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NATIONAL SECURITY AGENCY/CENTRAL SECURITY SERVICE



INSPECTOR GENERAL

REPORT OF INVESTIGATION

10 January 2013

IV-12-0064

Misuse of Government Communications Systems and Conduct Unbecoming

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Approved for Release by NSA on 02-28-2018, FOIA Case # 79204 (litigation)

(U) OFFICE OF THE INSPECTOR GENERAL

(U) Chartered by the NSA Director and by statute, the Office of the Inspector General conducts audits, investigations, inspections, and special studies. Its mission is to ensure the integrity, efficiency, and effectiveness of NSA operations, provide intelligence oversight, protect against fraud, waste, and mismanagement of resources by the Agency and its affiliates, and ensure that NSA activities comply with the law. The OIG also serves as an ombudsman, assisting NSA/CSS employees, civilian and military.

(U) AUDITS

(U) The audit function provides independent assessments of programs and organizations. Performance audits evaluate the effectiveness and efficiency of entities and programs and their internal controls. Financial audits determine the accuracy of the Agency's financial statements. All audits are conducted in accordance with standards established by the Comptroller General of the United States.

(U) INVESTIGATIONS

(U) The OIG administers a system for receiving complaints (including anonymous tips) about fraud, waste, and mismanagement. Investigations may be undertaken in response to those complaints, at the request of management, as the result of irregularities that surface during inspections and audits, or at the initiative of the Inspector General.

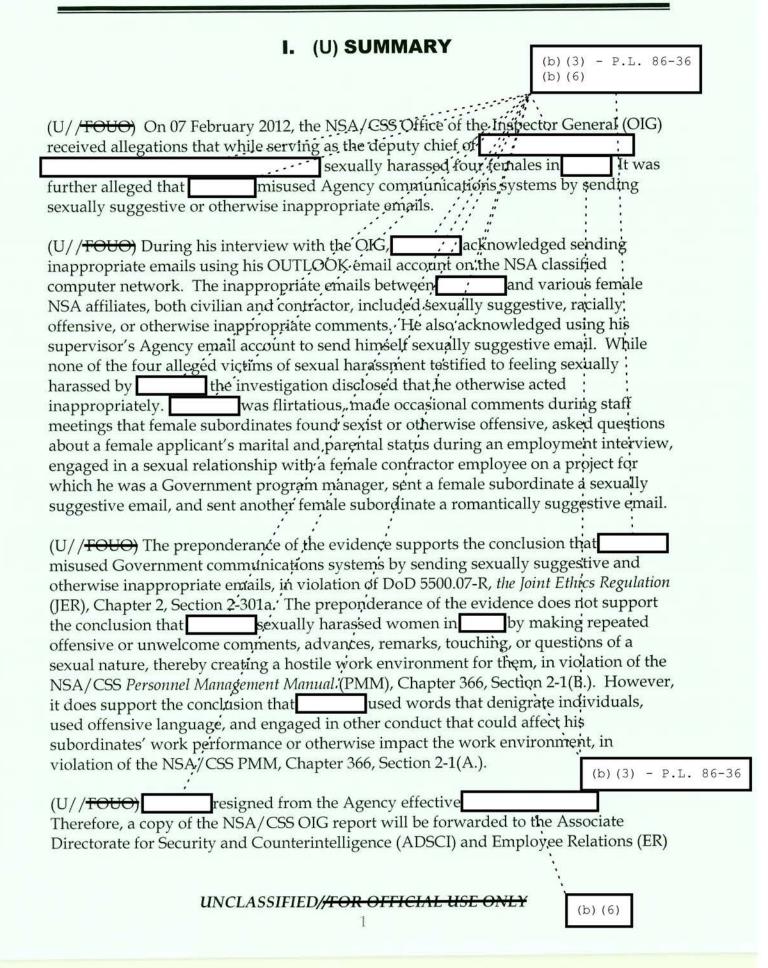
(U) INTELLIGENCE OVERSIGHT

(U) Intelligence oversight is designed to insure that Agency intelligence functions comply with federal law, executive orders, and DoD and NSA policies. The IO mission is grounded in Executive Order 12333, which establishes broad principles under which IC components must accomplish their missions.

(U) FIELD INSPECTIONS

(U) Inspections are organizational reviews that assess the effectiveness and efficiency of Agency components. The Field Inspections Division also partners with Inspectors General of the Service Cryptologic Elements and other IC entities to jointly inspect consolidated cryptologic facilities.

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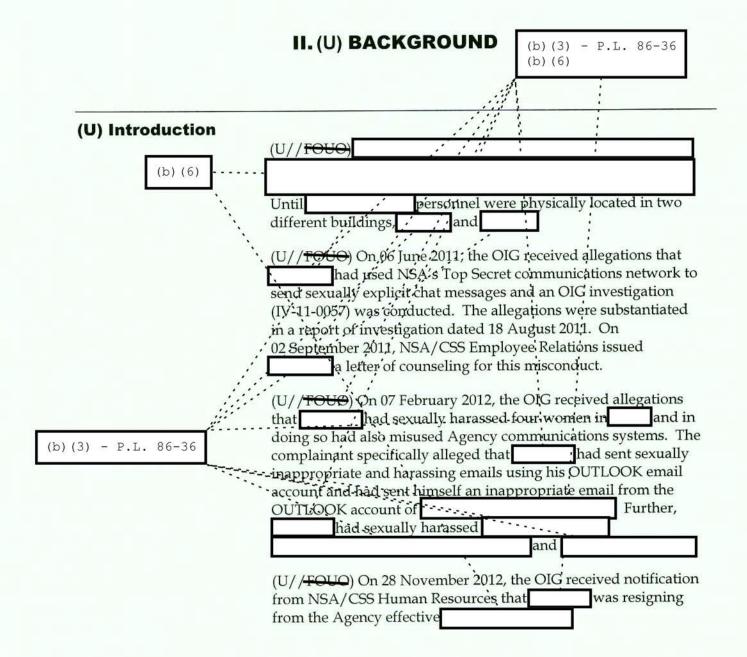
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for information. The NSA/CSS Office of General Counsel has concurred with this report.

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(U) Applicable Authorities

(U) Joint Ethics Regulation (JER), DoD5500.07-R, Chapter 2: Standards of Ethical Conduct

Section 3. DoD GUIDANCE

2-301. Use of Federal Government Resources.

- a. Communication Systems. Federal Government communication systems and equipment (including Government owned telephones, facsimile machines, electronic mail, internet systems, and commercial systems when use is paid for by the Federal Government) shall be for official use and authorized purposes only.
 - Official use includes emergency communications and communications that the DoD Component determines are necessary in the interest of the Federal Government.
 - (2) Authorized purposes.... They also include personal communications from the DoD employee's usual work place that are most reasonably made while at the work place...when the Agency Designee permits categories of communications, determining that such communications:
 - (a) Do not adversely affect the performance of official duties...;
 - (b) Are of reasonable duration and frequency...;
 - (c) Serve a legitimate public interest...;
 - (d) Do not put Federal Government communications systems to uses that would reflect adversely on DoD or the DoD Component (such as uses involving pornography; chain letters; unofficial advertising; soliciting or selling except on authorized bulletin boards established for such use; violations of statute or regulation; inappropriately handled classified information; and other uses that are incompatible with public service); and
 - (e) Do not overburden the communication system....

(U) NSA/CSS Personnel Management Manual (PMM), Chapter 366-Personal Conduct

Section 2-Personnel and Security Standards

Part 2-1-Work Environment:

A. Harassment/Intimidation – Employees will not use actions or words that denigrate or show hostility toward an individual for any reason, but especially because of race, color, religion, gender, national origin, age, or disability. Likewise, employees will not use abusive or offensive language, gestures, or other conduct (e.g. display of

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- offensive writings, objects or pictures) directed against other employees that could affect the individual's work performance or impact the work environment.
- B. Sexual Harassment Employees will not: 1) make sexual advances or engage in physical conduct of a sexual nature (whether welcome or not) in the workplace; 2) make unwelcome sexual advances, requests for sexual favors, or other unwelcome werbal or physical conduct of a sexual nature, explicitly or implicitly, as a term or condition of an individual's employment or the basis for an employment decision such as promotion or job assignment; or 3) engage in conduct that interferes with work performance or creates an intimidating, hostile, or offensive working environment, including sexual teasing (repeated offensive or unwelcome comments, advances, propositions, remarks, gestures, touching, or questions of a sexual nature); degrading words used to describe an individual; and the display in the workplace of sexually offensive writings, objects or pictures, including the use of software or computers for such display.

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(b)(3) - P.L. 8	6-36 III. (U) FIN	DINGS	
(b) (6)			
	in the second se		
(U// FOUO) Did	misuse Government	t communications s	ystems by
sending sexually sug	gestive and otherwise	inappropriate email:	s?
(U MFOUO) CON O	CLUSION: Substantiated	I. The preponderance	e of the
	s the conclusion that		
	ystems by sending sexua ails, in violation of the JEI		
inappropriate em	alis, ili violation of the JEI	A, Chapter 2, Section	(b) (3) - P.L. 86-36
(U// FOUO) Did	Tookuslik baraas wax	man in the state of	The state of the s
	sexually harass wor me comments, advance	nen inpy ma es remarks touchir	na or
questions of a sexua	I nature, thereby creatir	ng a hostile work en	vironment for
them? Did he use ac	tions or words that den	igrate individuals, ι	use abusive or
	or engage in other cond		
subordinates' work p	erformance or otherwis	e impact the work e	environment?
///////////////////////////////////////		· · · · · · · · · · · · · · · · · · ·	1,
	NCLUSION: Partially sub ses not support the conclu		oonderance of excally
harassed wome	en inby making rep	peated offensive or u	nwèlcome
comments, adv	ances, remarks, touching	, or questions of a se	exual nature,
	g a hostile work environm		
	, Chapter 366, Section 2-		
	used words that age, and engaged in othe		
	ork performance or other	the control of the second of t	Contraction of the Contraction o
	NSA/CSS PMM, Chapter		
	Å		`
// N =	- 		`` \\
(U) Evidence	Dogumenté		
	Documents		ii ii
		ail to Employee Relati	
		dated 01 February 20	12, SUBJECT:
	"Highlights from Our	former supervis	sor), equated
		gical social deviant and	실하다 경영 시간에 가는 사람들이 살아 있다면 하는 것이 되었다.
		females. According to	
	had sent multiple inap had referred to her rep		Furthermore, he
	nad referred to her rep	reacteury as	``.
			(b) (6)
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	had once rubbed back and on several
	occasions had also rubbed shoulders. In
	addition, had asked questions
	regarding her marital status during her employment interview.
	Furthermore, subsequent to her hiring in had
	sent an inappropriate email and requested that she
	for his going away party.
	for his going away party.
(b) (6)	(U// TOUO) According to the information in email, responded to the harassment by not attending
· · · · · · · · · · · · · · · · · · ·	weekly staff meetings. Although reported her
17.7	concerns and discomfort to the prime contractor lead,
	no action was taken.
	reported the harassment to her contractor supervisors
	and requested to be moved to another contract. Her supervisors
	referred the matter to who spoke with
	subsequently asked whether he made her feel
(b) (3) - P.L. 86-36	responded to harassment
	by volunteering for a position that kept her out of the office and
I The said	away from He stopped harassing after
1 1	
•	younger females joined the office. The email is attached as
	Appendix A.
·	The Transfer of the standard and antiqued
. V⊋	(U)/FCCO) The OIG obtained and reviewed
	OUTLOOK email account on the NSA classified computer
	network. The emails revealed that by 23 August 2011.
	had assumed and by 12 September 2011 he
	had physically relocated from to
	ALL/POLICE TO A CONTROL OF THE PROPERTY OF THE
(b) (3) - P.L. 86-36	(U// FOUC) Emails from account disclosed that he
(b) (6)	engaged in personal correspondence with multiple females, both
**************************************	contractors and civilian, and that some of the correspondence was
``````	sexually suggestive or otherwise inappropriate. Furthermore,
``	when one female asked in an email dated
	28 November 2011, whether he used or to chat,
	responded in the negative: "No. I got yelled at by the
	PC police for swearing in Several examples of relevant
	emails betweenand females, including a
	November 2011 email exchange in which both told a
	female that
	1 1
	are attached as Appendix B.
	(U// <del>FOUO)</del> Additionally, December 2011 and January 2012 email
	correspondence setting up and discussing outcomes of
	between and ',
	civilian physically assigned to involved sexual

	innuendo, as well as the one-time use of a racially-charged
	expression. (NOTE: An OIG substantiated contact, CO-12-0517,
	involving computer misuse by was closed on
	27 March 2012).
	(U// <del>FOUO)</del> emailed to let him know that
	she would be in Maryland for a week and asked whether he had
	After wrote
	that wrote that while her
	main reason for coming to NSAW on temporary duty (TDY) was
	to meet with her coach, her "real reason" was something else
	entirely: They
	subsequently arranged personal meetings. The provocative email
	eonversations continued, with calling
per la companya di managana di managan	(U// <del>TOUO)</del> In an email subsequent to her TDY,
and the second of the second	mentioned that was an important person and
La Carlo de	responded that while important, he was
400000000000000000000000000000000000000	In later
(b) (6)	correspondence used the acronym and when
	asked what it stood for, he said he could not tell her,
	but to GOOGLE the term. He subsequently explained that it
	meant The relevant email correspondence
(b)(3) - P.L. 86-36	between is attached as Appendix C.
\$15.22 have a	(U// <del>FOUO</del> ) Emails fromaccount disclosed that he
	and corresponded several times after left
	In December 2011, asked him his opinion of
	several organizational changes that might impact her position and
	assured her that she had nothing to worry about. In
1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	January 2012. thanked for helping her obtain
	her Joint Duty Assignment (JDA) and asked his advice in
	applying for promotion, as well as his assistance in reviewing her
	promotion package. In agreeing to help, wrote that he
A Committee of the Comm	had been for ever since he was a
	contractor responded You're a-mess!!
(b) (3) - P.L. 86-36	wouldn't be here today if you hadn't recruited me, I can't 'Thank
(b) (6)	you' enough for that." These emails are attached as Appendix D.
	(U// <del>POUO)</del> account also revealed emails between
	and On 29 June 2011,
	complimented on a she had brought in to
	work and they corresponded back and forth about
	In a later email that same date, again referenced
	```
	response was succinct:

	(U// FOUO) In emails during the following month,
	and discussed concerns about a póssible
	reorganization and resultant reductions in the workforce and
	asked, "BTW, can'l get as a going away gift?"
	responded affirmatively, adding that would
ئى _ن	have to share with the office. In follow-on emails,
	told that he would have to take her with him
مسترير فتمتمين	to his new job, so that he could continue to have access to her
ما ما يا يا ما يوم من المار	I can't possibly let you go." expressed concern
	that her job might be going away and received
	'assurances that she was "secure from all harm."
(b) (6)	subsequently brought in for going away party.
	(U// fOUO) In September 2011, after he had left
	sent a cryptic email telling her that they should stop
	using "cliat," as it was monitored responded
	affirmatively and jokingly toldthat her answer
· 人名意	remained "no": "So sorry! LOL," Subsequent joking emails
	followed, with offering to make
	and stating that she had no weaknesses to exploit. A
	week later,
	recognized with a Star Award ("I just had to share."). The emails
	between and are attached as Appendix E.
(b) (6) ;	
	(U// TOUO) Emails inemail account between him and
The state of the s	demonstrated that they had a very close and friendly
	working relationship. Several such emails involved sexual innuendo, sexual jokes, and racial comments. Relevant emails are
N. W.	attaghed as Appendix F. Examples of discussions follow:
1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	attigues as 21pperion it. Examples of discussions follow.
1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	(U//F OUO) In emails dated 24 November 2010, and
*** **********************************	discussed their relationship and how well they got
	along. that
(b)(3) - P.L. 86-36	
	then speculated about
	(U// TQUO) In emails dated 06 May 2011,oked about
	submitting an incorrect timecard, which initiated a sexually
	suggestive conversation. He wrote that mistakes happened when
	should have started at the top, continued the theme:
	then responded in the
	affirmative. An email dated 22 September 2011 (SUBJECT:

	"can't") from to was also suggestive:
	(U// FOUO) In an email dated 10 May 2011 (SUBJECT: "good
	laugh"), told
(b)(3) - P.L. 86-36	
(b) (6)	responded succincily: "Good one!" Additionally, in response to a 28 September 2011 email exchange (SUBJECT:
Yes said	Replacement in) in which was
	Pressuring a contractor to make a hiring decision, told
	the following: "He can't just pick them and
	The exchange
	continued with apologizing and saying that she had not meant to nag. When wrote that his statement was meant
	to make laugh
	responded that it had.
(2) (3)	
(b) (6)	(U// FOUQ) In multiple emails on various dates, also complimented on her looks.
	respond positively, on several occasions thanking for his
	observations. On 19 July 2011 (SUBJECT: "the thing is"),
	emailed that if
	During the email conversation fold that he
	needed to do what was best for his career:
1. Pilitary	
W/26	(U// FOUO) provided to the OIG and Employee
	Relations several relevant emails between her and In
(b) (3) - P.L. 86-36 .	one dated 28 July 2011 (SUBJECT: "seriously"), told
75.54.000	that he
	responded by writing that might be
	also provided emails dated 10 August 2011 (SUBJECT:
	"fyi"): In the initial email, sent from email account,
	was told that
	During her interview with the
	OIG detailed below, asserted that both emails were
	written by and that he had sent himself the initial email
	using her OUTLOOK email account). These email exchanges are
	attached as Appendix G.
	(U// FOUO) provided to the OIG an email exchange
	between her and In a 12 July 2011 email to the "DL

	' alias (SUBJECT: Laptop reduction),
	requested that he be provided information regarding the number
	of laptop computers each had
	reduced in each product line. On 14 July 2011;
-	responded that she had not removed any laptops from
	product lines. On 15 July 2011, emailed back:
usi-cii.	These emails are attached as Appendix H.
100	These emaps are attached as Appendix 11.
(b)(3) - P.L. 86-36	(U// FOUO) Subsequent to her interview with the OIG,
\$25,000	provided the OIG the continuation of the June 2011
	email exchange in which asked
	After had responded that
```	had written back that while her explanation
X, X,	was a good one,
````	
است. پروسر	During her interview with the OIG
	detailed below, stated that she did not respond to
· · · · · · · ·	comment.). The entire email exchange is attached as
(b) (3) - P.L. 86-36	Appendix I.
(b) (6)	
**************************************	(U// <del>FOUO</del> ) Employee Relations (ER), provided
	the OIG an email, dated 27 January 2012, that she had received :
· · · · · · · · · · · · · · · · · · ·	from In the email, which is attached as Appendix J.
Υ,	stated that she was unable to bring up any offensive
	emails ("I am sure there was something in there.") she had
	received from (b) (6
	You may have heard the story that he called me at
	a luncheon we had. Everyone heard it was most of the females were offended by it (sic). He always drew attention to me when
	I was around and it was obvious. Since someone mentioned my
	name to you and witnessed these incidents I guess you will have
	to use that information as your resource.
	(U//FOUO) An OIG investigation (IV-11-0057) dated
	18 August 2011 substantiated that had used NSA's
	Top Secret communications network to send sexually explicit
	chat messages. The OIG informedof the allegations in
	an email dated 11 August 2011 and in an interview that same date
	he admitted to typing the sexually explicit messages. On
	11 August 2011, the OIG provided an Intranet link to the
	standards related to the proper use of Government
	communications systems and he responded by email that he had
	reviewed the guidance and would adhere to it: "I regret my
	actions and wish that I had had the wisdom to not only stop the
	activity, but also to have not engaged in it at all." The relevant
	email exchanges are attached as Appendix K.

## Testimony

		(U// <del>FOUO)</del>		NSA, was
	_	interviewed by the OIG on	27.February 2012. Acco	ording to
		she has known	since she came	
		as the chief in March 2009.		
		departure to	in approximatel	у.
		August 2011.	·	
		I		
Pa	<b></b>	(II// <del>FOUO)</del> According to		left she
(b)(3) - P.L. 86-		began interacting more dire	, -	
(b) (6)		conversations, she learned.		undermining
51			d their subordinates in	
		avoid speaking with	as she was a poor n	nanager and
		could not be trusted. Furth		
		dress code and gave her inc		
		earned a bonus. When	reported	conduct to
		her management chain, the		
	/ N. 1	been aware of the situation	and, further, implied to	
	1 13	been doing her job. This up	who in Ja	anuary 2012
		questioned her subordinate	es to obtain further deta	11S.
	<i>;</i>	(U/) <del>(OUO)</del> said	( thát during har discuss	المارية والمارية
	1 3	subordinates, she learned the	that during her discuss	
	Г	suppromitates, she learned to		lly harassed n the office.
	, , , , , , , , , , , , , , , , , , ,	This information prompted		
			her they had been sexua	
	ાં કંઈલો		uently determined that	
		Subseq	dentity determined that	ioui nau been.
		(U/ <del>/TOUO)</del> state	d that told l	ner that there
	V. V.	was one occasion on which		
			e into the office and rul	
		as he-spoke, with her. This		nfortable and
)(3) - P.L. 86-36 -		she reported the incident to		
		moved to another contract.		
3,		the prime contracto		tly approached
	: : : 1		ie made her uncomforta	
			contract personnel lead	
			out the incident).	did not
		know response.		1
			٠,,	
	``, `	(U// <del>FOUO)</del> had		as a civilian
	``.	employee, he frequently ma		
		previous organization (in w		
			eputation as a good ma	
		never told	that such conduct wa	as

	inappropriate for a civilian manager and that he should stop.
	Rather, she said nothing: "I think that you should know that [such
	behavior was inappropriate]."
	(U// <del>FOUO</del> ) a former contractor in the office, told
	that called her which made her
	uncomfortable. Further, he had sent her some inappropriate.
	emails said that it was because of this behavior that
	she avoided attending staff meetings at which
	. was present. did not say what was in the emails,
	which she was unable to open. She also told that
2000	had not touched her inappropriately did not
(b)(3) - P.L. 86-36	know whether ever expressed her discomfort to
	However, said that she had mentioned
No.	misconduct to who took no action.
	(U)/(F <del>OUO</del> ) According to told her that she
	was also made uncomfortable by who rubbed her
i de la companya de	Shoulders "a couple of times." Furthermore,
	spesifically picked a desk that would keep from
	sheaking up on her from behind. She also chose a position that
(A)	allowed her to be out of the office frequently in order to avoid
<b>.</b> ;;*	told that after the younger
di ¹ . ··	women joined the office (such as they became
g ^{ar} , e i e e e	
Zwillian	targets, father than
p7:::-	
(b) (3) - P.L. 86-36	(U// <del>FOUO</del> ) said that told her that
(b) (6)	had sent her sexually harassing emails. In an email discussion
The state of the s	about that she had brought into the office,
	nad asked
	When she replied that it was
	told he would be
```	(U// <del>FOUO</del> ) In November 2010, was the manager who
**************************************	interviewed for the position for which she was
	'subsequently hired. '. told that during the
	interview he had asked inappropriate questions regarding her
	marifal status. Further, after accepting his new position in
	had demanded that for his
	going away party. did not ask whether she
	had ever told that his conduct made her uncomfortable.
	diat this conduct made her unconflortable.
	(II//FOLIO) Absording to
	(U//FOUO) According to knowing what she knows
	now, she too was sexually harassed by While serving
	as her deputy, was flirtatious with her. However,

, ·	believed that he was just being "a suck-up" in order to get promoted and she never took it seriously. sent numerous flirty emails to her, which she basically ignored. Furthermore, he frequently told her At the time, his behavior did not make her uncomfortable and she never told him to stop.
(b)(3) - P.L. 86-36	(U//FOUC) According to on the day he accepted his new position, told her that he was accepting the position because
	was upset when reaction was to laugh. It was only after he left that attempted to physically touch While in transition between offices during the timeframe, on several occasions snuck up behind at her desk and attempted to hug her from behind. However, she ultimately told him to stop because it made her timcomfortable and he discontinued the behavior. In addition, on one occasion after a meeting at NBP, walked to her car. At the car,
(b) (3) - P.L. 86-36 (b) (6)	It was only after she was humiliated in front of her supervisors and then became aware of the sexual harassment perpetrated against other females that she decided to come forward to leader ship about sexually inappropriate behavior. She was very upset that her reputation had been tarnished by him and wanted clarify who was actually at fault. "It was to clear my name with my bosses." (U//FOEO) According to believed that he had the type of friendly relationship with others in the office that allowed him to make personal requests of them, such as without them taking offense: "I think he thinks he has that [type of] relationship with everyone." Further, "on the surface" everyone in behaved as if they had a good relationship with them taking offenses are deputy; also had a good and friendly relationship with She speculated that it was because she was physically located
III.	was physically located (until approximately) (b) (6)

	July 2011 when they became collocated) that she had been
	unaware of sexually harassing behavior towards
	others. When asked if any of the women she spoke with had
	actually used the term "sexual harassment" in reference to
	conduct in the workplace, acknowledged that
	the term was hers: "Although they don't dispute it when I say,
	'Well, you were sexually harassed.'"
	(II) HOLLD'S
	(U//FOUO) Separate from the sexual harassment allegations,
	was asked about possible computer and communication
	systems misuse by She was specifically asked about her
	favorable responses to two emails sent by The first was
	the 10. May 2011 inappropriate sexual joke email (SUBJECT: "good
· · · · · · · · · · · · · · · · · · ·	laugh") to which she responded favorably: "Good one!" During
<i>*</i>	the second email, exchange, dated 28 September 2011 (SUBJECT:
· · ·	Replacement in had been pressuring a
	contractor to make a hiring decision and told her the
	following:
من بأبر والمسترين	response was to both
	apologize for having nagged and acknowledge that
(b)(3) - P.L. 86-36 ; ;	comment had made her laugh.
a second	(b) (6)
	(U/ //FOUO) acknowledged that the two emails from
	were inappropriate and that as his supervisor she
	should have told him not send such communications. However,
	at the time, she had not been thinking in those terms: "But I guess
	when I got those emails I wasn't thinking 'manager.' I was
	thinking more like 'friend.'"
11 - 12h C	with the first t
	(U// TOUO) was also shown two separate emails (dated
新教会	
Militari et i	10 August 2011 and 22 September 2011 respectively) insinuating a
Mass -	sexual relationship between her and She denied having
	sent either email. speculated that they were actually
(b) (3) - P.L. 86-36	sent by using her email account. She indicated that she
(b) (6)	did not lock her computer when she stepped away for short
Market Control	periods: "People get on my computer and send me stuff"
	was aware of one of the emails (in which she appeared
	to be telling "My heart burns with desire for you."),
``	because had responded to it from his email account
	("You're the one playing hard to get, not me.") and she received
	the response. denied any knowledge of the other email
	in which she appeared to be telling "Wait I need you
	sooo badly It hurts sooo much"
	, i i i i i i i i i i i i i i i i i i i
	(U// FOUO) said that she neither discussed these
	inappropriate emails with nor confronted him with
	TI I I I I I I I I I I I I I I I I I I

	his apparent security violation
	ne already knew that such acts
	constituted misconduct. Further, she "just didn't want to talk
	to him about that kind of stuff." acknowledged that
	as his supervisor she should have done so. When asked why
	would send such emails to himself, was
	succinct, "Because he's a narcissist." According to
	would be lying if he claimed to the OIG that they
·	had ever had a sexual relationship.
· ·	And the second s
	(U// TOU O)
Kartilar	was interviewed by the OIG on 13 September 2012. She
	stated that she met sometime in 2008 when he first
(b) (3) - P.L. 86-36;	- became the where she worked as a
massación.	with under
	has had no contact with since
	when she left to become a Government civilian
	in another organization. As a contractor in did
and the state of t	not have frequent interaction with Further, he was
	Located in the offices while was in
(b) (3) - P.L. 86-36	They interacted approximately once a week at staff
(b) (6)	moetings or when came to to speak with
	who was co-located with
	received her daily taskings from the contractor lead,
J. Park	(U// FOCC) Whiledid not believe there was any
	sexual motivation on the part ofshe felt that he did
	engage in umprofessional behavior in the workplace by making
	jokes and side comments during staff meetings that could be
A(A) = A(A)	considered sexist or otherwise inappropriate (specific examples
	not recalled). However, such comments and jokes were never
	directed at a particular individual. Because oflack of
	'professionalism, tried to keep her distance from him.
r i	ATT (POLICE II
(b) (6)	(U// FOUO) Furthermore, said that she personally
	experienced two related incidents of inappropriate and strange
	conduct on the part of (she
	recalled the date because it was her birthday) was in
	with two female coworkers when came
	into the office. He "inexplicably" came up to stood for
	a moment, and then suddenly rubbed his hand up and down her back in the manner of a comforting pat. Without saying a word,
	he then left the office. It happened so quickly that did
	not have time to say a word or otherwise react. Because she was
	not alone at the time and he did this openly, did not
	feel thatwas "making a pass" at her.
	was making a pass at her.

(U//FOUC) Later that same day, was again in the and asked to meet with him privately. He told that he was worried about her because he had heard that she had requested to be moved to another contract and he wanted to know what was going on. kept her response vague, felling that she had discussed several work matters with and did not feel comfortable discussing them with him. She considered it inappropriate that it it is to talk to her about the matter, given that he was the civilian deputy chief of the office.	
(U//FOUC) According to she had not felt comfortable in for some time due to the general lack of professionalism. Therefore, before these incidents with occurred, she had asked whether she could be moved to another contract. actions on were so "strange," that she mentioned them contemporaneously to several colleagues.	(b) (6)
(b) (3) - P.L. 86-36 (U//FOUC) Although she never made any kind of formal subsequently told her supervisors about behavior and asked whether she could be moved to another contract, but no other positions were available (She stayed in until she obtained her Government position). Her supervisors told that they would inform about the incidents.	(b) (6)
(D) (3) - P.L. 86-36 (b) (6) (D) (Approximately one or two weeks later, approached and said that he had heard that she had told management that she had concerns related to him. Although could not recall his exact wording, asked whether he made her uncomfortable. At the time, provided a vague response ("No, not really"), which she regretted: "That was my mistake. I probably should have said, 'yes." She speculated that had discussed the situation with either or which led to approaching her about her comfort level.	
described as a flirtatious man who appeared to like female attention. However, she had no contemporaneous knowledge of any other inappropriate or offensive conduct on his part. Recently, approached said that she had received inappropriate emails from (details unknown), and asked about own experiences with him.	

	(U// FOUO) Attempts to interview
	contractor, were unsuccessful. In a
	06 September 2012 teléphone conversation,
	declined to be interviewed regarding the allegations against
	She explained that someone was jealous and just
	wanted to "get someone in trouble" for no reason. According
	toshe knew who had provided her name to the
ý	OIG and that person was "jealous for their own reasons." She
, ·	did not want to be involved in "the mess."
·'	
<i>:</i>	(U// FOUO) When told that she had specifically been
<i>,</i> *	identified as someone who had been harassed by
·	again declined to be interviewed. However, she
(b)(3) - P.L. 86-36	also specifically denied having been sexually harassed by
(b) (6)	"No, I never felt sexually harassed. This is
	jealousy."added that if she had been sexually
No. 1	harasséd, she would have reported it.
	Kanadad at the contract of the
	(U/AFOGO)
1 / / / / / / / / / / / / / / / / / / /	
N##	was interviewed by the OIG on 12 September 2012. She stated that hever sexually harassed her or made her feel
<i>V.M</i> **	that never sexually harassed her or made her feel uncomfortable at work. Rather, she had a good working
	relationship with who despite working in another
(1-) (2) D. J. 06 26	building guided and mentored her professionally and was her
(b)(3) - P.L. 86-36	-rater in ;; from approximately
	said that there was one occasion sometime in 2011
	when "all the [other] ladies" in the office opined that
\$ \$	had attempted to sexually harass her. Upon her return to the
	office after having been away all day, her colleagues told
	that had come by looking for her while
	'dressed inappropriately' in gym shorts and a muscle shirt.
(b) (6)	
	(U//FOUO) According to never
	massaged or rubbed her shoulders. However, on one occasion
	he had startled her. She worked with her back to the door and
	on this particular occasion did not hear him come in.
	came up behind her and placed his hands on her
	shoulders and squeezed while giving her a verbal greeting.
	was so startled that she jumped out of her chair.
	However, she considered this an attempt by . to be
	friendly. She never switched her desk to keep him from
	sneaking up on her. Further, she did not recall ever
	having sent her sexually inappropriate or offensive emails.

	(U// FOUO) stated that she did not volunteer for a
	job outside the office in an effort to avoid sexually harassing
	behavior on the part of Rather, she volunteered for
	the position as a career-move, as it counted as a JDA (she was
ī	,'
1	acknowledged that she had also wanted to leave the office for
	other reasons. She neither liked nor participated in the
	extensive gossip shared by the females in the office ("There
	was a lot of drama.") and also did not particularly care for the
	management styles of either or
	management styles of entieroror
	the first of the second of
	(U// FOUO) According to could be
معيد أنتمن	flirtatious and several women in the office had opined that he
	could get too friendly or close (in their personal space). When
(b)(3) - P.L. 86-36 ;	asked for an example, recalled that there had been
(b) (6)	héarsay gossip that had either said something
V. C.	offensive or sent an offensive email to Although
	she could recall no details, in early 2012 told
XX.	that she was elevating the matter to management.
	neither witnessed nor experienced any sexually
	harassing behavior byand therefore asked
	not to include her in any complaint.
	1
	AL CENTRAL PROPERTY OF THE PRO
(b) (3) - P.L. 86-36	(U/X FOUC) was
Marianna	interviewed by the OIG on 07 September 2012. She said that
	was her rater from her hiring in to (b) (6)
	approximately July 2011, when he left for a new
	position. first met him when he interviewed her
	for the position in either or
````	was also supposed to have been present, but had
````	been called away
```	
````	(U// <del>FOUO)</del> :; said that guided and mentored
3,	her within did not create a hostile work
×.	environment for her and his behavior never adversely impacted
	her ability to do her work. However, he did several things that
	considered inappropriate for a supervisor. During
	job interview, veered off from asking
	questions related to her job skills and qualifications and asked
	whether she was married and had any children. At the time,
	found the questions "odd" and the situation
	"awkward," but assumed that he wanted to learn more about her
	and whether her personal life would impact her ability to perform
	the job. However, in hindsight, believed it likely that

	had actually been "scoping [out]" her potential availability as a romantic interest.
	,
	(U// <del>FOUO)</del> was made "a little uncomfortable" by the
	personal nature of two emails sent her while he was her
	supervisor. In one, in which he complimented her she had made for an office going away party, said that
	was He continued
	by asking Because she did not wish to
	engage, simply responded that "I
	needed to end it." · However, subsequently emailed that
$\dot{i}$	chose to send him a message by not
f	responding: "That stopped everything." She considered such
Ť	emails to have been completely inappropriate given his position.
į.	and the second of the second o
<i>;</i>	(U// <del>TOWO</del> ) When shown and asked to explain the context of emails between her and that occurred on
<i>?</i>	07 September 2011 in which told her not to use "chat" to
1.62	communicate with him and she replied that she was now off of
district.	char, but her answer remained "no," said that she
(b)(3) - P.L. 86-36	could not recall the particular circumstances of their chat and
(b) (6)	email conversation.
	(U// <del>FOUO)</del> According to other than the particular
$M_{ij}$	"incidents already mentioned never acted
3. 3	inappropriately towards her. He neither touched her
	inappropriately for made inappropriate sexual comments.
L. S.	her availability and whether. had any romantic interest
13	in him. However, when she failed to engage, let alone respond
$f \sim f$	positively, he understood that was not interested and
1.60	stopped. They maintained a normal, professional relationship.
father in the	never spoke directly to about his behavior and never filed a complaint, as it was not necessary -
(b)(3) - P.L. 86-36	" was flirtatious towards women, but that was just his personality.
7.5 2.7%	·/·····
(4)	did not feel pressured to
<i>#</i>	going away because he was her supervisor. She explained that she as a surprise for another
2	- colleague's going away in June 2011 that had really
(b) (6)	liked. Therefore, when he asked her the following month whether
****	she would also she felt obliged to
	do so – just as she would have felt obliged if another colleague had made the same request. However, preferred to
	had made the same request. However, preferred to choose when to make rather than be asked to do so.
	The state of the s

	Therefore, she considered it presumptuous ofto have
	asked - just as she would consider it presumptuous of anyone to
	ask her The situation had nothing to do
	with sexual harassment or misuse of position.
	(U//FOUC) said that it was only after
	left that she learned that he flirted with other women
	besides herself and (with whom he enjoyed a
	mutual and consensual flirtatious relationship). She,
	their lunch discussions, said that had tried
	their lunch discussions, said that had tried to flirt with her, but she "told him to leave her alone" and he
	stopped. However, seemed shocked to learn that
و معرف م	had also flirted with
منتسب أستناه المستناء	The state of the s
(b)(3) - P.L. 86-36	(U//FOUO) During her lunches with and
(b) (6)	heard that had also flirted with
Maria /	and Details of what the flirthing entailed were not
	discussed by her colleagues. However, based on these lunch
\ \\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\	discussions, would now not want to be alone on an
$\lambda = \lambda $	elevator with (b) (3) - P.L. 86-36
	(U// <del>ROUO</del> ) was interviewed
/ \	by the OIG on 27 September 2012. She said that she met
	when she was first assigned to
[0.40]	were the contract's Government program managers
(b) (6)	(PMs). Within approximately four days of meeting
	became involved in a consensual romantic
	relationship with him. Initially, when he asked about her
	marital status and children, thought that he was
	concerned about whether her status as a single parent would
	adversely impact her work schedule. However, "it quickly
	turned into more."
	(U// <del>FOUO)</del> According to , she and flirted
	verbally and in emails and engaged in kissing (after
	walked her to her car after work). However, they did not
	engage in sexual relations. At the time,
	she did not think there was anything wrong with their
	relationshipenjoyed the attention and was not
	seeking a serious relationship.

(U//FOUC) relationship with changed
when she learned that
(b) (6) Sometime in July 2009, an
rame to visit while he
was out of the office and left a note on his desk, which
read. Although she no longer recalled its details, the
note made clear that the female, who was not wife,
confronted and
learned that
broke off their casual romantic
relationship and from July 2009 to July 2010 she and
maintained a friendly working relationship.
(U) / FCUO) In July 2010)
was and vulnerable. She
believed to be acting as a friend trying to console her
when he asked whether she wanted to leave work and take a
drive. They drove around in his car and then went walking in
a-park. and
(b) (3) - P.L. 86-36 and they did
(b) (6) not speak of it again. Instead, they resumed their professional
relationship. with
She had been ; ; and he took
advantage of her vulnerable state ("He totally pounced and
took advantage of the opportunity.").
work advantage of the opportunity
$(\lambda_1,\lambda_2,\lambda_3,\lambda_4,\lambda_4,\lambda_4,\lambda_4,\lambda_4,\lambda_4,\lambda_4,\lambda_4,\lambda_4,\lambda_4$
said that in
hired her as a civilian ( was not involved in the
process) and became her supervisor and rater. They
maintained a purely professional relationship until July 2011,
when in response to her work-related email regarding laptop
accountability, émailed
The request came "totally out of the blue" and
found it so completely inappropriate that she
purposely saved the email. She did not respond and
never again brought up the matter.
(1) (TOYIO) (1)
(U// <del>FOUO)</del> stated that by the time of this email, she
had grown wary of During a particularstaff
meeting (date unrecalled), concerns were expressed that some
contractor personnel had been overstepping their bounds. At
the time, did not comment. However, later on,

(b) (3) - P.L. 86-36	asked what she thought about the matter. When told him that she thought he gave the contractors too much leeway "flipped." He yelled at her in the hallway, stating that he could not believe that she would say such a thing and that she had better not tell or would make her life a living hell and her performance would be downgraded. This so surprised and upset that she asked whether he was threatening her: "At that point, I didn't want anything to do with him." She had caller identification installed on her work phone so that she could avoid calls, but did not tell anyone about the incident in order to explain why she felt so threatened, she would also have to explain her history with and did not want to do so.
(b) (6)	also lied to about having passed on a par <u>ticular</u>
	direction to During a staff meeting that
	did not attend had told her subordinates (b) (6)
	saw and
	asked why, given that she had been informed not to do so by
	who had been told to pass on her staff meeting direction. protested, saying that she had not been
	told of However, who was
	also present, proceeded to lie, telling that he had told
,	about the new policy. hen told not to repeat the mistake and moved on to another topic.
i.	The transfer of the state of the another topic.
(b)(3) - P.L. 86-36	(U//FOEO) The incident so-upset a former military
	member accustomed to following orders, that she went on:
	leave for two days and almost quit. Upon her return to work,
	she spoke privately with and apologized to repeating that if she had known of direction, she
	would have followed it. never discussed
	incident with
	(U//F <del>OUO)</del> According to was a bad
	manager in other more subtle ways. She provided as an
	example that during staff meetings, would make degrading comments, such as "Do you really think you add
	value to our team?" while looking directly at While
	he did not name names, it was obvious to for whom
	such comments were meant.

	(U// <del>FOUO</del> ) had a final blow up with in
	(U// <del>TOUO</del> ) had a final blow up with in September 2011. At the time, she was alone working at a desk
	office door when she was suddenly and unexpectedly hugged
(b) (6)	from behind then had wrapped his
(b) (d)	arms around her. This so startled that she jumped
	up and turned to face him. However, she was now backed
	into the corner of the cubicle. When physically
·•	backed up he intentionally grapped a chair and sat
``.	down in such a manner so as to block the cubicle's exit area
	`. and she felt trapped and unable to get past him.
(1-) (2) D. F. OC. 2C	(U// <del>FOUO</del> ) While the situation made her uncomfortable,
(b) (3) - P.L. 86-36 (b) (6)	did not feel physically threatened. Rather, she
(2) (0)	really wanted to talk to her. He
	proceeded to talk about
	responded by yelling and
	had lied to her and she had moved
	on, regretted the incident, and had no interest in anything
	further to do with him. This seemed to upset who
	left the area crying. She received an email shortly thereafter in
	which he apologized and asked her forgiveness. Other than
	acknowledging each other while passing in the hell, they have
	had no subsequent contact.
	(b) (3) - P.L. 86-36
	(U//F <del>OUO)</del> In January 2012, found out that
	had pursued other females in the office.
	had told that had sent her an email telling
	her who would be receiving bonuses in Furthermore,
	although did not yet have the paperwork in hand,
	would be receiving a bonus. Sometime thereafter,
	who appeared furious at apologized and
	informed that the information provided by
	had been incorrect - would not be receiving a bonus.
	During their related conversation, told that
	after the meeting during which she had picked up the bonus
	after the meeting during which she had picked up the bonus
	after the meeting during which she had picked up the bonus documentation from he had walked her to her car
	after the meeting during which she had picked up the bonus documentation from he had walked her to her car and then tried to either hug or kiss her could not
	after the meeting during which she had picked up the bonus documentation from he had walked her to her car and then tried to either hug or kiss her could not recall specifics).
	after the meeting during which she had picked up the bonus documentation from he had walked her to her car and then tried to either hug or kiss her could not recall specifics).  (U//FOCO) According to revelation
	after the meeting during which she had picked up the bonus documentation from he had walked her to her car and then tried to either hug or kiss her could not recall specifics).  (U//FOGO) According to revelation caused to reveal details regarding her own
	after the meeting during which she had picked up the bonus documentation from he had walked her to her car and then tried to either hug or kiss her could not recall specifics).  (U//FOCO) According to revelation

	similarly towards other females in the organization and
	ultimately found out that he had. During subsequent group
	lunch discussions, all the office females shared their
	stories. However, none of colleagues specifically
	said that they had been sexually harassed by
	said that they had been sexually harassed by
	(U//FOUC) said that previous to these lunch
	discussions, had contemporaneously told her that
	had asked "weird questions" that did not seem
	appropriate during employment interview.
	had telephoned who was a close friend,
	.' immediately after the interview to find out how it went.
	. Although she did not use the words "sexual harassment,"
	told hat she had found it odd that
	had asked whether she was married, had kids, and
	was dating. In hindsight, the questions were similar to
(b)(3) - P.L. 86-36	own-experience with initial attempts to
(b) (6)	establish a relationship with her: "He's something."
	estations a relationship with her. The s something.
	And the first the second of th
	" (U// <del>fouo</del> )
	was interviewed by the OIG on 21 September 2012.
	'acknowledged that he had used Agency email accounts to
	send inappropriate emails and had continued to do so after
	11 August 2011 when he became aware that he was under OIG
	investigation for misuse of Government communications
	systems. However, he denied sexually harassing females
	within
(b)(3) - P.L. 86-36	
	he cout two and its from
	(U//FOUC) According to he sent two emails from
	email account in order to teach to lock her
	computer whenever she left her work area. On
	10 August 2011, he used account to send himself
	the email (SUBJECT: "fyi") in which it appeared that
	had written that her heart "burns with desire" for him.
	subsequently responded to the email from his
	account, writing that was playing "hard to get," in
	order to jokingly demonstrate to her what could happen when
	she left her computer unlocked. Similarly, on
	22 September 2011 upon again finding computer
	unlocked, sent another email (SUBJECT: "can't")
	to himself from her account, in which it appeared that
	was professing her physical desire for him.
	However, he subsequently "got busy" and forgot to send a

	response from his account so that would know about the breach.
	inc Dregen.
(b) (3) - P.L. 86-36	(U//FQUC) said that he and had a good relationship and joked and "flirted a lot" with each other: "I wasn't trying to get to sleep with me. I was, here was somebody who was, who seemed to have an interest in me and I was enjoying it." He acknowledged that in a late September 2011 email exchange with it had been inappropriate for him to joke about directing contractor personnel as it was a race-based remark: "It would have been better if I had stated that he was not a racist and did not intend to be offensive.
	(U//FOEO) acknowledged that he had flirtatious relationships with various females at the Agency and sent them "harmless", and "completely joking" emails from his Government computer that included sexualized language and sexual innuendo that was inappropriate. For example, acknowledged emailing with one woman regarding
(b)(3) - P.L. 86-36 (b)(6)	email traffic with another woman:  also acknowledged exchanging
	"highly inappropriate" emails with that included sexually suggestive innuendo. However, he said that his use of the term and the phrase in one in one inappropriate, as was a "standard chat" term that he had
	defined only at request.
	(U//FOUC) said that although he knew it was wrong to do so, he continued to send inappropriate emails even after being investigated for Government communication
	systems misuse. He discontinued his inappropriate use of chat, but continued to send inappropriate emails, as he did not believe such traffic was monitored.
	and sending
	females sexually suggestive and otherwise inappropriate emails made him feel better: "[Authorized Agency personnel]
	don't track emails, so they'll never know."  acknowledged that it would "look really bad" for the Agency if such emails were known to the public.

	(U//FOUC) also acknowledged that his conduct as
	a supervisor has,"not [been] up to NSA standards." However,
	he denied engaging in sexual harassment. stated
	that because of his previous time he
	occasionally uses "colorful language" that he should not as a
	civilian supervisor. Furthermore, while he did not specifically
	recall ever making statements or telling jokes during staff
	meetings that people might consider racist, sexist, or otherwise
	inappropriate, acknowledged that because he felt
	part of a tight-knit team in he might have occasionally
	said something "ignorant or foolish."
	(U// <del>FOUO</del> ) According to the was a "comforting
9.	(U// <del>FOUO</del> ) According to the was a "comforting kind of person" with a reputation for giving good back and
	shoulder massages to colleagues. However, he stopped such
	activity after learning of the current OIG investigation. When
	asked whether providing such back massages, even if they
	were consensual, was appropriate behavior for an NSA
	manager, in which to engage in the workplace,
	responded that it evidently was not, as "somebody has taken
	this wrong." (b) (3) - P.L. 86-36
	(b) (3) = 1.H. 00-30
	(U//F <del>OUC)</del> said that he was blindsided by the
	allegations of harassment. He thought of as a
	daughter and was unaware of any problems in their
	relationship. said that he did not recall ever
)(3) - P.L. 86-36	and discussing her desire to be switched to another contract or
) (6)	asking her whether she felt comfortable around him. He
n. New York	stated that he could very well have touched her on the back at
	some point, as that would "not be out of the ordinary" for him
	with anyone, given his outgoing personality: "I will go on
	record as saying it is very possible every last person in that
	office I rubbed their back or shoulders."
	(b) (6)
	(U// <del>FOUQ)</del> According to while he did not recall
	specifically having done so, he could also have rubbed
	back and/or called her during a
	joking conversation ("I'm not known for having the tightest
	mouth."). While acknowledged that his use of such
	a nickname for a subcontractor working in the office on a
	contract for which he was both a Contracting Officer's
	Representative (COR) and the Government PM would have
	been inappropriate, he and had a joking

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	relationship. never expressed any feelings of discomfort and never told that any of his behavior	
	was inappropriate. Furthermore, would have	
	expected her to have done so if she felt that he had crossed any	
	line, as she was not "a shrinking violet kind of person."	
	(U//FOUC) In regard to his relationship with	
	said that they maintain an ongoing professional	
<i>;</i> •	relationship in which she asks him for advice and information.	
, <b>, , ,</b> , ,	stopped by offices while dressed in gym	
<b>*</b>		
and the second	clothes to visit , He explained that the Agency's SHAPE Center gym was so he would	
in the state of th	drop into the office after working out to say "Hi."	
(b)(3) - P.L. 86-36	did not consider this to be inappropriate and to his knowledge	
Nage corr	no one had ever expressed discomfort with the practice.	
	and the practice.	
	and the same of th	
	(U/ <del>/FOUO</del> ) said that he interviewed for	
* j	a civilian position within He did not recall whether	
i di	was also present. He had heard about	
3 J	from her friend, did not specifically recall asking about marital or parental status during the	
\$ £	asking about marital or parental status during the interview. However, he said that it was possible that he had	
w z	done so, as such questions were inappropriate:	
Y.S.	work do do but questions were mappropriate.	
Distriction of the second of t		
	(U//FOUO) That's sort of something that you could ask	
(b) (3) - P.L. 86-36	anybody by way of getting to know them. I mean, when I	
(b) (6)	interview I interview for the skills and also the person,	
	because if the person is not a fit for you, you know, you will	
	know that by talking to them	
3	<u> </u>	
	(U//FOUO) According to it was inappropriate for	
	him to have sent his subordinate, the 29 June 2011	
	email in which he said that he would be	
	However, at the time	
	he was simply making a joke and not thinking about its	
	appropriateness. denied that the interview	(b) (6)
	questions and email exchange were attempts to gauge availability for and interest in a sexual	
	relationship. Furthermore, he had thought that he was on	
	"really good terms" with all his subordinates, including	
	It was because of their good relationship that	
	a mad decadabe of their good relationship that	

did not think it inappropriate to ask whether	
', would be willing to	
would be winning to	
(U//FOUO) said that	
and never told him that they were	/1= \ /
made uncomfortable or felt sexually harassed by him. The	(b) (
only female in who did was and it was after	
he had left the organization. According to sometime	
in the fall of 2011, he came up behind and gave her a	
hug. She told him that the hug made her uncomfortable and	
to stop. did so and has made no subsequent	
attempts to hug He denied ever asking her to kiss	
him	
# # winderstand in the second of the second	
" (U//FOUO) acknowledged that "at some point" he	
with However, he	
could not recall the exact timeframe or whether she was a	
(b) (5) - 1.b. 00-30	
in July 2011, when she was his civilian subordinate. He	
denied that would have found the email harassing or	
offensive: "I think she would have thought it was funny."	
denied having sexually harassed	
(b) (3) - P.L. 86-36	
(U) Analysis and Conclusions (b) (6)	
``, <del>\</del>	
(U//FOUO) In 2011, previous to the most recent allegations, the	
OIG had investigated for misuse of Government	
communications systems (in the form of sexually explicit chat	
messages). He was informed of that allegation on 11 August 2011.	
On that same date, the OIG specifically informed that	
use of such systems for purposes that would reflect adversely on	
the Agency was prohibited and confirmed his	
understanding of relevant standards. The allegations were	
subsequently substantiated and he was disciplined.	
(U// <del>FOUO)</del> Despite this history,acknowledged that	
subsequent to 11 August 2011 he continued to misuse	
Government communications systems by sending inappropriate	
emails using his Agency OUTLOOK email account. These emails	
included sexually suggestive conversations with an	
inappropriate comment about	

	in an email to and several sexually suggestive or
(b) (6)	otherwise inappropriate email conversations with other females.
•======================================	(U//F <del>OUO)</del> While also acknowledged using the term
	during a 19 January 2012 email exchange with he denied that the term could be considered
	with he denied that the term could be considered offensive given its common usage in chat. We did not find this
	denial credible. Given initial refusal to explain the
(b)(3) - P.L. 86-36	acronym to early in their email exchange ("I
(27,07)	can't repeat it."), we find it reasonable that he was well aware that
A Contract of the Contract of	such a term could be offensive and denigrating, particularly when used in a Government communication.
	ased in a Government communication.
<u> </u>	also acknowledged having misused
\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\	Agency email account to send himself sexually
i,	suggestive and inappropriate emails, one of which was sent
<b>``</b>	subsequent to 11 August 2011. While asserted that he sent, the two emails in order to teach to lock her
``	`computer, we did not find his assertion credible. While
	knew about the first email due to the response sent to her by
	she testified that she had no knowledge of the second
, ·	to it from his account or otherwise notified of the matter.
	Further, by the time he sent the second inappropriate email from
<i>(y</i> )	account on 22 September 2011, had been
$\mathcal{H}$	disciplined for communication system misuse and was on notice
No.	that any such action on his part would be inappropriate.
fair to the second	· (U//FOUC)-We found continued and knowing misuse
(b) (3) - P.L. 86-36 (b) (6)	of communications systems to be egregious. Subsequent to being
(2) (0)	disciplined, he did not cease his misconduct. Rather,
	simply stopped misusing chat and relied solely on email to engage in inappropriate written exchanges with females, because
	he believed it was not monitored and he would not be caught.
``,	Furthermore, he warned women with whom he corresponded to
· ·	avoid chat because it was monitored. Given his past OIG
	investigation, as well as his two positions as a supervisor and Agency leader during the misuse, that would go so far
	as to continue to missise Agency email account to send
	himself a sexually suggestive and inappropriate email is
	particularly concerningbehavior calls into question
	his judgment and reliability and therefore his ability to effectively function as an Agency leader.
	, ,
a	(U//FOUO) The preponderance of the evidence supports the
	conclusion that misused Government communication
	systems by sending sexually suggestive and otherwise

	inappropriate emails, in violation of the JER, Chapter 2, Section 2-301a.
د و د د د د د د د د د د د د د د د د د د	(U//FOUC) None of the four alleged victims in this case testified to feeling sexually harassed by
(b) (3) - P.L. 86-36 (b) (6)	adversely impact her ability to perform her work or otherwise create a hostile work environment for her. Finally, behavior as generally inappropriate and
	unprofessional, but not sexually inappropriate.  (U//FOUO) claimed that in hindsight she felt sexually harassed by
	after he left that engaged in conduct that made her uncomfortable. On these particular occasions, had unexpectedly tried to hug from behind. He immediately discontinued the behavior once told of discomfort.
·`	Further, had not felt so aggrieved as to contemporaneously report hugs as misconduct.  Finally, while was her deputy, found his
	various attempts at flirtation amusing and allowed them to continue. At the time, she was in a position of authority over and could have directed that he stop the inappropriate flirtation with her, as well as the massaging of individuals' backs
	and shoulders, and misuse of her Agency OUTLOOK account.  (U// <del>FOUO</del> ) The PMM's definition of sexual harassment includes
(b)(3) - P.L. 86-36	sexual advances made in the workplace, as well as repeated offensive or unwelcome comments, questions, or gestures of a sexual nature that interfere with work performance or create a hostile, offensive or intimidating work environment. Based on the
~~.	harassment. His comments and questions of a sexual nature were not so repeated or offensive that they interfered with the work
	performance of witnesses. Further, testimony revealed that he discontinued any sexually inappropriate or otherwise offensive behavior when either told to stop or when witnesses were unresponsive.
	(U//FOUC) However, while behavior toward female civilians and contractors within did not constitute sexual
	harassment, it was inappropriate for an Agency supervisor and leader. The principle reasons follow.

testified that she found it awkward that  asked about her marital and parental status during her employment interview. Her testimony was corroborated by that of who had contemporaneously discussed the interview with  Furthermore, testified that although he did not specifically recall asking such questions, he might well have done so in order to see whether	
would be a good "fit" for the organization.	
(b) (3) - P.L. 86-36 acknowledged that while serving as her direct	
supervisor, he sent emails in which he asked	5/8
	1
We found it reasonable that was made "a little uncomfortable" by these emails. conduct could potentially have affected her work performance or otherwise impacted the work environment within	J
corróborafed testimony that  Although said that he did not recall the date	
placed it as the first date she treturned to work as a subcontractor in following	1
We found her testimony regarding the date and credible given the	
emotional event that had just occurred. At the time, was a Government PM for the project on which was assigned.	
also acknowledged that while serving as her	(b) (6)
direct supervisor, he sent at the time a civilian employee, an email in which he	;
Despite speculation that had found	
the email amusing, we found reasonable testimony that she instead found it inappropriate.	
iestified that was flirtatious and made sexist and inappropriate comments in staff meetings.	
(b) (6) Similarly, testified that he was fliritatious and	
made degràding comments during staff meetings. In an email, told ER that most of the females had	
found it offensive when called her	
during a luncheon. and	
and all described as flirtatious.	l

In emails, made an offensive and denigrating remark and used an offensive phrase related
respectively. During his testimony, also acknowledged that his behavior as a supervisor had "not [been] up to NSA standards." While he did not specifically recall making comments
during staff meetings that others might consider racist, sexist, or otherwise inappropriate, acknowledged that he might have said something "ignorant or foolish" given and sense of comfort with his colleagues.
(U//FOUC) Given testimony, emails, and the testimony of the other witnesses, we find it credible that occasionally made comments that female subordinates found sexist or otherwise offensive. Furthermore, his interview
questions related to a female's marital and parental status were not only inappropriate, they could also have left the Agency vulnerable to a finding of discrimination had the female not been hired and then filed a complaint. That a would not view such questions
as inappropriate stretches credulity and calls his judgment and reliability into question. $\frac{(U//FOUO)}{Finally}, \qquad \qquad acknowledged behavior in both with a contractor$
employee in his office and sending two subordinates romantically or sexually inappropriate emails was particularly concerning. A Government PM must maintain his or her professionalism and objectivity – even the appearance of partiality can reflect
adversely on the Agency. A Government supervisor, by virtue of his or her position of authority, must also avoid any appearance of preferential treatment, sexual harassment, or misuse of position.  That with a contractor and considered the inappropriate emails to his civilian subordinates to
be jokes again calls his judgment and reliability into question.  (U//FOUC) behavior towards females within
was inappropriate and offensive. NSA employees are expected to always conduct themselves in a manner that reflects favorably on the Agency. When a leader who is expected to model appropriate behavior to others conducts himself in a manner that reflects adversely on the Agency and could adversely impact the work.
environment, it is particularly egregious.  (b) (3) - P.L. 86-36  (U//FOUO) The preponderance of the evidence does not support the conclusion that sexually harassed women in

by making repeated offensive or unwelcome comments, advances, remarks, touching, or questions of a sexual nature, thereby creating a hostile work environment for them, in violation of the NSA/CSS PMM, Chapter 366, Section 2-1(B.). However, it does support the conclusion that used words that denigrate individuals, used offensive language, and engaged in other conduct that could affect his subordinates' work performance or otherwise impact the work environment, in violation of the NSA/CSS PMM, Chapter 366, Section 2-1(A.).

# IV. (U) RESPONSE TO TENTATIVE CONCLUSIONS

(U// <del>FOUO</del> ) On 20 December	2012, the OIG sent	the tentative
conclusions reached in the in	vestigation by registere	d mail to the
forwarding address he had pr		
The letter was actually dispat	ched on 26 December 2	2012. was
provided the investigator's con	ntact information (inclu	iding telephone number
and email address) and asked	to provide any comme	ents by close of
business, 04 January 2013.	As of 10 January 2013	, the OIG had received
no response from t	herefore, the OIG concl	lusions became final.
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	(b)(3) - P.L. 86-36	
	(b) (6)	

# VI. (U) CONCLUSIONS

(b)(3) - P.L. 86-36

(U// <del>FOUO)</del> The preponderance of the evidence supports the conclusion that
misused Government communications systems by sending sexually suggestive and
otherwise inappropriate emails, in violation of the JER, Chapter 2, Section 2-301a. The
preponderance of the evidence does not support the conclusion that sexually
harassed women in by making repeated offensive or unwelcome comments,
advances, remarks, touching, or questions of a sexual nature, thereby creating a hostile
work environment for them, in violation of the NSA/CSS PMM, Chapter 366,
Section 2-1(B.). However, it does support the conclusion that used words that
denigrate individuals, used offensive language, and engaged in other conduct that
could affect his subordinates' work performance or otherwise impact the work
environment, in violation of the NSA/CSS PMM, Chapter 366, Section 2-1(A.).
(b)(3) - P.L. 86-36
(b) (6)

# VII. (U) DISTRIBUTION OF RESULTS

(U//FOUO) A copy of this report of investigation will be provided to the ADS&CI and ER for information.

	Senior Investigator
Concurred by:	(b)(3) - P.L. 86-36
	Assistant Inspector General for Investigations

## **APPENDIX A**

(U) Email to Employee Relations, Dated 01 February 2012

(b)(3) - P.L. 86-36

UNCLASSIFIED//FOR OFFICIAL USE ONLY

From: Sent: Monday, February 27, 2012 10:04 AM To:
Cc: Subject: Signed By:
Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY
Employee Relations
968-5378 (s
Please consider using my DropBox for large files:
From: Sent: Thursday, February 02, 2012 6:29 AM To (b) (3) - P.L. 86-36
Subject: (U) Reporting to EEOD
Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY  (b) (3) - P.L. 86-36 (b) (6)
Thank you for this information. Besides the sexual harassment, mismanaged our employees by telling them many untrue statements to make them fearful of their management. Can this same link and phone number be used by the women and men subjected to this behavior as a reporting tool?
Sent: Wednesday, February 01, 2012 4:10 PM To: Cc: Subject: RE: (U) Highlights from Our Meeting - Jan 31st
, , , , , , , , , , , , , , , , , , ,
Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY
Hi

Doc ID: 6608182	
I spoke to both the IG and Security today regarding ye	our concerns with The IG suggested that all
of the women involved should file a formal complaint	
	or call this number: 963-7677
· · · · · · · · · · · · · · · · · · ·	_
I recommend that you provide this guidance to the wo	men involved instead of having the meeting you
scheduled on 8 Feb. It would be best to let the officia	ls investigate this issue. Once a complaint is filed, they
will investigate further. I believe that both Security a	
	an and ask you to do the same. I'll be talking to you soon.
Thanks!	in the same of the
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Employee Relations	i.
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968-5378 (s)	•
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Please consider using my DropBox for large files:	1
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	ÿ
From:	•
Sent: Wednesday, February 01, 2012 11:22 AM To:	<u> </u>
Cc:	
Subject: FW: (U) Highlights from Our Meeting - Jan 31st	(b)(3) - P.L. 86-36
	(b) (6)
Classification: UNCLASSIFIED//FOR OFFICIAL	USE ONLY
	3,000
(b) (3) - P	.1. 86-36
Let me first start off by saying, I have alw	ays believed the Agency hires individuals
based on their honesty and integrity. With:	he screening process the Agency puts in place
you would like to assume that pathological	social deviants are weeded out during the
hiring process. Conséquently, when a pers	on's actions come into question, your first
thought would be to assume, "noble intent".	Unfortunately, the downside of assuming
	disconduct. Having said that I know I dumped
	help clear my head and possibly help you with
the facts, I have written down some of the h	ighlights I shared with you vesterday
	griggine i criarca (ini. you you braay).
(Contractor) , repo	orted feeling uncomfortable to her Company
over a year ago. Apparently,	
and (both contractors)	requested to be removed from the
	ormal complaint. She just wanted to be:
moves, consumed the	and spoke to
about then went to	to ask if he made her feel uncomfortable.

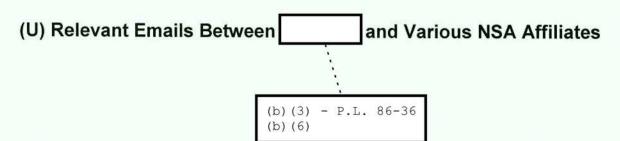
This set the stage for the rest of the women in the office to not take any official action.  This is also why, under the advisement of her parents, she tried to walk with a fellow coworker whenever possible. was never moved, and I was never notified of the incident, until a couple of weeks ago. My first conversation with about the incident took place on Friday Jan 27 th .
(New Employee) reported having her shoulders rubbed by a couple of times very early in her Agency career. She said he stopped once the younger girls moved into the office. Plus, she picked a desk that didn't allow for somebody to sneak up from behind. She also reporting volunteering for a job that took her out of the office a good majority of the time to get away from him. She was also told that she needed to become friends with me if she ever wanted to get anywhere in this Agency. I spoke with about this for the first time on Friday Jan 27 th . doesn't want to come forward.
(New Employee) was never harassed. believes this is because she told him under no uncertain terms what she would if he ever touched her. did consult with and on numerous occasions about his actions. Also, in her exit interview with on told him of actions. I learned of knowledge on Jan 20 th , and told my management on Jan 26 th is willing to share all of her knowledge.
(New Employee) was told to get on my good side all she needed to do was to talk because all I was really looking for was a new best friend. was also told to never talk to me about any issue because I would make her life a living hell. also told me that was getting a bonus this year. I told she was getting a bonus, when in fact she wasn't. This is really what started this whole impossible situation. I mentioned to my management how awkward it was to have to tell that she wasn't receiving a bonus after all. and wanted to know how took the news (this was Jan 6 th ). I told them "in stride" because he had lied to her before. In April of last year, I requested talk to about the way she was dressing for work.  Treported that he had spoken to but he hadn't. A couple of weeks later, and I went to talk to and her attire hadn't changed. Turn's out never told but he wouldn't admit it.
then rightfully wanted to know why I was handing out the bonuses in the right place, because was their rater. I explained that when their performance appraisals were due, collectively they all requested I be in the room to hear what was said. At the time, I thought it was because they knew he was leaving and I was staying (this was late July or very Early August). Turns out, after he left and they began to see me for me, they starting telling me how they didn't trust him. Consequently, when sent me an email about the bonuses, I said I would handle it. Not being their rater, I didn't have access to their sheets, so I ask for a list of individuals receiving them was on the list.
(b) (3) - P.L. 86-36 (b) (6) Reease: 2018-03

NSA: 02259

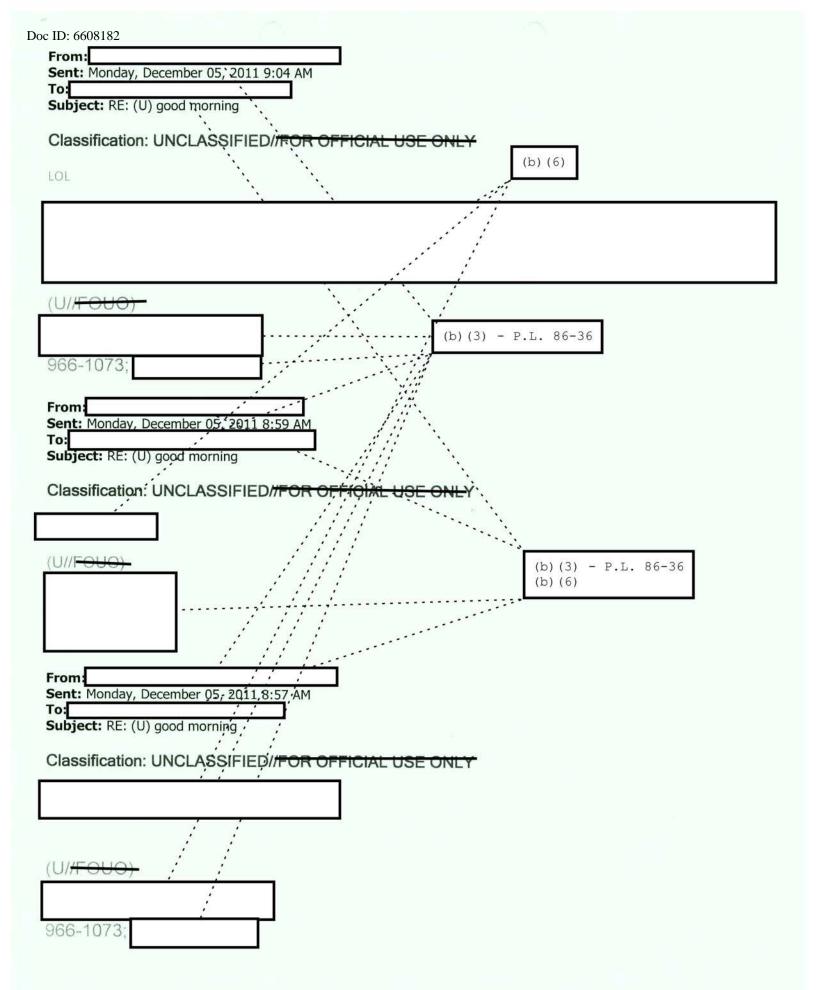
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(New Employee) was privy to all the conversations taking place around the lunch table about the sexual harassment as well as the double talk concerning work issues. too was told not to talk to me about any issue because I would make his lift living hell. Again, I had no knowledge of this.	e a
(New Employee) to my knowledge received one email that I-would consider sexual harassment. also stated that when he interviewed her for the joint he asked inappropriate questions about her marital status etc (Nov 2011). I wasn't able interview because I nee'ded to that afternoon also requested for his going-away gathering.	ob e to on.
(Contractor) — stopped coming to the mandatory weekly meetings because she felt uncomfortable around — Apparently, on several occasions he referred to her as — I never heard him say this, but I believe — and — did. — also received around 10 emails containing inappropriate verbiage. No sure what these emails say because they couldn't be opened.	Jot,
expressed her concerns to the contractor lead, but this information was never shared with me until Friday Jan 27; by was removed from the contract in December of last year, for other reasons didn't press the issue because she knew complain wasn't dealt with.	
for some time. His words "I see it caught up to him."  (Contractor now Civilian) — my new Deputy, was aware of permission because they both worked for before became a Civilian.	on
(Contractor) — believes she was taken off the contract for her knowledge activities. This wasn't true, she was removed because I was running low on funding and she was the last hired. Nevertheless, she probably has useful information.  Of course there is all my information and emails supporting my statements. All this	
information was first shared with my supervisors on July 26 th . The assumption of "noble intent", and the fact that told me didn't like me, kept me from coming forward earlier. Please remember, the women subjected to his actions aren't 100% comfortable coming forward. Anything you can do to mitigate him being able to contact them will certainly ease their fears.	е
(b) (3) - P.L. 86-36 (b) (6)	

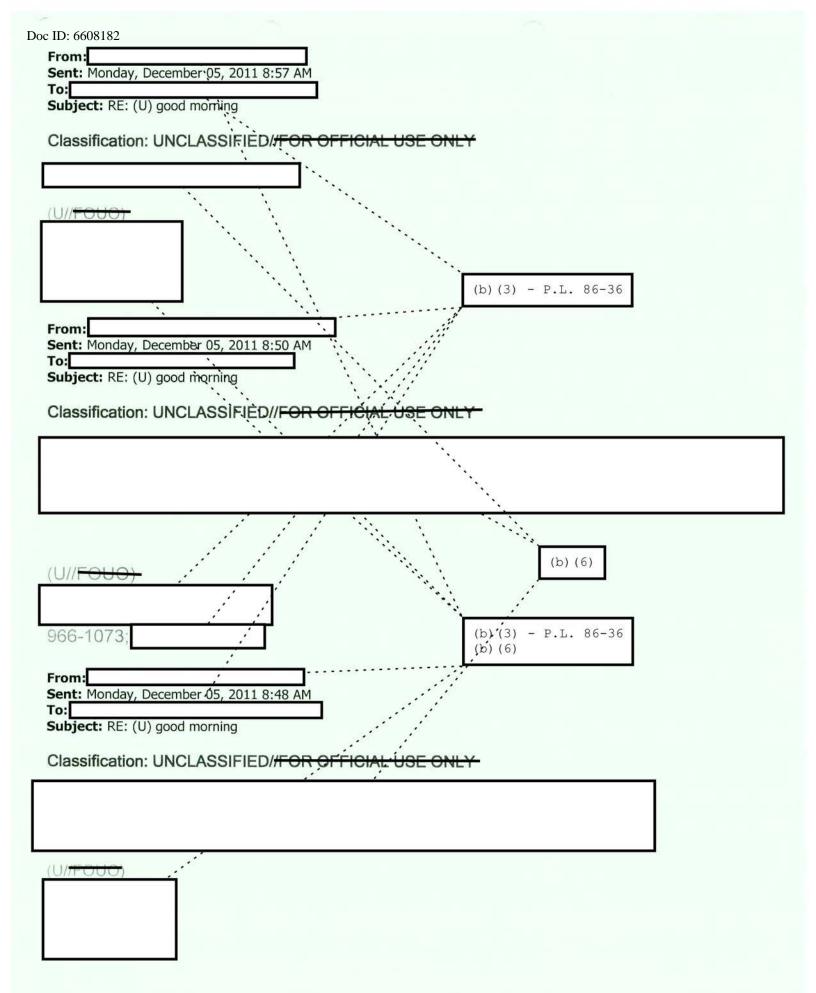
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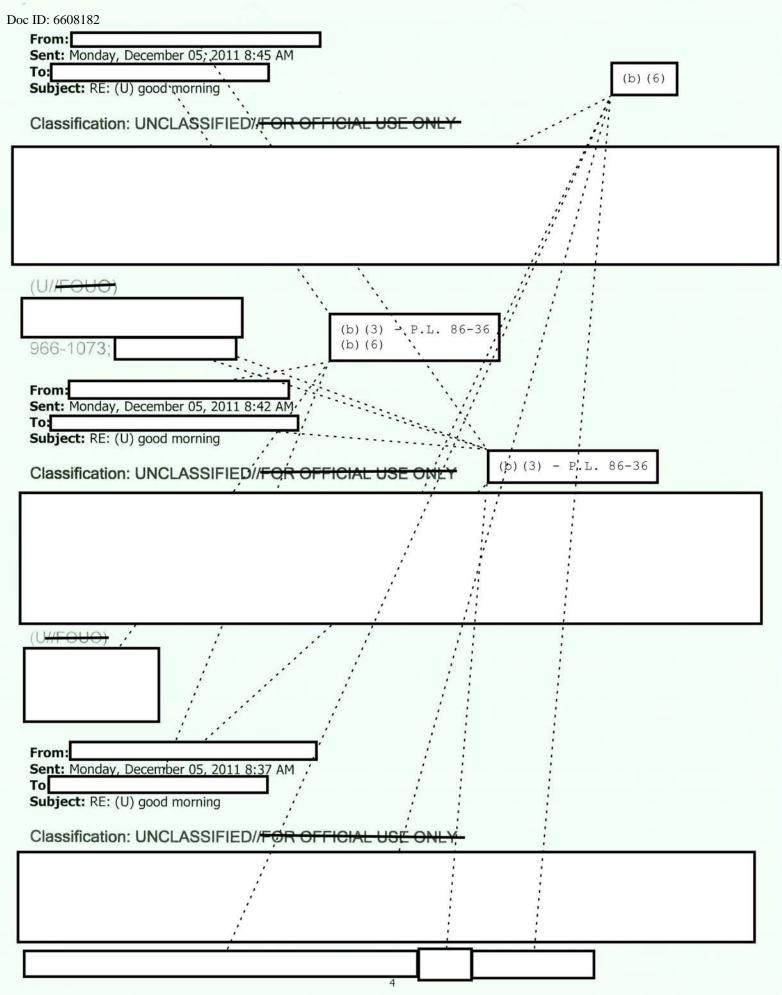
### **APPENDIX B**



From: Sent: Tuesday, December 06, 2011 6:43 AM
To: Subject:  RE: (U) good morning.
Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY
<u></u>
No, you didn't tell me. While that is not something I would be interested in, the thought of you would make me laugh.
So, maybe Friday we can get together? (b) (3) - P.L. 86-36
(U// <del>FOUO)</del>
From:
Sent: Monday, December 05, 2011 9:49 AM- To:
Subject: RE: (U) good morning  (b) (3) - P.L. 86-36
Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY
Didn't I tell you? It's nice stuff, reasonably priced.
<u>(U//<del>FOUO)</del></u>
966-1073;
From Sont Monday December 05 0011 0-05 AM
Sent: Monday, December 05, 2011 9:06 AM  To:  Subject: RE: (U) good morning
Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY
What is a
(b) (6)







Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY

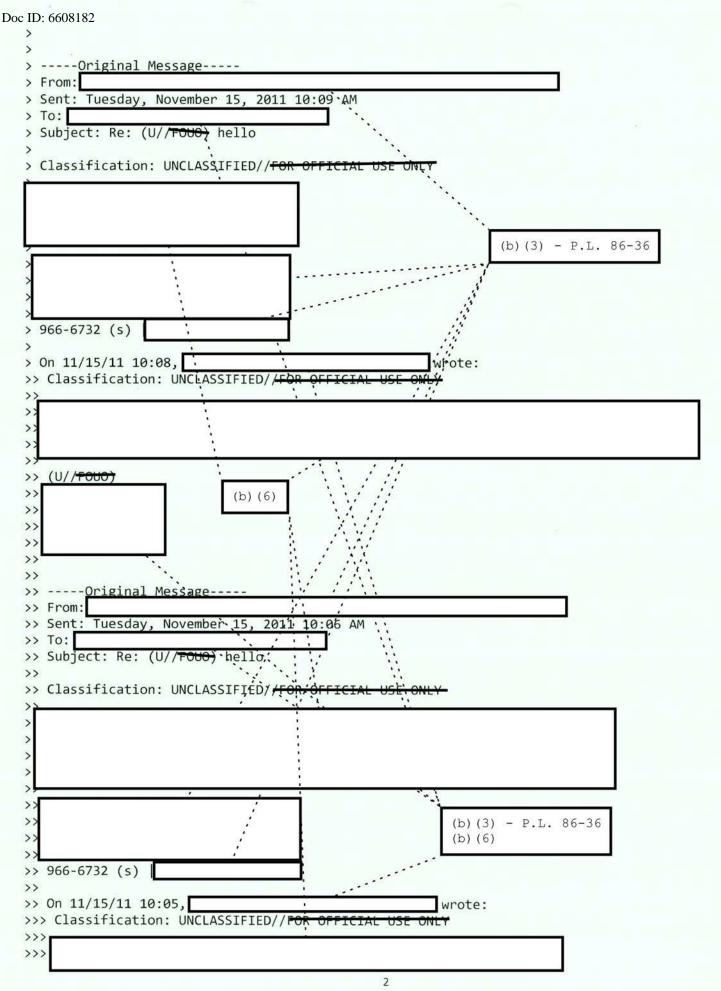
(U//FOUO)

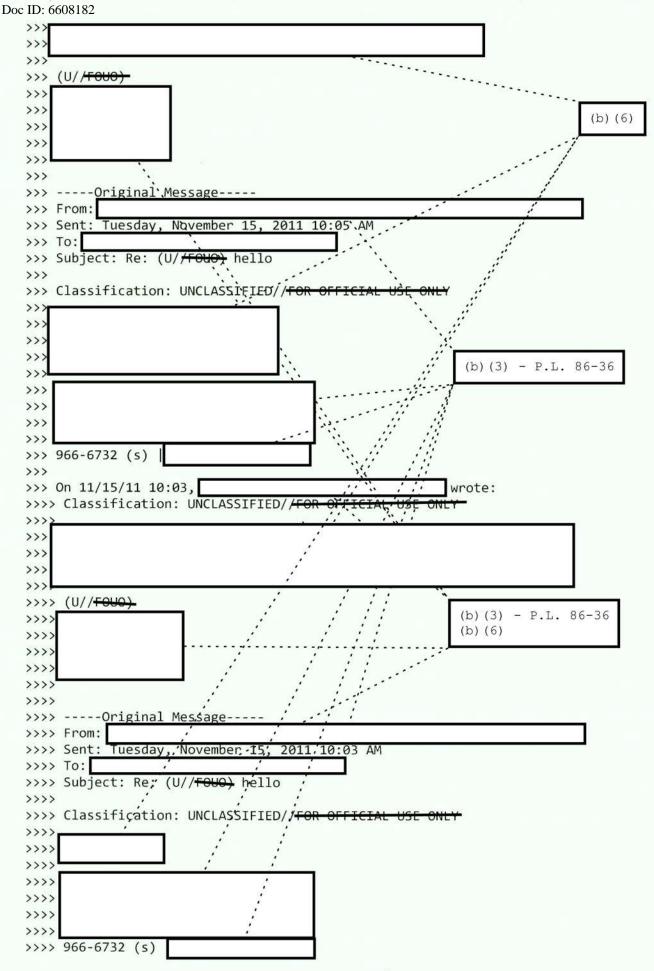
966-1073;

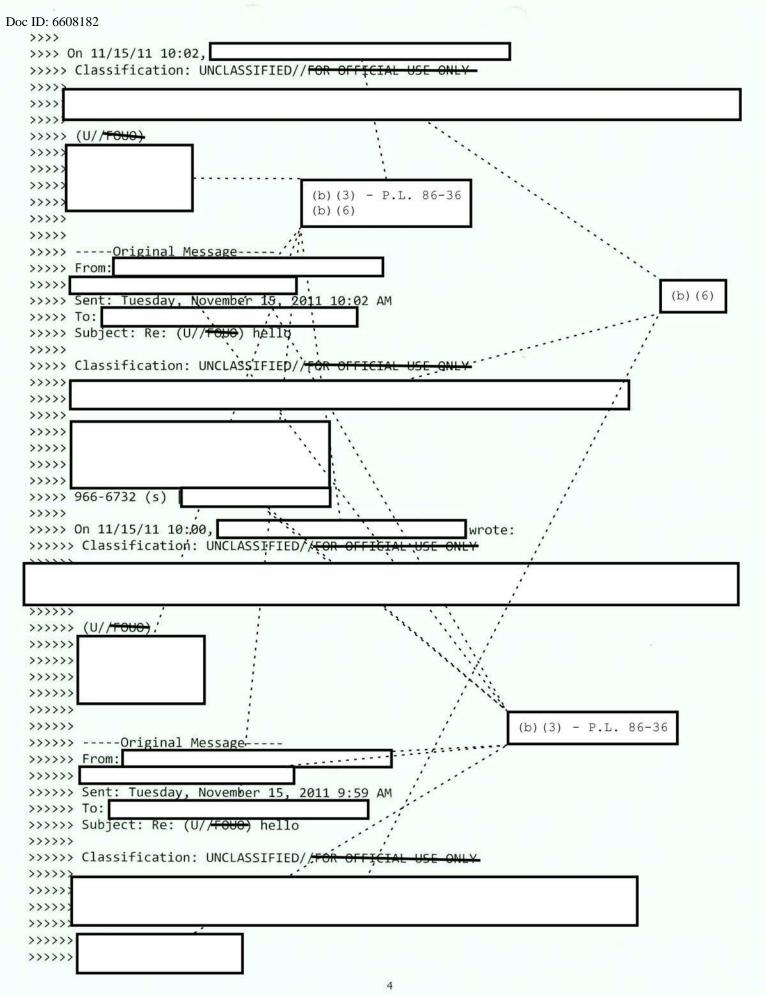
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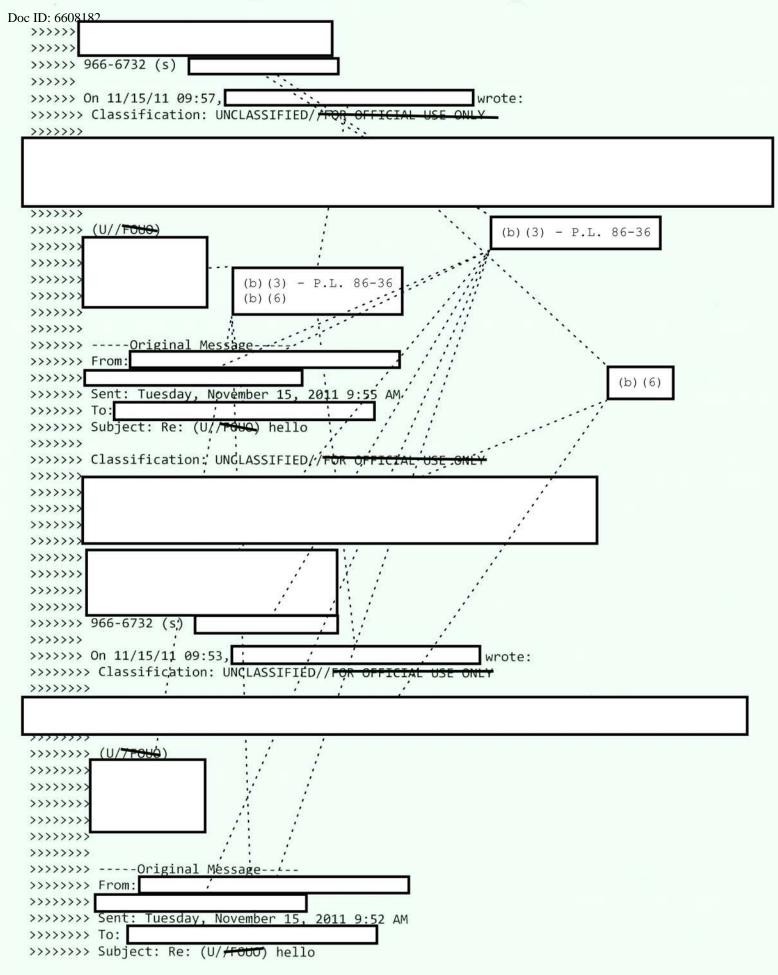
From:
Sent: Tuesday, November 15, 2011 10:14 AM  To:  DE: (1//EQUID) bells
Subject: RE: (U// <del>FOUO</del> ) hello
Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY
(b) (6)
(U// <del>F0U0)</del> (b),(3) - P.L. 86-36
(b) (6)
Original Message
Sent: Tuesday, November 15, 2011 10:12 AM To:
Subject: Re: (U// <del>FOUO</del> ) hello
Classification: UNCLASSIFIED// <del>FOR OFFICIAL USE ONLY</del> (b) (3) - P.L. 86-36
966-6732 (s)
On 11/15/11 10:10, wrote:
> Classification: UNCLASSIFIED// <del>FOR OFFICIAL USE ONLY</del>
> (U/ <del>/F0U0) .'</del> >
> >
>

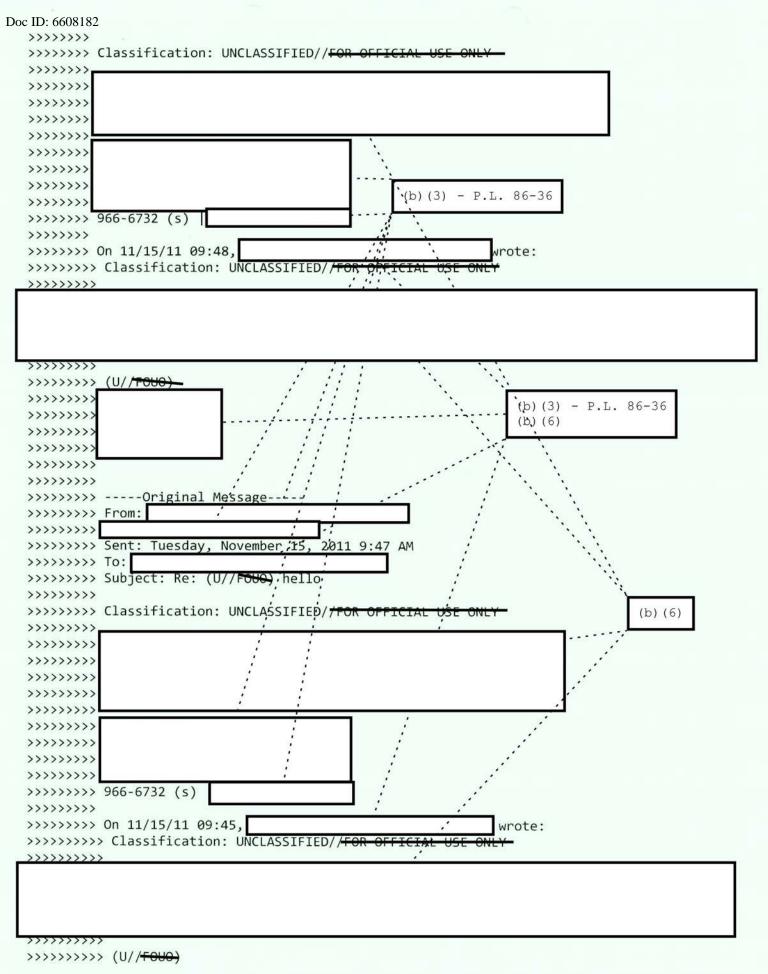
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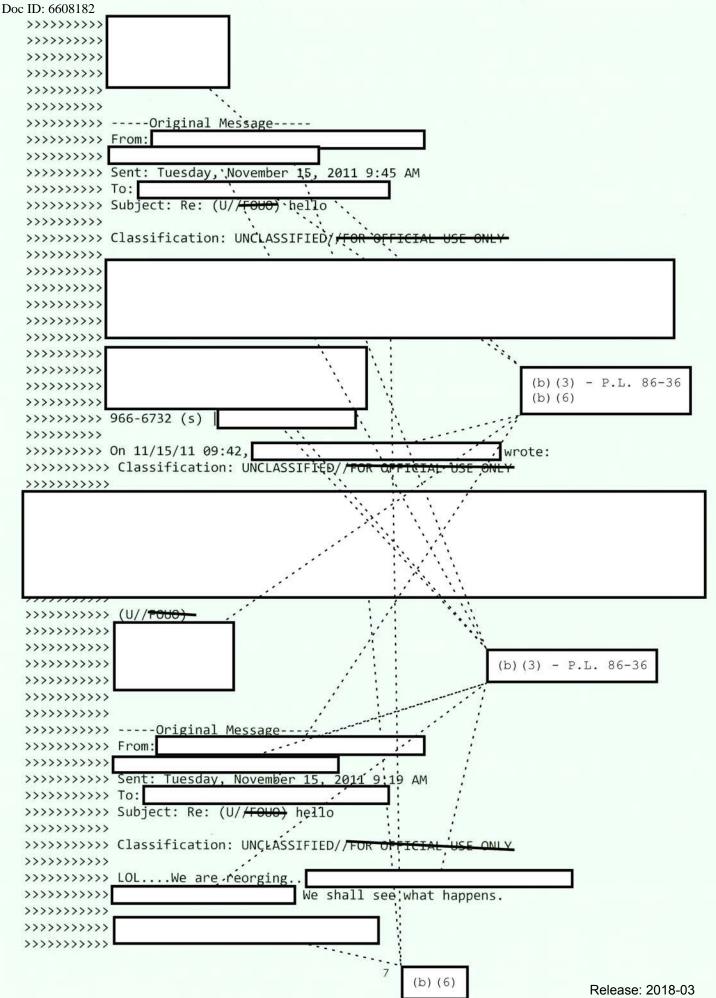




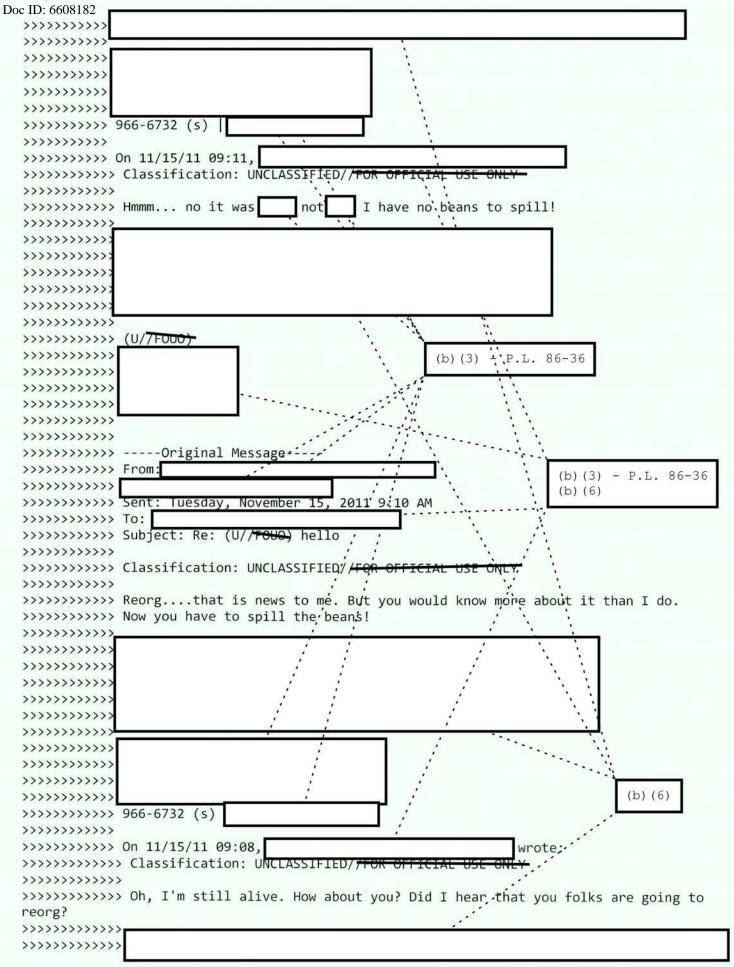








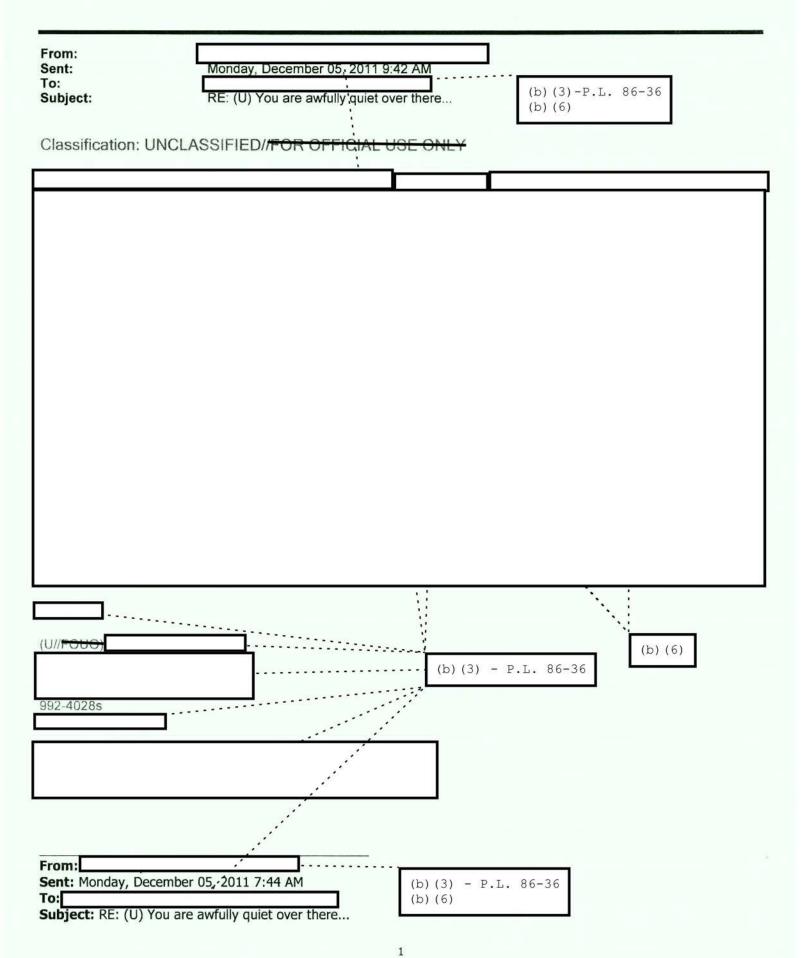
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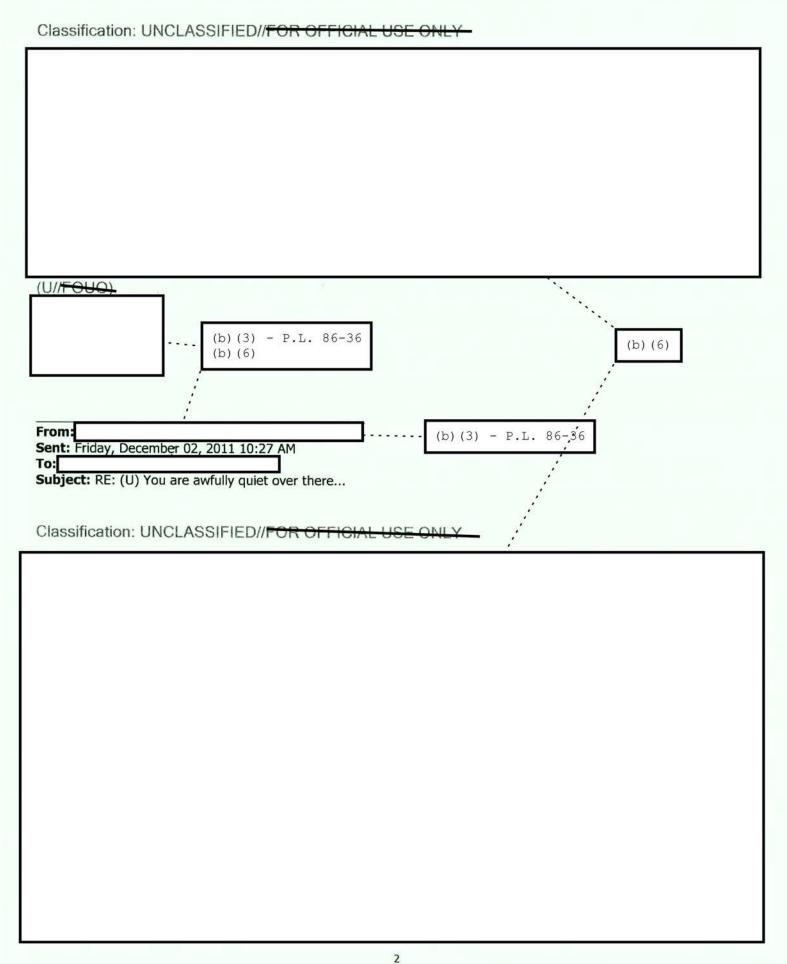




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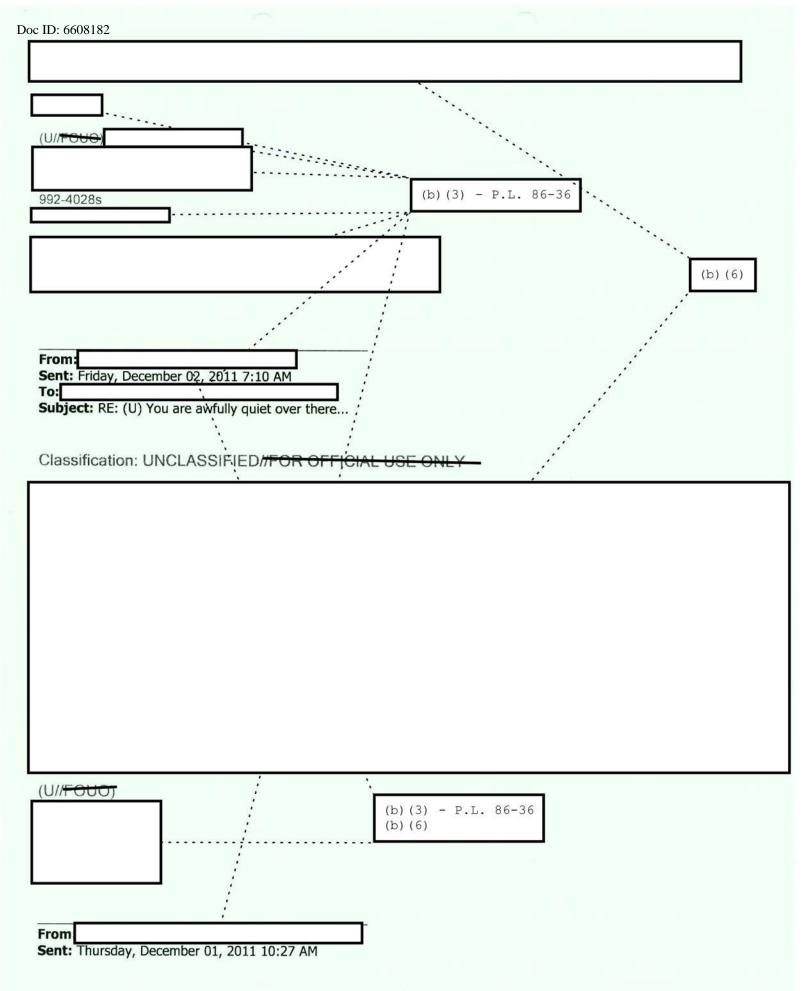
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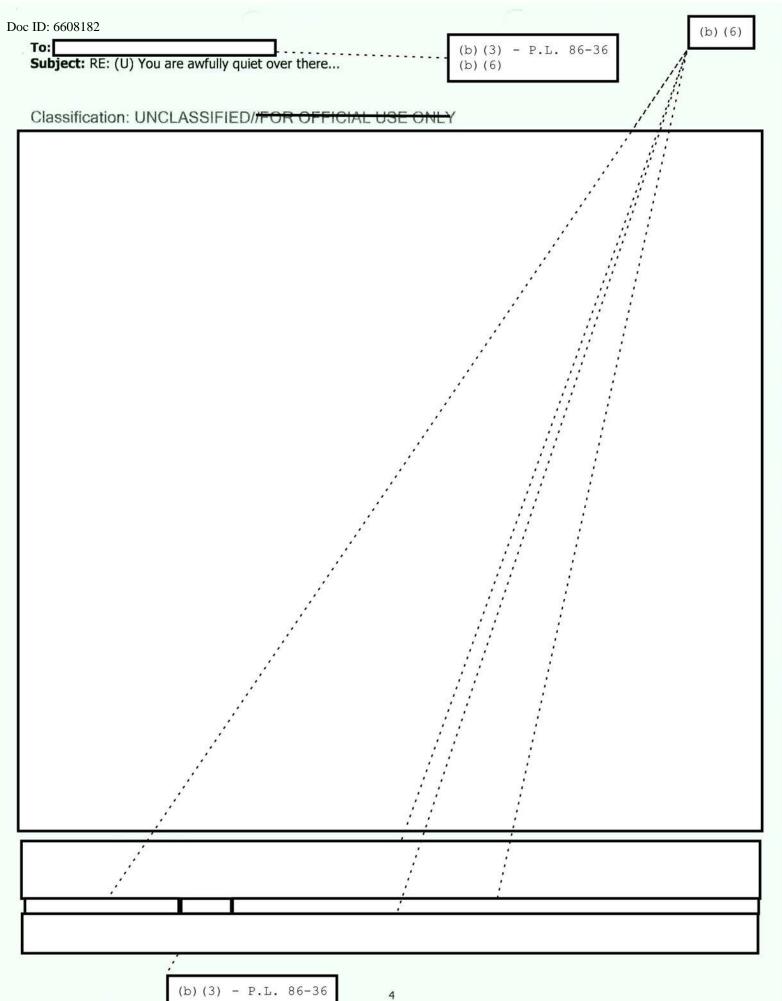


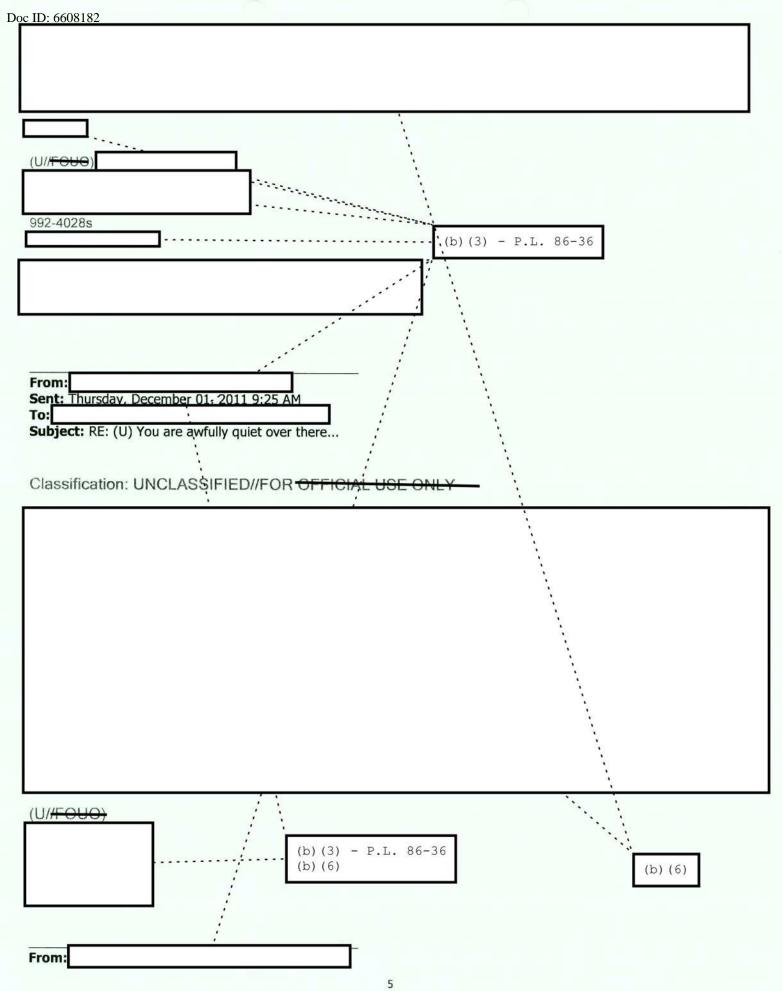


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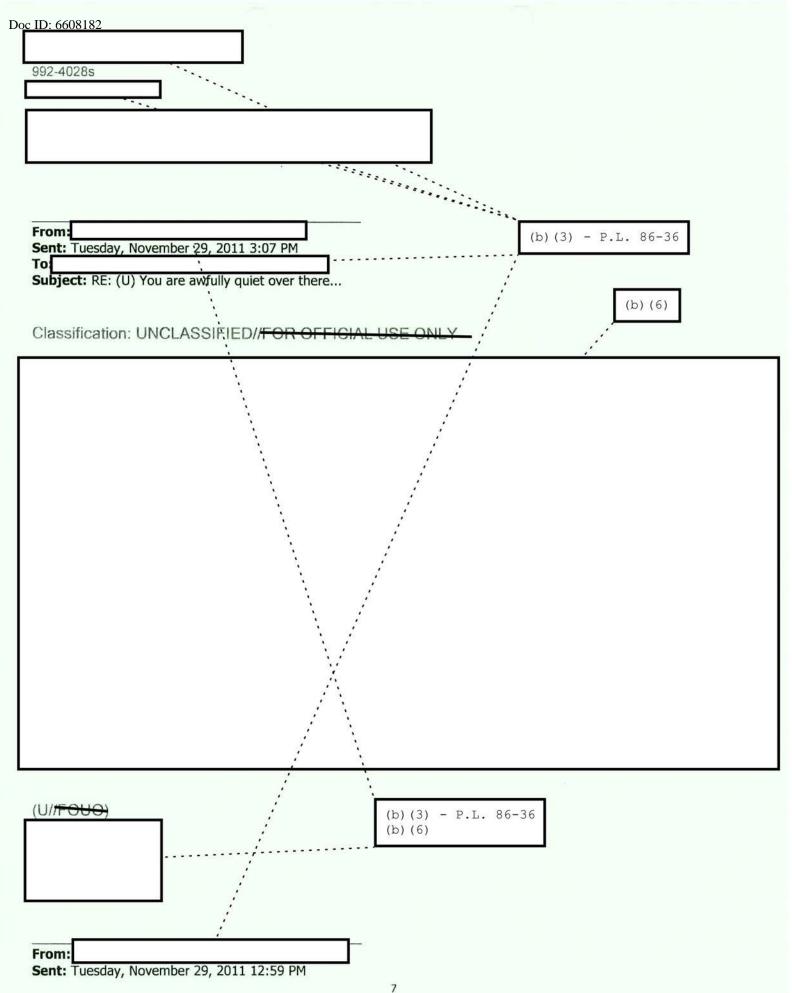
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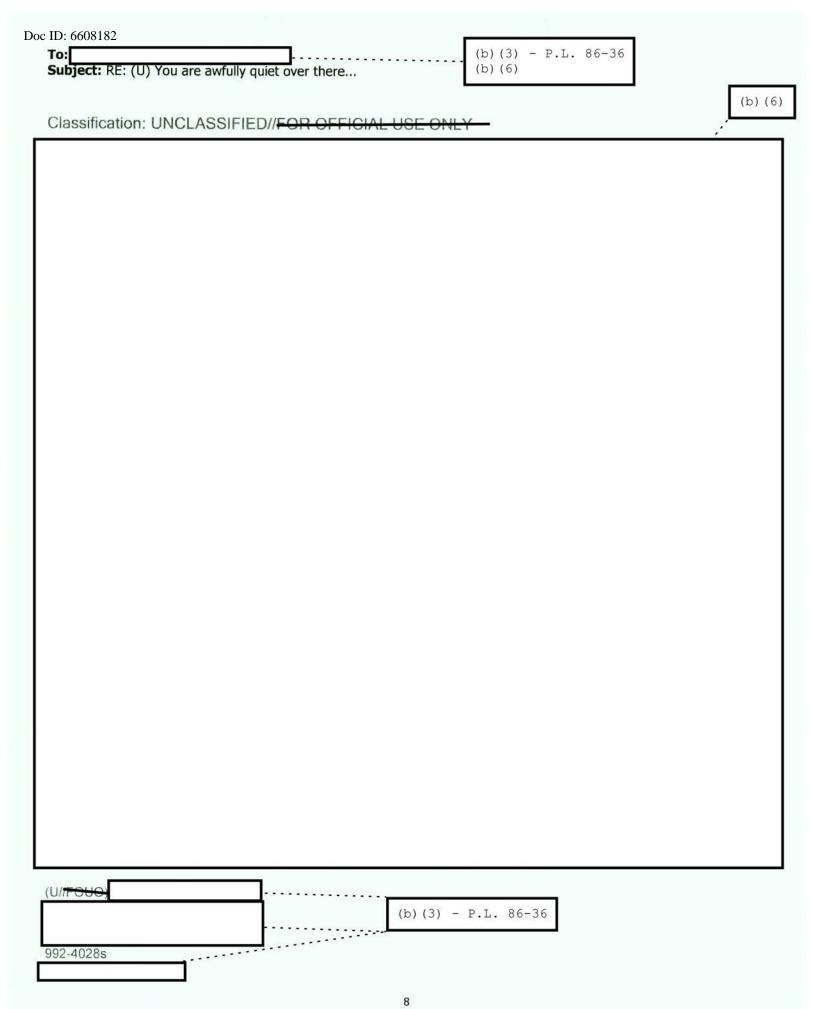




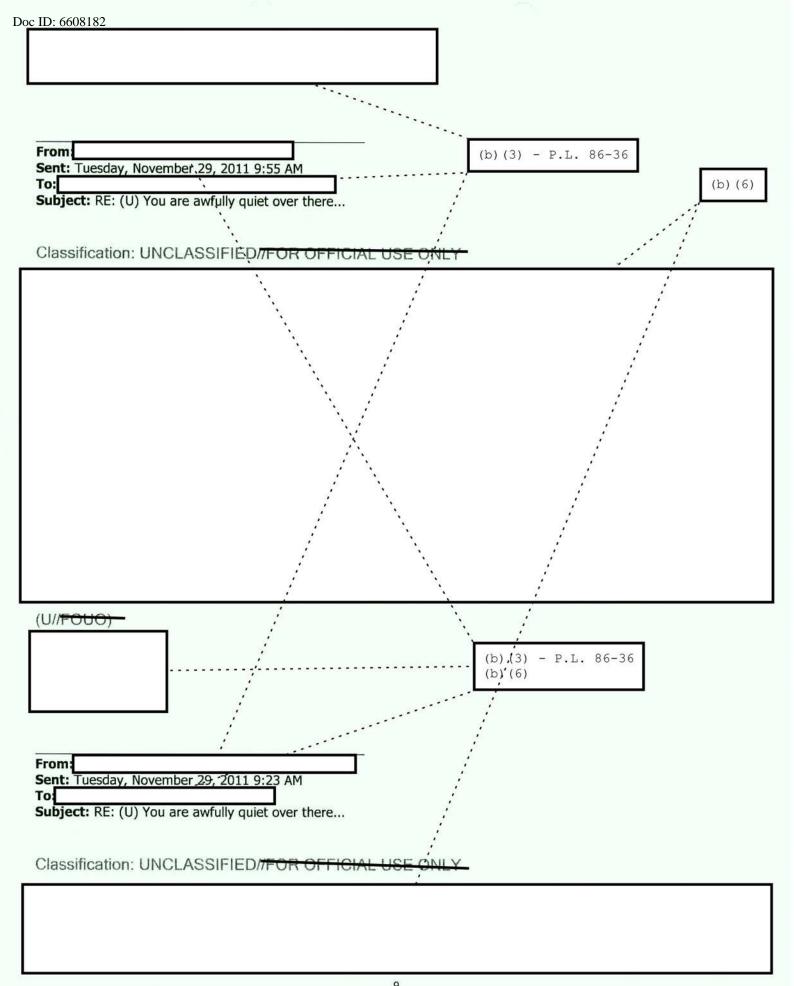


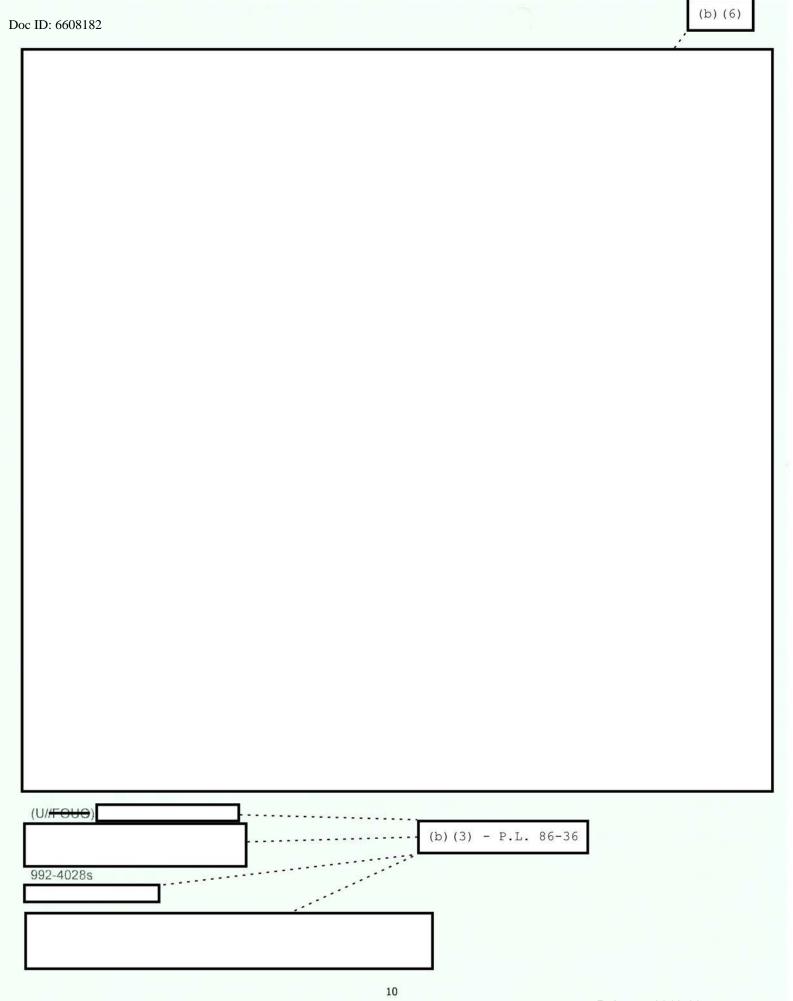
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Sent: Tuesday, November 29, 2011 4:07 PM To:	(b) (3) - P.L. 86-36 (b) (6)
Subject: RE: (U) You are awfully quiet over there	
	(b) (6)
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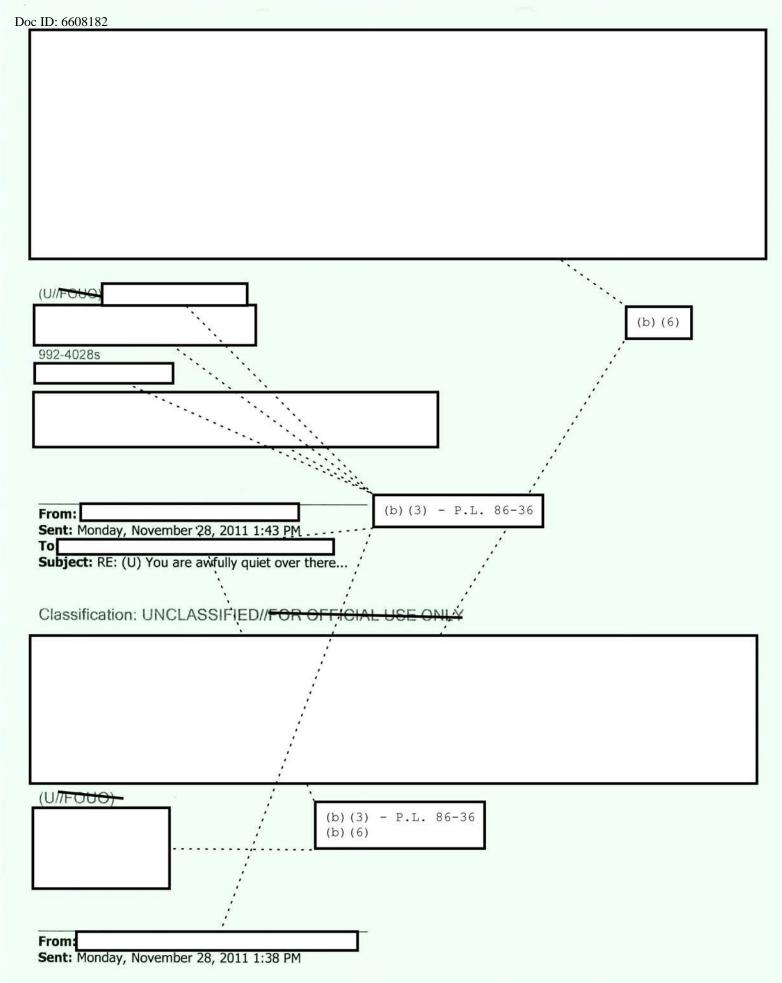


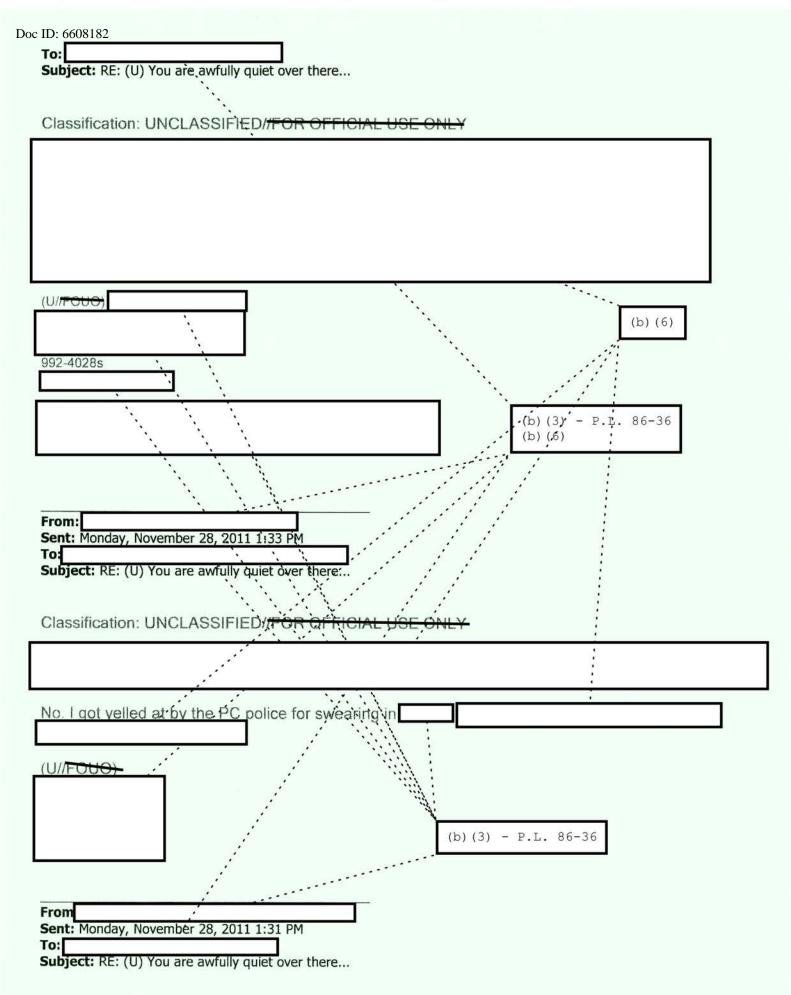
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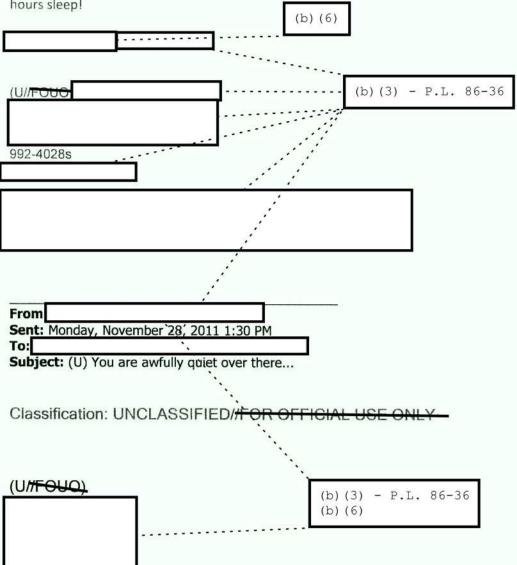


From: Sent: Monday, November 28, 2011 2:18 PM To:	(b) (3) - P.L. 86-36
Subject: RE: (U) You are awfully quiet over there  Classification: UNCLASSIFIED//FOR OFFICIAL USE ONL	(b) (3) - P.L. 86-36 (b) (6)
U/ <del>/FOUO)</del>	· , =
	(b) (6)
rom: ent: Monday, November 28, 2011 2:01 PM o: ubject: RE: (U) You are awfully quiet over there	
Classification: UNCLASSIFIED//FOR OFFICIAL USE ONL	<del>x</del> /





LOL – I keep passing work off to the minions. Right now, I'm reading.... Besides, got in @ midnight, so I'm working on 3 hours sleep!



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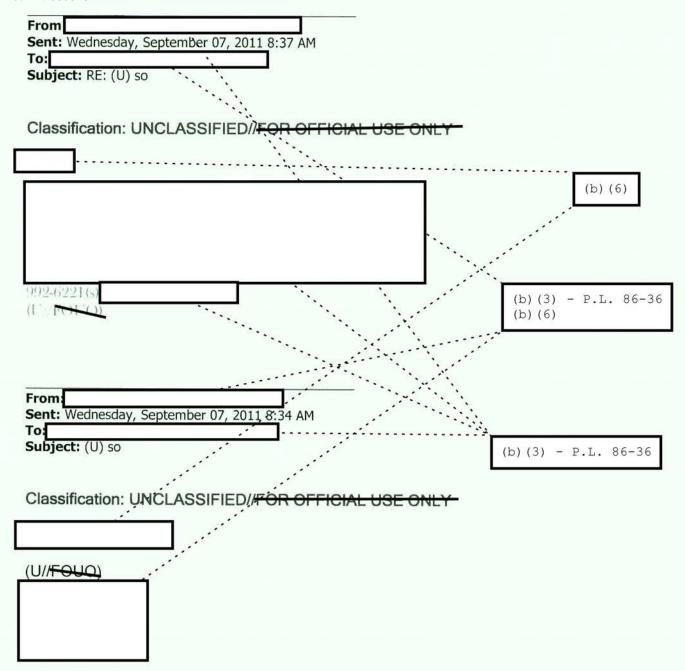
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Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY

From: Sent: To: Subject:  RE: (U) so  Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY  Wednesday, September 07, 2011 8:41 AM
(b) (6)  (b) (6)  (c) (b) (6)  From: Sent: Wednesday, September 07, 2011 8:39 AM  To: Subject: RE: (U) so  Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY
(U//FOUG)



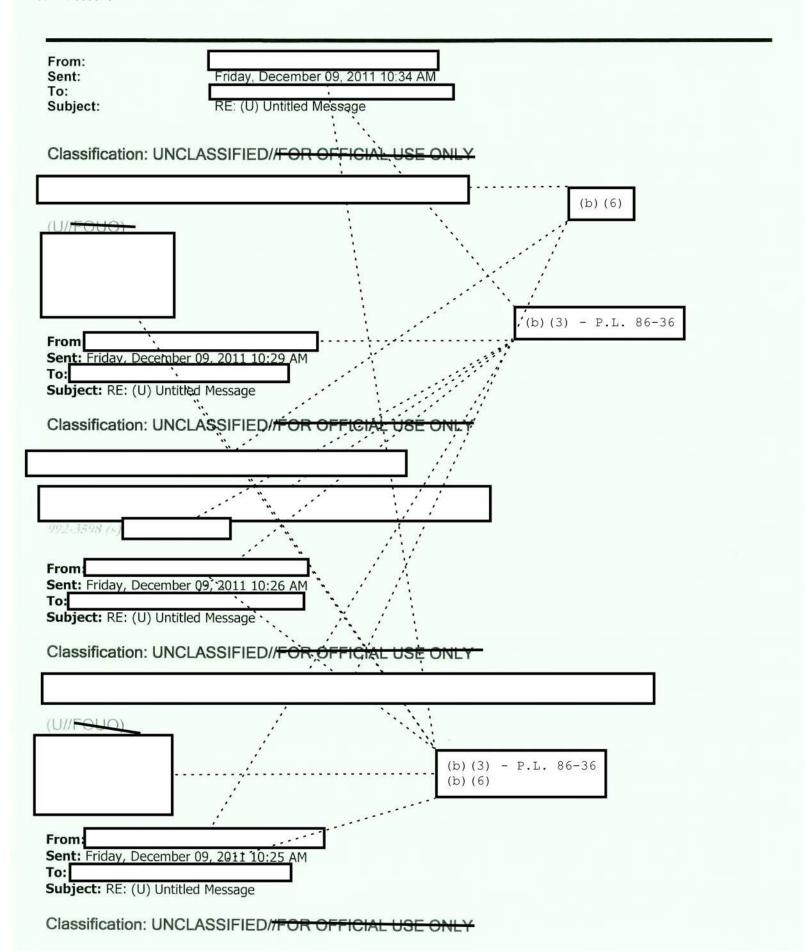
Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY

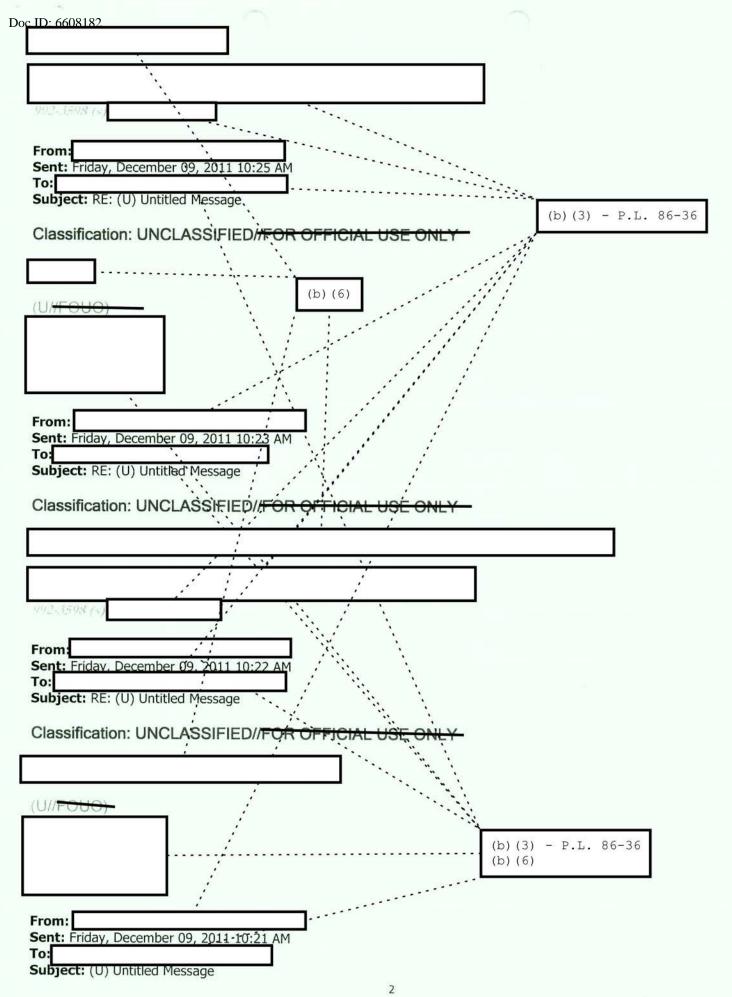
Doc ID: 6608182			(b)(3) - P.L. 86-3	36
From: Sent: To: Subject:	Thursday, January 26, 2012 9:16 RE: (U) hello	AM	(b)(3) - P.L. 86- (b)(6)	36
Classification: UNCL	ASSIFIED/ <del>/FOR OFFICIAL US</del>	SE ONLY		
			-	
Classification: UNCL	ASSIFIED/ <del>/FOR OFFICIAL US</del>	<del>SE ONLY</del>	_	(b) (6)
			1	
			•	
			Ĭ	

From: Sent:  To: Subject:  RE: (U) hello  (b) (6)
Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY  I've already missed one meeting today
(b) (3) - P.L. 86-36 (b) (6)
992-6221(s) (U//F <del>OU</del> O)
Sent: Wednesday, January 25, 2012 1:42 PM To: Subject: RE: (U) hello
Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY
(b) (3) - P.L. 86-36
From: Sent: Wednesday, January 25, 2012 1:41 PM To: Subject: RE: (U) hello
Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY
Okjust swamped myself. This being a supervisorsucks so far because I don't know what I'm not doing. Then there's the EPA craphave not even started

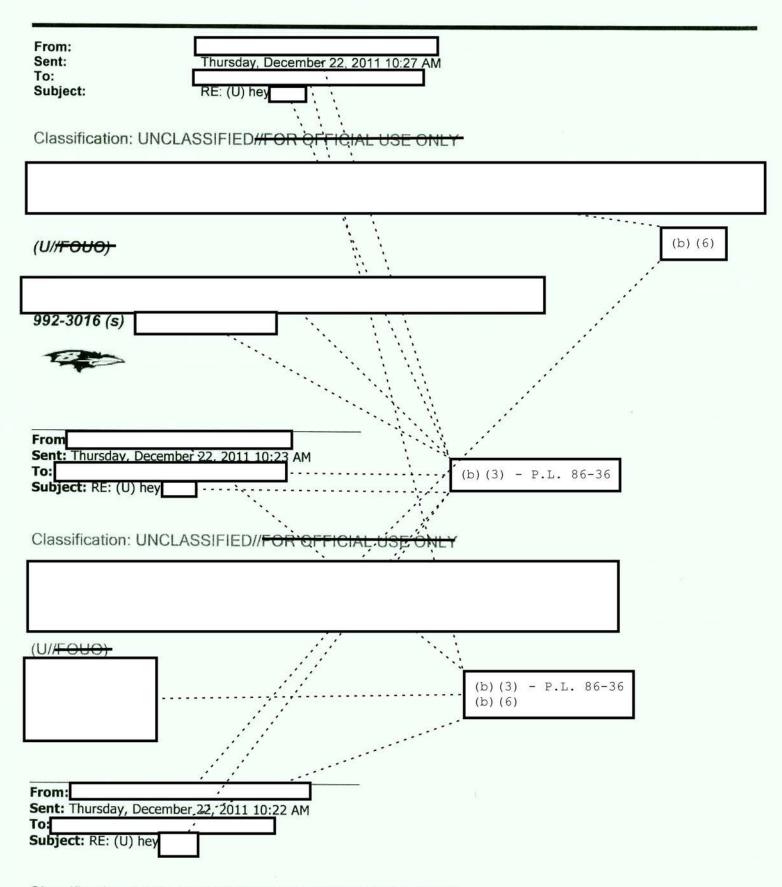
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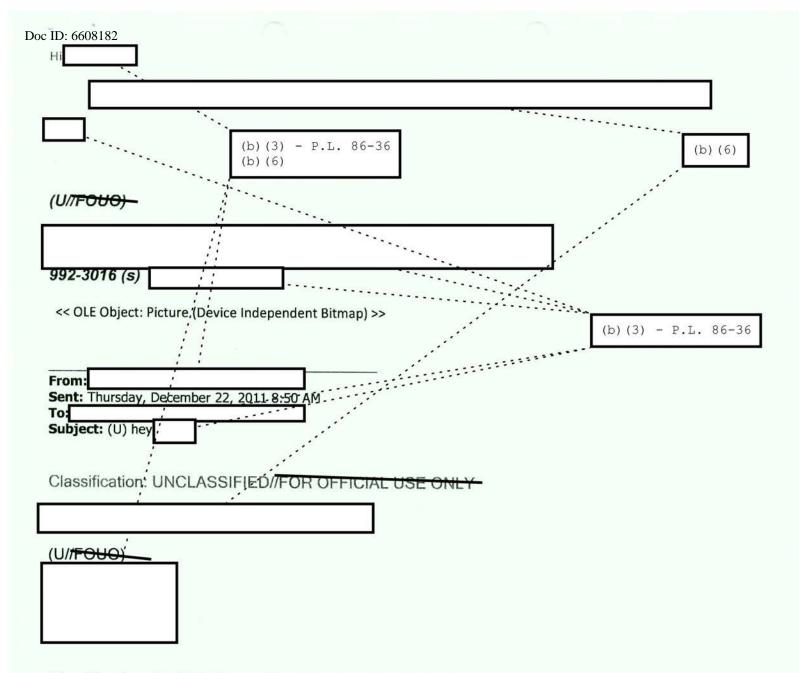
Doc ID: 6608182	(b) (6)	
Classification:	UNCLASSIFIED/ <del>/FOR OFFICI/</del>	AL USE ONLY
Hey H What are you	ow are you? I've been swamped	d with trying to get ready to go on leave. My mind hurts!
3		
Classification:	UNCLASSIFIED <i>II<mark>FOR OFFICIA</mark></i>	NE USE ONLY
(b) (3) - P 1	96.36	

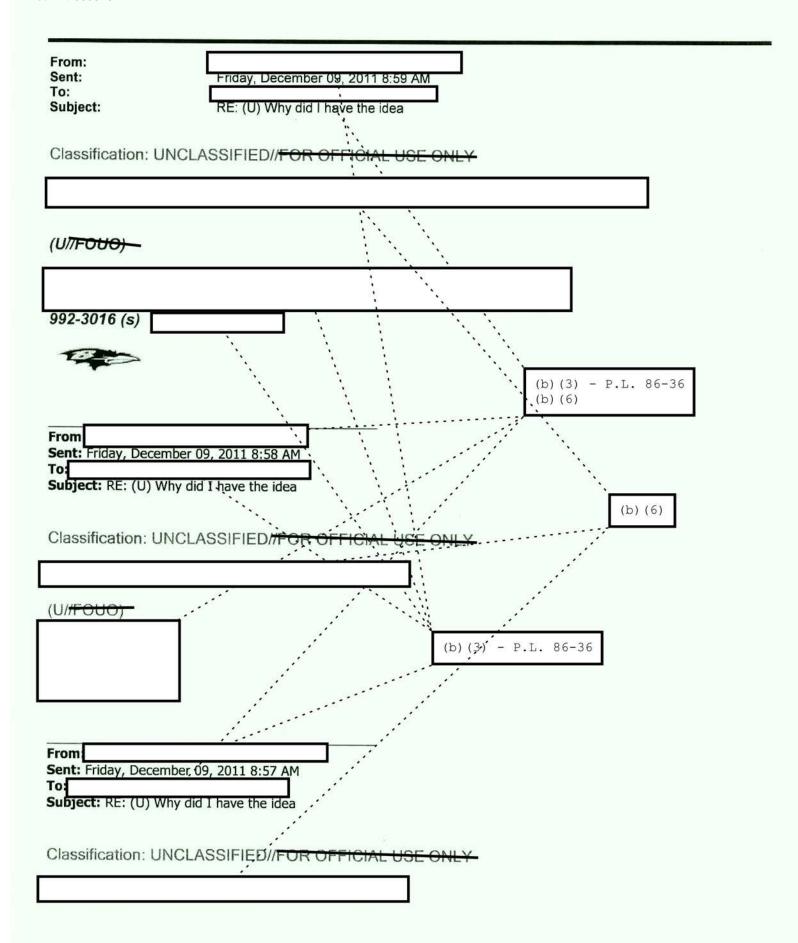




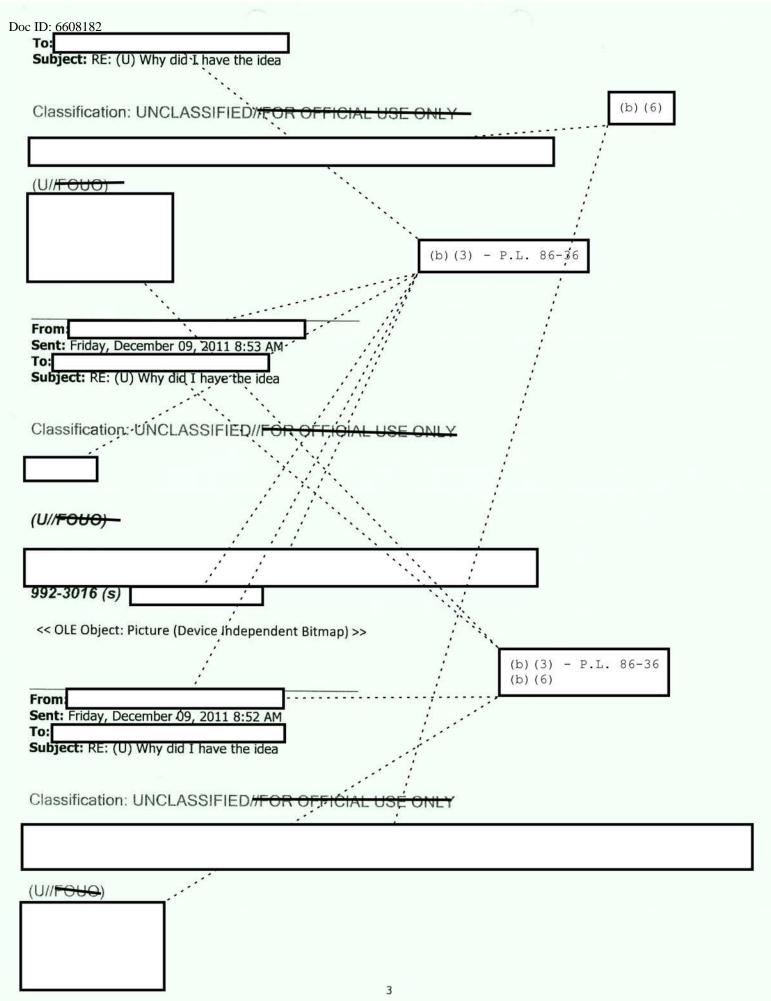
Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY	(b) (6)
	<del>!</del>
992-3598 (×)	•)
Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY	·
	(b)(3) - P.L. 86-36

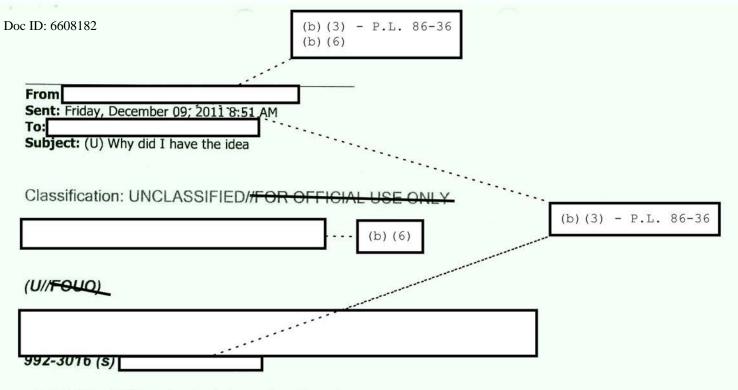






Sent: Friday, December 09, 2011 8:54 AM

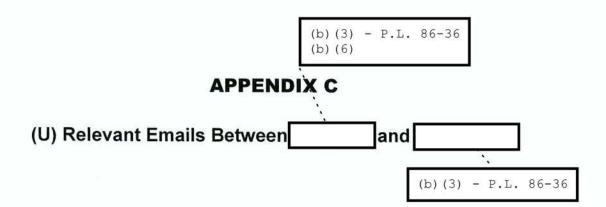


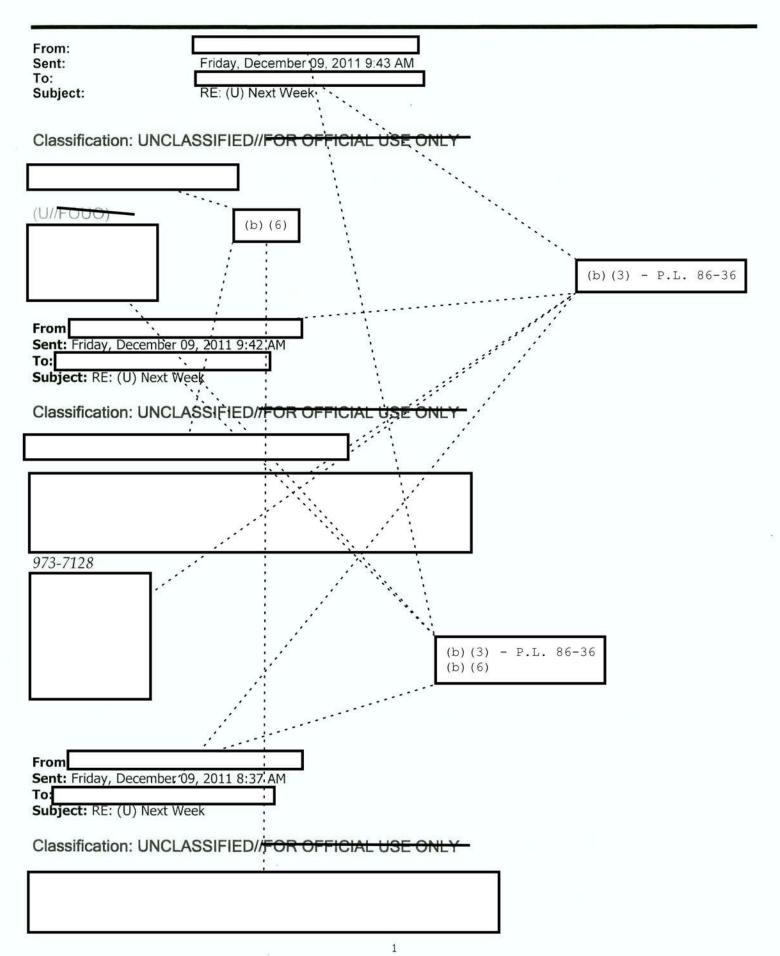


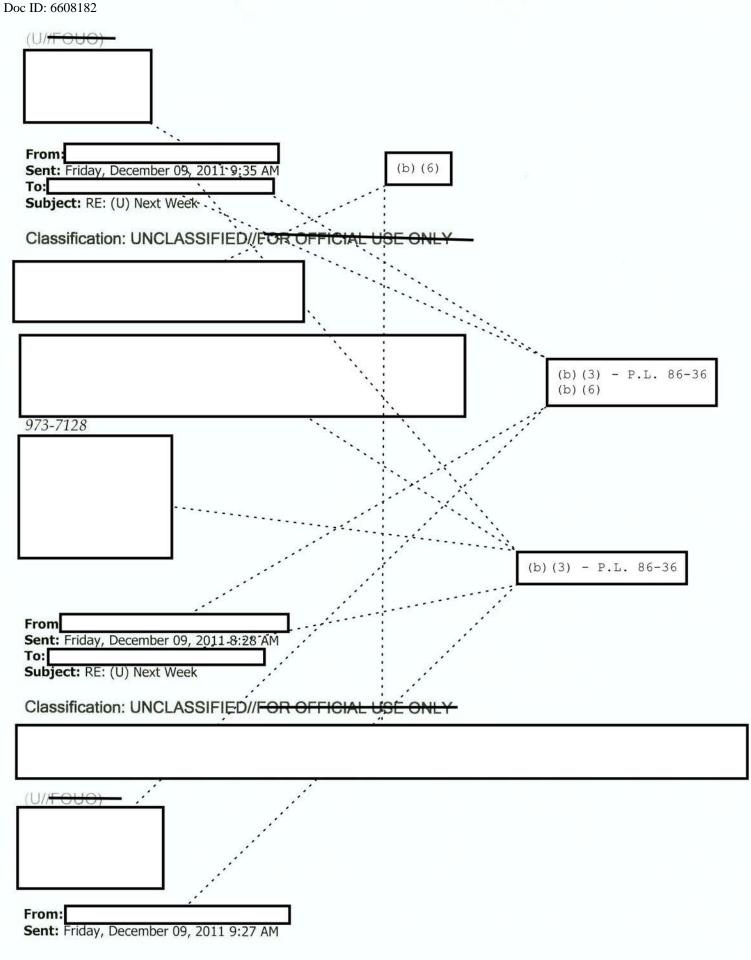
<< OLE Object: Picture (Device Independent Bitmap) >>

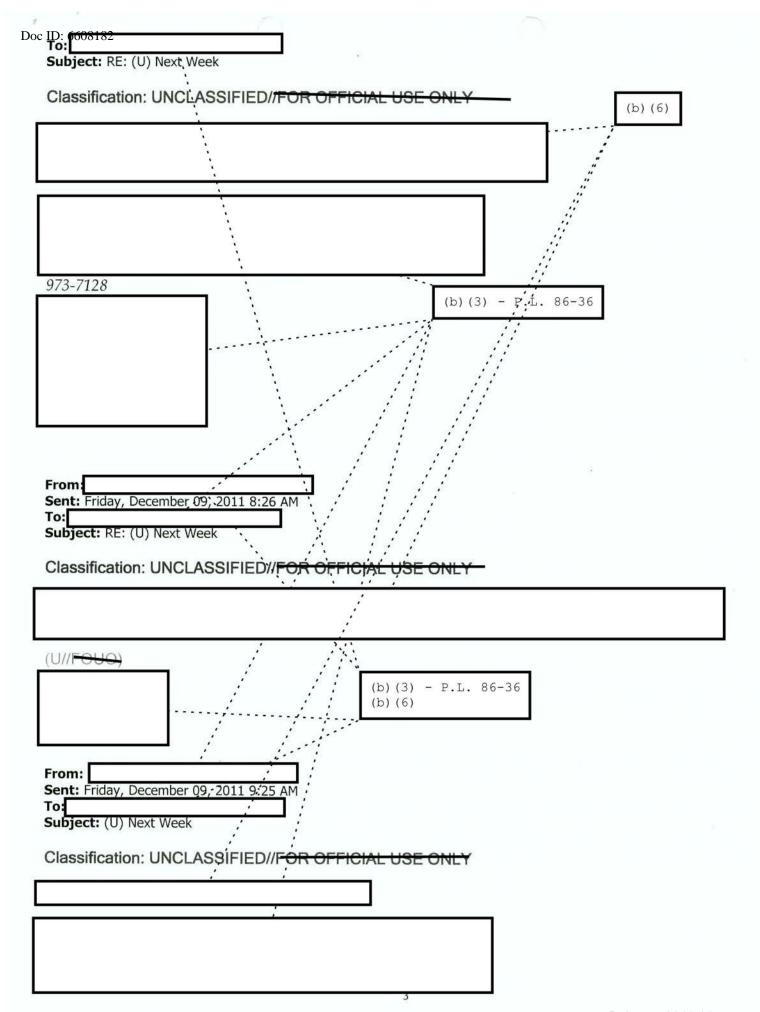
Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY

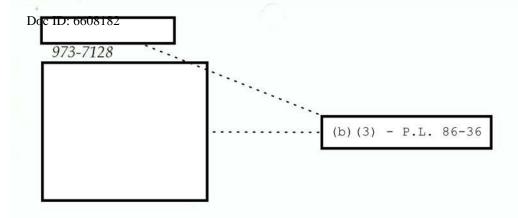
Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY











From: Sent: Monday, December 12, 2011 9:03 AM To: Subject: RE: (U) Untitled Message
Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY
Good. I'd like to see you today if possible. I have a meeting over there at 11. I can probably swing by 1 or so. Will you be there?
(b) (3) - P.L. 86-36 (b) (6) (b) (6) (b) (3) - P.L. 86-36
Sent: Monday, December 12, 2011 9:01 AM To: Subject: RE: (U) Untitled Message
Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY
Main reason is to meet with allowed to meet with She suggested that the first meeting be face to face, so I am here
(b) (6)
973-7128

1

From: Sent: Monday, December 12, 2011 8:55 AM To: Subject: RE: (U) Untitled Message (b) (6)
Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY
(U// <del>FOUO)</del>
From: Sent: Monday, December 12, 2011 8:48 AM To: Subject: FW: (U) Untitled Message.
Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY
973-7128
373-7126
(b)(3) - P.L. 86-36
From: Sent: Friday, December 09, 2011 11:22 AM To: Subject: (U) Untitled Message
Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY
OK. I'll be at work Monday

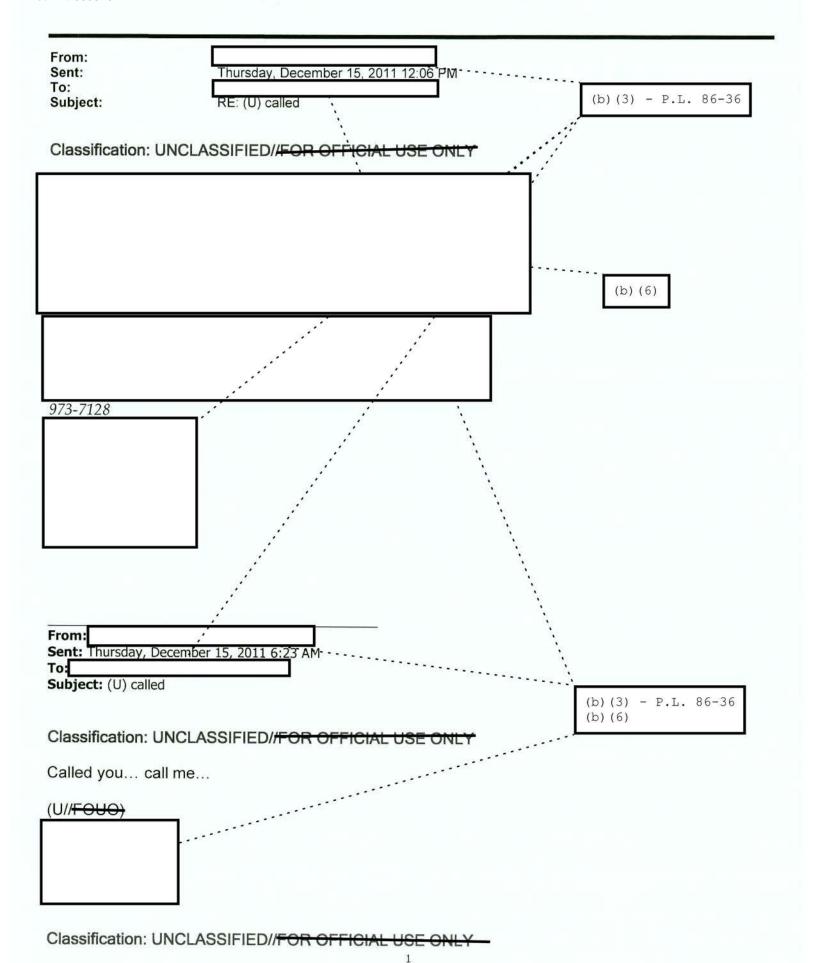
973-7128			
		T 200 20 2022	00 8 APR 18
	 	 (b) (3) -	P.L. 86-3

From: Sent: To: Subject:	Wednesday, December 14, 2011 4:26 F	PM	
Classification: UNCLA	SSIFIED// <del>FOR OFFICIAL USE O</del>	(b) (3) - P.L. 86-36 (b) (6)	61
	\		
	\ \	]	(b) (6)
973-7128			
	· · · · · · · · · · · · · · · · · · ·	(b)(3) - P.L. 86-36	

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Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY

Release: 2018-03

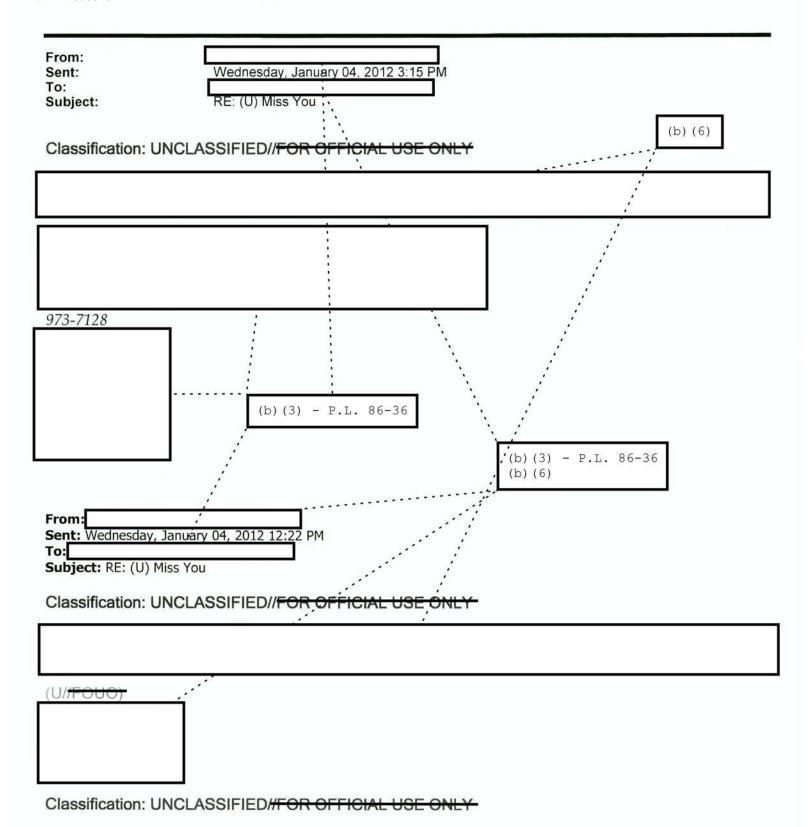


Doc ID: 6608182

Classification: UNCLASSIFIED/#FOR OFFICIAL USE ONLY

From: Sent: To: Subject:	Thursday, December 15, 2011 6:43 PM  (b) (3) - P.L. 86-36 (b) (6)
Classification:	UNCLASSIFIED//FOR OFFICIAL USE ONLY  (b) (6)
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973-7128	(b)(3) - P.L. 86-36

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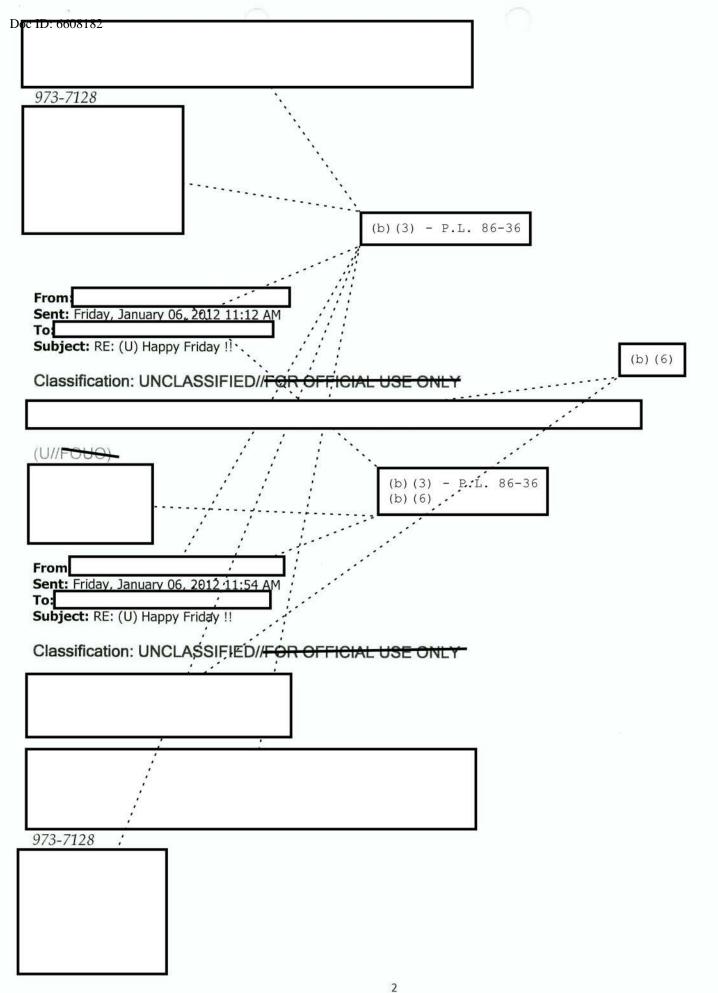


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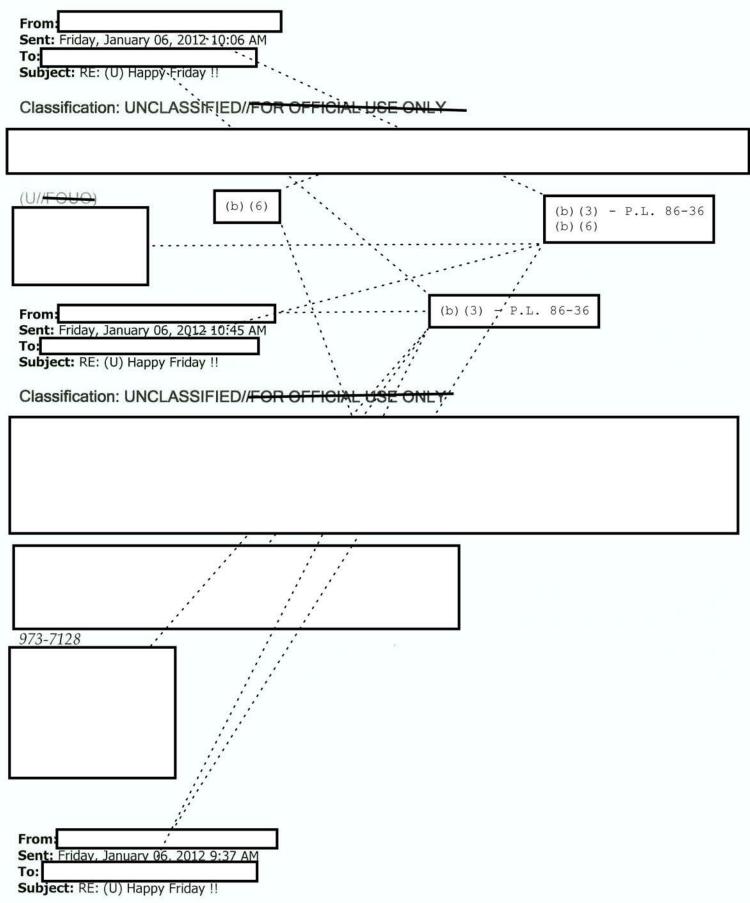
Release: 2018-03

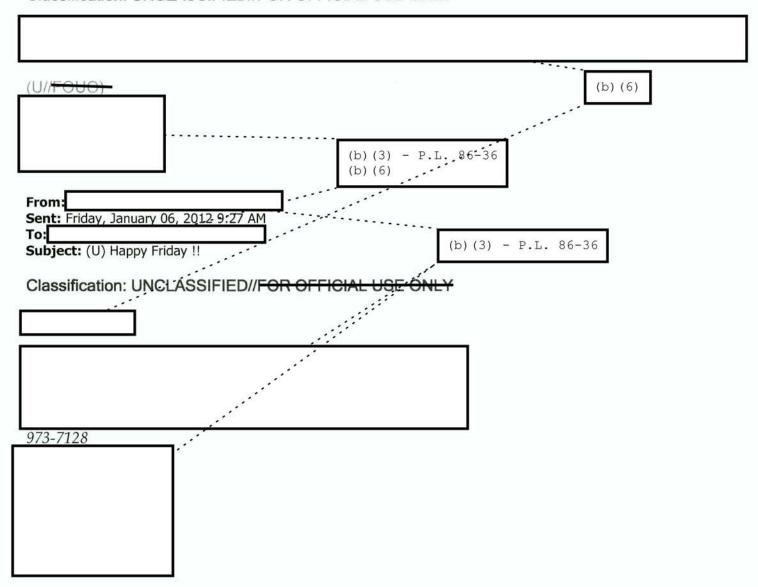
NSA: 02318

From:	
Sent:	Friday, January 06, 2012 12:29 PM
To:	
Subject:	RE: (U) Happy Friday,!!
Classification: UNC	LASSIFIED// <del>FOR OFFICIAL USE ONLY</del> (b) (6)
Thursday and a second of the s	
973-7128	
	lacksquare
	(b) (3) - P.L. 86-36
	(b) (6)
From Sont Friday January (	96-2012-11-25-AM
Sent: Friday, January (	10, 2012 11:25 AM
Subject: RE: (U) Happ	y Friday !!
120 V2 8 17050	
Classification: UNC	LASSIFIED//FOR OFFICIAL USE ONLY
VAR and Local Inc.	(b)(3) - P.L. 86-36
When I get travel m	oney.
(U/ <del>/FOUO)</del>	
(0111 000)	
From:	
Sent: Friday, January (	6, 2012 12:23 PM
To:	
Subject: RE: (U) Happ	y Friday !!
Classification: UNC	ASSIFIED/EOD OFFICIAL LIGE ONLY
Ciaconication, ONC	2. CONTINUE OF THE ONE OF THE OWNER O
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Release: 2018-03





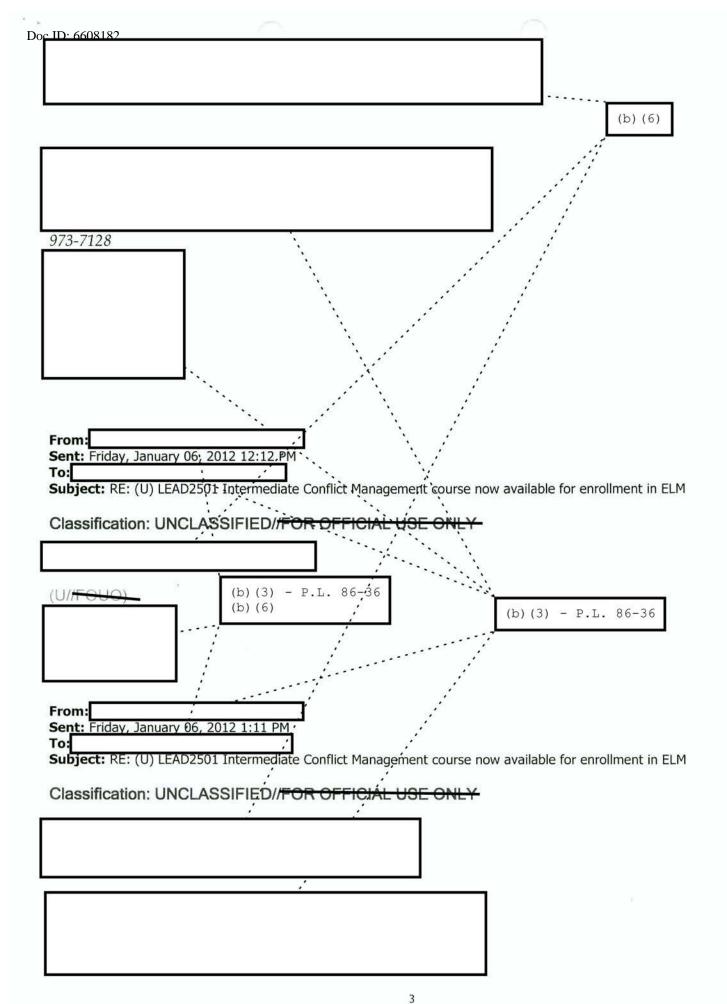
Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY

Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY

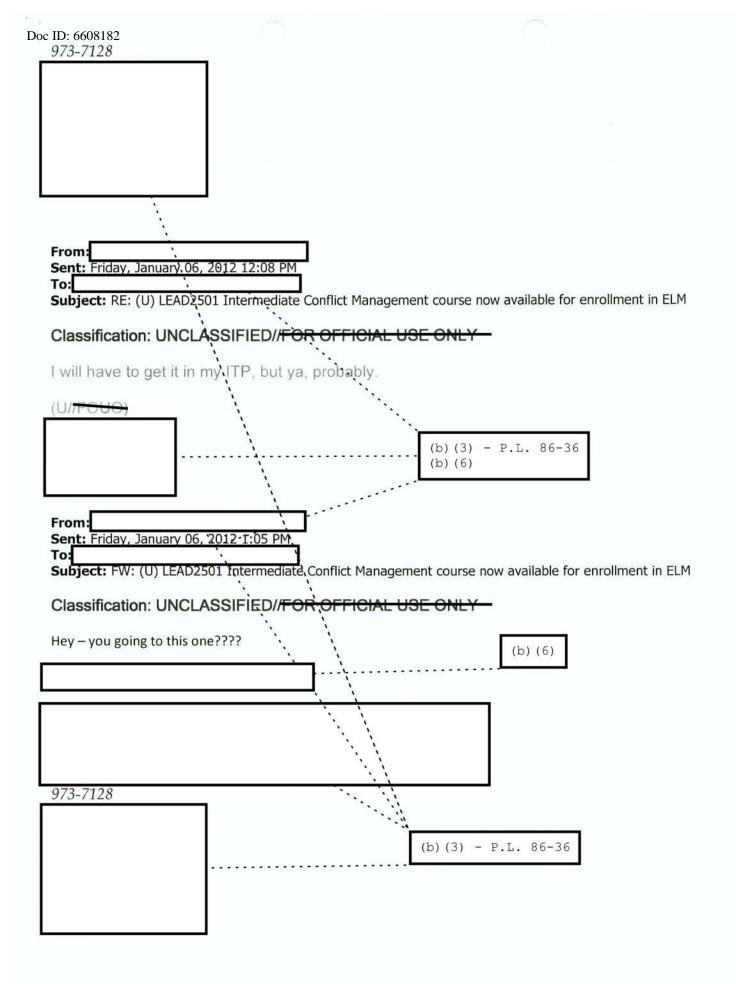
4

From: Sent:	Friday, January 06: 2012 2:24 PM
To: Subject:	RE: (U) LEAD2501 Intermediate Conflict Management course now available for enrollment ELM
Classification: UN	CLASSIFIED//FOR OFFICIAL USE ONLY (b) (6)
973-7128	7
	(b) (3) - P.L. 86-36
	(b) (3) - P.L. 86-36 (b) (6)
From: Sent: Friday, January To: Subject: RE: (II) LE	06, 2012 1:03 PM.  D2501 Intermediate Conflict Management course now available for enrollment in ELM
	CLASSIFÍED// <del>FØR OFFICIÁL USE ONLY</del>
I haven't really loc	ked at classes. I don't really have the time in my day lately.
L	
(U// <del>FOUO)</del>	
From: Sent: Friday, January	06, 2012 2:02 PM

Doc ID: 6608182  To:  Subject: DE: (U) LEADSE01 Intermediate Conflict Management source new available for enrollment in ELM
Subject: RE: (U) LEAD2501 Intermediate Conflict Management course now available for enrollment in ELM  Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY
(b) (6)
973-7128  (b) (3) - P.L. 86-36  (b) (3) - P.L. 86-36  (b) (6)  Sent: Friday, January 06, 2012 12:45 PM  To:  Subject: RE: (U) LEAD2501 Intermediate Conflict Management course now available for enrollment in ELM
Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY
From: Sent: Friday, January 06, 2012 1:23 PM To: Subject: RE: (U) LEAD2501 Intermediate Conflict Management course now available for enrollment in ELM



Release: 2018-03

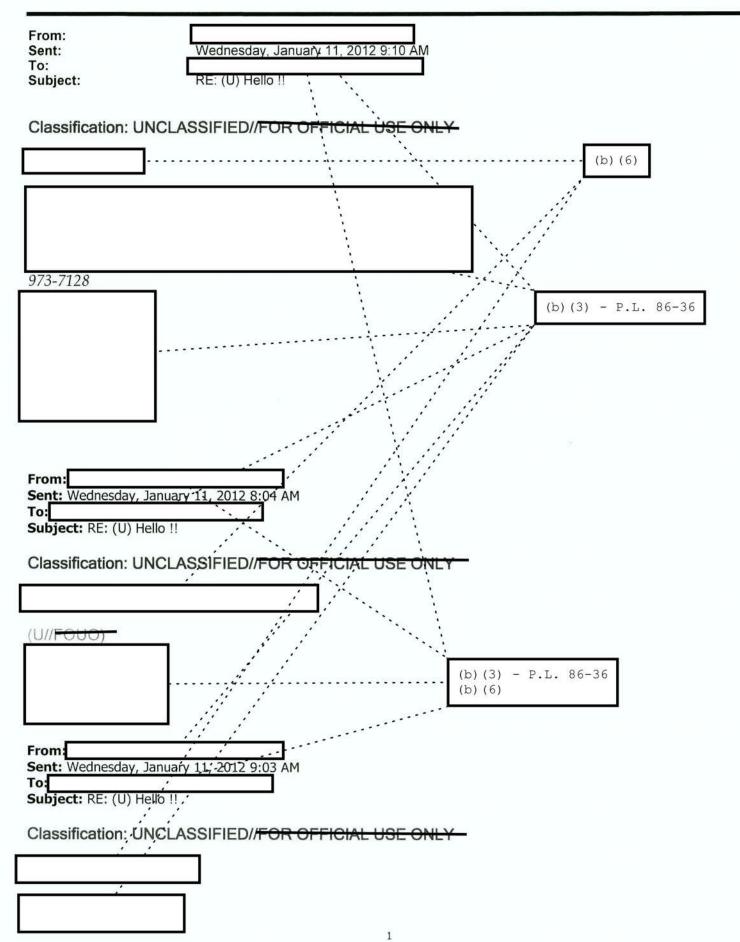


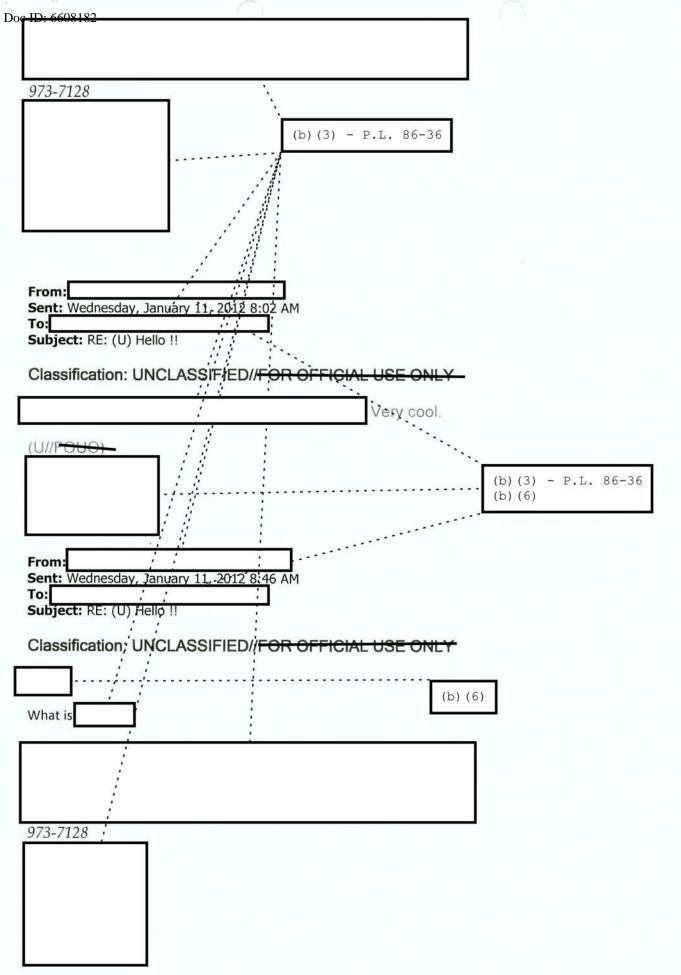
oc ID: 660	· · · · · · · · · · · · · · · · · · ·	
From:	Wednesday, November 23, 2011 10:20 AM	*
To:	wednesday, November 23, 2011 10:20 AM	
Cc:	•	
		N
Subjec	ct: (U) LEAD2501 Intermediate Conflict Manag	ement course now available for enrollment in ELM
Class	ification: UNCLASSIFIED//FOR OFFIC	IAL USE ONLY
Good r	morning Front Line Leaders,	
Impact		you have completed either LEAD2600 Leading With ership Seminar (SLS), the Front Line Leader
LEAD25	501 Intermediate Conflict Management	
designe conflict course	ed to bring Mid-level and Front-line leaders to t constructively. Required for participants in t for Front-line leaders as you continue to expa	ntermediate Conflict Management. This seminar is specifically gether to discover and practice strategies and tools to manage ne Mid-level Development Program, LEAD2501 is a valuable elected, develop; and strengthen your leadership skills. Nine offering lescription, dates, and times can be found in ELM at
		N. Control of the con
	003 SLS to register. Any requests fo	d LEAD2600 Leading with Impact or its predecessor, r waivers should be addressed to MLDP Program
To en	roll, please follow these steps:	(b)(3) - P.L. 86-36
1.	Go Connect	
2.	Click ADET (top left menu bar)	المواقع أنتاه معاريات
2	C1÷ als	eric vi
3.	Click	(right side Quick Links)
4.	Type LEAD2501 (no spaces between)	in Designator field
	, and a second	
form :		rse to your ITP, you will be directed to the ITP register. Your supervisor will be required to you are officially enrolled.
with a	ended Enterprise: Although ADCL is a future NSAW trip to attend. With e for you!	unable to fund your TDY, perhaps you can coordina nough notice, we will do our very best to reserve
Seat	1	
(U//I	<b></b> <del>- 000</del> )	
21		
	J. P. Carlotte	
303 -:		
-	(direct) (sha	red)

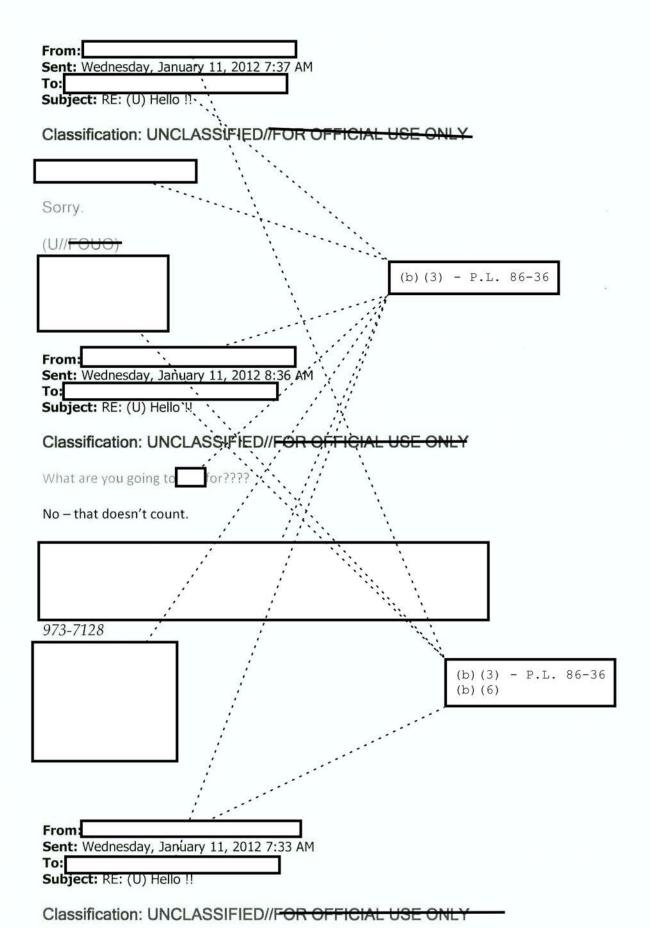
Doc ID: 6608182

*Engage*Connect*Inspire*Thrive*
This e-mail may contain information subject to the Privacy Act.

Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY-







Doc ID: 6608182 I'm going to in a few weeks. Does that count???? Nope. Not going to (b) (6) (b)(3) - P.L. 86-36 (b) (6) From: Sent: Wednesday, January, 11,,2012 8:30 AM To: Subject: RE: (U) Hello !! Classification: UNCLASSIFIED//FOR OFF 973-7128 (b)(3) - P.L. 86-36 From: Sent: Wednesday, January, 11, 2012 4:23 AM To: Subject: RE: (U) Hello !! Classification: UNCLASSIFIED//FOF (U//FOUU)

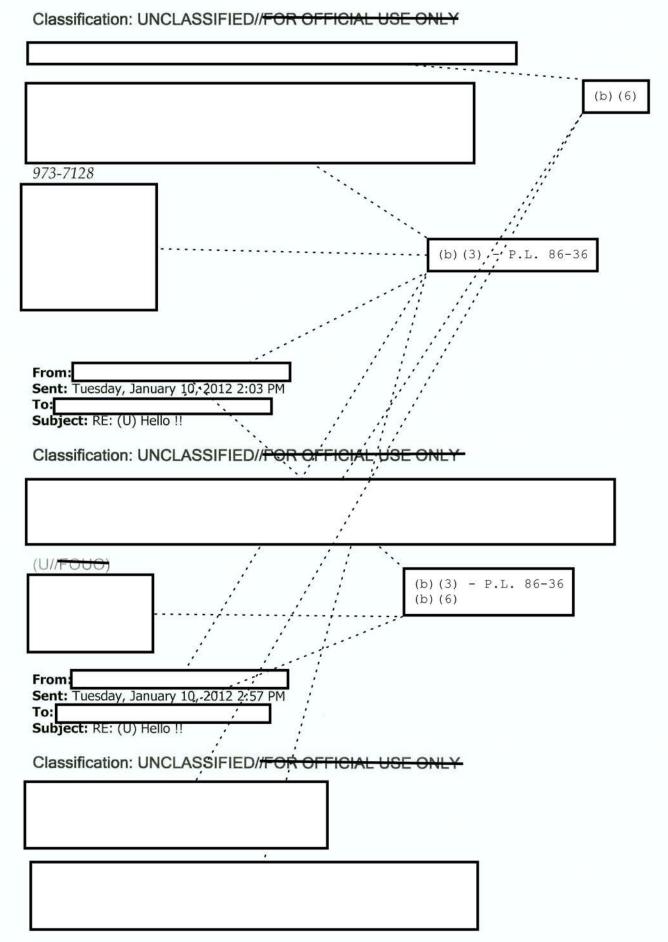
> Release: 2018-03 NSA: 02332

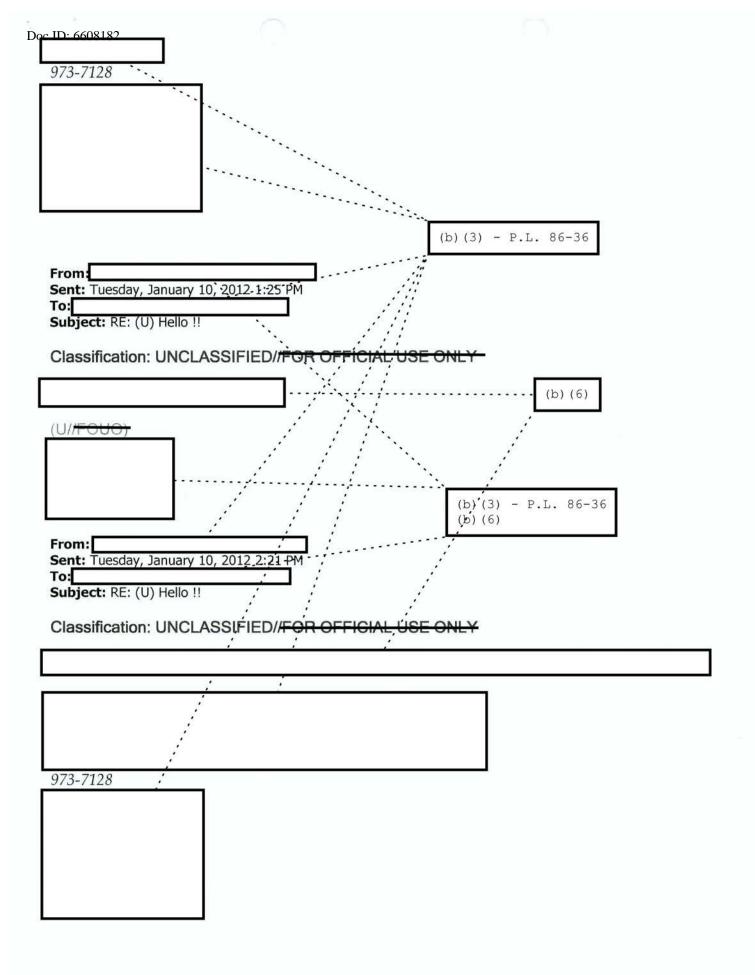
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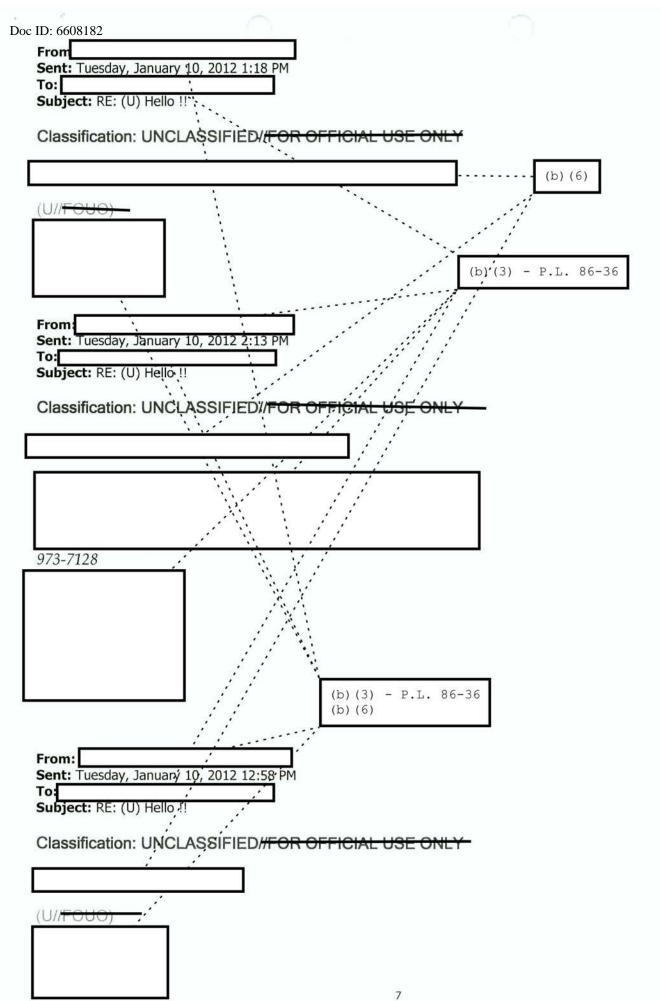
From:

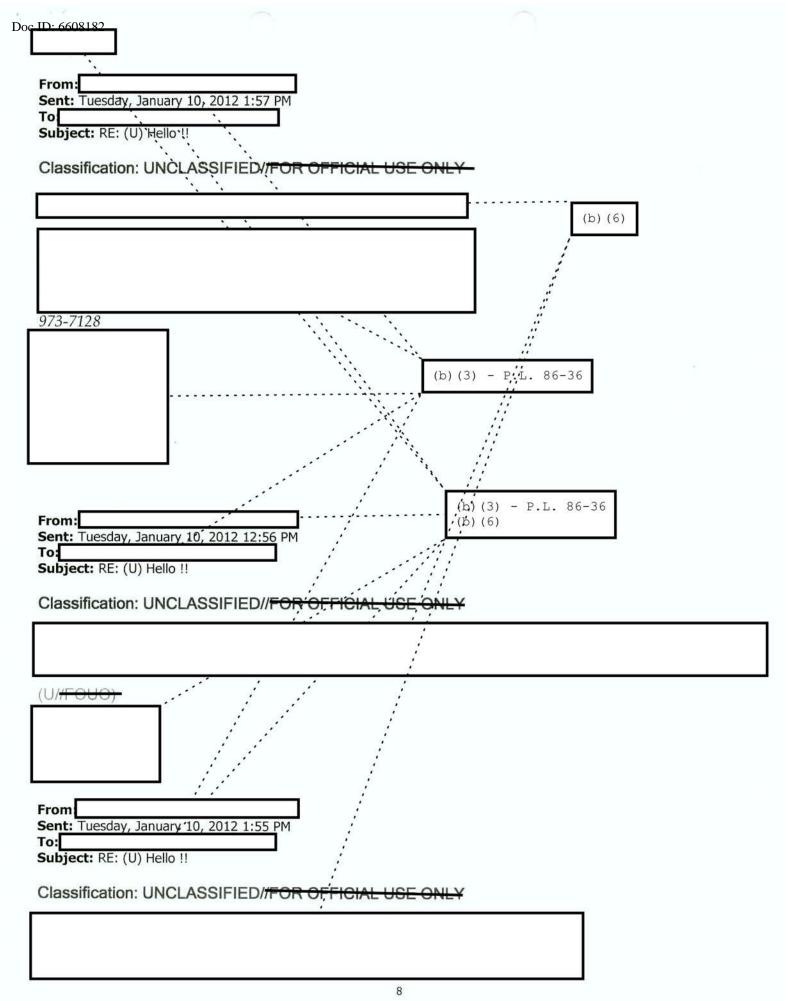
Sent: Tuesday, January 10, 2012 5:06 PM

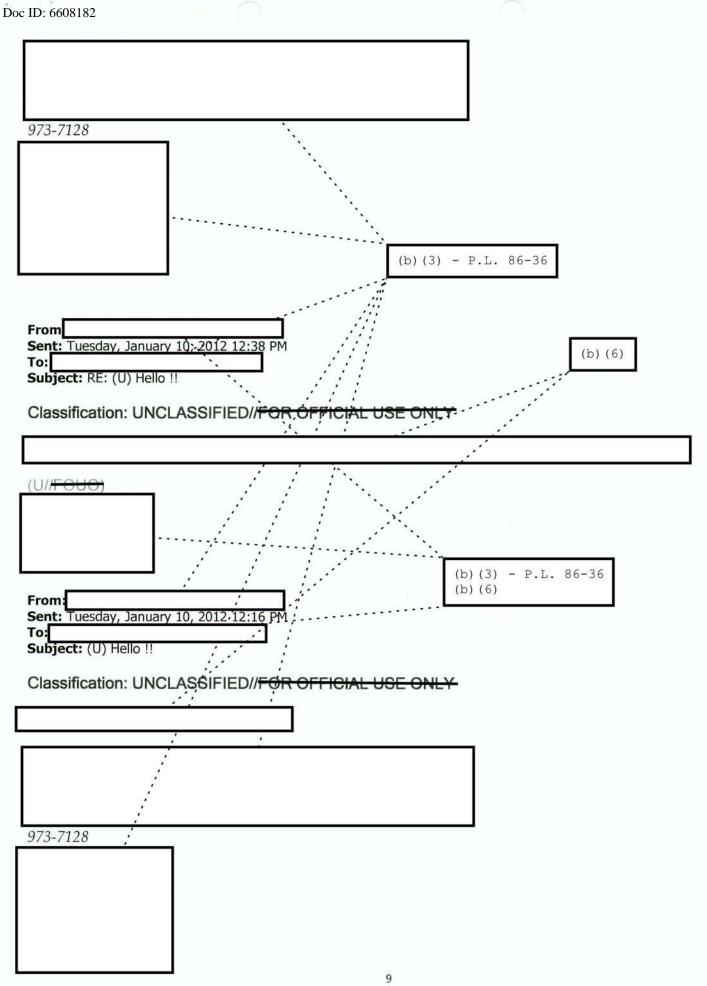
Subject: RE: (U) Hello !!



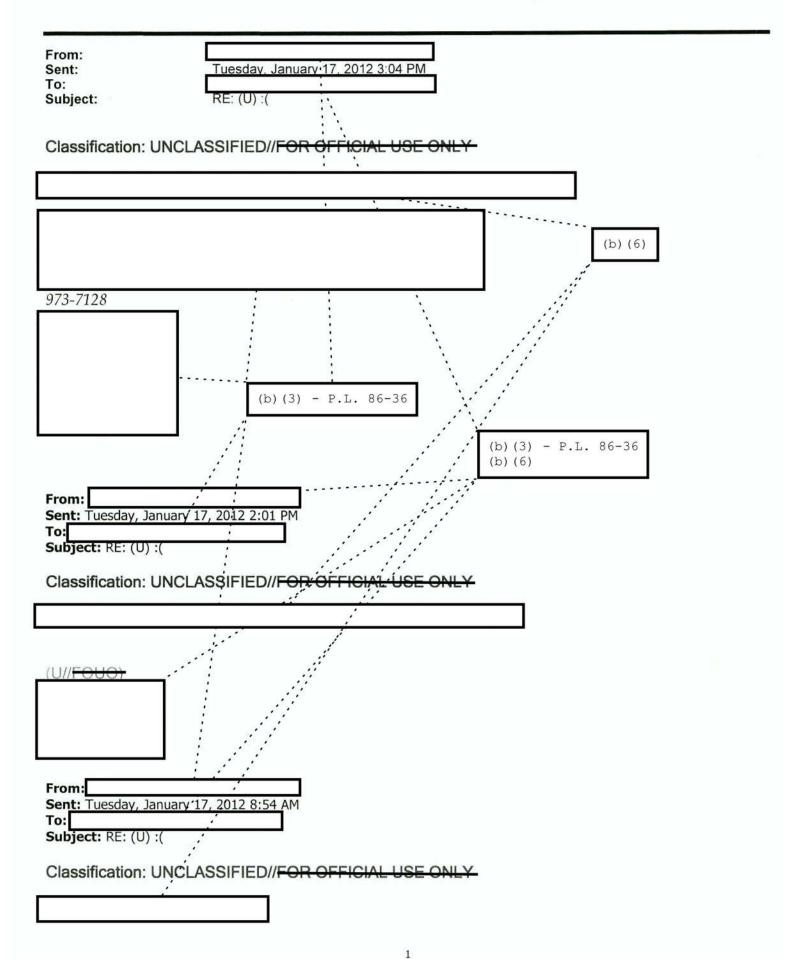




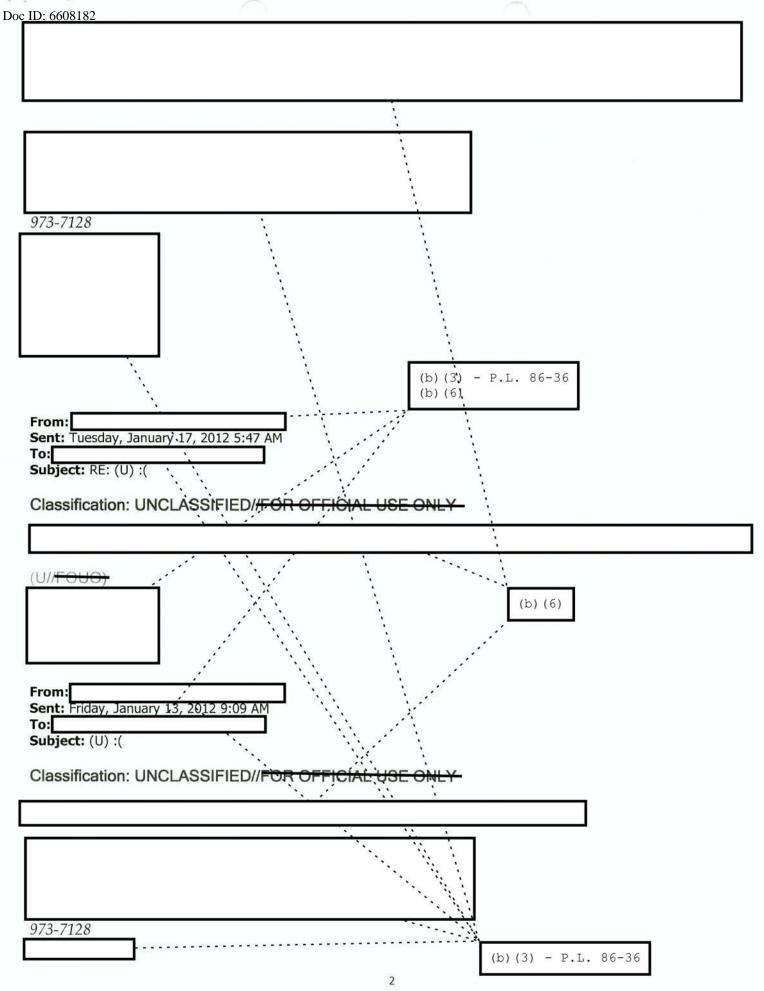


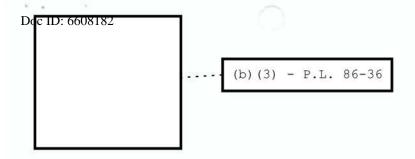


Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY



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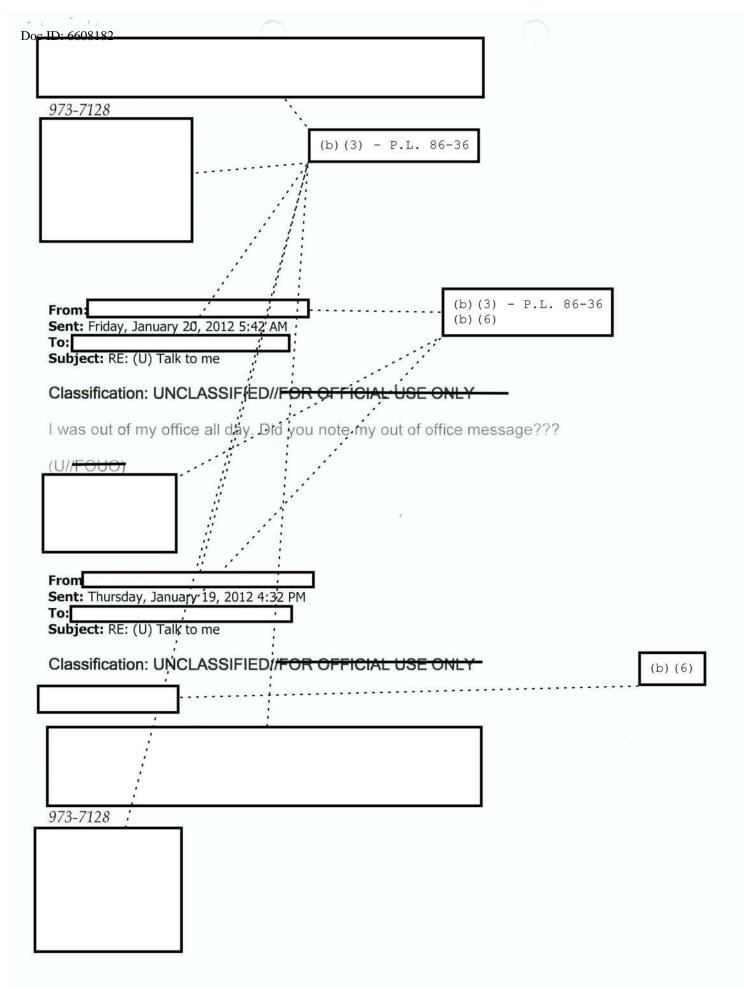


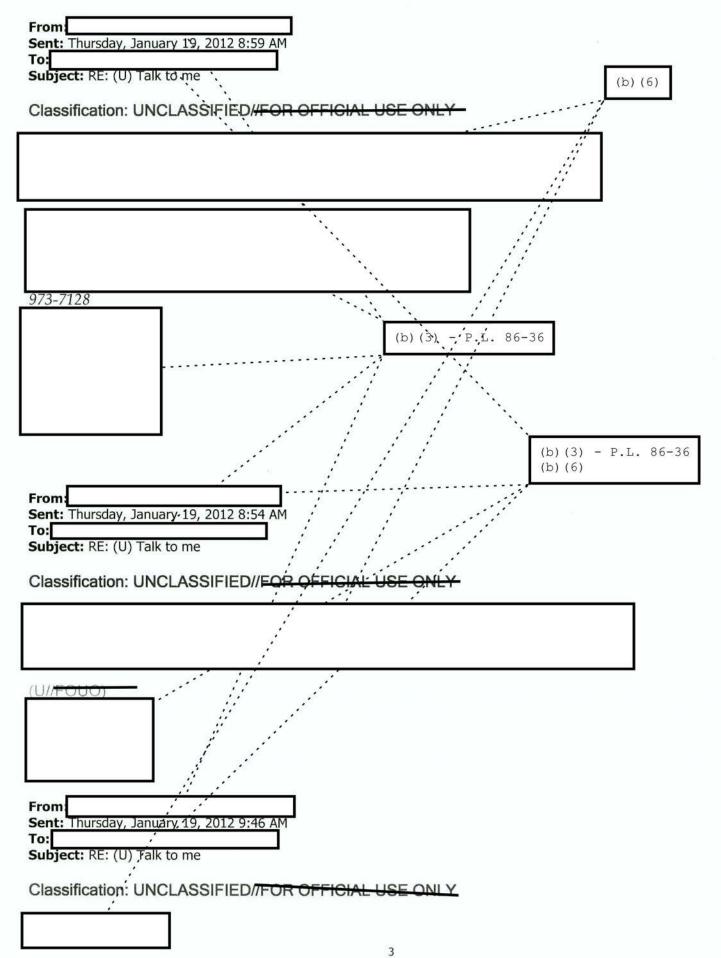
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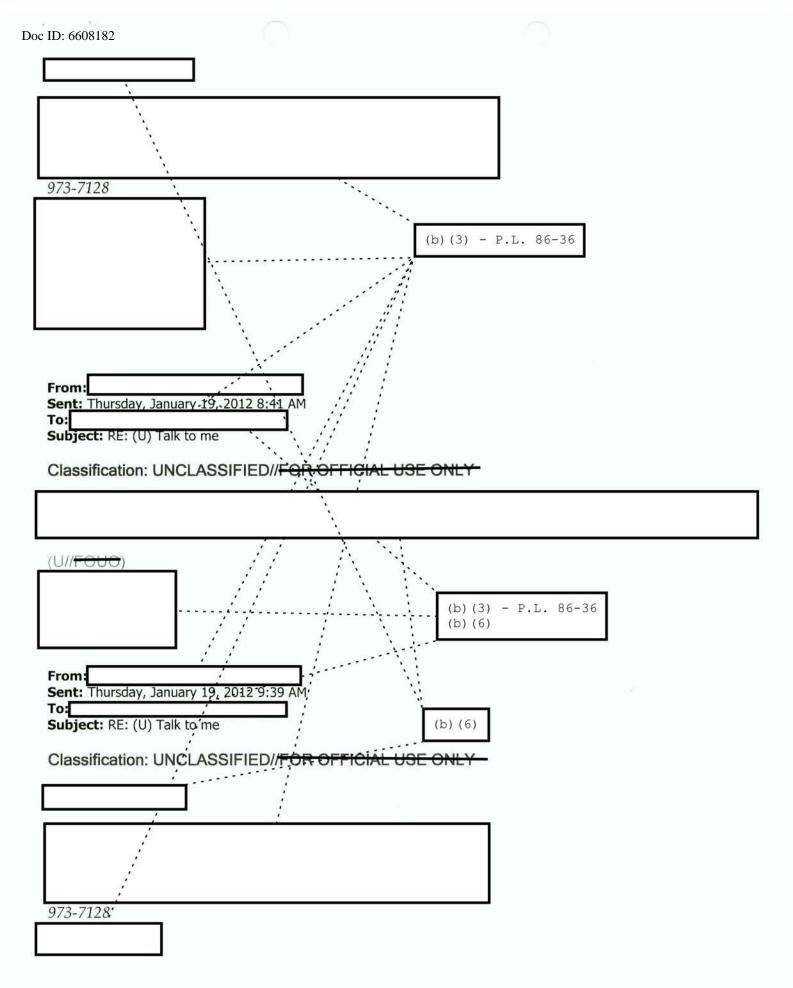
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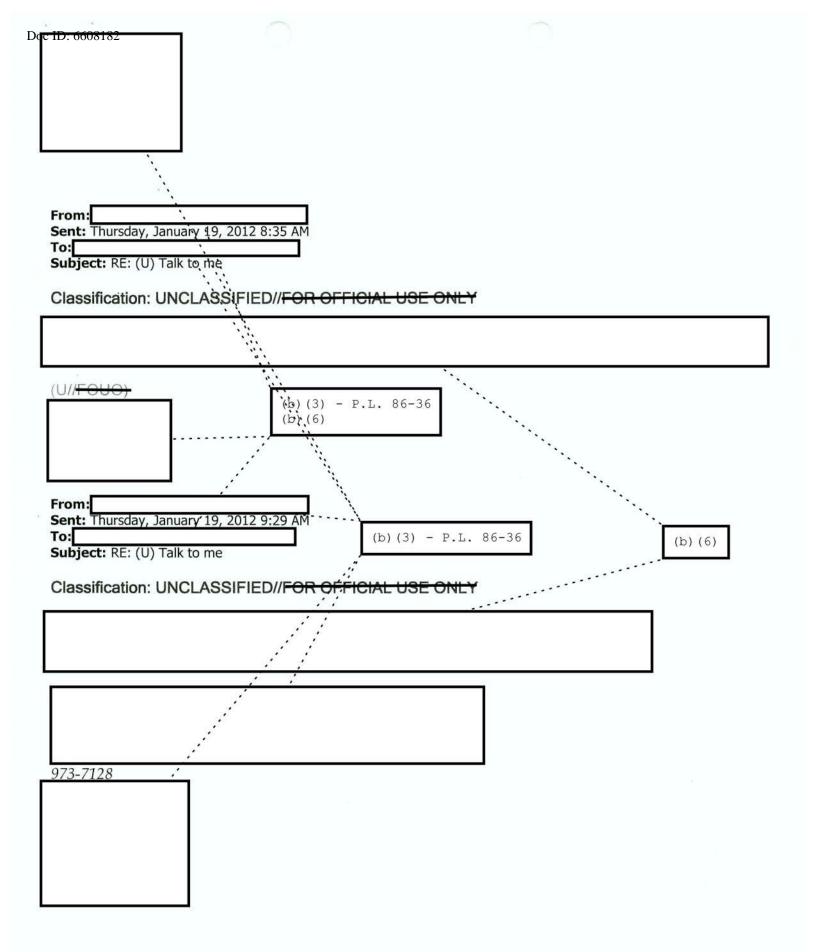
From: Sent: To: Subject:  Friday, January 20, 2012 8:54 AM  RE: (U) Talk to me
Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY
(b)(3) - P.L. 86-36
973-7128
(b) (6)
From: Sent: Friday, January 20, 2012 7:48 AM To: Subject: RE: (U) Talk to me
Classification: UNCLASSIFIED//F <del>OR OFFICIAL USE ONLY</del>
(U// <del>FOUO)</del> (b) (3) - P.L. 86-36 (b) (6)
From: Sent: Friday, January 20, 2012 8:48 AM To: Subject: RE: (U) Talk to me
Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY

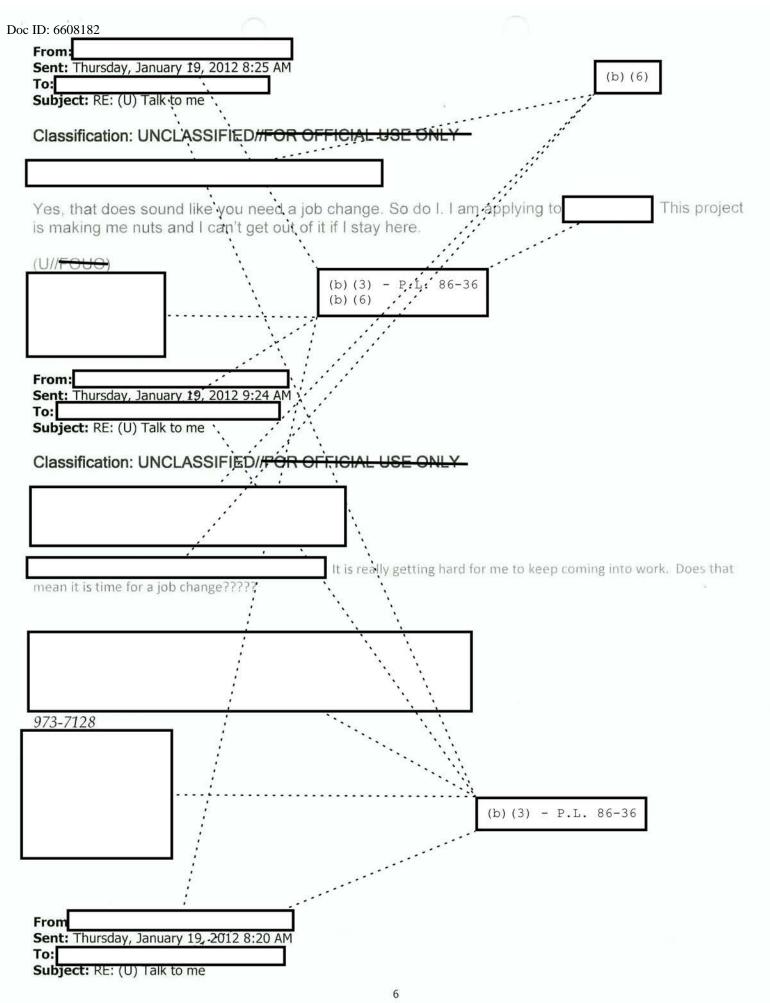
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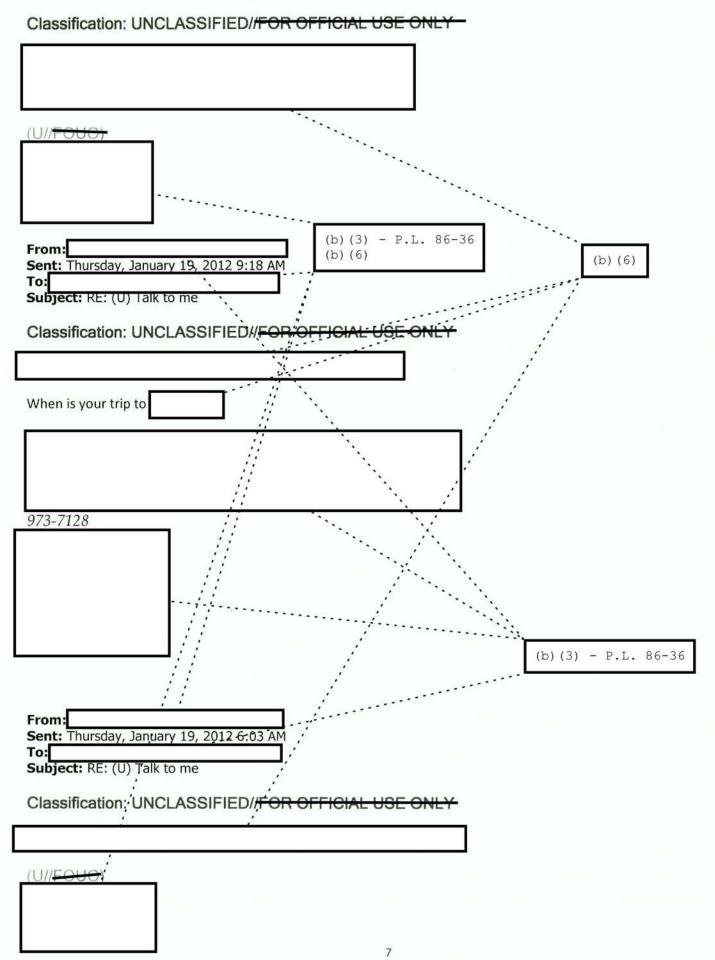


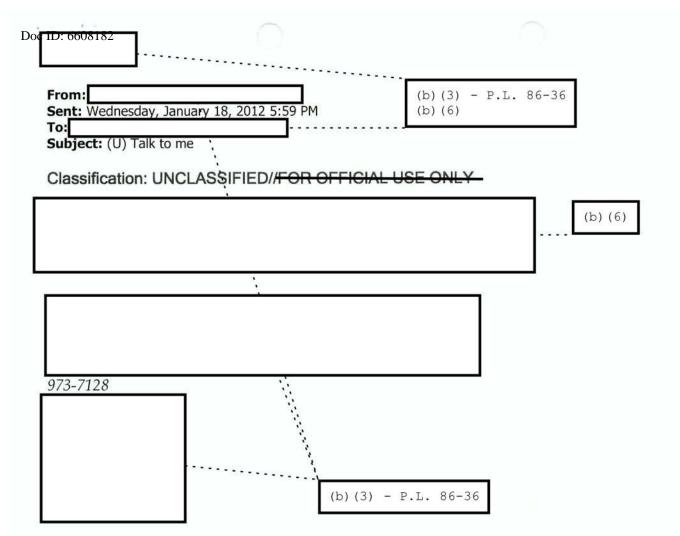






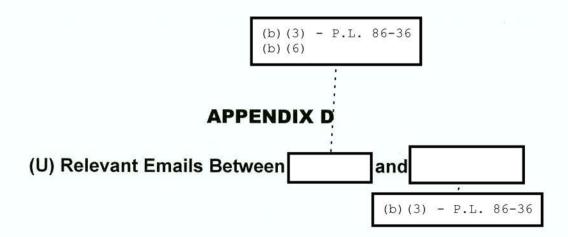






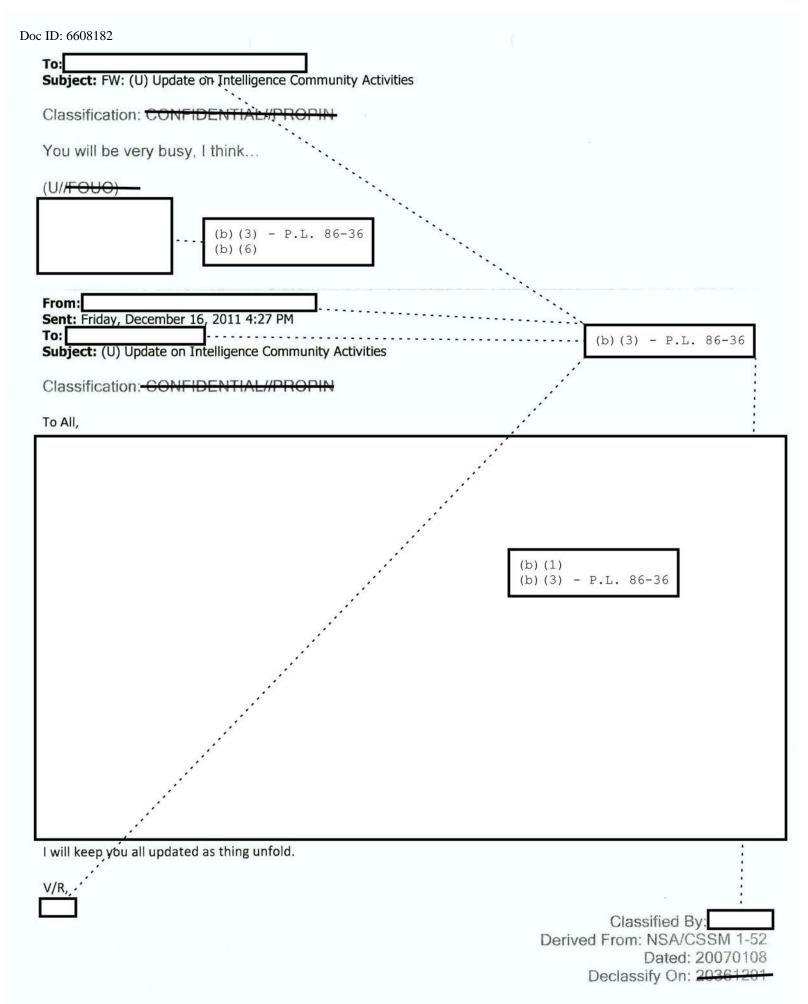
Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY

8



From: Sent: To:	Monday, December 19, 2011 9:23		
Subject:	RE: (U) Update on Intelligence Co	mmunity Activities	
Classification: CONFI	DENTIAL//PROPIN		
Listen, for every meeting I	sit in I wonder 'who is doing what'.	I just received word that	is coming to the
for Didn't he just leav	e what was his role or do you l	know his background, is h	e easy to work with?
			<u>i</u>
055.1455	\\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \		
966-1156s	l .		
	_		
From:		b)(3) - P.L. 86-36	<i>y</i>
Sent: Monday, December	19, 2011 9:21 AM	b) (6)	l i
To: Subject: RE: (U) Update 8	on Intelligence Community Activities		
Classification: CONFI	DENTIALI/PROPIN		<u> </u>
It looks like those peop	ple *may* be responsible for t	he I wor	uldn't worry about anything
right now. It will all be	screwed up.		
/!!//EQUIO\			1 /
(U/ <del>/FOUO)</del>			_
		• • •	
	_		<u>'</u> '
	J' = J' = I	(b)(3) - P.L. 86-36	-
Frami	<del></del>		
From: ,' Sent: Monday, December	19, 2011 9:13.AM		
To:			
Subject: RE: (U) Update of	on Intelligence Community Activities		
Classification: CONFI	DENTIAL/PROPIN		
How do you interpret	n my mind it looks	like my job is going to	
066 11566	<del>,</del>		
966-1156s	7		
From	4		
Sent: Monday, December	19. 2011 9:10 AM		

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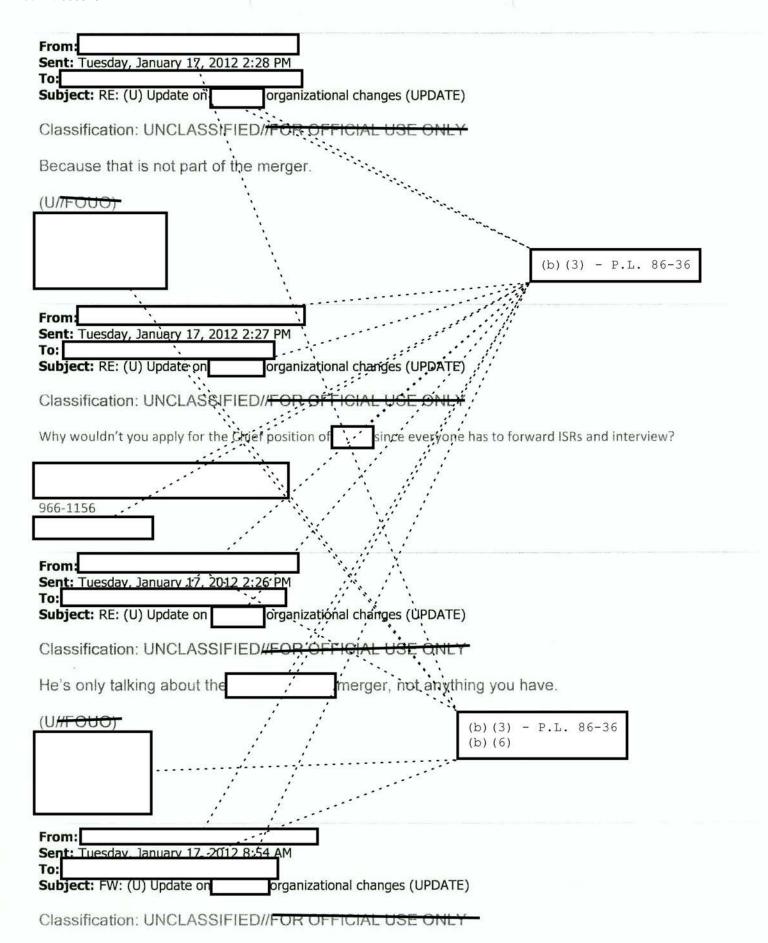
Doc ID: 6608182

Classification: CONFIDENTIAL//PROPIN

From: Sent:	Thursday, January 05, 2012 8:42 AM	
To: Subject:	(U) Are you in Today:);	(b)(3) - P.L. 86-36 (b)(6)
Classification: U	JNCLASSIFIED# <del>FOR OFFICIAL USE ONL</del>	<del>-</del>
lust checking to se	ee if your feeling better and check your schedule????	??
	(b) (3) - P.	L. 86-36

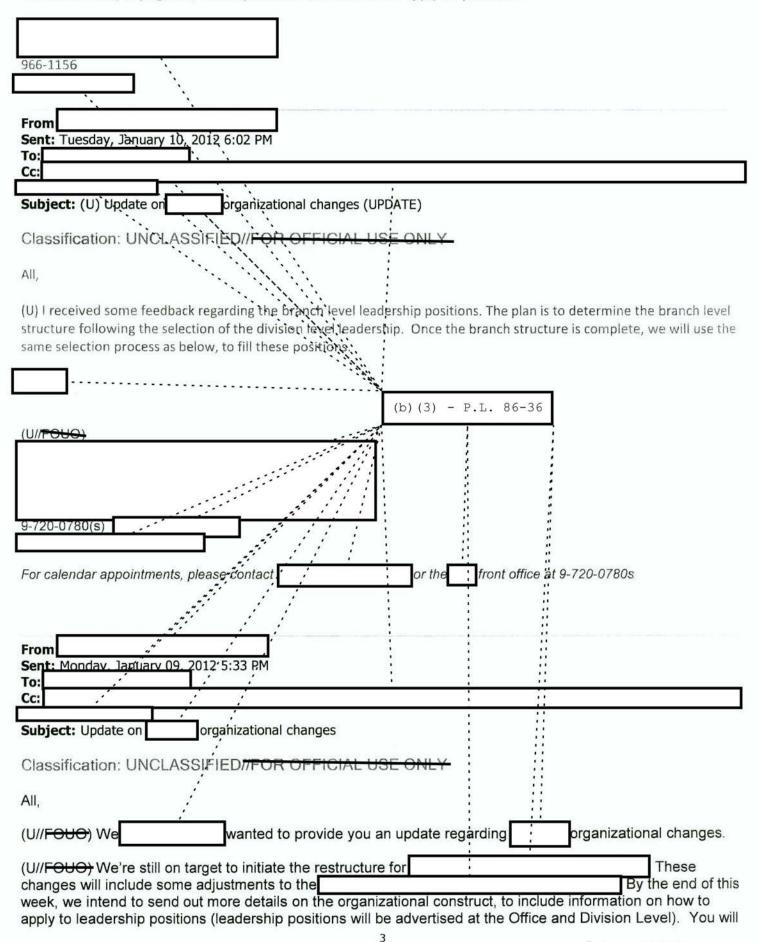
1

From: Sent: Tuesday, January 17, 2012 3:11 PM To: .
Subject: RE: (U) Update on organizational changes (UPDATE)
Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY
This is so intense with crazy deadlines and an evolving Who would have ever thought that I would ever need to sit in meetings in the ront office conference room Honestly, I would have never believed it would be me [©]
This is a fast moving train that constantly gets re-routed for whatever reason. I'm learning (slowly) Just trying to cate on to the lingo and acronyms is mind boggling.
By the way I have a very Rough Draft of what I want to put into my promotion package can I email it to you for edits?
(b) (3) - P.L. 86-36
966-1156 (b) (6)
From: Sent: Tuesday, January 17, 2012 2:56 PM To:
Subject: RE: (U) Update on organizational changes (UPDATE)
Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY
Anyhow, what is new over there in the office? Anything fun or useful?
(U/ <del>/FOUO)</del>
(b)(3) - P.L. 86-36
(0) (0) 1:2: 00 00
From: Sent: Tuesday, January 17, 2012 2:31 PM
To: Subject: RE: (U) Update on organizational changes (UPDATE)
Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY
Oh, I was talking about the but, it sounds like you don't want to move out of your current role.
966-1156
300-1130 .



2

What is he really saying here, that anyone that is interested can apply for positions?



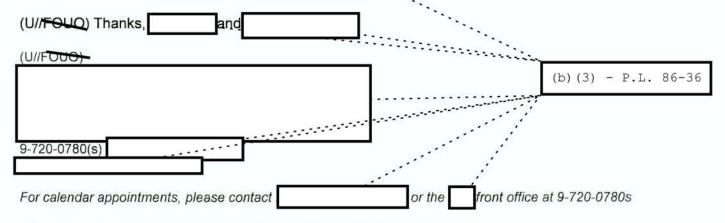
Release: 2018-03

have until 20 January to submit your application, which will include your most recent ISR. Interviews will be conducted 23-28 January.

(U//FOUQ) Regarding the upcoming promotion process, since reorganization is not formally in system, the 2012 Promotion Process will fall under managers and organizations as they existed on 19 November 2011 (when the agency promotion snapshot was taken).

(U//FOTO) In addition, guidance on how the current ACE cycle will be conducted will be sent out to help current managers finalize close outs and begin new ACE plans under the new structure.

(U//FOUC) We truly value your commitment and contributions to the mission. Your services and support are greatly appreciated and will continue to be needed. Until that time please feel free to please contact your management chain or us with any questions.



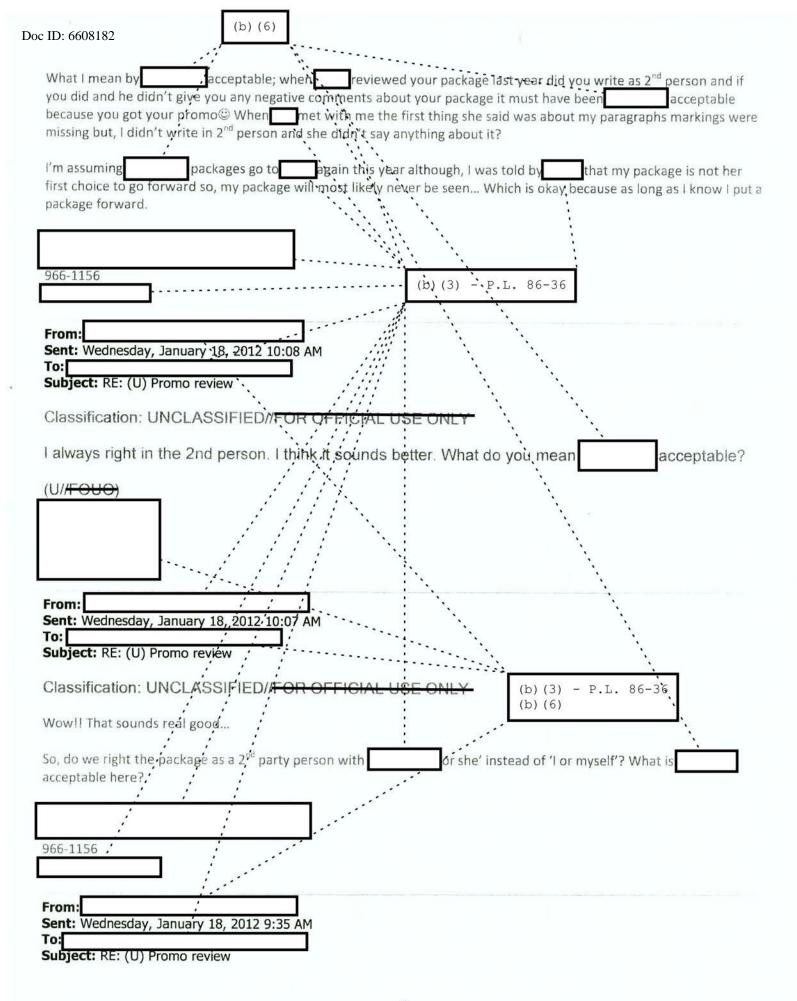
Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY

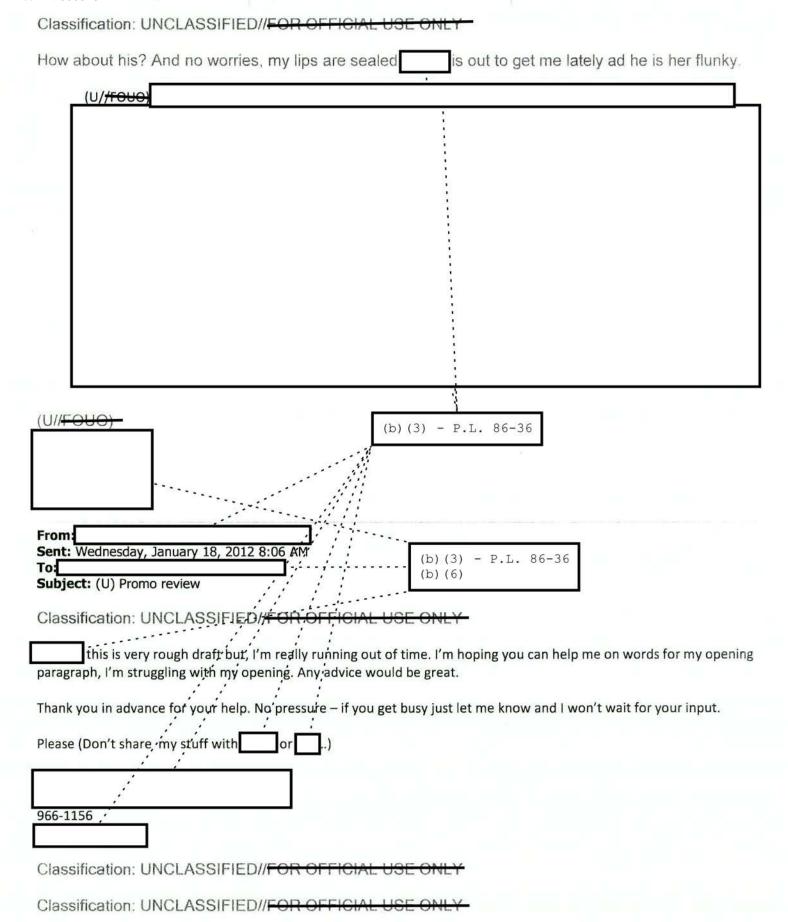
From: Sent: Wednesday, January 18, 2012 1:29 PM
To: Subject: RE: (U) Promo review
Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY
Will you have any time to review the rest of my paragraphs? I know it's a lot to ask but, I do value your input
966-1156
From: (b) (3) - P.L. 86-36  Sent: Wednesday, January 18, 2012 1:18 PM.
To: Subject: RE: (U) Promo review
Classification: UNCLASSIFIED/YEOR OFFICIAL USE ONLY
Yes, just submit to one.
LOL! Yes, it is.
(U// <del>FOUO)</del>
(b) (3) - P.L. 86-36 (b) (6)
Sent: Wednesday, January 18, 2012 10:52.AM
Subject: RE: (U) Promo review
Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY
Is it dumb to submit to both of them?
This is SOOO Much WORK!!!!
966-1156
From: Sent: Wednesday, January 18, 2012 10:40 AM

1

Classification: UNCLASSIFIED/FOR OFFICIAL USE ONLY

Okay - so I'll change my stuff to 2nd person.



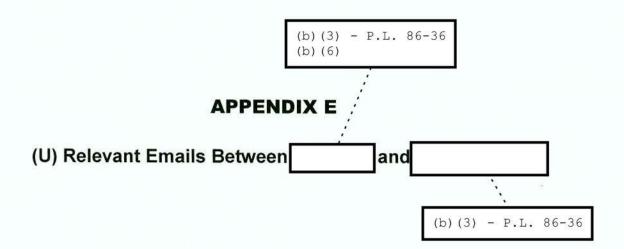


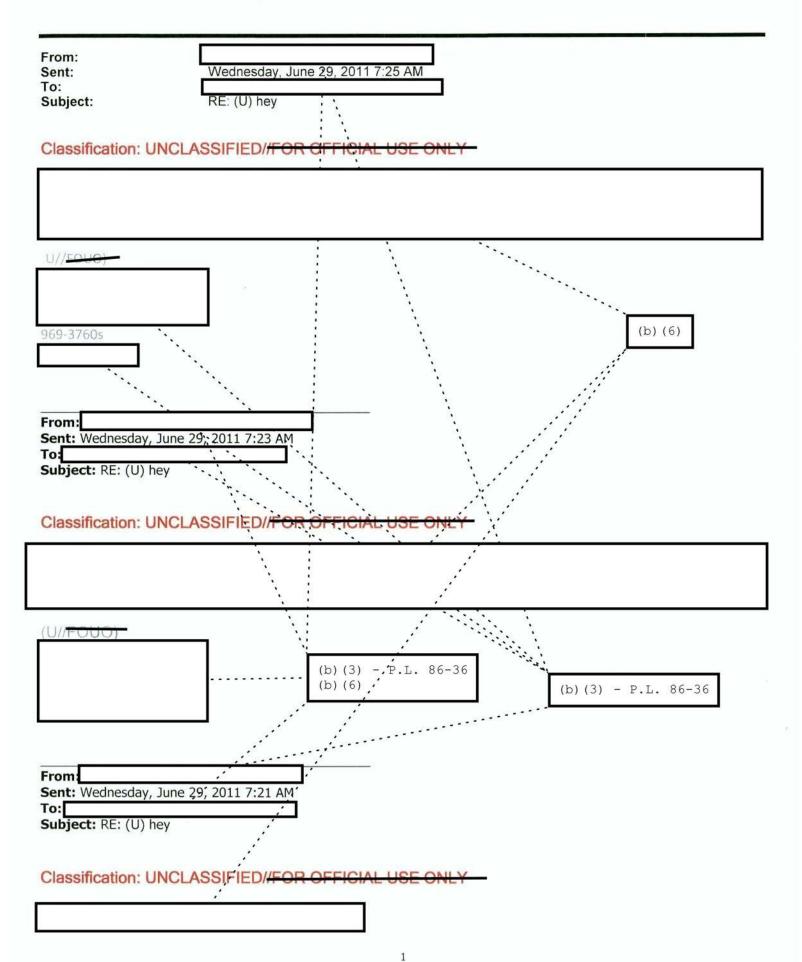
From: Sent:	Thursday, January 19, 2012 7:40 AM	
To: Subject:	RE: (U) Career Program Status Change	
•	;	(b) (3) - P.L. 86-36 (b) (6)
Classification: UNCL	ASSIFIED//FOR OFFICIAL USE ONLY	<u> </u>
You're a Mess!! you' enough for that	I wouldn't be here today if you had	dn't recruited me, I can't 'Thank
relationship. You sh		ve a 'positive' working d ask her to put in a good word for
966-1156		
To:	e ary 19, 2012 7:20 AM eer Rrogram Status Change	
Classification: UNCL	ASSIFIEDY/FOR OF TYCIAL USE ONLY !-	
Ok, I will try Mońda you ever since I was	y to sit down to it I can't help but I still running	help you. I've been a sucker for
(U/ <del>/F0U0)</del>	(b) (d)	3) - P.L. 86-36
To:	ary 19, 2012 7:18 AM eer Program Status Change	
Classification: UNCL	ASSIFIED// <del>FOR OFFICIAL USE ONLY</del>	
Thank you for your h	elp on JDA!!!	
	uff means a lot to me. I'm still making esday if possible. I'm really hoping to e:)	

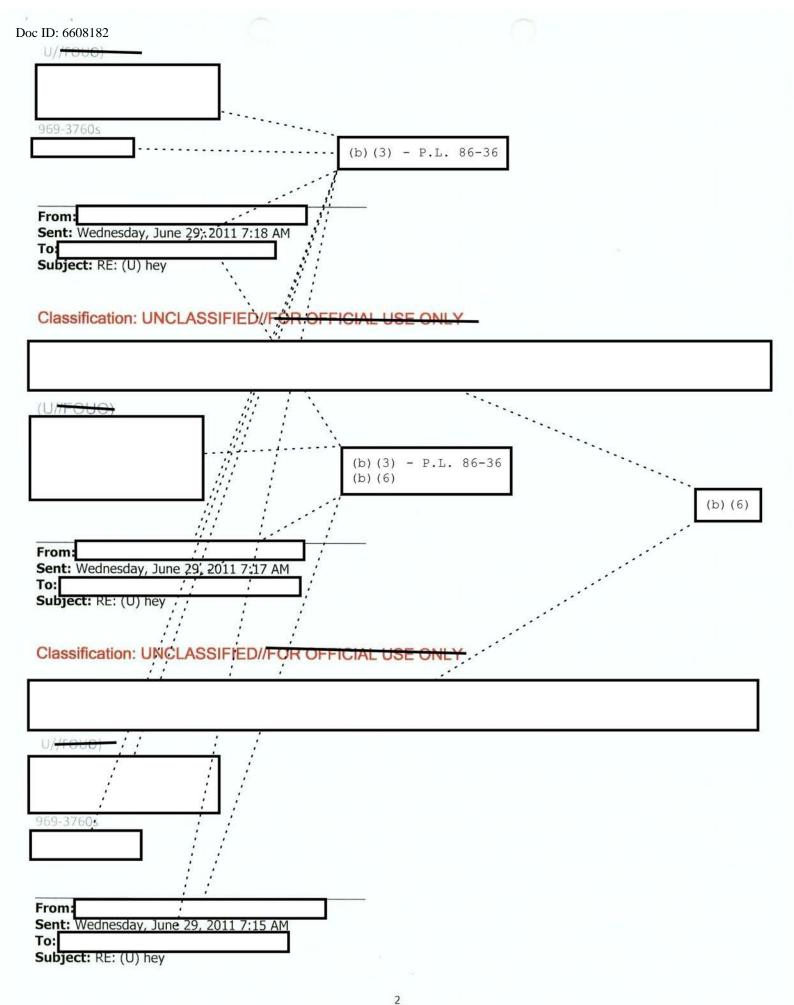
966-1156	
Original, Message	
From:	
Sent: Thursday, 'January'.19, 2012 7:12 AM To:	
Subject: RE: (U) Career Program Status Change	
Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY	
I knew you would.	
BTW, I will try to go over the rest of your work, but I am some time. When is the suspense?	m really swamped today. It will ta
(U/ <del>/F0U0)-</del>	
	7
(b) (3) - P.L. 86-36	
Original Message	
From:	
Sent: Thursday, January 19, 2012 7:11 AM	
То:	
Subject: RE: (U) Career Program Status Change	
Classification: UNCLASSIFIED//FOR OFFICIAL USE UNITY	•
	· .
Thank you, Thank you:) I never thought I'd get it!!!!!.	
<del></del>	
	(b)(3) - P.L. 86-36
966-1156	(b) (6)
Original Message	
From:	
Sent: Thursday, January 19, 2012 7:04 AM	
To: Subject: FW: (U) Career Program Status Change	
Classification: UNCLASSIFIED//FOR-OFFICIAL USE ONLY	
Congrats! :) Aren't you glad you kept after it?	
congraes: .) Aren e you grad you kept arter re:	
(II/ <del>/FOHO)</del>	
Original Message	

2

From: Sent: Wednesday, January 18, 2012 7:05 PM	
Sent: Wednesday, January 18, 2012 7:05 PM	
To:	
(b) (3) - P.L. 86-36	
Subject: (U) Career Program Status Change	
Classification: UNCLASSIFIED//FOR OFFICEAL USE ONLY	
Message to Employee and Supervisor:	$\Box$
Employee: (b) (3) - P.L. 86-3 (b) (6)	6
(U) Employee ID#:	_
(U) Effective Date:	
(U) Career Program: JOINT DUTY ASSIGNMENT	
(U) New Status: Completed (b) (6)	







Release: 2018-03

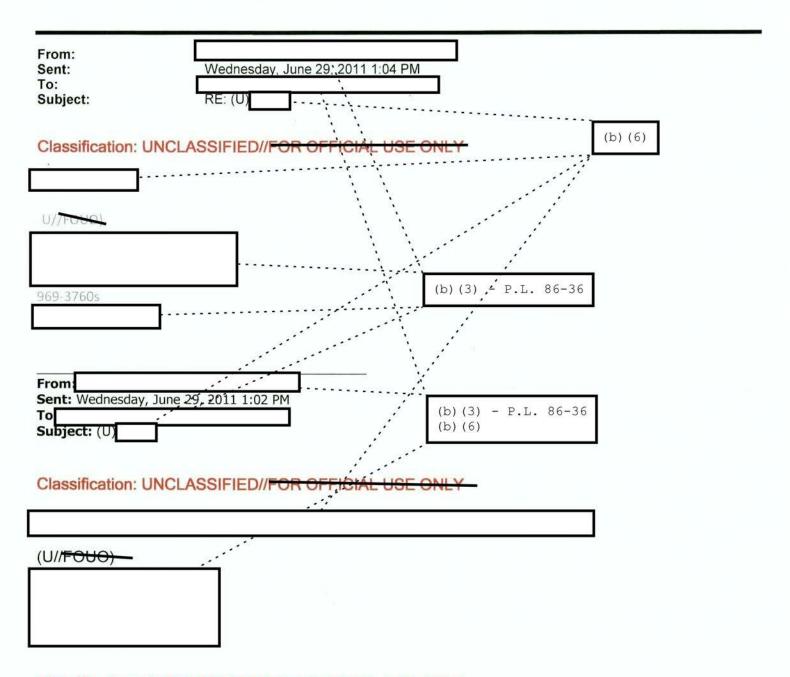
NSA: 02368

## Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY From: Sent: Wednesday, June 29, 2011 7:14 AM To: (b)(3) - P.L. 86-36 Subject: RE: (U) hey Classification: UNCLASSIFIE (b) (3) -- P.L. 86-36 U//FOUC (b) (6) (b) (6) From: Sent: Wednesday, June 29, 2011 7:02 To: Subject: (U) hey Classification: UNCLASSIFIED (U//FOUO)

Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY

Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY

Doc ID: 6608182

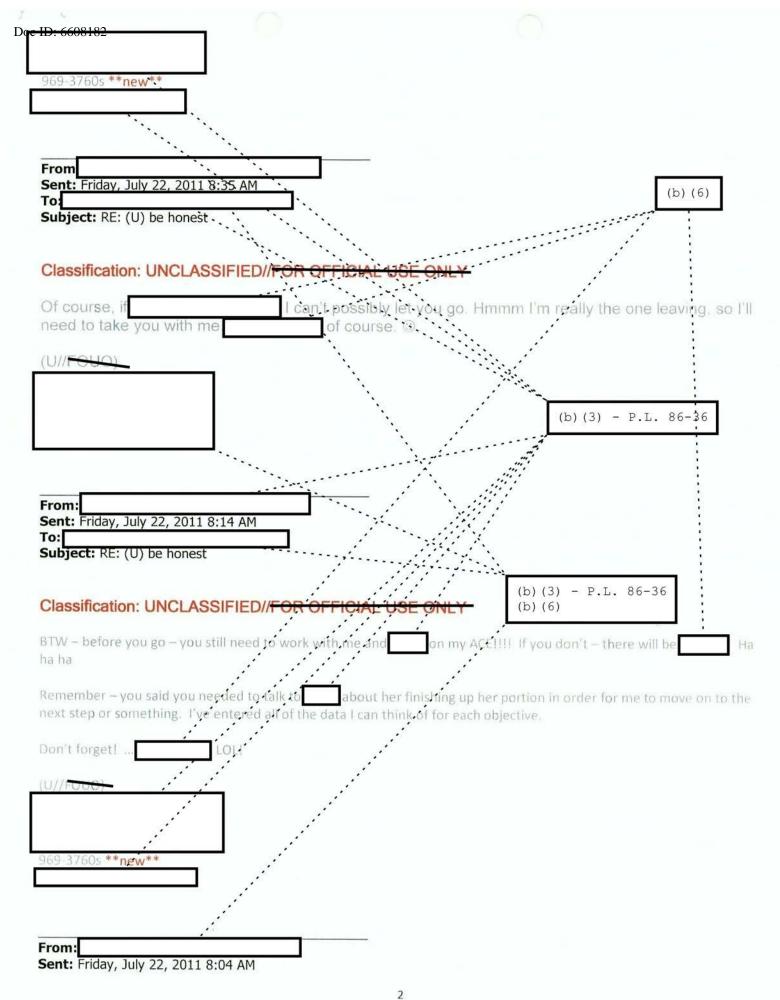


From: Sent: Friday, July 22, 2011 8:46 AM To: RE: (U) be honest Subject: Classification: UNCLASSIFIED//FOR O As long as I'm safe from "harm", then I'll stay. © 969-3760s **new** (b)(3) - P.L. 86-36 From: Sent: Friday, July 22, 2011 8:44-AM To: Subject: RE: (U) be honest Classification: UNCLASSIFIED//FOR OFFICIAL Hmmm... now, I'm not sure what you meant by that. You are safe and secure from all harm. Besides I know they'd take you back. (b) (3) - P.L. 86-36(b) (6) From: Sent: Friday, July 22, 2011 8:43 AM To: Subject: RE: (U) be honest

## Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY

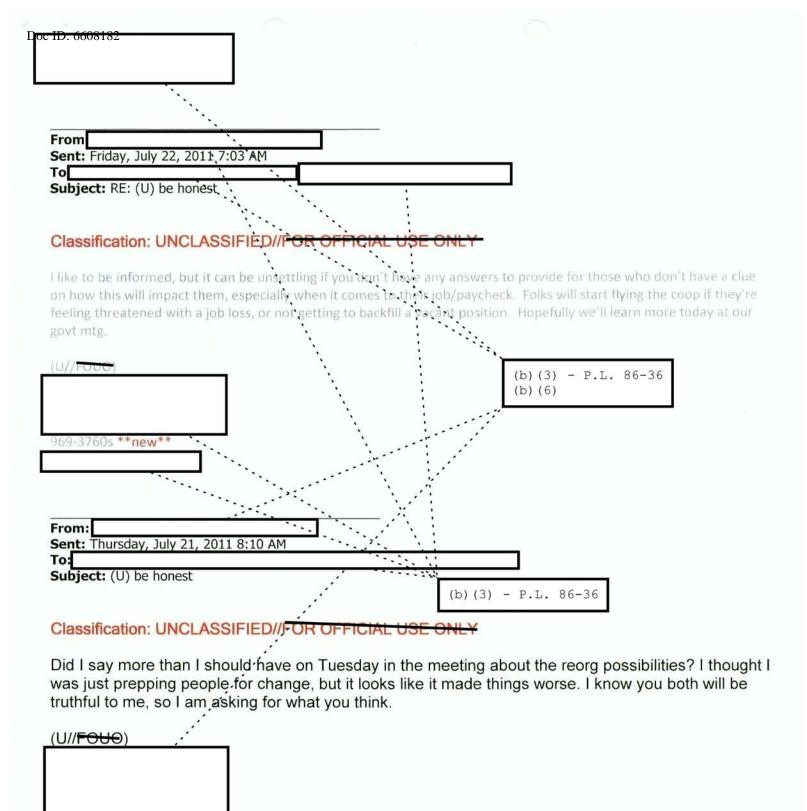
"Can't possibly let me go"? Is there any truth to that statement? GULP! Should I contact my former company and see if they'll take me back??? ;)

(U//<del>TOUO)</del>



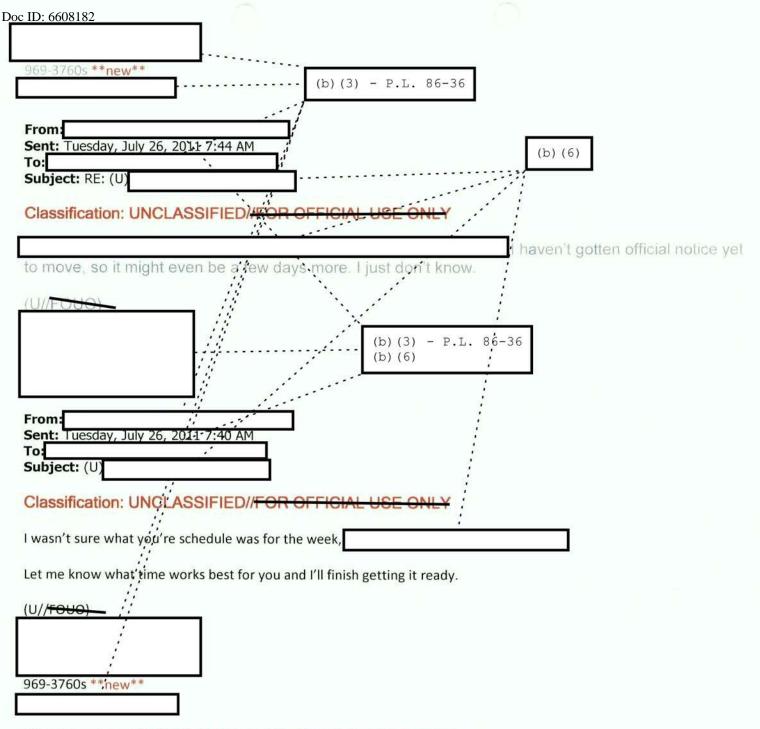
Release: 2018-03

Doc_ID: 6608182	
To: Subject: RE: (U) be honeşt	
Classification: UNCLASSIFIED <del>//FOR OFFICIAL USE ONLY</del>	
Lleave Wednesday unless needs me longer. © So, I will have to be satisfied with	
Meeds me foriger, 6/30, 1 will have to be satisfied with	-;
(U/ <del>/FOUO)</del>	<i>:</i>
	<i>:</i>
	8
From	
Sent: Friday, July 22, 2011 8:01 AM To:	
Subject: RE: (U) be honest	
Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY	
Sure you can have but you will have to share it with everyone else! I already have all of the ingred	lients –
except for the strawberries, of course. Let me know whenand no, you can't have one every day until you LOL!	depart!
(b) (6)	
969-3760s **new**	
(b) (3) - P.L. 86-36	
From: (b) (6)	
Sent: Friday, July 22, 2011 7:55 AM To:	
Subject: RE: (U) be honest	
Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY	
I love how diplomatic you can be. All you ever have to do is ask. I trust you.	
BTW. can I get as a going away gift?	
(U//FOUG)	



Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY

From:
Sent: Tuesday, July 26, 2011 11:09 AM
To: Subject: RE: (U)
Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY
Glad you said to wait until after the meeting. Got stuck in a user's office
problem, profile problem, etc. Looks like they've exhausted all avenues and will need to reimage if this last try doesn't
work, ®
How's about noon or 1pm?
(b) (3) - P.L. 86-36 (b) (6)
(b) (6)
969-3760s **new**
From: (b) (3) - P.L. 86-36
Sent: Tuesday, July 26, 2011 9:49 AM
To:
Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY
Let's do it after the meeting. I do so
(U// <del>FOUO)</del>
From: Sent: Tuesday, July 26, 2011 8:32 AM
To: Subject: RE: (U)
Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY
Whatever time works for you. Just remember that and others might be at the meeting – so there will be
LOL! Oh – but and won't be at our 10:00 meeting either.
You just let me know and I'll make sure
(U// <del>ToUQ</del> )

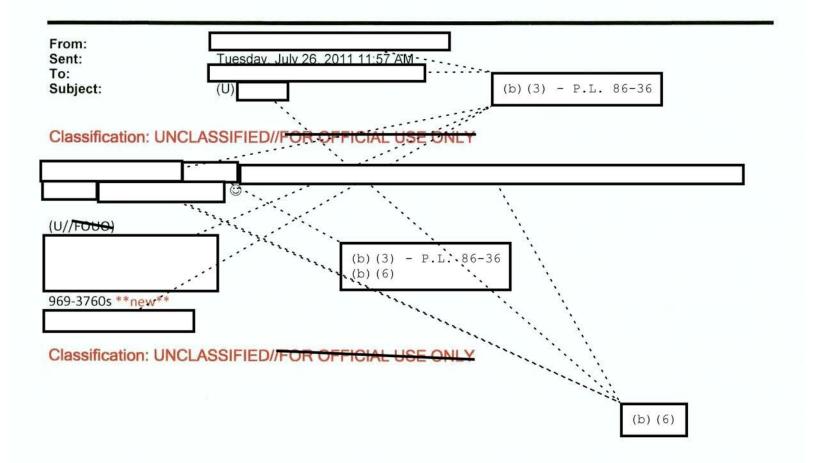


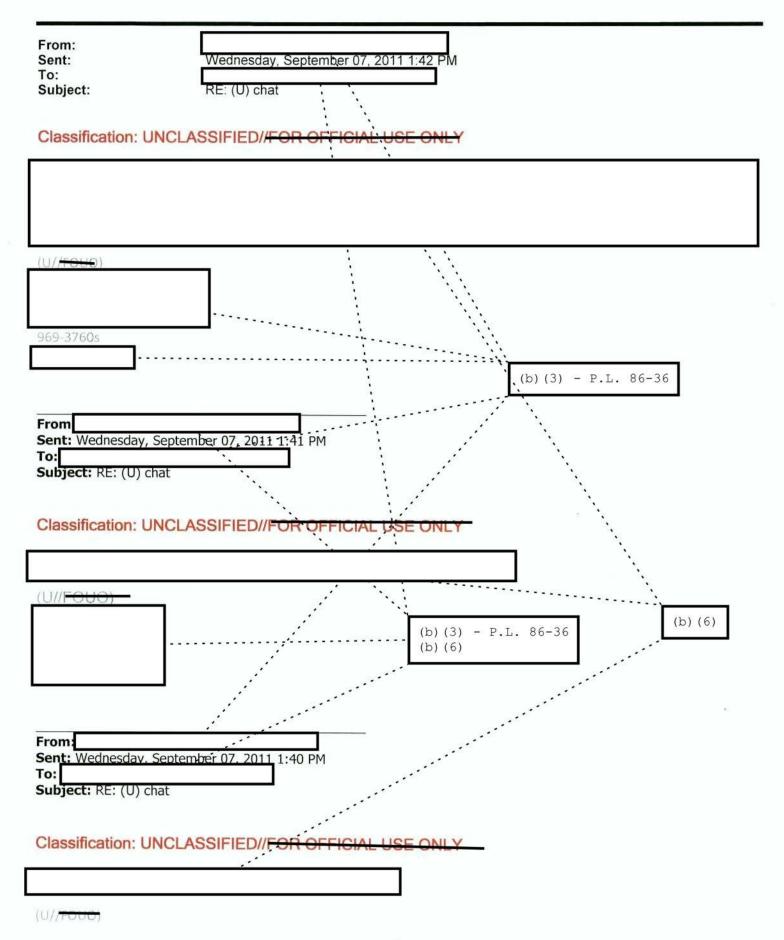
2

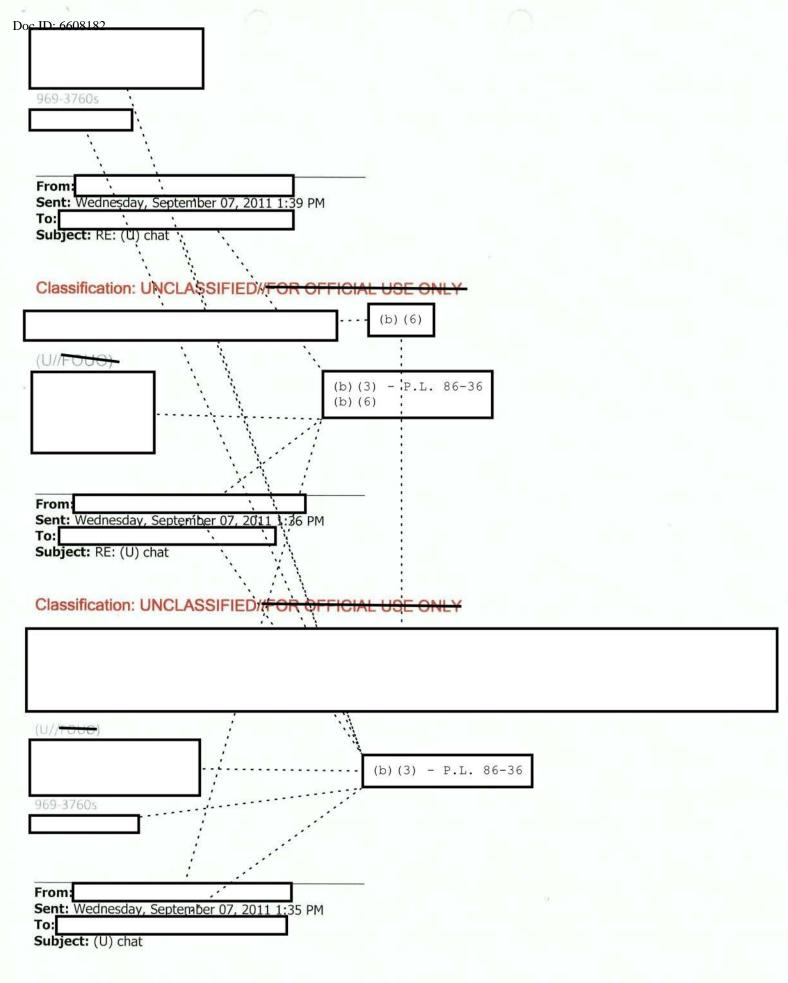
Classification: UNCLASSIFIED/#FOR OFFICIAL USE ONLY

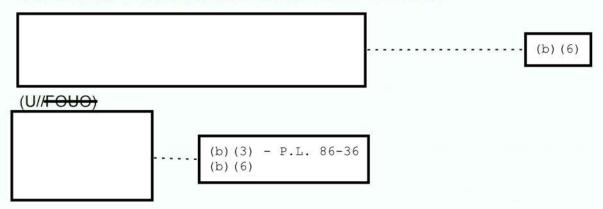
Release: 2018-03

NSA: 02377









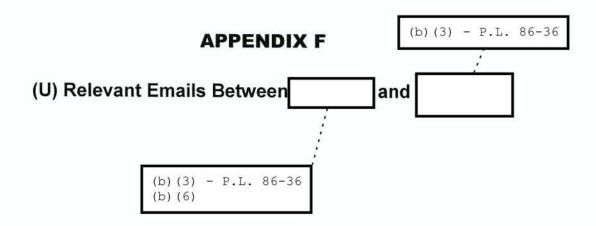
From: Sent: To: Subject:	Thursday, September, RE: (U) I was recogniz	``		
Classification: UNC	LASSIFIED// <del>FOR OFF</del>	TICIAL USE ONLY	•	
I'm cool with everythin	g. I don't disagree with wh	nat you typed. It's al	good. 🗇	
(U// <del>TOU</del> D)	$\neg$ $\mathbb{I}$	```		_
			(b)(3) - P.L. 86-36	
969-3760s				<del>-</del>
From: Sent: Thursday, Septer To: Subject: RE: (U) I was				
Classification: UNC	LASSIFIED// <del>FOR OFF</del>	ICIAL USE ONLY	<u> </u>	
draconian to the polarical about to go). I have alread wants to leav IMO. We can talk the	int that people can't feed concerns (she feels but told e sooner rather than la tough, if you disagree.	el free to express bad for and ater. I'm still comir Bottom line,	e any action. She know themselves. She wante both wants and unders He will comply (un no over in a bit, but this is leaving. End of disc	ed to speak with stands she needs nspoken or else). is a moot point
Thanks!	ng to me if you hear thin	ngs like that. You	did the right thing.	
(U// <del>FQUQ</del> )		(b) (3) - (b) (6)	P.L. 86-36	
From: Sent: Thursday, Septer To: Subject: RE: (U) I was				
Classification: UNC	LASSIFIED//FOR OFF	ICIAL USE ONLY	4	
Thanks!!		ر المعالم المع	(b) (6)	
Yes, a				

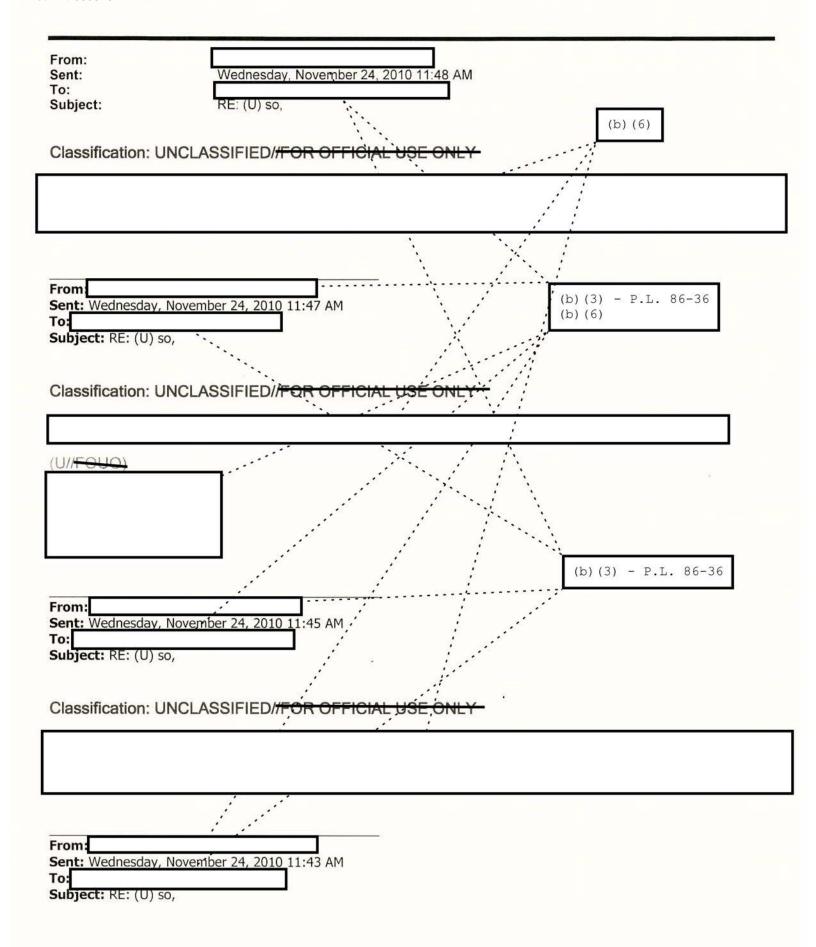
I'm doing okay. I was just asked by to meet with her in the hallway (freight elevator area). She told me she heard mine and brief conversation about
I grumbled at her comment.
I say all of this to fill you in on some background, and to tell you that said she's going to today about getting
removed becausesn't happy here, and to expedite this request.
I thought you were in charge of the 13?
(U//Fouc) (b) (6)
(b) (3) - P.L. 86-36
969-3760s
From: Sent: Thursday, September 15, 2011 6:59 AM
To: Subject: RE: (U) I was recognized
Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY
Congratulations! You really do make a difference, When recommended you so highly. I thought you'd do great. But, when I saw you in action that is when I KNEW you'd do well.
A (b) (3) - P.L. 86-36 (b) (6)
I was going to come by and talk to but she's out. Are ya'll doing ok over there? Anything I need
to know or work on?
(U/ <del>/FOUO) -</del>
From:
Sent: Wednesday, September 14, 2011 2:12 PM To:
Subject: (U) I was recognized

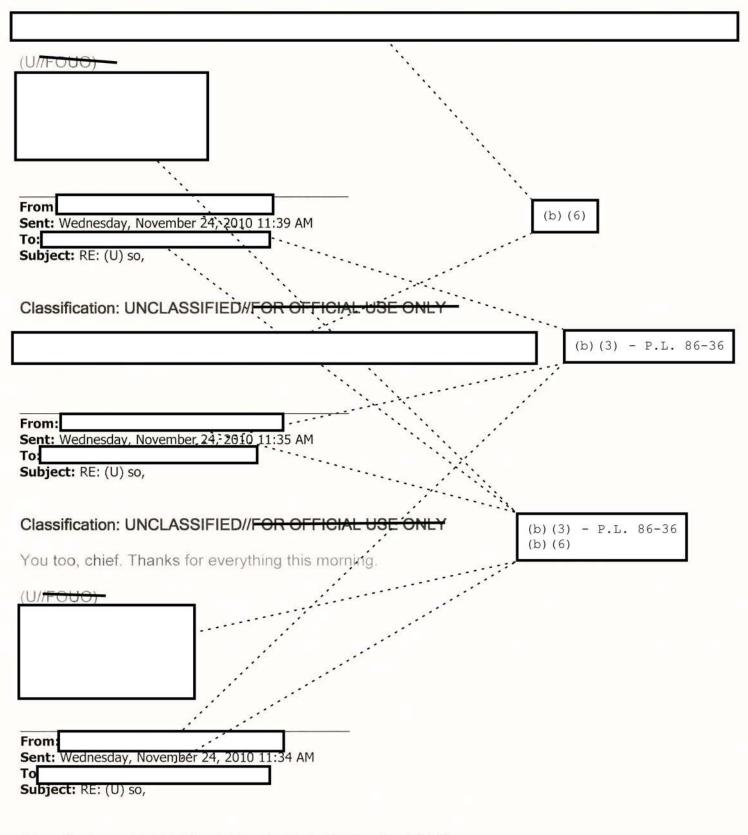
Classification: UNCLASSIFIED//FOR O

with a Star Award today by	was looking for you and	earlier, but when I told her you
had moved over to for a new position, and	was out today –	and thanked me
for my work supporting She also		5
I just had to share.  I will tell tomorrow when I see her in the more	nine	(b) (6)
(U//F <del>OUO</del> )		
***************************************	(k	o)(3) - P.L. 86-36
969-3760s		
Classification: UNCLASSIFIED/#FOR OFFIC	CIAL USE ONLY	
Classification: UNCLASSIFIED//FOR OFFIC	CIAL USE ONLY	
Classification: UNCLASSIFIED//FOR OFFIC	HAL USE ONLY	

3

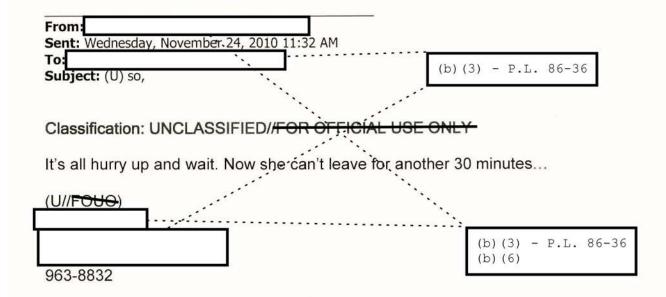






Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY

Well, that's okay - have a Great Thanksgiving

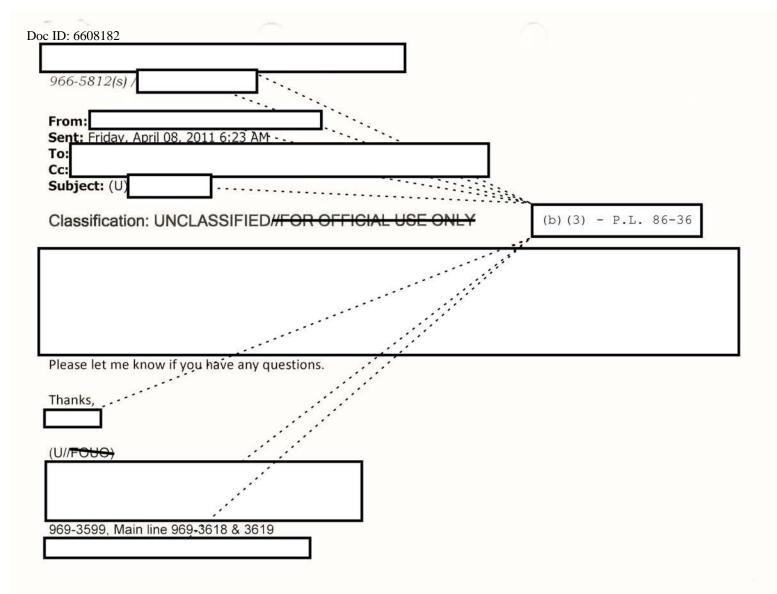


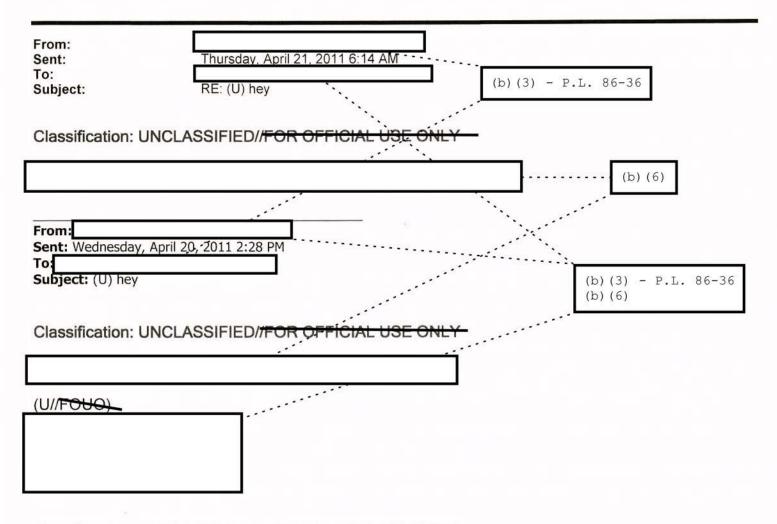
Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY

3

From:
Sent: Wednesday, April 18, 2011 11:41 AM To:
Subject: RE: (U)
Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY
Thanks, so we need to go look again. said he might be able to meet us at 1 00.
From: Sent: Wednesday, April 13, 2011 11:36 AM
To: (b) (3) - P.L. 86-36  Subject: RE: (U) (b) (6)
Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY
(U//F <del>OUO)</del>
(b) (6)
(b) (3) - P.L. 86-36
From
Sent: Wednesday, April 13, 2011 11:34 AM To:
Subject: RE: (U)
Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY
Calling now.
From:
Sent: Wednesday, April 13, 2011 11:29 AM To:
Subject: FW: (U)
Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY
FYI – Give me a call when you have a minute to discuss.
Thanks

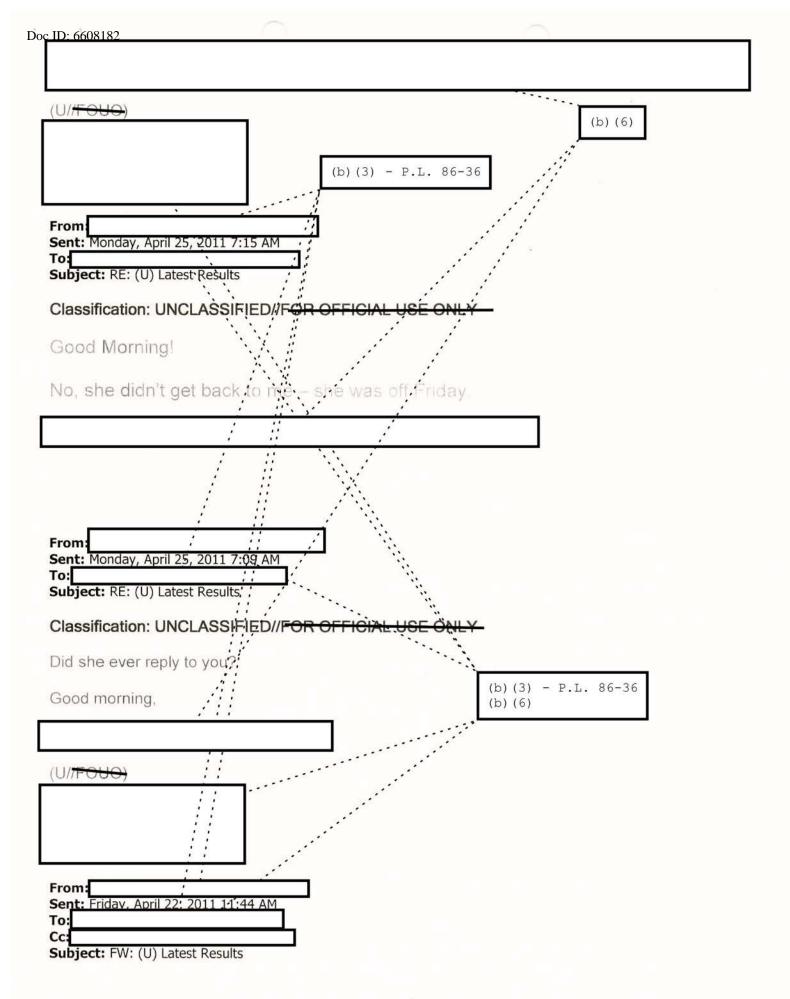
1





From:
Sent: Monday, April 25, 2011 7:35 AM To:
Subject: RE: (U) Latest Results.
Classification: UNCLASSIFIED#FOR OFFICIAL USE ONLY
okay
From (b) (3) - P.L. 86-36
Sent: Monday, April 25, 2011 7:33 AM (b) (6)
Subject: RE: (U) Latest Results
Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY
will be down
_(U// <del>FOUO) _</del>
para tanàna ao
From:
Sent: Monday, April 25, 2011 7:23 AM
To:
Subject: RE: (U) Latest Results
Classification: UNCLASSIFIED#FOR.OFFICIAL USE ONLY
That all sounds good!
stressed out today, long story involving our I should have waited, now it is
just becoming my latest challenge. I'm sure is happy that I have a new plot
focus.
From: (b) (6)
From: Sent: Monday, April 25, 2011 7:19 AM
To:
Subject: RE: (U) Latest Results
Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY
Let's see,

1



Doc ID: 6608182

Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY

Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY

From: Sent: To: Subject:  RE: (U) hey  Wednesday, May 04, 2011 6:21 AM (b) (3) - P.L. 86-36	
Classification: UNCLASSIFIED/ <del>/FOR OFFICIAL USE ONLY</del>	
I know, Monday was a strange day. Let me know how the meeting wont vesterday afternoon and I'll catch you up on the scanner stuff if or haven't already done so. Also, need to tell you about our meeting with hasn't filled you in.	
From: Sent: Monday, May 02, 2011 3:10 PM To: Subject: (U) hey	
Classification: UNCLASSIFIED/IFOR OFFICIAL USE ONLY	
Well, it was a freaking long day, and	
(U//FOUO) (b) (6)	

Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY

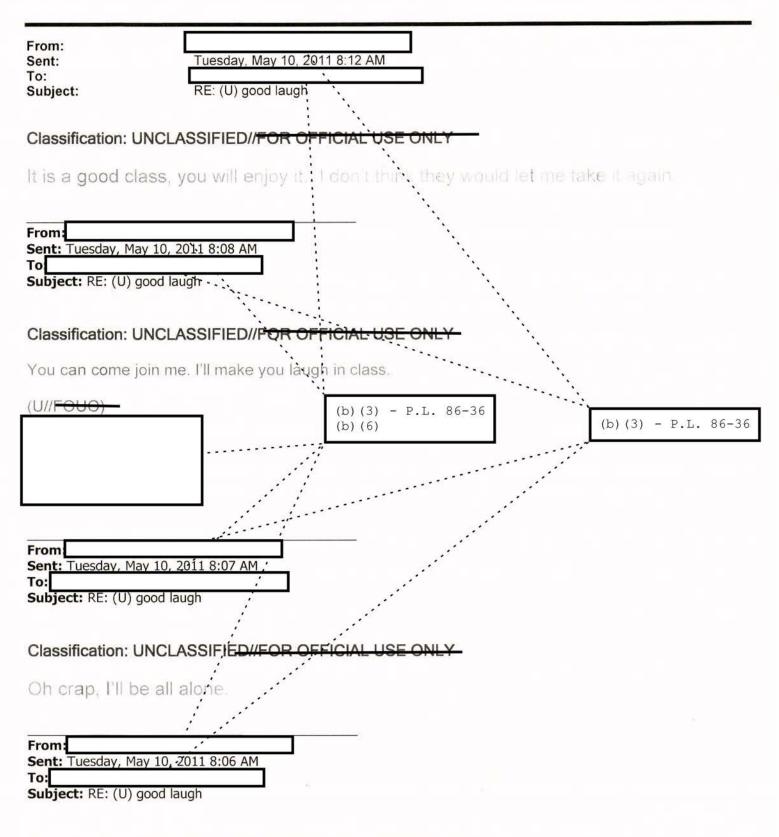
1

From:  Sent: Friday, May 06, 2011 10:46 AM  To: RE: (U) timesheet
Classification: UNCLASSIFIED// <del>FOR OFFICIAL USE ONLY</del>
Correct
From: Sent: Fridav. Mav 06. 2011 10:45 AM To: Subject: RE: (U) timesheet.
Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY
(b) (6) (b) (3) - P.L. 86-36
From: Sent: Friday, May 06; 2011 10:40 AM To: Subject: RE: (U) timesheet  Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY
Original Message (b) (3) - P.L. 86-36 From: (b) (6)  Sent: Friday, May 06, 2011 10:39 AM To: Subject: RE: (U) timesheet
Classification: UNCLASSIFIED//FOR, OFFICIAL USE ONLY
That happens when you go from bottom up :)
(U//F <del>0U0</del> )
Original Message From:

oc ID: 6608182	
Sen <u>t: Friday, May 06, 2011 10:33 AM</u>	
To:	
Subject: RE: (U) timeşheet	
,	*
Classification: UNCLASSIFIED//POR OFFICIAL USE ONLY	
Oops, was reading from the bottom up.	
Y.	
Original Message	
From:	
Sent: Friday, May 06, 2011 10:30 AM To:	
USA CIV	
Subject: RE: (U) timesheet	ì
Subject, NE. (b) clinesheet	•
Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY	- ·
	· ·
Oops. Wrong copy.	•
	``
(U// <del>FOUO</del> ) (b) (3) - P.L. 86-36 (b) (6)	<u>,                                      </u>
(b) (8)	1
	<u> </u>
	<u> </u>
	(b)(3) - P.L. 86-36
	1000 M 10
Original Message	
From:	
Sent: Friday, May 06, 2011 10:27 AM	
To:	
Subject: (U) timesheet .	
Classification: UNCLASSIFIED//FOR OFFICIAL USE UNLY	
,' ONCEASSIFIED//FOR OFFICIAL USE ONLY	
Thank you.	
Management Speciments	
(U// <del>F0U0)</del> ;	

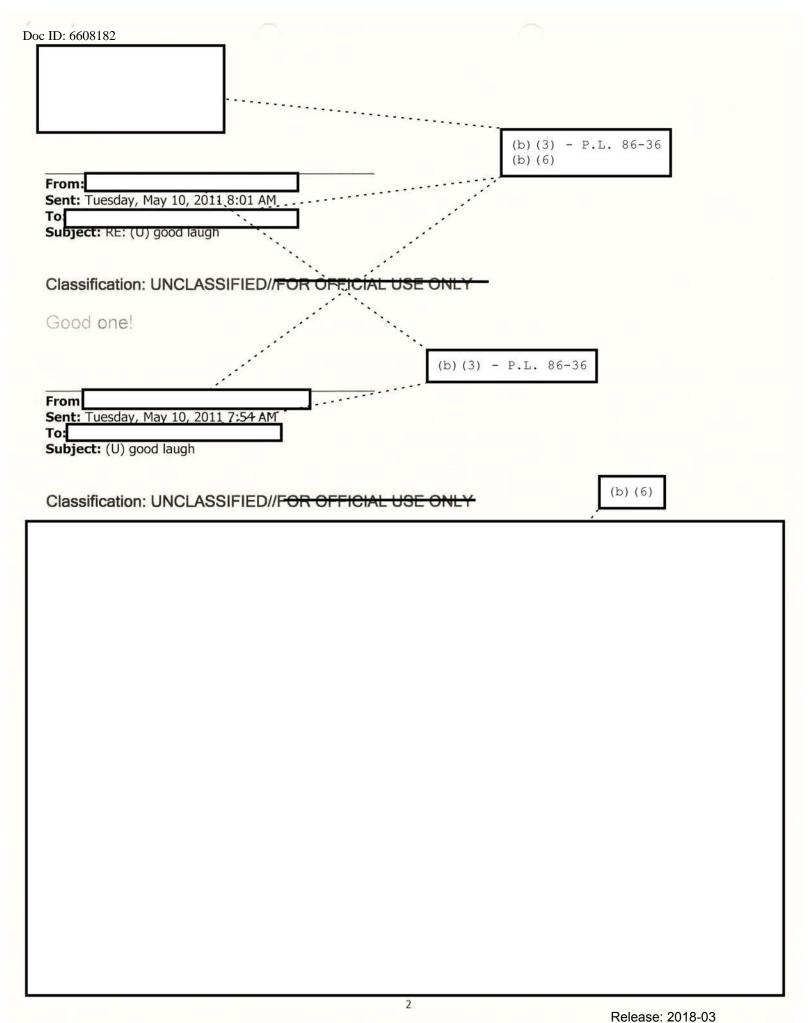
2

Classification: UNCLASSIFIED//FOR-OFFICIAL



Hey, just to remind you, I am off on Thursday and in class (Lead 2600) next week.

(U//FOUO)

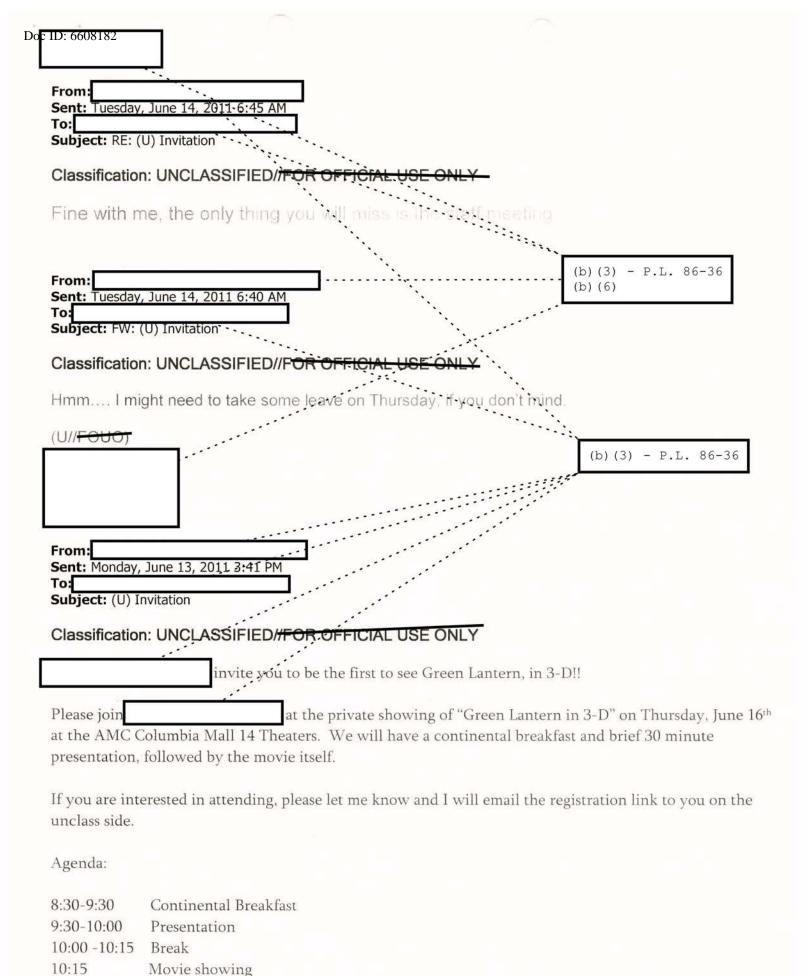


NSA: 02400

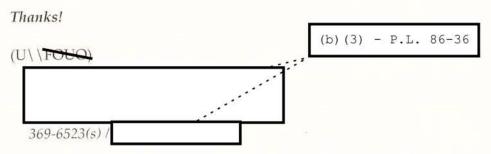
Oec ID: 6608182		
(U//FOUQ)		````
		(b) (6)
	 	<del></del>
	(b)(3) - P.L. 86- (b)(6)	36

Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY

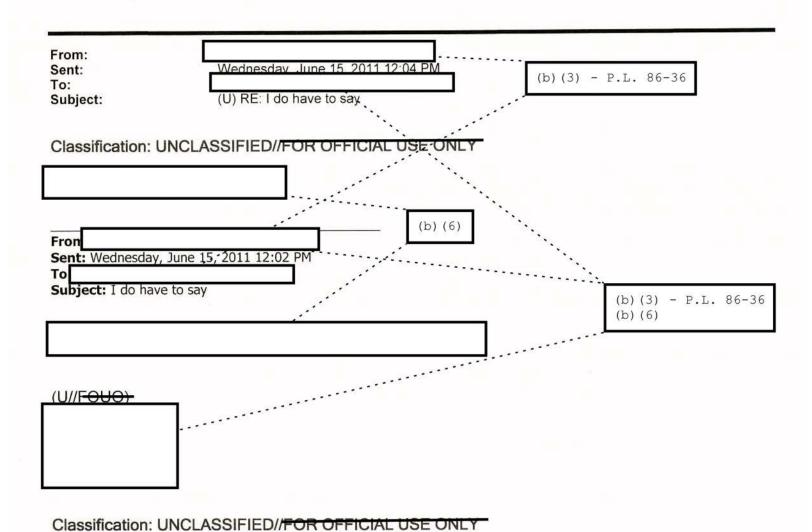
From: Sent: Tuesday, June 14, 2011 7:05 AM	
To: Subject: RE: (U) Invitation	
Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY	
Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY	
Deal!	
From:	
Sent: Tuesday, June 14, 2011 7:05 AM To:	
Subject: RE: (U) Invitation	
Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY	
Oh, ok. I'll tell you all about it in the afternoon.	
(U <u>#FOUO)</u> (b) (3) - P.L. 86-36	(b)(3) - P.L. 86-36 (b)(6)
	- N-37-8N-9
and the second s	
Sent: Tuesday, June 14, 2011 6:58 AM	
To: Subject: RE: (U) Invitation	(b) (6)
Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY	
Thanks, but I think one of us should be at the staff meeting	· ·
	<i>;</i>
From:	<i>6</i> '
Sent: Tuesday, June 14, 2011 6:46 AM To	
Subject: RE: (U) Invitation	
Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY	
I wouldn't say I'd *miss* that.	
(U// <del>FOUO)</del>	



Venue: AMC Columbia 14 10300 Little Patuxent Pkwy Columbia, MD 21044



Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY



1

From:
To:
Subject: RE: (U) heading out
i i i
Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY
The shall be set as the first Control on the general she has in the gue for
Thanks! Hey, did you look at the list, sent out on the people she has in the que for
hiring?
From:
Sent: Wednesday, June 22, 2011 7:15 AM
To: (b) (3) - P.L. 86-36
Subject: RE: (U) heading out (b) (6)
Classification: UNCLASSIFIED//FOR OFFICIAL:USE ONLY
Classification: Give Edit Con Tell Civil Con Tell Con Con Tell Con
No. I value your opinion. You are much smarter than you give yourself credit for and I believe your
assessments of people are generally on the money.
(U// <del>FOUO)</del>
F
From Sent: Wednesday, June 22, 2011 7:13 AM (b) (3) - P.L. 86-36
To: Subject: RE: (U) heading out
Subject: RE. (0) fleading out
OL - IS - II - I INOLAGOISIS DISTONAL HOS ONLY
Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY
Yes, but it isn't something that should bother you!
From:
Sent: Wednesday, June-22, 2011 7:12 AM
То
Subject: RE: (U) heading out

Do you really think I am too nice? (U//FOUO) From: (b)(3) - P.L. 86-36 Sent: Wednesday, June 22, 2011 7:10 AM Subject: RE: (U) heading out Classification: UNCLASSIFIED//FOR OF Remember you were promoted up anymore! From Sent: Wednesday, June 22, 2011 7:08 AM Subject: RE: (U) heading out. (b) (6) Classification: UNCLASSIFIED//FOR OF (U//FOUO) (b)(3) - P.L. 86-36 (b) (6) From Sent: Wednesday, June 22; 2011 7:07 AM Subject: RE: (U) heading out

Doc ID: 6608182 Classification: UNCLASSIFIED/#FOR OFFICIAL

> Release: 2018-03 NSA: 02407

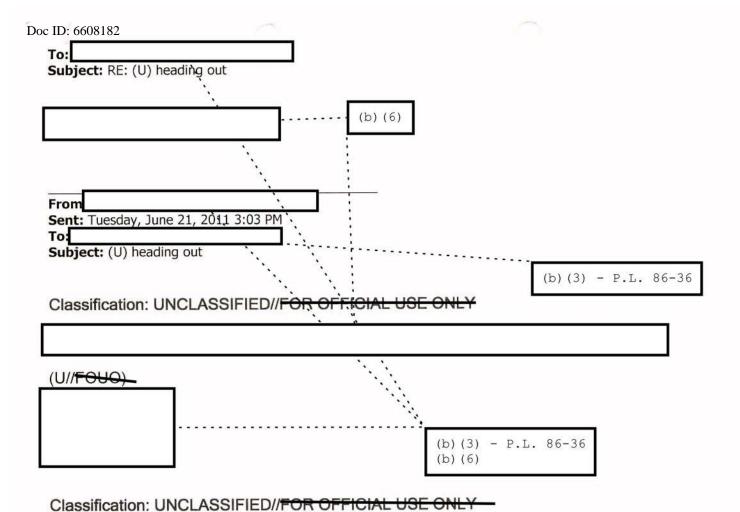
Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY

Oh, you aren't leaving that her ast night's may

From:
Sent: Wednesday, June 22, 2011 7:05 AM
Го:
Subject: RE: (U) heading out
Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY
No, she is added to my list for this training. People keep switching out and it is killing
(U <del>//FOUO)</del>
From
Sent: Wednesday, June 22, 2011 7:04 AM To:
Subject: RE: (U) heading out
Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY
Nils and an also consider the second and a second a second and a second a second and a second a second and a second and a second and a
No, why do you have to go see her?  (b) (3) - P.L. 86-36
1,07,07 2,22 00 00
From:
Sent: Wednesday, June 22, 2011 7:01 AM
To:
Subject: RE: (U) heading out
Classification: UNCLASSIFIED//FÓR OFFICIAL:USE ONLY
Hey, do you know a in
(U/ <del>/FOUO</del> )
(b)(3) - P.L. 86-36
(b) (6)
From:
Sent: Tuesday, June 21, 2011 3:06 PM

3

Release: 2018-03

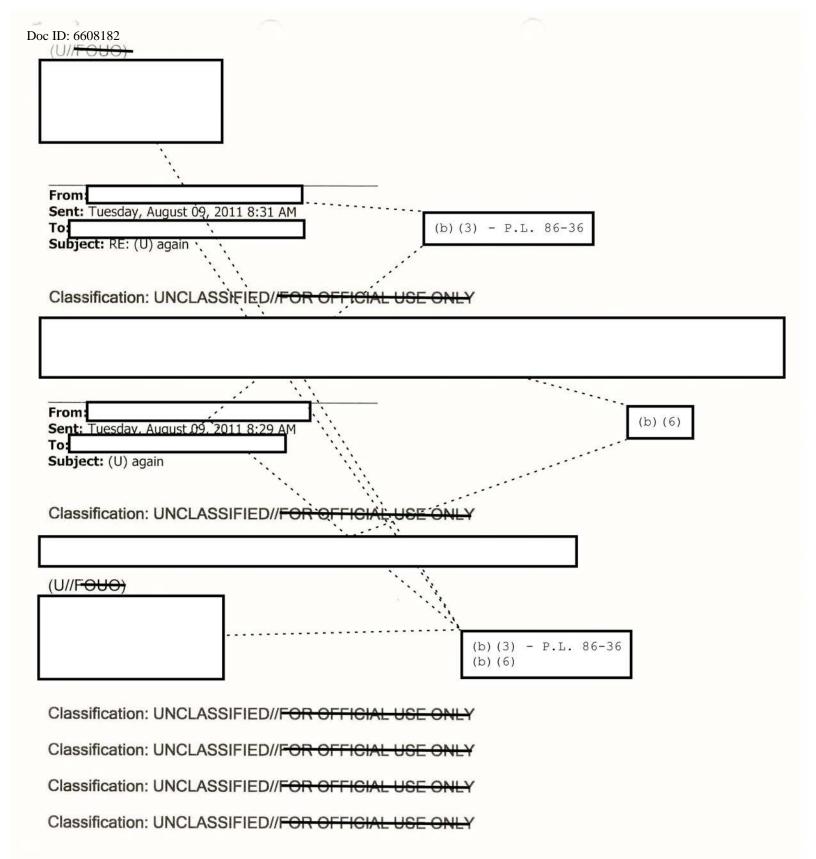


4

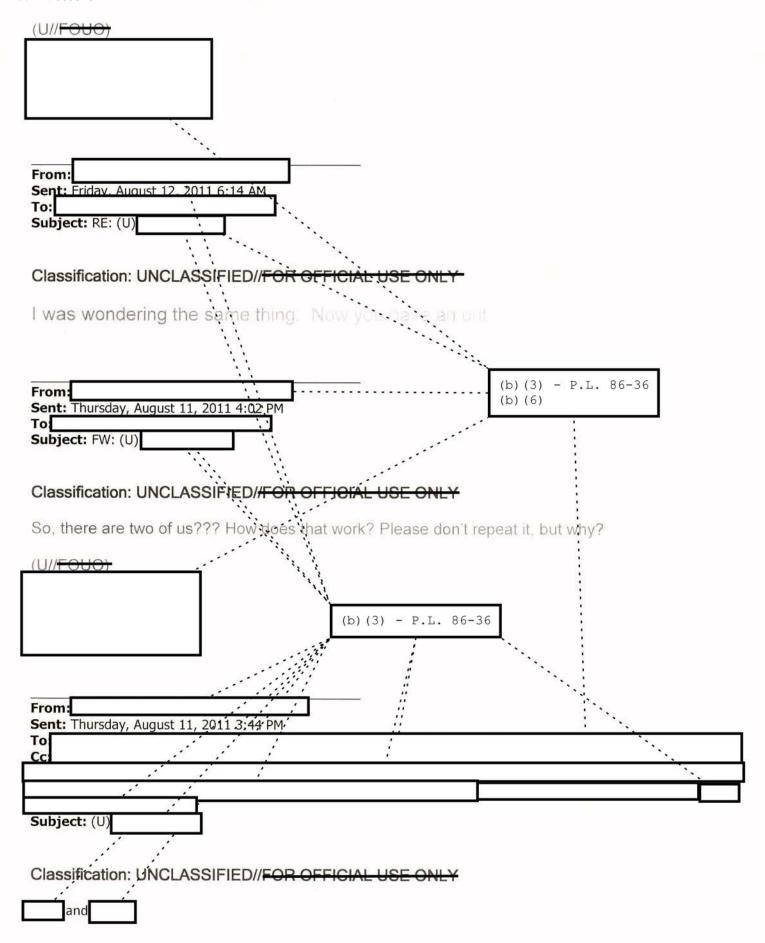
From:
Sent: Tuesday, July 19, 2011 7:53 AM To:
Subject: RE: (U) the thing is
i de la companya de
Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY
From:
Sent: Tuesday, July 19, 2011 7:49 AM (b) (3) - P.L. 86-36
To: (5) (6)
Subject: RE: (U) the thing is
Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY
(U/ <del>FOHO)</del>
(0/11-000)
(b) (3) - P.L. 86-36
(b) (6)
From:
Sent: Tuesday, July 19, 2011-7:46 AM
То
Subject: RE: (U) the thing is
Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY
Classification, Strong Conference of the Confere
The advanced 1 Different Control of the description of the board for the control of the description of
Thank you! Ultimately you heed to do what is best for your career and I don't fault you
for that. It sucks, but I understand.
AA
From:
Sent: Tuesday, July 19, 2011 7:43 AM
To:
Subject: (U) the thing is

J// <del>FOUO)</del>			••••	1	
,				(b) (6)	
				<u>.</u>	
•					
lassification! I I	NCLASSIFIED// <del>FO</del>	R OFFICIAL HOF	ONLY		

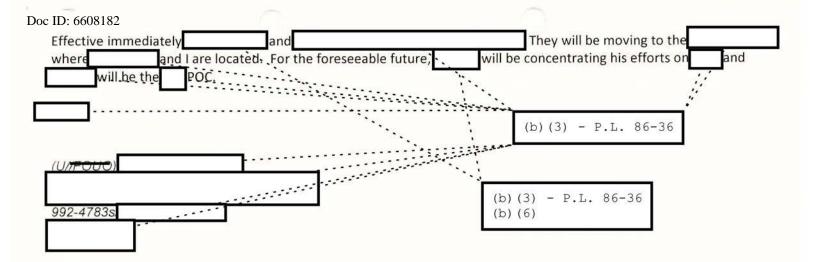
From:
Sent: Tuesday, August 09, 2011 8:35 AM
To: Subject: RE: (U) again
Subject.
Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY
From
Sent: Tuesday, August 09, 2011 8:34 AM To:
Subject: RE: (U) again
Classification: UNCLASSIFIED// <del>FOR OFFICIAL USE ONLY</del>
(U// <del>FOUO)</del>
(0// <del>1000)</del>
(b) (6)
From
Sent: Tuesday, August 09, 2011 8:34 AM  (b) (3) - P.L. 86-36
Subject: RE: (U) again (b) (6)
Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY
From:
Sent: Tuesday, August 09, 2011 8:32 AM To:
Subject: RE: (U) again
Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY



From: Sent: To: Subject:  Friday, August 12, 2011 7:11 AM  (b) (3) - P.L. 86-36
Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY
From Sent: Friday, August 12, 2011 7:09 AM To: Subject: RE: (U)  (b) (6)
Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY.
(b)(3) - P.L. 86-36
(U// <del>FOUO)</del> (b) (6)
Sent: Friday, August 12, 2011 7:08 AM To: Subject: RE: (U)
Classification: UNCLASSIFIED//FØR-OFFICIAL USE ONLY
From Sent: Friday, August 12, 2011 7:05 AM To Subject: RE: (U)
Classification: UNCLASSIFIED//EOR OFFICIAL USE ONLY



2



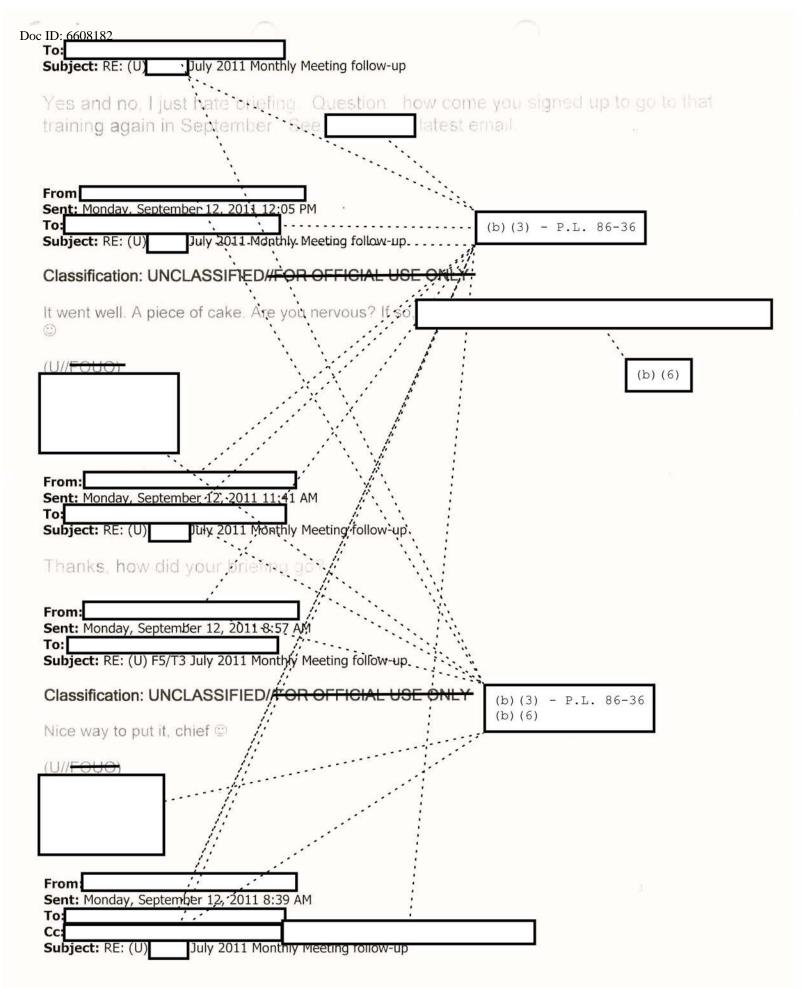
Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY

From:	
Sent: Tuesday, August 23, 2011 8:19 AM To:	
Subject: RE: (U) monitors	
Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY	
Thanks!	
From:	
Sent: Tuesday, August 23, 2011 8:18 AM To	
Subject: RE: (U) monitors	
(b)(3) - P.L. 86-36	
Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY	
Ok, well, I guess can have them all Thanks for noting that, chief.	
Car have them all. Thanks for hotting that, other.	
(2) (6)	
(b) (6)	
(U// <del>F0U0)</del>	
(b)(3) - P.L. 86-36	
(b) (6)	
From	
Sent: Tuesday, August 23, 2011 8:17 AM	
To:	
Subject: RE: (U) monitors	
and the second s	
Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY	
is on leave starting this Thursday thru September 611.	
From:	
Sent: Tuesday, August 23, 2011 8:14 AM	
То:	

Doc ID: <u>6608182</u>	
Cc:	
Subject: (U) monitors	•••
	***************************************
Classification: UNCLASSIFIED//FOR C	OFFICIAL USE ONLY
	(b)(3) - P.L. 86-36
and	` `
	monitors for this Thursday. will get hers and will get e will go ahead and get another order. did give you e monitors?
PS. If in the course of husiness, you ar	e going to excess any 22" monitors, let me know. I need 4.
1 o. If the codisc of business, you ar	e going to excess any 22 monitors, let me know. Theed 4.
Thanks.	
	i.e
(U// <del>FOUO)</del>	(b) (3) - P.L. 86-36 (b) (6)
	· · · ·

From: Sent: Monday, September 12, 2011 12:20 PM To: RE: (U) ully 2011 Monthly Meeting follow-up
No clue, so I sent an email. I think I told that I went.
From Sent: Monday, September 12, 2011 12:18 PM To: Subject: RE: (U July 2011 Monthly Meeting follow-up
Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY
Hmm I'll ask her to take me off the September issue then. No need to do it twice. Why weren't you there?
(U// <del>FOUO)</del> (b) (3) - P.L. 86-36
Sent: Monday, September 12, 2011 12:15 PM To: Subject: RE: (U) July 2011 Monthly Meeting follow-up
You are listed as attending the first session. I wasn't but you were
From  Sent: Monday, September 12, 2011 12:14 PM  To:  Subject: RE: (U)  July 2011 Monthly Meeting follow-up  (b) (3) - P.L. 86-36 (b) (6)
Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY
I have no idea if I did it twice. See, I need you to keep these things straight for me. I'll make sure she knows I don't need it twice. ©
(U// <del>F8U0)</del>
From: Sent: Monday, September 12, 2011 12:10 PM

. 1



(b) (3) - P.L. 86-36 (b) (6)
From: Sent: Tuesday, September 06, 2011 3:27-PM To: Cc: Subject: FW: (U) July 2011 Monthly Meeting follow-up.  (b) (3) - P.L. 86-36
Classification. UNCLASSIFIED//FOR OFFICIAL GGL GIVET
From: Sent: Wednesday, August 17; 2011 9:09 AM To Cc Subject: RE: (U) July 2011 Monthly Meeting follow-up Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY

NSA: 02421

Release: 2018-03

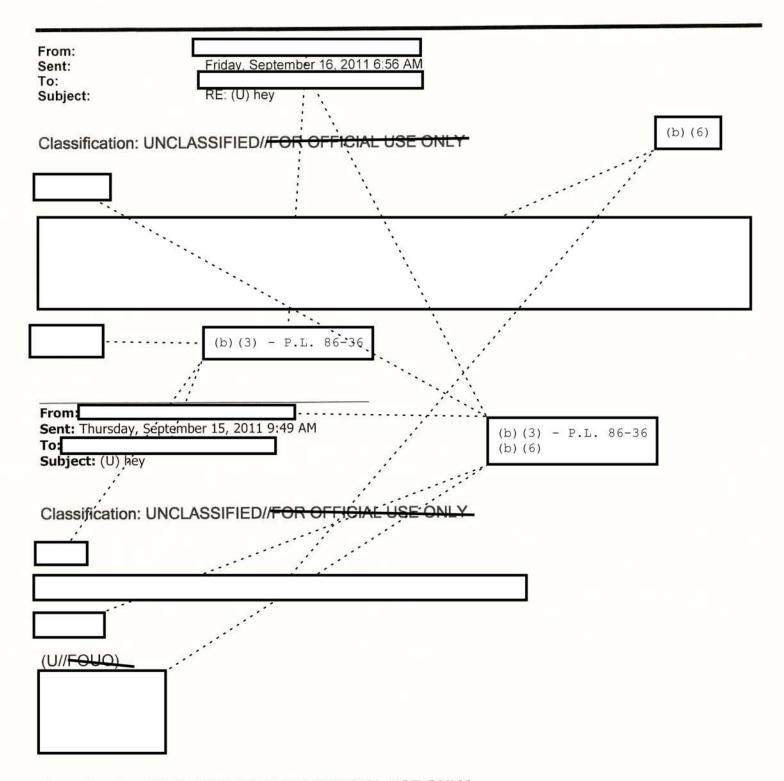
anks.	
ALTINO.	
	(b)(3) - P.L. 86-36

My Links: |Dropbox | Spyspace | Taploca |DSIGNOUT Status|

Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY

Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY

Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY

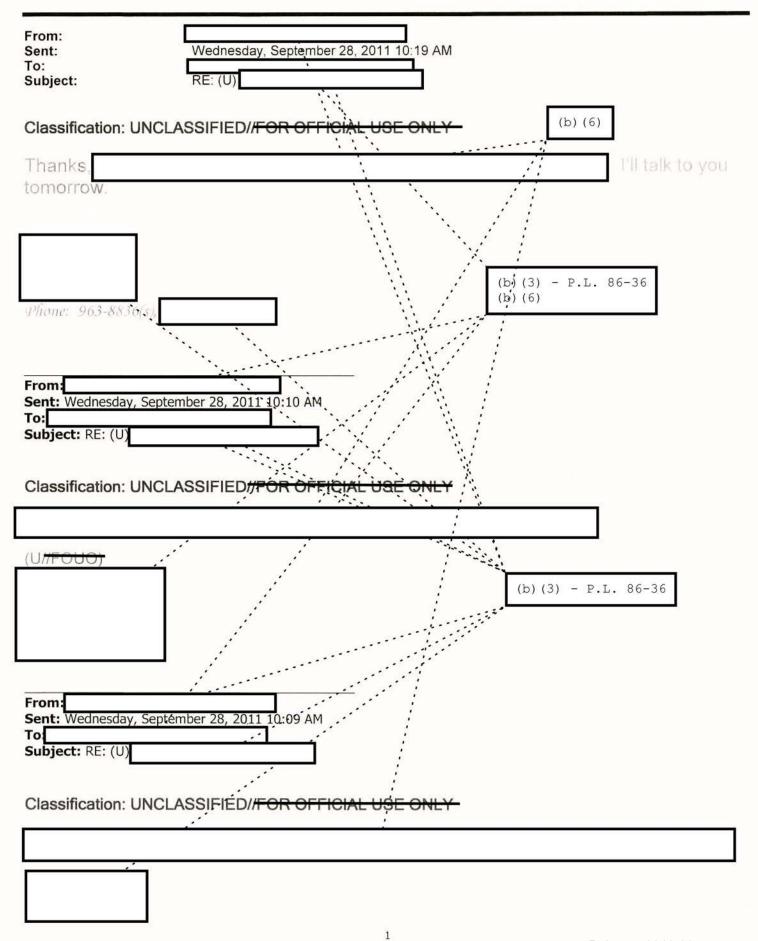


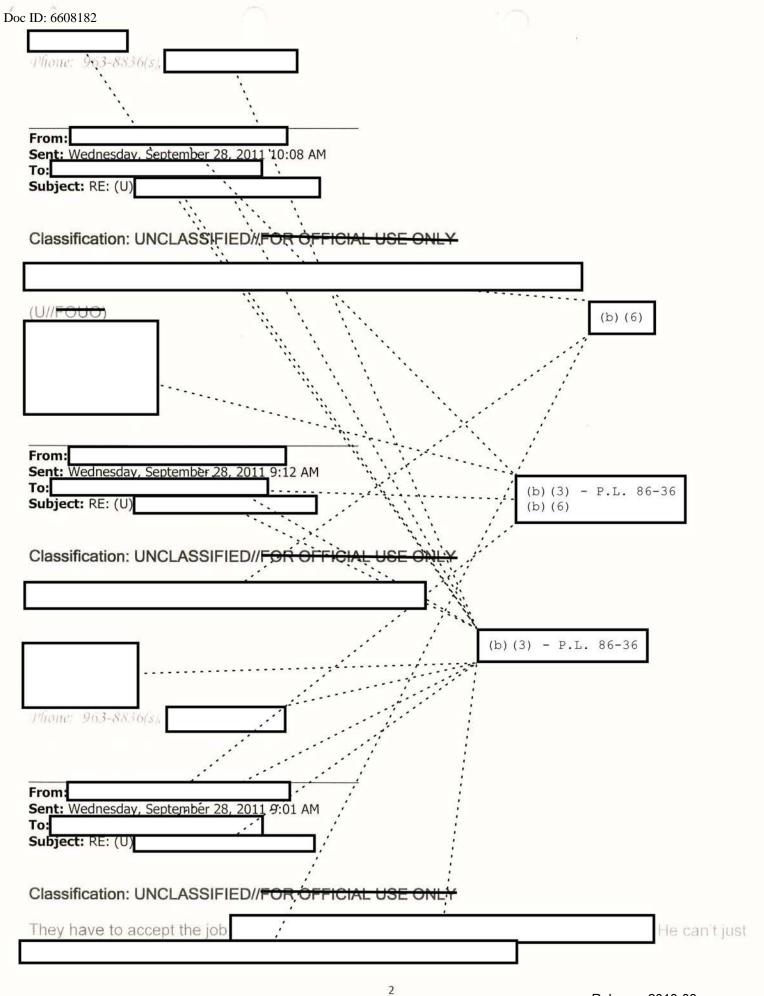
Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY  From: Sent: Monday, September 26, 2011 6:44 AM  Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY  Excellent. I'll be over in a bit.  (U//FOUG)  Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY  Excellent. I'll be over in a bit.  (U//FOUG)  Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY  You know you are crazy lesk to cross all so is old desk.  From: Sent: Monday, September 26, 2011 6:41 AM  Tod Sent: Monday, September 26, 2011 6:41 AM  Tod Subject: RE: (U) Hiring  Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY  Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY  Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY	From: Sent: Monday, September 26, 2011 6:47 AM To: Subject: RE: (U) Hiring	
From: Sent: Monday, September 26, 2011 6:44 AM To Subject: RE: (U) Hiring  Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY  Excellent. I'll be over in a bit.  (U//FOUCH)  From: Sent: Monday, September 26, 2011 6:42 AM Solition: UNCLASSIFIED//FOR OFFICIAL USE ONLY  You know you are crazy  Jesk to class alw so is  (b) (3) - P. L. 86-36  Sent: Monday, September 26, 2011 6:41 AM To Subject: RE: (U) Hiring  Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY	Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY	
From: Sent: Monday, September 26, 2011 6:44 AM Tod Subject: RE: (U) Hiring  Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY  Excellent. I'll be over in a bit.  (U//FOUO)  From: Sent: Monday, September 26, 2011 6:42 AM Tod Subject: RE: (U) Hiring  Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY  You know you are cra::  You know you are cra::  I (b) (3) - P. L. 86-36 (b) (6)  Sent: Monday, September 26, 2011 6:41 AM Tod Subject: RE: (U) Hiring  Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY  Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY	No rush, whenever is convenient.	(b) (3) - P.L. 86-36
Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY  Excellent. I'll be over in a bit.  (U//FOUC)  From: Sent: Monday, September 26, 2011-6:42 AM To: Subject: RE: (U) Hiring  Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY  You know you are crazy desk is class and so is old desk.  From: Sent: Monday, September 26, 2011-6:41 AM To: Sent: Monday, September 26, 2011-6:41 AM To: Subject: RE: (U) Hiring  Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY		;
From: Sent: Monday, September 26, 2011-6:42 AM To: Subject: RE: (U) Hiring  Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY  You know you are crazy  desk is open and so is old desk.  From: Sent: Monday, September 26, 2011 6:41 AM To: Subject: RE: (U) Hiring  Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY  Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY	To:	
From: Sent: Monday, September 26, 2011-6:42 AM To: Subject: RE: (U) Hiring  Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY  You know you are crazy  desk is one and so is old desk.  (b) (3) - P. L. 86-36 (b) (6)  Sent: Monday, September 26, 2011 6:41 AM To: Subject: RE: (U) Hiring  Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY	Classification: UNCLASSIFIED#FOR OFFICIAL USE ONLY	į
From: Sent: Monday, September 26, 2011 6:42 AM  To: Subject: RE: (U) Hiring  Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY  You know you are crazy desk is open and so is old desk.  From: Sent: Monday, September 26, 2011 6:41 AM  To: Subject: RE: (U) Hiring  Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY	Excellent. I'll be over in a bit.	
Sent: Monday, September 26, 2011 6:42 AM  To: Subject: RE: (U) Hiring  Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY  You know you are crazy desk is open and so is old desk.  From: Sent: Monday, September 26, 2011 6:41 AM  To: Subject: RE: (U) Hiring  Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY	(U// <del>FeUe)</del>	į
You know you are crazy desk is open and so is old desk.  From: Sent: Monday, September 26, 2011 6:41 AM To: Subject: RE: (U) Hiring  Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY	Sent: Monday, September 26, 2011-6:42 AM To:	
You know you are crazy desk is open and so is old desk.  From: Sent: Monday, September 26, 2011 6:41 AM To: Subject: RE: (U) Hiring  Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY	Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY	į
Sent: Monday, September 26, 2011 6:41 AM  To: Subject: RE: (U) Hiring  Classification: UNCLASSIFIED/#FOR OFFICIAL USE ONLY		is old desk.
Sent: Monday, September 26, 2011 6:41 AM  To: Subject: RE: (U) Hiring  Classification: UNCLASSIFIED/#FOR OFFICIAL USE ONLY		(b) (3) - D I 96-36
	Sent: Monday, September 26, 2011 6:41 AM To:	[2012년 1일]
(b) (C) Polococi 2049 03	Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY	
■ (b) (b) ■ Release: 2018-03	т <u>т</u>	(b) (6) Release: 2018-03

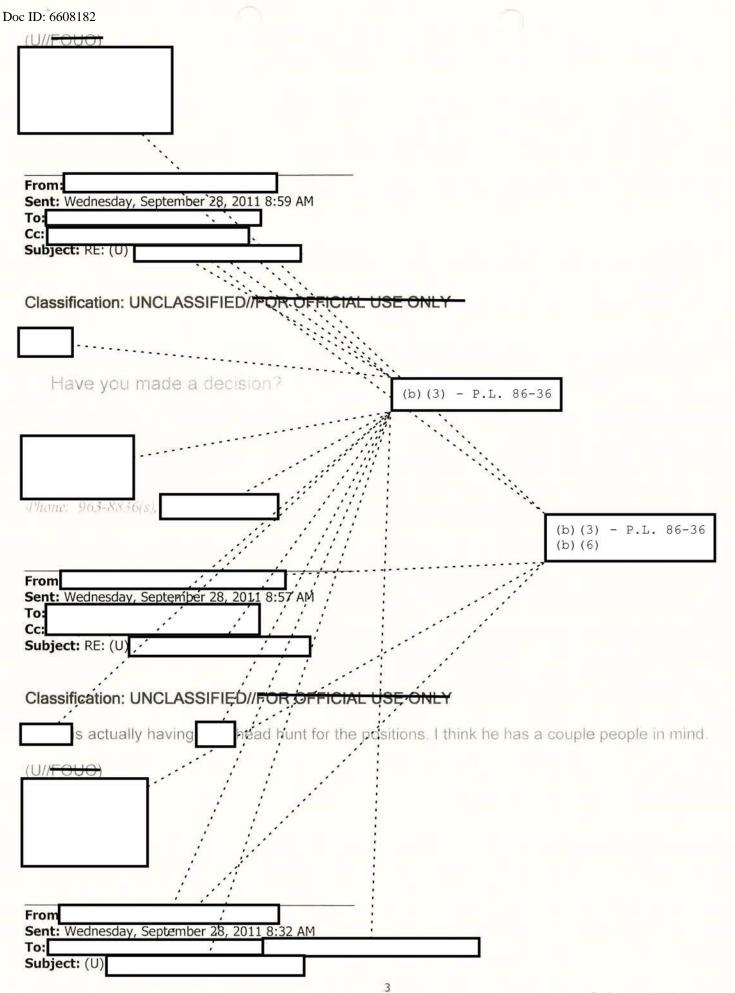
Classification: UNCLASSIFIED//FOR OFFIC

Doc ID: 6608182				
Thanks for calling are back on track. Al stop by so we can do	so, do you plan on l		lown is, but hopefully viime today? If so, car	
	Ĺ	(b)(3) - P.L. 86-36	]	
From: Sent: Friday, September 23;	2011 8:48 AM			
To: Cc: Subject: (U) Hiring				
Classification: UNCLASS	SIFIED// <del>FOR OFFICIAL</del>	USE ONLY		
	iting to hear from HR, but	no one has contacted her.	Can you get a good phone nun	nber for
her to call HR?  Thank you,				
(U// <del>FOUO)</del>			(b)(3) - P.L. 86-36 (b)(6)	
		,		

From: Sent: To: Subject:	Thursday, September 22, 2011 9:54 AM  (U) can't
	(b) (3) - P.L. 86-36 (b) (6)
Classification: U	JNCLASSIFIED/IFOR OFFICIAL USE ONLY
	(b) (6)
Phone: 963-8830	$(S)_i$
Classification: L	JNCLASSIFIED// <del>FOR OFFICIAL USE ONLY</del> (b) (3) - P.L. 86-36







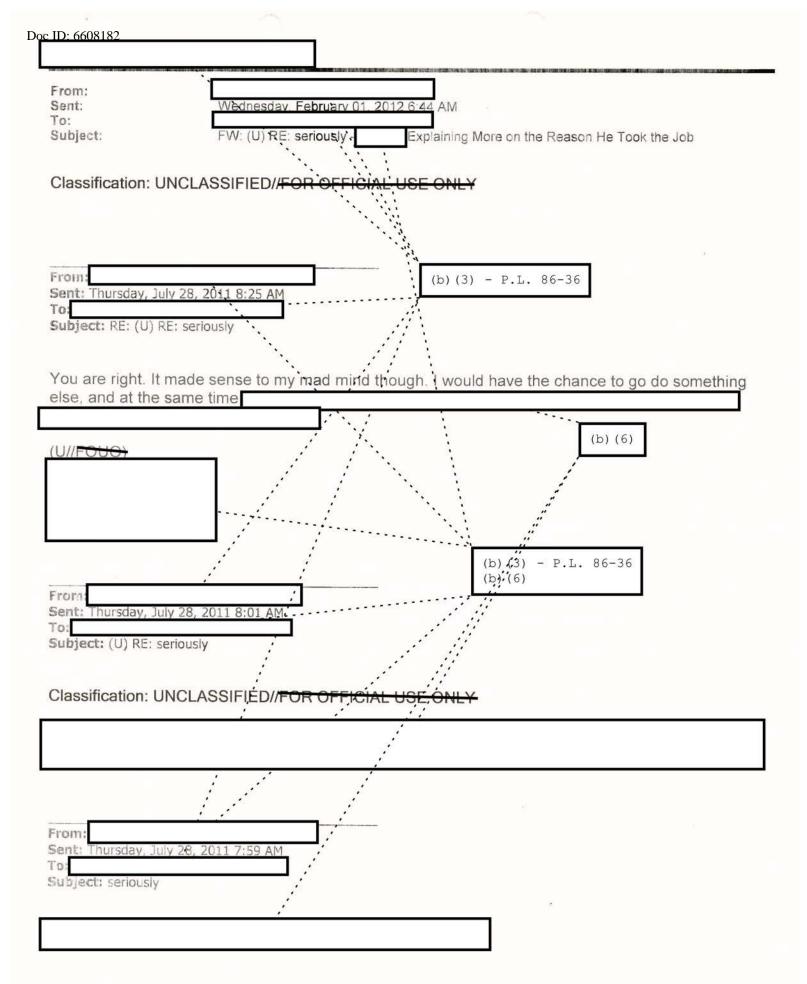
Classification: UNCLASSIFIED//FOR OFFICIAL US	BE ONLY
Do you know who will be replacing	<u> </u>
	(b)(3) - P.L. 86-36
Phone: 963-8836(s),	. <del>-</del>

4

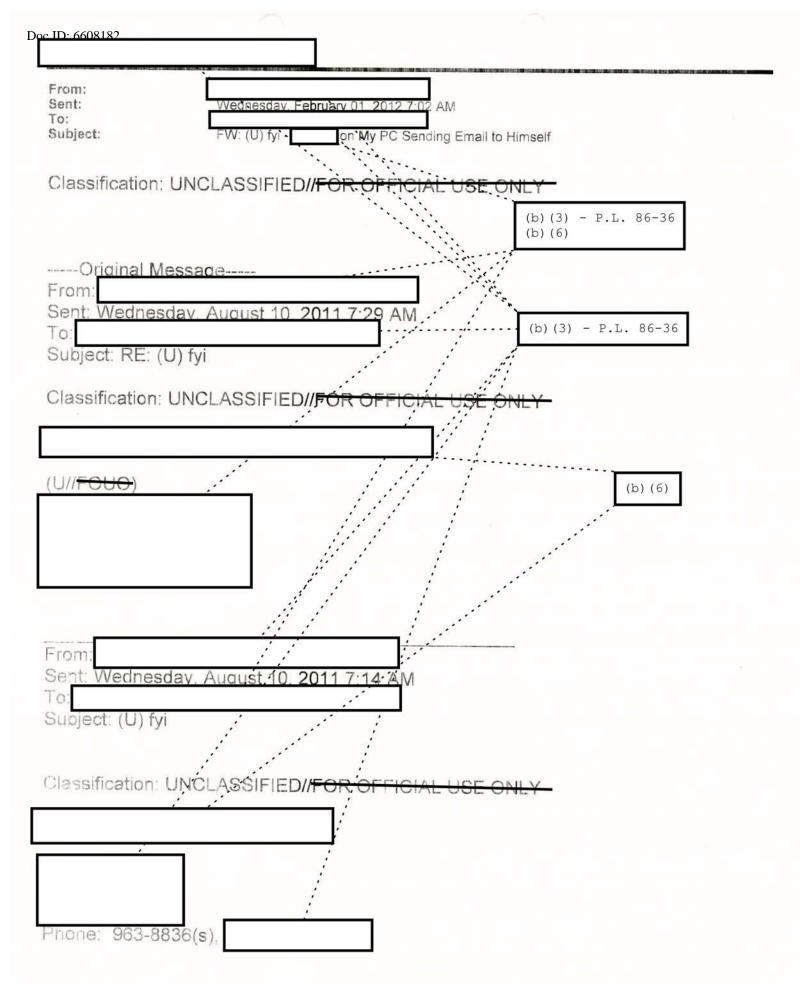
(b) (3) - P.L. 86-36

APPENDIX G

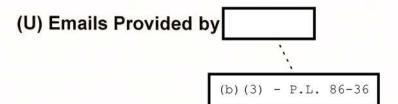
(U) Emails Provided by

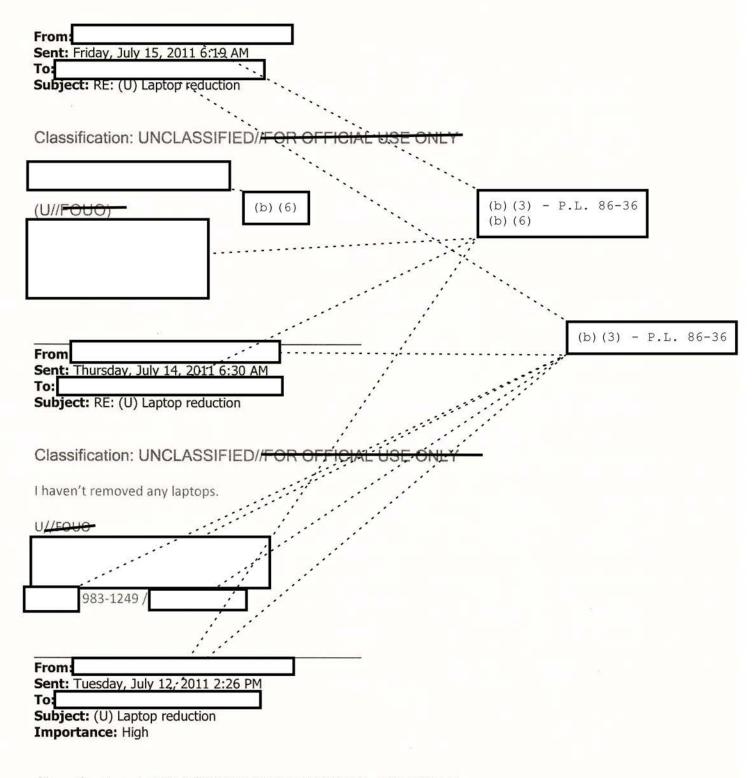


Doc ID: 6608182	(b) (3) - P.L. 86-36 (b) (6)



## **APPENDIX H**





All,

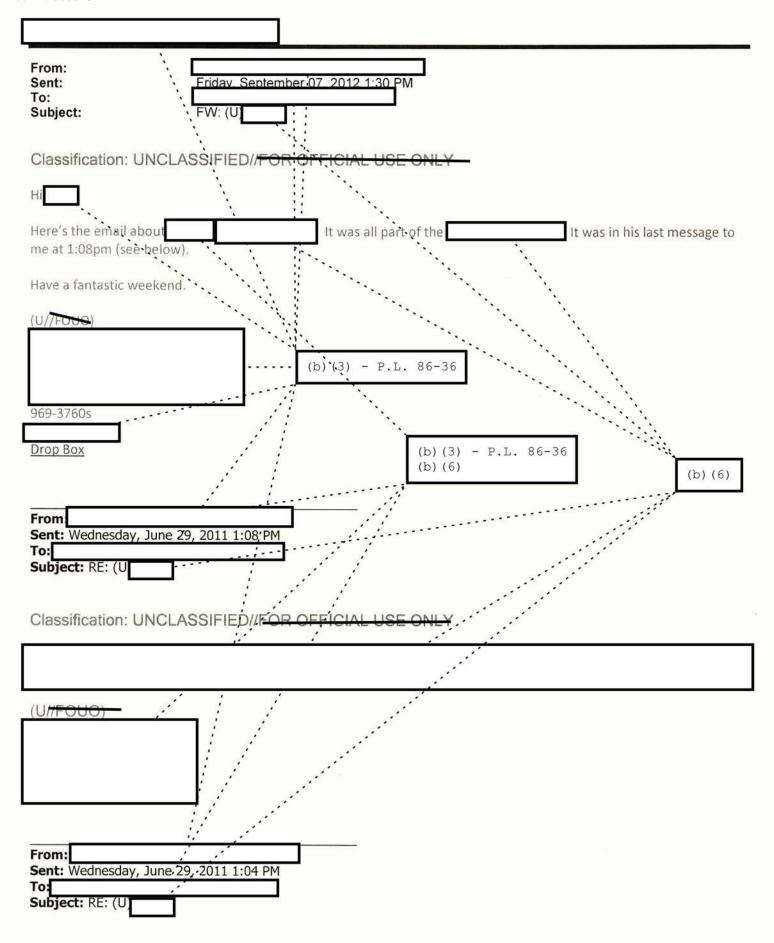
I know you have all been working to reduce the number of laptops deployed in the infrastructure. Please ensure the laptops you removed are annotated in your master. I

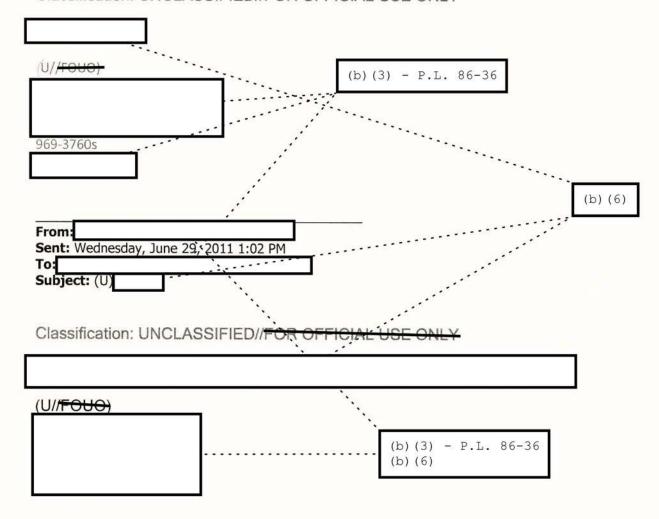
also need the number of laptops reduced in each product line. An answer is required even if the answer is "zero".

Thank you,	(b) (3) - P.L. 86-36 (b) (6)
(U/ <del>/FOUO</del> )	

Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY

	(b) (3)	- P.L.	86-36
APPENDIX I			
(U) Emails Provided by	•		



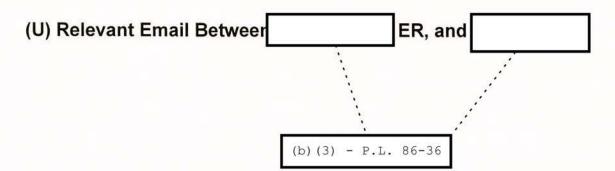


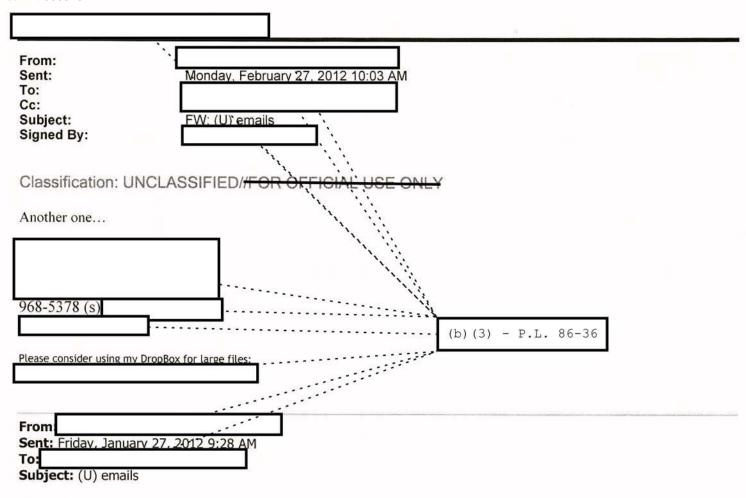
Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY

Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY

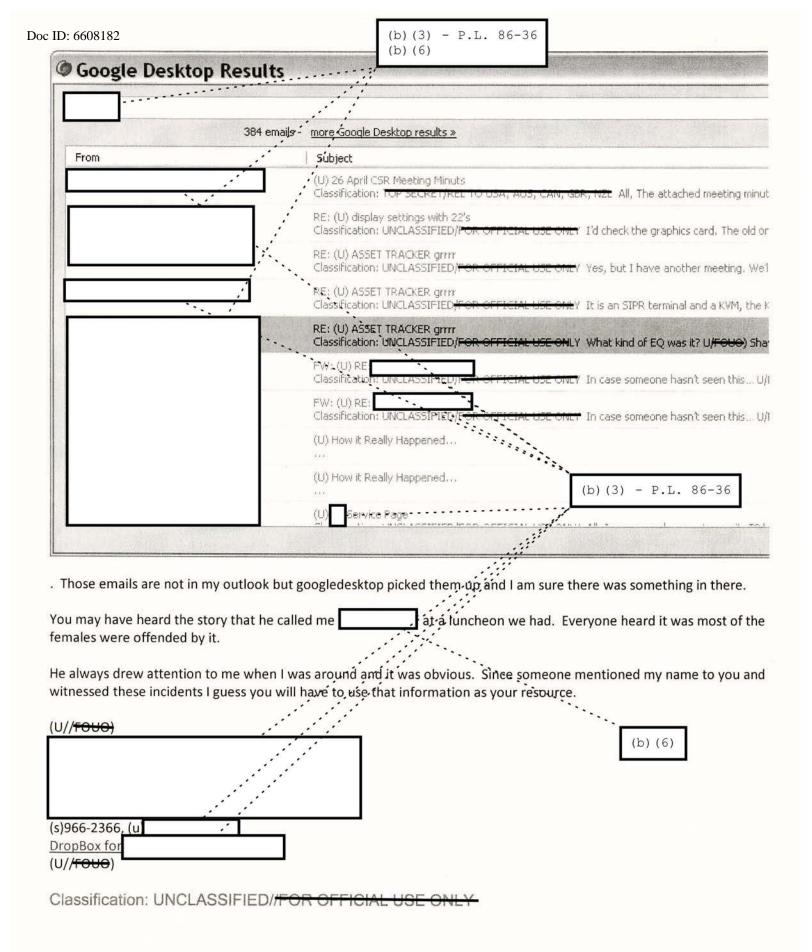
2

## **APPENDIX J**





So as I am using my googledesktop to pull up the emails they don't display. It pops up in IE with an error. I know he sent some and somehow they mysteriously disappeared. It is weird that I have the other emails from him but the offensive ones comes up with errors but are not in my inbox. For an example:



Doc ID: 6608182

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IV-12-0064

## **APPENDIX K**

(3) (6)	-	P.L.	86-36

(U) 11 August 2012 Email Exchanges Between the OIG and

UNCLASSIFIED//FOR OFFICIAL USE ONLY

I need to set up an interview with you: Please let me know when is good for you. I work early. It should take about an hour or less in my office. This concerns your use of chat on the classified computer system.

Investigator
Office of the Inspector General
963-0924

PRIVACY SENSITIVE – any misuse or unauthorized disclosure may lead to disciplinary action.

Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY

To follow-up from our interview.

Sent: Thursday, August 11, 2011 7:46 AM

Subject: (U) Follow-up (11-0057)

From:

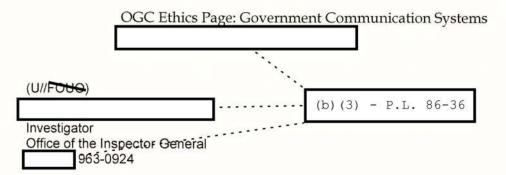
During routine monitoring of the NSA/CSS classified network, it was revealed that your account has been detected engaging in the sexually explicit conversations. This activity is in violation of the DoD Joint Ethics Regulation (JER).

Specifically, JER 5500.7-R, subpart 2-301, Use of Federal Government Resources prohibits employees from using Federal Government communications systems for purposes that would reflect adversely on DoD or the DoD Component (such as uses involving pornography, etc).

All users of Government resources should use good judgment and common sense when accessing and/or communicating on these systems.

You are required to review guidance below and send me an email acknowledging that you have reviewed the guidance and will adhere to them in the future.

2



PRIVACY SENSITIVE – any misuse or unauthorized disclosure may lead to disciplinary action.

Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY

Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY

Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY

Release: 2018-03

NSA: 02449