



**Royal Commission**  
into National Natural  
Disaster Arrangements

**Royal Commission into National  
Natural Disaster Arrangements**  
Appendices

**28 October 2020**



The Royal Commission into National Natural Disaster Arrangements was established on 20 February 2020 in response to the extreme bushfire season of 2019-2020 which resulted in devastating loss of life, property and wildlife, and environmental destruction across the nation.

The Letters Patent for the Royal Commission set out the terms of reference and formally appoint Air Chief Marshal Mark Binskin AC (Retd), the Honourable Dr Annabelle Bennett AC SC and Professor Andrew Macintosh as Royal Commissioners.

The Royal Commission into National Natural Disaster Arrangements acknowledges the traditional owners and custodians of country throughout Australia and acknowledges their continuing connection to land, waters and community. We pay our respects to the people, the cultures and the elders past, present and emerging.

Published 28 October 2020

© Commonwealth of Australia 2020

ISBN: 978-1-921091-45-2 (Print)

ISBN: 978-1-921091-46-9 (Online)

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### **Artwork**

Cover design features *Awelye Sugarbag*, an original artwork by Indigenous artist Annie Hunter Petyarre. Annie began painting in the late 80s. Her work is included in the *National Gallery of Australia* collection. Annie's paintings have also featured in exhibitions across Australia and in the United Kingdom. Annie comes from a family of renowned artists whose work reflects their story and Arawerre country.

The photograph showing regeneration after a bushfire was taken by Scott Gibbons in Coonabarabran, NSW.

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## Appendix 1 Letters Patent

- 1.1 The Terms of Reference for this Royal Commission were included in the Letters Patent, the official document establishing the Royal Commission, appointing the Commissioners, and setting the scope of the inquiry. The Governor-General issued Letters Patent on 20 February 2020. Each state Governor issued concurrent Letters Patent under their respective legislation. Under the original Letters Patent, the Commissioners were required to submit a report to the Governor-General by 31 August 2020.
- 1.2 The Governor-General issued amending Letters Patent on 23 July 2020. The amending Letters Patent extended the date on which the Commissioners were required to submit their report to 28 October 2020.

### Letters Patent issued by jurisdiction

Table 1: Letters Patent issued

Jurisdiction	Date of original Letters Patent	Date of amending Letters Patent
Commonwealth	20 February 2020	23 July 2020
New South Wales	11 March 2020	19 August 2020
Victoria	17 March 2020	13 August 2020
Queensland	5 March 2020	13 August 2020
Western Australia	5 May 2020	25 August 2020
South Australia	5 March 2020	27 August 2020
Tasmania	17 March 2020	17 August 2020



# Commonwealth



ELIZABETH THE SECOND, by the Grace of God Queen of Australia and Her other Realms and Territories, Head of the Commonwealth

TO

Air Chief Marshal Mark Donald Binskin AC (Retd),  
The Honourable Dr Annabelle Claire Bennett AC SC, and  
Professor Andrew Kerr Macintosh

GREETING

WHEREAS Australia is experiencing an extreme bushfire season in 2019-2020, resulting in devastating loss of life, property and wildlife, and environmental destruction across the nation.

AND these bushfires have profoundly affected communities across Australia and engaged the responsibilities and powers of State and Territory Governments as well as those of the Commonwealth Government.

AND the changing global climate carries risks for the Australian environment and Australia's ability to prevent, mitigate and respond to bushfires and other natural disasters.

AND recognising that Australia as a nation must take action, including the development and implementation of adaptation actions, to address the consequences of longer, hotter, drier seasons and severe weather events.

AND recognising that, while all levels of government will review various operational aspects of the 2019-2020 bushfire season as they consider necessary, an inquiry focused on national coordination, conducted jointly between the Commonwealth and State and Territory Governments will give Australians confidence that natural disaster coordination arrangements are the best they can be.

NOW THEREFORE We do, by these Our Letters Patent issued in Our name by Our Governor-General of the Commonwealth of Australia on the advice of the Federal Executive Council and under the Constitution of the Commonwealth of Australia, the *Royal Commissions Act 1902* and every other

ENTERED ON RECORD by me in Register of Patents No. 55, page 7, on 20 February 2020.

  
Secretary to the Federal Executive Council

enabling power, appoint you to be a Commission of inquiry, and require and authorise you to inquire into the following matters:

- (a) the responsibilities of, and coordination between, the Commonwealth and State, Territory and local Governments relating to preparedness for, response to, resilience to, and recovery from, natural disasters, and what should be done to improve these arrangements, including with respect to resource sharing;
- (b) Australia's arrangements for improving resilience and adapting to changing climatic conditions, what actions should be taken to mitigate the impacts of natural disasters, and whether accountability for natural disaster risk management, preparedness, resilience and recovery should be enhanced, including through a nationally consistent accountability and reporting framework and national standards;
- (c) whether changes are needed to Australia's legal framework for the involvement of the Commonwealth in responding to national emergencies, including in relation to the following:
  - (i) thresholds for, and any obstacles to, State or Territory requests for Commonwealth assistance;
  - (ii) whether the Commonwealth Government should have the power to declare a state of national emergency;
  - (iii) how any such national declaration would interact with State and Territory emergency management frameworks;
  - (iv) whether, in the circumstances of such a national declaration, the Commonwealth Government should have clearer authority to take action (including, but without limitation, through the deployment of the Australian Defence Force) in the national interest;
- (d) any relevant matter reasonably incidental to a matter referred to in paragraphs (a) to (c).

AND We direct you to make any recommendations arising out of your inquiry that you consider appropriate, including recommendations about any policy, legislative, administrative or structural reforms.

AND We direct you, for the purposes of your inquiry and recommendations, to have regard to the following matters:

- (e) the findings and recommendations (including any assessment of the adequacy and extent of their implementation) of other reports and inquiries that you consider relevant, including any available State or Territory inquiries relating to the 2019-2020 bushfire season, to avoid duplication wherever possible;

- (f) ways in which Australia could achieve greater national coordination and accountability — through common national standards, rule-making, reporting and data-sharing — with respect to key preparedness and resilience responsibilities, including for the following:
  - (i) land management, including hazard reduction measures;
  - (ii) wildlife management and species conservation, including biodiversity, habitat protection and restoration;
  - (iii) land-use planning, zoning and development approval (including building standards), urban safety, construction of public infrastructure, and the incorporation of natural disaster considerations;
- (g) any ways in which the traditional land and fire management practices of Indigenous Australians could improve Australia's resilience to natural disasters.

AND We further declare that you are not required by these Our Letters Patent to inquire, or to continue to inquire, into a particular matter to the extent that you are satisfied that the matter has been, is being, or will be, sufficiently and appropriately dealt with by another inquiry or investigation, or a criminal or civil proceeding.

AND, without limiting the scope of your inquiry or the scope of any recommendations arising out of your inquiry that you may consider appropriate, We direct you, for the purposes of your inquiry and recommendations, to consider the following matters, and We authorise you, as you consider appropriate, having regard to the date by which you are required to submit your final report, to take (or refrain from taking) any action arising out of your consideration:

- (h) the need to establish mechanisms to facilitate the timely communication of information, or the furnishing of evidence, documents or things, in accordance with section 6P of the *Royal Commissions Act 1902* or any other relevant law, including, for example, for the purpose of enabling the timely investigation and prosecution of offences;
- (i) the need to establish appropriate arrangements for information-sharing in relation to any other inquiries or reviews, in order to support concurrent inquiries or reviews as well as your own, in ways consistent with relevant obligations, and in ways that avoid unnecessary duplication, improve efficiency and avoid unnecessary trauma to witnesses.

AND We appoint you, Air Chief Marshal Mark Donald Binskin AC (Retd), to be the Chair of the Commission.

AND We declare that you are a relevant Commission for the purposes of sections 4 and 5 of the *Royal Commissions Act 1902*.

AND We declare that you are a Royal Commission to which item 5 of the table in subsection 355-70(1) in Schedule 1 to the *Taxation Administration Act 1953* applies.

AND We declare that you are authorised to conduct your inquiry into any matter under these Our Letters Patent in combination with any inquiry into the same matter, or a matter related to that matter, that you are directed or authorised to conduct by any Commission, or under any order or appointment, made by any of Our Governors of the States or by the Government of any of Our Territories.

AND We:

- (j) require you to begin your inquiry as soon as practicable; and
- (k) require you to make your inquiry as expeditiously as possible; and
- (l) authorise you to submit to Our Governor-General any interim recommendations that you consider appropriate; and
- (m) require you to submit to Our Governor-General a report of the results of your inquiry, and your recommendations, not later than 31 August 2020.

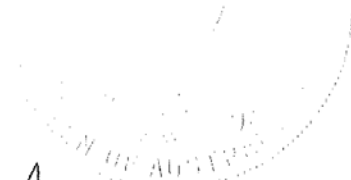
IN WITNESS, We have caused these Our Letters to be made Patent.

WITNESS General the Honourable David Hurley AC DSC  
(Retd), Governor-General of the Commonwealth of Australia.

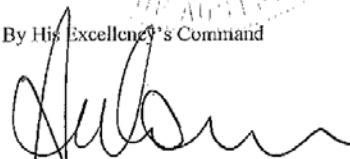
Dated *20 February* 2020



Governor-General



By His Excellency's Command



Prime Minister

# Commonwealth – Amended



ELIZABETH THE SECOND, by the Grace of God Queen of Australia and Her other Realms and Territories, Head of the Commonwealth

TO

Air Chief Marshal Mark Donald Binskin AC (Retd),

The Honourable Dr Annabelle Claire Bennett AC SC, and

Professor Andrew Kerr Macintosh

GREETING

WHEREAS, by Letters Patent issued in Our name and entered in the Register of Patents on 20 February 2020, We appointed you to be a Commission of inquiry, required and authorised you to inquire into certain matters, and required you to submit to Our Governor-General a report of the results of your inquiry, and your recommendations, not later than 31 August 2020;

AND WHEREAS it is desired to amend Our Letters Patent to require you to submit to Our Governor-General a report of the results of your inquiry, and your recommendations, not later than 28 October 2020;

NOW THEREFORE We do, by these Our Letters Patent issued in Our name by Our Governor-General of the Commonwealth of Australia on the advice of the Federal Executive Council and under the Constitution of the Commonwealth of Australia, the *Royal Commissions Act 1902* and every other enabling power, amend the Letters Patent issued to you by omitting from paragraph (m) of the Letters Patent "31 August 2020" and substituting "28 October 2020".

ENTERED ON RECORD by me in Register of Patents No.

55, page 29, on 23 July 2020

Secretary to the Federal Executive Council

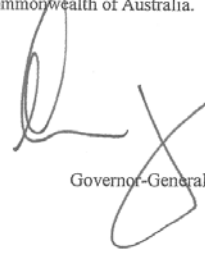
OPC 64736-A

Page 1

IN WITNESS, We have caused these Our Letters to be made Patent.

WITNESS General the Honourable David Hurley AC DSC  
(Retd), Governor-General of the Commonwealth of Australia.

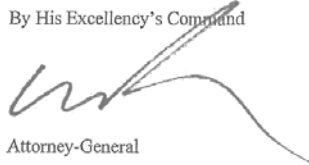
Dated 23 July 2020



Handwritten signature of David Hurley, Governor-General of the Commonwealth of Australia.

Governor-General

By His Excellency's Command



Handwritten signature of the Attorney-General.

Attorney-General

# New South Wales

## NEW SOUTH WALES

ELIZABETH THE SECOND, by the Grace of God Queen of Australia and Her other Realms and Territories, Head of the Commonwealth

TO

The Honourable Dr Annabelle Bennett AC SC,  
Air Chief Marshal Mark Binskin AC (Retd), and  
Professor Andrew Macintosh

GREETING

WHEREAS Australia is experiencing an extreme bushfire season in 2019-2020, resulting in devastating loss of life, property and wildlife, and environment destruction across the nation.

AND these bushfires have profoundly affected communities across Australia and engaged the responsibilities and powers of State and Territory Governments as well as those of the Commonwealth Government.

AND the changing global climate carries risks for the Australian environment and Australia's ability to prevent, mitigate and respond to bushfires and other natural disasters.

AND recognising that Australia as a nation must take action, including the development and implementation of adaption actions, to address the consequences of longer, hotter, drier seasons and severe weather events.

AND recognising that, while all levels of government will review various operational aspects of the 2019-2020 bushfire season as they consider necessary, an inquiry focused on national coordination, conducted jointly between the Commonwealth and State and Territory Governments will give Australians confidence that natural disaster coordination arrangements are the best they can be.

NOW THEREFORE We do, by these Our Letters Patent issued in Our name by Our Governor on the advice of the Executive Council and under the *Royal Commissions Act 1923* and every other enabling power, appoint you to be a Commission of inquiry, and require and authorise you to inquire into the following matters:

ENTERED on the Record by me in Register of Patents No. 92 Page 446, this 11<sup>th</sup> day of March 2020.

DEPARTMENT OF PREMIER AND CABINET  
For SECRETARY





- (a) the responsibilities of, and coordination between, the Commonwealth and State, Territory and local Governments relating to preparedness for, response to, resilience to, and recovery from, natural disasters, and what should be done to improve these arrangements, including with respect to resource sharing;
- (b) Australia's arrangements for improving resilience and adapting to changing climatic conditions, what actions should be taken to mitigate the impacts of natural disasters, and whether accountability for natural disaster risk management, preparedness, resilience and recovery should be enhanced, including through a nationally consistent accountability and reporting framework and national standards;
- (c) whether changes are needed to Australia's legal framework for the involvement of the Commonwealth in responding to national emergencies, including in relation to the following:
  - (i) thresholds for, and any obstacles to, State or Territory requests for Commonwealth assistance;
  - (ii) whether the Commonwealth Government should have the power to declare a state of national emergency;
  - (iii) how any such national declaration would interact with State and Territory emergency management frameworks;
  - (iv) whether, in the circumstances of such a national declaration, the Commonwealth Government should have clearer authority to take action (including, but without limitation, through the deployment of the Australian Defence Force) in the national interest;
- (d) any relevant matter reasonably incidental to a matter referred to in paragraphs (a) to (c).

AND We direct you to make any recommendations arising out of your inquiry that you consider appropriate, including recommendations about any policy, legislative, administrative or structural reforms.

AND We direct you, for the purposes of your inquiry and recommendations, to have regard to the following matters:

- (e) the findings and recommendations (including any assessment of the adequacy and extent of their implementation) of other reports and inquiries that you consider relevant, including any available State or Territory inquiries relating to the 2019-2020 bushfire season, to avoid duplication wherever possible;
- (f) ways in which Australia could achieve greater national coordination and accountability — through common national standards, rule-making, reporting and data-sharing — with respect to key preparedness and resilience responsibilities, including for the following:

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- (i) land management, including hazard reduction measures;
  - (ii) wildlife management and species conservation, including biodiversity, habitat protection and restoration;
  - (iii) land-use planning, zoning and development approval (including building standards), urban safety, construction of public infrastructure, and the incorporation of natural disaster considerations;
- (g) any ways in which the traditional land and fire management practices of Indigenous Australians could improve Australia's resilience to natural disasters.

AND We further declare that you are not required by these Our Letters Patent to inquire, or to continue to inquire, into a particular matter to the extent that you are satisfied that the matter has been, is being, or will be, sufficiently and appropriately dealt with by another inquiry or investigation, or a criminal or civil proceeding.

AND, without limiting the scope of your inquiry or the scope of any recommendations arising out of your inquiry that you may consider appropriate, We direct you, for the purposes of your inquiry and recommendations, to consider the following matters, and We authorise you, as you consider appropriate, having regard to the date by which you are required to submit your final report, to take (or refrain from taking) any action arising out of your consideration:

- (h) the need to establish mechanisms to facilitate the timely communication of information, or the furnishing of evidence, documents or things in accordance with section 12A of the *Royal Commissions Act 1923* or any other relevant law, including, for example, for the purpose of enabling the timely investigation and prosecution of offences;
- (i) the need to establish appropriate arrangements for information-sharing in relation to any other inquiries or reviews, in order to support concurrent inquiries or reviews as well as your own, in ways consistent with relevant obligations, and in ways that avoid unnecessary duplication, improve efficiency and avoid unnecessary trauma to witnesses.

AND We appoint you, the Honourable Dr Annabelle Claire Bennett AC SC, to be the Chair of the Commission.

AND We declare that the provisions of Division 2 of Part 2 of the *Royal Commissions Act 1923* are to have effect in relation to this Commission AND IT IS FURTHER declared that section 17 of the Act shall apply to and with respect to your inquiry.

AND We declare that you are authorised to conduct your inquiry into any matter under these Our Letters Patent in combination with any inquiry into the same matter, or a matter related to that matter, that you are directed or authorised to conduct by any Commission, or under any order or appointment, made by Our Governor-General of the Commonwealth of Australia, by any of Our Governors of the States or by the Government of any of Our Territories.

AND We:

- (j) require you to begin your inquiry as soon as practicable; and
- (k) require you to make your inquiry as expeditiously as possible; and
- (l) require you to submit to Our Governor any interim recommendations that you consider appropriate; and
- (m) require you to submit to Our Governor a report of the results of your inquiry, and your recommendations, not later than 31 August 2020.

IN WITNESS, We have caused these Our Letters to be made Patent and the Public Seal of Our State to be hereunto affixed.



WITNESS Her Excellency the Honourable Margaret Beazley, Companion of the Order of Australia, Queen's Counsel, Governor of the State of New South Wales in the Commonwealth of Australia.

Dated this 11<sup>th</sup> day of March 2020.

Margaret Beazley Governor

By Her Excellency's Command,

A blue ink signature, likely of the Premier, written in a cursive style.

Premier.

## New South Wales – Amended

### NEW SOUTH WALES

ELIZABETH THE SECOND, by the Grace of God Queen of Australia and Her other Realms and Territories, Head of the Commonwealth

TO

The Honourable Dr Annabelle Claire Bennett AC SC,

Air Chief Marshal Mark Donald Binskin AC (Retd), and

Professor Andrew Kerr Macintosh

GREETING

WHEREAS by Letters Patent issued in Our name and entered in the Registrar of Patents on 11 March 2020, We appointed you to be a Commission of inquiry, required and authorised to inquire into certain matters, and required to submit to Our Governor a report of the results of that inquiry, and recommendations, not later than 31 August 2020;

AND WHEREAS it is desired to amend Our Letters Patent;

NOW THEREFORE We do, by these Our Letters Patent issued in Our name by Our Governor on the advice of the Executive Council and under the *Royal Commissions Act 1923* and every other enabling power, amend those Letters Patent issued to you by omitting from paragraph (m) of the Letters Patent “31 August 2020” and substituting “28 October 2020”.

ENTERED on the Record by me in Register of Patents No. 92 Page 470, this 19<sup>th</sup> day of August 2020.

DEPARTMENT OF PREMIER AND CABINET

For SECRETARY



IN WITNESS, We have caused these Our Letters to be made Patent and the Public Seal of Our State to be hereunto affixed.



WITNESS Her Excellency the Honourable Margaret Beazley, Companion of the Order of Australia, Queen's Counsel, Governor of the State of New South Wales in the Commonwealth of Australia.

Dated this 19<sup>th</sup> day of August 2020.

Margaret Beazley  
Governor

By Her Excellency's Command,

A blue handwritten signature, likely of the Premier, consisting of a series of loops and a long horizontal stroke.

Premier.

# Victoria

**ELIZABETH THE SECOND, BY THE GRACE OF GOD  
QUEEN OF AUSTRALIA AND HER OTHER REALMS AND TERRITORIES,  
HEAD OF THE COMMONWEALTH:**

TO

Air Chief Marshal Mark Donald Binskin AC (Retd),

The Honourable Dr Annabelle Claire Bennett AC SC, and

Professor Andrew Kerr Macintosh

GREETING

WHEREAS the Governor-General of the Commonwealth of Australia on the advice of the Federal Executive Council and under the *Constitution of the Commonwealth of Australia*, the *Royal Commissions Act 1902* (Cth) and every other enabling power, has by Letters Patent appointed you to be a Commission of inquiry to inquire into, and report upon, certain matters relating to national natural disaster arrangements.

AND the Governor-General has declared that you are authorised to conduct that inquiry in combination with any inquiry into the same matter, or a matter related to that matter, that you are directed or authorised to conduct by any Commission issued, or under any order or appointment made, by any of the Governors of the States or the Government of any Territory.

AND WHEREAS the Governor of the State of Victoria, by and with the advice of the Premier, has deemed it expedient that a Commission should issue to you in the terms set out below.

WHEREAS Australia is experiencing an extreme bushfire season in 2019-2020, resulting in devastating loss of life, property and wildlife and environmental destruction across the nation.

AND these bushfires have profoundly affected communities across Australia and engaged the responsibilities and powers of State and Territory Governments as well as those of the Commonwealth Government.

AND the changing global climate carries risks for the Australian environment and Australia's ability to prevent, mitigate and respond to bushfires and other natural disasters.

AND recognising that Australia as a nation must take action, including the development and implementation of adaptation actions, to address the consequences of longer, hotter, drier seasons and severe weather events.

AND recognising that, while all levels of government will review various operational aspects of the 2019-2020 bushfire season as they consider necessary, an inquiry focused on national coordination, conducted jointly between the Commonwealth and State and Territory Governments will give Australians confidence that natural disaster coordination arrangements are the best they can be.

NOW THEREFORE the Governor of the State of Victoria, by and with the advice of the Premier and acting pursuant to section 5 of the *Inquiries Act 2014* (Vic) and every other enabling power, appoints and

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constitutes you to be our Commissioners, and requires and authorises you to inquire into the following matters:

- (a) the responsibilities of, and coordination between, the Commonwealth and State, Territory and local Governments relating to preparedness for, response to, resilience to, and recovery from, natural disasters, and what should be done to improve these arrangements, including with respect to resource sharing;
- (b) Australia's arrangements for improving resilience and adapting to changing climatic conditions, what actions should be taken to mitigate the impacts of natural disasters, and whether accountability for natural disaster risk management, preparedness, resilience and recovery should be enhanced, including through a nationally consistent accountability and reporting framework and national standards;
- (c) whether changes are needed to Australia's legal framework for the involvement of the Commonwealth in responding to national emergencies, including in relation to the following:
  - (i) thresholds for, and any obstacles to, State or Territory requests for Commonwealth assistance;
  - (ii) whether the Commonwealth Government should have the power to declare a state of national emergency;
  - (iii) how any such national declaration would interact with State and Territory emergency management frameworks;
  - (iv) whether, in the circumstances of such a national declaration, the Commonwealth Government should have clearer authority to take action (including, but without limitation, through the deployment of the Australian Defence Force) in the national interest;
- (d) any relevant matter reasonably incidental to a matter referred to in paragraphs (a) to (c).

AND We direct you to make any recommendations arising out of your inquiry that you consider appropriate, including recommendations about any policy, legislative, administrative or structural reforms.

AND We direct you, for the purposes of your inquiry and recommendations, to have regard to the following matters:

- (e) the findings and recommendations (including any assessment of the adequacy and extent of their implementation) of other reports and inquiries that you consider relevant, including any available State or Territory inquiries relating to the 2019-2020 bushfire season, to avoid duplication wherever possible;
- (f) ways in which Australia could achieve greater national coordination and accountability — through common national standards, rule-making, reporting and data-sharing — with respect to key preparedness and resilience responsibilities, including for the following:
  - (i) land management, including hazard reduction measures;
  - (ii) wildlife management and species conservation, including biodiversity, habitat protection and restoration;



IN WITNESS, We have caused these Our Letters to be made Patent and the Seal of the State to be hereunder affixed.

WITNESS Her Excellency the Honourable Linda Dessau,  
Companion of the Order of Australia, Governor  
of the State of Victoria in the Commonwealth of  
Australia at Melbourne this *17<sup>th</sup>* day of *March*  
two thousand and twenty.



LINDA DESSAU  
By Her Excellency's Command

THE HON DANIEL ANDREWS MP  
Premier of Victoria

Entered on the record by me in the Register of Patents Book No. *47* Page No. *99* on the *17<sup>th</sup>* day  
of *March* 2020.

CHRIS ECCLES AO  
Secretary, Department of Premier and Cabinet

## Victoria – Amended

**ELIZABETH THE SECOND, BY THE GRACE OF GOD  
QUEEN OF AUSTRALIA AND HER OTHER REALMS AND TERRITORIES,  
HEAD OF THE COMMONWEALTH:**

I, the Honourable Linda Dessau AC, the Governor of the State of Victoria, with the advice of the Premier, under section 5 of the *Inquiries Act 2014*, section 41A of the *Interpretation of Legislation Act 1984* and all other enabling powers, amend the Letters Patent entered into the Register of Patents Book No. 47 Page No. 99 on 17 March 2020 establishing the Royal Commission into National Natural Disaster Arrangements as follows:

In clause (m), for the words ‘31 August 2020’ **substitute** –

‘28 October 2020’.

These amended letters patent are issued under the Public Seal of the State.

WITNESS Her Excellency the Honourable Linda Dessau,  
Companion of the Order of Australia, Governor  
of the State of Victoria in the Commonwealth of  
Australia at Melbourne this *13<sup>th</sup>* day of *August*,  
two thousand and twenty.



*Linda Dessau*  
By Her Excellency's Command

*Daniel Andrews*  
THE HON DANIEL ANDREWS MP  
Premier of Victoria

Entered on the record by me in the Register of Patents Book No. *47* Page No. *119* on the *13<sup>th</sup>*  
day of *August* 2020.

*Chris Eccles*  
CHRIS ECCLES AO  
Secretary, Department of Premier and Cabinet

## South Australia



**HER EXCELLENCY PROFESSOR BRENDA WILSON**, Governor's Deputy in and over the State of South Australia:

TO

**AIR CHIEF MARSHAL MARK DONALD BINSKIN AC (RETD)**  
**THE HONOURABLE DR ANNABELLE CLAIRE BENNETT AC SC**  
**PROFESSOR ANDREW KERR MACINTOSH**

**Greeting:**

I, the Governor's Deputy, with the advice and consent of Executive Council and under the *Royal Commissions Act 1917*, DO HEREBY APPOINT YOU to be Commissioner and require and authorise you to inquire into the following matters:

WHEREAS Australia is experiencing an extreme bushfire season in 2019-2020, resulting in devastating loss of life, property and wildlife, and environmental destruction across the nation.

AND these bushfires have profoundly affected communities across Australia and engaged the responsibilities and powers of State and Territory Governments as well as those of the Commonwealth Government.

AND the changing global climate carries risks for the Australian environment and Australia's ability to prevent, mitigate and respond to bushfires and other natural disasters.

AND recognising that Australia as a nation must take action, including the development and implementation of adaptation actions, to address the consequences of longer, hotter, drier seasons and severe weather events.

AND recognising that, while all levels of government will review various operational aspects of the 2019-2020 bushfire season as they consider necessary, an inquiry focused on national coordination, conducted jointly between the Commonwealth and State and Territory Governments will give Australians confidence that natural disaster coordination arrangements are the best they can be.

I, the Governor's Deputy, with the advice and consent of the Executive Council and under the *Royal Commissions Act 1917*, DO HEREBY APPOINT YOU to be Commissioners, and require and authorise you to inquire into the following matters:

- (a) the responsibilities of, and coordination between, the Commonwealth and State, Territory and local Governments relating to preparedness for, response to, resilience

to, and recovery from, natural disasters, and what should be done to improve these arrangements, including with respect to resource sharing;

- (b) Australia's arrangements for improving resilience and adapting to changing climatic conditions, what actions should be taken to mitigate the impacts of natural disasters, and whether accountability for natural disaster risk management, preparedness, resilience and recovery should be enhanced, including through a nationally consistent accountability and reporting framework and national standards;
- (c) whether changes are needed to Australia's legal framework for the involvement of the Commonwealth in responding to national emergencies, including in relation to the following:
  - (i) thresholds for, and any obstacles to, State or Territory requests for Commonwealth assistance;
  - (ii) whether the Commonwealth Government should have the power to declare a state of national emergency;
  - (iii) how any such national declaration would interact with State and Territory emergency management frameworks;
  - (iv) whether, in the circumstances of such a national declaration, the Commonwealth Government should have clearer authority to take action (including, but without limitation, through the deployment of the Australian Defence Force) in the national interest;
- (d) any relevant matter reasonably incidental to a matter referred to in paragraphs (a) to (c).

AND I direct you to make any recommendations arising out of your inquiry that you consider appropriate, including recommendations about any policy, legislative, administrative or structural reforms.

AND I direct you, for the purposes of your inquiry and recommendations, to have regard to the following matters:

- (e) the findings and recommendations (including any assessment of the adequacy and extent of their implementation) of other reports and inquiries that you consider relevant, including any available State or Territory inquiries relating to the 2019-2020 bushfire season, to avoid duplication wherever possible;
- (f) ways in which Australia could achieve greater national coordination and accountability — through common national standards, rule-making, reporting and data-sharing — with respect to key preparedness and resilience responsibilities, including for the following:
  - (i) land management, including hazard reduction measures;
  - (ii) wildlife management and species conservation, including biodiversity, habitat protection and restoration;
  - (iii) land-use planning, zoning and development approval (including building standards), urban safety, construction of public infrastructure, and the incorporation of natural disaster considerations;
- (g) any ways in which the traditional land and fire management practices of Indigenous Australians could improve Australia's resilience to natural disasters.

AND I further declare that you are not required by these Letters Patent to inquire, or to continue to inquire, into a particular matter to the extent that you are satisfied that the matter has been, is being, or will be, sufficiently and appropriately dealt with by another inquiry or investigation, or a criminal or civil proceeding.

AND, without limiting the scope of your inquiry or the scope of any recommendations arising out of your inquiry that you may consider appropriate, I direct you, for the purposes of your

inquiry and recommendations, to consider the following matters, and I authorise you, as you consider appropriate, having regard to the date by which you are required to submit your final report, to take (or refrain from taking) any action arising out of your consideration:

- (h) the need to establish appropriate arrangements for information-sharing in relation to any other inquiries or reviews, in order to support concurrent inquiries or reviews as well as your own, in ways consistent with relevant obligations, and in ways that avoid unnecessary duplication, improve efficiency and avoid unnecessary trauma to witnesses.

AND I appoint you, Air Chief Marshal Mark Donald Binskin AC (Retd), to be the Chairman of the Commission.

AND, pursuant to sub-section 4(2) of the *Royal Commissions Act 1917*, I authorise you to sit independently to conduct parts or aspects of your inquiry that are, by direction of the Chairman, to be dealt with independently by individual Commissioners.

AND I declare that you are authorised to conduct your inquiry into any matter under this Commission in combination with any inquiry into the same matter, or a matter related to that matter, that you are directed or authorised to conduct by any Commission, or under any order or appointment, made by the Governor-General or any of the Governors of the States or by the Government of any of the Territories.

AND I:

- (j) require you to begin your inquiry as soon as practicable; and
- (k) require you to make your inquiry as expeditiously as possible; and
- (l) authorise you to submit to me any interim recommendations that you consider appropriate; and
- (m) require you to submit to me a report of the results of your inquiry, and your recommendations, not later than 31 August 2020.

**Given** under my hand and the Public Seal of South Australia, at Adelaide this 5th day of March 2020.

By command,



*Premier*

Recorded in Register of Commissions,  
Letters Patent, Etc., Vol. XXIX



*Clerk of Executive Council*

GOD SAVE THE QUEEN!

## South Australia – Amended

*Baulson* South  Australia

(TO WIT)

HIS EXCELLENCY THE HONOURABLE HIEU VAN LE, Companion in the Order of Australia, Governor in and over the State of South Australia:

TO

AIR CHIEF MARSHAL MARK DONALD BINSKIN AC (RETD)  
THE HONOURABLE DR ANNABELLE CLAIRE BENNETT AC SC  
PROFESSOR ANDREW KERR MACINTOSH

**Greeting:**

WHEREAS I, the Governor, did on 5 March 2020 appoint you under the *Royal Commissions Act 1917* to be Commissioners and require and authorise you to inquire into certain matters, and require you to submit to me a report of the results of your inquiry, and your recommendations, not later than 31 August 2020;

AND WHEREAS it is desirable that the Commission be varied to require you to submit to me a report of the results of your inquiry, and your recommendations, not later than 28 October 2020;

NOW I, the Governor, with the advice and consent of the Executive Council and under the *Royal Commissions Act 1917*, DO HEREBY DECLARE that the Commission will have effect as follows:

- (a) by omitting from the final paragraph (m) of the Commission "31 August 2020" and substituting "28 October 2020."

GIVEN under my hand and the Public Seal of South Australia, at Adelaide this 27<sup>th</sup> day of August 2020.

By command,



Premier

Recorded in Register of Commissions,  
Letters Patent, Etc., Vol. XXIX

  
Clerk of Executive Council

GOD SAVE THE QUEEN!

# Queensland

## LETTERS PATENT

ELIZABETH THE SECOND, by the Grace of God Queen of Australia and Her other Realms and Territories, Head of the Commonwealth:

TO:

Air Chief Marshal Mark Donald Binskin AC (Retd),  
The Honourable Dr Annabelle Claire Bennett AC SC, and  
Professor Andrew Kerr Macintosh

GREETING:

WHEREAS Australia is experiencing an extreme bushfire season in 2019-2020, resulting in devastating loss of life, property and wildlife, and environmental destruction across the nation.

AND these bushfires have profoundly affected communities across Australia and engaged the responsibilities and powers of State and Territory Governments as well as those of the Commonwealth Government.

AND the changing global climate carries risks for the Australian environment and Australia's ability to prevent, mitigate and respond to bushfires and other natural disasters.

AND recognising that Australia as a nation must take action, including the development and implementation of adaptation actions, to address the consequences of longer, hotter, drier seasons and severe weather events.

AND recognising that, whilst all levels of government will review various operational aspects of the 2019-2020 bushfire season as they consider necessary, an inquiry focused on national coordination, conducted jointly between the Commonwealth and State and Territory Governments will give Australians confidence that natural disaster coordination arrangements are the best they can be.

NOW THEREFORE We do, by these Our Letters Patent issued in Our name by Our Governor in and over Our State of Queensland acting by and with the advice of Our Executive Council of Our State of Queensland and in pursuance to the *Commissions of Inquiry Act 1950* and all other powers thereunto enabling HEREBY APPOINT YOU to be a Commission of Inquiry, and require and authorise you to inquire into the following matters:

- (a) the responsibilities of, and coordination between, the Commonwealth and State, Territory and local Governments relating to preparedness for, response to, resilience to, and recovery from, natural disasters, and what should be done to improve these arrangements, including with respect to resource sharing;
- (b) Australia's arrangements for improving resilience and adapting to changing climatic conditions, what actions should be taken to mitigate the impacts of natural disasters, and whether accountability for natural disaster risk management, preparedness, resilience and recovery should be enhanced, including through a nationally consistent accountability and reporting framework and national standards;

- (c) whether changes are needed to Australia's legal framework for the involvement of the Commonwealth in responding to national emergencies, including in relation to the following:
- i. thresholds for, and any obstacles to, State or Territory requests for Commonwealth assistance;
  - ii. whether the Commonwealth Government should have the power to declare a state of national emergency;
  - iii. how any such national declaration would interact with State and Territory emergency management frameworks;
  - iv. whether, in the circumstances of such a national declaration, the Commonwealth Government should have clearer authority to take action (including, but without limitation, through the deployment of the Australian Defence Force) in the national interest;
- (d) any relevant matter reasonably incidental to a matter referred to in paragraphs (a) to (c).

AND We direct you to make any recommendations arising out of your inquiry that you consider appropriate, including recommendations about any policy, legislative, administrative or structural reforms.

AND We direct you, for the purposes of your inquiry and recommendations, to have regard to the following matters:

- (e) the findings and recommendations (including any assessment of the adequacy and extent of their implementation) of other reports and inquiries that you consider relevant, including any available State or Territory inquiries relating to the 2019-2020 bushfire season, to avoid duplication wherever possible;
- (f) ways in which Australia could achieve greater national coordination and accountability – through common national standards, rule-making, reporting and data-sharing – with respect to key preparedness and resilience responsibilities, including for the following:
- i. land management, including hazard reduction measures;
  - ii. wildlife management and species conservation, including biodiversity, habitat protection and restoration;
  - iii. land-use planning, zoning and development approval (including building standards), urban safety, construction of public infrastructure, and the incorporation of natural disaster considerations;
- (g) any ways in which the traditional land and fire management practices of Indigenous Australians could improve Australia's resilience to natural disasters.

AND We further declare that you are not required by these Our Letters Patent to inquire or to continue to inquire, into a particular matter to the extent that you are satisfied that the matter has been, is being, or will be, sufficiently and appropriately dealt with by another inquiry or investigation, or a criminal or civil proceeding.



AND, without limiting the scope of your inquiry or the scope of any recommendations arising out of your inquiry that you may consider appropriate, We direct you, for the purposes of your inquiry and recommendations, to consider the following matters, and We authorise you, as you consider appropriate, having regard to the date by which you are required to submit your final report, to take (or refrain from taking) any action arising out of your consideration:

- (h) the need to establish mechanisms to facilitate the timely communication of information, or the furnishing of evidence, documents or things, in accordance with any relevant law, including, for example, for the purpose of enabling the timely investigation and prosecution of offences;
- (i) the need to establish appropriate arrangements for information-sharing in relation to any other inquiries or reviews, in order to support concurrent inquiries or reviews as well as your own, in ways consistent with relevant obligations, and in ways that avoid unnecessary duplication, improve efficiency and avoid unnecessary trauma to witnesses.

AND We appoint you, Air Chief Marshal Mark Donald Binskin AC (Retd), to be the Chairperson of the Commission.

AND We declare that you are authorised to conduct your inquiry into any matter under these Our Letters Patent in combination with any inquiry into the same matter, or a matter related to that matter, that you are directed or authorised to conduct by any Commission, or under any order or appointment, made by Our Governor-General of the Commonwealth of Australia or any of Our Governors of the States or by the Government of any of Our Territories.

AND We:

- (j) require you to begin your inquiry as soon as practicable; and
- (k) require you to make your inquiry as expeditiously as possible; and
- (l) authorise you to submit to Our Governor any interim recommendations that you consider appropriate; and
- (m) require you to submit to our Governor a report of the results of your inquiry, and your recommendations, not later than 31 August 2020.

IN TESTIMONY WHEREOF We have caused the Public Seal of Our said State to be hereunto affixed.



*Paul de Jersey*

WITNESS Our Trusty and Well-beloved His Excellency the Honourable Paul de Jersey AC, Companion of the Order of Australia, Governor in and over the State of Queensland and its Dependencies, in the Commonwealth of Australia, at Government House, Brisbane this the fifth day of March in the year of Our Lord, Two thousand and twenty and in the Sixty-ninth year of Our Reign.

By Command

RECORDED in the Register of Patents, No. 51, page 104, on 5 March 2020.

Clerk of the Executive Council

## Queensland – Amended

### LETTERS PATENT

ELIZABETH THE SECOND, by the Grace of God, Queen of Australia and Her other Realms and Territories, Head of the Commonwealth:

TO:

Air Chief Marshal Mark Donald Binskin AC (Retd) (Chairperson),

The Honourable Dr Annabelle Claire Bennett AC SC, and

Professor Andrew Kerr Macintosh

GREETING:

WHEREAS, by Letters Patent issued in Our name and entered in the Register of Patents on 5 March 2020, We appointed you to be a Commission of Inquiry and required and authorised you to inquire into certain matters, and required you to submit to Our Governor a report of the results of your inquiry, and your recommendations, not later than 31 August 2020;

AND WHEREAS it is desired to amend Our Letters Patent to require you to submit to Our Governor a report of the results of your inquiry, and your recommendations, not later than 28 October 2020;

NOW THEREFORE We do, by these Our Letters Patent issued in Our name by Our Governor in and over Our State of Queensland acting by and with the advice of Our Executive Council of Our State of Queensland and in pursuance to the *Commissions of Inquiry Act 1950* and every other enabling power, amend the Letters Patent issued to you by omitting from paragraph m. of the Letters Patent "31 August 2020" and substituting "28 October 2020".



IN TESTIMONY WHEREOF We have caused the Public Seal of Our said State to be hereunto affixed.

*Paul de Jersey*

WITNESS Our Trusty and Well-beloved His Excellency the Honourable Paul de Jersey AC, Companion of the Order of Australia, Governor in and over the State of Queensland and its Dependencies, in the Commonwealth of Australia, at Government House, Brisbane this the thirteenth day of August in the year of Our Lord, Two thousand and twenty and in the Sixty-ninth year of Our Reign.

By Command

RECORDED in the Register of Patents, No. 51, page 14, on 13 August 2020.

Clerk of the Executive Council

# Tasmania



Tasmania

## *Commissions of Inquiry Act 1995*

### Section 4

#### ORDER

WHEREAS Australia is experiencing an extreme bushfire season in 2019-20, resulting in devastating loss of life, property and wildlife, and environmental destruction across the nation.

AND these bushfires have profoundly affected communities across Australia and engaged the responsibilities and powers of State and Territory Governments as well as those of the Commonwealth Government.

AND the changing global climate carries risks for the Australian environment and Australia's ability to prevent, mitigate and respond to bushfires and other natural disasters.

AND recognising that Australia as a national must take action, including the development and implementation of adaptation actions, to address the consequences of longer, hotter, drier seasons and severe weather events.

AND recognising that, while all levels of government will review various operational aspects of the 2019-20 bushfire season as they consider necessary, an inquiry focused on national coordination, conducted jointly between the Commonwealth and State and Territory Governments will give Australians confidence that natural disaster coordination arrangements are the best they can be.

NOW THEREFORE I, the Governor in and over the State of Tasmania and its Dependencies in the Commonwealth of Australia, acting with the advice of the Executive Council, being satisfied that it is in the public interest and expedient to do so, by this my order made under Section 4 of the *Commissions of Inquiry Act 1995* (Tas):

1. direct that an Inquiry be made into National Natural Disaster Arrangements;
2. establish a Commission to conduct and report, with such recommendations as it considers appropriate, on the Inquiry;
3. appoint:

Air Chief Marshal Mark Donald Binskin AC (Retd),  
The Honourable Dr Annabelle Claire Bennett AC SC,  
Professor Andrew Kerr Macintosh;  
as members of the Commission; and

4. appoint Air Chief Marshal Mark Donald Binskin AC (Retd) as the Chair of the Commission.

AND I require and authorise you to inquire into the following matters:

- (a) the responsibilities of, and coordination between, the Commonwealth and State, Territory and local Governments relating to preparedness for, response to, resilience to, and recovery from, natural disasters, and what should be done to improve these arrangements, including with respect to resource sharing;
- (b) Australia's arrangements for improving resilience and adapting to changing climatic conditions, what actions should be taken to mitigate the impacts of natural disasters, and whether accountability for natural disaster risk management, preparedness, resilience and recovery should be enhanced, including through a nationally consistent accountability and reporting framework and national standards;
- (c) Whether changes are needed to Australia's legal framework for the involvement of the Commonwealth in responding to national emergencies, including in relation to the following:
  - i. Thresholds for, and any obstacles to, State or Territory requests for Commonwealth assistance;
  - ii. Whether the Commonwealth Government should have the power to declare a state of national emergency;
  - iii. How any such national declaration would interact with State and Territory emergency management frameworks;
  - iv. Whether, in circumstances of such national declaration, the Commonwealth Government should have clearer authority to take action (including, but without limitation, through the deployment of the Australian Defence Force) in the national interest;
- (d) Any relevant matter reasonably incidental to a matter referred to in paragraphs (a) to (c).

AND I direct you to make any recommendations arising out of your inquiry that you consider appropriate, including recommendations about any policy, legislative, administrative or structural reforms.

AND, I direct you, for the purposes of your inquiry and recommendations, to have regard to the following matters:

- (e) the findings and recommendations (including any assessment of the adequacy and extent of their implementation) of other reports and inquiries that you consider relevant, including any available State or Territory inquiries relating to the 2019-20 bushfire season, to avoid duplication wherever possible;
- (f) ways in which Australia could achieve greater national coordination and accountability – through common national standards, rule-making, reporting and data-sharing – with respect to key preparedness and resilience responsibilities, including for the following:
  - i. land management, including hazard reduction measures;
  - ii. wildlife management and species conservation, including biodiversity, habitat protection and restoration;

- iii. land-use planning, zoning and development approval (including building standards), urban safety, construction of public infrastructure, and the incorporation of natural disaster considerations;
- (g) any ways in which the traditional land and fire management practices of Indigenous Australian could improve Australia's resilience to natural disasters.

AND I further declare that you are not required by this Order to inquire, or to continue to inquire, into a particular matter to the extent that you are satisfied that the matter has been, is being, or will be, sufficiently and appropriately dealt with by another inquiry or investigation, or a criminal or civil proceeding.

AND, without limiting the scope of your inquiry or the scope of any recommendations arising out of your inquiry that you may consider appropriate, I direct you, for the purposes of your inquiry and recommendations, to consider the following matters, and I authorise you, as you consider appropriate, having regard to the date by which you are required to submit your final report, to take (or refrain from taking) any action arising out of your consideration:

- (h) the need to establish mechanisms to facilitate the timely communication of information, or the furnishing of evidence, documents or things, in accordance with section 34A of the Commissions of Inquiry Act 1995 or any other relevant law, including, for example, for the purpose of enabling the timely investigation and prosecution of offences;
- (i) the need to establish appropriate arrangements for information-sharing in relation to any other inquiries or reviews, in order to support concurrent inquiries or reviews as well as your own, in ways consistent with relevant obligations, and in ways that avoid unnecessary duplication, improve efficiency and avoid unnecessary trauma to witnesses.

AND I declare that you are authorised to conduct your inquiry into any matter under this Order in combination with any inquiry into the same matter, or a matter related to that matter, that you are directed or authorised to conduct by any Commission, or under any order or appointment, made by the Governor-General of the Commonwealth of Australia or any of Our Governors of the States or by the Government of any of Our Territories.

AND I:

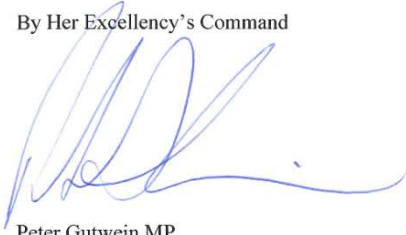
- (j) require you to begin your inquiry as soon as practicable; and
- (k) require you to make your inquiry as expeditiously as possible; and
- (l) authorise you to submit to me any interim recommendations that you consider appropriate; and
- (m) require you to deliver me a report of the results of your inquiry, and your recommendations, not later than 31 August 2020.

Dated 17 March 2020



Governor

By Her Excellency's Command



Peter Gutwein MP  
**Premier**

# Tasmania – Amended



Tasmania

## *Commissions of Inquiry Act 1995*

### Section 4

#### ORDER

WHEREAS I, the Governor in and over the State of Tasmania and its Dependencies in the Commonwealth of Australia, acting with the advice of the Executive Council by Order made under Section 4 of the *Commissions of Inquiry Act 1995* (Tas) on 17 March 2020, established a Commission of Inquiry into National Natural Disaster Arrangements and appointed:

Air Chief Marshal Mark Donald Binskin AC (Retd),  
The Honourable Dr Annabelle Claire Bennett AC SC,  
Professor Andrew Kerr Macintosh;

as members of the Commission; and appointed:

Air Chief Marshal Mark Donald Binskin AC (Retd) as the Chair of the Commission.

AND WHEREAS it is desired to amend the Order;

NOW THEREFORE I, acting with the advice of the Executive Council, by this further Order made under Section 4 of the *Commissions of Inquiry Act 1995* and s 22 of the *Acts Interpretation Act 1931* (Tas) amend that Order by omitting from paragraph (m) of the Order "31 August 2020" and substituting "28 October 2020".

Dated 17 AUG 2020

A handwritten signature in blue ink, appearing to read 'Clemens'.

Governor

By Her Excellency's Command

A handwritten signature in blue ink, appearing to read 'Peter Gutwein'.

Peter Gutwein MP  
Premier



# Western Australia

Western Australia

## Commission

appointing a Royal Commission to inquire into and report on  
national natural disaster arrangements

To: **Air Chief Marshal Mark Donald Binskin AC (Retd)**  
**The Honourable Dr Annabelle Claire Bennett AC SC**  
**Professor Andrew Kerr Macintosh**

### RECITALS

1. Australia is experiencing an extreme bushfire season in 2019-2020, resulting in devastating loss of life, property and wildlife, and environmental destruction across the nation.
2. These bushfires have profoundly affected communities across Australia and engaged the responsibilities and powers of State and Territory Governments as well as those of the Commonwealth Government.
3. The changing global climate carries risks for the Australian environment and Australia's ability to prevent, mitigate and respond to bushfires and other natural disasters.
4. Australia as a nation must take action, including the development and implementation of adaptation actions, to address the consequences of longer, hotter, drier seasons and severe weather events.
5. Recognising that, while all levels of government will review various operational aspects of the 2019-2020 bushfire season as they consider necessary, an inquiry focused on national coordination, conducted jointly between the Commonwealth and State and Territory Governments will give Australians confidence that natural disaster coordination arrangements are the best they can be.

### OPERATIVE PART

By this commission under the Public Seal of the State, I, the Governor, acting under the *Royal Commissions Act 1968* and all other enabling powers and with the advice and consent of the Executive Council —

- (a) appoint you to be a Royal Commission to inquire into the following matters —
  - (i) the responsibilities of, and coordination between, the Commonwealth and State, Territory and local Governments relating to preparedness for, response to, resilience to, and recovery from, natural disasters, and what should be done to improve these arrangements, including with respect to resource sharing;
  - (ii) Australia's arrangements for improving resilience and adapting to changing climatic conditions, what actions should be taken to mitigate the impacts of natural disasters, and whether accountability for natural disaster risk management, preparedness, resilience and recovery should be enhanced,

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- including through a nationally consistent accountability and reporting framework and national standards;
- (iii) whether changes are needed to Australia’s legal framework for the involvement of the Commonwealth in responding to national emergencies, including in relation to the following —
    - (A) thresholds for, and any obstacles to, State or Territory requests for Commonwealth assistance;
    - (B) whether the Commonwealth Government should have the power to declare a state of national emergency;
    - (C) how any such national declaration would interact with State and Territory emergency management frameworks;
    - (D) whether, in the circumstances of such a national declaration, the Commonwealth Government should have clearer authority to take action (including, but without limitation, through the deployment of the Australian Defence Force) in the national interest;
  - (iv) any relevant matter reasonably incidental to a matter referred to in subparagraphs (i) to (iii);
- and
- (b) direct you to make any recommendations arising out of your inquiry that you consider appropriate, including recommendations about any policy, legislative, administrative or structural reforms; and
  - (c) direct you, for the purposes of your inquiry and recommendations, to have regard to the following matters —
    - (i) the findings and recommendations (including any assessment of the adequacy and extent of their implementation) of other reports and inquiries that you consider relevant, including any available State or Territory inquiries relating to the 2019-2020 bushfire season, to avoid duplication wherever possible;
    - (ii) ways in which Australia could achieve greater national coordination and accountability, through common national standards, rule-making, reporting and data-sharing, with respect to key preparedness and resilience responsibilities, including for the following —
      - (A) land management, including hazard reduction measures;
      - (B) wildlife management and species conservation, including biodiversity, habitat protection and restoration;
      - (C) land-use planning, zoning and development approval (including building standards), urban safety, construction of public infrastructure, and the incorporation of natural disaster considerations;
    - (iii) any ways in which the traditional land and fire management practices of Indigenous Australians could improve Australia’s resilience to natural disasters;
- and
- (d) declare that you are not required to inquire, or to continue to inquire, into a particular matter to the extent that you are satisfied that the matter has been, is being, or will be, sufficiently and appropriately dealt with by another inquiry or investigation, or a criminal or civil proceeding; and

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- (e) without limiting the scope of your inquiry or the scope of any recommendations arising out of your inquiry that you may consider appropriate, direct you, for the purposes of your inquiry and recommendations, to consider the following matters, and authorise you, as you consider appropriate, having regard to the date by which you are required to submit your final report, to take (or refrain from taking) any action arising out of your consideration —
- (i) the need to establish mechanisms to facilitate, subject to any applicable law, the timely communication of information, or the timely furnishing of evidence, documents or things, including, for example, for the purpose of enabling the timely investigation and prosecution of offences;
  - (ii) the need to establish appropriate arrangements for information-sharing in relation to any other inquiries or reviews, in order to support concurrent inquiries or reviews as well as your own, in ways consistent with relevant obligations, and in ways that avoid unnecessary duplication, improve efficiency and avoid unnecessary trauma to witnesses;
- and
- (f) appoint you, Air Chief Marshal Mark Donald Binskin AC (Retd), to be the Chairman of the Royal Commission; and
  - (g) declare that the *Royal Commissions Act 1968* section 18 applies to the Royal Commission; and
  - (h) declare that you are authorised to conduct your inquiry into any matter under this commission in combination with any inquiry into the same matter, or a matter related to that matter, that you are directed or authorised to conduct by any commission, letters patent, order or appointment issued or made by the Commonwealth, another State or a Territory; and
  - (i) require you to begin your inquiry as soon as practicable; and
  - (j) require you to make your inquiry as expeditiously as possible; and
  - (k) authorise you to submit to me any interim recommendations that you consider appropriate; and
  - (l) require you to submit to me a report of the results of your inquiry, and your recommendations, not later than 31 August 2020.

Issued under the Public Seal of the State  
at Perth on 5 May 2020.

Governor

Premier

PCO5238637a



## Western Australia – Amended

Western Australia

### Commission

amending the commission issued on 5 May 2020

To: **Air Chief Marshal Mark Donald Binskin AC (Retd)**  
**The Honourable Dr Annabelle Claire Bennett AC SC**  
**Professor Andrew Kerr Macintosh**

By this commission under the Public Seal of the State, I, the Governor, acting under the *Royal Commissions Act 1968* and all other enabling powers and with the advice and consent of the Executive Council, amend the commission issued on 5 May 2020 as follows —

in paragraph (l) delete “31 August 2020.” and insert:

28 October 2020.

Issued under the Public Seal of the State  
at Perth on 25 August 2020.



Governor



Premier



## Appendix 2 Commission Team

### Official Secretary

Anna Harmer

### Counsel Assisting

Dominique Hogan-Doran SC

Andrew Tokley QC

Trent Glover

Jesmini Ambikapathy

Kess Dovey

Anna Spies

### Office of the Royal Commission

Kate White

Sue Saunders

Sabiq Tan

Hugh Cameron

Peter Clarke

Alison Reis

Amanda Cartwright

Amy Eussen

Andrew Bekkema

Anna Finnegan

Carol Grossman

Damien Farncomb

Danica Yanchenko

Darcy Paine

Edward Barson

Eli Twigg

Elizabeth Eaton

Elliot Claypole

Emma Lukabyo

Erin Burke

Gayan Vithanage

Harriet Tolhurst

Jamie Blunden-McMahon

Jared Boorer

Jayde Cruchley

Jess Ward

Joe Bradstreet

Joe Dore

Kahlia Jackson

Kate Andren

Katrina Payne

Kyle Sarah

Laura Farrell

Leonie Sheppard

Lex Williamson

Lynn Hall

Mallory Comyn

Meri Hurley

Mhairi Mills

Rebecca Abbott

Sam Wagstaff

Sarah McCarron

Shannon Edwards

Shayl Prisk

Tara Philip

Zoe Moses

### Solicitors Assisting

Emma Costello

Ben Kiely

Emma Lawrence

Chris Fox

Ada Sarno

Damien Carroll

Emily Heffernan

Emily Lobban

Emily O'Connor

Georgia Sullivan

Hannah Dawson

Jackson Pilkington

Jasmine Forde

Jayson Broadway

Jessica Owen

Katerina Armstrong

Kirra Reading

Krystal Jackson

Leon Rebello

Leonie Bayntun

Liam Carroll

Matthew Forbes

Michael Ashforth

Mikail Mermi

Morgan Lynch

Nick Cohen

Nik Lukic

Rebecca Smith

Rohan McPhee

Travis Hobbs

Veronica Finn

Vikki A'Vard

## Legal Advisers

Anna Lehane

Michael O'Rourke

## External providers

Attorney-General's Department (Facilities and ICT Services)

Law In Order (E-Hearing Services)

EAVS (Events Audio-Visual Services)

InfoFocus (Report Design)

Rothfield (Report Printing)

Shoosta (Videography)



Figure 1: The Royal Commission from space.

Figure 1 shows the Royal Commission's premises in Canberra. The Royal Commission ran its day to day operations, as well as its hearings, from here. Some of the Royal Commission team can be seen standing in a circle at the end of the road (see inset image). The image was taken in August 2020 as part of the Satellite Selfie event during National Science Week, from a satellite 770 kms away travelling at 26,850 km/h. The event was an Inspiring Australia initiative, supported by the Australian Government, and presented by ACT National Science Week and the Where You Are Festival. We thank Geoscience Australia for processing and providing us with the above image.

## Appendix 3 Public Engagement

- 3.1 The Royal Commission engaged with the public throughout its inquiry. This included:
- hosting 16 community fora in fire affected regions with 150 attendees<sup>1</sup>
  - organising six Consultation Roundtables on five different themes
  - inviting and receiving 1,772 public submissions – see Appendix 4: Submissions
  - publishing five Background papers – see Appendix 5: Background Papers
  - publishing four Issues Papers and receiving 173 responses – see Appendix 6: Responses to Issues Papers
  - publishing Draft Propositions by Counsel Assisting the Royal Commission and receiving 143 responses and submissions – see Appendix 7: Responses to Draft Propositions
  - responding to 2,076 enquiries through a dedicated public contact line (phone and email)
  - live streaming all public hearings on the website, and
  - providing ongoing updates on our website which received 673,434 hits.

### Information line and enquiries

- 3.2 The Royal Commission operated an enquiries line for its duration, operating by phone and email from 9:00am-5:00pm (AEST/AEDT) Monday to Friday except public holidays. The enquiries line assisted with questions about the Royal Commission, including about the submission process, hearings and general enquiries. The Royal Commission received 987 phone calls and 1,089 emails through enquiries channels. The majority of enquiries (55%) were about public submissions, 9% were about hearings, and the remainder covered a variety of topics or were general in nature.

### Website

- 3.3 The Royal Commission website was an important source of information throughout the inquiry. The website contained information about the Royal Commission, provided updates, and listed publicly available material, including public submissions and tendered documents.
- 3.4 The website also hosted both live and recorded video of all hearings. Hearings were viewed a total of 44,323 times.
- 3.5 Over the life of the Royal Commission from 20 February 2020 to 9 October 2020 the website received 673,434 page views.

Table 2: Website visits by page

Page	Number of users
Home	121,243
Hearings	92,272
Submissions	65,490
News and Media	47,646
About the Royal Commission	39,308

Table 3: Top five website visits by place of origin

Place of origin	Number of users
New South Wales	24,679
Victoria	15,659
Queensland	6,456
Australian Capital Territory	6,177
Western Australia	3,083

## Community fora

- 3.6 Throughout March 2020, the Chair of the Royal Commission, Air Chief Marshal Mark Binskin AC (Retd) and Commissioners, the Honourable Dr Annabelle Bennett AC SC and Professor Andrew Macintosh, visited South Australia, Victoria, New South Wales, Queensland, Northern Territory and Western Australia to speak with affected communities and observe firsthand the effects of the 2019-2020 bushfire season.
- 3.7 The Commissioners met with a small group of people in each location who were representative of the communities affected by the 2019-2020 bushfire season.

Table 4: Community forums

Community forum	Date	Location
Adelaide Hills – 1	3 March 2020	Woodside Hall 30 Onkaparinga Valley Road Woodside SA 5244
Adelaide Hills – 2	3 March 2020	Woodside Hall 30 Onkaparinga Valley Road Woodside SA 5244
Kangaroo Island	4 March 2020	Aurora Ozone Hotel 67 Chapman Terrace Kingscote SA 5223



Community forum	Date	Location
Blue Mountains and Lithgow	11 March 2020	Gang Gang Gallery 206 Main Street Lithgow NSW 2790
Marcoola	11 March 2020	Surfair Beach Hotel 923 David Low Way Marcoola QLD 4564
Casino	12 March 2020	Casino Golf Club 147 West Street Casino NSW 2470
Tenterfield	12 March 2020	Tenterfield Golf Club 169 Pelham Street Tenterfield NSW 2372
Darwin	12 March 2020	Vibe Hotel 7 Kitchener Drive Darwin City NT 0800
Swan Valley	13 March 2020	Novotel Vines Resort Verdelho Drive The Vines Swan Valley WA 6069
Ulladulla	17 March 2020	Ulladulla ExServos Club 212-222 Princes Highway Ulladulla NSW 2539
Batemans Bay	18 March 2020	Catalina Country Club 154 Beach Road Batehaven NSW 2536
Bega	18 March 2020	Bega Club 82 Gipps Street Bega NSW 2550
Eden	19 March 2020	Eden Fishermens Recreation Club, 217 Imlay Street Eden NSW 2551
Mallacoota	19 March 2020	Mallacoota Golf Club Nelson Drive Mallacoota VIC 3892
Orbost	20 March 2020	Orbost Club 67 Gladstone Street Orbost VIC 3888
Tumbarumba	20 March 2020	The Union Hotel 6 The Parade Tumbarumba NSW 2653

- 3.8 Community forums planned for the Australian Capital Territory, Tasmania, the New South Wales Hunter region, and the Wingecaribee, Queanbeyan-Palerang and Towong local government areas were not able to proceed due to COVID-19 public health measures. However, Commissioners were able to undertake brief site visits to three locations as set out in Table 5.

Table 5: Site Visits

Site	Date
Southern Highlands (Wingecaribee and Wollondilly)	8 April 2020
Braidwood (Queanbeyan-Palerang Regional) and Nelligen (Eurobodalla Shire)	8 April 2020
Orroral Valley (ACT)	23 April 2020

## Consultation fora

- 3.9 These discussions were a form of preliminary consultation intended to develop lines of inquiry and give a sense of focus. All participants were encouraged to make submissions and respond to Issues Papers. The Royal Commission held six fora between April and May 2020.

### Aerial firefighting industry forum – 22 April 2020

- 3.10 The Royal Commission invited members of the aerial firefighting community to share experiences and insights into coordination, preparedness and planning in relation to aerial firefighting in Australia. Participants discussed various capabilities and their use in the firefighting domain, both domestically and internationally. The attendees were:

- Mr Greg Tyrrell – Executive Director of Australian Association for Unmanned Systems
- Mr Hayden Biggs – Australian Operations Manager of The Coulson Group of Companies
- Mr John McDermott – President of McDermott Aviation
- Mr Paul Considine – Director, Capability and Assurance of Australasian Fire and Emergency Service Authorities Council
- Mr Paul Tyrrell – Chief Executive Officer of Australian Helicopter Industry Association
- Mr Phillip Hurst – Chief Executive Officer of Aerial Application Association of Australia
- Mr Raymond Cronin – Managing Director of Kestrel Aviation
- Mr Reece Clothier – President of Australian Association for Unmanned Systems
- Mr Richard Alder AFSM – General Manager of National Aerial Firefighting Centre

- Ms Ruth Ryan AFSM – Corporate Fire Manager, Hancock Victorian Plantations
- Mr Sam McCabe – Vice President of Aerial Application Association of Australia
- Mr Stephen Death – President of Aerial Application Association of Australia
- Mr Wayne Coulson – Chief Executive Officer of The Coulson Group of Companies

### Health forum – 8 May 2020

3.11 The health forum discussed the medical response to the 2019-2020 bushfire season, including elements of the response that did and did not work well, as well as priorities ahead of the next bushfire season. The attendees were:

- Ms Alison Verhoeven – Chief Executive of Australian Healthcare and Hospitals Association
- Professor David Fletcher – Chair of Environmental Sustainability in Surgical Practice Working Group for the Royal Australian College of Surgeons
- Dr Gabrielle O’Kane – Chief Executive Officer of the National Rural Health Alliance
- Mr George Tambassis – National President of The Pharmacy Guild of Australia
- Dr Glynn Kelly – Senior Representative of Royal Australian College of General Practitioners and Member of Royal Australian College of General Practitioners Expert Committee on Practice Technology and Management
- Mr John Bale – Managing Director and Co-Founder of Fortem Australia
- Dr Penny Burns - Senior Representative of Royal Australian College of General Practitioners and Member of Royal Australian College of General Practitioners Expert Committee on Practice Technology and Management
- Professor Stephen Duckett – Australian Academy of Health and Medical Services; Director of the Health Program at the Grattan Institute

### Constitutional law forum – 12 May 2020

3.12 The constitutional law forum participants discussed whether changes are needed to Australia’s legal framework for involvement of the Australian Government in responding to national emergencies. Counsel Assisting the Royal Commission sought to identify legal considerations that would require further investigation. The attendees were:

- The Hon Susan Crennan AC QC – Barrister and Mediator
- Mr David Jackson AM QC – Barrister
- Dr David Bennett AC QC – Barrister
- Laureate Professor Emeritus Cheryl Saunders AO – Co-Director of Studies, Government Law, Co-Director of Studies, Public and International Law, The University of Melbourne
- Scientia Professor George Williams AO – The University of New South Wales

- Professor John Williams – The University of Adelaide

### **Small charities forum – 15 May 2020**

3.13 The small charities consultation forum discussed matters applicable to the operation of small charities. Participants discussed issues faced during the 2019-2020 bushfire season as well as potential reforms. They also discussed the impact of COVID-19 on their ongoing work. The attendees were:

- Mr Brian Hill – Director of Phoenix Foundations Housing Relief Limited
- Mr Geoff Evans – Chief Executive Officer of Team Rubicon
- Ms Jess Wilson – National Director of Good Things Foundation Limited
- Ms Pauline Cook – Manager of Monaro Family Support Service

### **Large charities forum – 15 May 2020**

3.14 The large charities forum discussed matters applicable to the operation of large charities. Participants discussed issues faced during the 2019-2020 bushfire season as well as potential reforms. They also discussed the impact of COVID-19 on their ongoing work. The attendees were:

- Ms Catherine Harris – Director of Save the Children
- Mr Noel Clement – Director of Australian Red Cross
- Ms Sarah Tennant – Chief Executive Officer of GIVIT
- Captain Stuart Glover – Captain and Head of Community Engagement for The Salvation Army
- Mr Toby oConnor – Chief Executive Officer of St Vincent De Paul Society

### **Consumer issues forum – 19 May 2020**

3.15 The consumer issues forum explored issues faced by consumers during and after the 2019-2020 bushfire season. Insurance, including in the context of natural disasters, was also discussed. Participants outlined concerns that had been relayed to them and explored potential solutions to the issues raised. The attendees were:

- Mr Gerard Brody – Chief Executive Officer of Consumer Action Law Centre
- Mr John Price – Australian Financial Complaints Authority
- Ms Julia Steward – Head of Policy and Government Relations of CHOICE
- Ms Karen Cox – Chief Executive Officer of Financial Rights Legal Centre
- Ms Teresa Corbin – Chief Executive Officer of Australian Communications Consumer Action Network

## Appendix 4 Submissions

- 4.1 On 2 March 2020, the Royal Commission issued a call for public submissions. The initial deadline for submissions was 3 April 2020. In response to requests from the public, the Royal Commission extended the deadline until 17 April 2020. Later, in recognition of the impact of COVID-19 on the capacity of key stakeholders to respond, a further extension was granted until 28 April 2020.
- 4.2 Submissions were accepted orally and in writing. Oral submissions were taken by phone by a Royal Commission staff member, who made a written record of the submission. The Royal Commission's public contact team responded to more than 750 enquiries from people seeking support to make a submission.
- 4.3 The Royal Commission received 1,772 submissions, covering a range of issues relating to the Terms of Reference. These submissions offered insights into the lived experience of people affected by natural disasters in Australia, and provided a forum for individuals and organisations to share their knowledge and expertise on issues related to the Terms of Reference.
- 4.4 The Royal Commission received 1,339 submissions from individuals. Of these, 626 (47%) reported being affected by the 2019-2020 bushfire season and some were affected in multiple ways. For example:
- 580 (43%) reported living in a bushfire affected area
  - 287 (21%) reported that they had evacuated
  - 86 (6%) reported being involved in firefighting efforts
  - 53 (4%) reported that they had volunteered in non-firefighting response roles
  - 316 (29%) reported suffering a personal or financial loss, and
  - 53 (4%) reported that they had volunteered in support of recovery efforts.
- 4.5 Many of the individuals who made a submission were located in areas that were severely affected in 2019-2020 bushfire season.
- 4.6 Of the 1,339 individuals who made a submission, 460 (34%) reported having professional knowledge or expertise relevant to natural disaster arrangements. Of those, 135 reported being current or former firefighters, and a further 325 reported having expertise in fields relevant to the Terms of Reference. Individuals reported having expertise in:
- emergency/disaster response and/or management
  - community welfare
  - environment/land management
  - wildlife conservation
  - traditional land and fire management practices of Indigenous Australians
  - the impacts of changes in climatic conditions, and
  - land use planning and building standards.

- 4.7 The Royal Commission received 433 submissions from organisations. Of those, 25 were from professional and volunteer fire brigades, associations, unions and collectives. The other 408 were from government, non-government, private sector, peak body, community groups and associations with expertise in a range of fields relevant to the work of the Commission, including: environment, land management, forestry, fire ecology, land planning, traditional land management, climate, natural hazard modelling, emergency services, disaster response and management, radio communications, health, community welfare, wildlife conservation, resilience, building standards, and aviation.

Table 6: Public submissions received

Public submissions received by the Royal Commission	
Document ID	Submitter
NND.001.01039	10 Deserts Project
NND.600.00286	350 Eurobodalla
NND.001.01229	A group of independent fire practitioners.
NND.001.00265	Aaron Smith
NND.001.00587	ABC Friends National Inc
NND.001.00280	Aboriginal Carbon Foundation
NND.600.00334	AC Prof McFarlane
NND.001.01086	Academy of the Social Sciences in Australia
NND.001.00757	Access for All Inc.
NND.001.00958	Accounting for Nature Ltd
NND.001.01063	ACT Climate Change Council
NND.600.00152	ACT Government
NND.600.00317	ACT Policing
NND.001.00354	Actuaries Institute
NND.001.00446	Adam Richards
NND.001.00227	Adelaide Hills Council
NND.001.00370	Adrian Pederick MP
NND.001.00043	Adrian Thomas Watkins
NND.001.00795	Adrienne Steward
NND.001.00217	Aerial Application Association of Australia Ltd
NND.001.01190	Aged & Community Services Australia
NND.001.00851	Age-Friendly Northeast Victoria Alliance
NND.001.00972	Air Affairs Australia
NND.001.00058	Alan Fraser
NND.001.00129	Alan Hughes
NND.001.00339	Alan Mikkelsen
NND.600.00345	Alastair Falconer
NND.001.00454	Alastair Mitchell Breingan
NND.001.00372	Albert Edward Caton
NND.001.00374	Ali Howat
NND.001.00388	Alice Nagy

Public submissions received by the Royal Commission	
NND.001.00289	Alison McKenzie
NND.001.01120	Alison Russell-French OAM
NND.600.00001	Alistair Graham
NND.001.00875	Allan Douch
NND.600.00002	Allan Porter
NND.001.00401	Allied Natural Wood Exports Pty Ltd
NND.001.00079	Alma Andersom
NND.001.00065	Altitude Energy Pty. Ltd.
NND.600.00057	Alwyn Ian Tonking
NND.001.00082	Amanda Crabtree
NND.001.01022	Andrea Tulloch
NND.600.00157	Andrew Charles Ricketts
NND.001.00402	Andrew Cruickshank
NND.001.00526	Andrew Curven
NND.001.00175	Andrew Divall
NND.600.00153	Andrew Gee MP
NND.001.00398	Andrew House
NND.001.01082	Andrew MacDougall
NND.001.00654	Andrew Mackey
NND.001.01299	Andrew Moore
NND.001.00472	Andrew Olsson
NND.001.00241	Andrew Porrelli
NND.600.00158	Andrew Rupert Scoullar
NND.001.01233	Andrew Thompson
NND.001.00340	Andrew Zylinski
NND.001.00758	Angela E Frimberger and Antony S Moore
NND.001.00504	Angela Jensen
NND.001.01136	Angela Wardell-Johnson
NND.001.00839	Ann Fagan
NND.001.00433	Ann Mary Lees
NND.001.00110	Annameka Gillespie
NND.600.00160	Anne Boyd
NND.001.00423	Anthony healy
NND.001.00728	Anthony La Spina
NND.001.01358	Anthony Muyt
NND.001.00620	Anthony Talbot Adams
NND.001.00608	Arthur John Boorman
NND.600.00003	Ashley John Bishop
NND.600.00365	Asthma Australia
NND.001.01122	Attentis
NND.001.00824	Australasian Fire and Emergency Service Authorities Council Ltd
NND.001.01302	Australia ICOMOS

Public submissions received by the Royal Commission	
NND.600.00331	Australia Post
NND.001.00284	Australian Academy of Health and Medical Sciences
NND.001.01367	Australian Academy of Science
NND.001.01167	Australian Academy of the Humanities
NND.001.01104	Australian Association for Unmanned Systems (AAUS)
NND.600.00163	Australian Breastfeeding Association
NND.001.01143	Australian Broadcasting Corporation
NND.600.00164	Australian Brumby Alliance
NND.001.01013	Australian Business Roundtable for Disaster Resilience & Safer Communities
NND.001.00349	Australian Child & Adolescent Trauma, Loss & Grief Network, Australian National University
NND.001.01107	Australian Communications Consumer Action Network (ACCAN)
NND.600.00330	Australian Council Of Social Service
NND.001.01246	Australian Energy Market Operator
NND.600.00165	Australian Environment Foundation
NND.001.00559	Australian Environmental Technology Centre
NND.600.00434	Australian Federal Police
NND.001.00437	Australian Fireboard Company Limited
NND.001.01381	Australian Firefighter Unions
NND.001.01149	Australian Forest Contractors Association
NND.001.01192	Australian Forest Products Association
NND.600.00041	Australian Forest Products Association
NND.600.00262	Australian Forests and Climate Alliance
NND.600.00166	Australian Helicopter Industry Association
NND.001.01139	Australian Honey Bee Industry Council
NND.600.00284	Australian Institute of Landscape Architects
NND.001.01110	Australian Institute for Disaster Resilience (AIDR)
NND.001.01180	Australian Institute for Progress
NND.001.01271	Australian Institute for the Conservation of Cultural Material
NND.600.00285	Australian Institute of Architects
NND.600.00383	Australian Land Conservation Alliance
NND.001.00690	Australian Library and Information Association
NND.001.01178	Australian Local Government Association
NND.001.01182	Australian Management Consolidated Pty. Ltd.
NND.001.01085	Australian Marine Conservation Society
NND.001.00986	Australian Meteorological and Oceanographic Society
NND.001.01030	Australian Museums and Galleries Association (AMaGA)
NND.001.01076	Australian Native Plants Society (Australia)
NND.001.01070	Australian Parents for Climate Action
NND.001.00891	Australian Plants Society NSW
NND.600.00167	Australian Rainforest Conservation Society Inc.



Public submissions received by the Royal Commission	
NND.001.01151	Australian Red Cross Society
NND.600.00137	Australian Risk Policy Institute
NND.001.00470	Australian River Deltas
NND.600.00117	Australian Small Business and Family Enterprise Ombudsman
NND.001.00867	Australian Society of Archivists Inc.
NND.001.00980	Australian Sustainable Built Environment Council
NND.001.00214	Australian Trucking Association
NND.600.00340	Australian Workers Union
NND.600.00410	B.C Glover
NND.001.00552	Back to the Bush
NND.001.00714	Baden J Cameron
NND.001.00573	BAI Communications
NND.001.00510	Barry Brooks
NND.001.00033	Barry Gavin
NND.001.00312	Barry Gordon McDonald
NND.001.00150	Barry Roberts , Jessica Talbert
NND.001.01177	Barry Traill
NND.001.00314	Barung Landcare Association Inc
NND.001.00538	Beechworth Rural Fire Brigade
NND.001.01106	Bega Valley Farmers and Landowners Group
NND.001.01127	Bega Valley Greens
NND.001.01016	Bek McGarry
NND.001.00451	Bendigo Amateur Radio and Electronics Club
NND.001.00176	Benjamin Cronshaw
NND.001.00515	Benjamin Rex Hanna
NND.600.00056	Bermagui Community Forum
NND.001.00441	Bettina (Tina) Young
NND.001.00642	Bevan Anthony Dockery
NND.001.00439	Beyond Bushfires study, University of Melbourne
NND.001.00969	Bhiamie Williamson
NND.001.00525	Bill Calcutt
NND.600.00115	Bill Chisholm
NND.001.00709	Bill MacNeill
NND.001.00415	Bingie Residents Association
NND.600.00171	BirdLife Australia
NND.001.01224	BirdLife Western Australia
NND.001.00068	Black River & Districts Super Rural Fire Brigade
NND.001.01118	BlackBerry Australia
NND.001.00785	Blair Anthony Leslie
NND.600.00129	Blairgowrie Community Fire Prevention Action Group
NND.001.00321	Blue Mountains City Council
NND.001.01147	Blue Shield Australia

Public submissions received by the Royal Commission	
NND.600.00391	Bradley Pfeiffer
NND.001.00999	Brendan Wilson
NND.001.00584	Brian Ayliffe
NND.001.00519	Brian Barwick
NND.001.00614	Brian Blackwell
NND.001.00619	Brian Blackwell
NND.600.00116	Brian Boyd
NND.001.00455	Brian C. Kay
NND.001.00231	Brian Charles Gepp
NND.600.00172	Brian Curzon
NND.001.00063	Brian Salter
NND.001.00630	Brian Tomalin
NND.001.00219	Brian Williams
NND.600.00080	Brian Williams
NND.001.00747	Bruce and Lindsay Perrin
NND.001.00014	Bruce Clark
NND.001.01293	Bruce Hankinson
NND.600.00173	Bruce James Wagner
NND.001.00901	Bruce Marriott
NND.600.00004	Bruce McLean
NND.001.00106	Bruce Raymond Cameron
NND.001.00261	Bryan Cifuentes
NND.001.00074	Bryan Wilson
NND.001.00729	Building Designers Association of Australia
NND.001.01164	Bulga Plateau RFS
NND.001.00860	Bushfire and Natural Hazards CRC
NND.001.01179	Bushfire Survivors for Climate Action – Joanna Dodds
NND.001.00153	Bushfire Survivors for Climate Action – Lynette Trindall
NND.600.00263	Bushfire Volunteers
NND.001.00897	Bushfire.io
NND.001.01296	Bushwalking Australia Inc
NND.001.00543	Cameron Eccles
NND.001.01374	Cameron Smith
NND.600.00005	Candida Anne Lawrence
NND.001.00877	Carbon Market Institute
NND.001.00557	Carla Gray
NND.001.00791	Carlo Botto
NND.001.00576	Carly Dober
NND.001.00546	Caroline Long
NND.001.00216	Caroline Paterson
NND.001.00450	Carolyn Lord
NND.001.00854	Carolyn More

Public submissions received by the Royal Commission	
NND.600.00082	Catherine Lawler OAM
NND.600.00006	Catherine Ludo McFerran AM
NND.001.00950	Catherine Marsham
NND.001.01264	Catherine Ryland Consulting
NND.600.00046	Catrina McCaghern
NND.001.00436	Centre for Air pollution, energy and health Research (CAR)
NND.001.00960	Centre for Environmental Economics and Policy, University of Western Australia
NND.001.01274	Centre for Policy Development
NND.001.00853	Centre for Urban and Regional Studies, University of Newcastle
NND.001.00636	Charles Darwin University & North Australian Indigenous Land & Sea Management Alliance
NND.001.00132	Charles M Kerruish
NND.001.00123	Charles M. Kerruish
NND.001.00752	Charles Saul
NND.001.00689	Charles Street
NND.001.00281	Charlie Timma
NND.001.00316	Charmaine Tracey
NND.001.00545	Cheryl Hook
NND.001.00029	Cheryl Jack
NND.001.00888	Chide robinson
NND.001.00406	CHOICE
NND.001.00964	Chris Dolman
NND.001.00680	Chris Doubae
NND.001.00628	Chris George
NND.001.00732	Chris McIntyre
NND.001.00391	Chris Nixon
NND.001.00913	Chris OSullivan
NND.001.00366	Chris Rogers
NND.001.00744	Christine Carmichael
NND.001.00739	Christine Hannan
NND.001.00675	Christine Louise Shanahan
NND.001.01071	Christine Walters
NND.600.00411	Christopher Cantwell
NND.001.00130	Christopher David Haynes
NND.001.00159	Christopher John Cunningham
NND.001.01169	Citizens' Climate Lobby Australia
NND.001.00946	Claire Sullivan
NND.001.00852	Clarence Environment Centre Inc
NND.001.01089	Clarence Valley Conservation Coalition Inc
NND.001.00135	Clarence Valley Council
NND.001.00224	Clarence Valley Food Inc

Public submissions received by the Royal Commission	
NND.001.01162	Clarissa Kathleen Watson
NND.001.01140	ClimActs
NND.001.00210	Climate Council of Australia
NND.001.00971	Climate Justice Initiative, for the UQ Pro Bono Centre
NND.600.00265	Climate Justice Programme
NND.001.00209	Climate Realists of Five Dock, NSW Australia
NND.001.00292	Clyde George Alchin
NND.001.01286	Cobargo Bushfire Relief Centre
NND.600.00047	Colin John Cheetham
NND.001.00382	Colin Kernaghan
NND.001.00127	Colin Sagar
NND.001.00589	Colleen Smithers
NND.001.00922	Colleen Turner
NND.001.00904	Committee for Preservation of Bushfire Consciousness.
NND.600.00118	Communications Alliance and the Australian Mobile Telecommunications Association (Joint Submission)
NND.001.01109	Community and Public Sector Union State Public Services Federation Branch Victoria
NND.600.00266	Community Broadcasting Association of Australia
NND.001.00843	Community Industry Group
NND.600.00010	Connie Scholl
NND.001.01075	Consult Australia
NND.001.01369	Cool Futures Funds Management - Due Diligence Division
NND.001.00452	Coral Bartlett
NND.001.01092	Corangamite Shire
NND.001.00993	Cornelis Versteeg
NND.001.00917	corporate2community
NND.600.00176	Council of Australian Volunteer Fire Associations Inc.
NND.600.00259	CPA Australia Ltd
NND.001.01175	Cradlepoint
NND.600.00119	Craig and Deborah Styles
NND.001.01337	Craig J Pearson
NND.001.01251	Creative Recovery Network
NND.001.00471	Crispin Fletcher George
NND.001.00743	Cristiano Magnabosco
NND.001.01281	Cultural Burning Research Group
NND.001.00607	Dallis Tanner
NND.001.00151	Dan
NND.001.00302	Daniel E Tyler
NND.001.00694	Daniel May
NND.001.00940	Danielle Murphy
NND.001.00563	Darren Rodrigo
NND.001.00306	Darryl Venz

Public submissions received by the Royal Commission	
NND.001.00067	Darwin Centre for Bushfire Research, Charles Darwin University
NND.600.00178	Daryl David Cochrane
NND.001.00034	Daryl Scherger
NND.600.00394	Dauch
NND.001.00215	David & Lynne Gaudron
NND.001.00021	David Aaron Karr
NND.001.00655	David Bowling
NND.001.00774	David Charles Henry Halloran
NND.001.01357	David edmunds
NND.001.00413	David Falvey
NND.001.01128	David Falvey
NND.001.00990	David Gallan
NND.001.00651	David Gamble
NND.001.00307	David Grice
NND.001.00009	David Henry Cook
NND.001.01252	David Holmgren
NND.001.00473	David Hunter
NND.001.00086	David Jefford Ward
NND.001.00299	David Jefford Ward
NND.001.00605	David John Austin
NND.001.00336	David John Wortmann
NND.001.00521	David Jones
NND.001.01132	David Lawson Brown
NND.001.00243	David Lewis
NND.600.00267	David Marsham
NND.001.00392	David Massie
NND.600.00054	David Michael John Bennett AC QC
NND.001.00562	David Neyle
NND.600.00140	David Packham OAM
NND.600.00034	David Parkinson
NND.001.00893	David Philp
NND.001.00513	David Pockley
NND.001.00400	David Williams
NND.001.00924	Dean Bertrand
NND.600.00121	Deborah Ann Dirks
NND.001.00957	Deborah Anne Stevenson
NND.001.01328	Deborah Colleen GOUGH
NND.001.00479	Debrah Novak
NND.001.00059	Deciduous Trees for Australia
NND.001.00578	DefendTex Research Labs Pty Ltd
NND.001.00112	Deirdre Mary Greenhalgh
NND.001.00701	Delphine Groves

Public submissions received by the Royal Commission	
NND.001.01223	Denis O'Bryan
NND.001.00291	Denise Douglas
NND.001.01133	Denmark Environment Centre Inc. & Albany Community Environment Centre Inc.
NND.001.00060	Dennis Hedke
NND.001.00542	Dennis Plink
NND.001.00297	Derek and Val Smith
NND.001.00242	Derek Morgan
NND.001.00420	Desmond Wilfred Edwards
NND.001.00248	Dick & Cate Buckham
NND.600.00292	Disaster Legal Help Victoria
NND.001.00160	Dja Dja Wurrung Clans Aboriginal Coprporation
NND.001.00949	Doctors for the Environment Australia
NND.600.00433	Don Duthie
NND.001.00323	Don Payne
NND.001.00590	Don Pratley
NND.600.00181	Donald Bruce Lawson
NND.001.01392	Donald Graham
NND.001.00684	Donald Moffatt
NND.001.00681	Donald Patterson
NND.001.00645	Donald William Nott
NND.001.01213	Donna Maree Bell
NND.001.00952	Dorothy Fraser
NND.001.00779	Doug Paton
NND.001.00520	Doug Urquhart
NND.001.00205	Douglas Devlin
NND.001.00346	Douglas Kim Bell
NND.001.00364	Douglas Norman Trenham
NND.001.00367	Douglas Peel
NND.001.01105	Dr Alan and Mrs Anne Pilgrim
NND.600.00083	Dr Anthony (Tony) Bartlett
NND.001.01051	Dr Carolyn Currie and Ms Julia McKay
NND.001.01196	Dr Christine Finlay
NND.600.00011	Dr Denis Muller
NND.600.00396	Dr Ethlyn Trapp
NND.001.00551	Dr Fiona Kotvojs and Mr Alan Burdon
NND.001.00269	Dr Gary John Bacon AM
NND.600.00405	Dr George Carayannopoulos
NND.001.00874	Dr Hanna Jaireth
NND.001.00311	Dr Hilary Frances Smith
NND.001.00212	Dr James Dudley Taylor
NND.600.00367	Dr Kim Maund

Public submissions received by the Royal Commission	
NND.600.00397	Dr R Schofield, Dr J Silver, Mr R Ryan
NND.600.00341	Dr Robert Glasser
NND.001.00673	Dr Ronald Watts
NND.001.00288	Dr Steven Lade
NND.001.00255	Dr. G. W. Hofmann
NND.001.00627	Drew Adamson
NND.001.00616	Duncan Dey
NND.001.00755	Duncan Gardner
NND.001.00975	Durras Community Association
NND.001.00301	Dylan Clegg
NND.001.00773	East Gippsland Climate Action Network
NND.001.00369	Ecological Society of Australia Ltd
NND.001.00070	Ecological Surveys & Planning (consultancy)
NND.001.00144	Ecoprofit Management Pty Ltd
NND.001.01272	Eddie Dogramachi
NND.600.00442	Elisabeth Roth
NND.600.00019	Elizabeth Anne Trevan BEM AM
NND.600.00368	Elizabeth Lollback
NND.001.00010	Elizabeth Lovett
NND.001.01288	Ellie Watson
NND.600.00269	Emergency Leaders for Climate Action
NND.001.00660	Emilie Martin
NND.001.00395	Emma
NND.001.01184	Energy Networks Australia
NND.001.01375	Environment East Gippsland inc
NND.001.01187	Environment Victoria
NND.001.01116	Environmental Defenders Office
NND.600.00141	Errol Williams James McGovern
NND.001.00263	Eurobodalla Coast Alliance
NND.001.00133	Eurobodalla Shire Council
NND.001.00983	Eurobodalla Shire Council - youth services
NND.001.00759	Eve Lamb
NND.001.00235	Everymind
NND.001.00914	Extinction Rebellion Grey Power Vic
NND.001.01043	Farmers for Climate Action
NND.001.00823	Federation of Australian Historical Societies
NND.001.01156	Federation of Victorian Traditional Owner Corporations
NND.001.01087	Financial Rights Legal Centre
NND.001.00821	Fiona Franklin
NND.001.00811	Fiona Margaret Gross
NND.600.00270	Fire Protection Association of Australia
NND.001.00397	Fire Support NSW

Public submissions received by the Royal Commission	
NND.600.00009	Fireball International
NND.001.00355	Floodplain Management Australia
NND.001.01042	Florence ANGELA Crunden
NND.001.00688	Forest and Wood Products Australia
NND.001.00641	Forest Forest Victoria (Incorporated)
NND.001.01206	Forest Industries Federation WA
NND.001.00325	Fortem Australia
NND.001.01300	Frances Grindlay
NND.001.00885	Francis Bernie Martin
NND.001.00799	Francis Bossink
NND.001.01023	Francis Gregory Smith
NND.600.00077	Francis Lenz (Frank)
NND.001.00066	Frank Batini
NND.600.00012	Frank Ondrus
NND.001.00583	Frank Roseby
NND.001.01236	Frank Vella
NND.001.00045	Fraser Old
NND.001.01054	Fred Mitchell
NND.001.00792	Friends of Durras
NND.600.00186	Friends of Point Peron Group
NND.001.00800	Friends of Underwood Avenue Bushland/Friends of Landsdale Reserve
NND.600.00187	Frog Safe Inc and Pergolotti
NND.001.00827	Fundraising Institute of Australia
NND.001.00290	Gabrielle Powell
NND.001.01344	Gail Stevens
NND.001.00498	Garry Stephen Owers
NND.600.00064	Gary Jackson
NND.001.00577	Gary Roy Nairn AO
NND.600.00094	Gary Verri
NND.600.00101	Geof Nanto
NND.001.00404	Geoffrey Charles Stocker
NND.001.00023	Geoffrey David Walker
NND.001.00677	Geoffrey John Miell
NND.600.00271	Geoffrey Peter McFarlane
NND.001.00896	George Phillips
NND.001.01232	Geraldine Ryan
NND.001.00494	Gerard McPhee
NND.001.00540	GetUp
NND.600.00075	Gilbert John May
NND.001.00686	Gillian Fahle
NND.001.00282	Gillianne Margaret Tedder
NND.001.00484	Giovanna Hounsell



Public submissions received by the Royal Commission	
NND.001.01038	GLAM Peak
NND.001.01065	Glen Jones
NND.001.00035	Glen Stelzer
NND.001.00458	Glenn Douglas White
NND.001.00826	Glenn Poole Contracting Pty Ltd - Logging Contractors & Land Owners
NND.600.00370	Glenn Wilson
NND.001.00527	Glynn Burch
NND.600.00013	Gold Coast Retirees Inc
NND.001.01290	Good Shepherd Australia New Zealand
NND.001.00873	Good Things Foundation Australia
NND.001.00708	Gordon Barclay
NND.001.00658	Gordon Davies
NND.001.00019	Gordon Walker
NND.001.01372	GPost Corporation Australia Pty Ltd
NND.001.00042	Graeme Hawley
NND.600.00385	Graeme McMahon
NND.001.01094	Graeme Milne
NND.001.00182	Graeme Plath
NND.600.00379	Graeme Thom
NND.001.00032	Graham Brown
NND.600.00371	Graham Dwyer
NND.001.00101	Graham Griffin & Sarah Dunlop
NND.001.01220	Graham Peachey
NND.600.00372	Graham Price
NND.001.00077	Graham Withers
NND.001.01354	Grahame Douglas
NND.001.00569	Grahame Peter Higgs
NND.001.00793	Grant Brierley
NND.001.01202	Grattan Institute
NND.001.01313	Greater Mogo Fire Recovery
NND.600.00189	Green Building Council Australia
NND.001.01144	Greening Australia Limited
NND.001.01338	Greens (WA)
NND.001.00411	Greg Bleazard
NND.001.00817	Greg Franklin
NND.001.00444	Greg Matthews
NND.001.00167	Greg McMahon / Queensland Whistle-blowers
NND.001.01019	Gregory Hall
NND.001.00251	Gregory John Griffiths
NND.001.00815	Gregory O'Neil Tedder
NND.001.00632	Gregory Peter Cooney
NND.001.00062	Group officer RFS

Public submissions received by the Royal Commission	
NND.001.01091	Gunaikurnai Land and Waters Aboriginal Corporation
NND.001.00736	Gwen and David Jagger
NND.001.00712	Hannah Steel
NND.001.00320	Hannu Mannering
NND.001.00250	Harley Smith
NND.001.00844	Harold W S Luxton
NND.001.01021	Harry Binnendijk
NND.001.01191	Hawkesbury City Council
NND.001.00050	Hawkesbury Nepean Flood Mitigation Action Committee
NND.001.00849	Healthy Land and Water/Queensland Fire and Biodiversity Consortium
NND.001.00981	Heather Keith
NND.001.00822	Heather Summers
NND.001.00751	Helen Goddard
NND.001.00537	Helen Kube
NND.001.00804	Helen L S Taylor
NND.001.00556	Helen Pickett
NND.001.00330	Helen Rainger
NND.001.01306	Helen Taylor
NND.001.01163	Helen Templeton
NND.600.00014	Henk Luf
NND.001.00296	Heritage Brumby Advocates Australia
NND.001.01321	Hillary Wilde
NND.600.00373	Hilton Solyom
NND.001.01011	Homelessness NSW
NND.001.00863	Howard Charles
NND.600.00272	Howard Emanuel
NND.600.00036	Howqua Hills Progress Association
NND.001.00541	HPS Transport Pty Ltd
NND.001.00232	Hubert Upward
NND.001.01150	Humane Society International - Australia
NND.001.00373	Huon Hassall
NND.001.01029	Hurford Forests Pty Ltd
NND.001.00982	HVP Plantations
NND.001.01121	Hyper Q Aerospace Pty. Ltd.
NND.001.00581	Ian and Patricia Coupar
NND.001.00283	Ian Charles Cruickshank
NND.001.01312	Ian Christie
NND.001.00319	Ian Davidson
NND.001.01174	Ian Frape
NND.001.00745	Ian Heriot
NND.001.01185	Ian James Flatley
NND.001.00238	Ian Kealley OAM

Public submissions received by the Royal Commission	
NND.001.00208	Ian McArthur
NND.001.00626	Ian Robert Kirkegaard
NND.001.00145	Ian Stewart
NND.001.01266	ICOM Australia
NND.001.01311	IFAW
NND.001.00687	Ilona Renwick
NND.001.00916	Independent
NND.600.00273	Indigenous Reference Group to the Ministerial Forum on Northern Development
NND.001.01158	Indigo Shire Council
NND.001.01018	Innovate Australia Ltd
NND.001.00652	Institute of Foresters of Australia and Australian Forest Growers
NND.001.01360	Insurance Australia Group (IAG)
NND.600.00192	Insurance Council of Australia
NND.001.01189	Investor Group on Climate Change
NND.600.00193	IPS Group Pty Ltd
NND.001.00399	Jack Egan and Cath Bowdler
NND.600.00432	Jack Fordyce
NND.001.00334	Jack Francis
NND.001.01181	Jack Wellings
NND.001.01231	Jack Wotton
NND.001.00667	Jacob Deem
NND.600.00015	Jacqueline Ohlin
NND.001.00549	James Amos Dangerfield
NND.600.00335	James and Donna Thomson
NND.001.00120	James Maxwell Hall
NND.001.01060	James Mort
NND.600.00398	James Travers-Murison
NND.001.01310	James Vicars
NND.001.00509	Jamie Shaw
NND.001.00442	Jan van der Schalk
NND.001.00522	Jane H Greacen
NND.600.00084	Jane Lawler
NND.001.00169	Janet Kay Harris
NND.001.00737	Janet Meade
NND.001.00114	Janet Reynolds
NND.001.01279	Janet Stein
NND.001.00469	Janice Newnham
NND.001.00051	Janice Vanzella
NND.001.01129	Janna Cochrane
NND.600.00194	Jarrold Brady
NND.001.00738	Jason Harrop

Public submissions received by the Royal Commission	
NND.001.01352	Jayden Pan
NND.001.00053	Jeanette Cornell
NND.001.01356	Jeff Condren
NND.600.00195	Jeff Leddin
NND.001.01324	Jeff Moran
NND.600.00413	Jeff Taylor
NND.001.00491	Jeffrey Aronson
NND.001.00650	Jeffrey William Bennett
NND.001.00772	Jen Severn
NND.001.00489	Jenetta Haim
NND.001.00663	Jennifer Anne Button
NND.001.00730	Jennifer Capel
NND.001.00177	Jennifer May Hackney
NND.001.00371	Jennifer Star
NND.001.00621	Jenny Froud
NND.001.00071	Jenny Robb
NND.001.00769	Jenny Shea
NND.001.00842	Jeremy Little
NND.001.01377	Jesuit Social Services
NND.001.01072	Jill Pickering
NND.600.00438	Jill Rogers
NND.600.00431	Jim Weymouth
NND.001.00878	Joan Payne AM
NND.001.01124	Joanna Dodds
NND.001.00640	Joanne Murrell
NND.001.00229	Joh & Kay Reid
NND.001.01108	John Black
NND.001.00008	John Christiansen
NND.001.00111	John Daniel Clarke
NND.001.00304	John Donald McRobert
NND.600.00143	John Edward Greig
NND.001.00733	John H Learmonth
NND.001.01227	John Harold Wickett
NND.600.00400	John Hoare
NND.001.00639	John Kent
NND.600.00196	John Kirk
NND.001.01277	John Kotsiaris
NND.600.00351	John Malin
NND.600.00104	John Maxwell Andrews
NND.001.01058	John Mercer
NND.001.01097	John Michael Rudd
NND.600.00016	John Miller

Public submissions received by the Royal Commission	
NND.001.00643	John Morandini
NND.001.00136	John Mulderig
NND.600.00145	John Neil Cameron
NND.600.00017	John O'Donnell
NND.001.01024	John Patrick Charles Dodd
NND.001.00162	John Paul Hodgson
NND.001.01198	John Purser
NND.600.00127	John Richard Lloyd
NND.001.00514	John Scattergood
NND.001.01034	JOHN Sherwood GRAY
NND.001.01315	John Shiel
NND.001.01292	John Stein
NND.001.00108	John Stewart Evans
NND.001.01207	John Vukovich
NND.001.00264	John Warnock
NND.001.01247	John Wilkinson
NND.001.00310	Jon Holcombe
NND.001.00892	Jonathan Dolan
NND.001.00385	Joseph Patrick Finn
NND.600.00197	Josephine & Jonathan Haste
NND.001.01244	Judith Anne Bourne
NND.001.00461	Judith Barnes
NND.001.01339	Judith Benton
NND.001.00464	Judith Buss
NND.001.00277	Judith Collins
NND.001.00345	Judith Smith
NND.001.01385	Julian Piers Holland
NND.600.00320	Justice Connect
NND.600.00106	Justin Choveaux
NND.001.00295	Justin Williams
NND.001.01064	Kangaroo Island Plantation Timbers
NND.001.00939	Kangaroo Valley Community Bushfire Committee
NND.001.00313	Karen Joynes
NND.001.00995	Karen O'Clery
NND.001.01214	Karen Sedaitis
NND.600.00199	Karleen Gribble
NND.001.00564	Kate Hughes
NND.001.00201	Kate Stanton
NND.001.01258	Katherine Bell
NND.001.00889	Kathleen McCann
NND.001.00837	Kathryn Harmon
NND.001.00561	Katoomba / Leura Rural Fire Brigade (NSW Rural Fire Service)

Public submissions received by the Royal Commission	
NND.001.01142	Katrina Dickson
NND.001.00121	Keith Alan Potts
NND.001.00717	Keith Henry Alcock
NND.600.00018	Keith Muller
NND.001.00635	Kelly Mills
NND.001.01388	Kelly Small
NND.600.00146	Kempsey Shire Council
NND.001.00203	Ken Kerrison
NND.001.00886	Ken Wilson
NND.001.00465	Kenneth Newton Waters
NND.001.00633	Kenton Lawson
NND.001.00531	Kerry Jeanette Jones
NND.001.00030	Kevin Bridgeman
NND.001.01203	Kevin Clark Riggs
NND.001.00754	Kevin Dickson
NND.001.00806	Kevin Higgins
NND.001.00809	Kevin Higgins
NND.001.00720	Kevin Perry ESM
NND.001.00879	Keysborough CFA - Victoria
NND.001.00989	Kim Gillis AM
NND.001.01309	Kimberley Land Council
NND.001.01102	Kimlyn Bruce TEMPLETON
NND.001.00057	Kylie O'Neill
NND.001.00631	La Trobe University
NND.001.00724	Lani Annesley
NND.001.00649	Lani Imhof
NND.001.00387	Lara Merrett
NND.600.00319	Larrahdale Forest Protectors Inc
NND.600.00201	Larry Coleman
NND.001.00900	Laurel Waddell
NND.001.01061	Lauren Tynan
NND.600.00202	Law Council of Australia
NND.600.00275	Legal Aid NSW
NND.001.00206	Lenore Margaret Savill
NND.600.00079	Leonie Stubbs
NND.001.01240	Leva Consulting
NND.001.00200	Lex van Blyenburgh
NND.001.00148	Liberal Party, Eastern Victoria Regional Electorate Council
NND.001.01348	Licola Community
NND.600.00321	Lindsay Mott
NND.600.00128	Lindsay Passfield
NND.001.01160	Lindy Appleton

Public submissions received by the Royal Commission	
NND.001.01037	Lindy Orthia
NND.001.00094	Lionel Rose
NND.001.01125	Lisa Harris
NND.001.01282	Live Music Office
NND.001.00985	Liz Lacey
NND.001.00221	Llandilo People
NND.600.00204	Llyod Smith
NND.001.00337	LM Hayter and Sons Pty Ltd
NND.001.00832	Local Government Association of Queensland
NND.001.00934	Locals Into Victoria's Environment - LIVE
NND.001.00841	Long Beach Community Association Inc
NND.001.00536	Loretta
NND.001.01025	Love Australia Or Leave Party
NND.600.00086	Lowell Steffen
NND.001.00838	Lucy Rose Duxbury Henderson
NND.001.00081	Ludlow tuart forest restoration group
NND.600.00020	Luis M Bordallo
NND.001.00377	Luke O'Neill
NND.001.00955	Lyn Orrego
NND.001.01323	Lynette Sebo & Justin Bayliss
NND.001.00230	Lynette Sinclair
NND.001.00149	Lynette Trindall
NND.001.00820	Lynne Jones
NND.001.00615	Lynton Vonow
NND.001.01204	MacKillop Family Services' Institute
NND.001.01217	Malcolm James Balsille Hay
NND.001.00425	Malcolm Jones
NND.600.00406	Mallacoota and District Recovery Agency
NND.001.00968	Mallacoota Community Health Infrastructure and Resilience Fund Inc (CHIRF)
NND.001.00880	Maloneys Beach Residents Association
NND.001.00938	Marc Freestone
NND.001.00347	Marcus Lyons
NND.001.01053	Margaret Blakers
NND.600.00207	Margaret Brocx
NND.600.00208	Margaret Jane Pontifex
NND.001.00287	Margaret Jarvis
NND.001.00937	Margaret Logan
NND.001.01284	Margaret Mary Gaynor
NND.600.00081	Margaret River Regional Environment Centre
NND.001.00099	Margaret Ross
NND.001.00609	Margaret Waugh

Public submissions received by the Royal Commission	
NND.001.01208	Marie Ferland
NND.001.00920	Marie Green
NND.001.00898	Marilyn Mills
NND.001.00161	Marilyn Schoonderwoerd
NND.001.01146	Maritime Union of Australia
NND.001.00152	Marjolein Kromhout
NND.001.00054	Marjory Lee Tomlinson
NND.001.00335	Mark Agnew
NND.001.00109	Mark Andrew Zanker
NND.001.00597	Mark Anthony Tull
NND.001.01304	Mark Drury
NND.001.01221	Mark Duckworth (Deakin University), Professor Frank Archer (Monash University); Dudley McArdle (Monash University).
NND.001.01384	Mark Howison
NND.001.00024	Mark Warren Hogan
NND.001.00762	Mark Xiberras
NND.001.00027	Martin Mountford
NND.001.00158	Martina Dexter
NND.001.00181	Mary Forbes
NND.001.00807	Mary Hoodless
NND.001.00146	Mary Wilson
NND.001.01059	Maryke Booth
NND.001.01040	Mathoura Red Gum Sawmills
NND.001.00463	Matt Bottomley
NND.001.00959	Matthew Allen
NND.001.00707	Matthew Ellis
NND.001.00740	Matthew Heath
NND.001.00343	Matthew Hunter
NND.001.00625	Matthew Maude
NND.001.00910	Matthew ORoure
NND.001.00431	Maurice Killeen
NND.001.00443	Maxwell James Cameron
NND.001.00384	Maxwell Thomas Weekes
NND.001.01003	McDermott Aviation
NND.001.01341	MCG Quantity Surveyors
NND.001.00165	McMahon
NND.001.00887	Melanie Rogers
NND.001.00846	Melbourne Sustainable Society Institute, University of Melbourne
NND.001.00734	Melissa Adams
NND.001.00905	Melissa Pickering
NND.001.00935	member of Australian Conservation Foundation and GreenPeace
NND.001.00028	Meredith Urie



Public submissions received by the Royal Commission	
NND.001.01115	Mevagh Clarke
NND.001.01066	Mica Lynnah
NND.001.01183	Michael Brennan
NND.001.00240	Michael Darby
NND.600.00048	Michael Dean Campbell
NND.001.00305	Michael Eburn
NND.001.00327	Michael Fox Architects
NND.001.00592	Michael Francis Lillas
NND.001.00936	Michael Gorman
NND.001.00933	Michael Huon
NND.600.00355	Michael James Brown
NND.600.00067	Michael John (Mick) Beltran
NND.001.00553	Michael Leeming
NND.001.00478	Michael Lonergan
NND.001.01112	Michael McGrath
NND.001.00417	Michael Moss
NND.001.00753	Michael Scholz
NND.001.00702	Michael Stanley Harewood
NND.001.01015	Michael Yabsley
NND.001.00047	Michaela Samman
NND.600.00212	Micheal Devine
NND.001.00122	Michele
NND.001.01017	Michelle Blair
NND.001.00342	Miriam Dayhew
NND.001.00211	Moira Ryan
NND.001.01234	Monaro Family Support Service
NND.001.00568	Monica Teresa McMahan
NND.001.00222	Morris Scott Bills
NND.600.00133	Mountain Cattleman's Association of Victoria
NND.600.00278	Mr & Mrs Bruce and Lesley Diane Viti Lane
NND.001.01002	Mr Bradley Rayer
NND.600.00008	Mr Christopher Laurie Mills
NND.001.01364	Mr G. H. Schorel-Hlavka
NND.600.00225	Mr Philip Mas
NND.001.00623	Mr Roger Clive Bylett
NND.001.00517	Mt Wilson/Mt Irvine Rural Fire Brigade
NND.600.00052	Munnings and Associates Pty Ltd
NND.001.00659	Murray Quant
NND.001.00644	Nambucca Valley Council
NND.001.00204	Narelle Campbell
NND.001.00881	National Association for the Visual Arts

Public submissions received by the Royal Commission	
NND.600.00214	National Drought and North Queensland Flood Response and Recovery Agency
NND.001.00585	National Enterprise for Rural Community Wellbeing - University of South Australia
NND.001.01335	National Farmers' Federation
NND.001.01154	National Insurance Brokers Association
NND.001.01134	National Landcare Network Ltd
NND.001.00987	National On-site Providers Association
NND.001.01389	National Parks Association of NSW
NND.001.00695	National Rural Health Alliance
NND.001.01210	Nature Conservation Society of South Australia
NND.001.01253	Nature.Net Pty Ltd
NND.001.00565	Neil Burrows
NND.600.00216	Neville Harold Locker
NND.001.00480	Neville Siede
NND.001.00735	Nicholas John Barton
NND.001.01382	Nick van Stekelenburg
NND.001.00961	Nicolas Pascal
NND.001.00275	Nigel Bell
NND.001.00276	Nigel Bell
NND.001.00049	Nigel Charles Edward Weekes
NND.600.00218	Nillumbik Pro Active Landowners
NND.001.00580	Nina Balas
NND.600.00113	North East Bioregional Network
NND.001.00977	North East Forest Alliance
NND.600.00051	North Tura Beach Residents Association Inc
NND.001.00700	Northern Territory Cattlemen's Association
NND.001.01098	Northrop Grumman Australia Pty Ltd
NND.600.00304	NRM Regions Australia
NND.001.00915	Nroman Green
NND.001.00427	NSW Pitt Town Progress Association
NND.001.01078	NSW Rural Fire Service Association
NND.001.01028	OzRunways Pty Ltd
NND.001.00445	Pam Nairn
NND.001.00845	Pat Schultz
NND.001.00038	Path to Prosperity Good Earth Investments
NND.001.00610	Patricia Elizabeth Beatty
NND.001.01099	Patricia McClelland
NND.001.00544	Patricia murphy
NND.001.00134	Patricia Sullivan
NND.001.00338	Paul Barber
NND.001.00048	Paul G Gray

Public submissions received by the Royal Commission	
NND.001.00992	Paul L Baker
NND.001.00202	Paul Recher
NND.001.00756	Paul Reeve
NND.600.00444	Paul Ross
NND.001.00226	Paul Williams
NND.001.00326	Paula Watson
NND.001.01001	Pauline O'Carolan
NND.001.00606	Peter Alexander Roberts
NND.001.00052	Peter Andrew Blazko
NND.001.01340	Peter Anthony Ryan
NND.001.00168	Peter Bagshaw
NND.001.00906	Peter Dunn
NND.001.01103	Peter Edward Fuller
NND.001.00685	Peter H Davis
NND.600.00021	Peter Harris
NND.001.01165	Peter Heward
NND.600.00417	Peter Holding
NND.001.01314	Peter I McArdle
NND.001.00332	Peter James Cheeseman
NND.001.00363	Peter James Dunn
NND.001.00462	Peter John Officer
NND.001.00004	Peter Lindsay Thorpe
NND.001.00097	Peter Marshall
NND.001.00741	Peter McConachy
NND.001.00550	Peter Mercieca
NND.600.00069	Peter Motbey
NND.001.00530	Peter O'Brien
NND.001.00419	Peter Parker
NND.001.00797	Peter R Taylor
NND.001.00718	Peter Redman
NND.600.00131	Peter Robert Poppett
NND.001.01152	Peter Ross Simons
NND.600.00445	Peter Spencer Ravenscroft
NND.001.00046	Peter Trahar
NND.001.00601	Peter Wales
NND.600.00060	Peter Watts
NND.001.00731	Phil Robinson
NND.001.01111	Philip Clark
NND.600.00226	Philip Crowther
NND.001.00947	Philip Novak
NND.001.01387	Philip Spark
NND.001.00767	Phillip R Gibbons

Public submissions received by the Royal Commission	
NND.001.00107	Phillip Servaes
NND.001.00131	Phillip Stockwell
NND.001.00069	Phillipa Anne Holenkamp
NND.001.00782	Phoenix Foundations Housing Relief Limited
NND.600.00279	Picking Up The Peaces
NND.001.01285	Pippa Quilty
NND.001.01333	Pitt Town Progress Association Inc.
NND.001.00789	Planning Institute of Australia
NND.001.01010	Police Federation of Australia
NND.600.00227	Premier's Climate Change Council SA
NND.001.00967	Private Forests Tasmania & Tasmanian Forests and Forest Products Network
NND.600.00342	Prof Allan Fels and Dr David Cousins
NND.001.00945	Prof. Jason Sharples
NND.001.01056	Professor Alexander McFarlane AO
NND.001.00329	Professor Bruce Thom AM
NND.001.00076	Professor David Lindenmayer
NND.001.01005	Professor James Guthrie AM
NND.001.00262	Professors Zylstra, Hopper, Bradshaw, Dixon and Lindenmayer
NND.001.01141	Property Council of Australia
NND.001.00683	Property Owners' Association of Victoria
NND.001.01074	Property Rights Australia
NND.001.00868	Prudence Woods
NND.600.00280	Public Service Association of NSW
NND.001.01241	Queanbeyan-Palerang Regional Council
NND.600.00308	Queensland Law Society
NND.001.00213	Queensland Rural Fire Brigade Association
NND.001.00072	Queensland Shooters, Fishers and Farmers Party. (State Chairman)
NND.001.01319	Quinns Rocks Environmental Group Inc
NND.600.00388	R Mach Aviation Pty Ltd
NND.001.01020	R.J. Whelan, P. Kanowski, R.J. Williams
NND.600.00132	Rachael Miller
NND.001.01327	Rachel Coffey
NND.001.00666	Rachel Sarah Gardiner
NND.001.00018	Ralph Mills
NND.001.00499	Ralph Rabbidge
NND.001.00662	Ralph Wilson
NND.001.00407	RAND Australia
NND.001.00657	Raven Spirit
NND.001.00155	Ravensbourne Perseverance Rural Fire Brigade
NND.001.00624	Raymond David
NND.001.00794	Raymond Harrop

Public submissions received by the Royal Commission	
NND.001.00016	Raymond White
NND.001.00859	Regional Arts Australia
NND.600.00446	Regional Victorian OTDS
NND.001.01046	Reina Hill
NND.600.00220	Retired and Former Police Association of NSW
NND.001.00722	RFS Snowy River Group Captains
NND.001.00678	Rhonda Ayliffe
NND.600.00323	Rhonda Boyle
NND.001.00460	Richard William Miller
NND.001.00344	Richard Bentley
NND.001.00318	Richard Vos
NND.001.01171	Richard W K Mann
NND.001.01153	Richmond Valley Council
NND.001.01130	Rick Molony
NND.001.00040	Rick Pratchett
NND.600.00040	Rick Sneeuwjagt
NND.600.00022	Ricky Andrew Morris - chair agriculture Kangaroo Island
NND.001.01255	Risk Frontiers
NND.600.00418	Risk IAm Pty Ltd
NND.600.00228	Rite-ON! Pty Ltd
NND.001.00375	Rob Bevear
NND.001.00591	Rob Brislin
NND.001.00207	Rob Gibbs
NND.001.01176	Rob Meaton
NND.600.00070	Robbie Daniel Neil Gambley
NND.600.00110	Robert (Bob) Snedden
NND.001.00358	Robert Boag
NND.001.00495	Robert Campbell-Burns
NND.600.00023	Robert de Groot
NND.001.00760	Robert E. Jackson
NND.001.00272	Robert Francis
NND.001.00254	Robert Herbert Blomfield
NND.600.00229	Robert John Raison
NND.600.00025	Robert John Williams
NND.001.00087	Robert Joshua
NND.001.00128	Robert Mitchell
NND.600.00338	Robert Peake
NND.001.01100	Robert Richmond
NND.001.00396	Robert Walker
NND.001.00448	Robert Whymark
NND.001.00474	Robin Carle
NND.001.01345	Robin McConkey

Public submissions received by the Royal Commission	
NND.001.01126	Robyn Caldwell
NND.001.00790	Robyn Hermans
NND.001.00483	Robyn O'Neill
NND.001.00179	Robyn Sweeney
NND.001.01148	Rod Cramer
NND.001.00138	Rodney James Stone
NND.001.01052	Rodney Keenan
NND.001.00486	Rodney Neville Bridges
NND.001.00932	Rodney Spencer Dowling
NND.001.00456	Rodney Stevens
NND.001.00078	Rodney Weber
NND.001.00080	Rodney Weber
NND.001.00105	Roger Donald Anderson
NND.001.00005	Roger Underwood
NND.600.00062	Roger Underwood
NND.001.00064	Rohan Byrnes
NND.600.00359	Rolf Poole
NND.600.00440	Ron Wayne Kraan
NND.001.00006	Ronald James
NND.600.00026	Ronald William Murtagh
NND.001.00593	Rosedale Association Inc.
NND.600.00447	Ross Bowen
NND.001.00117	Ross Brogan AFSM
NND.001.00778	Ross Harold Hitchcock
NND.001.00656	Ross Murphy
NND.001.00638	Royal Australasian College of Physicians
NND.001.01173	Royal Australasian College of Surgeons
NND.001.00617	Royal Australian College of General Practitioners (RACGP)
NND.001.00634	Royal Commission into National Natural Disaster
NND.600.00027	Royce Joseph White
NND.600.00232	RSPCA QLD
NND.001.00180	Rupert G Hanna
NND.600.00281	Rural Councils Victoria
NND.001.01135	Rural Doctors Association of Australia (RDAA)
NND.600.00066	Rural Fires Association of Queensland (RFAQ)
NND.001.00706	Russ Graul
NND.001.00502	Russell James Watson
NND.600.00233	Ruth Ann Haig
NND.001.00418	Ruth Harriman
NND.600.00376	Sally Kennedy
NND.001.01026	Sally Milburn
NND.001.00459	Sally Nuyens

Public submissions received by the Royal Commission	
NND.001.00273	Sam Refalo
NND.001.00096	Samford Rural Fire Brigade
NND.600.00419	Sandra Boulter
NND.001.00416	Sarah Naomi Butler
NND.001.01012	Sarah Waddell
NND.001.00692	Save the Children
NND.001.01199	Seán Burke
NND.600.00427	Senator Concetta Fierravanti-Wells
NND.001.01216	Shane William Mcgilvray
NND.001.00856	Sharon Nevileen Jean Lohse
NND.600.00049	Sharon Tapscott
NND.001.00333	Shaun Walsh
NND.001.01032	Shiann Broderick
NND.001.01225	Shire of Dundas
NND.001.01035	Shoalcoast Community Legal Centre
NND.600.00035	Shoalhaven City Council
NND.001.01391	Sigmundur Valgeirsson
NND.001.00884	Simon Berry
NND.001.00285	Simon Curry
NND.001.00582	Simon John Upward
NND.001.00894	Simon Trinca
NND.001.01117	SmartSat Cooperative Research Centre (CRC)
NND.001.00603	Snowy Valleys Council
NND.001.01155	Snowy Valleys Council Ag Recovery Group
NND.600.00430	Social Justice Advocates of the Sapphire Coast
NND.001.00979	Softwoods Working Group
NND.001.01195	South Australian Road Transport Association
NND.001.00414	South Australian Veterinary Emergency Management (SAVEM) Inc AND Engine Room Solutions Pty Ltd
NND.001.00925	South East Timber Association Inc
NND.600.00237	Southcoast Health and Sustainability Alliance
NND.001.00866	Southern Downs Regional Council
NND.600.00235	South-West Forests Defence Foundation Inc
NND.001.01036	St Georges Uniting Church & Disaster Relief Chaplaincy Network
NND.001.01084	St Vincent de Paul Society
NND.600.00238	Standards Australia
NND.001.00847	State Fire Management Council (Tasmania)
NND.001.00393	Stephen Douglass
NND.001.01239	Stephen Dovey
NND.001.00073	Stephen Hegedus
NND.001.01365	Stephen James Robson
NND.001.00102	Stephen James Ryan

Public submissions received by the Royal Commission	
NND.001.01048	Stephen John Grubits
NND.001.01325	Stephen Jones
NND.001.00103	Stephen Norman Brown
NND.001.00253	Steven Conway
NND.001.00921	Steven Earle Green
NND.001.00031	Steven Schmied
NND.001.01305	Stevie Smith
NND.001.00696	Stuart Graham
NND.001.01353	Stuart Grant Burbidge
NND.001.01359	Stuart Lewien
NND.600.00377	Stuart Mitchell
NND.001.00622	Stuart Strachan
NND.001.00997	Sue and Jim Novak
NND.001.00237	Sue Conlan
NND.001.00558	Sue Norman
NND.001.00930	Sue Tasman
NND.001.01201	Sukalpa Goldflam
NND.001.00825	Suncorp Group
NND.001.00682	Susan Bear
NND.001.00840	Susan Carey
NND.001.01280	Susan Quartermaine
NND.001.00944	Susie Header
NND.001.01123	Sustainable Timber Tasmania
NND.001.00646	Sylvie Mester
NND.600.00313	Tallangatta Memorial Hall Committee Of Management
NND.001.01226	Tamara Weekes
NND.001.00257	Tamborine Mountain Rural Fire Brigade
NND.001.00247	Tarome Rural Fire Brigade
NND.001.01371	Tarwyn Park Training & Natural Sequence Farming
NND.600.00381	Tasmanian Government
NND.001.00776	Team Rubicon Australia
NND.600.00420	Ted Kramer
NND.600.00422	Ted Schultheis
NND.001.01145	Terence Balle
NND.001.00528	Terrie Anne Adams
NND.600.00098	Terry Channells
NND.001.00118	Terry Laidler
NND.600.00240	Terry Myers
NND.001.01376	The Australian National University
NND.001.01000	The Clarence Forum
NND.001.01383	The Dynamic Engineering Solution Pty Ltd
NND.600.00241	The Habitat Advocate



Public submissions received by the Royal Commission	
NND.600.00150	The Honourable Wilson Tuckey
NND.001.01045	The Howitt Society
NND.600.00074	The Mulloon Institute Limited (TMI)
NND.600.00283	The Nature Conservancy
NND.001.01205	The Pharmacy Guild of Australia
NND.001.00359	The Preventatists Incorporated
NND.600.00242	The Republican Party of Australia [The RPA]
NND.001.00348	The Ripper Group Pty Ltd
NND.001.01069	The Royal Automobile Club of Queensland
NND.001.00246	The Saltbush Club
NND.001.00324	The Salvation Army
NND.001.01308	The Shed of Hope Inc
NND.001.00485	The Triangle Inc
NND.001.00249	The undersigned of the petition by VentIT!
NND.001.00233	The University of Adelaide
NND.001.01172	The Wilderness Society Ltd
NND.001.00244	Theo van Den Berg
NND.001.00308	Thomas Carlyle Reeve
NND.001.00943	Thomas Duff
NND.001.01113	Thomas Richard Trevan
NND.600.00072	Thomas Stephen Peter Kelly
NND.001.00796	Tiffanie Glagovs
NND.001.00566	Tim Giles
NND.001.01322	Tim Herne
NND.001.01386	Tim Hitchins
NND.001.00948	Tim Kelly
NND.001.01317	Timber NSW
NND.001.00611	Timothy James Fatchen
NND.001.00928	Timothy Neale, Jessica K. Weir, Will Smith, Alex Zahara
NND.600.00316	Tinamaria Reberger
NND.001.00001	Todd Smith
NND.001.00218	Todd Walter Vercoe
NND.001.00228	Tom Baker
NND.001.01259	Tonia Welsh
NND.001.00929	Tony Peck
NND.001.00931	Tony Peck
NND.001.00156	Tony Pedro
NND.600.00102	Toowoomba Escarpment and Bushland Action Group
NND.001.01062	Towong Shire Council
NND.001.00298	Tracy Skippings
NND.001.01168	Transforming Australia's Mental Health Service System [TAMHSS]
NND.001.00412	Transportation Associates Pty Ltd

Public submissions received by the Royal Commission	
NND.001.00126	Travis Harpley
NND.001.00278	Trev Hames
NND.001.00428	Trevor Speirs
NND.001.00963	Trevor Woolley
NND.001.00380	Trypheyne McShane
NND.001.00279	Tuli Laulau
NND.001.01161	Tumut Community Association Incorporated
NND.600.00363	Tura Beach Country Club
NND.001.01373	Ulladulla & Districts Community Forum
NND.600.00245	United Firefighters Union Of Australia
NND.600.00246	University of Melbourne's Centre for Disaster Management and Public Safety
NND.001.00599	Upper Murray Incorporated
NND.600.00247	Urban Bushland Council WA Inc
NND.001.01006	V.K Demjin
NND.001.00988	Vanessa Cavanagh
NND.001.00075	Vanessa Ingram Daniel
NND.001.00497	Vaughan Anthony Johnston
NND.001.00786	Veronica Mary Bernadette Coen
NND.001.00962	Veterinarians for Climate Action
NND.001.00872	Vic Jurskis
NND.001.00555	Victor Stafford
NND.001.01044	Victorian Association of Forest Industries Inc
NND.001.01379	Victorian Council of Social Service
NND.600.00248	Victorian Farmers Federation
NND.600.00249	Victorian National Parks Association
NND.600.00105	Villa Maria Catholic Homes (VMCH)
NND.001.00770	Virginia Kay Young
NND.001.01007	Vis Koffsovitz
NND.001.01235	Volunteer Fire Brigades Victoria (VFBV)
NND.001.00293	Volunteer Firefighters Association NSW
NND.001.00328	Volunteer Rural Fire Brigade Ravensbourne Perseverance
NND.001.01366	Volunteering Australia
NND.001.01261	Volunteering Queensland
NND.600.00170	W.H. (Bill) Johnston
NND.001.01101	WA Landcare Network Inc
NND.001.00268	Wallace James Collins
NND.600.00251	Walter Trevor Thomas
NND.001.00449	Warren John Matthews
NND.001.00951	Warwick Sawyer
NND.001.01238	Wayne & Helen Schaefer
NND.001.00805	Wayne Arnold

Public submissions received by the Royal Commission	
NND.001.00424	Wayne Patrick Kealy
NND.001.00430	Weathertex Pty Ltd
NND.600.00253	Western Australia Forest Alliance Inc
NND.600.00254	Western Roads Federation
NND.600.00122	Wetlands Research Association
NND.001.00252	WGCDR (Ret) Ronald James Magrath AFC OAM CVSA
NND.001.00828	Wide Bay Burnett Environment Council Inc
NND.001.01316	Wildlife Carers Group
NND.001.00818	Wildlife Health Australia Inc.
NND.600.00089	William (Bill) Harlock Gladstone Robertson
NND.001.00163	William (Billy) James Geddes
NND.600.00114	William Boerder
NND.001.00012	William Edward Hanna
NND.001.00512	William James Rich
NND.001.00516	William Kaye
NND.001.01211	William Nethery
NND.001.00223	William Robert Kininmonth
NND.001.00322	William Shephard
NND.001.00612	William T Clark
NND.001.00341	Williams Timber
NND.600.00435	Wingecarribee Shire Council
NND.001.00379	Wolfgang Klein
NND.001.00819	Wollondilly Shire Council
NND.001.00787	Wood Products Victoria Ltd
NND.600.00439	Woodlands Rainforest Retreat
NND.600.00255	World Animal Protection limited (formerly WSPA Australia Limited)
NND.600.00256	World Breastfeeding Trends Initiative
NND.600.00257	WWF- Australia
NND.001.01368	XDI Cross Dependency Initiative
NND.001.01298	XR Grey Power
NND.001.00710	Yael Leiovitch
NND.001.01218	Yana del Valle and Simon Orbell
NND.600.00258	Yarra Waterways Group
NND.001.00267	Yarrawa native Forest
NND.001.00812	YLess4U
NND.001.00808	Zoe Pook
NND.001.00493	Zoran Panzich
NND.001.00560	Zoran Panzich
The Royal Commission received an additional 534 submissions where the authors requested their submissions not be published, or be published without attribution. The Royal Commission elected not to publish a small number of submissions.	

4.8 The Royal Commission also received four additional submissions from the Victorian, Queensland and South Australian governments.

Table 7: Other submissions received

Additional submissions received by the Royal Commission	
CLQ.001.001.0014	State of Queensland
CLQ.001.001.0001	State of Queensland
SOA.500.001.0002	State of South Australia
EMV.0008.0001.0001	State of Victoria

## Appendix 5 Background Papers

- 5.1 The Royal Commission published a series of Background Papers that summarised existing literature on various topics that the Royal Commission intended to explore further.
- 5.2 The views and statements in the papers were drawn from publicly available literature and did not necessarily represent the views of the Royal Commission.

Table 8: Background papers

Title of paper	Date of publication
<p><b>Background Paper 1: National Natural Disaster Arrangements</b></p> <p>Provided a brief overview of Australia’s existing national natural disaster arrangements. These arrangements reflect the federal system of government, which apportions powers and responsibilities between the Commonwealth and states and territories.</p>	6 May 2020
<p><b>Background Paper 2: Australian Inquiries and Reports Concerning Natural Disasters</b></p> <p>Provided an overview of past inquiries and reports about natural disasters. The Royal Commission identified more than 240 formal analyses completed since 1927, resulting in thousands of findings and recommendations.</p>	15 May 2020
<p><b>Background Paper 3: Constitutional Issues and National Natural Disaster Arrangements</b></p> <p>Provided further detail on constitutional issues related to Australia’s national natural disaster arrangements – particularly in relation to the ‘external affairs’ power in the Constitution, under which the Commonwealth Parliament can make laws to implement international agreements to which Australia is a party. This paper, and the first Issues Paper, essentially considered the nature and extent of any Commonwealth constitutional constraints on how Australia responds to natural disasters.</p>	22 May 2020
<p><b>Background Paper 4: Land Management – hazard reduction: a literature review</b></p> <p>Provided a literature review discussing prescribed burning, which has received the most attention in the scientific literature, as well as the use of mechanical fuel load reduction and livestock grazing as fuel management techniques. The effectiveness and benefits of different vegetation-related hazard reduction activities remain the subject of considerable debate amongst fire management authorities, fire scientists, ecologists, and the broader community.</p>	15 June 2020
<p><b>Background Paper 5: Cultural burning practices in Australia</b></p> <p>Provided background about cultural burning practices in Australia and surveys some of the literature about the practice. Indigenous Australians have used fire to shape and manage the land for over 60,000 years. While these practices have been widely disrupted over a number of generations, there is a growing recognition of the value of cultural burning, including as a way to mitigate the effects of bushfires.</p>	15 June 2020

## Appendix 6 Responses to Issues Papers

- 6.1 The Royal Commission published a series of Issues Papers that explored themes relevant to its inquiry and sought responses on specific policy questions.
- 6.2 The Issues Papers did not contain findings or conclusions. The responses to Issues Papers formed part of the information and evidence analysed by the Royal Commission as part of its inquiry.
- 6.3 In total, the Royal Commission received 173 responses across four Issues Papers. The views and statements in the Issues Papers did not represent the views of the Royal Commission.
- 6.4 **Issues Paper 1 – Constitutional Arrangements for the Declaration of a State of National Emergency** was published on 8 May 2020 and responses closed on 25 May 2020. This paper explored legal and constitutional questions surrounding the concept of a declaration of a ‘state of national emergency’ by the Australian Government, and how this might operate and interact with existing state and territory emergency management frameworks. The Royal Commission received 17 responses on this Issues Paper.

Table 9: Responses to Issues Paper 1

Issues Paper 1: Constitutional Arrangements for the Declaration of a State of National Emergency	
Document ID	Respondent
NND.800.200.00015	Attorney-General's Department, Australian Government
NND.800.200.00004	IPSGroup Pty Ltd
NND.800.001.00005	Luke Beck
NND.800.200.00006	NSW Government
NND.800.200.00012	Professor John Williams and Mr Henry Heuzenroeder
NND.800.200.00013	Property Council of Australia
NND.800.001.00002	Ronald James
NND.800.200.00009	South Australian Government
NND.800.200.00008	State of Queensland
NND.800.200.00010	State of Victoria
NND.800.001.00006	Susanne Tongue
NND.800.200.00011	Western Australian Government
The Royal Commission received an additional six responses where the authors requested their response not be published, or be published without attribution. [NND.800.200.00001, NND.800.200.00002, NND.800.200.00003, NND.800.200.00005, NND.800.200.00007]	

6.5 **Issues Paper 2 – Health Arrangements in Natural Disasters** was published on 29 May 2020 and responses closed on 26 June 2020. This Issues Paper provided an overview of Australia’s health care arrangements and discussed: the role of primary care providers in disaster planning, response and recovery; the health effects of bushfire smoke; the adequacy and national consistency of information on air quality; and whether there was a need for greater research into any particular health effects of natural disasters. The Royal Commission received 41 responses on this Issues Paper.

Table 10: Responses to Issues Paper 2

Issues Paper 2: Health Arrangements in Natural Disasters	
Document ID	Respondent
NND.800.200.00063	ACT Government
NND.800.001.00109	Asthma Australia
NND.800.200.00042	Australasian College For Emergency Medicine
NND.800.001.00010	Fire and Emergency Service Authorities Council
NND.800.200.00052	Australian College of Nursing
NND.800.001.00064	Australian College of Rural and Remote Medicine
NND.800.001.00054	Australian Healthcare and Hospitals Association
NND.800.001.00071	Bianca Jackson
NND.800.001.00072	Capital Health Network
NND.800.001.00012	CareFlight NT
NND.800.001.00008	Cedric Robin Hingee
NND.800.001.00087	Centre for Air pollution, energy and health Research (CAR)
NND.800.001.00084	College of Health and Medicine, Australian National University
NND.800.001.00074	Consumers Health Forum of Australia
NND.800.001.00077	Danila Dilba Health Service
NND.800.200.00043	Department of Health, Australian Government
NND.800.001.00082	Doctors for the Environment Australia
NND.800.001.00068	Dr David Shearman
NND.800.001.00062	Dr Kaitlyn Watson & Dr Elizabeth McCourt
NND.800.001.00069	Dr Penelope Burns
NND.800.001.00105	Exercise & Sports Science Australia
NND.800.001.00009	IPSGroup Pty Ltd
NND.800.001.00083	Mental Health Australia
NND.800.200.00044	Monash Accident Research Centre
NND.800.001.00080	Monash University Disaster Resilience Initiative
NND.800.200.00061	National Mental Health Commission

Issues Paper 2: Health Arrangements in Natural Disasters	
NND.800.001.00065	National Mental Health Consumer and Carer Forum
NND.800.001.00079	NSW Smart Sensing Network
NND.800.200.00045	Queensland Health
NND.800.001.00075	Queensland Nurses and Midwives' Union
NND.800.001.00073	Queensland University of Technology
NND.800.200.00046	Royal Australasian College of Surgeons
NND.800.001.00108	Royal Australian College of General Practitioners
NND.800.200.00064	Royal Australian College of Physicians
NND.800.200.00062	Royal Flying Doctors Service
NND.800.200.00067	Victorian Government Solicitor's Office
NND.800.001.00081	Wentworth Healthcare Ltd - Nepean Blue Mountains PHN
NND.800.001.00076	World Association for Disaster and Emergency Medicine
NND.800.001.00085	Dr Robyn Schofield, Director of Environmental Science, University of Melbourne; Dr Jeremy Silver, School of Earth Sciences, University of Melbourne; Mr Robert Ryan, School of Earth Sciences, University of Melbourne; Ms Clare Walter, University of Queensland and University of Melbourne; Prof Peter Rayner, School of Earth Sciences, University of Melbourne; Prof Clare Murphy (Paton-Walsh), Director of the Centre for Atmospheric Chemistry, University of Wollongong; Dr Nicholas Deutscher, Centre for Atmospheric Chemistry, University of Wollongong; A/Prof Jenny Fisher, Centre for Atmospheric Chemistry, University of Wollongong; Dr Hugh Forehead, SMART Infrastructure Facility, University of Wollongong; Prof Jane Heyworth, School of Population and Global Health, The University of Western Australia; Prof Zoran Ristovski, School of Earth and Atmospheric Sciences, Queensland University of Technology; Prof Lidia Morawska, International Laboratory for Air Quality and Health, Queensland University of Technology; Dr Branka Miljevic, School of Earth and Atmospheric Sciences, Queensland University of Technology
The Royal Commission received an additional two responses where the authors requested their response not be published, or be published without attribution. [NND.800.001.00086, NND.800.001.00007]	



6.6 **Issues Paper 3 – Local Governments and Natural Disasters** was published on 5 June 2020 and responses closed on 18 June 2020. This Issues Paper explored the role of local governments in natural disasters – cities, shires, towns and municipalities – in preparing for, responding to and recovering from natural disasters. This Issues Paper explored questions about: information that local governments have access to in natural disasters and how it could be improved to assist them in their role; responsibility for communicating and educating communities about natural disasters; and local government roles in hazard management, evacuation, and recovery. The Royal Commission received 68 responses on this Issues Paper.

Table 11: Responses to Issues Paper 3

Issues Paper 3: Local Governments and Natural Disasters	
Document ID	Respondent
NND.800.001.00021	Alpine Shire Council
NND.800.001.00017	Burdekin Shire Council
NND.800.200.00018	Burnie City Council
NND.800.001.00014	Campbell McKenzie
NND.800.200.00019	Central Highlands Council
NND.800.001.00041	City of Belmont
NND.800.001.00016	City of Bunbury
NND.800.001.00055	City of Greater Geraldton
NND.800.001.00020	City of Hobart
NND.800.200.00068	City of Perth
NND.800.001.00028	City of Wanneroo
NND.800.200.00031	Commonwealth Government
NND.800.200.00020	Corangamite Shire Council
NND.800.001.00045	Dudley McArdle
NND.800.200.00022	East Gippsland Shire Council
NND.800.200.00032	Eurobodalla Shire Council
NND.800.001.00023	Gavin Ho
NND.800.200.00023	Glenorchy City Council
NND.800.001.00024	Greater Bendigo City Council
NND.800.001.00036	Hawkesbury City Council
NND.800.001.00033	Healesville Action Group
NND.800.200.00037	Insurance Council of Australia
NND.800.001.00025	IPSGroup Pty Ltd
NND.800.001.00015	James Gray
NND.800.200.00024	Kyogle Council

Issues Paper 3: Local Governments and Natural Disasters	
NND.800.200.00017	Lismore Citizens Flood Review Group
NND.800.200.00033	Local Government Association of Queensland
NND.800.200.00025	Local Government Association of Tasmania
NND.800.001.00052	Maurice Smith
NND.800.001.00029	Maxwell Philip Margetts
NND.800.001.00037	Mid-Western Regional Council
NND.800.001.00030	Mitchell Shire Council
NND.800.200.00034	Municipal Association of Victoria
NND.800.200.00014	Nambucca Valley Council
NND.800.001.00046	National Drought and North Queensland Flood Response and Recovery Agency
NND.800.001.00018	Neil T. M. Hamilton
NND.800.001.00048	Northern Beaches Council
NND.800.001.00042	Peter Dunn
NND.800.001.00031	Peter James Stewart
NND.800.200.00035	Rockhampton Regional Council
NND.800.200.00026	Scenic Rim Regional Council
NND.800.200.00016	Shire of Carnamah
NND.800.200.00027	Shire of Dardanup
NND.800.200.00028	Shire of Narrogin
NND.800.001.00047	Shoalhaven City Council
NND.800.001.00022	Simone Plummer
NND.800.001.00043	Snowy Monaro Regional Council
NND.800.001.00034	Snowy Valleys Council
NND.800.200.00029	Southern Metropolitan Municipal Emergency Management Enhancement Group
NND.800.200.00040	State of Victoria
NND.800.200.00069	Strathbogie Shire Council
NND.800.001.00051	Sutherland Shire Council
NND.800.001.00019	Town of Victoria Park
NND.800.001.00032	Townsville City Council
NND.800.200.00036	Towong Shire Council
NND.800.200.00030	Wellington Shire Council
NND.800.001.00027	West Tamar Council
NND.800.001.00039	Western Australian Local Government Association

### Issues Paper 3: Local Governments and Natural Disasters

The Royal Commission received an additional ten responses where the authors requested their response not be published, or be published without attribution. [NND.800.001.00044, NND.800.001.00053, NND.800.001.00038, NND.800.001.00026, NND.800.001.00040, NND.800.001.00110, NND.800.001.00049, NND.800.001.00013, NND.800.001.00050, NND.800.001.00035]

- 6.7 **Issues Paper 4 – Firefighting and Emergency Services Personnel and Equipment** was published on 19 June 2020 and responses closed on 29 June 2020. This Issues Paper provided a brief overview of some of the issues that affect firefighter and other emergency services providers, and posed a number of questions concerning, among other things, how they are recruited, trained and supported; how their equipment is managed; how they communicate during and emergency; and how they share resources. The Royal Commission received 47 responses on this Issues Paper.

Table 12: Response to Issues Paper 4

Issues Paper 4: Firefighting and Emergency Services Personnel and Equipment	
Document ID	Respondent
NND.800.001.00096	Australasian Fire and Emergency Service Authorities Council
NND.800.001.00091	Air Affairs Australia
NND.800.001.00058	Alan Hughes
NND.800.001.00078	Amber Technology Limited
NND.800.001.00066	Andreas Sneikus
NND.800.200.00057	Andrew Ricketts
NND.800.001.00056	Arianne Allen
NND.800.001.00102	Australian Land Conservation Alliance
NND.800.001.00061	Ballogie Rural Fire Brigade
NND.800.001.00088	Ben Cosier
NND.800.001.00063	Bruce David Forrest
NND.800.200.00058	Chris Lloyd
NND.800.200.00053	Commonwealth Government
NND.800.001.00059	David Freeman
NND.800.001.00104	David Minifie
NND.800.001.00090	Dr Joanne Wainer
NND.800.200.00065	Echuca Fire Brigade
NND.800.200.00048	Ferntree Gully Urban Fire Brigade
NND.800.200.00059	Fiona Burns
NND.800.001.00060	Garry Paris
NND.800.001.00095	Hancock Victorian Plantations Pty Limited
NND.800.001.00070	IPS Group Pty Ltd

Issues Paper 4: Firefighting and Emergency Services Personnel and Equipment	
NND.800.001.00057	Jeff Harbour
NND.800.001.00092	John Seymour
NND.800.200.00038	Mooroolbark Firestation
NND.800.001.00098	Nokia Solutions and Networks
NND.800.001.00099	Northrop Grumman Australia
NND.800.001.00106	OneFortyOne Plantations
NND.800.001.00107	Public Service Association of NSW/CPSU NSW
NND.800.200.00060	Queensland Fire and Emergency Services
NND.800.001.00094	Red Helmet Technology
NND.800.200.00039	Robert O'Connor
NND.800.001.00089	Robert Webb
NND.800.200.00049	Scott Chirnside
NND.800.200.00054	Simon Steele
NND.800.200.00055	South Australian Country Fire Service
NND.800.200.00056	South Australian Metropolitan Service
NND.800.200.00041	Terence O'Brian
NND.800.001.00067	Tim Ahchow
NND.800.200.00066	Victorian Government Solicitor's Office
NND.800.001.00097	Victorian National Parks Association
NND.800.200.00050	Volunteer Fire Brigades Victoria - District 7 Council
NND.800.001.00103	William Stockdale
The Royal Commission received an additional four responses where the authors requested their response not be published, or be published without attribution. [NND.800.200.00047, NND.800.001.00093, NND.800.001.00101, NND.800.001.00100]	

## Appendix 7 Responses to Draft Propositions

- 7.1 On 4 September 2020, Counsel Assisting the Royal Commission published Draft Propositions. The Draft Propositions were informed by the range of information provided to the Royal Commission through submissions, responses to Issues Papers and compulsory notices, evidence presented during public hearings, and Interim Observations published by the Royal Commission on 30 August 2020. The views and statements in the Draft Propositions did not necessarily represent the views of the Royal Commission.
- 7.2 The Royal Commission received responses on the Draft Propositions from individuals and organisations with expertise and interests relevant to the inquiry.
- 7.3 In total, the Royal Commission received 143 responses and submissions to the Draft Propositions, comprising:
- 16 responses and submissions from the Australian, state or territory governments, including the Commonwealth Scientific and Industrial Research Organisation (CSIRO)
  - 92 responses from organisations, and
  - 35 responses from individuals.

Table 13: Responses and submissions to Draft Propositions – Governments

Responses and submissions to Draft Propositions from Australian, state and territory governments/agencies	
Document ID	Respondent
ACT.900.001.0001	Australian Capital Territory
CTH.900.001.0001	Commonwealth of Australia
CTH.900.001.0002	
CTH.902.001.0003	
CSI.900.002.0003	CSIRO
NSW.900.001.0003	State of New South Wales
NTT.900.001.0003	Northern Territory
NTT.901.001.0001	
CLQ.003.001.0001	State of Queensland
CLQ.003.001.0188	
SSA.900.001.0003	State of South Australia
SSA.901.001.0047	
TAS.900.001.0003	State of Tasmania
VIC.900.001.0001	State of Victoria
SWA.007.001.0001	State of Western Australia
SWA.007.001.0002	

Table 14: Responses to Draft Propositions – Organisations

Responses to Draft Propositions from organisations	
Document ID	Respondent
NND.300.006.0133	Aerial Application Association of Australia Ltd (AAAA)
NND.300.006.0020	Access For All Inc.
NND.300.005.0007	Australian Local Government Association (ALGA)
NND.300.005.0012	Australian Radio Communications Industry Association (ARCIA)

Responses to Draft Propositions from organisations	
NND.300.004.0001	Asthma Australia
NND.300.005.0003	Australasian Fire and Emergency Service Authorities Council Ltd
NND.300.005.0001	Australian Business Roundtable for Disaster Resilience & Safer Communities (ABR)
NND.300.005.0011	Australian Child and Adolescent Trauma, Grief & Loss Network
NND.300.005.0002	Australian Communications Consumer Action Network
NND.300.005.0004	Australian Federation of Air Pilots
NND.300.006.0142	Australian Financial Complaints Authority
NND.300.007.0020	Australian Institute of Architects
NND.300.005.0005	Australian Institute of Health and Welfare (AIHW)
NND.300.004.0002	Australian Red Cross
NND.300.005.0013	Australian Trucking Association
NND.300.001.0001	Ballarat Technologies P/L
NND.300.005.0015	Bullioh Fire Brigade CFA
NND.300.004.0003	Bushfire and Natural Hazards Cooperative Research Centre
NND.300.005.0016	Bushfire Volunteers
NND.300.005.0020	Centre for Disaster Management and Public Safety
NND.300.005.0021	Central Gippsland Essential Industries Group (CGEIG)
NND.300.005.0019	Centre for Atmospheric Chemistry, University of Wollongong
NND.300.005.0022	Climate Council
NND.300.005.0018	Community Council for Australia
NND.300.005.0017	Consumer Action Law Centre
NND.300.006.0144	Emergency Leaders for Climate Action
NND.300.006.0008	Emerging Minds
NND.300.005.0027	Essential Energy
NND.300.007.0046	Financial Rights Legal Centre
NND.300.004.0032	Floodplain Management Australia
NND.300.006.0145	Friends of the Earth
NND.300.005.0030	Griffith University
NND.300.005.0032	Hancock Victorian Plantations Pty Limited (HVP Plantations)
NND.300.005.0037	Independent Bushfire Group
NND.300.008.0002	Institute of Actuaries Australia (Actuaries institute)
NND.300.005.0035	Insurance Council of Australia Limited (ICA)
NND.300.005.0036	Investor Group on Climate Change
NND.300.005.0038	IPSGroup Pty Ltd
NND.300.006.0005	Legal Aid NSW
NND.300.006.0134	Local Government Association of SA (LGASA)
NND.300.003.0001	Lismore Citizens Flood Review Group
NND.300.006.0146	Local Government NSW
NND.300.005.0043	McDermott Aviation
NND.300.005.0046	Monash University Disaster Resilience Initiative
NND.300.005.0047	Natural Hazards Consulting
NND.300.008.0005	New South Wales Aboriginal Land Council
NND.300.008.0004	NSW Farmer's Association
NND.300.006.0006	Optus
NND.300.004.0060	Pain Australia
NND.300.006.0009	Queensland Farmers' Federation Limited
NND.300.008.0007	Queensland University of Technology
NND.300.006.0148	Royal Australian College of General Practitioners (RACGP)
NND.300.007.0091	RSPCA Australia
NND.300.006.0150	Red Helmet Technology

Responses to Draft Propositions from organisations	
NND.300.008.0008	Monash University research group, Prof J Walker, Dr P May and Dr A Guyot
NND.300.008.0001	Risk Frontiers
NND.300.008.0013	Salvation Army
NND.300.008.0010	Save Perth Hills
NND.300.008.0011	Save the Children
NND.300.006.0152	South Australian Veterinary Emergency Management
NND.300.002.0002	St Vincent de Paul
NND.300.003.0002	Stamford Rural Fire Brigade
NND.300.008.0012	Standards Australia Limited
TLS.900.001.0002	Telstra
NND.300.005.0014	The Australian Workers' Union NSW Branch
NND.300.006.0004	The Institute of Foresters of Australia and Australian Forest Growers
NND.300.008.0003	The National On-Site Providers Association
NND.300.003.0003	University of Melbourne
NND.300.008.0015	Volunteer Fire Brigades Victoria (VFBV)
NND.300.008.0014	Victorian Council of Social Service
NND.300.008.0017	Victorian National Parks Association
NND.300.008.0016	Volunteer Fire Brigades Victoria - District 13 Council
NND.300.008.0018	Volunteering Australia
NND.300.008.0019	Volunteering Queensland
NND.300.006.0147	Wentworth Healthcare
NND.300.008.0020	Wildlife Carers group
NND.300.006.0155	Wildlife Health Australia Inc.
NND.300.006.0002	World Wide Fund for Nature - Australia
The Royal Commission received an additional 14 responses where the author requested their response be published without attribution or not published. [NND.300.006.0003, NND.300.006.0085, NND.300.006.0114, NND.300.006.0121, NND.300.006.0126, NND.300.005.0006, NND.300.005.0033, NND.300.005.0045, NND.300.005.0042, NND.300.009.0001, NND.300.009.0002, NND.300.009.0003, NND.300.010.0001, NND.300.010.0002]	

Table 15: Responses to Draft Propositions – Individuals

Responses to Draft Propositions from individuals	
Document ID	Respondent
NND.300.006.0139	Alan Hughes
NND.300.005.0008	Andrew Peters
NND.300.006.0141	Andy Lloyd
NND.300.005.0009	Ann Jensen
NND.300.006.0143	Brian Boyd
NND.300.005.0024	Briony Towers
NND.300.001.0002	Chris Drake
NND.300.001.0003	David Bowman
NND.300.006.0010	David Lindenmayer
NND.300.004.0004	Dr Jenny Fisher
NND.300.005.0028	Gary Squires
NND.300.005.0029	Gregory McMahon
NND.300.005.0031	Heidi Chappelow
NND.300.005.0034	Ian Dunlop
NND.300.006.0138	Janet Stein
NND.300.005.0039	John Cameron

Responses to Draft Propositions from individuals	
NND.300.005.0040	John McLean
NND.300.006.0135	John Stein
NND.300.008.0006	Peter Attiwill
NND.300.006.0136	Peter Dunn
NND.300.006.0001	Phil Tucak
NND.300.006.0149	Ray Bange
NND.300.006.0007	Richard Stewart
NND.300.006.0137	Richard Weller
NND.300.006.0151	Robert Glasser
NND.300.008.0009	Ronald James
NND.300.001.0004	Thomas Morley
NND.300.002.0001	Vanessa Cobham
<p>The Royal Commission received an additional seven responses where the author requested their response be published without attribution or not published. [NND.300.006.0140, NND.300.005.0010, NND.300.005.0023, NND.300.005.0025, NND.300.005.0026, NND.300.005.0044, NND.300.001.0005]</p>	



## Appendix 8 Hearings Program

- 8.1 From mid-March 2020, a range of public health measures that limited gatherings and enforced physical distancing were introduced to stop the spread of COVID-19. To ensure the Royal Commission's hearings remained open to the public, all hearings were livestreamed through the Royal Commission's website with a short delay. Proceedings were recorded and, shortly after each hearing day, were published on the website with closed captioning.
- 8.2 The use of virtual hearings technology necessitated certain bespoke procedures to facilitate the efficient collection of evidence. These arrangements were published on the Royal Commission's website through the issue of Practice Guideline 4 – Virtual Public Hearings:
- Only the Commissioners, Counsel Assisting, Solicitors Assisting and Royal Commission staff/contractors were physically present in the hearing room during public hearings.
  - All witnesses summonsed to attend to give evidence were required to appear by video link, unless a suitable video link was not available. In such circumstances, with the Royal Commission's leave, a witness could have given evidence by telephone. However, all witnesses appearing before the Royal Commission appeared by video link.
  - Legal representatives for any party which was granted leave to appear were provided with details to access the Royal Commission's video conferencing platform. This enabled legal representatives to view the public hearings in real time.
  - Journalists could request access to exhibits and the live transcripts during the hearings through the online court book by contacting the Royal Commission's media team in advance to arrange access.
  - Interviews with community witnesses recounting their personal experiences were pre-recorded and the videos were played into evidence during hearings.
  - Daily hearing themes, lists of proposed witnesses, transcripts of proceedings and exhibits of documents tendered were published on the Royal Commission's website prior to or after the conclusion of daily proceedings.
- 8.3 The Royal Commission also published three other practice guidelines which were available on the website:
- Practice Guideline 1 – Conduct of Hearings
  - Practice Guideline 2 – Leave to Appear and Witnesses, and
  - Practice Guideline 3 – Legal Professional Privilege
- 8.4 All hearings were conducted on the Royal Commission's premises in Canberra, Australian Capital Territory.
- 8.5 Ten weeks of hearings were conducted from May to September 2020.

Table 16: Hearing Blocks

Round	Dates	Themes
Ceremonial Hearing	16 April 2020	<b>Formal commencement of proceedings</b>
Hearing Block 1 Week 1	25 – 27 May 2020	<b>Hearing Block 1 – Setting the scene</b> The changing global climate and natural disaster risks; the impact of the 2019-20 bushfires; and the responsibilities of the Australian Government in relation to natural disaster arrangements.
Hearing Block 1 Week 2	2 – 4 June 2020	
Hearing Block 2 Week 1	16 – 18 June 2020	<b>Hearing Block 2 – Investigating natural disaster management in Australia</b> Week 1 – Hazard reduction: the division of responsibilities between Australian, state and territory governments; bushfire fuel load management; and Indigenous land management practices.
Hearing Block 2 Week 2	22 – 24 June 2020	<b>Hearing Block 2 – Investigating natural disaster management in Australia</b> Week 2 – Local government responsibilities for, and experiences of, natural disaster risk mitigation, preparedness, response and recovery.
Hearing Block 2 Week 3	30 June – 3 July 2020	<b>Hearing Block 2 – Investigating natural disaster management in Australia</b> Week 3 – Interconnection and communication: Community messaging and information; cross border commissioners; delivery of essential services; firefighting volunteers and sharing of resources.
Hearing Block 2 Week 4	6 – 10 July 2020	<b>Hearing Block 2 – Investigating natural disaster management in Australia</b> Week 4 – States’ and territories’ land-use planning, resource sharing, accountability mechanisms and recovery.
Hearing Block 2 Week 5	13 – 17 July 2020	<b>Hearing Block 2 – Investigating natural disaster management in Australia</b> Week 5 – Scenarios testing states’ and territories’ preparation and response management in relation to natural disasters; and emergency sector experiences of the 2019-2020 bushfire season.
Hearing Block 2 Week 6	31 July 2020	<b>Hearing Block 2 – Investigating natural disaster management in Australia</b> Week 5 – Non-governmental recovery support: Barriers to small business recovery; access to and coordination of recovery support; charities; wildlife recovery issues.

Round	Dates	Themes
Hearing Block 3 Week 1	3 – 6 August 2020	<p><b>Hearing Block 3 – National coordination</b></p> <p>Situational awareness, decision making and resource sharing at a national level; the COVID-19 response, including national coordination and decision making arrangements.</p>
Hearing Block 4 Week 1	21 – 25 September 2020	<p><b>Hearing Block 4 – Looking to the future</b></p> <p>The potential role of national information systems and coordination; potential changes to national coordination arrangements in relation to natural disasters; responses received to Counsel Assisting draft propositions; Counsel Assisting’s closing address; and Chair’s closing address.</p>

## Appendix 9 Directions and Orders

- 9.1 Subsection 6D(3) of the *Royal Commissions Act 1902* (Cth) provides that the Royal Commission may direct that a document shall not be published, or shall not be published except in such manner, and to such people, as the Royal Commission specifies. This power applies to:
- any evidence given before the Royal Commission
  - the contents of any document, or a description of any thing:
    - produced before, or delivered to, the Royal Commission
    - produced under a notice under subsection 2(3A)
    - given under a notice under subsection 2(3C), or
  - any information that might enable a person who has given evidence before the Royal Commission to be identified.
- 9.2 The Royal Commission made a number of Orders to support the effective conduct of the inquiry. These orders related to granting leave to appear before the Royal Commission, hearing adjournments and tendering of documents in Chambers.
- 9.3 Over the course of the Royal Commission, 26 non-publication directions were issued and 38 Orders were made. All were published on the Royal Commission’s website.

Table 17: Directions – Non-publication

Non publication directions issued by the Royal Commission		
Direction No.	Date of Direction	Party
DIR-NONPUB-001	20 May 2020	Various
DIR-NONPUB-002	20 May 2020	Standing Orders
DIR-NONPUB-003	21 June 2020	Clarence Valley Council
DIR-NONPUB-004	29 June 2020	Ausnet Services
DIR-NONPUB-005	29 June 2020	SAPower Networks
DIR-NONPUB-006	1 July 2020	Vodafone Hutchinson Australia Pty Ltd
DIR-NONPUB-007	1 July 2020	nbn co
DIR-NONPUB-007	1 July 2020	Telstra Corporation Ltd
DIR-NONPUB-008	30 June 2020	Singtel Optus Pty Limited
DIR-NONPUB-014	7 July 2020	Department of Premier and Cabinet (SA)
DIR-NONPUB-015	8 July 2020	The State of Victoria
DIR-NONPUB-016	30 July 2020	Department of Home Affairs
DIR-NONPUB-017	3 August 2020	Red Helmet Technology
DIR-NONPUB-018	6 August 2020	The State of New South Wales
DIR-NONPUB-019	6 August 2020	The State of New South Wales
DIR-NONPUB-020	17 August 2020	The State of Victoria

Non publication directions issued by the Royal Commission		
DIR-NONPUB-021	17 August 2020	The State of Victoria
DIR-NONPUB-022	19 August 2020	The State of New South Wales
DIR-NONPUB-023	19 August 2020	The State of Victoria
DIR-NONPUB-025	9 September 2020	The State of Victoria
DIR-NONPUB-026	28 August 2020	Interim Observations
DIR-NONPUB-027	31 August 2020	Propositions
DIR-NONPUB-028	14 September 2020	The State of Victoria
DIR-NONPUB-029	18 September 2020	AFAC
DIR-NONPUB-030	21 September 2020	The State of Victoria
DIR-NONPUB-031	24 September 2020	Fundraising Institute of Australia

*Note 1: DIR-NONPUB-007 was used twice.*

*Note 2: DIR-NONPUB-009 to DIR-NONPUB-013 were not used.*

*Note 3: DIR-NONPUB-024 was not used.*

Table 18: Orders – Leave to Appear

Orders made by the Royal Commission Leave to Appear	
Order No.	Type of Order
ORD-001	Commonwealth, New South Wales, Victoria & Queensland (21 May 2020)
ORD-002	Telstra (22 May 2020)
ORD-003	Red Cross (22 May 2020)
ORD-004	Australian Energy Market Commission (22 May 2020)
ORD-005	The State of South Australia (22 May 2020)
ORD-006	Insurance Australia Group (22 May 2020)
ORD-007	Forestry Corporation (25 May 2020)
ORD-010	The State of Western Australia (2 June 2020)
ORD-011	CSIRO (3 June 2020)
ORD-012	The State of Western Australia (10 June 2020)
ORD-013	Northern Territory (16 June 2020)
ORD-014	Australian Capital Territory (16 June 2020)
ORD-015	East Gippsland Shire Council (19 June 2020)
ORD-016	Telstra (28 June 2020)
ORD-017	Optus (28 June 2020)
ORD-018	AusNet (29 June 2020)
ORD-019	TransGrid (29 June 2020)

Orders made by the Royal Commission Leave to Appear	
ORD-020	nbn co (29 June 2020)
ORD-021	Vodafone (29 June 2020)
ORD-022	Essential Energy (29 June 2020)
ORD-023	Endeavour Energy (30 June 2020)
ORD-025	The State of Tasmania (7 July 2020)
ORD-026	Standards Australia Limited (7 July 2020)
ORD-029	CSIRO (31 July 2020)
ORD-031	Mr Steven Warrington (3 August 2020)
ORD-036	CSIRO (21 September 2020)

Table 19: Orders – Procedural

Orders made by the Commission Other	
ORD-009	Order to Adjourn (29 May 2020)
ORD-024	Order to Adjourn (6 July 2020)
ORD-027	Order for Tender in Chambers (17 July 2020)
ORD-028	Order to Reconvene (27 July 2020)
ORD-030	Order to Reconvene (31 July 2020)
ORD-032	Order for Directions in Chambers (4 September 2020)
ORD-033	Order for Directions in Chambers (14 September 2020)
ORD-034	Order for Directions in Chambers (16 September 2020)
ORD-035	Order for Directions in Chambers (18 September 2020)
ORD-037	Order for Directions in Chambers (21 September 2020)
ORD-038	Order for Directions in Chambers (9 October 2020)
ORD-039	Order for Directions in Chambers (21 October 2020)

Note 4: ORD-008 was not used.

## Appendix 10 Witnesses

- 10.1 The Royal Commission conducted its inquiry through a broad examination of issues at a national level. A variety of means were used to inform the inquiry, including public submissions, community forums, responses to published papers and responses to formal notices to produce information, as well as public examination of witnesses in hearings.
- 10.2 While all information received has been valuable in informing the Royal Commission’s inquiry, it was not feasible for every contribution to be tendered in evidence or to be examined through witness appearances at hearings. People were identified to appear as witnesses before the Royal Commission having regard to the themes and issues examined during a particular hearing and the person’s decision making role in a government organisation, professional standing to share expertise on a particular topic, or personal experience to reflect a community perspective of natural disasters.
- 10.3 Over the course of hearings conducted from May to September 2020, there were 301 witness appearances before the Royal Commission. This comprised:
- 38 witness appearances from the Australian Government
  - 107 witness appearances from state and territory governments
  - 22 witness appearances from local governments, and
  - 134 witness appearances from the broader community, including professional and non-government entities.

Table 20: Witness list

Witness	Date of appearance	Transcript reference
Mr Richard Alder AFSM General Manager National Aerial Firefighting Centre	2 June 2020	P-324
Ms Anita Allen Director, Planning and Development Department of Planning, Transport and Infrastructure (South Australia)	8 July 2020	P-1704
Mr Shaun Ansell Warddeken Land Management Ltd	18 June 2020	P-831
Mr Chris Arnol AFSM Chief Officer Department of Fire and Emergency Services (Tasmania)	16 July 2020 4 August 2020	P-2074 P-2482
Mr Eric Baldock Captain Darlington Volunteer Bush Fire Brigade (Western Australia)	3 July 2020	P-1447
Mr Noel Bamford APM Assistant Commissioner South Australia Police	16 July 2020	P-2104
Ms Leanne Barnes OAM General Manager Bega Valley Shire Council (New South Wales)	24 June 2020	P-1067

Witness	Date of appearance	Transcript reference
Mr Adam Barnett Chief Executive Officer Volunteer Fire Brigades Victoria	3 July 2020	P-1391
Mr Brad Barr Resource Manager, Wespine Forest Industries Federation (WA) Inc	18 June 2020	P-782
Mr Peter Bascomb Chief Executive Officer Snowy Monaro Regional Council (New South Wales)	23 June 2020	P-1006
Mr Ken Baulch Director, Policy and Planning, Bushfires NT Department of Environment and Natural Resources (Northern Territory)	17 June 2020 8 July 2020	P-704 P-1703
Mr Paul Baxter QSO Commissioner Fire and Rescue New South Wales	5 August 2020	P-2565
Mr Chris Beatson Chair, National Emergency Communications Working Group New South Wales Police Force	2 July 2020	P-1331
Mr Chris Beattie Chief Executive Officer South Australian State Emergency Service	4 August 2020	P-2461
Mr Glen Beckett General Manager Assist Local Government Association of Queensland	22 June 2020	P-867
Mr Nigel Bell Member Australian Institute of Architects	8 July 2020	P-1633
Mr Peter Bennett Captain Katoomba/Leura Rural Fire Brigade (New South Wales)	3 July 2020	P-1447
Mr Adrian Beresford-Wylie Chief Executive Australian Local Government Association	24 June 2020	P-1110
Mr Reece Biddiscombe Director, Earth Observation Australian Space Agency	3 August 2020	P-2321
LTGEN Greg Bilton AO CSC Chief, Joint Operations Australian Defence Force	3 June 2020	P-447
Mr Eugene Blignaut Solution Engineer Smartrack Limited	3 August 2020	P-2336
Professor David Bowman Environmental Change Biology, School of Natural Sciences University of Tasmania	16 June 2020	P-619



Witness	Date of appearance	Transcript reference
Dr Sally Box Commonwealth Threatened Species Commissioner Department of Agriculture, Water and the Environment (Commonwealth)	27 May 2020	P-174
Professor Ross Bradstock Director, Centre for Environmental Risk Management of Bushfires University of Wollongong	16 June 2020	P-619
Dr Karl Braganza Head, Climate Monitoring Bureau of Meteorology	25 May 2020	P-5
Ms Collene Bremner Executive Director, Bushfires NT Department of Environment and Natural Resources (Northern Territory)	17 July 2020 4 August 2020	P-2193 P-2433
Mr Graeme Brown Director, Road Asset Management Services Department of Planning, Transport & Infrastructure (South Australia)	1 July 2020	P-1262
Ms Cathy Buck Coordinator, Disaster Management Sunshine Coast Council (Queensland)	23 June 2020	P-982
Dr Bruce Buckley Specialist, Meteorology Insurance Australia Groups	22 September 2020	P-2871
Mr Bren Burkevics Executive Branch Manager, Security and Emergency Management Branch Justice and Community Safety (Australian Capital Territory)	10 July 2020	P-1850
Dr Penelope Burns General Practitioner	26 May 2020	P-86
Dr Jill Cainey MBE General Manager, Networks Energy Networks Australia	2 July 2020	P-1349
Mr Robert Cameron OAM Director-General Emergency Management Australia	3 June 2020 5 August 2020	P-399 P-2621
Ms Emma Campbell First Assistant Secretary Department of Agriculture, Water and the Environment (Commonwealth)	27 May 2020 16 June 2020	P-159 P-601
Ms Kate Carnell AO Australian Small Business and Family Enterprise Ombudsman	26 May 2020	P-136
Dr Leesa Carson Branch Head, Community Safety Geoscience Australia	25 May 2020	P-39
Mr Tim Cashmore Community Witness Mallacoota (Victoria)	26 May 2020	P-114

Witness	Date of appearance	Transcript reference
Ms Vanessa Cavanagh Associate Lecturer, School of Geography and Sustainable Communities University of Wollongong	18 June 2020	P-793
Mr Jamie Chalker APM Commissioner of Police/Chief Executive Officer of Fire and Emergency Services Northern Territory Police, Fire and Emergency Services	4 August 2020	P-2433
Mr Justin Choveaux General Manager Rural Fire Brigades Association Qld Inc	3 July 2020	P-1425
Mr Anthony Clark Director, Communications NSW Rural Fire Service	1 July 2020	P-1210
Dr Rohan Clarke Senior Lecturer, School of Biological Sciences Monash University	27 May 2020	P-253
Mr Noel Clement Director, Australian Programs Australian Red Cross	26 May 2020 31 July 2020	P-145 P-2246
Dr Helen Cleugh Director CSIRO	25 May 2020	P-24
Dr Reece Clothier President Australian Association for Unmanned Systems	2 June 2020	P-357
Mr Andrew Colvin APM OAM Coordinator, National Bushfire Recovery National Bushfire Recovery Agency	4 June 2020 24 September 2020	P-506 P-2947
Mr Neil Cooper PSM Senior Director, Fire Management Unit ACT Parks and Conservations Service	17 June 2020	P-704
Ms Georgie Cornish Director, State Recovery Department of the Premier and Cabinet (South Australia)	9 July 2020	P-1792
Mr Oliver Costello Firesticks Alliance Indigenous Corporation	18 June 2020	P-831
Ms Kate Cotter Chief Executive Officer Bushfire Building Council	8 July 2020	P-1633
Mr John Coyne Head of Strategic Policing and Law Enforcement Head of the North and Australia's Security Australian Strategic Policy Institute	22 September 2020	P-2896
Ms Prue Crawford-Flett Executive General Manager, Network Operations AusNet Services	2 July 2020	P-1362
Mr Andrew Crisp APM Commissioner Emergency Management Victoria	4 August 2020	P-2514

Witness	Date of appearance	Transcript reference
Dr Ryan Crompton Managing Director Risk Frontiers	25 May 2020 22 September 2020	P-49 P-2883
Mr Raymond Cronin Managing Director Kestrel Aviation	2 June 2020	P-365
Mr Mal Cronstedt AFSM Deputy Commissioner, Strategy and Emergency Management Department of Fire and Emergency Services (Western Australia)	10 July 2020	P-1866
Mr Mark Crossweller AFSM Director Ethical Intelligence	6 August 2020 22 September 2020	P-2686 P-2891
Mr David Crust Director, Park Operations of the Blue Mountains Region NSW National Parks and Wildlife Service	27 May 2020	P-238
Ms Robyn Daly Scheme Manager Local Government Association Mutual Liability Fund / Local Government Association of South Australia	24 June 2020	P-1110
Mr Campbell Darby DSC AM Consultant K2S Consulting	6 August 2020	P-2686
Mr Len Darragh Director, Security and Emergency Response Department of the Chief Minister (Northern Territory)	9 July 2020	P-1806
Mr Alistair Dawson APM Inspector General for Emergency Management (Queensland)	7 July 2020	P-1548
Ms Kylie De Courteney Managing Director NSW Telco Authority	2 July 2020	P-1338
Mr Stefan De Haan Manager, Fire Management Services Branch Department of Biodiversity, Conservation and Attractions (Western Australia)	17 June 2020	P-704
Ms Ally Dench Executive Director, Community & Corporate Wollondilly Shire Council (New South Wales)	24 June 2020	P-1067
Mr Vincenzo Di Pietro AM CSC Coordinator, Local Recovery Shoalhaven City Council (New South Wales)	24 June 2020	P-1092
Mr John Dinan Acting Executive Director, Community and Place Transport for NSW	1 July 2020	P-1262
Mr Kerry Doss Deputy Director-General, Planning Group Queensland Treasury	8 July 2020	P-1671

Witness	Date of appearance	Transcript reference
Ms Justine Douglas Community Witness Fairfield (Queensland)	31 July 2020	P-2269
Mr Campbell Dumesny Chief Executive Officer Western Roads Federation	1 July 2020	P-1242
Major General Peter Dunn AO (Ret'd) Former Commissioner ACT Emergency Services Authority	6 July 2020	P-1486
Mr Glenn Durie Commissioner Parks and Wildlife Commission NT	18 June 2020	P-816
Mr Bhiemie Eckford-Williamson Researcher, College of Arts and Social Sciences Australian National University	18 June 2020	P-793
Mr Troy Edwards Director, Policy & Advocacy Municipal Association of Victoria	24 June 2020	P-1109
Mr Marcus Ehrlich Managing Director Ninox Robotics	3 August 2020	P-2336
Mr Stuart Ellis AM Chief Executive Officer Australasian Fire and Emergency Service Authorities Council	2 June 2020	P-289
Ms Dorean Erhart Lead, Climate Change and the Great Barrier Reef Local Government Association of Queensland	22 June 2020	P-867
Ms Jo Evans Senior Solicitor, Consumer Law Legal Aid NSW	31 July 2020	P-2233
Mr Scott Falconer Deputy Chief Fire Officer Department of Environment, Land, Water and Planning (Victoria)	18 June 2020	P-816
Mr John Fernandez Manager, Technical Programs Kangaroo Island Council (South Australia)	22 June 2020	P-926
Dr Alan Finkel AO Chief Scientist Australian Government	3 August 2020	P-2304
Mr Robert Fish Director, Operations Kempsey Shire Council (New South Wales)	23 June 2020	P-1030
Mr Andrew Fisher Head, Regional Rural Network Australian Broadcasting Corporation	3 August 2020	P-2348
Mr Peter Fitchat Chief Executive Officer Shire of Dundas (Western Australia)	24 June 2020	P-1040

Witness	Date of appearance	Transcript reference
Ms Kate Fitzgerald Acting Chief Executive and Deputy Secretary Emergency Management Victoria	1 July 2020	P-1210
Mr Shane Fitzsimmons AFSM Commissioner Resilience NSW	15 July 2020 5 August 2020	P-1970 P-2540
Mr Mark Florence Director, Community & Economic Development Indigo Shire Council (Victoria)	24 June 2020	P-1050
Mr Bruce Forrest Captain Beechworth Rural Fire Brigade (Victoria)	3 July 2020	P-1447
Ms Margot Forster CSM State Lead, Disaster Rebuilding and Recovery Department of the Premier and Cabinet (South Australia)	9 July 2020	P-1792
Mr Philip Gaetjens Secretary Department of the Prime Minister and Cabinet	6 August 2020 24 September 2020	P-2741 P-2932
Ms Jenny Gale Secretary Department of Premier and Cabinet (Tasmania)	9 July 2020	P-1756
Mr Tyronne Garstone Kimberley Land Council	18 June 2020	P-831
Mr Michael Gatt Executive Manager, Works Delivery TransGrid	2 July 2020	P-1362
Mr Greg Georgopoulos Chief Executive Officer Kangaroo Island Council (South Australia)	22 June 2020	P-926
Ms Lisa Gervasoni Senior Stakeholder Policy and Advocacy Advisor, Land Management & Planning Victorian Farmers Federation	18 June 2020	P-770
Professor Lisa Gibbs Director, Jack Brockhoff Child Health and Wellbeing Program University of Melbourne	26 May 2020	P-86
Ms Monica Gibson Executive Director, Local and Regional Planning Industry and Environment (New South Wales)	8 July 2020	P-1671
Mr Kevin Giles and Ms Milusa Giles Community Witnesses Sarsfield (Victoria)	9 July 2020	P-1772
Mr Andrew Gissing General Manager, Resilience Risk Frontiers	22 September 2020	P-2885
Captain Stuart Glover Head, Community Engagement The Salvation Army	31 July 2020	P-2246

Witness	Date of appearance	Transcript reference
Mr David Gossage AFSM President Bushfire Volunteers (Western Australia)	3 July 2020	P-1425
Dr Wayne Gregson APM OAM Former Commissioner Department of Fire and Emergency Services (Western Australia)	6 July 2020	P-1503
Dr Michael Grose Senior Research Scientist CSIRO	25 May 2020 22 September 2020	P-24 P-2854
Ms Jane Halton AO PSM Commissioner National COVID-19 Coordination Commission Advisory Board	5 August 2020	P-2598
Mr Rohan Hamden Chief Executive Officer Cross Dependency Initiative (XDI)	8 July 2020	P-1652
Mr Ross Hampton Chief Executive Officer Australian Forest Products Association	18 June 2020	P-783
Mr Chris Hardman Chief Fire Officer Forest Fire Management Victoria	16 June 2020	P-646
Ms Kirsty Hargreaves Community Witness Mallacoota (Victoria)	26 May 2020	P-155
Mr Leigh Harris Regional Director Queensland Parks and Wildlife Service	16 June 2020 17 June 2020 18 June 2020	P-647 P-680 P-826
Mr Darren Hine AO APM Commissioner Tasmania Police	16 July 2020	P-2074
Ms Mary Hoodless Community Witness Jingellic (New South Wales)	30 June 2020	P-1148
Mr Philip Hurst Chief Executive Officer Aerial Application Association of Australia	2 June 2020	P-365
Mr Matthew Hyde Chief Executive Officer Snowy Valleys Council (New South Wales)	23 June 2020	P-1005
Mr Trevor Ierino Chief Executive Officer Indigo Shire Council (Victoria)	24 June 2020	P-1050
Ms Louise Irving Community Witness Mallacoota (Victoria)	30 June 2020	P-1147
Mr Luke Jenner General Manager, Customer and Network Services Essential Energy	2 July 2020	P-1361

Witness	Date of appearance	Transcript reference
Mr Peter Jennings PSM Executive Director Australian Strategic Policy Institute	22 September 2020	P-2893
Mr David Jochinke President Victorian Farmers Federation	18 June 2020	P-769
Dr Andrew Johnson Chief Executive Officer, LGASA Mutual Pty Ltd, and Executive Director, Corporate Governance Local Government Association of South Australia	24 June 2020	P-1110
Mr Lee Johnson AFSM Former Commissioner Queensland Fire and Rescue Service	6 July 2020	P-1514
Associate Professor Fay Johnston Public Health and Primary Care Theme, Menzies Institute for Medical Research University of Tasmania	26 May 2020	P-86
VADM David Johnston AO Vice Chief Australian Defence Force	3 June 2020	P-447
Ms Angela Jones Director, Infrastructure and Environment Richmond Valley Council (New South Wales)	22 June 2020	P-885
Mr Mark Jones QFSM Chief Officer South Australian Country Fire Service	4 August 2020	P-2461
Ms Alix Kaucz Senior Director, Territory Plan Environment, Planning and Sustainable Development Directorate (Australian Capital Territory)	8 July 2020	P-1704
Ms Reegan Key PSM Manager, Operational Communications Emergency Management Victoria	1 July 2020	P-1210
Dr Margaret Kitchin Director, Strategic Coordination and Planning ACT NoWaste	27 May 2020	P-195
Mr Darren Klemm AFSM Commissioner Department of Fire and Emergency Services (Western Australia)	17 July 2020	P-2163
Professor Andy Koronios CEO/Managing Director SmartSat CRC	3 August 2020	P-2321
Ms Kelly Kwan Executive Manager, Advocacy Local Government New South Wales	24 June 2020	P-1110
Ms Emma Lake Manager, Emergency Management Policy Municipal Association of Victoria	24 June 2020	P-1109

Witness	Date of appearance	Transcript reference
Mr Jacob Lazarus General Manager Hume Forests Limited	6 July 2020	P-1534
Mr Andrew Lea ESM Director State Emergency Service	4 August 2020	P-2482
Mr Greg Leach Commissioner Queensland Fire and Emergency Services	17 July 2020 4 August 2020	P-2137 P-2502
Ms Michelle Lees Deputy Chief Executive Officer Services Australia	4 June 2020	P-490
Mr Justin Leonard Research Leader, Bushfire Urban Design CSIRO	3 August 2020	P-2388
Mr Mark Leplastrier Executive Manager, Natural Perils Insurance Australia Group	25 May 2020 22 September 2020	P-49 P-2875
Mr Douglas Lesh Senior Director, Planning Department of Infrastructure, Planning and Logistics (Northern Territory)	8 July 2020	P-1703
Mr Craig Limkin Deputy Secretary, Policy & Intergovernmental Relations, and State Recovery Advisor Department of Premier and Cabinet (Tasmania)	9 July 2020	P-1756
Mr Mike Lollback Group Manager, Member and Advisory Services Local Government Association of Queensland	22 June 2020	P-867
Mr Brett Loughlin Director, Preparedness Operations South Australian Country Fire Service	16 June 2020 17 June 2020	P-647 P-680
Mr Chris Lunson Executive Director, RoadTek Department of Transport and Main Roads (Queensland)	1 July 2020	P-1261
Mr Julian Lyngcoln Deputy Secretary, Planning Department of Environment, Land, Water and Planning (Victoria)	8 July 2020	P-1671
Mr Cameron MacMillan Chief Executive Officer Queensland Rural and Industry Development Authority	9 July 2020	P-1737
Mr Craig Magnussen Acting Director, Sustainable Development Southern Downs Regional Council (Queensland)	24 June 2020	P-1067
Mr Shoni Maguire Acting General Manager, Public Safety Bureau of Meteorology	4 June 2020	P-559



Witness	Date of appearance	Transcript reference
Mr Ashley Manicaros Chief Executive Officer Northern Territory Cattlemen's Association	18 June 2020	P-770
Professor Alan March Urban Planning, Architecture, Building and Planning University of Melbourne	8 July 2020	P-1622
Mr Samuel Marks Transport and Infrastructure Adviser Australian Trucking Association	1 July 2020	P-1242
Ms Merridie Martin Director, Heritage and Native Vegetation Department of Environment and Water (South Australia)	8 July 2020	P-1704
Mr John McArthur Manager, Waste and Emergency Management Adelaide Hills Council (South Australia)	23 June 2020	P-956
Mr Shaun McBride Chief Economist Local Government NSW	24 June 2020	P-1110
Mr Stuart McConnell General Manager, Bushfire Recovery East Gippsland Shire Council (Victoria)	22 June 2020	P-912
Mr John McDermott President McDermott Aviation	2 June 2020	P-365
Mr Brian McDonough President NSW Rural Fire Service Association	3 July 2020	P-1391
Ms Gail McGowan PSM Director General Department of Planning, Lands and Heritage (Western Australia)	8 July 2020	P-1704
Mr Scott McGrath Government Relations Manager Standards Australia	8 July 2020	P-1652
Mr Cameron McKenna Managing Director Attentis	3 August 2020	P-2336
Mr James McTavish ESM CSC Cross Border Commissioner Office of the Cross Border Commissioner (New South Wales)	30 June 2020	P-1176
Dr Dan Metcalfe Deputy Director CSIRO	4 June 2020 22 September 2020	P-541 P-2851
Mr Lee Miezis Chief Executive Officer Bushfire Recovery Victoria	10 July 2020	P-1821
Mr Daniel Miller Gunaikurnai Land and Waters Aboriginal Corporation	18 June 2020	P-831

Witness	Date of appearance	Transcript reference
Mr Casey Molloy Director, Sales Smartrak Limited	3 August 2020	P-2336
Mr Brendan Moon Chief Executive Officer Queensland Reconstruction Authority	9 July 2020	P-1737
Mr Gary Morgan AO AFSM Chairman, Forest Fire Management Committee Institute of Foresters of Australia	6 July 2020	P-1522
Mr Michael Morgan AFSM Chief Officer South Australian Metropolitan Fire Service	4 August 2020	P-2461
Mr Tristan Morris Founder Bushfire.io	3 August 2020	P-2362
Mr Russell Mullet Gunaikurnai Land and Waters Aboriginal Corporation	18 June 2020	P-831
Mr Greg Mullins AO AFSM Former Commissioner Fire and Rescue NSW	6 July 2020	P-1497
Mr Anthony Murffett Deputy Head Australian Space Agency	3 August 2020	P-2321
Professor Brendan Murphy Secretary Department of Health	5 August 2020	P-2580
Ms Francesca Muskovic National Policy Manager, Sustainability and Regulatory Affairs Property Council of Australia	8 July 2020	P-1633
Dr Timothy Neale Senior Research Fellow, Alfred Deakin Institute for Citizenship and Globalisation Deakin University	18 June 2020	P-793
Mr Tarron Newman Managing Director/Founder Red Helmet Technology	3 August 2020	P-2359
Mr Paul Northey Chief Regional Roads Department of Transport (Victoria)	1 July 2020	P-1261
Ms Fleur O'Connor Chief Officer Northern Territory Emergency Services	9 July 2020	P-1806
Mr Toby oConnor Chief Executive Officer St Vincent de Paul Society	31 July 2020	P-2246
Associate Professor Christine Owen Research Fellow, Emergency Management / University Associate, Faculty of Education Tasmanian Institute of Law Enforcement Studies / University of Tasmania	6 August 2020	P-2672

Witness	Date of appearance	Transcript reference
Mr Sharanjit Paddam Actuaries Institute of Australia	25 May 2020	P-49
Ms Amanda Pagan Acting Director, Relief and Recovery Towong Shire Council (Victoria)	24 June 2020	P-1050
Mr Alistair Parker Executive General Manager, Regulation & External Affairs AusNet Services	2 July 2020	P-1362
Ms Caroline Paterson Community Witness Kangaroo Island (South Australia)	27 May 2020	P-222
Ms Lisa Paul AO PSM Coordinator, BizRebuild Business Council Australia	31 July 2020	P-2215
Mr Tony Pearce Inspector-General for Emergency Management (Victoria)	7 July 2020	P-1548
Mr Robert Pesavento Vice President, Operations, Provisioning and Satellite Optus	2 July 2020	P-1304
Mr Carl Peterson Coordinator, Disaster Management Moreton Bay Regional Council (Queensland)	22 June 2020	P-885
Mr Michael Pezzullo AO Secretary Department of Home Affairs	6 August 2020	P-2717
Ms Juliana Phelps Chief Executive Officer Towong Shire Council (Victoria)	23 June 2020	P-1005
Mr James Pickens General Manager, Technology Vodafone Hutchison Australia	2 July 2020	P-1304
Mr Matthew Pinnegar Chief Executive Officer Local Government Association of South Australia	24 June 2020	P-1110
Ms Marg Prendergast PSM Executive Director, Disaster Recovery Resilience NSW	13 July 2020	P-1899
Mr Chris Presland PSM Director, Natural Disaster Expenditure & Governance Resilience NSW / Office of Emergency Management (New South Wales)	13 July 2020	P-1899
Mr John Price Lead Ombudsman, Insurance Australian Financial Complaints Authority	26 May 2020	P-128
Mr David Proctor APM Commander Northern Territory Police	17 July 2020	P-2193

Witness	Date of appearance	Transcript reference
Ms Beth Raines OAM Captain Mount Wilson/Mount Irvine Rural Fire Brigade (New South Wales)	3 July 2020	P-1447
Dr Steve Read Acting First Assistant Secretary Department of Agriculture, Water and the Environment (Commonwealth)	16 June 2020	P-601
Ms Tania Rishniw Deputy Secretary Department of Health	5 August 2020	P-2580
Ms Jenny Robb and Mr Arthur Robb Community Witnesses Kiah (New South Wales)	10 July 2020	P-1820
Mr Rob Rogers AFSM Commissioner NSW Rural Fire Service	17 June 2020 1 July 2020 8 July 2020 15 July 2020	P-703 P-1210 P-1671 P-1970
Uncle Denis Rose Gunditjmara traditional owner Gunditj Mirring Traditional Owners Aboriginal Corporation	27 May 2020	N/A
Ms Alison Rose Chief of Division, Place, Space and Communities Division Geoscience Australia	4 June 2020	P-579
Ms Ruth Ryan AFSM Corporate Fire Manager HVP Plantations	2 June 2020 18 June 2020	P-344 P-782
Mr Scott Ryan General Manager, Operations Endeavour Energy	2 July 2020	P-1361
Ms Catherine Ryland Member Planning Institute of Australia	8 July 2020	P-1633
Mr Greg Saunder Plantation Consultant Forest Owners' Conference	6 July 2020	P-1533
Laureate Professor Emeritus Cheryl Saunders AO Co-Director of Studies, Government Law/Public and International Law The University of Melbourne	6 August 2020	P-2703
Ms Jules Scarlett Director, Government Relations, Regional Affairs and Sustainability Telstra	2 July 2020	P-1304
Mr Des Schroder Director, Environment, Planning & Community Clarence Valley Council (New South Wales)	23 June 2020	P-956
Mr Rohan Scott AFSM Acting Chief Officer ACT Rural Fire Service	15 July 2020 4 August 2020	P-2015 P-2491

Witness	Date of appearance	Transcript reference
Mr Julian Seddon Senior Ecologist Environment, Planning and Sustainable Development Directorate (Australian Capital Territory)	27 May 2020	P-195
Mr Channa Seneviratne Executive, Network and Infrastructure Engineering Telstra	2 July 2020	P-1304
Mr Warren Sharpe OAM Director of Infrastructure Services and Local Emergency Management Officer Eurobodalla Shire Council (New South Wales)	22 June 2020	P-938
Professor Jason Sharples School of Science University of New South Wales	3 August 2020	P-2388
Associate Professor Michael Shawn-Fletcher Geography, School of Geography University of Melbourne	18 June 2020	P-794
Mr Steven Blake Shearer OAM Executive Director South Australian Road and Transport Association	1 July 2020	P-1242
Mr Alen Slijepcevic Deputy Chief Officer Bushfire Country Fire Authority Victoria	16 June 2020	P-646
Mr Todd Smith Acting General Manager, National Operations Bureau of Meteorology	4 June 2020	P-560
Mr Marty Smyth Chief Executive Officer ESTA Victoria	2 July 2020	P-1338
Mr Desmond Snook Acting Managing Director Main Roads (Western Australia)	1 July 2020	P-1262
Mr Mark Spain AFSM Chief Fire Officer Northern Territory Fire and Rescue Service	4 August 2020	P-2433
Mr Geoff Spring Senior Industry Advisor, Centre for Disaster Management & Public Safety University of Melbourne	2 July 2020	P-1332
Mr John Stalker Volunteer Samford Rural Fire Brigade (Queensland)	3 July 2020	P-1447
Mr Rodd Staples Secretary, Department of Transport Transport for NSW	1 July 2020	P-1262
Mr Andrew Stark AFSM Deputy Chief Officer South Australian Country Fire Service	8 July 2020 16 July 2020	P-1703 P-2104
Mr Victor Steffensen Firesticks Alliance Indigenous Corporation	18 June 2020	P-831

Witness	Date of appearance	Transcript reference
Mr Heath Stenton Manager, Community Safety City of Swan (Western Australia)	23 June 2020	P-982
Ms Naomi Stephens Acting Executive Director, Park Operations NSW National Parks and Wildlife Service	17 June 2020 18 June 2020	P-734 P-816
Mr Chris Stephenson Deputy Commissioner Emergency Management Victoria	1 July 2020 16 July 2020	P-1261 P-2042
Mr Adam Stingemore General Manager, Strategy and Engagement Standards Australia	8 July 2020	P-1652
The Hon Shane Stone AC QC Coordinator-General National Drought and North Queensland Flood Response and Recovery Agency	4 June 2020	P-528
Mr Karl Sullivan Head, Risk and Operations Insurance Council of Australia	8 July 2020	P-1652
Ms Leanne Taylor Chief Executive Officer NSW Wildlife Information, Rescue and Education Service	31 July 2020	P-2279
Ms Bridget Tehan Policy Advisor Victorian Council of Social Services	31 July 2020	P-2233
Associate Professor Kevin Tolhurst AM Fire Ecology and Management, Ecosystem And Forest Sciences University of Melbourne	16 June 2020	P-619
Professor Sue Townsend Community Witness Tumbarumba (New South Wales)	25 May 2020	P-82
Mr Jonathan Vea Assistant Director, Planning Services Department of Tourism, Sport and Culture (Northern Territory)	17 June 2020	P-705
Mr Ian Walker Executive Director Environment, Planning and Sustainable Development Directorate (Australian Capital Territory)	27 May 2020	P-195
Mr Ewan Waller AFSM Former Chief Fire Officer Department of Sustainability and Environment (Victoria)	6 July 2020	P-1522
Mr Steven Warrington AFSM Former Chief Officer/CEO Victorian Country Fire Service	4 August 2020	P-2528
Mr Michael Wassing AFSM Deputy Commissioner Queensland Fire and Emergency Services	16 June 2020 17 June 2020 4 August 2020	P-647 P-680 P-2502

Witness	Date of appearance	Transcript reference
Mr Craig Waters Acting Commissioner Department Fire and Emergency Services	4 August 2020	P-2444
Mr Hamish Webb Director, Knowledge and Planning Department of Environment, Land, Water and Planning (Victoria)	17 June 2020	P-680
Mr Adam Weinert Community Witness Lobethal (South Australia)	30 June 2020	P-1148
Ms Jennifer Westacott AO Chief Executive Officer Business Council Australia	31 July 2020	P-2215
Dr Rachel Westcott Coordinator South Australian Veterinary Emergency Management	31 July 2020	P-2279
Ms Georgeina Whelan AM CSC & Bar Commissioner ACT Emergency Services Agency	17 June 2020 8 July 2020 15 July 2020 4 August 2020	P-704 P-1704 P-2015 P-2491
Ms Kylie White Deputy Secretary Department of Environment, Land, Water and Planning (Victoria)	27 May 2020	P-253
Mr Michael Parker Whitelaw Executive Manager nbn co	2 July 2020	P-1304
Mr Tim Wiebusch ESM Chief Officer, Operations Victoria State Emergency Service	4 August 2020	P-2514
Mr Mike Williams Executive Director, National Parks and Wildlife Department for Environment and Water (South Australia)	16 June 2020 17 June 2020	P-646 P-680
Mr Brian Williams Vice-President Volunteer Fire Fighters Association (New South Wales)	3 July 2020	P-1425
Mr Luke Wilson Cross Border Commissioner Regional Development Victoria	30 June 2020	P-1176
Mr Brian Windebank Community Witness Narre Warren (Victoria)	30 June 2020	P-1168
Mr Richard Windeyer Deputy Secretary Department of Infrastructure, Transport, Regional Development and Communications (Commonwealth)	3 August 2020	P-2372

Witness	Date of appearance	Transcript reference
Mr Andy Wood State President, Council of Australian Volunteer Fire Associations Brigade Captain at American River Brigade (South Australia)	3 July 2020	P-1391
Mr Peter Woodgate Chair SmartSat CRC	3 August 2020	P-2321
Mr Gary Worboys APM Deputy Commissioner, NSW Police Force State Emergency Operations Controller, Resilience NSW	15 July 2020	P-1970
Mr Dean Munuggulumurr Yibarbuk Warddeken Land Management Ltd	18 June 2020	P-831
Ms Carlene York APM Commissioner NSW State Emergency Services Commissioner	5 August 2020	P-2540



## Appendix 11 Exhibits

11.1 Over the course of the inquiry conducted by the Royal Commission, there were 3,079 exhibits of documentary evidence brought before the Commission.

Table 21: Exhibit List

Document ID	Exhibit no.	Document name
AAU.500.001.0001	Exhibit 29.13.2	Asthma Australia Bushfire Smoke Impact Survey 2019-2020 Report
AAU.500.001.0030	Exhibit 29.13.4	Asthma Australia Bushfire Smoke Impact Survey 2019-2020 – State and Territory Snapshot
AAU.500.001.0033	Exhibit 29.13.3	Asthma Australia Bushfire Smoke Impact Survey 2019-2020 – Key Findings Report
AAU.500.001.0039	Exhibit 29.13.1	Response of Ms Michelle Goldman to Notice to Give (Witness Statement) (NTS-HB2-004)
ABC.500.001.0001	Exhibit 14.1.5	The ABC Bushfire Impact Research 2019/2020
ABC.500.001.0041	Exhibit 14.1.1	ABC's response to Notice to Give Information (NTG-HB2-248)
ABC.500.001.0060	Exhibit 14.1.2	Annexure A: Emergency Broadcasting Policy
ABC.500.001.0065	Exhibit 14.1.3	Annexure B: Memorandum of Understanding Emergency Broadcasts on ABC Radio
ABC.500.001.0070	Exhibit 14.1.4	Annexure C: Message coding method
ABC.501.001.0001	Exhibit 14.1.7	ABC Photograph 1
ABC.501.001.0002	Exhibit 14.1.8	ABC Photograph 2
ACB.500.001.0001	Exhibit 33.36.1	Australian Building Codes Board Response to Notice to Give Information (NTG-HB3-675)
ACC.500.001.0001	Exhibit 30.17.1	Australian Charities and Not-for-profits Commission Response to Notice to Give Information (NTG-HB2-284)
ACT.500.001.0001	Exhibit 20.18.1	Australian Capital Territory response to NTG-HB2-470
ACT.501.001.0001	Exhibit 33.33.1	Australian Capital Territory Response to Notice to Give Information (NTG-HB2-540)
ACT.502.001.0001	Exhibit 33.33.2	Australian Capital Territory Response to Notice to Give Information (NTG-HB2-515)
ACT.504.001.0002	Exhibit 30.16.1	Ministerial Brief to the Chief Minister of Justice and Community Safety Directorate
ACT.504.001.0006	Exhibit 30.16.2	Emergencies (State of Emergency) Declaration 2020
ACT.504.001.0008	Exhibit 30.16.3	ACT State of Alert
ACT.504.001.0009	Exhibit 30.16.4	ACT Emergency Services Agency Situation Report
ACT.504.001.0015	Exhibit 30.16.5	South East NSW Fire Overview Map
ACT.504.001.0017	Exhibit 30.16.6	ACT State of Alert
ACT.504.001.0023	Exhibit 30.16.7	Fire Spread Prediction Map
ACT.504.001.0024	Exhibit 30.16.8	ACT Emergency Services Agency Situation Report

Document ID	Exhibit no.	Document name
ACT.504.001.0028	Exhibit 30.16.9	Health Emergency Control Centre Situation Report
ACT.900.001.0001	Exhibit 35.10.1	Australian Capital Territory response to draft propositions
ADC.500.001.0002	Exhibit 10.11.1	Adelaide Hills Council response to NTG-HB2-269
ADC.500.001.0804	Exhibit 10.11.3	AHC Bushfire Recovery Action Plan 19 March 2020
ADC.500.001.0945	Exhibit 10.11.4	Disaster Recovery Guide for Councils (SA) April 2017
ADC.501.001.0002	Exhibit 10.11.2	Adelaide Hills Council response to NTG-HB3-613
AEC.500.001.0001	Exhibit 6.12.8	AEMC. 'Review of the regulatory frameworks for stand-alone power systems – priority 2, Final report'
AEC.500.001.0246	Exhibit 6.12.6	AEMC. 'Review of the regulatory frameworks for stand-alone power systems – priority 1, Final report'
AEC.500.001.0434	Exhibit 6.12.9	AEMC. 'Updating the regulatory frameworks for stand-alone power systems, Final report'
AEC.501.001.0003	Exhibit 6.12.1	Witness Statement – John Pierce AO
AEC.502.001.0246	Exhibit 6.12.2	Australian Energy Market Commission. 'Applying the Energy Market Objectives'
AEC.502.001.0270	Exhibit 6.12.3	AusNet: Submission to AEMC Issues Paper on Stand-alone Power Systems
AEC.502.001.0288	Exhibit 6.12.7	COAG Energy Council. 'Australian Energy Market Commission Review of the Regulatory Framework for Distributor-led Stand-Alone Power Systems – Priority 1 Final Report, Response'
AEC.502.001.0480	Exhibit 6.12.5	COAG Energy Council. 'Stand-alone energy systems in the electricity market, Consultation on regulatory implications'
AEC.502.001.0495	Exhibit 6.12.4	Letter from The Hon Josh Frydenberg MP, Chair, COAG Energy Council to John Pierce enclosing 'Terms of reference – review of changes required to the national electricity framework for stand-alone power systems'
AER.501.001.0002	Exhibit 6.10.1	Witness Statement – Clare Savage
AFC.500.001.0001	Exhibit 4.2.1	National Aerial Firefighting Centre Response to Notice to Give Information (NTG-HB1-072)
AFC.501.001.0001	Exhibit 4.2.8	Annexure 7: Firefighting aircraft of Australia
AFC.502.001.0006	Exhibit 4.2.2	National Aerial Firefighting Centre Response to Notice to Give Information (NTG-HB2-332)
AFC.502.001.0049	Exhibit 4.1.2	Annexure 1: AFAC Commissioners and Chief Officers Strategic Committee Terms of Reference
AFC.502.001.0051	Exhibit 34.2.2	AFAC Strategic Directions Achievement Report
AFC.502.001.0079	Exhibit 4.1.3	Annexure 2: AFAC Research Committee Terms of Reference
AFC.502.001.0081	Exhibit 4.1.40	AFAC Strategy 2019-2023
AFC.502.001.0101	Exhibit 4.1.4	Annexure 3: AFAC Collaboration Model
AFC.502.001.0141	Exhibit 4.1.32	Australasian Fire and Emergency Service Authorities Council Limited - Constitution
AFC.502.001.0171	Exhibit 4.1.5	Annexure 4: AFAC Doctrine Development and Management Policy
AFC.502.001.0186	Exhibit 4.1.31	AFAC Charter v 1.5
AFC.502.001.0194	Exhibit 4.1.6	Annexure 5: AFAC Doctrine aligned to 5 key strategic directions 2017- 2021
AFC.502.001.0196	Exhibit 4.1.7	Annexure 6: AFAC Collaborative Network – Maximising Impact

Document ID	Exhibit no.	Document name
AFC.502.001.0208	Exhibit 4.1.8	Annexure 7: AFAC Council Member Survey
AFC.502.001.0248	Exhibit 4.1.9	Annexure 8: AFAC Data Quality Assessment Guideline
AFC.502.001.0264	Exhibit 4.1.10	Annexure 9: AFAC The Effectiveness and Efficiency of Aerial Firefighting in Australia – Part 1 (please note that this was also produced under NAFC Response to NTG-HB2-332)
AFC.502.001.0341	Exhibit 4.1.11	Annexure 10: FireNote – Effectiveness and Efficiency of Aerial Fire Fighting in Australia
AFC.502.001.0359	Exhibit 4.1.12	Annexure 11: Large Air Tanker Evaluation
AFC.502.001.0500	Exhibit 4.1.13	Annexure 12: Large and Very Large Air Tanker Evaluation Project 2015/2016 and 2016/2017 prepared for the Government of NSW
AFC.502.001.0585	Exhibit 4.1.26	Commissioners and Chief Officers Strategic Committee – Arrangement for Interstate Assistance - Supporting Advice
AFC.502.001.0640	Exhibit 4.1.14	Annexure 13: AIDR Strategy 2018-2021
AFC.502.001.0647	Exhibit 4.1.37	Operating Plan for the Exchange of Wildland Fire Management Resources Between Canadian and Australian Participants
AFC.502.001.0676	Exhibit 4.1.15	Annexure 14: Contract in Relation to the Management and Delivery of Emergency Management Professional Development Products and Services on Behalf of the Attorney-General's Department – Attorney-General's Department and Australasian Fire and Emergency Service Authorities Council Ltd
AFC.502.001.0724	Exhibit 4.1.16	Annexure 15: Evaluation of the Australian Institute of Disaster Resilience
AFC.502.001.0833	Exhibit 4.1.17	Annexure 16: Terms of Reference – Health and Safety Technical Group
AFC.502.001.0836	Exhibit 4.1.35	Operating Plan for the Exchange of Wildland Fire Management Resources Between United States of America and Australian Participants
AFC.502.001.0848	Exhibit 4.1.18	Annexure 17: Terms of Reference – Mental Health and Wellbeing Network
AFC.502.001.0912	Exhibit 4.1.19	Annexure 18: National Statement of Capability for Fire and Emergency Services
AFC.502.001.0971	Exhibit 4.1.20	Annexure 19: Guidance note – national resource prioritisation
AFC.502.001.0976	Exhibit 4.1.21	Annexure 20: Terms of Reference – AIIMS Steering Committee
AFC.502.001.0998	Exhibit 4.1.22	Annexure 21: Terms of Reference – National Working Group for Public Information and Warnings
AFC.502.001.1008	Exhibit 4.1.23	Annexure 22: Working Towards an Australian Warning System
AFC.502.001.1044	Exhibit 4.1.27	Australasian Fire and Emergency Service Authorities Council - CCOSC Meeting – Interstate Deployments – End of season summary 2019
AFC.502.001.1049	Exhibit 4.1.28	Australasian Fire and Emergency Service Authorities Council CCOSC Meeting – NRSC deployments debrief summary – 2019/2020 bushfire season
AFC.502.001.1056	Exhibit 4.1.29	Department of Home Affairs, Observations – National Resource Sharing Centre
AFC.502.001.1057	Exhibit 4.1.30	AFAC NRSC Deployments Bushfire season 2019-2020

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AFC.502.001.1061	Exhibit 4.1.33	CIFFC and NIFC After Action Review – Outcomes – April 2020
AFC.502.001.1421	Exhibit 4.2.3	Annexure 2: AFAC Position on Use of Chemicals in Bushfire Control and Prescribed Burning
AFC.502.001.1428	Exhibit 4.2.4	Annexure 3: Example of protecting communications infrastructure
AFC.502.001.1432	Exhibit 4.2.5	Annexure 4: Guidance note – national resource prioritisation
AFC.502.001.1437	Exhibit 4.2.6	Annexure 5: Introduction to ARENA
AFC.502.001.1496	Exhibit 4.2.7	Annexure 6: NAFC contracts
AFC.502.001.1497	Exhibit 4.2.9	Annexure 8: Simulation to Support Aviation Related Training
AFC.502.001.1566	Exhibit 4.2.11	Executed Commonwealth Standard Grant Agreement between the Commonwealth represented by Department of Industry, Innovation and Science and National Aerial Firefighting Centre
AFC.502.001.1614	Exhibit 4.2.13	Deed of Variation – National Aerial Firefighting Program
AFC.502.001.1641	Exhibit 4.2.10	Resource Management Agreement – Australasian Fire and Emergency Service Authorities Council Limited and Australian States and Territories
AFC.502.001.1697	Exhibit 4.2.14	Deed of Novation – National Aerial Firefighting Program
AFC.502.001.1811	Exhibit 4.2.12	Deed of Variation – National Aerial Firefighting Program
AFC.503.001.0001	Exhibit 4.1.24	Australasian Fire and Emergency Services Authorities Council Response to Notice to Give Information (NTG-HB2-342)
AFC.503.001.0003	Exhibit 4.1.1	Australasian Fire and Emergency Services Authorities Council Response to Notice to Give Information (NTG-HB2-337)
AFC.504.001.0001	Exhibit 4.1.42	CCOSC_Summary_Report_2020-01-21 (1)
AFC.505.001.0001	Exhibit 30.55.2	Australasian Fire and Emergency Services Authorities Council Response to Notice to Produce (NTP-HB2-304)
AFC.505.001.0043	Exhibit 28.1.30	Guidance Note: Management of Fully Shared Resources
AFC.505.001.0050	Exhibit 28.1.31	Guidance Note: Cost Sharing for re-deployment aviation resources
AFC.505.001.0054	Exhibit 28.1.32	NAFC Guidance regarding allocation of Australian Government funding
AFC.505.001.0057	Exhibit 28.1.199	ILU Responsibilities
AFC.505.001.0061	Exhibit 28.1.200	AFACC NRSC Deployment Manager Roles and Functions
AFC.505.001.0139_R	Exhibit 28.1.9	Letter to AFAC re ANZEMC collaboration with AFAC
AFC.505.001.0141	Exhibit 30.55.1	CCOSC Terms of Reference
AFC.505.001.0145	Exhibit 28.1.2	AFAC Board Meeting Item for Decision
AFC.505.001.0147	Exhibit 28.1.4	AFAC Council Meeting Item for Information
AFC.505.001.0148	Exhibit 28.1.3	AFAC CEO Bulletin – CCOSC
AFC.505.001.0150	Exhibit 28.1.6	CCOSC Board Meeting Item for Decision
AFC.505.001.0160	Exhibit 28.1.143	Email to CCOSC Members attaching EMA Resource Prioritisation Paper

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AFC.505.001.0317	Exhibit 27.16.1	Agreement between the Australasian Fire and Emergency Service Authorities Council Ltd and NSW Rural Fire Service for the National Fire Danger Ratings Project Program Management Office
AFC.505.001.0343	Exhibit 27.16.2	Deed of Variation No. 1 (National Fire Danger Ratings Project Program Management Office)
AFC.505.001.0584	Exhibit 28.1.5	CCOSC Meeting Minutes
AFC.505.001.0609	Exhibit 28.1.7	CCOSC Meeting Minutes
AFC.505.001.0622	Exhibit 28.1.8	CCOSC Meeting Minutes
AFC.505.001.0637	Exhibit 28.1.10	CCOSC Meeting Minutes
AFC.505.001.0658	Exhibit 28.1.11	CCOSC Meeting Minutes
AFC.505.001.0681	Exhibit 28.1.12	CCOSC Meeting Minutes
AFC.505.001.0716	Exhibit 28.1.13	CCOSC Meeting Minutes
AFC.505.001.0724	Exhibit 28.1.14	CCOSC Meeting Minutes
AFC.505.001.0752	Exhibit 28.1.18	CCOSC Meeting Minutes
AFC.505.001.0758	Exhibit 28.1.20	CCOSC Meeting Minutes
AFC.505.001.0771	Exhibit 28.1.21	CCOSC Meeting Minutes
AFC.505.001.0802	Exhibit 28.1.27	CCOSC Meeting Minutes
AFC.505.001.0847	Exhibit 28.1.137	AFAC CCOSC Meeting Minutes: 6 December 2019
AFC.505.001.0863	Exhibit 28.1.168	AFAC CCOSC Meeting Minutes
AFC.506.001.0004	Exhibit 28.1.204	Survey of the NRSC Deployment Debrief Summary of the 2019/2020 bushfire season: Survey Monkey results
AFC.506.001.0016	Exhibit 34.2.4	Report on AFAC Experience with BNHCRC
AFC.506.001.0496	Exhibit 28.1.132	Bushfire Strategic Planning Report 2019/2020 (Version 1.0)
AFC.506.001.0536	Exhibit 28.1.159	Report: National Fire Retardant Project
AFC.506.001.0543	Exhibit 28.1.205	CEO Bulletin: The Positioning of CCSOC within National Arrangements
AFC.506.001.0650	Exhibit 28.1.158	Email from Luke Purcell to CCOSC Members re "Advice to CCOSC on Aerial Resources Requests"
AFC.507.001.0004	Exhibit 28.1.1	Strategic Directions for Fire and Emergency Services in Australia and New Zealand 2014 - 2016
AFC.507.001.0012	Exhibit 28.1.162	Fire Simulator: Business Requirements Evaluation – Final Report
AFC.507.001.0052	Exhibit 23.10.16	Australasian Fire and Emergency Service Authorities Council, 'Operations Plan – 2018'
AFC.507.001.0073	Exhibit 28.1.207	List of members of Resource Managers Group since 31 October 2019
AFC.507.001.0074	Exhibit 28.1.68	Email from Luke Purcell to various re "Interstate NZ Resource Managers NSW Fires"
AFC.507.001.0076	Exhibit 28.1.69	Attachment to AFC.507.001.0074: State Strategic Planning Unit – Resourcing Overview – Monday 21 October 2019
AFC.507.001.0084	Exhibit 28.1.72	Resource Managers Teleconference – Meeting Notes
AFC.507.001.0085	Exhibit 28.1.75	Email from NRSC Deployments to various re 'Interstate/NZ Resources - NSW Fires'

Document ID	Exhibit no.	Document name
AFC.507.001.0087	Exhibit 28.1.76	Email from NRSC Deployments to Jason Heffernan re 'Indicative Interstate Assistance to NSW - 17 November 2019'
AFC.507.001.0088	Exhibit 28.1.77	Attachment to AFC.507.001.0087: Briefing Note: Interstate Assistance to NSW – October 2019 Bush Fires
AFC.507.001.0090	Exhibit 28.1.78	Email from NRSC Deployments to various re 'Fw: State Strategic Planning Unit briefing - Mon 28/10/19'
AFC.507.001.0092	Exhibit 28.1.79	Attachment to AFC.507.001.0090: State Strategic Planning Unit Overview Briefing
AFC.507.001.0096	Exhibit 28.1.80	Email from Luke Purcell to various re 'Interstate/NZ Resource Managers - NSW Fires'
AFC.507.001.0098	Exhibit 28.1.81	Attachment to AFC.507.001.0096: Outlook Meeting Invitation re 'Interstate/NZ Resource Managers - NSW Bush Fires'
AFC.507.001.0099	Exhibit 28.1.118	Email from Paul Considine to various re "Re: Request for deployment of AFAC NRSC Deployment Manager - Night Shift"
AFC.507.001.0102	Exhibit 28.1.128	Email from Luke Purcell to various re "AFAC NRSC Strategic Planning and Future Resourcing"
AFC.507.001.0104	Exhibit 28.1.129	Email from Jeremy Stubbs to various re "NRSC Planning Exercise and Report"
AFC.507.001.0106	Exhibit 28.1.130	Attachment to AFC.507.001.0104 - Resource Commitment Estimate
AFC.507.001.0107	Exhibit 28.1.138	Email sent 2:53pm from NRSC Duty officer to various re "Fw: Informal request for potential deployment of Strike Team to Queensland"
AFC.507.001.0109	Exhibit 28.1.139	Email sent 2:59pm from NRSC Duty officer to various re "Fw: Informal request for potential deployment of Strike Team to Queensland"
AFC.507.001.0112	Exhibit 28.1.140	Outlook Meeting Invitation re "Resource Managers Teleconference – QLD Request"
AFC.507.001.0113	Exhibit 28.1.17	Project Brief: Towards a National Warnings Framework
AFC.508.001.0010	Exhibit 29.19.1	Statement of Stuart Ellis AM
AFC.508.001.0016	Exhibit 28.1.209	AFAC CCOSC Meeting Minutes 17 July 2020
AFC.508.001.0025	Exhibit 34.2.6	CCOSC Meeting Minutes
AFC.508.001.0037	Exhibit 28.1.210	AFAC CCOSC Meeting Minutes 17 July 2020 and additional materials
AFC.508.001.0084	Exhibit 29.19.2	Attachment SJE4 to statement of Stuart Ellis AM: Bureau of Meteorology, 'Strengthening our Public Services'
AFC.508.001.0091	Exhibit 29.19.3	Attachment SJE5 to statement of Stuart Ellis AM: Presentation, 'Big weather and how to survive it'
AFC.508.001.0100	Exhibit 29.19.4	Attachment SJE6 to statement of Stuart Ellis AM: Australian Institute for Disaster Resilience, 'Terms of Reference – Jurisdictional Emergency Management Education Network'
AFC.508.001.0103	Exhibit 29.19.16	Attachment SJE8 to statement of Stuart Ellis AM: JEMEN Membership as at July 2020
AFC.508.001.0104	Exhibit 29.19.23	Attachment SJE10 to statement of Stuart Ellis AM: Principles of Operation for the Training Resources Kits Working Group
AFC.508.001.0116	Exhibit 29.19.24	Attachment SJE11 to statement of Stuart Ellis AM: National Resource Sharing Centre – Concept of Operations
AFC.508.001.0130	Exhibit 29.19.25	Attachment SJE12 to statement of Stuart Ellis AM: AFAC Annual Report 2018-19

Document ID	Exhibit no.	Document name
AFC.508.001.0283	Exhibit 29.19.5	Attachment SJE7(6) to statement of Stuart Ellis AM: Jurisdictional Emergency Management Education Network Agenda (Australian Institute for Disaster Resilience). Agenda Terms of Reference, Slides, papers
AFC.508.001.0364	Exhibit 29.19.6	Attachment SJE7(9) to statement of Stuart Ellis AM: Jurisdictional Emergency Management Education Network Agenda (Australian Institute for Disaster Resilience) Agenda and Papers
AFC.508.001.0474	Exhibit 29.19.8	Attachment SJE7(20) to statement of Stuart Ellis AM: Jurisdictional Emergency Management Education Network 2018-2019 Work Plan (Australian Institute for Disaster Resilience)
AFC.508.001.0478	Exhibit 29.19.7	Attachment SJE7(11) to statement of Stuart Ellis AM: Jurisdictional Emergency Management Education Network Agenda
AFC.508.001.0534	Exhibit 29.19.9	Attachment SJE7(25) to statement of Stuart Ellis AM: Jurisdictional Emergency Management Education Network – Agenda – JEMEN 2018 Work Plan meeting
AFC.508.001.0597	Exhibit 29.19.10	Attachment SJE7(33) to statement of Stuart Ellis AM: Summary of changes to Handbooks 2019
AFC.508.001.0614	Exhibit 29.19.11	Attachment SJE7(38) to statement of Stuart Ellis AM: Table summarising training/accreditation of States and Commonwealth
AFC.508.001.0683	Exhibit 29.19.12	Attachment SJE7(45) to statement of Stuart Ellis AM: Jurisdictional Emergency Management Education Network Agenda (Australian Institute for Data Resilience)
AFC.508.001.0790	Exhibit 29.19.13	Attachment SJE7(56) to statement of Stuart Ellis AM: Jurisdictional Emergency Management Education Network Agenda, Minutes, Action Summary, Jurisdictional Updates, Agenda Item 5 (AIDR Update), Agenda Item 6 (AIS Skills 2019 Forecasts Report and role of JEME), Agenda Item 8 (Handbook update/discussion), AIDR Handbook Collection as at 1 July 2019, Agenda Item 9 (Update on Jurisdictional EM Educational data)
AFC.508.001.0844	Exhibit 29.19.14	Attachment SJE7(65) to statement of Stuart Ellis AM: Jurisdictional Emergency Management Education Framework Agenda, Minutes, Action Summary, Agenda Item 5 (AIDR update), Agenda Item 6 (Jurisdictional EM Education data spreadsheet), Agenda Item 6.1 (Australian Fire Danger Rating System), Agenda Item 8 (Elect JEMEN Chair)
AFC.508.001.0879	Exhibit 29.19.15	Attachment SJE7(66) to statement of Stuart Ellis AM: Jurisdictional Emergency Management Education Network Minutes, Action Summary
AFC.508.001.1020	Exhibit 29.19.17	Attachment SJE9(1) to statement of Stuart Ellis AM: Australian Industry Standards Limited Skills Service Organisation – Technical Advisory Committee Terms of Reference
AFC.508.001.1028	Exhibit 29.19.19	Attachment SJE9(10) to statement of Stuart Ellis AM: Emergency Management Technical Advisory Committee Minutes (Australian Industry Standards)
AFC.508.001.1031	Exhibit 29.19.21	Attachment SJE9(14) to statement of Stuart Ellis AM: Emergency Management Technical Advisory Committee Minutes (Australian Industry Standards)

Document ID	Exhibit no.	Document name
AFC.508.001.1033	Exhibit 29.19.20	Attachment SJE9(12) to statement of Stuart Ellis AM: Emergency Management Technical Advisory Committee Minutes (Australian Industry Standards)
AFC.508.001.1035	Exhibit 29.19.22	Attachment SJE9(16) to statement of Stuart Ellis AM: Emergency Management Technical Advisory Committee Minutes (Australian Industry Standards)
AFC.508.001.1037	Exhibit 29.19.18	Attachment SJE9(9) to statement of Stuart Ellis AM: Emergency Management Technical Advisory Committee Minutes (Australian Industry Standards)
AFC.509.001.0001	Exhibit 28.1.208	National Resource Sharing Centre, Aide Memoire as of 14 July 2020
AFC.510.001.0001	Exhibit 34.2.1	Voluntary statement of Stuart Ellis
AFC.511.001.0001	Exhibit 34.1.2	Attachment – AFAC Council Meeting Minutes
AFC.511.001.0011	Exhibit 34.1.3; Exhibit34.2.15	Attachment – AFAC Board Minutes and Action items (DRAFT)
AFC.511.001.0019	Exhibit 34.1.4	Attachment – AFAC National Resource Sharing Centre – Operating Plan 2020-21
AFC.511.001.0052	Exhibit 34.1.5	Attachment – Combined AFAC Council Meeting Agenda and Papers
AFC.511.001.0078	Exhibit 31.54.2	A Capability Roadmap: Enhancing Emergency Management in Australia 2016
AFC.511.001.0425	Exhibit 34.1.6	Attachment – Air Activity Statement – AFAC contracted aircraft contributed to by the Commonwealth and expenditure and use summary
AFC.511.001.0433	Exhibit 34.1.7	Attachment – National Aerial Firefighting Program – Independent Audit Report (DRAFT)
AFC.511.001.0444	Exhibit 34.1.8	Attachment – Air Activity Statement – AFAC contracted aircraft contributed to by the Commonwealth and expenditure and use summary
AFC.511.001.0452	Exhibit 34.1.9	Attachment – Transition deed between AFAC, NAFC and the States and Territories of Australia
AFC.511.001.0474	Exhibit 34.1.10	Attachment – NAFC Strategic Committee Terms of Reference
AFC.511.001.0477	Exhibit 34.1.11	Attachment – Contract in relation to the management and delivery of emergency management professional development products and services on behalf of the Department of Home Affairs
AFC.511.001.0539	Exhibit 34.1.12	Attachment – KPMG, ‘Evaluation of NAFC and national arrangements for the provision of Aerial Firefighting Resources’
AFC.511.001.0577	Exhibit 34.1.13	Attachment – AFAC Privacy Policy
AFC.511.001.0587	Exhibit 34.1.14	Attachment – AFAC Whistleblower Policy
AFC.511.001.0598	Exhibit 34.1.15	Attachment – AFAC Investment Policy
AFC.511.001.0629	Exhibit 34.1.16	Attachment – AFAC Conflict of Interest Policy
AFC.511.001.0632	Exhibit 34.1.17	Attachment – Extract from AFAC Board meeting: AFAC Ltd Risk Management and Appetite
AFC.511.001.0635	Exhibit 34.1.18	Attachment – AFAC Financial Delegations and Authority Policy
AFC.511.001.0639	Exhibit 34.1.19	Attachment – AFAC Workplace Health, Safety and Welfare Policy



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AFC.511.001.0643	Exhibit 34.1.20	Attachment – AFAC Grievance Resolution Policy
AFC.511.001.0647	Exhibit 34.1.21	Attachment – AFAC Equal Opportunity and Diversity Policy
AFC.511.001.0651	Exhibit 34.1.22	Attachment – AFAC Discrimination, Sexual Harassment & Bullying
AFC.511.001.0656	Exhibit 34.1.23	Attachment – AFAC Sponsorship Policy
AFC.511.001.0663	Exhibit 34.1.24	Attachment – AFAC Working from Home Policy
AFC.511.001.0669	Exhibit 34.1.25	Attachment – AFAC Doctrine Development and Management Policy
AFC.511.001.0684	Exhibit 34.1.26	Attachment – AFAC Office Values
AFC.511.001.0685	Exhibit 34.1.27	Attachment – AFAC Detailed Risk Review
AFC.511.001.0688	Exhibit 34.1.28	Attachment – AFAC Risk Summary
AFC.511.001.0690	Exhibit 34.1.29	Attachment – AFAC Detailed Risk Assessment
AFC.511.001.0716	Exhibit 34.1.30	Attachment – AFAC Annual Report for financial year ended 30 June 2020
AFC.511.001.0740	Exhibit 34.1.31	Attachment – Draft AFAC Annual Report 2019-20
AFC.511.001.0776	Exhibit 34.1.32	Attachment – AFAC Anticipated AFAC Board Member Responsibilities
AFC.511.001.0778	Exhibit 34.1.33	Attachment – AFAC & Attorney-General’s Department, ‘A Capability Roadmap: Enhancing Emergency Management in Australia’
AFC.511.001.0813	Exhibit 34.1.34	Attachment – AFAC Constitution
AFC.511.001.0843	Exhibit 34.1.35	Attachment – AFAC Charter (DRAFT)
AFC.511.001.0850	Exhibit 34.1.36	Attachment – AFAC CCOSC Original Terms of Reference
AFC.511.001.0851	Exhibit 34.1.37	Attachment – CCOSC Meeting Minutes
AFC.512.001.0001	Exhibit 34.1.1	Witness Statement of Stuart Ellis
AFC.513.001.0001	Exhibit 34.2.7	AFAC Response to Notice to Produce NTP-HB3-518
AFC.513.001.0003	Exhibit 34.2.8	AFAC Response to Notice to Give NTG-HB3-676
AFC.513.001.0006	Exhibit 34.2.9	AFAC Board Minutes 20 September 2019
AFC.513.001.0016	Exhibit 34.2.10	AFAC Extraordinary Board Meeting Minutes
AFC.513.001.0019	Exhibit 34.2.11	AFAC Board Minutes and Action Items
AFC.513.001.0027	Exhibit 34.2.12	AFAC Board Minutes and Action Items
AFC.513.001.0032	Exhibit 34.2.13	AFAC Board Minutes and Action Items
AFC.513.001.0042	Exhibit 34.2.14	AFAC Board Minutes and Action Items
AFC.513.001.0049	Exhibit 34.2.16	AFAC Risk and Audit Committee Minutes
AFC.513.001.0053	Exhibit 34.2.17	AFAC Risk and Audit Committee Minutes
AFC.513.001.0057	Exhibit 34.2.18	AFAC Risk and Audit Committee Minutes

Document ID	Exhibit no.	Document name
AFC.513.001.0061	Exhibit 34.2.20	AFAC Risk and Audit Committee Minutes (2)
AFC.513.001.0065	Exhibit 34.2.19	AFAC Risk and Audit Committee Minutes (1)
AFC.513.001.0069	Exhibit 34.2.21	AFAC Risk and Audit Committee Minutes (DRAFT)
AFC.513.001.0074	Exhibit 34.2.22	National Aerial Firefighting Centre Strategic Committee Minutes
AFC.513.001.0080	Exhibit 34.2.23	National Aerial Firefighting Centre Strategic Committee Minutes (18 December 2019)
AFC.513.001.0082	Exhibit 34.2.24	National Aerial Firefighting Centre Circular Decision (6 January 2020)
AFC.513.001.0083	Exhibit 34.2.25	National Aerial Firefighting Centre Strategic Committee Minutes (27 February 2020)
AFC.513.001.0085	Exhibit 34.2.26	National Aerial Firefighting Centre Strategic Committee Minutes (31 March 2020)
AFC.513.001.0092	Exhibit 34.2.27	National Aerial Firefighting Centre Strategic Committee Minute (4 June 2020)
AFC.513.001.0097	Exhibit 34.2.28	National Aerial Firefighting Centre Strategic Committee Minutes (DRAFT)
AFC.513.001.0104	Exhibit 34.2.29	Australian Institute for Disaster Resilience Governance Committee Meeting Minutes
AFC.513.001.0112	Exhibit 34.2.30	Australian Institute for Disaster Resilience Governance Committee Meeting Minutes
AFC.513.001.0119	Exhibit 34.2.31	CCOSC Emergency Teleconference Minutes
AFC.513.001.0123	Exhibit 34.2.32	CCOSC Emergency Teleconference Minutes
AFC.513.001.0126	Exhibit 34.2.33	CCOSC Meeting, 'National Warning Framework'
AFC.513.001.0128	Exhibit 34.2.34	Attachment A – Metrix, 'Multi Hazard Warnings Social Research – Research Report: Stage 4 Middle Level Name'
AFC.513.001.0129	Exhibit 34.2.35	Attachment B – 'Working Towards and Australian Warning System'
AFC.513.001.0130	Exhibit 34.2.36	CCOSC Meeting Minutes
AFC.513.001.0133	Exhibit 34.2.3	AFAC Strategic Directions Achievement Report
AFC.514.001.0001	Exhibit 34.2.37	Email from James Smart to RCNDA Notices responding to Notice to Produce NTP-HB4-500 on behalf of AFAC
AFC.514.001.0004	Exhibit 34.2.38	AFAC and FFMG, 'Development of a Framework for a Bushfire Fuel Classification'
AFC.514.001.0096	Exhibit 34.2.39	CCOSC Meeting Minutes
AFC.514.001.0105	Exhibit 34.2.40	AFAC Council Meeting Minutes
AFC.514.001.0110	Exhibit 34.2.41	AFAC Board Meeting Minutes (Out of Session)
AFC.514.001.0114	Exhibit 34.2.42	AFAC Council Paper, 'Bushfire Fuel Classification Implementation Approach'
AFC.514.001.0139	Exhibit 34.2.43	Fire Emergency New Zealand: 'Risk Assessment Report: ARENA'
AFC.515.001.0001	Exhibit 34.2.44	AFAC Response to Notice to Produce NTP-HB4-501
AFC.515.001.0002	Exhibit 34.2.45	AFAC, 'Project Summary Report – Management of the National Aerial Firefighting Centre'
AFC.515.001.0005	Exhibit 34.2.46	AFAC Council Meeting Minutes
AFC.515.001.0016	Exhibit 34.2.47	AFAC Emergency Management Professionalisation Scheme Strategy 2019-2023
AFC.515.001.0023	Exhibit 34.2.48	AFAC Annual General Meeting and Council Meeting Minutes

Document ID	Exhibit no.	Document name
AFC.516.001.0001	Exhibit 38.19.2	The Australasian Inter-Service Incident Management System (Extract only)
AGD.9001.0001.0001	Exhibit 26.27.1	Attorney-General's Department Response (NTG-HB2-358)
AGR.501.001.0001	Exhibit 15.15.1	Ausgrid's response to Notice to Give Information (NTG-HB2-313)
AHA.500.001.0001	Exhibit 33.35.1	Animal Health Australia Response to Notice to Give Information (NTG-HB3-670)
AHC.500.001.0001	Exhibit 30.18.1	Australian Heritage Council Response to Notice to Give Information (NTG-HB1-103)
AHD.500.001.0001	Exhibit 29.4.1	ACT Health Directorate Response to Notice to Give (NTG-HB2-347)
AHD.500.001.0022	Exhibit 29.4.2	Attachment 1: ACT Health Directorate Response to Notice to Give (NTG- HB2-347) – ACT Health Emergency Sub-Plan
AHD.500.001.0049	Exhibit 29.4.3	Attachment 2: ACT Health Directorate Response to Notice to Give (NTG- HB2-347) – Canberra Health Services Emergency Management Plan
AHH.500.001.0001	Exhibit 29.11.1	Australian Healthcare and Hospitals Association Response to Notice to Give Information (NTG-HB2-428)
AID.500.001.0001	Exhibit 31.5.1	Response to Notice to Give Statement (NTG-HB3-617) Statement of Amanda Jane Leck
AID.500.001.0021	Exhibit 31.5.2	Appendix 1 – Disaster Resilience Education; Young Australians for a disaster resilient future
AID.500.001.0030	Exhibit 31.5.3	Appendix 2 – 'Our World, Our Say: National survey of children and young people on climate change and disaster risk'
AID.500.001.0058	Exhibit 31.5.4	Appendix 3 – 'Our World, Our Say: Messages from Young People to the Australian Government'
AID.500.001.0106	Exhibit 31.5.5	Attachment 1 – Updated submission of AIDR
AID.500.001.0128	Exhibit 31.5.6	Attachment 2 – AIDR Handbook Collection as at September 2020
AID.500.001.0133	Exhibit 31.5.7	Attachment 3 – Resilient Australia Awards 2019, Program Report
AID.500.001.0152	Exhibit 31.5.8	Attachment 4 – Stakeholder Engagement: 1 January – 30 June 2020
AID.500.001.0156	Exhibit 31.5.9	Attachment 5 – AIDR Handbook program of work – prioritisation process
AID.500.001.0158	Exhibit 31.5.10	Attachment 6 – Handbook Collection – Management Policy & Framework
AID.500.001.0188	Exhibit 31.5.11	Attachment 7 – Australian Disaster Resilience Glossary Review Project
AID.500.001.0189	Exhibit 31.5.12	Attachment 8 – Evaluation Report for the National Disaster Recovery Monitoring and Evaluation Database
ALC.500.001.0001	Exhibit 7.11.8	NSW Aboriginal Land Council Response to Notice to Give Information (NTG-HB1-078)
ALS.500.001.0001	Exhibit 7.11.11	Letter detailing approach to responding to Notice to Give Information (NTG-HB1-100)
ALS.500.001.0003	Exhibit 7.11.12	Annexure A: Response to Notice to Give Information (NTG-HB1-100)
ALS.500.001.0016	Exhibit 7.11.13	Annexure B: South West Aboriginal Land & Sea Council, 'The South West Conservation Estate Management: Co-operative and Joint Management Agreement Fact Sheet and Templates'
ANS.001.001.0018	Exhibit 15.13.3	Bushfire Mitigation Plan: Electricity Distribution Network
ANS.001.001.0073	Exhibit 15.13.4	Bushfire Mitigation Plan: Electricity Transmission Network
ANS.001.001.0105	Exhibit 15.13.5	Vegetation Management Plan: AusNet Services (Distribution)

Document ID	Exhibit no.	Document name
ANS.001.001.0145	Exhibit 15.13.6	Vegetation Management Plan: AusNet Services (Transmission)
ANS.001.001.0313	Exhibit 15.13.7	Victorian Guideline for Requesting Mutual Aid
ANS.500.001.0018_R	Exhibit 15.13.1	AusNet Services' response to Notice to Give Information (NTG-HB2- 314)
ANT.9001.0001.0002	Exhibit 27.14.5	Response by Australia's Nuclear Science and Technology Organisation (ANSTO) to Notice to Give (NTG-HB1-322)
ARC.500.001.0001	Exhibit 37.17.1	Australian Red Cross Response to Notice to Give Information (NTG-HB2-285)
ARC.501.001.0001	Exhibit 2.8.1	Witness Statement of Noel Terence Clement, Australian Red Cross
ARC.501.001.0031	Exhibit 2.8.1.1	Annexure NTC-1: The economic cost of the social impact of natural disasters, Deloitte Access Economics, Australia Business Roundtable for Disaster Resilience & Safer Communities, March 2016
ARC.501.001.0148	Exhibit 2.8.1.2	Annexure NTC-2: Australian Red Cross' donation website for its Disaster Relief and Recovery Fund
ARC.501.001.0150	Exhibit 2.8.1.3	Annexure NTC-3: Bundle of Australian Red Cross Media Releases dated 20 December 2019 to 3 February 2020
ARC.501.001.0157	Exhibit 2.8.1.4	Annexure NTC-4: Australian Red Cross emails to supporters dated 22 January 2020 and 6 February 2020
ARC.501.001.0162	Exhibit 2.8.1.5	Annexure NTC-5: Infographic
ARC.501.001.0165	Exhibit 2.8.1.6	Annexure NTC-6: Australian Red Cross social media posts
ARC.501.001.0170	Exhibit 2.8.1.7	Annexure NTC-7: Australian Red Cross, Australian Bushfires Report 1 January to 15 April 2020
ARC.501.001.0179	Exhibit 2.8.1.8	Annexure NTC-8: Australian Bushfires: An update on the Red Cross Response
ARC.501.001.0187	Exhibit 2.8.1.9	Annexure NTC-9: Australian Red Cross website blogs
ARC.501.001.0202	Exhibit 2.8.1.10	Annexure NTC-10: Australian Red Cross Web Copy and Receipt Wording
ARC.501.002.0001	Exhibit 26.8.1	Updates to Noel Clement's Witness Statement dated 22 May 2020
ARP.9001.0001.0001	Exhibit 30.19.1	Australian Reinsurance Pool Corporation response to NTG-HB3-624
ASA.501.001.0033	Exhibit 28.1.146	CCOSC Summary Report
ASA.501.001.0039	Exhibit 28.1.157	CCOSC Summary Report
ASA.501.001.0201	Exhibit 28.1.164	CCOSC Summary Report
ASA.501.001.0265	Exhibit 28.1.131	Urgent Request for NRSC Deployment to CCOSC Members
ASC.500.001.0302	Exhibit 10.42.1	Alpine Shire Council response to NTG-HB2-267
ASC.500.001.0316	Exhibit 30.49.1	Emergency Relief Centre Manual
ASD.500.001.0006	Exhibit 3.3.1	Response of the Environment, Planning and Sustainable Development Directorate to NTG-HB1-300
ASS.500.001.0001	Exhibit 4.2.16	Civil Aviation Safety Authority Response to Notice to Give Information NTG-HB1- 086
ASS.501.001.0001	Exhibit 30.33.1	Civil Aviation Safety Authority Response to Notice to Give Information (NTG-HB2-554)
ATT.500.001.0001	Exhibit 27.7.1	Witness statement of Cameron McKenna in response to Notice to Give (NTS-HB3-001)
AWE.501.001.0001	Exhibit 3.1.1	Response of Department of Agriculture, Water and the Environment to NTG-HB1-004
AWE.502.001.0001	Exhibit 3.1.2.1	Annexure A: spreadsheet listing relevant natural resource management and biodiversity conservation programs

Document ID	Exhibit no.	Document name
AWE.502.001.0002	Exhibit 3.1.2.2	Annexure B: details of national databases and related resources that contribute to decision-making for threatened species and ecological communities
AWE.502.001.0005	Exhibit 3.1.2.3	Annexure C: Map of national fire severity and fire extent information
AWE.502.001.0006	Exhibit 3.1.2	Response of Department of Agriculture, Water and the Environment to NTG-HB1-307
AWE.503.001.0001	Exhibit 7.1.18	Curriculum vitae – Dr Steve Read
AWE.503.001.0003	Exhibit 7.1.19	Publication record – Dr Steve Read
AWE.9003.0001.0001	Exhibit 30.22.1	Department of Agriculture, Water and the Environment Response to Notice to Give Information (NTG-HB2-352)
AWE.9003.0001.0016	Exhibit 30.22.2	Annexure A – Agricultural Information
AWE.9003.0001.0017	Exhibit 30.22.3	Annexure B – Analysis of exports from early 2020
AWE.9003.0001.0018	Exhibit 30.22.4	Annexure C – Forest information
AWE.9003.0001.0019	Exhibit 30.22.5	Annexure D – NIAFE and PAEA
AWE.9003.0001.0020	Exhibit 30.22.6	Annexure E – NIAFE and forests
BBC.500.001.0002	Exhibit 19.25.1	Bushfire Building Council of Australia response to NTG-HB1-088
BCA.002.003.002.0011	Exhibit 7.6.2	Department of Parks and Wildlife, ‘Corporate Policy Statement No. 19 – Fire Management’
BCA.002.003.002.0012	Exhibit 7.6.3	Department of Parks and Wildlife, ‘Corporate Policy Statement No. 88 – Prescribed Burning’
BCA.002.003.002.0018	Exhibit 7.6.4	Conservation and Parks Commission, ‘Position Statement: Prescribed burning on vested lands’
BCA.002.003.002.0027	Exhibit 7.6.5	Parks and Wildlife Service, ‘Bushfire Risk Management Framework – Managing fuel hazards on public lands to control bushfire risk’
BCA.002.006.0028	Exhibit 7.6.6	The Department of Biodiversity, Conservation and Attractions, ‘Fire Management Guideline – 1: Aboriginal Interests in Fire Management’
BCA.003.001.0003	Exhibit 7.6.1	Department of Biodiversity, Conservation and Attractions (WA) Response to Notice to Give Information (NTG-HB1-150)
BCA.501.001.0005	Exhibit 25.8.1	Department of Biodiversity, Conservation and Attractions (WA) Response to Notice to Give Information (NTG-HB1-150)
BCA.502.001.0001	Exhibit 38.21.1	Map of Fire Burnt Area for period January 1988 to September 2020
BFI.500.001.0021	Exhibit 27.2.2	Attachment 2 to witness statement of Tristan Morris: Bushfire.io - Data - Orroral Valley ACT and NSW
BFI.500.001.0026	Exhibit 27.2.1	Attachment 1 to witness statement of Tristan Morris: Bushfire.io - Data - Where the fire is vs may be
BFI.501.001.0001	Exhibit 14.4.1	Statement of Tristan Morris (NTS-HB2-008)
BMC.500.001.0003	Exhibit 10.43.1	Blue Mountains City Council response to NTG-HB1- 064
BMC.501.001.0001	Exhibit 19.8.1	Blue Mountains City Council Response to Notice to Give Information (NTG-HB1-064)
BMC.503.001.0002	Exhibit 10.43.2	Blue Mountains City Council response to NTG-HB2- 261
BNT.500.001.0055	Exhibit 23.9.4	Bushfires NT General Orders and Standard Operating Procedures 2019

Document ID	Exhibit no.	Document name
BNT.500.001.0589	Exhibit 36.1.1	Greg Mullins AFSM, Review of Bushfires NT
BNT.501.001.0002	Exhibit 25.17.1	Annexure JT-7 Risk Management Framework (attachment to Notice to Give NTG-HB2-226)
BNT.501.001.0020	Exhibit 23.9.3	Annexure JT-8 Emergency Plan Bushfires NT 2018 (attachment to Notice to Give NTG-HB2-226)
BNT.501.001.0031	Exhibit 25.17.3	Annexure JT-9 NT Deployment to other jurisdictions during the 209- 2020 fire season (attachment to Notice to Give NTG-HB2-226)
BNT.501.001.0065	Exhibit 20.13.1	Bushfires NT response to NTG-HB2-226
BNT.503.001.0013	Exhibit 28.1.119	Situation Report – NSW and QLD Fires
BNT.503.001.0020	Exhibit 28.1.124	Attachment to email of 19 November 2020 - Document titled 'Response to the Questions raised by the Minister on 17 November 2019'
BNT.503.001.0024	Exhibit 28.1.123	Email from Collene Bremner to Ken Baulch, subject "FW: Minister Correspondence Draft: for discussion during CCOSC call at 10:00AM today
BNT.503.001.0042	Exhibit 28.1.70	Email from Collene Bremner to Joanne Townsend, subject 'Fwd: CCOSC Summary Report, NSW Fires, Thursday 24 October 2019'
BNT.503.001.0045	Exhibit 28.1.71	National Resource Sharing Centre: Situational Report – NSW Fires
BOM.0001.0001.0043	Exhibit 27.14.8	Special Climate Statement 71—severe fire weather conditions in southeast Queensland and northeast New South Wales in September 2019
BOM.0001.0001.0078	Exhibit 27.14.9	Special Climate Statement 72—dangerous bushfire weather in spring 2019
BOM.0001.0001.0106	Exhibit 27.14.10	Special Climate Statement 73—extreme heat and fire weather in December
BOM.0001.0002.0067	Exhibit 30.21.4	AEMO – Summer Preparedness Briefing (in response to Notice to Give NTG-HB1-001)
BOM.0001.0002.0128	Exhibit 30.21.6	Emergency Management Leadership Summit (tabled in response to Notice to Give NTG-HB1-001)
BOM.0001.0002.0219	Exhibit 30.21.5	Presentation to AFAC/BNHCRC members on seasonal outlook for the Southern Fire season (in response to Notice to Give NTG-HB1-001)
BOM.0001.0002.0251	Exhibit 30.21.3	Severe Weather season briefing to Commissioners and Chief Officers Strategic Committee of AFAC (in response to Notice to Give NTG-HB1- 001)
BOM.0001.0002.0314	Exhibit 30.21.2	Severe Weather Season Preparedness briefing for Industry (in response to Notice to Give NTG-HB1-001)
BOM.0001.0002.0370	Exhibit 30.21.1	Changes to Fire Weather in Queensland (in response to Notice to Give NTG-HB1-001)
BOM.0001.0003.0001	Exhibit 38.4.1	Recent Fire Events Affecting Australia; Recent Conditions and outlook
BOM.501.001.0001	Exhibit 6.4.1	Response of the Bureau of Meteorology to Notice to Give (NTG-HB1- 001)
BOM.502.001.0001	Exhibit 1.1.1	BoM Presentation (Dr Karl Braganza), The influence of climate variability and change on the 2019-2020 Australian bushfire season
BOM.502.001.0078	Exhibit 1.1.7	Curriculum Vitae – Dr Karl Braganza
BOM.503.001.0001	Exhibit 1.1.2	Earth Systems and Climate Change Hub publication, Bushfires and climate change in Australia

Document ID	Exhibit no.	Document name
BOM.503.001.0005	Exhibit 1.1.3	Earth Systems and Climate Change Hub publication, East coast lows and climate change in Australia
BOM.503.001.0009	Exhibit 1.1.4	Earth Systems and Climate Change Hub publication, Thunderstorms and climate change in Australia
BOM.503.001.0013	Exhibit 1.1.5	Earth Systems and Climate Change Hub publication, Tropical cyclones and climate change in Australia
BOM.503.001.0017	Exhibit 1.1.6	BOM and CSIRO Report, State of the Climate 2018
BOM.504.001.0001	Exhibit 6.4.9	Curriculum vitae – Shoni Maguire
BOM.504.001.0003	Exhibit 6.4.10	Curriculum vitae – Todd Smith
BOM.8001.0001.0001	Exhibit 33.7.1	Bureau of Meteorology (Graham Hawke) Response to Notice to Give Witness Statement (NTS-HB3-006)
BOM.9002.0001.0002	Exhibit 6.4.2	Response of the Bureau of Meteorology to Notice to Give (NTG-HB1- 312)
BOM.9002.0001.0012	Exhibit 6.4.3	Attachment 1: Inter-governmental Agreement on the Provision of Bureau of Meteorology Hazard Services to the States and Territories, Council of Australian Governments
BOM.9002.0001.0064	Exhibit 6.4.4	Attachment 2:Australian Emergency Management Arrangements, Australian Disaster Resilience Handbook Collection
BOM.9002.0001.0104	Exhibit 6.4.5	Attachment 3A: Presentation titled ‘Overview of the Bureau’s Observations, Infrastructure, Technology, Modelling and Services’, Bureau of Meteorology
BOM.9002.0001.0154	Exhibit 6.4.6	Attachment 4: Presentation titled ‘Weekly climate hazards outlook: Recent conditions and outlooks’, Bureau of Meteorology
BOM.9002.0001.0173	Exhibit 6.4.7	Attachment 5: Reports, reviews, assessments or other documents which contain the most comprehensive summaries of data concerning weather and climate conditions observed within the 2019/2020 bushfire season (but outside the April 2019 to 30 November 2019 time period).
BOM.9002.0001.0174	Exhibit 6.4.8	Attachment 6: Examples of Incident Weather Forecasts that were issued during the 2019-20 fire season
BOM.9002.0003.0003	Exhibit 27.14.6	Bureau of Meteorology response to Notice to Give (NTG-HB1-312)
BOM.9002.0003.0013	Exhibit 27.14.7	Attachment 1: Fire danger Hazard maps taken from Special Climate Statement 71
BOM.9003.0001.0001	Exhibit 37.4.1	Bureau of Meteorology Response to Draft Proposition E.8
BOM.9004.0001.0001	Exhibit 37.4.3	Australian Fire Danger Rating System – Research Prototype
BOM.9004.0001.0385	Exhibit 37.4.4	Meteorological Note 214: Improved Formulae for the McArthur Forest Fire Danger Meter
BOM.9004.0001.0401	Exhibit 37.4.5	I.R. Noble, G.A.V. Bary and A.M. Gill, ‘McArthur’s fire-danger meters expressed as equations’ Australian Journal of Ecology 5
BOM.9004.0001.0405	Exhibit 37.4.6	Meteorological Note 147: Equations for the McArthur Mark 4 Grassland Fire Danger Meter
BOM.9004.0002.0001	Exhibit 37.4.2	Bureau of Meteorology Response to Notice to Give Information (NTG-HB4-003)
BUC.500.001.0001	Exhibit 26.1.1	BCA BizRebuild Submission 10 June 2020
BUC.500.002.0001	Exhibit 26.1.3	Attachment 1: BCA / BizRebuild: Contributions from BCA members
BUC.500.002.0023	Exhibit 26.1.4	Attachment 2: BCA / BizRebuild: Testimonials

Document ID	Exhibit no.	Document name
BUC.500.002.0026	Exhibit 26.1.2	Business Council of Australia Supplementary Submission
BUC.501.001.0001	Exhibit 26.1.5	Video: Halp – Matching Generosity
BUC.501.001.0002	Exhibit 26.1.6	Video: BizRebuild – Mogo Pop-Up Mall
BUC.501.001.0003	Exhibit 26.1.7	Artists impression of Mogo Pop-Up Mall
BUC.501.001.0006	Exhibit 26.1.8	Photograph of site for Mogo Pop-Up Mall
BUC.502.001.0001	Exhibit 31.18.1	Business Council of Australia Supplementary Submission: Attachment 2 - revised
BVC.500.001.0001	Exhibit 10.35.1	Bega Valley Shire Council response to NTG-HB2-260
BVC.501.001.0269	Exhibit 30.47.2	Bega Valley LGA Evacuation Centres updated November 2019
BVC.501.001.1178	Exhibit 23.10.11	State Tsunami Plan (NSW)
BVC.501.001.1199	Exhibit 30.47.1	Bushfire Evacuation Plan – Roy Wotton Gardens, Cnr Alms Street and Bimmil Street, Eden
CAL.500.001.0001	Exhibit 31.6.1	CALC Response to Notice to Give Information NTG-HB1-008
CAR.500.001.0001	Exhibit 2.7.1	Witness Statement – Kate Carnell, Australian Small Business and Family Enterprise Ombudsman
CAR.501.001.0001	Exhibit 2.7.4	Article, Australian Small Business and Family Enterprise Ombudsman, ‘Bushfire Financial Support call centre opens for small business’, 19 March 2020
CAR.501.001.0003	Exhibit 2.7.3	Article, Australian Small Business and Family Enterprise Ombudsman, ‘My Business Health reaches out to bushfire-hit small business owners’, 18 February 2020
CAR.501.001.0005	Exhibit 2.7.2	Article, Australian Small Business and Family Enterprise Ombudsman, ‘Small business bushfire package to offer some relief: Ombudsman’, 20 January 2020
CBB.001.001.0001	Exhibit 15.8.1	Witness statement of Chris Beatson (NTS-HB2-012)
CFA.0001.0001.2000	Exhibit 7.2.6	Inspector-General for Emergency Management, ‘Review of performance targets for bushfire fuel management on public land’
CFA.0001.0001.3062	Exhibit 7.2.2	Victoria State Government, ‘Safer together – A new approach to reducing the risk of bushfire in Victoria’
CFA.0001.0003.0162	Exhibit 7.2.3	CFA Victoria, ‘On the Land – Agricultural Fire Management Guidelines’
CFA.0001.0003.0202	Exhibit 7.2.4	CFA Victoria, ‘Roadside Fire Management Guidelines’
CFA.0002.0001.0125	Exhibit 30.37.2	Evacuation for Management of Emergencies
CIS.500.001.0137	Exhibit 30.48.1	City of Swan Local Emergency Management Arrangement
CIS.500.001.0259	Exhibit 10.17.1	City of Swan response to NTG-HB2-270
CJN.001.001.0001	Exhibit 2.5.6	NSW Disaster Recovery Office Dashboard Impact Analysis
CJN.001.001.0014	Exhibit 20.24.2	MAP – NSW – Bushfires by LGA – Impacts - North 18/3/2020
CJN.001.001.0015	Exhibit 20.24.3	MAP - NSW – Bushfires by LGA – Impacts - South 18/3/2020
CJN.002.001.0038	Exhibit 4.1.41	Strategic Directions for Fire and Emergency Services in Australia and New Zealand 2017-2021
CJN.002.001.0050	Exhibit 30.36.2	Evacuation Management Guidelines



Document ID	Exhibit no.	Document name
CJN.002.001.0156	Exhibit 30.36.4	NSW Agriculture and Animal Services Functional Area Supporting Plan
CJN.002.001.0502	Exhibit 20.24.4	Community Recovery Toolkit
CJN.002.001.0603	Exhibit 20.24.5	NSW Recovery Plan
CJN.003.001.0001	Exhibit 20.24.1	Department of Communities and Justice (Office of Emergency Management) response to NTG-HB2-216
CJN.004.001.0001	Exhibit 23.1.2	Department of Communities and Justice (Office of Emergency Management) Response to Notice to Give Information (NTG-HB1-027)
CLQ.001.001.0001	Exhibit 25.4.1	State of Queensland Introductory Submissions to Notices to Give Information and Produce Documents
CLQ.001.001.0014	Exhibit 20.31.1	Opening Submission – State of Queensland
CLQ.001.001.0047	Exhibit 9.3.3	Department of the Premier and Cabinet (Qld) response to Notice to Give Information (NTG-HB2-401)
CLQ.001.001.0071	Exhibit 20.1.1	State of Queensland response to NTG-HB2-467
CLQ.001.001.0140	Exhibit 20.1.2	Annexure 1: Queensland State Disaster Management Plan
CLQ.001.001.0266	Exhibit 20.1.3	Annexure 2: Prevention, Preparedness, Response and Recovery Disaster Management Guideline
CLQ.001.001.0391	Exhibit 20.1.4	Annexure 3: 2019 Queensland Bushfires Dashboard
CLQ.001.001.0393	Exhibit 20.1.5	Annexure 4: Evaluation Report - Tropical Cyclone Debbie Cat D Economic recovery Package
CLQ.001.001.0472	Exhibit 20.1.6	Annexure 5: Evaluation report - Tropical Cyclone Debbie Community recovery Package
CLQ.001.001.0553	Exhibit 20.1.7	Annexure 6: Value for money strategy
CLQ.001.001.0609	Exhibit 33.22.1	State of Queensland Response to Notice to Give Information (NTG-HB2-537)
CLQ.001.001.0622	Exhibit 33.22.2	State of Queensland Response to Notice to Give Information (NTG-HB2-516)
CLQ.001.001.0635	Exhibit 30.38.2	State of Queensland Response to Notice to Give Information (NTG-HB3-545)
CLQ.001.001.0650	Exhibit 32.3.1	State of Queensland Response to Notice to Give Information (NTG-HB3-626)
CLQ.001.001.0695	Exhibit 32.3.2	Response to Notice to Give Information (NTG-HB3-626) Annexure C
CLQ.001.001.0698	Exhibit 32.3.3	Response to Notice to Give Information (NTG-HB3-626) Annexure E
CLQ.001.001.0699	Exhibit 32.3.4	Response to Notice to Give Information (NTG-HB3-626) Annexure D
CLQ.002.001.0001	Exhibit 30.11.1	List of 2015 - 2020 Declarations under s64
CLQ.002.001.0003	Exhibit 30.11.2	Queensland Government Gazette (Extraordinary)
CLQ.002.001.0007	Exhibit 30.11.3	Submission for ministerial approval with subject “Declaration of State of Fire Emergency for Queensland”
CLQ.002.001.0035	Exhibit 30.11.4	Queensland Government Gazette (Extraordinary)
CLQ.002.001.0039	Exhibit 30.11.5	Submission for ministerial approval with subject “amendment to the State of Fire Emergency declaration”
CLQ.002.001.0054	Exhibit 30.11.6	Queensland Government Gazette (Extraordinary)
CLQ.002.001.0078	Exhibit 30.11.7	Queensland Government Gazette (Extraordinary)
CLQ.002.001.0092	Exhibit 30.11.8	Queensland Government Gazette (Extraordinary)

Document ID	Exhibit no.	Document name
CLQ.002.001.0100	Exhibit 30.11.9	Declaration of a disaster situation – State level
CLQ.002.001.0179	Exhibit 30.38.4	Monsoon Trough Rainfall and Flood Review –Report 3: 2018-19: Queensland Government Response
CLQ.002.001.0183	Exhibit 30.38.5	2019 Paradise Dam Preparedness Review – Report 1:2019-20: Queensland Government Response
CLQ.002.001.0190	Exhibit 30.38.6	Cyclone Debbie Review Action Plan
CLQ.002.001.0200	Exhibit 30.38.7	Review – Efficacy of Recovery Governance – Queensland Government Action Plan
CLQ.002.001.0203	Exhibit 30.38.8	2018 Queensland Bushfires Review Report – Report 2: 2018-19: Queensland Government Response
CLQ.003.001.0001	Exhibit 35.5.1	State of Queensland response to draft propositions (table)
CLQ.003.001.0002	Exhibit 33.22.6	Disaster Management Research Framework
CLQ.003.001.0005	Exhibit 33.22.7	Emergency Management Sector Adaptation Plan
CLQ.003.001.0021	Exhibit 33.22.9	Independent Review of the EPBC Act, Interim Report, Professor Graeme Samuel AC
CLQ.003.001.0145	Exhibit 33.22.3	Pathways to a climate resilient Queensland: Queensland Climate Adaptation Strategy 2017-2030
CLQ.003.001.0181	Exhibit 33.22.5	Queensland Emergency Management Risk Framework, section 3.5 of the Queensland Prevention, Preparedness, Response and Recovery Disaster Management Guideline
CLQ.003.001.0188	Exhibit 35.5.2	State of Queensland submissions in response to draft propositions
CLQ.500.001.0001	Exhibit 30.38.3	State of Queensland Response to Notice to Produce (NTP-HB3-511)
CMA.500.001.0001	Exhibit 38.1.5	Letter from the Commonwealth regarding Public Safety Mobile Broadband evidence
CMA.8001.0001.0001	Exhibit 6.9.1	Witness Statement – Nerida O’Loughlin PSM
CMA.8001.0001.0018	Exhibit 6.9.2	Annexure 1: Media release, The Hon Paul Fletcher MP, Minister for Communications, Cyber Safety and the Arts. ‘Telecommunications network resilience’
CMA.8001.0001.0021	Exhibit 6.9.3	Annexure 2: Letter from The Hon Paul Fletcher MP, Minister for Communications, Cyber Safety and the Arts, to Ms Nerida O’Loughlin PSM dated 7 February 2020
CMA.8001.0001.0023	Exhibit 6.9.4	Annexure 3: Report, Australian Communications and Media Authority, ‘Impacts of the 2019-20 bushfires on the telecommunications network’
CMA.8001.0001.0046	Exhibit 6.9.5	Annexure 4: Media release, ‘The Hon Paul Fletcher MP, Minister for Communications, Cyber Safety and the Arts. ‘Strengthening telecommunications emergency resilience’
CMA.8001.0001.0048	Exhibit 6.9.6	Annexure 5: Media release, Communications Alliance. ‘Natural Disasters Impact Telecommunications Services’
CNT.500.001.0002	Exhibit 25.22.1	Tropical Cyclone Trevor – Debrief
CNT.500.001.0007	Exhibit 25.22.2	Debrief Report: 2019 Queensland Tropical Monsoon Event Deployments, Department of the Chief Minister
CNT.500.001.0019	Exhibit 25.22.3	Tropical Cyclone Trevor: Debrief Points
CNT.500.001.0021	Exhibit 25.22.4	Severe Tropical Cyclone Trevor: Mullins After-Incident Review 2019 Recommendation – Alignment to the 2019-22 TEMC Strategic Plan
CSB.500.001.0001	Exhibit 26.3.1	Council of Small Business Organisations Australia response to NTG-HB2-353

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CSI.500.001.0001	Exhibit 6.5.1	Response of CSIRO to Notice to Give (NTG-HB1-002)
CSI.502.001.0001	Exhibit 1.2.2	Curriculum Vitae – Dr Helen Cleugh
CSI.502.001.0003	Exhibit 1.2.3	Curriculum Vitae – Dr Michael Grose
CSI.502.001.0005	Exhibit 6.5.3	Curriculum vitae – Dr Daniel Metcalfe
CSI.502.001.0046	Exhibit 6.5.2	Response of CSIRO to Notice to Give (NTG-HB1-313)
CSI.505.001.0001	Exhibit 1.2.1	CSIRO Presentation, Dr Helen Cleugh and Dr Michael Grose
CSI.506.001.0001	Exhibit 6.5.5	Annexure 1 to response to NTG-HB1-322: Presentation given to AFAC Built Environment Group on 7 November 2020, titled ‘Australian Technical Evaluation Network: Summary of ATEN and how it will operate’
CSI.506.001.0033	Exhibit 6.5.4	Response of CSIRO to NTG-HB1-322
CSI.508.001.0001	Exhibit 27.11.1	CSIRO response to Notice to Give (NTG-HB3-642)
CSI.508.001.0027	Exhibit 27.1.2	CSIRO Climate and Disaster Resilience, Technical Report
CSI.509.001.0001	Exhibit 33.8.7	Queensland Reconstruction Authority, ‘Cyclone Resilient Building Guidance for Queensland Homes ’
CSI.509.001.0050	Exhibit 33.8.2	Australia International Council on Monuments and Sites: AICOMOS Bushfire Response (2020)
CSI.509.001.0053	Exhibit 33.8.4	B Teague, R McLeod and S Pascoe, ‘The 2009 Victorian Bushfires Royal Commission Final Report: Volume II’
CSI.509.001.0097	Exhibit 33.8.5	CSIRO, ‘The Australian Ecosystems Models Framework’
CSI.509.001.0100	Exhibit 33.8.3	J Pickrell, ‘Thousands of ancient Aboriginal sites probably damaged in Australian fires’
CSI.509.001.0104	Exhibit 33.8.6	CSIRO, ‘Transport logistics-TraNSIT’
CSI.510.001.0001	Exhibit 37.6.2	Letter from CSIRO regarding comments on Draft Proposition E.8
CSI.900.002.0003	Exhibit 35.2.1	CSIRO response to draft propositions (version 2.1) (table)
CTH.900.001.0001	Exhibit 35.1.1	Commonwealth response to draft propositions (table)
CTH.900.001.0002	Exhibit 35.1.2	Commonwealth submissions in relation to draft propositions
CTH.901.001.0003	Exhibit 33.11.1	Australian Government Public Data Policy Statement
CTH.901.001.0005	Exhibit 33.11.4	Data Availability and Transparency Bill 2020, Exposure Draft – Consultation Paper
CTH.901.001.0038	Exhibit 33.11.6	Data Availability and Transparency (Consequential Amendments) Bill 2020, Exposure Draft – Explanatory Memorandum
CTH.901.001.0041	Exhibit 33.11.5	Data Availability and Transparency (Consequential Amendments) Bill 2020, Exposure Draft
CTH.901.001.0048	Exhibit 33.11.2	Data Availability and Transparency Bill 2020, Exposure Draft
CTH.901.001.0152	Exhibit 33.11.3	Data Availability and Transparency Bill 2020, Exposure Draft – Explanatory Memorandum
CTH.901.001.0226	Exhibit 33.11.7	Data Availability and Transparency Regulations 2020, Exposure Draft
CTH.901.001.0235	Exhibit 33.11.8	Data Availability and Transparency Regulations 2020, Exposure Draft – Explanatory Statement
CTH.901.001.0240	Exhibit 33.11.9	Data Availability and Transparency Bill 2020, Exposure Draft – Independent Privacy Impact Assessment
CTH.902.001.0003	Exhibit 35.1.3	Commonwealth further submissions in relation to draft propositions

Document ID	Exhibit no.	Document name
CTH.903.001.0001	Exhibit 33.11.10	Australian Council of Social Services, 'Bushfire crisis – ACOSS calls for Government action on recovery, preparation and prevention'
CTH.903.001.0003	Exhibit 33.11.11	Department of the Prime Minister and Cabinet, 'Effective Commonwealth-State Relations'
CTH.903.001.0005	Exhibit 33.11.12	Prime Minister Morrison, Transcript of Address, National Press Club
CTH.903.001.0016	Exhibit 33.11.13	Protecting Critical Infrastructure and Systems of National Significance, Consultation Paper
CTH.903.001.0050	Exhibit 33.11.14	Response of former Prime Minister Turnbull on ABC's Q&A, 'The End of an Era, Q&A 2019 Finale'
CTH.903.001.0086	Exhibit 33.11.15	WebEx Town Hall, 'Protecting Critical Infrastructure and Systems of National Significance'
CVC.500.001.0001	Exhibit 10.13.1	Clarence Valley Council response to NTG-HB3-608
DAF.001.001.0001	Exhibit 7.4.3	Department of Agriculture and Fisheries (Qld) Response to Notice to Give Information (NTG-HB1-104)
DAR.500.001.0001	Exhibit 30.3.1	Curriculum vitae of Mr Campbell Darby
DCC.500.001.0001	Exhibit 12.1.1	City of Darwin's response to NTG-HB2-271
DEF.0001.0001.0007	Exhibit 5.4.1	Department of Defence: 'Defence Assistance to the Civil Community (DACC) Manual 2017 – Edition 2'
DEF.0001.0001.0100	Exhibit 5.4.2	Letter from Senator the Hon Linda Reynolds CSC, Minister for Defence to General Angus J Campbell, AO, DSC dated 11 November 2019.
DEF.0001.0001.0131	Exhibit 5.5.1	Chief of the Defence Force: 'Minute: Period of Service during Call Out' signed 4 January 2020
DEF.0001.0001.0230	Exhibit 30.23.11	Decision Brief for VCDF – DACC Manual
DEF.0001.0001.0238	Exhibit 30.23.12	Ministerial Submission – DACC Manual Review
DEF.0001.0002.0010	Exhibit 5.5.6	Army Knowledge Centre: 'AKC Insights Summary (2) – Op Bushfire Assist 19-20' dated 21 February 2020
DEF.0001.0002.0013	Exhibit 5.5.7	Army Knowledge Centre: 'AKC Insights Summary (3) – Op Bushfire Assist 19-20' dated 6 March 2020
DEF.0001.0002.0017	Exhibit 5.5.5	Army Knowledge Centre: 'AKC Insights Summary – Op Bushfire Assist 19-20' dated 7 February 2020
DEF.0001.0002.0031	Exhibit 5.4.6	Department of Defence: 'Noting Brief for Secretary and CDF: Review of Op Bushfire Assist 19-20 – Initial Departmental Insights'
DEF.0001.0002.0053	Exhibit 30.23.10	First Impressions Report – OP QLD ASSIST 2017
DEF.0001.0002.0098	Exhibit 5.4.5	Commonwealth of Australia: 'Revocation of Order to Call Out the Australian Defence Force Reserves'
DEF.0001.0002.0123	Exhibit 37.3.1	OMINDEF Advice – Disabled Access to Evacuation Planning during Op. BUSHFIRE ASSIST
DEF.0001.0002.0165	Exhibit 30.23.9	Ministerial Submission to MINDEF re DACC3 cost considerations
DEF.0001.0003.0001	Exhibit 5.5.2	Chief of the Defence Force: 'Minute: Period of Service during Call Out' signed 6 January 2020
DEF.0001.0003.0005	Exhibit 5.5.4	Chief of the Defence Force: 'Minute: Period of Service during Call Out' signed 11 January 2020
DEF.0001.0003.0007	Exhibit 5.5.3	Chief of the Defence Force: 'Minute: Period of Service during Call Out' signed 9 January 2020
DEF.0001.0003.0020	Exhibit 5.4.3	Minister for Defence: 'Minute Paper for the Executive Council: Order to Call Out the Australian Defence Force Revocation'
DEF.0001.0003.0025	Exhibit 5.4.4	Commonwealth of Australia: 'Order to Call Out the Australian Defence Force Reserves'

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DEF.0001.0004.0001	Exhibit 30.23.6	Defence Assistance to the Civil Community Manual (DACC) (updated 7 June 2019)
DEF.0001.0004.0094	Exhibit 30.23.7	Letter from AGS – Access to the DACC Manual
DEF.0002.0001.0002	Exhibit 5.5.8	Video: Royal Australian Navy: ‘HMAS Choules Op Bushfire Assist 2019 20’
DEF.0002.0001.0003	Exhibit 5.5.9	Video: Australian Army: ‘Op Bushfire Assist – Support to Kangaroo Island’
DEF.0002.0001.0004	Exhibit 5.5.10	Video: Royal Australian Air Force: ‘Operation Bushfire Assist air base operations – RAAF Base East Sale’
DEF.500.001.0001	Exhibit 30.23.8	Department of Defence Response to Notice to Give Information (NTG-HB1-091)
DEF.501.001.0001	Exhibit 36.5.1	Letter providing update on Australian Defence Force Spending (BUSHFIRE ASSIST)
DEF.8001.0001.0001	Exhibit 5.3.1	Witness Statement – Vice Admiral David Johnston, AO, RAN
DEF.8002.0001.0001	Exhibit 5.2.1	Witness Statement – Lieutenant General Greg Bilton, AM, CSC
DEF.9001.0001.0002	Exhibit 30.23.4	Department of Defence Response to Notice to Give Information (NTG-HB1-091)
DEF.9002.0001.0001	Exhibit 30.23.1	Department of Defence Response to Notice to Give Information (NTG-HB2-001)
DEF.9003.0001.0001	Exhibit 30.23.2	Department of Defence Response to Notice to Give Information (NTG-HB2-002)
DEF.9004.0001.0001	Exhibit 30.23.3	Department of Defence Response to Notice to Give Information (NTG-HB2-003)
DEF.9005.0001.0001	Exhibit 30.23.5	Department of Defence Response to Notice to Give Information (NTG-HB2-241)
DEF.9006.0001.0001	Exhibit 33.3.1	Department of Defence and Australian Defence Force Response to Notice to Give Information (NTG-HB3-671)
DEF.9007.0001.0001	Exhibit 37.3.2	Letter from Department of Defence to the Royal Commission regarding Headquarters of the 2nd Division of the Army
DELW.0001.0001.0001	Exhibit 7.2.14	Department of Environment, Land, Water and Planning, ‘Managing Victoria’s bushfire risk – Fuel Management report 2018-19’
DELW.0001.0001.0586	Exhibit 7.2.21	The Victorian Traditional Owner Cultural Fire Knowledge Group, ‘The Victorian Traditional Owner Cultural Fire Strategy’
DELW.0001.0002.2195	Exhibit 19.18.3	Planning Group’s Regulatory Framework: Enhancing disaster resilience in Victoria’s built environment
DELW.0001.0002.2217	Exhibit 19.18.2	Planning Group’s Action Plan 2018-2019: Enhancing disaster resilience in Victoria’s built environment
DELW.0002.0001.1531	Exhibit 7.2.15	Department of Environment, Land, Water and Planning, CFA Victoria and Forest Fire Management Victoria, ‘Joint Fuel Management Program 2019/20 – 2021/2022 – Barwon South West FFMVic Region / South West CFA Region’
DELW.0002.0001.1607	Exhibit 7.2.16	Department of Environment, Land, Water and Planning, CFA Victoria and Forest Fire Management Victoria, ‘Joint Fuel Management Program 2019/20 – 2021/2022 – Gippsland FFMVic Region / South East CFA Region’
DELW.0002.0001.1667	Exhibit 7.2.17	Department of Environment, Land, Water and Planning, CFA Victoria and Forest Fire Management Victoria, ‘Joint Fuel Management Program 2019/20 – 2021/2022 – Grampians FFMVic Region / West CFA Region’
DELW.0002.0001.1702	Exhibit 7.2.18	Department of Environment, Land, Water and Planning, CFA Victoria and Forest Fire Management Victoria, ‘Joint Fuel Management Program 2019/20 – 2021/2022 – Hume FFMVic Region / North East CFA Region’

Document ID	Exhibit no.	Document name
DELW.0002.0001.1775	Exhibit 7.2.19	Department of Environment, Land, Water and Planning, CFA Victoria and Forest Fire Management Victoria, 'Joint Fuel Management Program 2019/20 – 2021/2022 – Loddon Mallee FFMVic Region / North West CFA Region'
DELW.0002.0001.3067	Exhibit 7.2.7	Department of Environment, Land, Water and Planning, 'Strategic bushfire management plan – Alpine and Greater Gippsland'
DELW.0002.0001.3095	Exhibit 7.2.8	Department of Environment, Land, Water and Planning, 'Strategic bushfire management plan – Alpine and North East'
DELW.0002.0001.3123	Exhibit 7.2.9	Department of Environment, Land, Water and Planning, 'Strategic bushfire management plan – Barwon Otway'
DELW.0002.0001.3165	Exhibit 7.2.10	Department of Environment, Land, Water and Planning, 'Strategic bushfire management plan – East Central'
DELW.0002.0001.3203	Exhibit 7.2.11	Department of Environment, Land, Water and Planning, 'Strategic bushfire management plan – Mallee and Murray Goulburn'
DELW.0002.0001.3231	Exhibit 7.2.12	Department of Environment, Land, Water and Planning, 'Strategic bushfire management plan – South Western'
DELW.0002.0001.3259	Exhibit 7.2.13	Department of Environment, Land, Water and Planning, 'Strategic bushfire management plan – West Central'
DELW.0002.0001.3522	Exhibit 20.16.1	Victoria's bushfire emergency: Biodiversity response and recovery
DELW.0003.0002.0021	Exhibit 7.2.20	Department of Environment, Land, Water and Planning, 'Monitoring, Evaluation and Reporting Framework for Bushfire Management on Public Land'
DELW.0003.0002.0072	Exhibit 7.2.5	Department of Sustainability and Environment, 'Code of Practice for Bushfire Management on Public Land'
DELW.500.001.0001	Exhibit 3.6.1	Response of Department of Environment, Land, Water and Planning (Victoria) to NTG-HB1-302
DELW.501.001.0001	Exhibit 3.6.2.1	Image A: Collection of Eastern Bristlebird from Cape Howe site
DELW.501.001.0002	Exhibit 3.6.2.2	Image B: Eastern Bristlebird arriving in Melbourne for transfer to Zoos Victoria
DELW.501.001.0003	Exhibit 3.6.2.3	Image C: Eastern Bristlebird arriving in Melbourne for transfer to Zoos Victoria (2)
DELW.501.001.0004	Exhibit 3.6.2.10	Image J: Eastern Bristlebird back in own habitat
DELW.501.001.0005	Exhibit 3.6.2.6	Image F: Eastern Bristlebird on board boat to Mallacoota
DELW.501.001.0006	Exhibit 3.6.2.4	Image D: Eastern Bristlebird ready to board boat back to Mallacoota
DELW.501.001.0007	Exhibit 3.6.2.5	Image E: Loading boat to Mallacoota
DELW.501.001.0008	Exhibit 3.6.2.8	Image H: Release of Eastern Bristlebird (2)
DELW.501.001.0009	Exhibit 3.6.2.9	Image I: Release of Eastern Bristlebird (3)
DELW.501.001.0010	Exhibit 3.6.2.7	Image G: Release of Eastern Bristlebird (1)
DELW.503.001.0001	Exhibit 24.2.1	Department of Environment, Land Water and Planning (Vic) Response to Notice to Give Information (NTG-HB1-302)
DELW.507.001.0001	Exhibit 9.3.9	Department of Environment, Land, Water and Planning (Vic) response to Notice to Give Information (NTG-HB2-398)

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DFA.9001.0001.0002	Exhibit 30.26.1	Department of Foreign Affairs and Trade Response to Notice to Give (NTG-HB2-415)
DFJ.501.001.0001	Exhibit 2.2.1	Witness Statement – Associate Professor Fay Johnston
DFJ.502.001.0001	Exhibit 2.2.1.1	Annexure: Vardoulakis S, Jalaludin B, Morgan G, Hanigan I and Johnston F, ‘Bushfire Smoke: Urgent Need for a National Health Protection Strategy’
DHHS.0001.0001.0371	Exhibit 29.8.2	Annexure 1: State Health Emergency Response Arrangements – Community pharmacies liaison protocol
DHHS.0001.0001.0374	Exhibit 29.8.3	Annexure 2: Health and Human Services Sector – Emergency Management Policy
DHHS.0001.0001.0389	Exhibit 29.8.4	Annexure 3: Hume Region – Emergency relief and recovery plan
DHHS.0001.0001.0460	Exhibit 29.8.5	Annexure 4: Guidelines for Interjurisdictional Assistance (Community Recovery) 2020 V3.3 (Social Recovery Reference Group Australia)
DHHS.0001.0001.0562	Exhibit 29.8.6	Annexure 5: State Emergency Response Arrangements: Primary health liaison officer protocol
DHHS.0001.0001.0586	Exhibit 29.8.7	Annexure 6: Relocation, sheltering and evacuation guide
DHHS.0001.0001.0606	Exhibit 29.8.8	Annexure 7: Residential aged care services – natural hazards ready resource
DHHS.0001.0001.0709	Exhibit 29.8.9	Annexure 8: State Health Emergency Response Plan (Edition 4)
DHHS.0001.0001.0769	Exhibit 29.8.10	Annexure 9: Vulnerable people in emergencies policy
DHHS.0001.0002.0001	Exhibit 29.8.11	Annexure 10: Emergency Planning Summer Preparedness Checklists – Bairnsdale Regional Health Service
DHHS.0001.0002.0071	Exhibit 29.8.12	Annexure 12: Emergency Planning Committee – Bairnsdale Regional Health Service
DHHS.0001.0002.0075	Exhibit 29.8.13	Annexure 13: Area Warden Emergency Response Action Card – Bairnsdale Regional Health Service
DHHS.0001.0002.0077	Exhibit 29.8.14	Annexure 14: Area Warden Emergency Response Overview – Bairnsdale Regional Health Service
DHHS.0002.0001.0001	Exhibit 29.8.1	Vic Department of Health and Human Services Response to Notice to Give (NTG-HB2-457)
DHK.500.001.0001	Exhibit 31.11.1	Dr Heather Keith Response to Notice to Give Information (NTG-HB1-093)
DHN.500.001.0002	Exhibit 29.9.2	Annexure A: State Emergency Management Plan
DHN.500.001.0082	Exhibit 29.9.3	Annexure B: NSW Health Services Functional Area Supporting Plan
DHN.500.001.0134	Exhibit 29.9.4	Annexure C: Major Incident Medical Services Supporting Plan
DHN.500.001.0168	Exhibit 29.9.5	Annexure D: Mental Health Services Supporting Plan
DHN.500.001.0192	Exhibit 29.9.6	Annexure E: Public Health Services Supporting Plan to HEALTHPLAN
DHN.500.001.0217	Exhibit 29.9.7	Annexure F: NSW Health Incident Coordination Framework
DHN.500.001.0237	Exhibit 29.9.1	NSW Ministry of Health Response to Notice to Give (NTG-HB2-348)
DHQ.001.001.0005	Exhibit 29.7.1	Queensland Health Response to Notice to Give (NTG-HB2-454)
DHQ.001.001.0019	Exhibit 29.7.2	Attachment A: Health Service Directive – Disasters and Emergency Incidents
DHQ.001.001.0029	Exhibit 29.7.3	Attachment B: Mental Health Sub-plan
DHQ.001.001.0060	Exhibit 29.7.4	Attachment C: Queensland Blood Supply Emergency and Contingency Plan (Annex to the Queensland Health Disaster Plan)

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DHQ.001.001.0078	Exhibit 29.7.5	Attachment D: Chemical Biological Radiological Plan (Annex to the Queensland Health Disaster Plan)
DHQ.001.001.0121	Exhibit 29.7.6	Attachment E: Tsunami Notification Arrangements (Annex to the Queensland Health Disaster Plan)
DHQ.001.001.0136	Exhibit 29.7.7	Attachment F: Disaster and Emergency Incident Plan
DHQ.001.001.0212	Exhibit 29.7.8	Attachment G: Pandemic Influenza Plan
DHQ.001.001.0271	Exhibit 29.7.9	Attachment H: Mass Casualty Incident Plan
DHQ.001.001.0330	Exhibit 29.7.10	Attachment I: Public Health Sub-Plan
DHQ.001.001.0369	Exhibit 29.7.11	Attachment J: Heatwave Management Sub-Plan
DHQ.001.001.0404	Exhibit 29.7.12	Attachment K: Information for Public Health – Public health messaging for landscape fire smoke
DHQ.001.001.0416	Exhibit 29.7.13	Attachment L: Public health response to landscape fire smoke events
DHW.455.001.1372	Exhibit 29.10.2	Attachment: SA Health Emergency Management Framework
DHW.455.001.1398	Exhibit 29.10.3	Attachment: SA Health Emergency Management Command Structure – Roles and Responsibilities
DHW.455.001.1408	Exhibit 29.10.4	Attachment: SA Health Major Incident Plan
DHW.455.001.1775	Exhibit 29.10.5	Attachment: Disaster Resilience Policy Directive
DHW.455.001.1828	Exhibit 29.10.6	Attachment: SA Health Power Dependency Strategy
DHW.455.011.0001	Exhibit 29.10.1	SA Health Response to Notice to Give (NTG-HB2-455)
DJPR.0001.0001.0001	Exhibit 33.21.1	Department of Jobs, Precincts and Regions (Vic) Response to Notice to Give Information (NTG-HB2-422)
DJPR.0001.0001.0020	Exhibit 33.21.2	Annexure 1 to Response to Notice to Give Information (NTG-HB2-422)
DJPR.0001.0001.0039	Exhibit 33.21.3	Annexure 2 to Response to Notice to Give Information (NTG-HB2-422)
DJPR.0001.0001.0066	Exhibit 33.21.4	Annexure 3 to Response to Notice to Give Information (NTG-HB2-422)
DMC.001.001.0250	Exhibit 33.23.1	Central Queensland Bushfires Recovery Plan 2018-21
DMC.001.001.0664	Exhibit 30.38.1	Evacuation: Responsibilities, Arrangements and Management
DMC.001.001.0836	Exhibit 33.22.8	Queensland Disaster Management Training Framework
DMC.001.001.0921	Exhibit 19.36.1	Sendai Framework for Disaster Risk Reduction
DMC.001.001.1097	Exhibit 20.3.1	Queensland Disaster Management Arrangements
DMC.001.001.1192	Exhibit 27.21.1	QLD Emergency Alert Manual
DMC.002.001.0001	Exhibit 25.3.1	Queensland Disaster Management Committee Response to Notice to Give Information (NTG-HB2-219)
DOP.500.001.0001	Exhibit 7.9.1	Dr Owen Price Response to Notice to Give Information (NTG-HB1-074)
DPC.500.001.0001	Exhibit 23.4.7	State Emergency Management Committee Lessons Report: 2018-19 Bushfires in Tasmania, on and following 28 December 2018
DPC.501.001.0001	Exhibit 33.31.1	Department of Premier and Cabinet (Tas) Response to Notice to Give Information (NTG-HB2-553) – Scenario Response 1



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DPC.501.001.0007	Exhibit 33.31.2	Department of Premier and Cabinet (Tas) Response to Notice to Give Information (NTG-HB2-553) – Scenario Response 2
DPC.501.001.0013	Exhibit 33.31.3	Department of Premier and Cabinet (Tas) Response to Notice to Give Information (NTG-HB2-553) – Scenario Response 3
DPC.501.001.0017	Exhibit 33.31.4	Department of Premier and Cabinet (Tas) Response to Notice to Give Information (NTG-HB2-553) – Scenario Response 4
DPC.501.001.0021	Exhibit 33.31.5	Department of Premier and Cabinet (Tas) Response to Notice to Give Information (NTG-HB2-553) – Scenario Response 5
DRN.001.001.0001	Exhibit 33.16.1	Department of Regional NSW Response to Notice to Give Information (NTG-HB2-420)
DRN.001.001.0011	Exhibit 33.16.2	Annexure A to Response to Notice to Give Information (NTG-HB2-420)
DRN.001.001.0012	Exhibit 33.16.3	Annexure B to Response to Notice to Give Information (NTG-HB2-420)
DRN.001.001.0013	Exhibit 33.16.4	Annexure C to Response to Notice to Give Information (NTG-HB2-420)
DRN.001.001.0014	Exhibit 33.16.5	Annexure D to Response to Notice to Give Information (NTG-HB2-420)
DRT.500.001.0001	Exhibit 6.7.7.0	Exhibit RT-01 to witness statement of Dr Richard Thornton, containing the following documents:
DRT.500.001.0004	Exhibit 6.7.7.1	BNHCRC response to NTG-NB1-055
DRT.500.001.0029	Exhibit 6.7.7.2	BNHCRC - Research projects achievements and outcomes
DRT.500.001.0122	Exhibit 6.7.7.3	BNHCRC - Postgraduate research
DRT.500.001.0186	Exhibit 6.7.7.4	BNHCRC - Tactical Research Fund frequently asked questions
DRT.500.001.0190	Exhibit 6.7.7.5	BNHCRC - Public submission to this Royal Commission dated 27 April 2020
DRT.500.001.0219	Exhibit 6.7.7.6	Australian Disaster Resilience Handbook - Public Information and Warnings
DRT.500.001.0272	Exhibit 6.7.7.7	Australian Disaster Resilience Handbook - Warning Message Construction: Choosing Your Words
DRT.500.001.0291	Exhibit 6.7.7.8	BNHCRC 2018 Review
DRT.500.001.0303	Exhibit 6.7.7.9	Response to the BNHCRC 2018 Review
DRT.500.001.0308	Exhibit 6.7.7.10	SGS Economics and Planning - The value of the BNHCRC (draft executive summary)
DRT.500.001.0324	Exhibit 6.7.7.11	BNHCRC Report - Risk ownership for natural hazards: summary of key research findings
DRT.500.001.0360	Exhibit 6.7.7.12	BNHCRC Report - The uncomfortable conversation: understanding value through risk ownership
DRT.500.001.0375	Exhibit 6.7.7.13	Owning the future: risk ownership and strategic decision-making for natural hazards (Australian Journal of Emergency Management)
DRT.500.001.0384	Exhibit 6.7.7.14	BNHCRC Report - Understanding Bushfire Risk, Warnings And Responses: A Study Of The 2018 Reedy Swamp Fire
DRT.500.001.0511	Exhibit 6.7.7.15	BNHCRC Report - Cascading extreme weather beyond our experience: are we ready? A report on the 12th Australasian Natural Hazards Management Conference

Document ID	Exhibit no.	Document name
DRT.500.001.0540	Exhibit 6.7.7.16	Australian Government Clean Energy Regulator - Savanna fire management methods (print out from website)
DRT.500.001.0543	Exhibit 6.7.7.17	Delivering effective savanna fire management for defined biodiversity conservation outcomes: an Arnhem Land case study (International Journal of Wildland Fire)
DRT.500.001.0559	Exhibit 6.7.7.18	Extreme weather and statewide power failure, South Australia, 2016 (print out from website)
DRT.500.001.0564	Exhibit 6.7.7.19	NBN – What happens during a power blackout? (print out from website)
DRT.500.001.0570	Exhibit 6.7.7.20	BNHCRC Hazard Note - Australian Seasonal Bushfire Outlook: April 2020
DRT.500.001.0575	Exhibit 6.7.7.21	United States: National Significant Wildland Fire Potential Outlook by Predictive Services National Interagency Fire Center (Issued May 1, 2020)
DRT.500.001.0585	Exhibit 6.7.7.22	Canada: Natural Resources Canada - Fire Weather Maps
DRT.500.001.0589	Exhibit 6.7.6	Dr Richard Thornton (Bushfires and Natural Hazards Cooperative Research Centre) – Witness statement (response to NTS-HB2-408)
DSB.501.001.0001	Exhibit 3.2.1	Witness Statement – Dr Sally Box
DSB.501.001.0049	Exhibit 3.2.1.1	Annexure A: Wildlife and threatened species bushfire recovery expert panel communique
DSB.501.001.0075	Exhibit 3.2.1.2	Annexure B: Roundtables on Bushfire Recovery
DSB.501.001.0079	Exhibit 3.2.1.3	Annexure C: Response to Question 6 of the Second Notice: Extract from DAWE Response to Notice to Give Information (NTG-HB1-004)
DSB.501.001.0085	Exhibit 3.2.1.4	Annexure D: Maps of bushfire impacts on indicative distribution of Slaty Red Gum, bushfire impacts on indicative distribution of Kangaroo Island Dunnart, preliminary area for environmental analysis – 2019/20 fires
DSB.501.001.0088	Exhibit 3.2.1.5	Annexure E1: Bushfire impact (as of 2020-04-28) of EPBC-listed indicative distribution for the Upland Basalt Eucalypt Forests of the Sydney Basin Bioregion
DSB.501.001.0089	Exhibit 3.2.1.6	Annexure E2: Priority matrix for fire affected Threatened Ecological Communities, including map of priority threatened ecological communities for recovery actions by NRM region
DSB.501.001.0093	Exhibit 3.2.1.7	Annexure F1: Wildlife and threatened species bushfire recovery expert panel: Provisional list of animals requiring urgent management intervention
DSB.501.001.0101	Exhibit 3.2.1.8	Annexure F2: Technical report: Rapid analysis of impacts of the 2019-20 fires on animal species, and prioritization of species for management response, Department of Agriculture, Water and the Environment
DSB.501.001.0131	Exhibit 3.2.1.9	Annexure G1: Wildlife and threatened species bushfire recovery expert panel: Provisional list of plants requiring urgent management intervention
DSB.501.001.0154	Exhibit 3.2.1.10	Annexure G2: Interim national prioritization of Australian plants affected by the 2019-2020 bushfire season, Research for the Wildlife and Threatened Species Bushfire Recovery Expert Panel
DSB.501.001.0209	Exhibit 3.2.1.11	Annexure H: Australian Government Bushfire Recovery Package for Wildlife and their Habitat: Provisional list of priority invertebrate species requiring urgent management intervention or on-ground assessment

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DSB.501.001.0235	Exhibit 3.2.1.12	Annexure I: Response to Question 13 of the Second Notice: Further extract from DAWE Response to Notice to Give Information (NTG-HB1- 004)
DSB.501.001.0239	Exhibit 3.2.1.13	Annexure J1: National Environmental Science Programme, Threatened Species Recovery Hub Steering Committee Terms of Reference (Version 1 – V2.1)
DSB.501.001.0246	Exhibit 3.2.1.14	Annexure J2: National Environmental Science Programme, Threatened Species Recovery Hub, 'Preliminary Draft Design considerations for post natural disaster (fire) on-ground assessment of status of species, ecological communities, habitats and threats'
DSB.501.001.0367	Exhibit 3.2.1.15	Exhibit A: 'Protected species in bushfire affected areas'
DSB.501.001.0368	Exhibit 3.2.1.16	Exhibit B: Analysis of ecological communities listed under the Environment Protection and Biodiversity Conservation Act 1999 which occur in areas affected by bushfires between 1 July 2019 and 11 February 2020 in southern and eastern Australia
DSB.501.001.0369	Exhibit 3.2.1.17	Exhibit C1 - Bird species trait analysis
DSB.501.001.0370	Exhibit 3.2.1.18	Exhibit C2 - Crayfish species analysis
DSB.501.001.0371	Exhibit 3.2.1.19	Exhibit C3 - Fish species analysis
DSB.501.001.0372	Exhibit 3.2.1.20	Exhibit C4 - Frogs species analysis
DSB.501.001.0373	Exhibit 3.2.1.21	Exhibit C5 - Invertebrates (other than crayfish) species analysis
DSB.501.001.0374	Exhibit 3.2.1.22	Exhibit C6 - Mammal species analysis
DSB.501.001.0375	Exhibit 3.2.1.23	Exhibit C7 - Reptiles species analysis
DSB.501.001.0376	Exhibit 3.2.1.24	Exhibit C8 - Traits used for each group
DSS.9001.0001.0001	Exhibit 30.29.1	Department of Social Services Response to Notice to Give Information (NTG-HB2-359)
DSS.9001.0001.0012	Exhibit 30.29.2	Attachment A to NTG-HB2-359
DSS.9002.0001.0001	Exhibit 30.34.1	Digital Transformation Agency Response to Notice to Give Information (NTG-HB3-665)
DTD.500.001.0001	Exhibit 30.54.1	Dr Thomas Duff Response to Notice to Give Information (NTG-HB3-648)
DTP.500.001.0001	Exhibit 6.7.1	Witness statement – Associate Professor Trent Penman
DUN.500.001.0029	Exhibit 10.33.3	Impact Statement: Norseman West Complex Shire of Dundas 16 December 2019 – 20 January 2020
DUN.502.001.0001	Exhibit 10.33.1	Shire of Dundas response to NTG-HB3-602
EAU.500.001.0001	Exhibit 15.10.2	Attachment Q6_A1 to Dr Jill Caine's witness statement - Network Safety Forum Agenda
EAU.500.001.0002	Exhibit 15.10.3	Attachment Q6_A2 to Dr Jill Caine's witness statement - LiDAR Forum Agenda
EAU.500.001.0003	Exhibit 15.10.4	Attachment Q6_A3 to Dr Jill Caine's witness statement - ENA Electricity Network Service Provider Vegetation Management Variability Report
EAU.500.001.0043	Exhibit 15.10.5	Attachment Q6_A4 to Dr Jill Caine's witness statement - ENA Guidelines for Safe Vegetation Management Work Near Live Overhead Lines

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EAU.500.001.0080	Exhibit 15.10.6	Attachment Q6_A5 to Dr Jill Cainey's witness statement - Vegetation Risk Management for Overhead Electricity Networks
EAU.500.001.0128	Exhibit 15.10.8	Attachment Q10_A1 to Dr Jill Cainey's witness statement - ENA Climate Risk and Resilience Industry Guidance Manual
EAU.500.001.0666	Exhibit 15.10.9	Attachment Q19_A1 to Dr Jill Cainey's witness statement - Regulatory frameworks for distributor-led stand-alone power systems – response to draft rules
EAU.500.001.0674	Exhibit 15.10.10	Attachment Q24_A1 to Dr Jill Cainey's witness statement - National Research Priorities for Natural Hazards Emergency Management and Resilience
EAU.500.001.0698	Exhibit 15.10.7	Attachment Q6_A6 to Dr Jill Cainey's witness statement - Project IGNIS – AMC Meeting 5 December
EAU.500.001.0711	Exhibit 15.10.1	Dr Jill Cainey's witness statement (in response to NTS-HB1-406)
EEN.500.007.0001	Exhibit 15.18.1	Ergon Energy's response to Notice to Give Information (NTG-HB2-317)
EGC.500.001.0209	Exhibit 30.50.1	Gippsland Emergency Relief Centre Standard Operating Procedures
EGC.500.001.0395	Exhibit 10.7.4	Bushfire Relief Grant Agreement – Bairnsdale Chamber of Commerce and Industry
EGC.500.001.0405	Exhibit 10.7.5	Bushfire Relief Grant Agreement – Mallacoota Wilderness Business and Tourism
EGC.502.001.0001	Exhibit 10.7.3	East Gippsland Shire Council submission to Inspector General for Emergency Management inquiry into the 2019/20 Victorian Fire Season
EGC.502.001.0044	Exhibit 10.7.1	East Gippsland Shire Council response to NTG-HB1-066
EGC.503.001.0001	Exhibit 10.7.2	East Gippsland Shire Council response to NTG-HB2-265
EGX.500.002.0178	Exhibit 38.15.1	Energex Bushfire Risk Management Plan 2019-20
EGX.500.007.0001	Exhibit 15.17.1	Energex's response to Notice to Give Information (NTG-HB2-316)
ELN.501.001.0001	Exhibit 15.16.1	Electranet's revised response to Notice to Give Information (NTG-HB2- 315)
EMC.005.001.0009	Exhibit 20.21.1	State Emergency Management: A Strategic Framework for Emergency Management in Western Australia (Local Recovery Guidelines)
EMC.008.001.0004	Exhibit 25.10.1	State Emergency Management Committee (WA) Response to Notice to Give Information (NTG-HB2-215)
EMC.500.001.0002	Exhibit 30.40.2	State Emergency Management Committee Response to Notice to Give Information (NTG-HB2-215)
EMO.503.001.0001	Exhibit 6.11.1	Witness Statement – Audrey Zibelman
EMO.504.001.0001	Exhibit 6.11.5	Australian Energy Market Operator. 'NEM Lack of Reserve Framework Report,' Reporting period 1 October 2019 to 31 December 2019
EMO.504.001.0027	Exhibit 6.11.4	Australian Energy Market Operator. 'NEM Lack of Reserve Framework Report,' Reporting period 1 January 2020 to 31 March 2020
EMO.504.001.0052	Exhibit 6.11.2	Australian Energy Market Operator. 'Quarterly Energy Dynamics Q1 2020: Market Insights and WA Market Operations'

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EMO.504.001.0096	Exhibit 6.11.3	Australian Energy Market Operator. 'Quarterly Energy Dynamics Q4 2019: Market Insights and WA Market Operations'
EMO.504.001.0138	Exhibit 6.11.6	Australian Energy Market Operator. 'Reliability and Emergency Reserve Trader (RERT) Quarterly Report Q1 2020: A report for the National Electricity Market'
EMO.504.001.0180	Exhibit 6.11.7	Australian Energy Market Operator. 'Reliability and Emergency Reserve Trader (RERT) Quarterly Report Q4 2019: A report for the National Electricity Market'
EMQ.001.001.0001	Exhibit 18.2.21	Assurance and Excellence Development Program
EMQ.001.001.0114	Exhibit 18.2.22	Australian Institute for Disaster Resilience, Lessons Management (2019)
EMQ.001.001.0269	Exhibit 18.2.6	Emergency Management Assurance (v1, dated July 2014)
EMQ.001.001.0309	Exhibit 18.2.5	Emergency Management Assurance Framework (v2, dated June 2019)
EMQ.001.001.0339	Exhibit 18.2.12	Stakeholder Engagement Framework 2014-2018
EMQ.001.001.0349	Exhibit 18.2.13	IGEMx website extract
EMQ.001.001.0378	Exhibit 18.2.8	Lessons Management Framework
EMQ.001.001.0401	Exhibit 18.2.14	Queensland Disaster Management Lexicon
EMQ.001.001.0418	Exhibit 18.2.7	Standard for Disaster Management (June 2019)
EMQ.001.001.0460	Exhibit 18.2.15	QFES, Queensland PPRR Disaster Management Guideline
EMQ.001.001.0585	Exhibit 18.2.20	Queensland State Disaster Management Plan
EMQ.001.001.0711	Exhibit 18.2.11	Queensland Bushfires Review (Report 2: 2019-20)
EMQ.001.001.0859	Exhibit 18.2.16	2019 Queensland Bushfires Review: Research with Community Members (Final Report)
EMQ.001.001.1045	Exhibit 18.2.17	2018 Queensland Bushfires Review (Report: Quantitative Research with Community Members)
EMQ.001.001.1251	Exhibit 18.2.18	Lessons and Insights from Significant Bushfires in Australia and Overseas: Informing the 2018 Queensland Bushfires Review (May 2019)
EMQ.001.001.1299	Exhibit 18.2.19	The science behind the Queensland bushfire and heatwave event: Informing the 2018 Queensland Bushfires Review (May 2019)
EMQ.001.001.1374	Exhibit 18.2.10	The 2018 Queensland Bushfires Review (Report 2: 2018-2019)
EMQ.002.001.0016	Exhibit 18.2.3	IGEM response to Notice to Give (NTG-HB1-041)
EMQ.002.001.0020	Exhibit 18.2.4	IGEM response to Notice to Give (NTG-HB2-218)
EMQ.003.001.0001	Exhibit 18.2.2	Annexure 1: Accountabilities in practice fact sheets
EMQ.003.001.0034	Exhibit 18.2.1	Witness statement – Alistair Dawson (NTS-HB2-013)
EMV.0001.0001.0522	Exhibit 14.3.5	Emergency Management Operational Review 2015-2016
EMV.0001.0001.0651	Exhibit 14.3.6	Emergency Management Operational Review 2016-2017
EMV.0001.0001.0963	Exhibit 27.17.3	Post Season Operations Review - Fire Danger Period 2012-13

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EMV.0001.0001.1053	Exhibit 27.17.4	Post Season Operations Review - Fire Danger Period 2013-14
EMV.0001.0001.1192	Exhibit 20.15.3	State Initial Impact Assessment Arrangements V 2.0
EMV.0001.0001.1226	Exhibit 20.15.4	State Recovery Plan v.3.1
EMV.0001.0003.0353_R	Exhibit 20.15.5	Daily Relief and Recovery Report as at 2345hrs
EMV.0001.0003.0399	Exhibit 14.3.7	Emergency Management Manual Victoria
EMV.0001.0003.0963	Exhibit 14.3.8	Media Release – Travellers urged to carefully monitor conditions as fire danger increases
EMV.0002.0001.0007	Exhibit 28.1.150	Premier’s Declaration of a State of Disaster (Victoria)
EMV.0002.0001.0029	Exhibit 28.1.152	Variation to Declaration of a State of Disaster (Victoria)
EMV.0002.0001.0031	Exhibit 28.1.153	Victoria Government Gazette
EMV.0003.0003.0064	Exhibit 27.23.5	State of Victoria (Emergency Management Victoria), Victorian Emergency Operations Handbook, edition 2 (December 2019)
EMV.0003.0003.0217	Exhibit 38.7.1	Victorian Preparedness Framework
EMV.0003.0003.0249	Exhibit 27.17.2	Victorian Warning Protocol – October 2017
EMV.0003.0003.0439	Exhibit 20.15.2	Critical Infrastructure Resilience Strategy
EMV.0003.0003.0798	Exhibit 27.17.1	National Review of Warnings and Information – Final Report
EMV.0003.0003.0910	Exhibit 20.15.1	Resilient Recovery Strategy
EMV.0003.0003.1083	Exhibit 33.20.1	State Emergency Response Plan: Storms Sub-Plan
EMV.0004.0001.0001	Exhibit 33.19.6	Fundamentals of Emergency Management (Class 1 Emergencies), Section 2: Victoria’s Emergency Management Principles
EMV.0005.0001.0068	Exhibit 7.2.1	Victoria’s State Response to NTGs
EMV.0005.0001.0068_UR	Exhibit 14.3.2	Victoria’s State Response to NTGs (including EMV response to NTG-HB1- 026)
EMV.0007.0001.0001	Exhibit 14.3.1	Victoria’s State Response to NTGs (including EMV response to NTG-HB2- 213)
EMV.0008.0001.0001	Exhibit 20.14.6	Victoria’s Opening Submissions
EMV.0009.0001.0001	Exhibit 10.53.1	Response to Issues Paper: Local governments and natural disasters
EMV.0010.0001.0001	Exhibit 14.3.9	Statement of Kate Fitzgerald (NTS-HB2-009)
EMV.0013.0001.0004	Exhibit 27.17.5	Covering email for Memorandum re Emergency Management – Operational Communications
EMV.0013.0001.0005	Exhibit 28.1.173	Email from Steve Warrington to various re “Memo to the Chiefs re CCOSC paper National Warnings Recommendations”
EMV.0013.0001.0008	Exhibit 28.1.175	Email from Michael Grainger to Andrew Crisp re “200428 - VicPol Feedback - Memo to the Chiefs re CCOSC paper National Warnings Recommendations”
EMV.0013.0001.0014	Exhibit 28.1.174	Email from Tim Wiebusch to various re “Memo to the Chiefs re CCOSC paper National Warnings Recommendations

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EMV.0013.0001.0017	Exhibit 28.1.171	Emergency Management Victoria – Memorandum re “National Warnings Framework – changes warning levels” with annexure
EMV.0013.0001.0028	Exhibit 28.1.134	Email from Steve Warrington to various re “National Strategic Resource Assessment”
EMV.0013.0001.0031	Exhibit 28.1.117	Email from Tim Weibusch to Andrew Crisp re “FYI: NSW & Qld Deployments and the National Disaster Rescue Challenge (NDRC)”
EMV.0013.0001.0033	Exhibit 28.1.172	Emergency Management Victoria – Memorandum re “National Warnings Framework – changes warning levels”
EMV.0013.0001.0041	Exhibit 28.1.111	Attachment to EMV.0013.0001.0031 - NSW Rural Fire Service, Media Release - Dangerous fire conditions – Catastrophic Fire Danger
EMV.0014.0001.0001	Exhibit 18.1.6	ACP-05 – Annual Assurance Summary 2016-17
EMV.0014.0001.0042	Exhibit 18.1.7	ACP-06 – Annual Assurance Summary 2017-18
EMV.0014.0001.0087	Exhibit 18.1.8	ACP-07 – Annual Assurance Summary 2018-19
EMV.0014.0001.0132	Exhibit 18.1.9	ACP-08 – Assurance Framework for Emergency Management
EMV.0014.0001.0222	Exhibit 18.1.10	ACP-10 – Forward Projection of Reviews for 2017-2021
EMV.0014.0001.0235	Exhibit 18.1.11	ACP-11 – Forward Projection of Reviews for 2018-2022
EMV.0014.0001.0248	Exhibit 18.1.12	ACP-12 – Forward Projection of Reviews for 2020
EMV.0014.0001.0261	Exhibit 18.1.13	ACP-13 – Annual Forward Plan of Reviews for 2015
EMV.0014.0001.0274	Exhibit 18.1.14	ACP-14 – Annual Forward Plan of Reviews for 2016
EMV.0014.0001.0291	Exhibit 18.1.15	ACP-15 – Annual Forward Plan of Reviews for 2017
EMV.0014.0001.0304	Exhibit 18.1.16	ACP-16 – Annual Forward Plan of Reviews for 2018
EMV.0014.0001.0321	Exhibit 18.1.17	ACP-17 – Annual Forward Plan of Reviews for 2019
EMV.0014.0001.0342	Exhibit 18.1.18	ACP-18 – IGEM’s Independent Inquiry into the 2019-2020 Victorian Fire Season, Terms of Reference
EMV.0014.0001.0345	Exhibit 18.1.19	ACP-19 – Review of Emergency Management for High-Risk Victorian Communities, IGEM report
EMV.0014.0001.0450	Exhibit 18.1.20	ACP-20 – Review of impact assessment and consequence management
EMV.0014.0001.0522	Exhibit 18.1.21	ACP-21 – Review of connecting and collaborating with the private sector and community organisations, IGEM report
EMV.0014.0001.0571	Exhibit 18.1.22	ACP-22 – Review of connecting with and preparing communities for major emergencies in Victoria, IGEM report
EMV.0014.0001.0644	Exhibit 18.1.23	ACP-23 – Review of Victoria’s emergency management sector preparedness for major emergencies, IGEM report
EMV.0014.0001.0697	Exhibit 18.1.1	Witness statement – Tony Pearce (NTS-HB2-014)
EMV.0014.0001.0727	Exhibit 18.1.2	ACP-01 – Current IGEM organisational structure chart
EMV.0014.0001.0729	Exhibit 18.1.3	ACP-02 – Professional Profile of Tony Pearce
EMV.0014.0001.0736	Exhibit 18.1.4	ACP-03 – IGEM Practice Statement

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EMV.0014.0001.0739	Exhibit 18.1.5	ACP-04 – Annual Assurance Summary 2015-16
EMV.0015.0001.0001	Exhibit 20.14.1	State of Victoria response to NTG-HB2-465
EMV.0015.0001.0059	Exhibit 20.14.2	Attachment 1: State recovery report
EMV.0015.0001.0065	Exhibit 20.14.3	Attachment 2: Monitoring and Evaluation framework
EMV.0015.0001.0103	Exhibit 20.14.4	Attachment 3: Community Engagement framework
EMV.0015.0001.0114	Exhibit 20.14.5	Attachment 4: Community recovery toolkit
EMV.0018.0001.0001	Exhibit 23.3.1	Emergency Management Victoria response to Notice to Give (NTG-HB2- 527) – Interstate Assistance scenarios
EMV.505.001.0001	Exhibit 30.37.1	Victoria Government Gazette (2 August 2020) - Premier’s Declaration of a State of Disaster
ENE.500.001.0001	Exhibit 15.11.1	Endeavour Energy’s response to Notice to Give Information (NTG-HB2- 505)
ENH.500.001.0006	Exhibit 33.37.2	Response to Notice to Give Information (NTG-HB3-662) – Attachment A – Terms of Reference
ENH.500.001.0008	Exhibit 33.37.3	Response to Notice to Give Information (NTG-HB3-662) – Attachment B – Bushfire smoke and health: Summary of the current evidence
ENH.500.001.0011	Exhibit 33.37.1	Environmental Health Standing Committee Response to Notice to Give Information (NTG-HB3-662)
ENN.500.001.0032	Exhibit 7.7.1	Department of Environment and Natural Resources (NT) Response to Notice to Give Information (NTG-HB1-021)
ENN.500.001.0032_UR	Exhibit 25.14.1	Department of Environment and Natural Resources (NT) Response to Notice to Give Information (NTG-HB1-021)
ENN.500.001.0060	Exhibit 25.14.2	Annexure JT-1 Central Rock-rat monitoring and feral cat control in the West MacDonnell Ranges
ENN.500.001.0078	Exhibit 25.14.3	Annexure JT-2 Monitoring of Central Rock-rat occupancy after an extensive wildfire in early 2019
ENN.500.001.0082	Exhibit 25.14.4	Annexure JT-3 Threatened species affected by fire March 2020
ENN.500.001.0083	Exhibit 25.14.5	Annexure JT-4 Fire Management Zones
ENN.500.001.0084	Exhibit 25.14.6	Annexure JT-5 Gamba Grass Declaration Zones
ENN.500.001.0085	Exhibit 25.14.7	Annexure JT-6 ERF Approved Projects
ENN.501.001.0001	Exhibit 9.3.10	Department of Environment and Natural Resources (NT) response to Notice to Give Information (NTG-HB2-402)
EPA.500.001.0002	Exhibit 7.8.1	Environment, Planning and Sustainable Development Directorate (ACT) Response to Notice to Give Information (NTG-HB1-024)
EPA.500.001.0002_UR	Exhibit 19.1.1	NTG-HB1-024 response provided by the ACT Government Environment, Planning and Sustainable Development Directorate
EPA.500.001.0023	Exhibit 19.1.2	NTP-HB1-021 response provided by the ACT Government Environment, Planning and Sustainable Development Directorate
EPA.500.001.0030	Exhibit 23.11.30	Attachment P: Phoenix Fire Spread Simulational Fire Spread Prediction (attached to Response to Notice to Give NTG-HB1-024)



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EPA.500.001.0036	Exhibit 23.11.29	Attachment O: ACT Parks and Conservation Service Fire Behaviour Analyst (FBAN) Operational Manual 2019 – 2020 (attached to Response to Notice to Give NTG-HB1-024)
EPA.500.001.0044	Exhibit 23.11.26	Attachment O: ACT 7 Day FFDI Forecast (attached to Response to Notice to Give NTG-HB1-024)
EPA.500.001.0045	Exhibit 23.11.28	Attachment O: Rorroral Fire Behaviour Calculation (attached to Response to Notice to Give NTG-HB1-024)
EPA.500.001.0046	Exhibit 23.11.27	Attachment O: Rorroral Fire Impact Likelihood Map (attached to Response to Notice to Give NTG-HB1-024)
EPA.500.001.0047	Exhibit 23.11.23	Attachment O: Static Grids – 6 Day FDI Look Ahead for the ACT (attached to Response to Notice to Give NTG-HB1-024)
EPA.500.001.0048	Exhibit 23.11.25	Attachment O: 6 Day Bushfire Potential – Breakdown of % Area by FLI Category (attached to Response to Notice to Give NTG-HB1-024)
EPA.500.001.0049	Exhibit 23.11.24	Attachment O: 6 Day Bushfire Potential – Readiness Level Consideration (attached to Response to Notice to Give NTG-HB1-024)
EPA.500.001.0062	Exhibit 23.11.20	Attachment J: Independent Operational Review – Potters Hill fire, Namadgi National Park, 10-18 March 2018 (attached to Response to Notice to Give NTG-HB1-024)
EPA.500.001.0095	Exhibit 7.8.7	‘Strategic Bushfire Management Plan 2019-2024’
EPA.500.001.0175	Exhibit 23.11.16	Attachment F: BOP Funding Sources 2008 – 2020 (attached to Response to Notice to Give NTG-HB1-024)
EPA.500.001.0176	Exhibit 23.11.17	Attachment G: BOP Priority Criteria (attached to Response to Notice to Give NTG-HB1-024)
EPA.500.001.0178	Exhibit 23.11.18	Attachment H: BOP Resource Allocation 2008 – 2020 (attached to Response to Notice to Give NTG-HB1-024)
EPA.500.001.0179	Exhibit 23.11.19	Attachment I: BOP Funding and results 2007 – 2018 (attached to Response to Notice to Give NTG-HB1-024)
EPA.500.001.0180	Exhibit 23.11.21	Attachment K: Planned Prescribed Burning 2008-2020 (attached to Response to Notice to Give NTG-HB1-024)
EPA.500.001.0181	Exhibit 23.11.2	Attachment C: BOP Completion Rate 2009 – 2019 (attached to Response to Notice to Give NTG-HB1-024)
EPA.500.001.0182	Exhibit 23.11.15	Attachment C: Bushfire Operations Plan 2008 – 2009 (attached to Response to Notice to Give NTG-HB1-024)
EPA.500.001.0215	Exhibit 23.11.14	Attachment C: Bushfire Operations Plan 2009 – 2010 (attached to Response to Notice to Give NTG-HB1-024)
EPA.500.001.0286	Exhibit 23.11.12	Attachment C: Bushfire Operations Plan February 2011 (attached to Response to Notice to Give NTG-HB1-024)
EPA.500.001.0340	Exhibit 23.11.13	Attachment C: Bushfire Operations Plan 2010 – 2011 (attached to Response to Notice to Give NTG-HB1-024)
EPA.500.001.0391	Exhibit 23.11.11	Attachment C: Bushfire Operations Plan 2011 – 2012 (attached to Response to Notice to Give NTG-HB1-024)
EPA.500.001.0423	Exhibit 23.11.10	Attachment C: Bushfire Operations Plan 2012 – 2013 (attached to Response to Notice to Give NTG-HB1-024)
EPA.500.001.0469	Exhibit 23.11.3	Attachment C: ACT LM Map 2012 – 2013 (attached to Response to Notice to Give NTG-HB1-024)
EPA.500.001.0491	Exhibit 23.11.9	Attachment C: Bushfire Operations Plan 2013 – 2014 (attached to Response to Notice to Give NTG-HB1-024)
EPA.500.001.0595	Exhibit 23.11.8	Attachment C: Bushfire Operations Plan 2014 – 2015 (attached to Response to Notice to Give NTG-HB1-024)
EPA.500.001.0702	Exhibit 23.11.7	Attachment C: Bushfire Operations Plan 2015 – 2016 (attached to Response to Notice to Give NTG-HB1-024)
EPA.500.001.0777	Exhibit 23.11.6	Attachment C: Bushfire Operations Plan 2016 – 2017 (attached to Response to Notice to Give NTG-HB1-024)
EPA.500.001.0837	Exhibit 23.11.5	Attachment C: Bushfire Operations Plan 2017 – 2018 (attached to Response to Notice to Give NTG-HB1-024)

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EPA.500.001.0904	Exhibit 23.11.4	Attachment C: Bushfire Operations Plan 2018 – 2019 (attached to Response to Notice to Give NTG-HB1-024)
EPA.500.001.1020	Exhibit 7.8.3	'2019/20 Bushfire Operations Plan'
EPA.500.001.1096	Exhibit 3.3.2	Attachment A: Orroral Valley Fire Rapid Risk Assessment Namadgi National Park, Rapid Risk Assessment Team
EPA.500.001.1145	Exhibit 23.11.22	Attachment L: National Bushfire Management (Policy Statement for Forests and Rangelands) (attached to Response to Notice to Give NTG- HB1-024)
EPA.500.001.1173	Exhibit 7.8.4	'ACT Aboriginal Fire Management Plan 2015-16'
EPA.500.001.1184	Exhibit 7.8.5	ACT Parks and Conservation Services and Territory and Municipal Services, 'Aboriginal Cultural Guidelines for Fuel and Fire Management Operations in the ACT'
EPA.500.001.1245	Exhibit 19.1.3	ACT Planning system overview – Natural disaster related information
EPA.500.001.1248	Exhibit 23.11.1	Attachment B: Pre-suppression Resource Atlas 2018 – 2019 (attached to Response to Notice to Give NTG-HB1-024)
EPA.500.001.1469	Exhibit 19.34.4	Vision Statement (Final)
EPA.500.001.1491	Exhibit 19.34.3	Roadmap (Final)
EPA.500.001.1526	Exhibit 19.34.2	Gap Analysis (Final)
EPA.500.001.1591	Exhibit 19.34.1	Current State Review (Final)
EPA.500.001.1656	Exhibit 19.1.6	Capability and Investment Plan for the ACT (Volume 1 - Final)
EPA.500.001.1698	Exhibit 19.1.5	Capability and Investment Plan for the ACT (Volume 2 with detailed analysis - Final)
EPA.500.001.1787	Exhibit 19.1.4	Inter-Jurisdictional Action Plan for the ACT, Commonwealth and New South wales, Discussion Paper (Final)
EPA.501.001.0001	Exhibit 23.12.1	Environment, Planning and Sustainable Development Directorate (ACT) Response to Notice to Give Information (NTG-HB2-231)
EPA.502.001.0001	Exhibit 7.13.8	Environment, Planning and Sustainable Development Directorate (ACT) response to Notice to Give (NTG-HB2-403)
EPS.388.001.0001	Exhibit 29.10.7	SA Environmental Protection Authority Response to Notice to Give (NTG-HB2-388)
EPV.0001.0001.0001	Exhibit 29.8.15	Vic Environment Protection Authority Response to Notice to Give (NTG- HB2-390)
ESA.500.001.0002	Exhibit 23.13.1	Attachment A: Annual Bushfire Preparedness Program 2019 – 2020 (attachment to Response to Notice to Give NTG-HB1-015)
ESA.500.001.0003	Exhibit 23.13.2	Attachment B: ACT Bushfire Management Standards (attachment to Response to Notice to Give NTG-HB1-015)
ESA.500.001.0021	Exhibit 23.13.3	Attachment C: ACT Recovery Sub Plan (attachment to Response to Notice to Give NTG-HB1-015)
ESA.500.001.0074	Exhibit 7.8.2	Australian Capital Territory Emergency Services Agency Response to Notice to Give Information (NTG-HB1-015)
ESA.500.001.0074_UR	Exhibit 19.2.1	ACT Emergency Services Agency response to Notice to Give (NTG-HB1- 015)
ESA.501.001.0326	Exhibit 7.8.6	Emergencies (Strategic Bushfire Management) Plan 2019
ESA.501.001.2451	Exhibit 23.2.7	Territory Wide Risk Assessment 2017

Document ID	Exhibit no.	Document name
ESA.502.001.0002	Exhibit 23.14.2	Attachment A: Governance and Assurance Plan (Strategic Bushfire Management Plan 2019 – 2024)
ESA.502.001.0036	Exhibit 23.14.3	Attachment B: Emergencies (Concept of Operations for bush and grass fires in the Australian Capital Territory) Commissioner’s Guidelines 2017
ESA.502.001.0067	Exhibit 23.2.6	Memorandum of Understanding between the ACT RFS and NSW RFS
ESA.502.001.0085	Exhibit 23.14.4	Attachment D: MOU between ACT Emergency Services Agency and The CEO of the Office of Environment and Heritage (NSW)
ESA.502.001.0097	Exhibit 23.14.5	Attachment E: ADF Support
ESA.502.001.0098	Exhibit 23.14.6	Attachment F: ADF Support
ESA.502.001.0100	Exhibit 23.14.7	Attachment G: ADF Support to ACT ESA (Canberra Fire Season January 2020)
ESA.502.001.0117	Exhibit 23.14.1	Australian Capital Territory Emergency Services Agency Response to Notice to Give Information (NTG-HB2-211)
ESA.502.001.0705	Exhibit 23.2.5	ACT Strategic Bushfire Capability Framework
ESA.502.001.0738	Exhibit 23.2.3	Emergencies (Concept of Operations for bush and grass fires in the Australian Capital Territory) Commissioner’s Guidelines 2017
ESA.502.001.0768	Exhibit 23.2.4	Emergencies (Concept of Operations for bush and grass fires in the Australian Capital Territory) Commissioner’s Guidelines Amendment 2018
ESA.502.001.0930	Exhibit 27.18.1	Enhancing Bush/Grass Fire Pubic Messaging for ACT Emergency Services Agency – Report by Associate Professor Dominique Greer and Dr Paula Dootson
ESA.504.001.0001	Exhibit 23.2.1	ACT Emergency Services Agency response to Notice to Give (NTG-HB2- 523) – Interstate Assistance scenarios
ESA.507.001.0003	Exhibit 30.43.1	ACT Emergency Services Agency Operational Review of the Bushfire Season 2019/20
ESA.508.001.0001	Exhibit 32.8.2	Australian Capital Territory Emergency Services Agency Response to Notice to Give Information (NTG-HB3-652) Part B
ESA.508.001.0006	Exhibit 32.8.3	Australian Capital Territory Emergency Services Agency Response to Notice to Give Information (NTG-HB3-652) Part C
ESA.508.001.0008	Exhibit 32.8.4	Australian Capital Territory Emergency Services Agency Response to Notice to Give Information (NTG-HB3-652) Part G
ESA.508.001.0010	Exhibit 32.8.7	Australian Capital Territory Emergency Services Agency Response to Notice to Give Information (NTG-HB3-652) Part K
ESA.508.001.0012	Exhibit 32.8.8	Australian Capital Territory Emergency Services Agency Response to Notice to Give Information (NTG-HB3-652) Part L
ESA.509.001.0002	Exhibit 32.8.5	Environment, Planning and Sustainable Development Directorate (ACT) Response to Notice to Give Information (NTG-HB3-652) Part J

Document ID	Exhibit no.	Document name
ESA.509.001.0005	Exhibit 32.8.6	Environment, Planning and Sustainable Development Directorate (ACT) Response to Notice to Give Information (NTG-HB3-652) Part J – Annexure E
ESA.510.001.0002	Exhibit 33.33.4	Australian Capital Territory Response to Notice to Give Information (NTG-HB3-652) Parts A (questions 2(a) and 3(a)-(b)), D, E, F, H and I
ESA.510.001.0033	Exhibit 32.8.1	Australian Capital Territory Response to Notice to Give Information (NTG-HB3-652) Annexure D
ESC.500.001.0001	Exhibit 10.3.1	Eurobodalla Shire Council response to NTG-HB1-061
ESC.501.001.0002	Exhibit 10.3.2	Eurobodalla Shire Council response to NTG-HB2-263
ESC.502.001.0001	Exhibit 10.3.3	Eurobodalla Shire Council response to NTG-HB3-611
ESC.503.001.0001	Exhibit 10.44.1	Eurobodalla Shire Council (Youth Services) response to NTG-HB3-604
ESC.503.001.0005	Exhibit 10.44.2	Attachment 1: Youth in recovery forums summary
ESE.001.001.0081	Exhibit 38.14.1	Essential Energy Response to the NSW Independent Bushfire Inquiry
ESE.001.001.1359	Exhibit 15.12.7	Operational Manual: Business Continuity Plan: Overarching Business Continuity Strategies
ESE.001.001.1396	Exhibit 15.12.6	Operational Manual: eTech Business Continuity Incident Management
ESE.001.001.1429	Exhibit 37.18.1	Emergency Response Plan
ESE.001.001.1558	Exhibit 38.14.3	Essential Energy Company Procedure
ESE.001.001.1914	Exhibit 15.12.5	Vegetation Management Plan
ESE.001.001.1951	Exhibit 15.12.4	Bushfire Risk Management Plan (Essential Energy)
ESE.001.001.1997	Exhibit 15.12.3	Company Procedure: Major Incident Management Plan
ESE.001.001.2365	Exhibit 38.14.2	Formal Safety Assessment Loss of Supply
ESE.002.001.0001	Exhibit 15.12.1	Essential Energy's response to Notice to Give Information (NTG-HB2- 318)
ESQ.001.001.0310	Exhibit 7.4.5	National Resource Management, 'Fuel management methods to mitigate fire hazard'
ESQ.001.001.0984	Exhibit 7.4.6	National Resource Management, 'QWPS fire management operations and governance'
ESQ.001.001.0995	Exhibit 7.4.4	National Resource Management, 'Fire management partnerships with Traditional Owners on protected areas'
ESQ.002.001.0012	Exhibit 7.4.2	Department of Environment and Science (Qld) Response to Notice to Give Information (NTG-HB1-019)
ESQ.002.001.0012_UR	Exhibit 19.13.1	QLD Government Department of Environment and Science response to NTG-HB1-019
ESQ.002.001.0050	Exhibit 29.7.14	Qld Department of Environment and Science Response to Notice to Give (NTG-HB2-389)
ESTA.0001.0002.0001	Exhibit 15.7.1	Amended witness statement of Martin Francis Smyth (NTS-HB2-006)
EVE.002.000.0001	Exhibit 15.19.1	EvoEnergy's response to Notice to Give Information (NTG-HB2-319)
EWS.017.003.0003	Exhibit 7.5.8	'Code of Practice for Fire Management on Public Land in South Australia'
EWS.017.003.0022	Exhibit 24.7.3	Fire Management Policy and Procedure Manual
EWS.017.003.0455	Exhibit 24.7.4	Heads of Agencies Agreement for Fire Management on Public Land

Document ID	Exhibit no.	Document name
EWS.017.003.0458	Exhibit 7.5.6	Department of Environment and Natural Resources, 'Overall Fuel Hazard Guide for South Australia', second edition
EWS.017.003.0494	Exhibit 24.7.5	Prescribed Burns July 2005 to June 2010
EWS.017.003.0495	Exhibit 24.7.6	Prescribed Burns July 2010 to June 2015
EWS.017.003.0496	Exhibit 24.7.7	Prescribed Burns July 2015 to Dec 2019
EWS.020.012.0001	Exhibit 24.7.2	DEW Fire Management Budget Summary
EWS.500.001.0003	Exhibit 7.5.2	Department for Environment and Water (SA) Response to Notice to Give Information (NTG-HB1-020)
EWS.502.001.0002	Exhibit 24.7.1	Department for Environment and Water (SA) Supplementary Response to Notice to Give Information (NTG-HB1-020)
FAI.500.001.0001	Exhibit 7.11.2	Attachment 1: Firesticks Alliance Indigenous Corporation Flyer
FAI.500.001.0005	Exhibit 7.11.3	Attachment 2a: Email from Oliver Costello (CEO, Firesticks Alliance Indigenous Corporation) to the Prime Minister and others titled, 'Bushfire Response: Importance of Cultural Burning Brief and Meeting in Canberra 11am 12 Feb 2020'
FAI.500.001.0007	Exhibit 7.11.4	Attachment 2b: Firesticks Alliance Indigenous Corporation, 'Ministerial advice – The importance of Cultural Burning to protect and enhance Country while reducing Fuel Loads and improve Bushfire Risk Management in Australia'
FAI.500.001.0010	Exhibit 7.11.5	Attachment 3: Firesticks Alliance Indigenous Corporation, 'Firesticks Mentoring and Training Program Investment Proposal'
FAI.500.001.0022	Exhibit 7.11.6	Attachment 4: Firesticks Alliance Indigenous Corporation, 'Summary Report – Fire Circle on Empowering Indigenous leadership, cultural fire and land management practices, and First Nations people and businesses impacted by bushfires'
FAI.500.001.0038	Exhibit 7.11.7	Attachment 5: Firesticks Alliance Indigenous Corporation and National Indigenous Fire Workshop, 'National Indigenous Fire Workshop – Bundanon 12-15 July 2018'
FAI.500.001.0110	Exhibit 7.11.1	Firesticks Alliance Indigenous Corporation Response to Notice to Give Information (NTG-HB1-059)
FCA.500.001.0001	Exhibit 2.6.1	Australian Financial Complaints Authority response to NTG
FCA.501.001.0001	Exhibit 2.6.2	Australian Financial Complaints Authority – Notice to Give Information – supplementary data update
FCN.001.001.0001	Exhibit 23.1.5	Forestry Corporation of NSW Response to Notice to Give Information (NTG-HB1-067)
FEC.219.001.0001	Exhibit 24.11.2	2014-15 South Australian State Emergency Risk Assessment
FEC.219.001.0055	Exhibit 20.8.1	State Emergency Management Plan Part 1: Overview v 1.2 March 2019
FEC.219.001.0137	Exhibit 20.8.2	State Emergency Management Plan Part 2: Arrangements
FEC.219.001.0328	Exhibit 20.8.3	State Emergency Management Plan Part 3: Guidelines and Frameworks, Annex F: Lessons Management Framework

Document ID	Exhibit no.	Document name
FEC.219.001.0380	Exhibit 20.8.4	State Emergency Management Plan Part 3: Guidelines and Frameworks, Annex G: Recovery Activities
FEC.219.001.0404	Exhibit 30.39.1	Managing Animals in Emergencies: A Framework for South Australia
FEC.219.001.0440	Exhibit 30.39.2	Guidelines for Planning for People with Assistance Animals in Emergencies
FEC.219.001.0453	Exhibit 20.8.5	State Emergency Management Plan Part 3: Guidelines and Frameworks, Annex K: People at Risk in Emergencies Framework v1
FEC.220.001.0015	Exhibit 24.11.1	South Australian Fire and Emergency Services Commission Response to Notice to Give Information (NTG-HB2-220)
FEC.360.001.0001	Exhibit 23.6.1	Independent Review into South Australia's 2019-20 Bushfire Season
FEC.636.001.0001	Exhibit 33.28.2	State of South Australia Response to Notice to Give Information (NTG-HB3-636)
FES.002.001.0001	Exhibit 25.5.2	Attachment 1: Western Australian Fire and Emergency Service Manual, Part One: Overview
FES.002.001.0002	Exhibit 25.5.3	Attachment 2: Critical Infrastructure Types
FES.002.001.0003	Exhibit 25.5.4	Attachment 3: Avon Valley – Bushfire Response Plan 2017/18
FES.002.001.0004	Exhibit 25.5.5	Attachment 4: Emergency Management Intelligence Branch, 'Climate change: where to from here?'
FES.002.001.0005	Exhibit 25.5.6	Attachment 5: State Bushfire Advisory Council, 'Terms of Reference'
FES.002.001.0006	Exhibit 25.5.7	Attachment 6: Policy 75: Bushfire Risk Management
FES.002.001.0007	Exhibit 25.5.8	Attachment 7: Workforce and Diversity Action Plan 2020-2022
FES.002.001.0008	Exhibit 25.5.9	Attachment 8: Information Note, 'Why we need to manage forest fuel loads in the urban interface zone'
FES.002.001.0009	Exhibit 25.5.10	Attachment 9: OD 3 – Operations – Directive 3.11 – Air Operations
FES.003.001.0003	Exhibit 25.5.1	Witness Statement of Darren Terry Klemm AFSM
FES.003.001.0006	Exhibit 25.11.1	Witness Statement of Darren Terry Klemm AFSM
FES.003.001.0008	Exhibit 25.11.18	Department of Fire and Emergency Services (WA) Second response to Notice to Give Information (NTG-HB2-212)
FES.003.001.0009	Exhibit 23.8.2	Witness Statement of Commissioner Darren Klemm AFSM
FES.003.001.0010	Exhibit 23.8.5	Attachment DTK1: Map depicting the location of DFES resources across Western Australia
FES.003.001.0011	Exhibit 23.8.6	Attachment DTK2: Western Australian Emergency Services Volunteer Sustainability Strategy 2016-2024
FES.003.001.0012	Exhibit 23.8.7	Attachment DTK3: Incident Analysis Policy
FES.003.001.0013	Exhibit 23.8.3	Attachment DTK4: Department of Fire & Emergency Services (WA), 'Lessons Management Framework'
FES.003.001.0014	Exhibit 23.8.8	Attachment DTK5: State Emergency Management Committee (SEMC) Communique of 4 October 2019
FES.004.001.0001	Exhibit 25.11.2	Attachment 1 - Heads of Agreement for Partnership and Joint Bushfire Management Service Delivery between Department of Biodiversity, Conservation and Attractions and Department of Fire and Emergency Services
FES.004.001.0002	Exhibit 25.11.3	Attachment 2 - Western Australian Regional – Inter Agency Bushfire Command and Control Arrangements
FES.004.001.0003	Exhibit 25.11.4	Attachment 3 - Western Australian Fire and Emergency Service Manual (Part Two: State Operations Centre)

Document ID	Exhibit no.	Document name
FES.004.001.0004	Exhibit 25.11.5	Attachment 4 - Directive 3.1 – Emergency Management SAP 3.1.C All Hazards Liaison Group
FES.004.001.0005	Exhibit 25.11.6	Attachment 5 - Western Australian Fire and Emergency Service Manual (Part Five: Incident Management Teams)
FES.004.001.0006	Exhibit 25.11.7	Attachment 6 - Directive 3.2 – Incident Control SAP 3.2.B – Information and Warnings
FES.004.001.0007	Exhibit 25.11.8	Attachment 7 - Directive 3.1 – WA Fire & Emergency Services – SAP 3.1.D – Telephone Warning System
FES.004.001.0008	Exhibit 25.11.9	Attachment 8 - Uptake of DFES communication channels – summary of statistics for 2019/2020 bushfire season
FES.004.001.0009	Exhibit 25.11.10	Attachment 9 - 2019 Brand and Community Perceptions Report
FES.004.001.0010	Exhibit 25.11.11	Attachment 10 - Bushfire Centre of Excellence Knowledge Management Plan 2020-2024
FES.004.001.0011	Exhibit 25.11.12	Attachment 11 - Selection, Use, Care and Maintenance of Personal Protective Equipment (PPE) (AFAC)
FES.004.001.0012	Exhibit 25.11.13	Attachment 12 - State Operations Air Desk Procedures Manual
FES.004.001.0013	Exhibit 25.11.14	Attachment 13 - Western Australian Aerial Fire Suppression Operating Procedures 2019-2020
FES.004.001.0014	Exhibit 25.11.15	Attachment 14 - Air Attack Supervisor Flight Log/Incident Report
FES.004.001.0015	Exhibit 25.11.16	Attachment 15 - DFES Air Operations Training Program
FES.004.001.0016	Exhibit 25.11.17	Attachment 16 - Review of Aviation Roles in Fire and Emergency Management (AFAC and NAFC)
FES.004.001.0017	Exhibit 25.11.19	Directive 3.3 - Operational Support - SOP 3.3.2 - Road Hazard Management
FES.004.001.0018	Exhibit 25.11.20	Road Opening - Risk Assessment
FES.004.001.0019	Exhibit 25.11.21	Defence Assistance to the Civil Community - Ready Reckoner
FES.004.001.0020	Exhibit 25.11.22	Fact Sheet - DFRAWA Activation Process
FES.005.001.0001	Exhibit 25.23.6	State Emergency Management: A Strategic Framework for Emergency Management in Western Australia Plan
FES.005.001.0003	Exhibit 25.23.8	State Emergency Welfare Plan (Interim)
FES.005.001.0008	Exhibit 30.40.3	State Support Plan Animal Welfare in Emergencies Plan
FES.005.001.0010	Exhibit 25.23.2	WA Fire and Emergency Services Manual – Part One: Overview
FES.005.001.0011	Exhibit 25.23.3	WA Fire and Emergency Services Manual – Part Two: State Operations Centre
FES.005.001.0014	Exhibit 25.23.4	WA Fire and Emergency Services Manual – Part Five: Incident Management Teams
FES.005.001.0017	Exhibit 25.23.5	State Emergency Management: A Strategic Framework for Emergency Management in Western Australia Policy
FES.005.001.0017	Exhibit 33.26.15	State Emergency Management: A Strategic Framework for Emergency Management in Western Australia Policy
FES.005.001.0018	Exhibit 25.23.7	State Emergency Management: A Strategic Framework for Emergency Management in Western Australia Procedure
FES.005.001.0023	Exhibit 30.40.1	Community Evacuation in Emergencies Guideline
FES.005.001.0028	Exhibit 25.23.1	State Hazard Plan – Fire
FES.005.001.0073	Exhibit 33.27.1	Emergency Preparedness Report
FES.005.001.0100	Exhibit 27.20.1	Department of Fire and Emergency Services – Directive 3.2 - Information and Warnings

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FES.005.001.0108	Exhibit 27.15.9	Metrix Consulting presentation titled 'Optimising Emergency WA: Warnings and Incidents Report'
FES.005.001.0147	Exhibit 38.11.1	Impact Statement: Norseman West Complex Shire of Coolgardie, 16 December 2019 – 20 January 2020
FES.007.001.0002	Exhibit 20.19.1	State of Western Australia response to NTG-HB2-469
FES.007.001.0003	Exhibit 20.19.2	Attachment 2a: Recovery Key Areas of Focus 2019-2021
FES.007.001.0004	Exhibit 20.19.3	Attachment 2b: Yarloop Harvey Waroona recovery update to SEMC State Recovery Controller
FES.007.001.0005	Exhibit 20.19.4	Attachment 2c: Comprehensive Impact Assessment review: Phase 1
FES.007.001.0008	Exhibit 20.19.5	Attachment 2f: Response to request for information about DRFA
FES.007.002.0001	Exhibit 33.26.2	State of Western Australia Supplementary Response to Notice to Give Information (NTG-HB2-469)
FES.007.002.0002	Exhibit 33.26.3	State of Western Australia Supplementary Response to Notice to Give Information (NTG-HB2-469)
FES.007.002.0003	Exhibit 33.26.4	State of Western Australia Supplementary Response to Notice to Give Information (NTG-HB2-469)
FES.008.001.0001	Exhibit 33.26.5	State of Western Australia Supplementary Response to Notice to Give Information (NTG-HB2-513)
FES.008.001.0002	Exhibit 33.26.6	State of Western Australia Supplementary Response to Notice to Give Information (NTG-HB2-513)
FES.008.001.0003	Exhibit 33.26.7	State of Western Australia Supplementary Response to Notice to Give Information (NTG-HB2-513)
FES.009.001.0002	Exhibit 25.11.23	State of Western Australia Response to Notice to Produce (NTP-HB2-361)
FES.504.001.0001	Exhibit 23.8.4	Attachment 1: DFES State Administrative Procedure 3.1A – Emergency Incident Expenditure
FES.504.001.0007	Exhibit 23.8.1	Department of Fire and Emergency Services (WA) response to Notice to Give (NTG-HB2-529) – Interstate Assistance scenarios
FIC.500.001.0001	Exhibit 26.4.1	Financial Counselling Australia response to NTG-HB2-453
FIN.9001.0001.0002	Exhibit 30.24.1	Department of Finance Response to Notice to Give Information (NTG-HB2-246)
FON.500.001.0001	Exhibit 26.20.1	Foodbank Australia response to NTG-HB2-296
FPA.500.001.0001	Exhibit 7.12.1	Australian Forest Products Association response to Notice to Give Information (NTG-HB1-084)
FPC.500.001.0001	Exhibit 25.7.1	Forest Products Commission (WA) Response to Notice to Give Information (NTG-HB1-089)
FRN.001.002.7993	Exhibit 19.5.1	NSW Government Response to the Final Recommendations of the 2009 Victorian Bushfires Royal Commission.
FRN.001.002.8035	Exhibit 33.13.1	Standard Operational Guidelines v37
FRN.002.001.0001	Exhibit 23.1.4	Fire and Rescue NSW Response to Notice to Give Information (NTG-HB2 201)
FRN.003.001.0001	Exhibit 7.3.2	Fire and Rescue NSW Response to Notice to Give Information (NTG-HB1-010)
FRN.003.001.0001_UR	Exhibit 23.1.3	Fire and Rescue NSW Response to Notice to Give Information (NTG-HB1 010)
FRN.003.002.0078	Exhibit 28.1.202	Email from Amanda Ibbotson to David Lewis and Philippa Long re "CCOSC – Notice to produce"
FRN.003.002.0550	Exhibit 28.1.136	CCOSC Talking Points - 06 December 2019
FRN.003.002.0559	Exhibit 28.1.203	FW: CCOSC Teleconference Outcomes
FRN.003.003.0004	Exhibit 28.1.193	Email from Luke Purcell to various re "AIDR Major Incidents Report 2019-2020"



Document ID	Exhibit no.	Document name
FRN.003.003.0024	Exhibit 28.1.165	CCOSC Summary Report Prepared by the AFAC NRSC As at 1700, Wednesday 11th March 2020
FRN.003.003.0031	Exhibit 28.1.161	CCOSC Summary Report Prepared by the AFAC NRSC As at 1600, Friday 21st February 2020
FRN.003.003.0038	Exhibit 28.1.141	CCOSC Summary Report
FRN.003.003.0047	Exhibit 28.1.67	Luke Purcell to various re “CCOSC Update: NSW Fires, Tuesday 22 October 2019”
FRN.003.003.0049	Exhibit 28.1.55	Email from Luke Purcell to various re “CCOSC Update: Queensland Severe Fire Event 2019”
FRN.003.003.0056	Exhibit 28.1.163	CCOSC Summary Report Prepared by the AFAC NRSC As at 1600, Wednesday 4 March 2020
FRN.003.003.0153	Exhibit 28.1.154	CCOSC Summary Report Friday 3rd January 1700hrs
FRN.003.003.0167	Exhibit 28.1.52	Email from CCC to various re “Emergency CCOSC Teleconference: Queensland Fires - 1600hrs, Monday 9 September 2019”
FRN.003.003.0210	Exhibit 28.1.61	Email from Paul Considine to various re “New South Wales request for interstate resources”
FRN.003.003.0212	Exhibit 28.1.50	Email from Paul Considine to various re “Queensland and New South Wales fires update 7 September 2019”
FRN.003.003.0214	Exhibit 28.1.51	Email from Paul Considine to various re “Queensland and New South Wales fires update 9 September 2019”
FRN.003.003.0217	Exhibit 28.1.49	Email from Paul Considine to various re “Queensland and New South Wales fires update”
FRN.003.003.0219	Exhibit 28.1.149	Email from Paul Considine to various re “Queensland international contingent available for redeployment - EOIs sought”
FRN.003.003.0221	Exhibit 28.1.135	Email from Luke Purcell to various re “Transcript of doorstep, Parliament House (FED)”
FSA.068.001.0014	Exhibit 7.5.4	South Australian Forestry Corporation Response to Notice to Give Information (NTG-HB1-068)
GEO.501.001.0001	Exhibit 1.3.1	Australian Government Geoscience Australia – Observations and eohazard Modelling in Respect to Earthquakes and Tsunamis in Australia
GEO.501.001.0048	Exhibit 1.3.2	Curriculum Vitae – Leesa Carson
GEO.502.001.0002	Exhibit 6.6.1	Response of Geoscience Australia to Notice to Give (NTG-HB1-319)
GEO.503.001.0001	Exhibit 6.6.2	Curriculum vitae – Alison Rose
GEO.504.001.0001	Exhibit 6.6.6	Presentation titled ‘Geoscience Australia evidence to the Royal Commission into National Natural Disaster Arrangements’
GEO.9003.0001.0001	Exhibit 6.6.3	Response of Geoscience Australia to Notice to Give (NTG-HB1-315)
GEO.9003.0001.0003	Exhibit 30.30.1	Annexure A – Community Outcomes and Recovery Sub-Committee Agenda (annexed to response to Notice to Give NTG-HB1-315)
GEO.9003.0001.0005	Exhibit 30.30.2	Annexure B – Follow-up material provided by Geoscience Australia to the CORS secretariat (annexed to response to Notice to Give NTG-HB1- 315)
GEO.9003.0001.0027	Exhibit 30.30.3	Annexure C – Agenda Item 13 paper “Discussion on Lessons Management from Previous Disaster Season” (annexed to response to Notice to Give NTG-HB1-315)
GEO.9003.0001.0031	Exhibit 6.6.4	Annexure D: Presentation titled ‘CORS Recovery Lessons Management: Themes for 2018/19’

Document ID	Exhibit no.	Document name
GEO.9003.0001.0042	Exhibit 30.30.4	Annexure E – Dr Jane Sexton input for themes/lessons to CORS secretariat (annexed to response to Notice to Give NTG-HB1-315)
GEO.9003.0001.0047	Exhibit 6.6.5	Annexure F: Agency Updates: Community Safety Group
GIV.500.001.0001	Exhibit 26.21.1	GIVIT response to NTG-HB2-299
GSS.500.001.0001	Exhibit 15.5.2	Witness statement of Geoff Spring (NTS-HB2-304)
HAF.0003.0001.0001	Exhibit 38.2.3	Terms of Reference - Community Outcomes and Recovery Subcommittee (CORS) - Endorsed by ANZEMC
HAF.0003.0001.0004	Exhibit 28.1.16	Mitigation and Risk Sub-committee – Terms of Reference 2018
HAF.0003.0001.0006	Exhibit 28.1.15	Australia-New Zealand Emergency Management Committee: Terms of Reference 2018
HAF.0003.0001.0010	Exhibit 28.1.22	Summary of Decisions and Outcomes: Ministerial Council for Police and Emergency Management
HAF.0003.0001.0024	Exhibit 28.1.19	Australia-New Zealand Emergency Management Committee (ANZEMC): Teleconference Meeting Summary of Outcomes
HAF.0003.0001.0036	Exhibit 28.1.23	Australia-New Zealand Emergency Management Committee (ANZEMC) Teleconference Meeting Summary of Outcomes – 17 September 2018
HAF.0003.0001.0053	Exhibit 28.1.28	Mitigation and Risk Sub-committee (MaRS): Teleconference meeting - Summary of Outcomes – 3 April 2019
HAF.0003.0001.0057	Exhibit 28.1.33	Ministerial Council for Police and Police and Emergency Management Resolutions
HAF.0003.0001.0062	Exhibit 28.1.58	Mitigation and Risk Sub-committee – Summary of Outcomes – Teleconference – Tuesday 30 July 2019
HAF.0003.0001.0068	Exhibit 28.1.160	MARS – Summary of Outcomes – Meeting 15 November 2019
HAF.0003.0001.0083	Exhibit 28.1.127	Ministerial Council for Police and Emergency Management Terms of Reference
HAF.0003.0001.0084	Exhibit 28.1.26	Mitigation and Risk Sub-committee (MaRS): Workshop/Meeting - Summary of Outcomes – 8 February 2019
HAF.0003.0001.0088	Exhibit 28.1.25	ANZEMC Meeting - Summary of Outcomes – 21 February 2019
HAF.0003.0001.0109	Exhibit 30.2.2	ANZEMC Community Outcomes and Recovery Sub-committee Summary of Outcomes 15 April 2019
HAF.0003.0001.0116	Exhibit 28.1.29	Special ANZEMC Teleconference: Summary of Outcomes - 16 April 2019
HAF.0003.0001.0132	Exhibit 28.1.24	Summary of Outcomes: Out of Session Teleconference – 19 December 2018
HAF.0003.0001.0142	Exhibit 28.1.48	ANZEMC – Agreed Resolutions and Communique
HAF.0003.0001.0154	Exhibit 28.1.85	Extra-ordinary ANZEMC Teleconference – 2 October 2019
HAF.0003.0001.0478	Exhibit 5.1.33	Emergency Management Australia, 'NATCATDISPLAN – National Catastrophic Natural Disaster Plan', version 2-1
HAF.0003.0001.0494	Exhibit 5.1.31	'Australasian Arrangement for Interstate Assistance – Fire and Emergency Services'
HAF.0003.0001.0504	Exhibit 5.1.32	'Operating Plan – Made under the Australasian Arrangement for Interstate Assistance – Fire and Emergency Services
HAF.0003.0001.0519	Exhibit 5.1.30	Department of the Prime Minister and Cabinet. 'Australian Government Crisis Management Framework', version 2.2
HAF.0003.0001.0584	Exhibit 27.14.11	2019 Strategic review of the efficacy of new and emerging telephony- based emergency warning technologies

Document ID	Exhibit no.	Document name
HAF.0003.0001.0639	Exhibit 5.1.25	Department of Home Affairs. 'Disaster Recovery Funding Arrangements 2018'
HAF.0003.0001.0712	Exhibit 5.1.26	Department of Home Affairs. 'Disaster Recovery Funding Arrangements 2018 – Guideline 1 – An essential public asset'
HAF.0003.0001.0713	Exhibit 5.1.27	Department of Home Affairs. 'Disaster Recovery Funding Arrangements 2018 – Guideline 2 – Counter disaster operations'
HAF.0003.0001.0717	Exhibit 5.1.28	Department of Home Affairs. 'Disaster Recovery Funding Arrangements 2018 – Guideline 3 – Category C assessment framework'
HAF.0003.0001.0731	Exhibit 5.1.29	Department of Home Affairs. 'Disaster Recovery Funding Arrangements 2018 – Guideline 4 – Insurance arrangements'
HAF.0003.0001.0734	Exhibit 5.1.37	Department of Home Affairs, 'Emergency Response Fund Program Guidelines'
HAF.0003.0002.0001	Exhibit 5.1.34	Department of the Prime Minister and Cabinet, 'Australian Government Crisis Committee – Terms of Reference', version 2.2
HAF.0003.0002.0004	Exhibit 5.1.35	Department of the Prime Minister and Cabinet, 'Terms of Reference for the National Crisis Committee', version 2.0
HAF.0003.0002.0009	Exhibit 5.1.36	'COMDISPLAN Activations'
HAF.0003.0002.0047	Exhibit 4.1.34	Arrangement between the Department of Agriculture and the Department of the Interior of the United States, on the one side, and Emergency Management Australia, on the other side, concerning the exchange of wildlands fire management resources
HAF.0003.0002.0055	Exhibit 4.1.36	Arrangement between the Department of Natural Resources of Canada and Emergency Management Australia on the exchange of wildland fire management resources
HAF.0005.0001.0001	Exhibit 28.1.43	CCOSC Meeting Minutes
HAF.0005.0001.0010	Exhibit 28.1.53	AFAC CCOSC Meeting Minutes 9 September 2019
HAF.0005.0001.0013	Exhibit 28.1.94	AFAC CCOSC Meeting Minutes: 31 October 2019
HAF.0005.0001.0030	Exhibit 28.1.110	AFAC CCOSC Meeting Minutes: 9 November 2019
HAF.0005.0001.0033	Exhibit 28.1.113	AFAC CCOSC Meeting Minutes: 11 November 2019
HAF.0005.0001.0037	Exhibit 28.1.121	AFAC CCOSC Meeting Minutes: 19 November 2019
HAF.0005.0001.0041	Exhibit 28.1.145	AFAC CCOSC Meeting Minutes: 20 December 2019
HAF.0005.0001.0045	Exhibit 28.1.147	AFAC CCOSC Meeting Minutes: 27 December 2019
HAF.0005.0001.0049	Exhibit 28.1.155	Updated AFAC CCOSC Meeting Minutes – 3 January 2020
HAF.0005.0002.0008	Exhibit 28.1.213	Guidance Note – National Resource Prioritisation
HAF.0005.0002.0026	Exhibit 28.1.73	Special Teleconference – Resource Prioritisation – Draft Agenda
HAF.0005.0002.0046	Exhibit 28.1.74	Special Teleconference - Resource Prioritisation - Minutes

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HAF.0005.0003.0001	Exhibit 28.1.198	ANZEMC, Out of session paper endorsement summary – Resource prioritisation paper
HAF.0005.0004.0018	Exhibit 28.1.142	Annual ANZEMC – AFAC Teleconference – Resolutions
HAF.0005.0004.0044	Exhibit 28.1.47	Agenda Item 3 – Outcomes and action items from the Ministerial Council for Police and Emergency Management meeting held on 28 June 2019
HAF.0005.0004.0048	Exhibit 28.1.125	Ministerial Council for Police and Emergency Management Meeting Annotated Agenda
HAF.0005.0004.0053	Exhibit 28.1.126	Ministerial Council for Police and Emergency Management Resolutions
HAF.0005.0005.0004	Exhibit 28.1.170	Extraordinary ANZEMC Teleconference – Resolutions and Communique – 13 February 2020
HAF.0005.0005.0029	Exhibit 28.1.194	ANZEMC, National Resource Prioritisation Paper – 21 May 2020
HAF.0005.0005.0053	Exhibit 28.1.66	Ministerial Council for Police and Emergency Management Senior Officials - Group Meeting - Annotated Agenda
HAF.0005.0006.0011	Exhibit 28.1.191	ANZEMC Teleconference – Resolutions and Communique – 23 April 2020
HAF.0005.0006.0019	Exhibit 28.1.169	Extraordinary ANZEMC Teleconference – Resolutions and Communique – 31 October 2019
HAF.0005.0007.0006	Exhibit 28.1.42	CCOSC Meeting agenda and annexed documents
HAF.0005.0007.0287	Exhibit 28.1.178	Commissioners and Chief Officers Strategic Committee (CCOSC) Agenda and Papers
HAF.0005.0007.0360	Exhibit 28.1.179	AFAC CCOSC Meeting Minutes: 30 April 2020
HAF.0005.0007.0368	Exhibit 28.1.93	CCOSC Meeting Agenda and Background Papers
HAF.0006.0001.0001	Exhibit 28.1.156	OP Bushfire Assist, Commander’s Operational Overview, Major General Jake Ellwood, DSC, am
HAF.0006.0001.0026	Exhibit 28.1.212	NSW RFS – CCOSC Briefing – 11 November 2019, Commissioner Shane Fitzsimmons AFSM
HAF.0006.0001.0037	Exhibit 28.1.114	AFAC – Situation Report – NSW Fires
HAF.0006.0001.0053	Exhibit 28.1.115	QFES – State Operations Centre – Commissioner’s Snapshot
HAF.0006.0001.0077	Exhibit 28.1.180	CCOSC EMA Briefing, Agenda Item 2.0 – Confirmation of Previous Minutes
HAF.0006.0001.0078	Exhibit 28.1.189	CCOSC EMA Briefing, Agenda Item 4.8 – NAFC Issues
HAF.0006.0001.0079	Exhibit 28.1.181	CCOSC EMA Briefing, Agenda Item 3.1 – Initial COVID-19 Considerations for the 2020/21 fire season
HAF.0006.0001.0080	Exhibit 28.1.182	CCOSC EMA Briefing, Agenda Item 3.2 – Future NSRC operations
HAF.0006.0001.0081	Exhibit 28.1.183	CCOSC EMA Briefing, Agenda Item 3.3 – AFAC NRSC ICT
HAF.0006.0001.0082	Exhibit 28.1.184	CCOSC EMA Briefing, Agenda Item 3.5 - Private Sector Utilisation
HAF.0006.0001.0083	Exhibit 28.1.185	CCOSC EMA Briefing, Agenda Item 3.6 - EMA Resource Prioritisation
HAF.0006.0001.0085	Exhibit 28.1.186	CCOSC EMA Briefing, Agenda Item 3.8 - National Warning Framework
HAF.0006.0001.0087	Exhibit 28.1.187	CCOSC EMA Briefing, Agenda Item 4.2 - AIA 2019
HAF.0006.0001.0088	Exhibit 28.1.188	CCOSC EMA Briefing, Agenda Item 4.3 – NRSC Deployment Debrief Summary 2019/2020 bushfire season
HAF.0006.0001.0099	Exhibit 28.1.35	CCOSC EMA Briefing – Agenda Item 3.5 - AFAC NRSC Representative Role and Roster
HAF.0006.0001.0100	Exhibit 28.1.36	CCOSC EMA Briefing – Agenda Item 3.8 - Australasian Arrangement for Interstate Assistance (AIA)

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HAF.0006.0001.0101	Exhibit 28.1.37	CCSOC EMA Briefing – Agenda Item 3.9 - AFAC NRSC Deployment Registry Update
HAF.0006.0001.0102	Exhibit 28.1.38	CCSOC EMA Briefing – Agenda Item 4.1 - AFAC NRSC Business Strategy 2019 2023 and Resourcing
HAF.0006.0001.0103	Exhibit 28.1.39	CCSOC EMA Briefing – Agenda Item 4.2 - CCOSC Terms of Reference
HAF.0006.0001.0108	Exhibit 28.1.40	CCSOC EMA Briefing – Agenda Item 4.7 - International Fire Roles
HAF.0006.0001.0109	Exhibit 28.1.41	CCSOC EMA Briefing – Agenda Item 4.8 - National Warnings Framework
HAF.0006.0001.0114	Exhibit 28.1.87	Agenda Item 4.1 – AIA
HAF.0006.0001.0116	Exhibit 28.1.88	Agenda Item 4.3 - NRSC preparedness and strategic direction for interstate deployments
HAF.0006.0001.0118	Exhibit 28.1.89	Agenda Item 5.5 National Warnings Update (1 Hour)
HAF.0006.0001.0119	Exhibit 28.1.59	Letter from Joe Buffone (EMA) to Paul Considine (AFAC) re “Commissioners and Chief Officers Strategic Committee (CCOSC) – Resource Prioritisation”
HAF.0006.0002.0001	Exhibit 28.1.201	Letter from Robert Cameron (EMA) to Major General Robert Noble (ADF)
HAF.0006.0002.0002	Exhibit 28.1.46	ANZEMC Joint Co-chairs Brief – Agenda Item 9 – Australasian Arrangement for Interstate Assistance
HAF.0006.0002.0005	Exhibit 28.1.45	Attachment A to Item 9 Paper – Extract of Guiding Principles for the Arrangement for Interstate Assistance
HAF.0006.0002.0007	Exhibit 28.1.44	ANZEMC – Agenda Item 9 Paper – Australasian Arrangement for Interstate Assistance – 2019 Version
HAF.0006.0002.0020	Exhibit 28.1.60	ANZEMC – Joint Co-chairs Brief – 2 October 2019 - Agenda Item 2 – Endorse Resolutions and Communique from 27 August 2019 meeting
HAF.0006.0002.0046	Exhibit 28.1.86	ANZEMC Special Teleconference – Resource Prioritisation Meeting Minutes Friday 25 October 2019
HAF.0008.0001.0001	Exhibit 22.1.1	Recovery Planning For Catastrophic Disasters - Workshop Report
HAF.0008.0001.0033	Exhibit 22.1.2	Recovery Planning for Catastrophic Crisis Event Workshop - Picture Book
HAF.0009.0001.0071	Exhibit 38.2.1	ANZEMC - 23 April 2020 - Agenda Item 3 -~Paper on National natural hazard data) - Proposed NDRISC Development Project(2)
HAF.0009.0001.0124	Exhibit 28.1.195	Ministerial Council for Police and Emergency Management, ‘Communiqué – Ministerial Emergency Management Intersessional meeting – 22 May 2020’
HAF.0009.0001.0126	Exhibit 28.1.196	Ministerial Emergency Management Intersessional Meeting – Resolutions
HAF.0009.0001.0130	Exhibit 28.1.197	Ministerial Council for Police and Emergency Management, ‘Ministerial Emergency Management Intersessional Meeting 22 May 2020 – Annotated Agenda’
HAF.0009.0001.0214	Exhibit 38.2.2	ANZEMC – Community Outcomes and Recovery Sub-Committee (CORS) – Agenda Item 4: CORS Priorities and Forward Work Program
HAF.0009.0001.0308	Exhibit 26.35.1	The First National Action Plan to implement the National Disaster Risk Reduction Framework
HAF.0010.0001.0001	Exhibit 37.2.1	National Impact Assessment Framework: assessing the severity of disaster impact in the immediate aftermath of an event
HAF.0010.0001.0093	Exhibit 37.2.2	National Impact Assessment Model: Impact Assessment Summary Report, Operational Guidelines

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HAF.0011.0001.0001	Exhibit 30.27.11	Previous inquiries and recommendations relevant to the Commonwealth
HAF.0011.0001.0136	Exhibit 30.27.12	Bushfire Inquiry Stocktake of Responses
HAF.0011.0001.0137	Exhibit 30.27.13	Royal Commissions and inquiries into significant fire events
HAF.0012.0002.0003	Exhibit 38.2.7	National Disaster Risk Information Services Capability: Pilot project outcomes report (public version)
HAF.501.001.0001	Exhibit 33.1.1	Department of Home Affairs (Emergency Management Australia) Response to Notice to Give Information (NTG-HB1-003) – Part 1
HAF.503.001.0001	Exhibit 6.8.1	Witness Statement – Samuel Grunhard
HAF.504.001.0001	Exhibit 6.8.6	‘Critical Infrastructure Resilience Strategy’
HAF.504.001.0041	Exhibit 6.8.7	‘Critical Infrastructure Resilience Strategy Supplement – An overview of activities to deliver the Strategy’
HAF.504.001.0065	Exhibit 6.8.9	Communiqué, ‘Meeting of the Council of Australian Governments’
HAF.504.001.0069	Exhibit 6.8.8	Security of Critical Infrastructure Act 2018 (Cth) No. 29, 2018
HAF.505.101.0014	Exhibit 5.1.38	11 November 2019 - AGCC Outcomes - NSW, QLD, WA Bushfires
HAF.507.001.0001	Exhibit 33.1.2	Supplementary evidence related to Secretary Pezzullo’s evidence
HAF.8001.0001.0001	Exhibit 5.1.1	RCNNDA - Statement - NTS-HB1-402 - Robert Cameron OAM 25052020 complete with annexures
HAF.8001.0001.0049	Exhibit 5.1.2	Annexure A: ‘National Disaster Risk Reduction Framework’
HAF.8001.0001.0073	Exhibit 5.1.3	Annexure B: Department of Home Affairs. ‘Australian Government Disaster Recovery Committee – Terms of Reference’
HAF.8001.0001.0079	Exhibit 5.1.4	Annexure C
HAF.8001.0001.0171	Exhibit 5.1.5	Annexure D
HAF.8001.0001.0180	Exhibit 5.1.6	Annexure E: ‘COMDISPLAN 2017 – Australian Government Disaster Response Plan’
HAF.8001.0001.0196	Exhibit 5.1.7	Annexure F: ‘AFAC Commissioners and Chief Officers Strategic Committee – Terms of Reference’
HAF.8001.0001.0198	Exhibit 5.1.8	Annexure G: ‘Australian Government Disaster Response Plan (COMDISPLAN) Process’
HAF.8001.0001.0199	Exhibit 5.1.9	Annexure H: Australian Institute for Disaster Resilience. ‘National Emergency Risk Assessment Guidelines’, second edition
HAF.8001.0001.0288	Exhibit 5.1.10	Annexure I: Department of Home Affairs, ‘Crisis Appreciation & Strategic Planning (CASP) - Guidebook
HAF.8001.0001.0338	Exhibit 5.1.11	Annexure J: National Resilience Taskforce. ‘Profiling Australia’s Vulnerability – The interconnected causes and cascading effects of systemic disaster risk’
HAF.8001.0001.0390	Exhibit 5.1.12	Annexure K1: ‘Climate and disaster risks: Introduction’
HAF.8001.0001.0410	Exhibit 5.1.13	Annexure K2: ‘Climate and disaster risks: Guidance on Governance’
HAF.8001.0001.0436	Exhibit 5.1.14	Annexure K3: ‘Climate and disaster risks: Guidance on Vulnerability’
HAF.8001.0001.0492	Exhibit 5.1.15	Annexure K4: ‘Climate and disaster risks: Guidance on Scenarios’
HAF.8001.0001.0536	Exhibit 5.1.16	Annexure K5: ‘Climate and disaster risks: Guidance on Prioritisation’

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HAF.8001.0001.0596	Exhibit 5.1.17	Annexure K6: 'Climate and disaster risks: Terms and Concepts'
HAF.8001.0001.0620	Exhibit 5.1.18	Annexure L: Article, Peter Hannam. 'Incredible, secret firefighting mission saves famous 'dinosaur trees''
HAF.8001.0001.0641	Exhibit 5.1.19	Annexure N
HAF.8001.0001.0661	Exhibit 5.1.20	Annexure O
HAF.8001.0001.0692	Exhibit 5.1.21	Annexure P: 'List of aircraft contracted through NAFC 2019-20'
HAF.8001.0001.0699	Exhibit 5.1.22	Annexure Q: 'Commonwealth Standard Grant of Agreement between the Commonwealth represented by Department of Industry, Innovation and Science and National Aerial Firefighting Centre'
HAF.8001.0001.0733	Exhibit 5.1.23	Annexure R: 'Australian Government disaster and climate resilience reference group – Terms of reference (May 2020)'
HAF.8001.0001.0738	Exhibit 5.1.24	Annexure S: Social Recovery Reference Group Australia. 'Guidelines for Interjurisdictional Assistance (Community Recovery) 2019', version 3.3
HAF.8002.0001.0011	Exhibit 6.8.2	Annexure A: Australian Government. 'Critical Infrastructure Resilience Strategy: Policy Statement'
HAF.8002.0001.0027	Exhibit 6.8.3	Annexure B: Australian Government. 'Critical Infrastructure Resilience Strategy: Plan'
HAF.8002.0001.0043	Exhibit 6.8.4	Annexure C: 'Decision Making During a Crisis: A Practical Guide'
HAF.8002.0001.0063	Exhibit 6.8.5	Annexure D: PricewaterhouseCoopers report prepared for the Department of Home Affairs. 'National Architecture Project'
HAF.8003.0001.0001	Exhibit 29.22.1	Statement of Mr Robert Cameron OAM
HAF.8004.0001.0001	Exhibit 30.7.1	Witness Statement of Mr Michael Pezzullo AO in response to Notice to Give (NTS-HB3-007)
HAF.9001.0001.0013	Exhibit 7.1.1	Department of Home Affairs (Emergency Management Australia) Response to Notice to Give Information (NTG-HB1-003)
HAF.9001.0001.0014	Exhibit 30.27.1	Department of Home Affairs (Emergency Management Australia) Response to Notice to Give Information (NTG-HB1-003)
HAF.9002.0001.0002	Exhibit 30.27.2	Department of Home Affairs (Emergency Management Australia) Response to Notice to Give Information (NTG-HB2-244)
HAF.9003.0001.0001	Exhibit 20.28.1	Emergency Management Australia response to NTG-HB2-520
HAF.9003.0001.0021	Exhibit 30.27.3	Annexure A – Discussion Paper – Streamlining the Category C Activation Process (attached to response to Notice to Give NTG-HB2-520)
HAF.9003.0002.0001	Exhibit 20.28.2	Emergency Management Australia response to NTG-HB2-520 – Question 7
HAF.9003.0003.0001	Exhibit 37.2.7	Department of Home Affairs (Emergency Management Australia) Supplementary Response to Notice to Give Information (NTG-HB2-520) regarding review of DRFA
HAF.9004.0001.0001	Exhibit 30.27.4	Department of Home Affairs (Emergency Management Australia) Response to Notice to Give Information (NTG-HB2-543)

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HAF.9004.0001.0005	Exhibit 30.27.6	Annexure B – Draft Pilot brief
HAF.9004.0001.0026	Exhibit 30.27.7	Annexure C – BBCA Star Rating Government Brief
HAF.9004.0001.0064	Exhibit 30.27.8	Annexure D – BBCA Star Rating Proposal
HAF.9004.0002.0001	Exhibit 30.27.5	Annexure A – various correspondence
HAF.9004.0003.0001	Exhibit 37.2.6	Department of Home Affairs (Emergency Management Australia) Supplementary Response to Notice to Give Information (NTG-HB2-543)
HAF.9005.0001.0002	Exhibit 30.27.10	Department of Home Affairs (Emergency Management Australia) Response to Notice to Give Information (NTG-HB3-616)
HAF.9006.0001.0001	Exhibit 33.2.1	Department of Home Affairs (Emergency Management Australia) Response to Notice to Give Information (NTG-HB3-673)
HAF.9007.0001.0001	Exhibit 37.2.4	Department of Home Affairs (Emergency Management Australia) Response to Notice to Give Information (NTG-HB4-002)
HAF.9007.0002.0001	Exhibit 37.2.5	Department of Home Affairs (Emergency Management Australia) Supplementary Response to Notice to Give Information (NTG-HB4-002) and Notice to Give Information (NTG-HB2-244)
HAF.9008.0001.0001	Exhibit 38.2.4	Department of Home Affairs (Emergency Management Australia) Response to Notice to Give Information (NTG-HB4-004)
HAF.9008.0001.0091	Exhibit 38.2.5	Sendai Project 2018 data collection sheets
HAF.9008.0001.0092	Exhibit 38.2.6	Sendai Project Description
HEA.0001.0001.0001	Exhibit 29.1.11	Australian Health Protection Principal Committee – Emergency Teleconference – National Bushfire Crisis – Outcomes
HEA.0001.0001.0004	Exhibit 29.1.12	Australian Health Protection Principal Committee – Emergency Teleconference – National Bushfire Crisis – Outcomes
HEA.0001.0001.0007	Exhibit 29.1.13	Australian Health Protection Principal Committee – Emergency Teleconference – National Bushfire Crisis – Outcomes
HEA.9001.0001.0001	Exhibit 29.1.1	Department of Health Response to Notice to Give (NTG-HB2-339) Question 9 Only
HEA.9001.0001.0003	Exhibit 29.1.2	Department of Health Response to Notice to Give (NTG-HB2-339) Question 23 Only
HEA.9001.0002.0001	Exhibit 29.1.3	Department of Health Response to Notice to Give (NTG-HB2-339)
HEA.9002.0001.0001	Exhibit 6.7.4	Department of Health (Medical Research Future Fund) response to Notice to Give (NTG-HB1-700)
HPO.500.001.0019	Exhibit 15.20.1	Horizon Power’s response to Notice to Give Information (NTG-HB2-320)
IAA.500.001.0001	Exhibit 30.31.2	Annexure A – Executive order
IAA.500.001.0003	Exhibit 30.31.3	Annexure B – Expertise Indigenous Fire Management
IAA.500.001.0004	Exhibit 30.31.4	Annexure C – ranger map



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IAA.500.001.0006	Exhibit 30.31.1	Response to Notice to Give Information (NTG-HB1-077)
IAG.001.001.0011	Exhibit 1.5.2	Report – SCG Economics and Planning: At what cost? Mapping where natural perils impact on economic growth and communities
IAG.001.001.0046	Exhibit 1.5.3	Report – Cindy Bruyère, Greg Holland, Andreas Prein, James Done: Severe Weather in a Changing Climate
IAG.500.001.0001	Exhibit 31.1.1	Severe Weather in a Changing Climate 2nd Edition
IAG.501.001.0001	Exhibit 36.3.1	Presentation by Dr Bruce Buckley titled ‘Severe Weather in a Changing Climate, 2nd Edition: A Regional Interpretation’
ICA.500.001.0001_E	Exhibit 2.5.5	Insurance Council of Australia response to NTG-HB1-007
ICA.501.001.0001	Exhibit 19.30.2	Insurance Council of Australia’s response to NTG-HB2-340
ICA.501.001.0001_E	Exhibit 2.5.4	Insurance Council of Australia response to NTG-HB2-340
ICI.500.001.0001	Exhibit 7.11.10	Attachment 1: ‘NAFI Service Funding 2020’
ICI.500.001.0008	Exhibit 7.11.9	Indigenous Carbon Industry Network Response to Notice to Give Information (NTG-HB1-099)
IND.0001.0001.0001	Exhibit 7.1.4	Data on the area of land burnt (in hectares) as a result of prescribed burning of savanna and temperate grassland and woodland (1989- 2007)
IND.0001.0001.0002	Exhibit 7.1.5	Data on the area of land burnt (in hectares) as a result of prescribed burning of savanna and temperate grassland and woodland (1989- 2008)
IND.0001.0001.0003	Exhibit 7.1.10	Data on land use, land use change and forestry as a result of both wildfires and prescribed burning (1973-2009)
IND.0001.0001.0012	Exhibit 7.1.6	Data on the area of land burnt (in hectares) as a result of prescribed burning of savanna and temperate grassland and woodland (1989- 2009)
IND.0001.0001.0013	Exhibit 7.1.11	Data on land use, land use change and forestry as a result of both wildfires and prescribed burning (1973-2010)
IND.0001.0001.0022	Exhibit 7.1.7	Data on the area of land burnt (in hectares) as a result of prescribed burning of savanna and temperate grassland and woodland (1989- 2010)
IND.0001.0001.0023	Exhibit 7.1.12	Data on land use, land use change and forestry as a result of both wildfires and prescribed burning (1973-2011)
IND.0001.0001.0032	Exhibit 7.1.8	Data on the area of land burnt (in hectares) as a result of prescribed burning of savanna and temperate grassland and woodland (1989- 2011)
IND.0001.0001.0035	Exhibit 7.1.13	Data on land use, land use change and forestry as a result of both wildfires and prescribed burning (1973-2010)
IND.0001.0001.0036	Exhibit 7.1.17	Data on land use, land use change and forestry as a result of both wildfires and prescribed burning (1990-2016)
IND.0001.0001.0037	Exhibit 7.1.9	Data on the area of land burnt (in hectares) as a result of prescribed burning of savanna and temperate grassland and woodland (1990- 2013)
IND.0001.0001.0038	Exhibit 7.1.14	Data on land use, land use change and forestry as a result of both wildfires and prescribed burning (1973-2013)
IND.0001.0001.0039	Exhibit 7.1.15	Data on land use, land use change and forestry as a result of both wildfires and prescribed burning (1973-2014)
IND.0001.0001.0040	Exhibit 7.1.16	Data on land use, land use change and forestry as a result of both wildfires and prescribed burning (1990-2015)

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IND.0003.0001.0001	Exhibit 27.8.2	Bushfire Earth Observation Taskforce Report on the role of space-based Earth observations to support planning, response and recovery for bushfire
IND.9001.0001.0001	Exhibit 7.1.3	Department of Industry, Science, Energy and Resources Response to Notice to Give Information (NTG-HB1-037)
IND.9002.0001.0002	Exhibit 6.5.6	Department of Industry, Science, Energy and Resources response to Notice to Give (NTG-HB2-247)
IND.9003.0001.0001	Exhibit 27.8.1	Australian Space Agency response to Notice to Give Information (NTG- HB1-313)
INF.0001.0001.0001	Exhibit 30.28.2	Attachment – Protocol for notification of major service disruptions
INF.0001.0001.0007	Exhibit 30.28.3	Attachment – Protocol for notification of major service disruptions (attached to response to Notice to Give NTG-HB2-243)
INF.8001.0001.0001	Exhibit 27.10.1	Witness statement of Richard Windeyer in response to Notice to Give (NTS-HB2-305)
INF.8001.0001.0006	Exhibit 27.10.2	Annexure A: Council of Australian Governments Communique, Adelaide, 12 December 2018
INF.8001.0001.0113	Exhibit 27.10.3	Annexure C: Spectrum for public safety radiocommunications: Current ACMA initiatives and decisions
INF.8001.0001.0138	Exhibit 27.10.4	Annexure D: Five-year spectrum outlook 2019–23: The ACMA’s spectrum management work program
INF.8001.0001.0216	Exhibit 27.10.5	Annexure E: Communications policy objectives for the allocation of the 850 and 900 MHz bands
INF.9001.0001.0002	Exhibit 30.28.1	Department of Infrastructure, Transport, Regional Development and Communications (Cth) Response to Notice to Give Information (NTG-HB2-243)
INF.9002.0001.0002	Exhibit 30.28.4	Department of Infrastructure, Transport, Regional Development and Communications (Cth) Response to Notice to Give Information (NTG-HB2-338)
IPL.500.001.0017	Exhibit 14.15.1	Department of Infrastructure, Planning and Logistics response to Notice to Give (NTG-HB2-240)
ISC.500.001.0001	Exhibit 10.27.1	Indigo Shire Council response to NTG-HB3-601
ITC.501.001.0001	Exhibit 27.6.1	Witness statement of Dean Calapai in response to Notice to Give (NTS- HB3-012)
JMC.500.001.0001	Exhibit 4.6.1	Response to Notice to Give Information (McDermott Aviation)
JPR.001.001.0003	Exhibit 36.2.1	Cross Border Commissioner Quarterly Report – Q1 2019
JPR.001.001.0009	Exhibit 36.2.3	Cross Border Commissioner Quarterly Report – Q2 2019
JPR.001.001.0013	Exhibit 36.2.8	Cross Border Commissioner Quarterly Report – Q3 2019
JPR.001.001.0017	Exhibit 36.2.5	Cross Border Commissioner Quarterly Report – Q4 2019
JPR.001.001.0023	Exhibit 36.2.7	Cross Border Commissioner Quarterly Report – Q1 2020
JPR.001.001.0026	Exhibit 36.2.9	Cross Border issues list
JPR.001.001.0046	Exhibit 36.2.2	Cross Border issues list
JPR.001.001.0074	Exhibit 36.2.4	Cross Border issues list
JPR.001.001.0092	Exhibit 36.2.6	Cross Border issues list
JPR.001.001.0245	Exhibit 36.2.11	Cross Border issues list - DHHS
JPR.001.001.0248	Exhibit 36.2.10	Letter from Cross Border Commissioner to Department of Health and Human Services

Document ID	Exhibit no.	Document name
JPR.001.001.0250	Exhibit 36.2.13	Cross Border issues list - DJACS
JPR.001.001.0253	Exhibit 36.2.12	Letter from Cross Border Commissioner to Department of Justice and Community Safety
JPR.001.001.0255	Exhibit 36.2.15	Cross Border issues list – DPJR
JPR.001.001.0271	Exhibit 36.2.14	Letter from Cross Border Commissioner to Department of Jobs, Precincts and Regions
JPR.001.001.0273	Exhibit 36.2.17	Cross Border issues list - DTF
JPR.001.001.0289	Exhibit 36.2.16	Letter from Cross Border Commissioner to Department of Treasury and Finance
JPR.001.001.0293	Exhibit 36.2.19	Cross Border issues list
JPR.001.001.0321	Exhibit 36.2.18	Letter from Cross Border Commissioner to Department of Justice and Community Safety
JPR.001.002.0001	Exhibit 13.5.1	Witness statement of Mr Luke Wilson
KAV.500.001.0001_R	Exhibit 4.7.1	Response to Notice to Give Information (Australian Helicopter Association and Kestrel Aviation)
KEM.500.001.0004	Exhibit 10.19.1	Kempsey Shire Council response to NTG-HB3-610
KIC.500.001.0002	Exhibit 10.9.2	Kangaroo Island Council response to NTG-HB2-268
KIC.501.001.0001	Exhibit 10.9.4	Key Hazards and Risks Summary: Emergency Management Plan, Adelaide Hills, Fleurieu and Kangaroo Island Zone
KIC.502.001.0012	Exhibit 10.9.1	Kangaroo Island Council response to NTG-HB1-062
KIC.502.001.0032	Exhibit 10.9.3	Kangaroo Island Bushfire Management Area Plan
KIC.503.001.0001	Exhibit 30.44.1	Witness Statement of Mr John Fernandez
LCC.500.001.0010	Exhibit 10.45.1	Lithgow City Council response to NTG-HB2-262
LCC.500.001.0033	Exhibit 10.45.2	Recovery Action Plan January 2020
LEP.500.001.0001	Exhibit 1.5.1	Witness Statement - Mark Leplastrier
LGA.500.001.0001	Exhibit 10.37.1	Australian Local Government Association response to NTG-HB2-272
LGA.501.001.0001	Exhibit 10.37.2	Australian Local Government Association response to NTG-HB2-458
LGA.501.001.0007	Exhibit 10.37.3	Attachment 1: Submission to the Royal Commission into National Natural Disaster Arrangements
LGA.502.001.0001	Exhibit 19.32.1	Australian Local Government Association response to scenarios
LGC.500.001.0001	Exhibit 10.39.1	LGAQ response to NTG-HB2-459
LGC.500.001.0020	Exhibit 10.39.2	Attachment 1: National Royal Commission into Black Summer Bushfires Submission
LGC.500.001.0045	Exhibit 10.39.3	Attachment 2: Queensland Climate Resilient Councils Flyer 2020
LGC.500.001.0047	Exhibit 10.39.4	Attachment 3: Queensland Climate Change Adaptation Governance Assessment: Summary results for Climate Change Governance Assessment of Queensland Local Governments
LGC.500.001.0074	Exhibit 10.39.5	Attachment 4: QCoast2100 Program Flyer
LGC.501.001.0001	Exhibit 19.14.1	Local Government Association of Queensland letter cover letter regarding the response to scenarios
LGC.501.001.0002	Exhibit 19.14.2	Local Government Association of Queensland response to scenarios

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LGN.500.001.0001	Exhibit 10.38.2	Appendix 2: LGNSW Draft Submission to NSW Independent Bushfire Inquiry
LGN.500.001.0038	Exhibit 10.38.1	Local Government NSW response to NTG-HB2-462
LGN.501.001.0006	Exhibit 19.6.1	Local Government NSW response to scenarios
LIS.500.001.0001	Exhibit 30.53.1	Lismore City Council Response to Notice to Give Information (NTG-HB3-647)
LSA.500.001.0001	Exhibit 10.40.1	Local Government Association of South Australia response to NTG-HB2- 460
LSA.501.001.0006	Exhibit 19.16.1	Local Government Association of South Australia response to scenarios
MAU.500.001.0001	Exhibit 10.41.2	Annexure A: MAV Org Chart May 2020
MAU.500.001.0002	Exhibit 10.41.3	Annexure B: Municipal Association of Victoria Final Report: Improving Emergency Management in Local Government Program
MAU.500.001.0012	Exhibit 10.41.4	Annexure C: Protocol for Inter-council Emergency Management Resource Sharing
MAU.500.001.0026	Exhibit 10.41.1	Municipal Association of Victoria response to NTG- HB2-461
MAU.501.001.0001	Exhibit 19.19.1	Municipal Association of Victoria response to scenarios
MDH.500.001.0001	Exhibit 2.1.1	Witness Statement – Professor Lisa Gibbs
MDH.500.001.0027	Exhibit 2.1.1.1	Annexure A: Gibbs L, Bryant R, Harms L, Forbes D, Block K, Gallagher HC, et al. ‘Beyond Bushfires: Community Resilience and Recovery Final Report’, Melbourne, Australia
MDH.500.001.0060	Exhibit 2.1.1.2	Annexure B: Bryant RA, Gibbs L, Gallagher HC, Pattison P, Lusher D, MacDougall C, et al. ‘Longitudinal Study of Changing Psychological Outcomes Following the Victorian Black Saturday Bushfires’, Aust N Z J Psychiatry (2018) Vol 52(6), 542-51
MDH.500.001.0071	Exhibit 2.1.1.3	Annexure C: Gibbs L, Nursey J, Cook J, Ireton G, Alkemade N, Roberts M, et al. ‘Delayed disaster impacts on academic performance of primary school children’, Child Development (2019) Vol 90(4), 1402- 1412
MDH.500.001.0083	Exhibit 2.1.1.4	Annexure D: Gallagher HC, Block K, Gibbs L, Forbes D, Lusher D, Molyneaux R, et al. ‘The effect of group involvement on post-disaster mental health: A longitudinal multilevel analysis’, Social Science and Medicine (2019) Vol 220, 167-75
MDH.500.001.0093	Exhibit 2.1.1.5	Annexure E: Molyneaux R, Gibbs L, Bryant RA, Humphreys C, Hegarty K, Kellett C, et al. ‘Interpersonal violence and mental health outcomes following disaster’, British J Psych Open (2020) Vol 6(1), 1-7
MDH.501.001.0001	Exhibit 2.1.2	University of Melbourne, Phoenix Australia & Australian Red Cross, Helping children and young people cope with crisis: Information for parents and caregivers
MDH.501.001.0049	Exhibit 2.1.3	University of Melbourne, Phoenix Australia & Australian Red Cross, Parenting: coping with crisis
MDH.502.001.0001	Exhibit 2.3.2	Australian Disaster Resilience Handbook Collection: Health and Disaster Management
MDH.503.001.0001	Exhibit 2.1.4	Resources for parents and caregivers - Australian Red Cross
MEG.500.001.0001	Exhibit 27.15.7	Metrix Consulting presentation titled: ‘Fire Danger Rating System and Warnings Social Research: Stage 2, Qualitative Research Report Evaluating Current State and Future Direction’

Document ID	Exhibit no.	Document name
MEG.500.001.0143	Exhibit 27.15.10	Optimisation survey: NFD RS and Warning Systems, Stage 3 Online Survey – Creative Optimisations of Systems
MEG.500.001.0160	Exhibit 27.15.11	Metrix Consulting presentation titled: ‘Fire Danger Rating: Desk Research Summary’
MEG.500.001.0174	Exhibit 27.15.5	Metrix Consulting presentation titled: ‘National Warnings Evaluation: Quantitative debrief session’ (Stage 1)
MEG.500.001.0203	Exhibit 27.15.6	Metrix Consulting presentation titled: ‘Fire Danger Rating System and Warnings Social Research: Stage 1, Survey Report Benchmarking Community Understanding and Action’
MEG.500.001.0308	Exhibit 27.15.2	Survey: National Alerts and Warnings – Stage 1 Online Survey
MEG.500.001.0330	Exhibit 27.15.12	Metrix Consulting presentation titled: ‘National Fire Danger Rating System Social Research: Summary National Fire Danger Rating System Presentation, Stages 1 to 3’
MEG.500.001.0362	Exhibit 27.15.13	Metrix Consulting presentation titled: ‘National Fire Danger Rating System Social Research: Summary National Fire Danger Rating System Research Report, Stages 1 to 3’
MEG.500.001.0435	Exhibit 27.15.18	Metrix Consulting presentation titled: ‘Multi Hazard Warnings Social Research: Summary Research Presentation, Stages 1 to 3’
MEG.500.001.0464	Exhibit 27.15.16	Metrix Consulting presentation titled: ‘Multi Hazard Warnings Social Research: Research Report , Stages 1 to 3’
MEG.500.001.0603	Exhibit 27.15.3	Recruitment Screener: SA CFS NFD RS Recruitment Screener – Stage 2
MEG.500.001.0608	Exhibit 27.15.17	Discussion Guide: SA CFS – National Alerts and Warnings – Focus Groups Discussion Guide, Stage 2
MEG.500.001.0616	Exhibit 27.15.8	Metrix Consulting presentation titled: ‘Fire Danger Rating System and Warnings Social Research: Stage 2 – Visitor Intercepts’
MEG.500.001.0636	Exhibit 27.15.19	Metrix Consulting presentation titled: ‘National Fire Danger Rating and Multi Hazard Warning System Social Research: Research Report, Australian Capital Territory Stages 1 to 3’
MEG.500.001.0729	Exhibit 27.15.20	Metrix Consulting presentation titled: ‘National Fire Danger Rating and Multi Hazard Warning System Social Research: Research Report, New South Wales Stages 1 to 3’
MEG.500.001.0822	Exhibit 27.15.21	Metrix Consulting presentation titled: ‘National Fire Danger Rating and Multi Hazard Warning System Social Research: Research Report, Northern Territory Stages 1 to 3’
MEG.500.002.0001	Exhibit 27.15.22	Metrix Consulting presentation titled: ‘National Fire Danger Rating and Multi Hazard Warning System Social Research: Research Report, Queensland Stages 1 to 3’
MEG.500.002.0094	Exhibit 27.15.23	Metrix Consulting presentation titled: ‘National Fire Danger Rating and Multi Hazard Warning System Social Research: Research Report, South Australia Stages 1 to 3’
MEG.500.002.0187	Exhibit 27.15.24	Metrix Consulting presentation titled: ‘National Fire Danger Rating and Multi Hazard Warning System Social Research: Research Report, Tasmania Stages 1 to 3’
MEG.500.002.0280	Exhibit 27.15.25	Metrix Consulting presentation titled: ‘National Fire Danger Rating and Multi Hazard Warning System Social Research: Research Report, Victoria Stages 1 to 3’

Document ID	Exhibit no.	Document name
MEG.500.002.0374	Exhibit 27.15.26	Metrix Consulting presentation titled: 'National Fire Danger Rating and Multi Hazard Warning System Social Research: Research Report, Western Australia Stages 1 to 3'
MEG.500.002.0467	Exhibit 27.15.14	Survey results: All Hazard Warnings – Stage 3 National Survey: Topline Summary of Results – Supporting messaging
MEG.500.002.0468	Exhibit 27.15.15	Survey results: All Hazard Warnings – Stage 3 National Survey: Topline Summary of Results
MEG.500.002.0469	Exhibit 27.15.4	Survey: SA CFS National Warnings, Kangaroo Island – Stage 2 Visitor Intercept Questionnaire
MEG.500.002.0478	Exhibit 27.15.27	Research proposal prepared for South Australian Country Fire Service: National Warnings Framework – Further Evaluation and Optimisation
MEG.500.002.0485	Exhibit 27.15.1	SA CFS – Social Research New National Fire Danger Rating System: Response to Tender
MFS.204.004.0016	Exhibit 24.10.1	SA Metropolitan Fire Service Response to Notice to Give Information (NTG-HB2-204)
MIC.500.001.0001	Exhibit 9.4.7	Research Centre for Future Landscapes response to Notice to Give Information (NTG-HB2-394)
MIR.001.001.0001	Exhibit 19.21.2	Publication - Changes to the Map of Bush Fire Prone Areas
MIR.001.001.0002	Exhibit 25.9.4	Transitions for alterations and extensions in bushfire prone areas until 1 May 2021
MIR.001.001.0004	Exhibit 25.9.5	Section 39 transitional bush fire application to modify or not apply a bush fire building standard
MIR.001.001.0006	Exhibit 25.9.6	Building in bush fire prone areas
MIR.001.003.0001	Exhibit 25.9.7	A guide to the building approvals process in WA
MIR.004.001.0001	Exhibit 25.9.1	Compliance and enforcement policy
MIR.004.002.0001	Exhibit 25.9.2	General Inspection Report Three – Bushfire building requirements in Western Australia
MIR.004.003.0001	Exhibit 25.9.3	Final Report – General Inspection Report One: A general inspection into metal roof construction in WA
MIR.501.001.0001	Exhibit 19.21.1	Statement of the Acting Director for Policy, Standards and Engineering, Mr Nabil Yazdani, in response to NTG-HB1-151
MOR.500.001.0001	Exhibit 10.1.1	Moreton Bay Regional Council response to NTG-HB3-606
MOR.500.002.0001	Exhibit 30.45.1	Email from C Petelia to Royal Commission dated 30 June 2020 in relation to "Follow-up question from hearings"
NBN.004.001.0775_R	Exhibit 15.4.27	Chief Executive Officers Report
NBN.100.001.0016_R	Exhibit 15.4.25	Outreach Deployment Brief – NBN local W/C 13th January – Travel Wed 15th - 17th Jan 2020
NBN.100.001.0465_R	Exhibit 15.4.26	NBN Bushfire Response Update
NBN.100.002.0202_R	Exhibit 15.4.24	XRT Structure to handle the Critical Bushfire Situation – January 2020
NBN.100.002.0256_R	Exhibit 15.4.23	South East Australia Bushfire Recovery Coordination Team Presentation
NBN.100.002.0460_R	Exhibit 15.4.9	NBN Executive Response Team Situation Report - 4pm 5 January 2020 to 10am 6 January 2020
NBN.100.002.0466_R	Exhibit 15.4.10	NBN Executive Response Team Situation Report - 10am 6 January 2020 to 4pm 6 January 2020
NBN.100.002.0473_R	Exhibit 15.4.11	NBN Executive Response Team Situation Report - 4pm 6 January 2020 to 10am 7 January 2020

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NBN.100.002.0480_R	Exhibit 15.4.12	NBN Executive Response Team Situation Report - 10am 7 January 2020 to 4pm 7 January 2020
NBN.100.002.0487_R	Exhibit 15.4.13	NBN Executive Response Team Situation Report - 4pm 7 January 2020 to 10am 8 January 2020
NBN.100.002.0494_R	Exhibit 15.4.14	NBN Executive Response Team Situation Report - 10am 8 January 2020 to 10am 9 January 2020
NBN.100.002.0500_R	Exhibit 15.4.15	NBN Executive Response Team Situation Report - 10am 9 January 2020 to 10am 10 January 2020
NBN.100.002.0506_R	Exhibit 15.4.16	NBN Executive Response Team Situation Report - 10am 10 January 2020 to 10am 11 January 2020
NBN.100.002.0511_R	Exhibit 15.4.17	NBN Executive Response Team Situation Report - 10am 11 January 2020 to 10am 12 January 2020
NBN.100.002.0515_R	Exhibit 15.4.18	NBN Executive Response Team Situation Report - 10am 12 January 2020 to 10am 13 January 2020
NBN.100.002.0519_R	Exhibit 15.4.19	NBN Executive Response Team Situation Report - 10am 13 January 2020 to 10am 15 January 2020
NBN.100.002.0524_R	Exhibit 15.4.20	NBN Executive Response Team Situation Report - 10am 15 January 2020 to 10am 17 January 2020
NBN.100.002.0529_R	Exhibit 15.4.21	NBN Executive Response Team Situation Report - 10am 18 January 2020 to 10am 20 January 2020
NBN.100.002.0534_R	Exhibit 15.4.3	NBN Executive Response Team Situation Report – South Eastern Australia Bushfire Emergency – 2 Jan 2020 to 3 Jan 2020
NBN.100.002.0539_R	Exhibit 15.4.4	NBN Executive Response Team Situation Report - 10am 3 January 2020 to 4pm 3 January 2020
NBN.100.002.0544_R	Exhibit 15.4.5	NBN Executive Response Team Situation Report - 4pm 3 January 2020 to 10am 4 January 2020
NBN.100.002.0549_R	Exhibit 15.4.6	NBN Executive Response Team Situation Report - 10am 4 January 2020 to 4pm 4 January 2020
NBN.100.002.0555_R	Exhibit 15.4.7	NBN Executive Response Team Situation Report -4pm 4 January 2020 to 10am 5 January 2020
NBN.100.002.0560_R	Exhibit 15.4.8	NBN Executive Response Team Situation Report -10am 5 January 2020 to 4pm 5 January 2020
NBN.100.002.1420_R	Exhibit 15.4.22	Emergency Management Framework
NBN.500.001.0001_R	Exhibit 15.4.1	NBN's response to Notice to Give Information (NTG-HB2-256)
NBN.500.002.0001_R	Exhibit 15.4.2	NBN's response to Notice to Give Information (NTG-HB2-442)
NCB.001.001.0001	Exhibit 13.6.1	Witness statement of Mr James McTavish
NCB.001.001.0018	Exhibit 13.6.2	NSW Cross Border Commissioner Business Plan, 2015-18
NCB.001.001.0026	Exhibit 13.6.3	ACT-NSW MoU for Regional Collaboration 2016-2019
NCB.001.001.0032	Exhibit 13.6.4	ACT-NSW MoU Worklist 2016-17
NCB.001.001.0043	Exhibit 13.6.5	ACT-NSW MoU Report 2016-17
NCB.001.001.0053	Exhibit 13.6.6	ACT-NSW MoU Worklist 2017-18
NCB.001.001.0069	Exhibit 13.6.7	ACT-NSW MoU Report 2017-18
NCB.001.001.0091	Exhibit 13.6.8	ACT-NSW MoU Work Plan 2018-19
NCB.001.001.0109	Exhibit 13.6.9	Summaries of MoUs and related documents
NCB.001.001.0143	Exhibit 13.6.10	QLD-NSW Statement of Principles and Priorities for Cross Border Collaboration 2016-19
NCB.001.001.0149	Exhibit 13.6.11	QLD-NSW Statement Worklist 2016-17

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NCB.001.001.0159	Exhibit 13.6.12	QLD-NSW Statement Report 2016-17
NCB.001.001.0167	Exhibit 13.6.13	QLD-NSW Statement Worklist 2017-18
NCB.001.001.0180	Exhibit 13.6.14	QLD-NSW Statement Report 2017-18
NCB.001.001.0198	Exhibit 13.6.15	QLD-NSW Statement Worklist 2018-19
NCC.500.001.0001	Exhibit 29.3.1	National Critical Care and Trauma Response Centre Response to Notice to Give (NTG-HB1-702)
NCC.501.001.0001	Exhibit 29.3.2	AUSMAT Bushfire Relief – Concept Paper
NCC.501.001.0003	Exhibit 29.3.4	AUSMAT Bushfire Relief deployment
NCC.501.001.0006	Exhibit 29.3.3	AUSMAT Bushfire Relief deployment
NCC.501.001.0009	Exhibit 29.3.5	AUSMAT Post Disaster: Health and Community Rapid Needs Assessment
NCC.501.001.0015	Exhibit 29.3.6	AUSMAT Team Situation Report
NCC.501.001.0021	Exhibit 29.3.8	AUSMAT Team Situation Report
NCC.501.001.0028	Exhibit 29.3.9	AUSMAT Team Situation Report
NCC.501.001.0035	Exhibit 29.3.10	AUSMAT Team Situation Report
NCC.501.001.0041	Exhibit 29.3.11	AUSMAT Team Situation Report NSW
NCC.501.001.0047	Exhibit 29.3.12	AUSMAT Team Situation Report NSW
NCC.501.001.0057	Exhibit 29.3.13	AUSMAT Team Situation Report NSW
NCC.501.001.0064	Exhibit 29.3.14	AUSMAT Team Situation Report NSW
NCC.501.001.0072	Exhibit 29.3.15	AUSMAT Team Situation Report NSW
NCC.501.001.0079	Exhibit 29.3.16	AUSMAT Team Situation Report NSW
NCC.501.001.0087	Exhibit 29.3.7	AUSMAT Team Situation Report
NEP.500.001.0010	Exhibit 29.5.17	Annexure 1: Air Quality Index bands and pollutant thresholds
NEP.500.001.0011	Exhibit 29.5.18	Annexure 2: Map of locations of NT EPA monitoring stations
NEP.500.001.0012	Exhibit 29.5.16	NT Environment Protection Agency Response to Notice to Give (NTG- HB2-391)
NES.501.001.0012	Exhibit 23.9.1	Northern Territory Police Fire and Emergency Services response to Notice to Give (NTG-HB2-528) – Interstate Assistance scenarios
NFA.500.001.0001	Exhibit 31.14.1	NSW Farmers Response to Notice to Give Information (NTG-HB2-357)
NFF.500.001.0001	Exhibit 26.5.1	National Farmers Federation (NFF) Response to NTG-HB2-355
NHM.9001.0001.0001	Exhibit 6.7.2	National Health and Medical Research Council’s response to Notice to Give (NTG-HB1-701)
NHM.9001.0001.0004	Exhibit 6.7.3	Attachment A: Spreadsheet containing NHMRC grants
NIN.500.001.0002	Exhibit 27.5.1	Witness statement of Marcus Ehrlich in response to Notice to Give (NTS HB3-003)
NIN.500.001.0011	Exhibit 27.5.3	Attachment 2: Fire Detection and Monitoring with Long Range Drones



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NIN.500.001.0016	Exhibit 27.5.4	Attachment 3: Hazard Reduction Burns Flyer
NIN.500.001.0018	Exhibit 27.5.5	Attachment 4: Ninnox Robotics System Capability Statement
NIN.500.001.0022	Exhibit 27.5.6	Attachment 5: Ninnox Robotics submission to the Royal Commission into National Natural Disaster Arrangements
NIN.500.001.0031	Exhibit 27.5.8	Technical datasheet – Reach
NIN.500.001.0053	Exhibit 27.5.7	Technical datasheet – Transition
NIN.500.001.0055	Exhibit 27.5.2	Attachment 1: NSW Rural Fire Service (case study)
NND.001.00161	Exhibit 26.36.1	Submission of Marilyn Schoonderwoerd to the Royal Commission
NND.001.00275.01	Exhibit 19.31.1	National desktop review of Bushfire Building Regulations
NND.001.00276.01	Exhibit 19.31.2	Bushfire Sprinkler Systems – Need for further research
NND.001.00284	Exhibit 29.16.1	Submission of Australian Academy of Health and Medical Sciences
NND.001.00305.05	Exhibit 33.39.6	The Potential Role of the Commonwealth in Responding to Catastrophic Disasters
NND.001.00324.01	Exhibit 26.9.1	Submission of The Salvation Army to the Royal Commission
NND.001.00325.01	Exhibit 29.16.3	Submission of Fortem Australia
NND.001.00349.01	Exhibit 29.16.6	Submission of Australian Child & Adolescent Trauma, Loss and Grief Network
NND.001.00363.01	Exhibit 17.2.1	Submission of Major General Peter Dunn, AO made on behalf of the Conjola Community Recovery Association
NND.001.00408.01_E	Exhibit 2.5.9	Snowy Valleys Council Submission
NND.001.00522	Exhibit 29.16.7	Submission of Jane H. Greacen
NND.001.00644	Exhibit 12.45.1	Submission of Nambucca Valley Council
NND.001.00652.02	Exhibit 17.1.1	Attachment to Submission of Institute of Foresters of Australia and Australian Forest Growers
NND.001.00692.01	Exhibit 26.11.1	Save the Children: ‘Children’s experiences and needs in the 2019-20 bushfires: consolidated submission to inquiries into the 2019-20 bushfire season’
NND.001.00695	Exhibit 29.16.4	Submission of National Rural Health Alliance
NND.001.00776.01	Exhibit 26.12.1	Team Rubicon Australia submission to the Royal Commission
NND.001.00782	Exhibit 26.13.1	Submission of Eleanor Tree on behalf of Housing Relief Limited
NND.001.00789.01	Exhibit 19.24.2	Submission of the Planning Institute of Australia to the Royal Commission
NND.001.00824.01	Exhibit 4.1.25	Submission - Australasian Fire and Emergency Service Authorities Council (AFAC)
NND.001.00827.01	Exhibit 26.16.1	Submission of FIA to the Royal Commission
NND.001.00846.01	Exhibit 19.27.1	Submission of Melbourne Sustainable Society Institute and Melbourne School of Design, University of Melbourne to the Royal Commission
NND.001.00866	Exhibit 12.43.1	Submission of Southern Downs Regional Council
NND.001.00897.01	Exhibit 14.4.2	Bushfire.io – Submission to the Royal Commission into National Natural Disaster Arrangements
NND.001.00906.01	Exhibit 17.2.2	Submission of Major General Peter Dunn, AO

Document ID	Exhibit no.	Document name
NND.001.00949.01	Exhibit 29.16.10	Submission of Doctors for the Environment Australia
NND.001.00969.01	Exhibit 9.2.8	Jessica Weir, Bhiemie Williamson and Francis Markham submission to the Royal Commission
NND.001.00982.01	Exhibit 7.12.8	Hancock Victorian Plantations (HVP) submission to the Royal Commission into National Natural Disaster Arrangements
NND.001.00988.01	Exhibit 9.2.10	Vanessa Cavanagh submission to the Royal Commission
NND.001.01011.01	Exhibit 26.14.1	Submission of Homelessness NSW to the Royal Commission
NND.001.01013.02	Exhibit 19.33.1	Building our nation's resilience to natural disasters
NND.001.01013.03	Exhibit 19.33.2	Building an open platform for natural disaster resilience decisions
NND.001.01013.04	Exhibit 19.33.3	Building resilient infrastructure
NND.001.01062.02_E	Exhibit 2.5.8	Towong Shire Council Submission
NND.001.01084.01	Exhibit 26.10.1	St Vincent de Paul Society submission to the Royal Commission
NND.001.01091.01	Exhibit 9.2.2	Gunaikurnai Land and Waters Aboriginal Corporation submission to the Royal Commission into National Natural Disaster Arrangements
NND.001.01091.02	Exhibit 9.2.3	Annexure A (Part 1): Post Wildfire Indigenous Heritage Survey, Volume 1: Background, Survey, Results and Recommended Management Options
NND.001.01091.03	Exhibit 9.2.4	Annexure A (Part 2): Post Wildfire Indigenous Heritage Survey, Volume 2: Management of Impacts from Wildfire and Suppression Activities
NND.001.01091.04	Exhibit 9.2.5	Annexure B: Gunaikurnai Whole of Country Plan
NND.001.01092.02	Exhibit 12.44.1	Submission of Corangamite Shire Council
NND.001.01141.01	Exhibit 19.26.1	Submission of the Property Council of Australia to the Royal Commission entitled Building resilient communities into the future
NND.001.01143.01	Exhibit 14.1.6	ABC Submission to the Royal Commission into National Natural Disaster Arrangements
NND.001.01184.01	Exhibit 15.10.11	Energy Networks Australia submission to the Royal Commission
NND.001.01190.01	Exhibit 26.18.1	Submission of ACSA to the Royal Commission
NND.001.01205.01	Exhibit 29.16.9	Submission of The Pharmacy Guild of Australia
NND.001.01206.01	Exhibit 7.12.3	Forest Industry Federation WA submission to the Royal Commission into National Natural Disaster Arrangements
NND.001.01221.01	Exhibit 26.37.1	Submission of Mark Duckworth (Deakin University), Professor Frank Archer (Monash University) and Dudley McArdle (Monash University) to the Royal Commission.
NND.001.01234	Exhibit 26.19.1	Submission of Pauline Cook on behalf of Monaro Family Support
NND.001.01235.01	Exhibit 16.1.1	Volunteer Fire Brigades Victoria (VFBV) Submission to the Royal Commission into Natural Disaster Arrangements

Document ID	Exhibit no.	Document name
NND.001.01235.01_0095	Exhibit 16.1.2	Annexure 1: Volunteer Charter
NND.001.01235.01_0096	Exhibit 16.1.3	Annexure 2: Emergency Management Statement
NND.001.01235.01_0097	Exhibit 16.1.4	Annexure 3: Volunteer Welfare and Efficiency Survey
NND.001.01235.01_0117	Exhibit 16.1.5	Annexure 4: Volunteer Welfare and Efficiency Survey – National Report
NND.001.01235.01_0137	Exhibit 16.1.6	Annexure 5: Volunteer Attitudes Towards Planned Burning
NND.001.01235.01_0155	Exhibit 16.1.7	Annexure 6: VFBV Victorian Bushfires Royal Commission Submission Precis
NND.001.01241.01	Exhibit 12.42.1	Submission of Queanbeyan-Palerang Regional Council
NND.001.01261.01	Exhibit 26.24.1	Submission of Volunteering Queensland to the Royal Commission
NND.001.01281.02	Exhibit 9.2.13	Shawn Fletcher et al submission to the Royal Commission
NND.001.01286	Exhibit 26.38.1	Submission of Cobargo Bushfire Relief Centre to the Royal Commission
NND.001.01309.01	Exhibit 9.2.6	Kimberly Land Council Submission to the Royal Commission
NND.001.01311.01	Exhibit 26.31.1	Submission of IFAW to the Royal Commission
NND.001.01313	Exhibit 26.39.1	Submission of Greater Mogo Fire Recovery to the Royal Commission
NND.001.01360.02	Exhibit 38.16.1	Menzies Research Centre Policy Paper: Strengthening Resilience – Managing national disasters after the 2019-2020 bushfire season
NND.001.01366.01	Exhibit 26.25.1	Submission of Volunteering Australia to the Royal Commission
NND.001.01368.01	Exhibit 19.29.1	Climate Change Risk to Australia’s Built Environment: A Second Pass National Assessment
NND.001.01376.01	Exhibit 26.40.1	Submission of Australian National University to the Royal Commission
NND.001.01379.01	Exhibit 26.7.1	VCOS submission to the Royal Commission into National Natural Disaster Arrangements
NND.001.01380.01	Exhibit 26.22.1	Submission of Minderoo Foundation to the Royal Commission
NND.300.001.0001	Exhibit 35.12.1	RCNDA - Draft Proposition Response - Ballarat Technologies P L
NND.300.001.0002	Exhibit 35.12.2	RCNDA - Draft Proposition Response - Chris Drake
NND.300.001.0003	Exhibit 35.12.3	RCNDA - Draft Proposition Response - David Bowman
NND.300.001.0004	Exhibit 35.12.4	RCNDA - Draft Proposition Response - Thomas Morley
NND.300.002.0001	Exhibit 35.12.5	D20 25489 - RCNDA - Draft Proposition Response - Vanessa Cobham
NND.300.002.0002	Exhibit 35.12.6	D20 25492 - RCNDA - Draft Proposition Response - St Vincent de Paul
NND.300.002.0003	Exhibit 35.12.7	RCNDA - Draft Proposition Response - Brian Boyd
NND.300.002.0004	Exhibit 35.12.8	RCNDA - Draft Proposition Response - Friends of the Earth (Cam Walker)
NND.300.002.0005	Exhibit 35.12.9	RCNDA - Draft Proposition Response - SA Veterinary Emergency Management
NND.300.003.0001	Exhibit 35.12.10	RCNDA - Draft Proposition Response - Lismore Citizens Flood Review Group
NND.300.003.0002	Exhibit 35.12.11	RCNDA - Draft Proposition Response - Stamford Rural Fire Brigade

Document ID	Exhibit no.	Document name
NND.300.003.0003	Exhibit 35.12.12	RCNDA - Draft Proposition Response - University of Melbourne
NND.300.004.0001	Exhibit 35.12.13	RCNDA - Draft Proposition Response - Asthma Australia
NND.300.004.0002	Exhibit 35.12.14	RCNDA - Draft Proposition Response - Australian Red Cross
NND.300.004.0003	Exhibit 35.12.15	RCNDA - Draft Proposition Response - Bushfire and Natural Hazards CRC
NND.300.004.0004	Exhibit 35.12.16	RCNDA - Draft Proposition Response - Dr Jenny Fisher
NND.300.004.0032	Exhibit 35.12.17	RCNDA - Draft Proposition Response - Floodplain Management Australia
NND.300.004.0060	Exhibit 35.12.18	RCNDA - Draft Proposition Response - Pain Australia
NND.300.004.0088	Exhibit 35.12.19	RCNDA - Draft Proposition Response - RSPCA
NND.300.005.0001	Exhibit 35.12.21	RCNDA - Draft proposition Response – Australian Business Roundtable for Disaster Resilience & Safer Communities
NND.300.005.0002	Exhibit 35.12.22	RCNDA - Draft Proposition Response – Australian Communications Consumer Action Network
NND.300.005.0003	Exhibit 35.12.23	RCNDA - Draft Proposition Response - AFAC
NND.300.005.0004	Exhibit 35.12.24	RCNDA - Draft Proposition Response – Australian Federation of Air Pilots
NND.300.005.0005	Exhibit 35.12.25	RCNDA - Draft Proposition Response – Australian Institute of Health and Welfare
NND.300.005.0006	Exhibit 35.12.26	RCNDA - Draft Proposition Response - Air Affairs Australia
NND.300.005.0007	Exhibit 35.12.27	RCNDA - Draft Proposition Response - Australian Local Government Association
NND.300.005.0008	Exhibit 35.12.28	RCNDA - Draft Proposition Response - Andrew Peters
NND.300.005.0009	Exhibit 35.12.29	RCNDA - Draft Proposition Response - Ann Jensen
NND.300.005.0010	Exhibit 35.12.30	RCNDA - Draft proposition Response - Anthea Howard
NND.300.005.0011	Exhibit 35.12.31	RCNDA - Draft Proposition Response – Australian Child and Adolescent Trauma, Grief and Loss Network
NND.300.005.0012	Exhibit 35.12.32	RCNDA - Draft Proposition Response - Australian Radio Communications Industry Association
NND.300.005.0013	Exhibit 35.12.33	RCNDA - Draft Proposition Response – Australian Trucking Association
NND.300.005.0014	Exhibit 35.12.34	RCNDA - Draft Proposition Response – Australian Workers’ Union
NND.300.005.0015	Exhibit 35.12.35	RCNDA - Draft Proposition Response - Bullioh Fire Brigade
NND.300.005.0016	Exhibit 35.12.36	RCNDA - Draft Proposition Response - Bushfire Volunteers
NND.300.005.0017	Exhibit 35.12.37	RCNDA - Draft Proposition Response - Consumer Action Law Centre
NND.300.005.0018	Exhibit 35.12.38	RCNDA - Draft Proposition Response - Community Council for Australia
NND.300.005.0019	Exhibit 35.12.39	RCNDA - Draft Proposition Response - Centre for Atmospheric Chemistry, University of Wollongong
NND.300.005.0020	Exhibit 35.12.40	RCNDA - Draft Proposition Response - Centre for Disaster Management and Public Safety
NND.300.005.0021	Exhibit 35.12.41	RCNDA - Draft Proposition Response – Central Gippsland Essential Industries Group
NND.300.005.0022	Exhibit 35.12.42	RCNDA - Draft Proposition Response - Climate Council of Australia

Document ID	Exhibit no.	Document name
NND.300.005.0023	Exhibit 35.12.43	RCNDA - Draft Proposition Response - David James
NND.300.005.0024	Exhibit 35.12.44	RCNDA - Draft Proposition Response - Dr Briony Towers
NND.300.005.0025	Exhibit 35.12.45	RCNDA - Draft Proposition Response - Dr Conroy
NND.300.005.0026	Exhibit 35.12.46	RCNDA - Draft Proposition Response - Eric Baldock
NND.300.005.0027	Exhibit 35.12.47	RCNDA - Draft Proposition Response - Essential Energy
NND.300.005.0028	Exhibit 35.12.48	RCNDA - Draft Proposition Response - Garry Squires
NND.300.005.0029	Exhibit 35.12.50	RCNDA - Draft Proposition Response - Greg McMahon
NND.300.005.0030	Exhibit 35.12.51	RCNDA - Draft Proposition Response - Griffith University
NND.300.005.0031	Exhibit 35.12.52	RCNDA - Draft Proposition Response - Heidi Chappelow
NND.300.005.0032	Exhibit 35.12.53	RCNDA - Draft Proposition Response - HPV Plantations
NND.300.005.0033	Exhibit 35.12.54	RCNDA - Draft Proposition Response - IAG
NND.300.005.0034	Exhibit 35.12.55	RCNDA - Draft Proposition Response - Ian Dunlop
NND.300.005.0035	Exhibit 35.12.56	RCNDA - Draft Proposition Response – Insurance Council of Australia
NND.300.005.0036	Exhibit 35.12.57	RCNDA - Draft Proposition Response – Investor Group on Climate Change
NND.300.005.0037	Exhibit 35.12.58	RCNDA - Draft Proposition Response - Independent Bushfire Group
NND.300.005.0038	Exhibit 35.12.59	RCNDA - Draft Proposition Response - IPSGroup Pty Ltd
NND.300.005.0039	Exhibit 35.12.60	RCNDA - Draft Proposition Response - John Cameron
NND.300.005.0040	Exhibit 35.12.61	RCNDA - Draft Proposition Response - John McLean
NND.300.005.0042	Exhibit 35.12.62	RCNDA - Draft Proposition Response – Municipal Association of Victoria
NND.300.005.0043	Exhibit 35.12.63	RCNDA - Draft Proposition Response - McDermott Aviation
NND.300.005.0044	Exhibit 35.12.64	RCNDA - Draft Proposition Response - Michael Sydney
NND.300.005.0045	Exhibit 35.12.65	RCNDA -Draft Proposition Response - Minderoo Foundation
NND.300.005.0046	Exhibit 35.12.66	RCNDA - Draft Proposition Response - Monash University Disaster Resilience Initiative
NND.300.005.0047	Exhibit 35.12.69	RCNDA - Draft Proposition Response - Natural Hazards Consulting
NND.300.005.0048	Exhibit 35.12.70	RCNDA - Draft Propositions Response - Letter – Australian Workers’ Union
NND.300.005.0051	Exhibit 35.12.71	RCNDA - Draft Propositions Response - Letter – Consumer Action Law Centre
NND.300.005.0052	Exhibit 35.12.72	RCNDA - Draft Propositions Response - Letter - Centre for Disaster Management and Public Safety
NND.300.005.0062	Exhibit 35.12.73	RCNDA - Draft Propositions Response - Letter - Climate Council of Australia
NND.300.005.0277	Exhibit 35.12.49	RCNDA - Draft Propositions Response - Letter - Greg McMahon
NND.300.006.0001	Exhibit 35.12.74	RCNDA - Draft Propositions Response - Phil Tucak
NND.300.006.0002	Exhibit 35.12.75	RCNDA - Draft Propositions Response - World Wide Fund for Nature Australia

Document ID	Exhibit no.	Document name
NND.300.006.0003	Exhibit 35.12.76	RCNDA - Draft Proposition Response - Australian Charities and Not-for- profits Commission
NND.300.006.0004	Exhibit 35.12.77	RCNDA - Draft Proposition Response - Institute of Foresters of Australia and Australian Forest Growers
NND.300.006.0005	Exhibit 35.12.78	RCNDA - Draft Proposition Response - Legal Aid NSW
NND.300.006.0006	Exhibit 35.12.79	RCNDA - Draft Proposition Response - Singtel Optus
NND.300.006.0007	Exhibit 35.12.80	RCNDA - Draft Proposition Response - Richard Stewart
NND.300.006.0008	Exhibit 35.12.81	RCNDA - Draft proposition Response - Emerging Minds
NND.300.006.0009	Exhibit 35.12.82	RCNDA - Draft Proposition Response – Queensland Farmers Federation
NND.300.006.0010	Exhibit 35.12.83	RCNDA- Draft Proposition Response - David Lindenmayer
NND.300.006.0011	Exhibit 35.12.85	RCNDA - Draft Proposition Response - AAAA - Supplementary comments
NND.300.006.0020	Exhibit 35.12.86	RCNDA - Draft Proposition Response - Access All Inc
NND.300.006.0021	Exhibit 35.12.87	RCNDA - Draft Proposition Response - Commercial Radio Australia
NND.300.006.0059	Exhibit 35.12.88	RCNDA - Draft Proposition Response - Communications Alliance AMTA
NND.300.006.0085	Exhibit 35.12.89	RCNDA - Draft Proposition Response - Communications Alliance AMTA
NND.300.006.0100	Exhibit 35.12.90	RCNDA - Draft Proposition Response - Free TV
NND.300.006.0114	Exhibit 35.12.91	RCNDA - Draft Proposition Response - Law Council of Australia
NND.300.006.0115	Exhibit 33.58.1	RCNDA - Draft Proposition Response Letter- Fundraising Institute Australia
NND.300.006.0115	Exhibit 35.12.92	RCNDA - Draft Proposition Response Letter- Fundraising Institute Australia
NND.300.006.0117	Exhibit 35.12.67	RCNDA - Draft Proposition Response - Monash University - Attachment 1
NND.300.006.0121	Exhibit 35.12.93	RCNDA - Draft Proposition Response - National Aboriginal Community Controlled Health Organisation
NND.300.006.0122	Exhibit 35.12.94	RCNDA - Draft Proposition Response - National mental Health Commission
NND.300.006.0126	Exhibit 35.12.95	RCNDA - Draft Proposition Response - Sandy MacKenzie
NND.300.006.0130	Exhibit 35.12.96	RCNDA - Draft Proposition Response - South-West Forests Defence Foundation Inc
NND.300.006.0133	Exhibit 35.12.84	RCNDA - Draft Proposition Response AAAA
NND.300.006.0134	Exhibit 35.12.97	RCNDA - Draft Proposition Response - Local Government Association SA
NND.300.006.0135	Exhibit 35.12.98	RCNDA Draft Proposition Response - John Stein
NND.300.006.0136	Exhibit 35.12.99	RCNDA Draft Proposition Response - Peter Dunn
NND.300.006.0137	Exhibit 35.12.100	RCNDA - Draft Proposition Response Richard Weller
NND.300.006.0138	Exhibit 35.12.101	RCNDA - Draft Proposition Response Janet Stein
NND.300.006.0139	Exhibit 35.12.102	RCNDA - Draft Proposition Response - Alan Hughes
NND.300.006.0140	Exhibit 35.12.103	RCNDA - Draft Proposition Response - Andrea Baldwin
NND.300.006.0141	Exhibit 35.12.104	RCNDA - Draft Proposition Response - Andy Lloyd

Document ID	Exhibit no.	Document name
NND.300.006.0142	Exhibit 35.12.105	RCNDA - Draft Proposition Response - Australian Financial Complaints Authority
NND.300.006.0144	Exhibit 35.12.106	RCNDA - Draft Proposition Response - Emergency Leaders for Climate Action
NND.300.006.0146	Exhibit 35.12.107	RCNDA - Draft proposition Response – Local Government NSW
NND.300.006.0147	Exhibit 35.12.108	RCNDA - Draft Proposition Response - Nepean Blue Mountains Primary Health Network
NND.300.006.0148	Exhibit 35.12.109	RCNDA - Draft Proposition Response – Royal Australian College of General Practitioners
NND.300.006.0149	Exhibit 35.12.110	RCNDA - Draft Proposition Response - Ray Bange
NND.300.006.0150	Exhibit 35.12.111	RCNDA - Draft Proposition Response - Red Helmet Technology
NND.300.006.0151	Exhibit 35.12.112	RCNDA - Draft Proposition Response - Robert Glasser
NND.300.006.0155	Exhibit 35.12.113	RCNDA -Draft Proposition Response - Wildlife Health Australia Inc
NND.300.007.0020	Exhibit 35.12.115	RCNDA - Draft Proposition Response - Australian Institute of Architects
NND.300.007.0046	Exhibit 35.12.116	RCNDA - Draft Proposition Response – Financial Rights Legal Centre
NND.300.008.0001	Exhibit 35.12.20	RCNDA - Draft Proposition Response - Risk Frontiers
NND.300.008.0002	Exhibit 35.12.114	RCNDA - Draft Proposition Response - Actuaries Institute
NND.300.008.0003	Exhibit 35.12.117	RCNDA - Draft Proposition Response – National Onsite Providers Association
NND.300.008.0004	Exhibit 35.12.118	RCNDA - Draft Proposition Response - NSW Farmers
NND.300.008.0005	Exhibit 35.12.119	RCNDA - Draft Proposition Response – NSW Aboriginal Land Council
NND.300.008.0006	Exhibit 35.12.120	RCNDA - Draft Proposition Response - Peter Attiwill
NND.300.008.0007	Exhibit 35.12.121	RCNDA - Draft Proposition Response - Queensland University Of Technology
NND.300.008.0008	Exhibit 35.12.68	RCNDA - Draft Proposition Response - Research Group- Monash University
NND.300.008.0009	Exhibit 35.12.122	RCNDA - Draft Proposition Response - Ronald James
NND.300.008.0010	Exhibit 35.12.123	RCNDA - Draft Proposition Response - Save Perth Hills
NND.300.008.0011	Exhibit 35.12.124	RCNDA – Draft Propositions Response – Save the Children
NND.300.008.0012	Exhibit 35.12.125	RCNDA – Draft Propositions Response – Standards Australia
NND.300.008.0013	Exhibit 35.12.126	RCNDA – Draft Propositions Response – The Salvation Army Australia
NND.300.008.0014	Exhibit 35.12.127	RCNDA – Draft Propositions Response – Victorian Council of Social Service
NND.300.008.0015	Exhibit 35.12.128	RCNDA – Draft Propositions Response – Volunteer Fire Brigades Victoria
NND.300.008.0016	Exhibit 35.12.129	RCNDA – Draft Propositions Response – Volunteer Fire Brigades Victoria District 13 Council
NND.300.008.0017	Exhibit 35.12.130	RCNDA – Draft Propositions Response – Victorian National Parks Association
NND.300.008.0018	Exhibit 35.12.131	RCNDA – Draft Propositions Response – Volunteering Australia
NND.300.008.0019	Exhibit 35.12.132	RCNDA – Draft Propositions Response – Volunteering Queensland
NND.300.008.0020	Exhibit 35.12.133	RCNDA – Draft Propositions Response – Wildlife Carers Group

Document ID	Exhibit no.	Document name
NND.300.010.0001	Exhibit 37.25.1	AGL Loy Yang Response to Draft Propositions
NND.300.010.0002	Exhibit 37.24.1	Shoalhaven City Council Response to Draft Propositions
NND.600.00041.01	Exhibit 7.12.2	Australian Forest Products Association, 'Using fire and machines to better fire-proof our country towns'
NND.600.00054.01	Exhibit 30.1.17	Mr David Bennett AC QC's submission to Royal Commission into National Natural Disaster Arrangements
NND.600.00090	Exhibit 29.11.3	Submission of Australian Healthcare and Hospitals Association
NND.600.00092	Exhibit 29.16.8	Submission of Dr Michael J Holland
NND.600.00152	Exhibit 20.32.1	ACT Government submission to the Royal Commission
NND.600.00163	Exhibit 29.16.5	Submission of Australian Breastfeeding Association
NND.600.00192	Exhibit 19.30.1	Submission of the Insurance Council of Australia to the Royal Commission
NND.600.00199	Exhibit 29.16.12	Submission of Adjunct Associate Professor Karleen Gribble
NND.600.00199.01	Exhibit 29.16.13	Annexure to Submission of Adjunct Associate Professor Karleen Gribble
NND.600.00203	Exhibit 26.6.1	Submission of Legal Aid NSW to the Royal Commission
NND.600.00232	Exhibit 26.30.2	Submission of RSPCA Queensland to the Royal Commission
NND.600.00246	Exhibit 15.5.1	Submission of Centre for Disaster Management and Public Safety
NND.600.00248	Exhibit 7.12.4	Submission of the Victorian Farmers Federation to the Royal Commission
NND.600.00248	Exhibit 26.2.2	Submission of the Victorian Farmers Federation to the Royal Commission
NND.600.00257	Exhibit 26.32.1	Submission of WWF Australia to the Royal Commission
NND.600.00259	Exhibit 26.44.1	Submission of CPA Australia to the Royal Commission
NND.600.00266	Exhibit 14.5.1	Community Broadcasting Association of Australia Submission to the Royal Commission into National Natural Disaster Arrangements
NND.600.00285	Exhibit 19.28.1	Submission of the Australian Institute of Architects to the Royal Commission
NND.600.00320.01	Exhibit 26.15.1	Submission of Justice Connect to the Royal Commission
NND.600.00329.01	Exhibit 7.12.5	AgForce Queensland submission to the Parliamentary Inquiry into the impact on the agricultural sector of vegetation and land management policies, regulations and restrictions
NND.600.00329.02	Exhibit 7.12.6	AgForce Queensland submission to the Royal Commission into National Natural Disaster Arrangements
NND.600.00330	Exhibit 26.23.1	Submission of ACOSS to the Royal Commission
NND.600.00339.01	Exhibit 26.28.1	Submission of WIRES to the Royal Commission
NND.600.00381	Exhibit 19.17.1	Submission of the Tasmanian Government to the Royal Commission
NND.600.00384	Exhibit 9.2.1	Cape York Land Council response to Notice to Give (NTG-HB1-079)
NND.600.00397	Exhibit 29.16.11	Submission of Robyn Schofield
NND.600.00500.01	Exhibit 38.18.3	Attachment to Submission: Dentons: Final Currowan Fire impact at Willinga Park and Bawley Point
NND.600.00500.02	Exhibit 38.18.1	Submission of Willinga Park to the Royal Commission



Document ID	Exhibit no.	Document name
NND.600.00500.03	Exhibit 38.18.2	Attachment to Submission: Dentons: Currowan Fire impact at Willinga Park and Bawley Point
NND.800.001.00002.01	Exhibit 30.1.10	Submission in response to Issues Paper 1: Constitutional Framework for the Declaration of a National Emergency (Mr Ronald James AFSM)
NND.800.001.00005.01	Exhibit 30.1.11	Submission in response to Issues Paper 1: Constitutional Framework for the Declaration of a National Emergency (Associate Professor Luke Beck)
NND.800.001.00006.01	Exhibit 30.1.12	Submission in response to Issues Paper 1: Constitutional Framework for the Declaration of a National Emergency (Ms Susanne Tongue)
NND.800.001.00007	Exhibit 29.17.1	Response of Graham R Brown
NND.800.001.00008	Exhibit 29.17.2	Response of Cedric Robin Hingee
NND.800.001.00009	Exhibit 29.17.3	Response of IPSGroup Pty Ltd
NND.800.001.00010.01	Exhibit 29.17.4	Response of Australasian Fire and Emergency Service Authorities Council Ltd
NND.800.001.00012	Exhibit 29.17.5	Response of CareFlight NT
NND.800.001.00013	Exhibit 31.70.1	Anonymous Response
NND.800.001.00014	Exhibit 31.70.2	Response of Mr Campbell McKenzie
NND.800.001.00015	Exhibit 31.70.3	Response of Mr James Gray
NND.800.001.00016	Exhibit 12.8.1	Response to Issues Paper 3 – Local governments and natural disasters (City of Bunbury)
NND.800.001.00017	Exhibit 12.4.1	Response to Issues Paper 3 – Local governments and natural disasters (Bundaberg Regional Council)
NND.800.001.00018	Exhibit 31.70.4	Response of Mr Neil T. M. Hamilton
NND.800.001.00019	Exhibit 12.35.1	Response to Issues Paper 3 – Local governments and natural disasters (Town of Victoria Park)
NND.800.001.00020	Exhibit 12.11.1	Response to Issues Paper 3 – Local governments and natural disasters (City of Hobart)
NND.800.001.00021	Exhibit 12.2.1	Response to Issues Paper 3 – Local governments and natural disasters (Alpine Shire Council)
NND.800.001.00022	Exhibit 31.70.5	Response of Ms Simone Plummer
NND.800.001.00023	Exhibit 31.70.6	Response of Mr Gavin Ho
NND.800.001.00023.01	Exhibit 31.70.7	Attachment to Response of Mr Gavin Ho – Undergraduate thesis
NND.800.001.00024	Exhibit 12.17.1	Response to Issues Paper 3 – Local governments and natural disasters (Greater Bendigo City Council)
NND.800.001.00024.01	Exhibit 12.17.2	Attachment 1: Northern Victorian Integrated Municipal Emergency Management Plan: City of Greater Bendigo
NND.800.001.00024.02	Exhibit 12.17.3	Attachment 2: "In an emergency, what is your plan?"
NND.800.001.00025	Exhibit 31.70.8	Response of Mr Edward Andrews
NND.800.001.00026	Exhibit 12.41.1	Response to Issues Paper 3 – Local governments and natural disasters (Clarence Valley Council)
NND.800.001.00027	Exhibit 12.40.1	Response to Issues Paper 3 – Local governments and natural disasters (West Tamar Council)
NND.800.001.00028	Exhibit 12.12.1	Response to Issues Paper 3 – Local governments and natural disasters (City of Wanneroo)
NND.800.001.00029	Exhibit 31.70.9	Response of Mr Maxwell Philip Margetts

Document ID	Exhibit no.	Document name
NND.800.001.00029.01	Exhibit 31.70.10	Attachment to Response of Mr Maxwell Philip Margetts
NND.800.001.00030.01	Exhibit 12.23.1	Amended response to Issues Paper 3 – Local governments and natural disasters
NND.800.001.00031	Exhibit 31.70.11	Response of Mr Peter James Stewart
NND.800.001.00031.01	Exhibit 31.70.12	Attachment to Response of Mr Peter James Stewart
NND.800.001.00032	Exhibit 12.36.1	Response to Issues Paper 3 – Local governments and natural disasters (Townsville City Council)
NND.800.001.00032.01	Exhibit 12.36.2	Attachment 1: Further responses to Issues Paper 3 – Local governments and natural disasters
NND.800.001.00033	Exhibit 31.70.13	Response of Mr John Anwin
NND.800.001.00034.01	Exhibit 12.33.1	Response to Issues Paper 3 – Local governments and natural disasters (Snowy Valleys Council)
NND.800.001.00036	Exhibit 12.18.1	Response to Issues Paper 3 – Local governments and natural disasters (Hawkesbury City Council)
NND.800.001.00037	Exhibit 31.70.14	Response of Mrs Alayna Gleeson
NND.800.001.00037.01	Exhibit 12.22.1	Response to Issues Paper 3 – Local governments and natural disasters (Mid-Western Regional Council)
NND.800.001.00038	Exhibit 12.9.1	Response to Issues Paper 3 – Local governments and natural disasters (City of Gold Coast)
NND.800.001.00039.01	Exhibit 12.38.1	Response to Issues Paper 3 – Local governments and natural disasters (Western Australian Local Government Association)
NND.800.001.00039.02	Exhibit 12.38.2	Attachment: Local Waste Management Arrangements for Emergency Events
NND.800.001.00040	Exhibit 12.19.1	Response to Issues Paper 3 – Local governments and natural disasters (Hinchinbrook Shire Council)
NND.800.001.00040.01	Exhibit 12.19.2	Attachment 1: Submission by Mayor Jayo to Issues Paper 3
NND.800.001.00041	Exhibit 12.7.1	Response to Issues Paper 3 – Local governments and natural disasters (City of Belmont)
NND.800.001.00042.01	Exhibit 17.2.3	Response of Major General Peter Dunn, AO to Local Government Issues Paper
NND.800.001.00043	Exhibit 12.32.1	Response to Issues Paper 3 – Local governments and natural disasters (Snowy Monaro Regional Council)
NND.800.001.00044	Exhibit 12.3.1	Response to Issues Paper 3 – Local governments and natural disasters (Bega Valley Shire Council)
NND.800.001.00045	Exhibit 31.70.15	Response of Mr Dudley McArdle
NND.800.001.00045.01	Exhibit 31.70.16	Attachment to Response of Mr Dudley McArdle – university thesis
NND.800.001.00046	Exhibit 31.70.17	Response to Mr Nico Padovan
NND.800.001.00047	Exhibit 12.31.1	Response to Issues Paper 3 – Local governments and natural disasters (Shoalhaven City Council)
NND.800.001.00047.01	Exhibit 12.31.2	Additional response to Question 4 – Issues Paper: Local government and natural disasters
NND.800.001.00048	Exhibit 26.41.1	Submission of Northern Beaches Council in response to Issues Paper 3: Local governments and natural disasters
NND.800.001.00049	Exhibit 31.70.18	Anonymous Response
NND.800.001.00050	Exhibit 26.42.1	Submission of the Town of Port Hedland in response to Issues Paper 3: Local governments and natural disasters
NND.800.001.00051	Exhibit 12.34.1	Response to Issues Paper 3 – Local governments and natural disasters (Sutherland Shire Council)
NND.800.001.00052	Exhibit 31.70.19	Response of Mr Maurice Smith

Document ID	Exhibit no.	Document name
NND.800.001.00054	Exhibit 29.11.2	Australian Healthcare and Hospitals Association Response to Health Issues Paper
NND.800.001.00054	Exhibit 29.17.6	Australian Healthcare and Hospitals Association Response to Health Issues Paper
NND.800.001.00055	Exhibit 12.10.1	Response to Issues Paper 3 – Local governments and natural disasters (City of Greater Geraldton)
NND.800.001.00056	Exhibit 29.20.1	Response of Arianne Allen
NND.800.001.00057	Exhibit 29.20.2	Response of Jeff Harbourd
NND.800.001.00058	Exhibit 29.20.3	Response of Alan Hughes
NND.800.001.00058.01	Exhibit 29.20.4	Annexure to Response of Alan Hughes
NND.800.001.00058.02	Exhibit 29.20.5	Annexure to Response of Alan Hughes
NND.800.001.00059	Exhibit 29.20.6	Response of David Freeman
NND.800.001.00060	Exhibit 29.20.7	Response of Garry Paris
NND.800.001.00061	Exhibit 29.20.8	Response of Ballogie Rural Fire Brigade
NND.800.001.00062.01	Exhibit 29.17.7	Response of Dr Kaitlyn Watson & Dr Elizabeth McCourt
NND.800.001.00062.02	Exhibit 29.17.8	Annexure to Response of Dr Kaitlyn Watson & Dr Elizabeth McCourt: Deeble Institute Issues Brief – Improving Pharmacist Involvement in Pandemic Influenza Planning and Response in Australia
NND.800.001.00062.03	Exhibit 29.17.9	Annexure to Response of Dr Kaitlyn Watson & Dr Elizabeth McCourt: The Evolution of Pharmacists' Roles in Disasters, from Logistics to Assessing and Prescribing
NND.800.001.00062.04	Exhibit 29.17.10	Annexure to Response of Dr Kaitlyn Watson & Dr Elizabeth McCourt: Do Disasters Predict International Pharmacy Legislation?
NND.800.001.00062.05	Exhibit 29.17.11	Annexure to Response of Dr Kaitlyn Watson & Dr Elizabeth McCourt: Defining Pharmacists' Roles in Disasters: A Delphi Study
NND.800.001.00062.06	Exhibit 29.17.12	Annexure to Response of Dr Kaitlyn Watson & Dr Elizabeth McCourt: Continuation of opioid Replacement Program Delivery in the Aftermath of Cyclones in Queensland, Australia: A Qualitative Exploration of the Perspectives of Pharmacists and Opioid Replacement Therapy Staff
NND.800.001.00062.07	Exhibit 29.17.13	Annexure to Response of Dr Kaitlyn Watson & Dr Elizabeth McCourt: Are Pharmacists Willing to Work in Disasters?
NND.800.001.00062.08	Exhibit 29.17.14	Annexure to Response of Dr Kaitlyn Watson & Dr Elizabeth McCourt: Call for Disaster-Specific Pharmacy Legislation
NND.800.001.00062.09	Exhibit 29.17.15	Annexure to Response of Dr Kaitlyn Watson & Dr Elizabeth McCourt: Disaster Health Management: DO Pharmacists Fit in the Team?
NND.800.001.00063	Exhibit 29.20.9	Response of Bruce David Forrest
NND.800.001.00064	Exhibit 29.17.16	Response of Australian College of Rural and Remote Medicine (ACRRM)
NND.800.001.00065	Exhibit 29.17.17	Response of National Mental Health Consumer and Carer Forum

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NND.800.001.00066	Exhibit 29.20.10	Response of Andreas Sneikus
NND.800.001.00067	Exhibit 29.20.11	Response of Tim Ahchow
NND.800.001.00068.01	Exhibit 29.17.18	Response of Dr David Shearman
NND.800.001.00069.01	Exhibit 29.17.19	Response of Dr Penelope Burns
NND.800.001.00070	Exhibit 29.20.12	Response of IPSGroup Pty Ltd
NND.800.001.00071	Exhibit 29.17.20	Response of Bianca Jackson
NND.800.001.00072	Exhibit 29.17.21	Response of Capital Health Network
NND.800.001.00072.01	Exhibit 29.17.22	Annexure to Response of Capital Health Network: Submission to NSW Independent Bushfire Inquiry
NND.800.001.00072.03	Exhibit 29.17.23	Annexure to Response of Capital Health Network: COVID-19 External Governance Northern Region Response: Proposed Northern Region Response Structure
NND.800.001.00072.04	Exhibit 29.17.24	Annexure to Response of Capital Health Network: General Practice Emergency Management Coordination
NND.800.001.00073.01	Exhibit 29.17.25	Response of Queensland University of Technology
NND.800.001.00074.01	Exhibit 29.17.26	Response of Consumers Health Forum of Australia
NND.800.001.00075	Exhibit 29.17.27	Response of Queensland Nurses and Midwives' Union
NND.800.001.00076.01	Exhibit 29.17.28	Response of World Association for Disaster and Emergency Medicine
NND.800.001.00077	Exhibit 29.17.29	Response of Danila Dilba Health Service
NND.800.001.00078	Exhibit 29.20.13	Response of Amber Technology Limited
NND.800.001.00078.01	Exhibit 29.20.14	Annexure to Response of Amber Technology Limited
NND.800.001.00078.02	Exhibit 29.20.15	Annexure to Response of Amber Technology Limited
NND.800.001.00079	Exhibit 29.17.30	Response of NSW Smart Sensing Network
NND.800.001.00080	Exhibit 29.17.31	Response of Monash University Disaster Resilience Initiative (MUDRI) Monash University
NND.800.001.00081.01	Exhibit 29.17.32	Response of Wentworth Healthcare Ltd - Nepean Blue Mountains PHN
NND.800.001.00082.01	Exhibit 29.17.33	Response of Doctors for the Environment Australia
NND.800.001.00082.02	Exhibit 29.17.34	Cover letter to Response of Doctors for the Environment Australia
NND.800.001.00083	Exhibit 29.17.35	Response of Mental Health Australia
NND.800.001.00083.01	Exhibit 29.17.36	Annexure to Response of Mental Health Australia: Reference List
NND.800.001.00084.01	Exhibit 29.17.37	Response of College of Health and Medicine, Australian National University
NND.800.001.00085.01	Exhibit 29.17.38	Response of Universities (several) - lead by University of Melbourne
NND.800.001.00086	Exhibit 29.17.39	Response of Monash University Disaster Resilience Initiative
NND.800.001.00087.01	Exhibit 29.17.40	Response of Centre for Air Pollution, Energy and Health Research (CAR)
NND.800.001.00088	Exhibit 29.20.16	Response of Mr Ben Cosier

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NND.800.001.00089	Exhibit 29.20.17	Response of Mr Robert Webb
NND.800.001.00090	Exhibit 29.20.18	Response of Dr Joanne Wainer
NND.800.001.00091	Exhibit 29.20.19	Response of Mr Cameron Jones on behalf of Air Affairs Australia
NND.800.001.00091.01	Exhibit 29.20.20	Annexure to Response of Mr Cameron Jones on behalf of Air Affairs Australia
NND.800.001.00092	Exhibit 29.20.21	Response of Mr John Seymour
NND.800.001.00094.02	Exhibit 29.20.22	Response of Mr Tarron Newman on behalf of Red Helmet Technology
NND.800.001.00095	Exhibit 29.20.23	Response of Ms Ruth Ryan on behalf of Hancock Victorian Plantations Pty Limited
NND.800.001.00096.01	Exhibit 29.20.24	Response of Mr Paul Considine on behalf of AFAC
NND.800.001.00097	Exhibit 29.20.25	Response of Mr Philip Ingamells
NND.800.001.00098.01	Exhibit 29.20.26	Response of Mr Brent Ryan on behalf of Nokia Solutions and Networks
NND.800.001.00099.01	Exhibit 29.20.27	Response of Mr Michael Gallagher on behalf of Northrop Grumman Australia
NND.800.001.00100	Exhibit 29.20.28	Response of Mr Thomas Ellingworth
NND.800.001.00101	Exhibit 29.20.29	Response of Mr Paul Ludvik on behalf of Auria Wireless Pty Ltd
NND.800.001.00102	Exhibit 29.20.30	Response of Ms Nerida Bradley on behalf of Australian Land Conservation Alliance
NND.800.001.00103	Exhibit 29.20.31	Response of Mr William Stockdale
NND.800.001.00104	Exhibit 29.20.32	Response of Mr David Minife
NND.800.001.00105	Exhibit 29.17.41	Response of Exercise & Sports Science Australia
NND.800.001.00105.01	Exhibit 29.17.42	Annexure to Response of Exercise & Sports Science Australia: Supporting Documentation (About Exercise & Sports Science Australia + Reference List)
NND.800.001.00106	Exhibit 29.20.33	Response of OneFortyOne Plantations
NND.800.001.00107	Exhibit 29.20.34	Response of Public Service Association NSW
NND.800.001.00107.01	Exhibit 29.20.35	Annexure to Response of Public Service Association NSW
NND.800.001.00108.01	Exhibit 29.17.43	Response of Royal Australian College of General Practitioners (RACGP)
NND.800.001.00109	Exhibit 29.13.5	Asthma Australia Response to Health Issues Paper
NND.800.001.00110	Exhibit 31.70.20	Anonymous Response
NND.800.200.00001	Exhibit 30.1.1	Submission in response to Issues Paper 1: Constitutional Framework for the Declaration of a National Emergency (Professor Cheryl Saunders AO)
NND.800.200.00002	Exhibit 30.1.3	Submission in response to Issues Paper 1: Constitutional Framework for the Declaration of a National Emergency (Mr David F Jackson AM QC)
NND.800.200.00003.01	Exhibit 30.1.2	Submission in response to Issues Paper 1: Constitutional Framework for the Declaration of a National Emergency (Professor George Williams AO)

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NND.800.200.00004	Exhibit 30.1.13	Submission in response to Issues Paper 1: Constitutional Framework for the Declaration of a National Emergency (IPS Group Pty Ltd)
NND.800.200.00005.01	Exhibit 30.1.14	Submission in response to Issues Paper 1: Constitutional Framework for the Declaration of a National Emergency (Ms Jesse Rowan)
NND.800.200.00006	Exhibit 30.1.8	Submission in response to Issues Paper 1: Constitutional Framework for the Declaration of a National Emergency (State of New South Wales)
NND.800.200.00007.01	Exhibit 30.1.15	Submission in response to Issues Paper 1: Constitutional Framework for the Declaration of a National Emergency (Professor David Shearman AM FRACP)
NND.800.200.00008	Exhibit 30.1.9	Submission in response to Issues Paper 1: Constitutional Framework for the Declaration of a National Emergency (State of Queensland)
NND.800.200.00009	Exhibit 30.1.5	Submission in response to Issues Paper 1: Constitutional Framework for the Declaration of a National Emergency (State of South Australia)
NND.800.200.00010	Exhibit 30.1.7	Submission in response to Issues Paper 1: Constitutional Framework for the Declaration of a National Emergency (State of Victoria)
NND.800.200.00011.01	Exhibit 30.1.6	Submission in response to Issues Paper 1: Constitutional Framework for the Declaration of a National Emergency (State of Western Australia)
NND.800.200.00012	Exhibit 27.23.1	Submission of Professor John Williams and Henry Heuzenroeder
NND.800.200.00013	Exhibit 30.1.16	Submission in response to Issues Paper 1: Constitutional Framework for the Declaration of a National Emergency (Property Council of Australia)
NND.800.200.00014	Exhibit 12.25.1	Response to Issues Paper 3 – Local governments and natural disasters (Nambucca Valley Council)
NND.800.200.00015	Exhibit 30.1.4	Submission in response to Issues Paper 1: Constitutional Framework for the Declaration of a National Emergency (Commonwealth of Australia)
NND.800.200.00016.01	Exhibit 12.28.1	Response to Issues Paper 3 – Local governments and natural disasters (Shire of Carnamah)
NND.800.200.00017	Exhibit 31.70.21	Response of Lismore Citizens Flood Review Group
NND.800.200.00018.02	Exhibit 12.5.1	Response to Issues Paper 3 – Local governments and natural disasters (Burnie City Council)
NND.800.200.00019	Exhibit 12.6.1	Response to Issues Paper 3 – Local governments and natural disasters (Central Highlands Council)
NND.800.200.00020.01	Exhibit 12.13.1	Response to Issues Paper 3 – Local governments and natural disasters (Corrangamite Shire Council)
NND.800.200.00022	Exhibit 12.14.1	Letter from Mr Anthony Basford dated 18 June 2020 in relation to Local Government Issues Paper.
NND.800.200.00022.01	Exhibit 12.14.2	Response by East Gippsland Shire Council to Issues Paper 3 – Local governments and natural disasters
NND.800.200.00023	Exhibit 12.16.1	Response to Issues Paper 3 – Local governments and natural disasters (Glenorchy City Council)
NND.800.200.00024	Exhibit 12.20.1	Response to Issues Paper 3 – Local governments and natural disasters (Kyogle Council)
NND.800.200.00024.01	Exhibit 12.20.2	Kyogle LGA: Community-Managed Action Plan for an Emergency Evacuation Centre

Document ID	Exhibit no.	Document name
NND.800.200.00025.01	Exhibit 31.70.22	Response of Local Government Association Tasmania
NND.800.200.00026.01	Exhibit 12.27.1	Response to Issues Paper 3 – Local governments and natural disasters (Scenic Rim Regional Council)
NND.800.200.00027	Exhibit 12.29.1	Response to Issues Paper 3 – Local governments and natural disasters (Shire of Dardanup)
NND.800.200.00028.01	Exhibit 12.30.1	Response to Issues Paper 3 – Local governments and natural disasters (Shire of Narrogin)
NND.800.200.00029	Exhibit 26.43.1	Submission of the Southern Metropolitan Municipal Emergency Management Enhancement Group in response to Issues Paper 3: Local governments and natural disasters
NND.800.200.00030.01	Exhibit 12.39.1	Response to Issues Paper 3 – Local governments and natural disasters (Wellington Shire Council)
NND.800.200.00031	Exhibit 31.70.23	Response of Australian Government Solicitor on behalf of: the Bureau of Meteorology; the Department of Home Affairs; the Department of Infrastructure, Transport, Regional Development and Communications; and Geoscience Australia.
NND.800.200.00031.01	Exhibit 31.70.24	Attachment to Response of Australian Government Solicitor on behalf of: the Bureau of Meteorology; the Department of Home Affairs; the Department of Infrastructure, Transport, Regional Development and Communications; and Geoscience Australia.
NND.800.200.00031.02	Exhibit 31.70.25	Attachment to Response of Australian Government Solicitor on behalf of: the Bureau of Meteorology; the Department of Home Affairs; the Department of Infrastructure, Transport, Regional Development and Communications; and Geoscience Australia.
NND.800.200.00032	Exhibit 12.15.1	Response to Issues Paper 3 – Local governments and natural disasters (Eurobodalla Shire Council)
NND.800.200.00033	Exhibit 12.21.1	Response to Issues Paper 3 – Local governments and natural disasters (Local Government Association of Queensland)
NND.800.200.00034	Exhibit 12.24.1	Response to Issues Paper 3 – Local governments and natural disasters (Municipal Association of Victoria)
NND.800.200.00035	Exhibit 12.26.1	Response to Issues Paper 3 – Local governments and natural disasters (Rockhampton Regional Council)
NND.800.200.00036	Exhibit 12.37.1	Response to Issues Paper 3 – Local governments and natural disasters (Towong Shire Council)
NND.800.200.00037	Exhibit 31.70.26	Response of Insurance Council of Australia
NND.800.200.00038.01	Exhibit 29.20.36	Response of Mooroolbark Firestation
NND.800.200.00038.02	Exhibit 29.20.37	Annexure to Response of Mooroolbark Firestation
NND.800.200.00039.01	Exhibit 29.20.38	Response of Robert O'Connor
NND.800.200.00041.01	Exhibit 29.20.39	Response of Terence O'Brian
NND.800.200.00042.01	Exhibit 29.17.44	Response of Australasian College For Emergency Medicine
NND.800.200.00043	Exhibit 29.1.4	Commonwealth Department of Health Response to Health Issues Paper
NND.800.200.00045	Exhibit 29.7.15	Queensland Health Response to Health Issues Paper
NND.800.200.00046	Exhibit 29.17.45	Response of Royal Australasian College of Surgeons
NND.800.200.00047.01	Exhibit 29.20.40	Response of Allie Guegan

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NND.800.200.00048	Exhibit 29.20.41	Response of Ferntree Gully Urban Fire Brigade
NND.800.200.00049.01	Exhibit 29.20.42	Response of Scott Chirnside
NND.800.200.00050.01	Exhibit 29.20.43	Response of Volunteer Fire Brigades Victoria – District 7 Council
NND.800.200.00052.01	Exhibit 29.17.46	Response of Australian College of Nursing
NND.800.200.00053	Exhibit 29.20.44	Response of Commonwealth Government
NND.800.200.00054.01	Exhibit 29.20.45	Response of Simon Steele
NND.800.200.00055	Exhibit 29.20.46	Response of South Australian Country Fire Service
NND.800.200.00056	Exhibit 29.20.47	Response of South Australian Metropolitan Fire Service
NND.800.200.00057	Exhibit 29.20.48	Response of Andrew Rickets
NND.800.200.00058.01	Exhibit 29.20.49	Response of Chris Lloyd
NND.800.200.00059.01	Exhibit 29.20.50	Response of Fiona Burns
NND.800.200.00060	Exhibit 29.20.51	Response of Queensland Fire and Emergency Services
NND.800.200.00061.01	Exhibit 29.17.47	Annexure to Response of National Mental Health Commission
NND.800.200.00062.01	Exhibit 29.17.48	Annexure to Response of Royal Flying Doctors Service
NND.800.200.00063	Exhibit 29.4.4	ACT Government Response to Health Issues Paper
NND.800.200.00064	Exhibit 29.17.49	Response of Royal Australian College of Physicians
NND.800.200.00065.01	Exhibit 29.20.52	Annexure to Response of Echuca Fire Brigade
NND.800.200.00066.02	Exhibit 29.20.53	Response of Victorian Government Solicitor's Office
NND.800.200.00067	Exhibit 29.8.16	Victorian Government Solicitor's Office Response to Health Issues Paper
NND.800.200.00068	Exhibit 31.70.27	Response of Strathbogie Shire Council
NND.800.200.00069	Exhibit 31.70.28	Response of City of Perth
NOT.001.001.1154	Exhibit 28.11.1	Notice to Produce issued to the Australian Broadcasting Corporation (NTP-HB2-351)
NOT.500.001.2222	Exhibit 7.13.2	Notice to Give Information (NTG-HB2-397) issued to the New South Wales Rural Fire Service
NOT.500.001.2230	Exhibit 7.13.1	Notice to Give Information (NTG-HB2-398) issued to Department of Environment, Land, Water and Planning (Vic)
NOT.500.001.2238	Exhibit 7.13.4	Notice to Give Information (NTG-HB2-399) issued to South Australian Country Fire Service (SA)
NOT.500.001.2246	Exhibit 7.13.3	Notice to Give Information (NTG-HB2-401) issued to the Department of the Premier and Cabinet (Qld)
NOT.500.001.2254	Exhibit 7.13.6	Notice to Give Information (NTG-HB2-402) issued to the Department of Environment and Natural Resources (NT)
NOT.500.001.2262	Exhibit 7.13.7	Notice to Give Information (NTG-HB2-403) issued to the Environment, Planning and Sustainable Development Directorate (ACT)
NOT.500.001.2319	Exhibit 7.13.5	Notice to Give Information (NTG-HB2-400) issued to Department of Planning, Lands and Heritage (WA)



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NRA.500.001.0002	Exhibit 6.3.2	Annexure A: Bushfire Royal Commission – Australian Government response to the 2019 North Queensland Monsoon Trough event
NRA.500.001.0003	Exhibit 6.3.3	Annexure B: Bushfire Royal Commission – Australian Government response to drought
NRA.500.001.0004	Exhibit 6.3.1	National Drought and North Queensland Flood Response and Recovery Agency response
NRA.501.001.0001	Exhibit 6.3.4	The social and economic cost of the North and Far North Queensland Monsoon Trough (2019)
NSC.500.001.0001	Exhibit 10.46.1	Noosa Shire Council response to NTG-HB1-083
NSC.501.001.0153	Exhibit 30.51.1	Evacuation Centre Checklist
NSC.501.001.0255	Exhibit 10.46.3	Noosa Shire Council 2019 Bushfires - Local Recovery Plan (Approved)
NSC.501.001.0288	Exhibit 10.46.2	Noosa Shire Council response to NTG-HB2-258
NSW.001.001.0001	Exhibit 20.23.1	State of NSW response to NTG-HB2-466
NSW.001.001.0040	Exhibit 20.23.2	Annexure A - NTG-466 Online Dashboard 1 July 2020
NSW.001.001.0047	Exhibit 20.23.3	Annexure B - NTG-466 Q12 Bush Fire Assistance - Master List
NSW.001.001.0048	Exhibit 20.23.4	Annexure C - NSW Impacted Assets Register Summary 6 June 2020
NSW.001.001.0049	Exhibit 20.23.5	Annexure D - NTG-466-Q18 - Table Percentage of Properties identified with Asbestos
NSW.001.001.0050	Exhibit 20.23.6	Annexure E - NTG-466-Q21 - Table breakdown of impacted area by land use
NSW.001.001.0051	Exhibit 20.23.7	Annexure F - NTG-466-Q1 Recovery Committee Structure
NSW.002.001.0001	Exhibit 23.15.1	State of New South Wales Response to Notice to Give Information (NTG-HB2-511)
NSW.003.001.0001	Exhibit 33.12.4	State of New South Wales Response to Notice to Give Information (NTG-HB2-535)
NSW.004.001.0001	Exhibit 30.10.1	Order Declaring a State of Emergency - NSW Bush Fires
NSW.004.001.0005	Exhibit 30.10.2	Order Declaring State of Emergency in Relation to Bushfires - Gladys Berejiklian
NSW.004.001.0007	Exhibit 30.10.3	Letter from NSW RFS to The Hon Gladys Berejiklian MP recommending a State of Emergency
NSW.004.001.0008	Exhibit 30.10.4	Updated Advice from the Rural Fire Service Commissioner Concerning NSW Bushfires
NSW.004.001.0012	Exhibit 30.10.5	Letter from NSW RFS to The Hon Gladys Berejiklian MP recommending a State of Emergency
NSW.004.001.0014	Exhibit 30.10.6	Order Declaring a State of Emergency - NSW Bushfires
NSW.004.001.0022	Exhibit 30.10.7	Letter from NSW RFS to The Hon Gladys Berejiklian MP recommending a State of Emergency
NSW.004.001.0024	Exhibit 30.10.8	Order Declaring a State of Emergency - NSW Bushfires
NSW.004.001.0032	Exhibit 30.10.9	Order Declaring State of Emergency in Relation to Bushfires - Gladys Berejiklian
NSW.005.001.0001	Exhibit 33.12.2	State of New South Wales Response to Notice to Give Information (NTG-HB3-635) Questions 2 and 3
NSW.005.001.0004	Exhibit 33.12.1	State of New South Wales Response to Notice to Give Information (NTG-HB3-635) Question 1
NSW.005.001.0006	Exhibit 33.12.3	State of New South Wales Response to Notice to Give Information (NTG-HB3-635) – Attachment 1
NSW.005.002.0001	Exhibit 33.12.5	State of New South Wales Response to Notice to Give Information (NTG-HB3-639)

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NSW.006.001.0001	Exhibit 30.36.1	Final Report of the NSW Bushfire Inquiry
NSW.007.001.0001	Exhibit 30.36.5	State of New South Wales Response to Notice to Give Information (NTG-HB2-550)
NSW.009.001.0001	Exhibit 37.8.1	State of New South Wales Response to Notice to Give Information (NTG-HB3-627) Response to Part I
NSW.009.001.0009	Exhibit 32.1.7	State of New South Wales Response to Notice to Give information (NTG-HB3-627) – Annexure E
NSW.009.002.0001	Exhibit 32.1.1; Exhibit 32.1.4	State of New South Wales Response to Notice to Give Information (NTG-HB3-627) – Response to Parts A, B, C, K and L
NSW.009.002.0027	Exhibit 32.1.2	State of New South Wales Response to Notice to Give Information (NTG-HB3-627) – Response to Parts D-H
NSW.009.002.0034	Exhibit 32.1.3	State of New South Wales Response to Notice to Give Information (NTG-HB3-627) – Response to Part I
NSW.009.002.0041	Exhibit 32.1.5	State of New South Wales Response to Notice to Give information (NTG-HB3-627) – Annexure C
NSW.009.002.0043	Exhibit 32.1.6	State of New South Wales Response to Notice to Give information (NTG-HB3-627) – Annexure D
NSW.011.001.0001	Exhibit 37.8.2	Cross Border Sub-Plan – Annexure 5.2 City of Gold Coast Local Disaster Management Plan
NSW.500.001.0001	Exhibit 7.3.1	NSW Response to the Royal Commission into National Natural Disaster Arrangements - 12 May 2020
NSW.500.001.0001_UR	Exhibit 19.3.1	NSW Whole of Government response to NTG-HB1-038, NTG-HB1-018, NTG- HB1-010, NTG-HB1-067 and NTG-HB1-027
NSW.502.001.0001	Exhibit 21.1.2	Tooth, Li and McWha, 'National Insurance Project – Final Report: For the Mitigation and Risk Sub-Committee of Australia-New Zealand Emergency Management Committee'
NSW.502.001.0098	Exhibit 21.1.1	NSW Supplementary Response to NTG-HB2-466
NSW.503.001.0001	Exhibit 23.1.6	NSW Office of Emergency Management, 'A Lessons Management Framework for NSW Emergency Management Sector'
NSW.503.001.0029	Exhibit 23.1.7	New South Wales Rural Fire Service, 'Bush Fire Environmental Assessment Code for New South Wales'
NSW.503.001.0058	Exhibit 23.1.8	New South Wales State Emergency Management Plan
NSW.506.001.0001	Exhibit 29.23.1	Statement of Commissioner Shane Fitzsimmons AFSM
NSW.507.001.0001	Exhibit 30.36.6	National Insurance Project Final Report
NSW.508.001.0001	Exhibit 30.36.7	Response of Rural Fire Service NSW to Notice to Produce (NTP-HB3- 509) – Summary table of previous bushfire inquiries
NSW.509.001.0001	Exhibit 30.36.8	Letter from Crown Solicitors Office regarding evidence of Commissioner Fitzsimmons
NSW.509.001.0003	Exhibit 30.36.9	Chronology of Meetings of Strategic Level Emergency Management Committees between 1 September 2019 and 31 January 2020
NSW.512.001.0001	Exhibit 33.12.6	NSW Climate Change Policy Framework
NSW.900.001.0003	Exhibit 35.3.1	State of New South Wales response to draft propositions (table)
NTA.001.001.0001	Exhibit 15.6.1	NSW Telco Authority Response to Notice to Give Information (NTG-HB2-320)
NTA.001.002.0001	Exhibit 15.6.2	Witness statement of Kylie De Courteney (NTS-HB2-005)

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NTA.001.002.0015	Exhibit 15.6.3	Annexure A: NSW Telco Authority Corporate Plan 2019-20
NTA.001.002.0024	Exhibit 15.6.4	Annexure B: New South Wales State Emergency Management Plan
NTA.001.002.0104	Exhibit 15.6.5	Annexure C: NSW Telecommunications Services Functional Area Supporting Plan (TELCOPLAN)
NTA.001.002.0128	Exhibit 15.6.6	Annexure D: Australia Public Safety Mobile Broadband (PSMB) National Objectives (Version 1.1)
NTA.001.002.0138	Exhibit 15.6.7	Annexure E: Australia Public Safety Mobile Broadband (PSMB) High Level Requirements (Version 1.2)
NTA.001.002.0191	Exhibit 15.6.8	Annexure F: Request for Proposal (RFP), National Safety Mobile Broadband; Proof of Concept
NTA.001.002.0223	Exhibit 15.6.9	Annexure G: Request for Information (RFI)
NTA.001.002.0254	Exhibit 15.6.10	Annexure H: Operational Communications Strategy
NTA.001.002.0282	Exhibit 15.6.11	Annexure I: National Public Safety Broadband, Project Management Office Charter
NTA.001.002.0295	Exhibit 15.6.12	Annexure J: PSMB Program Delivery Forum, Membership list
NTA.001.002.0297	Exhibit 15.6.13	Annexure K: Senior Official Committee (PSMB SOC), Membership list
NTC.500.001.0001	Exhibit 7.12.7	Northern Territory Cattleman's Association response to Notice to Give Information (NTG-HB1-058)
NTE.500.001.0002	Exhibit 20.12.1	Northern Territory Emergency Services response to NTG-HB2-225
NTE.501.001.2964	Exhibit 23.9.2	Territory Emergency Plan
NTF.500.001.0134	Exhibit 25.16.13	Annexure SE-13 Darwin Parks Fire Action Plan 2020
NTF.501.001.0020	Exhibit 25.18.1	Northern Territory Fire and Rescue Service Response to Notice to Give Information (NTG-HB1-013)
NTF.504.001.0002	Exhibit 25.19.1	Northern Territory Fire and Rescue Service Response to Notice to Give Information (NTG-HB2-205)
NTH.500.001.0001	Exhibit 29.5.1	NT Department of Health Response to Notice to Give (NTG-HB2-349)
NTH.500.001.0011	Exhibit 29.5.2	Annexure 1: NT COVID-19 Hazard Arrangement Governance Structure
NTH.500.001.0012	Exhibit 29.5.3	Annexure 2: NT Health Pandemic Plan
NTH.500.001.0050	Exhibit 29.5.4	Annexure 3: Northern Region Medical Group incorporating the TEHS Emergency Plan
NTH.500.001.0142	Exhibit 29.5.5	Annexure 4: Southern Region Medical Group Emergency Management Plan
NTH.500.001.0201	Exhibit 29.5.6	Annexure 5: Cyclone Information and Procedures
NTH.500.001.0211	Exhibit 29.5.7	Annexure 6: Emergency or Disaster Preparedness PHC Remote Guidelines
NTH.500.001.0216	Exhibit 29.5.8	Annexure 7: Local Emergency Plans PHC Remote Guidelines
NTH.500.001.0220	Exhibit 29.5.9	Annexure 8: Northern Region Medical Group Vulnerable Persons Emergency Management Guideline
NTH.500.001.0242	Exhibit 29.5.10	Annexure 9: Business Continuity Management Central Australia Health Service Policy
NTH.500.001.0246	Exhibit 29.5.11	Annexure 10: Business Continuity Management Top End Health Service Policy
NTH.500.001.0249	Exhibit 29.5.12	Annexure 11: Cyclone (Code Brown) Office of the Chief Executive Plan
NTH.500.001.0255	Exhibit 29.5.13	Annexure 12: Emergency Management Royal Darwin Hospital, Palmerston Regional Hospital Plan
NTH.500.001.0303	Exhibit 29.5.14	Annexure 13: Mass Casualties (Code Brown) Royal Darwin Hospital, Palmerston Regional Hospital Plan

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NTH.500.001.0378	Exhibit 29.5.15	Annexure 14: COVID-19 Public Health Disability Support Services Sub Plan
NTP.500.002.0220	Exhibit 19.10.3	Tennant Creek Land Use Plan 2019
NTP.500.002.0291	Exhibit 19.10.2	Northern Territory Critical Infrastructure Resilience Framework describes strategy to prevent compromise of critical infrastructure in the Northern Territory
NTP.500.002.0597	Exhibit 19.10.4	Capability and Investment Plan, Northern Territory
NTP.501.001.0002	Exhibit 7.7.2	Northern Territory Planning Commission (NT) Response to Notice to Give Information (NTG-HB1-034)
NTP.501.001.0026	Exhibit 19.10.1	Department of Infrastructure, Planning and Logistics (NT) response to Notice to Give (NTG-HB1-034) - Statement of Andrew Kirkman (Chief Executive)
NTP.501.001.0050	Exhibit 25.15.1	Annexure AK-01 – Northern Territory Capability and Investment Plan (attachment to Response to Notice to Give NTG-HB1-034)
NTP.501.001.0155	Exhibit 25.15.2	Annexure AK-02 – Transport Group Emergency Response and Recovery Plan 2019-2020 (Northern Region – Darwin Metropolitan including Katherine, Nhulunbuy, Gulf) (attachment to Response to Notice to Give NTG-HB1-034)
NTP.501.001.0187	Exhibit 25.15.3	Annexure AK-03 – NTFRS Alice Springs Fire Management Vacant Crown Land Recommendations 2020 (attachment to Response to Notice to Give NTG-HB1-034)
NTT.500.001.0060	Exhibit 20.10.1	Statement of L Darragh CSC in response to NTG-HB2-471
NTT.500.001.0117	Exhibit 20.10.2	Annexure LD-1 NT Emergency Management Structure
NTT.500.001.0119	Exhibit 20.10.3	Annexure LD-2 WebEOC Incident Details for TC Trevor
NTT.500.001.0120	Exhibit 20.10.4	Annexure LD-3 Situation Update 10 - TC Trevor - Wednesday 3 April 2019.docx V3
NTT.500.001.0128	Exhibit 20.10.5	Annexure LD-4 TC Trevor After-Incident Review
NTT.500.001.0161	Exhibit 20.10.6	Annexure LD-5 Independent Operational Review into the Management of Daly River Flooding and TC Marcus
NTT.500.001.0209	Exhibit 20.10.7	Annexure LD-6 IAM-NT example screenshots
NTT.500.001.0219	Exhibit 20.10.8	Annexure LD-7 DRFA Event Activation
NTT.500.001.0220	Exhibit 20.10.9	Annexure LD-8 2020-21 DRFA expenditure thresholds
NTT.500.001.0221	Exhibit 20.10.10	Annexure LD-9 NT_Parks_Wildfires_2019
NTT.500.001.0222	Exhibit 20.10.11	Annexure LD-10 Calculations of parks effected by wildfire in 2019
NTT.501.001.0002	Exhibit 25.20.1	Response to Notice to Give Information (NTG-HB2-512)
NTT.501.001.0010	Exhibit 25.20.2	Northern Territory Response to Notice to Give Information (NTG-HB2-512)
NTT.501.001.0011	Exhibit 25.20.3	Annexure TH-2 – Emergency services revenue and expenditure
NTT.501.001.0012	Exhibit 25.20.4	Annexure TH-3 – Recovery revenue and expenditure 2018-2020
NTT.502.001.0005	Exhibit 25.21.1	Northern Territory Response to Notice to Give Information (NTG-HB2-541)
NTT.503.001.0001	Exhibit 33.32.1	Northern Territory Response to Notice to Give Information (NTG-HB2-541)

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NTT.505.001.0002	Exhibit 30.41.3	Territory Emergency Management Council Minutes
NTT.505.001.0018	Exhibit 30.41.4	Territory Emergency Management Council Minutes
NTT.506.001.0001	Exhibit 30.41.2	Attachment to Statement of Meeta Ramkumar
NTT.506.001.0246	Exhibit 30.41.1	Statement of Meeta Ramkumar, Senior Director Sustainability and Compliance (Response to Give Information NTG-HB2-551)
NTT.507.001.0001	Exhibit 32.7.7	Northern Territory Response to Notice to Give Information (NTG-HB3-630) – Annexure – NT Disaster Recovery Funding
NTT.507.001.0025	Exhibit 32.7.3	Northern Territory Response to Notice to Give Information (NTG-HB3-630) – Response to Parts C, F and I
NTT.508.001.0012	Exhibit 32.7.1	Northern Territory Response to Notice to Give Information (NTG-HB3-630) – Response to Part A
NTT.509.001.0023	Exhibit 32.7.2	Northern Territory Response to Notice to Give Information (NTG-HB3-630) – Response to Part B
NTT.509.001.0033	Exhibit 32.7.5	Northern Territory Response to Notice to Give Information (NTG-HB3-630) – Response to Parts G and H
NTT.509.001.0050	Exhibit 32.7.4	Northern Territory Response to Notice to Give Information (NTG-HB3-630) – Parts D, E, K and L
NTT.509.001.0064	Exhibit 32.7.8	Northern Territory Response to Notice to Give Information (NTG-HB3-630) – Annexure C
NTT.509.001.0082	Exhibit 32.7.6	Northern Territory Response to Notice to Give Information (NTG-HB3-630) – Part J
NTT.509.001.0103	Exhibit 32.7.9	Northern Territory Response to Notice to Give Information (NTG-HB3-630) – Annexure E
NTT.900.001.0003	Exhibit 35.9.1	Northern Territory response to draft propositions (table)
NTT.901.001.0001	Exhibit 35.9.2	Northern Territory further submissions in response to draft propositions
OPT.001.001.1420_R	Exhibit 15.2.5	RE: Request for Confirmation and Additional Input: Minister Fletcher’s visit to the South Coast on Tuesday 21 January
OPT.001.001.1475_R	Exhibit 15.2.7	Email in relation to urgent request for information from Premier’s Office – Telstra connectivity Bonang/Buchan Valley/Gelantipy
OPT.001.001.3146_R	Exhibit 15.2.4	List of infrastructure impacted by the bushfire season
OPT.003.001.1732_E	Exhibit 15.2.8	Executive Summary – Impact By Location
OPT.007.001.0019_R	Exhibit 15.2.6	Email in relation to Optus Site status NSW/QLD bushfires
OPT.500.001.0005_R	Exhibit 15.2.1	Optus’ Response to Notice to Give Information (NTG-HB2-254)
OPT.501.001.0005	Exhibit 15.2.2	Optus’ Supplementary Response to Notice to Give Information (NTG- HB2-254)
OPT.503.001.0001	Exhibit 15.2.3	Optus’ response to Notice to Give Information (NTG-HB2-441)
PAM.500.001.0001	Exhibit 29.12.2	Annexure 1: An Australian Disaster: The 1983 Bushfires, A. C. McFarlane, International Journal of Mental Health 1990, Vol 19 (2) 36- 47
PAM.500.001.0007	Exhibit 29.12.3	Annexure 2: Ash Wednesday: The Effects of A Fire, A. C. McFarlane and B. Raphael, Australian and New Zealand Journal of Psychiatry 1984, Vol 18 341-351

Document ID	Exhibit no.	Document name
PAM.500.001.0018	Exhibit 29.12.4	Annexure 3: PTSD: the need to use emergency knowledge to improve systems of care and clinical practice in Australia, Alexander C. McFarlane and Richard A. Bryant, Australasian Psychiatry 2017, Vol 25(4) 329-332
PAM.500.001.0021	Exhibit 29.12.5	Annexure 4: Federal Framework on Posttraumatic Stress Disorder (Government of Canada)
PAM.500.001.0115	Exhibit 29.12.1	Professor Alexander McFarlane Response to Notice to Give Witness Statement (NTS-HB2-003)
PAM.500.001.0214	Exhibit 29.12.6	Annexure 5: PTSD: Synthesis of Research and Clinical Studies, The Australian Bushfire Disaster, Alexander Cowell McFarlane, International Handbook of Traumatic Stress Syndromes, edited by John P. Wilson and Beverley Raphael, Plenum Press, New York
PAY.500.001.0019	Exhibit 31.8.1	Professor Alan York Response to Notice to Give Information (NTG-HB1-090)
PBU.500.001.0001	Exhibit 2.3.1.1	Annexure 1: Nepean Blue Mountains Primary Health Network, 'Planning for Disaster Management'
PBU.500.001.0045	Exhibit 2.3.1.2	Annexure 2: General Practice Roundtable (GPRT) Meeting 25 June 2013
PBU.500.001.0047	Exhibit 2.3.1	Witness Statement – Dr Penelope Burns
PCD.500.001.0001	Exhibit 31.9.1	Department of Defence Response to Notice to Give Information (NTG-HB1-091)
PCS.273.001.0138	Exhibit 20.7.2	Resilience and rebuilding framework
PCS.311.001.0012	Exhibit 20.7.1	Department of the Premier and Cabinet South Australia response to NTG-HB2-311
PCS.512.001.0001	Exhibit 30.39.9	Keeping South Australians Safe: extreme weather events – Government of South Australia response
PCS.512.001.0052	Exhibit 30.39.10	Keeping South Australians Safe: extreme weather events – Progress Report on the SA Government's response
PCS.512.001.0076	Exhibit 30.39.11	Keeping South Australians Safe: extreme weather events – 12 months on
PCS.512.001.0085	Exhibit 30.39.12	Keeping South Australians Safe: extreme weather events – 18 months on
PCS.512.001.0099	Exhibit 30.39.13	SEMC Independent Review of the Extreme Weather Event – Traffic light report
PCS.512.001.0101	Exhibit 30.39.14	Attachment A: Traffic Light Report on outstanding recommendations
PCS.548.001.0001	Exhibit 30.39.3	Department of Premier and Cabinet (SA) Response to Notice to Give Information (NTG-HB3-548)
PCS.548.001.0011	Exhibit 30.39.4	Attachment to Response to Notice to Give Information (NTG-HB3-548)
PCS.548.001.0046	Exhibit 30.39.5	Attachment to Response to Notice to Give Information (NTG-HB3-548)
PCS.548.001.0091	Exhibit 30.39.6	Attachment to Response to Notice to Give Information (NTG-HB3-548)
PCS.548.001.0093	Exhibit 30.39.7	Attachment to Response to Notice to Give Information (NTG-HB3-548)
PCS.548.001.0095	Exhibit 30.39.8	Attachment to Response to Notice to Give Information (NTG-HB3-548)
PDB.500.001.0002	Exhibit 7.9.5	Professor David Bowman Response to Notice to Give Information (NTG-HB1-054)
PDB.501.001.0001	Exhibit 7.9.6	Curriculum Vitae of Professor David Bowman
PDL.500.001.0001	Exhibit 7.9.11	Professor David Lindenmayer Response to Notice to Give Information (NTG-HB1-098)
PDL.500.001.0019	Exhibit 7.9.12	Attachment: Publications Catalogue for Research on Wildfire
PHP.500.001.0001	Exhibit 31.10.1	Professor Hugh Possingham Response to Notice to Give Information (NTG-HB1-092)
PHU.500.001.0001	Exhibit 4.5.1	Response to Notice to Give Information (Aerial Application Association of Australia)

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PHZ.500.001.0001	Exhibit 7.9.13	Dr Philip Zylstra Response to Notice to Give Information (NTG-HB2-396)
PIA.500.001.0001	Exhibit 19.24.1	Planning Institute of Australia response to NTG-HB1-071
PID.001.001.0002	Exhibit 20.20.1	Department of Primary Industries and Regional Development (WA) response to NTG-HB2-421
PID.001.001.0003	Exhibit 20.20.2	Attachment 1 to Department of Primary Industries and Regional Development (WA) response to NTG-HB2-421 - Impacts of 2019-2020 Natural Hazard Season - Fires and Flood
PID.001.001.0004	Exhibit 20.20.3	Attachment 2 to Department of Primary Industries and Regional Development (WA) response to NTG-HB2-421 - 2019/2020 DPIRD response areas
PID.500.001.0001	Exhibit 25.12.1	Department of Primary Industries & Regional Development (WA) Response to Notice to Give Information (NTG-HB2-230)
PIN.001.001.0014	Exhibit 19.4.8	Notice to Give Information - NTG-HB2-229 Response by Department of Planning, Industry and Environment
PIN.001.001.2787	Exhibit 7.3.9	Aboriginal Cultural Fire Management Position Statement
PIN.001.003.0337	Exhibit 19.4.1	Reducing Vulnerability of Buildings to Flood Damage: Guidance on Building in Flood Prone Areas.
PIN.001.003.0627	Exhibit 19.4.2	Managing Flood Risk through Planning Opportunities: Guidance on Land Use Planning in Flood Prone Areas.
PIN.001.003.1725	Exhibit 19.4.7	Floodplain Risk Management Guideline: Practical Consideration of Climate Change
PIN.001.003.1783	Exhibit 19.4.3	Designing Safer Subdivisions: Guidance on Subdivision Design in Flood Prone Areas.
PIN.002.001.0029	Exhibit 7.3.7	Office of Environment & Heritage – NSW National Parks & Wildlife Service, ‘Living with Fire in NSW National Parks – A strategy for managing bushfires in national parks and reserves 2012-2021’
PIN.002.001.0062	Exhibit 7.3.8	Office of Environment & Heritage – NSW National Parks & Wildlife Service, ‘Fire Management Manual 2018-2019’
PIN.002.001.0398	Exhibit 7.3.11	Office of Environment & Heritage, ‘NPWS Enhanced Bushfire Management Program (EBMP) Strategic Delivery Plan – Priorities and actions for 2017-2022’
PIN.002.001.0466	Exhibit 7.3.10	Office of Environment & Heritage, ‘NPWS Cultural Fire Management Policy’
PIN.002.001.0473	Exhibit 7.3.12	‘Guidelines for Community (Low Risk) Cultural Burning on NPWS Managed Lands
PIN.002.002.0001	Exhibit 29.9.8	NSW Department of Planning, Industry and Environment Response to Notice to Give (NTG-HB2-387)
PIN.002.002.0020	Exhibit 29.9.9	Air Quality Program Logic map
PIN.002.002.0021	Exhibit 29.9.10	Reporting air quality across NSW factsheet
PIN.002.002.0027	Exhibit 29.9.11	Clean Air Metric
PIN.002.002.0031	Exhibit 29.9.12	Air quality index
PIN.002.002.0032	Exhibit 29.9.13	Health Alerts Forecasts Messages
PIN.002.002.0035	Exhibit 29.9.14	Northstar Air Quality – Review of international air quality indices
PIN.002.002.0122	Exhibit 29.9.15	Monitoring air quality across NSW factsheet
PIN.002.002.0124	Exhibit 29.9.16	Emergency incident air quality monitoring

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PIN.002.002.0126	Exhibit 29.9.17	Compliance register for NSW Air Quality Monitoring site
PIN.002.002.0127	Exhibit 29.9.18	Enhancing air quality forecasting and modelling factsheet
PIN.002.002.0129	Exhibit 29.9.19	Modular Emission Modelling System Factsheet
PIN.002.002.0131	Exhibit 29.9.20	Bushfire Coordinating Committee Policy No. 3/10 – Bushfire Smoke Management
PIN.002.002.0137	Exhibit 29.9.21	NSW Government Hazard Reduction Smoke Communications Protocol V1.0
PIN.002.002.0147	Exhibit 29.9.22	NSW Government Hazard Reduction Smoke Management Protocol V0.3
PIN.003.001.1479	Exhibit 19.4.6	Local Environmental Plans: A guide to preparing local environmental plans
PIN.003.001.2025	Exhibit 19.4.4	Planning circular: Planning for coastal hazards
PIN.003.001.2031	Exhibit 19.4.5	Planning circular: Planning for Bushfire Protection 2019
PIN.003.002.0001	Exhibit 19.4.9	List of Directions issued by the Minister for Planning to relevant planning authorities
PIN.501.001.0001	Exhibit 3.5.1.1	Wollemi Pine Recovery Plan (2007)
PIN.501.001.0048	Exhibit 3.5.1.2	Wollemi Pine Recovery Plan (1998)
PIN.501.001.0117	Exhibit 3.5.1.14	Fire Management Strategy – Wollemi National Park (Dept of Environment and Conservation, 2006)
PIN.501.001.0211	Exhibit 3.5.1.15	Images from the Wollemi Pine Operation
PIN.501.001.0221	Exhibit 3.5.1.16	Wollemi Pine Site Hygiene Protocol (2019)
PIN.501.001.0223	Exhibit 3.5.1.3	Wollemi National Park Fire Management Strategy 2015 (area C1)
PIN.501.001.0224	Exhibit 3.5.1.4	Wollemi National Park Fire Management Strategy 2015 (area C2)
PIN.501.001.0225	Exhibit 3.5.1.5	Wollemi National Park Fire Management Strategy 2015 (area C3)
PIN.501.001.0226	Exhibit 3.5.1.6	Wollemi National Park Draft Fire Management Strategy 2013 (area A3)
PIN.501.001.0227	Exhibit 3.5.1.7	Wollemi National Park Fire Management Strategy 2015 (area D1)
PIN.501.001.0228	Exhibit 3.5.1.8	Wollemi National Park Fire Management Strategy 2015 (area D2)
PIN.501.001.0229	Exhibit 3.5.1.9	Wollemi National Park Fire Management Strategy 2015 (area D3)
PIN.501.001.0230	Exhibit 3.5.1.10	Wollemi National Park Draft Fire Management Strategy 2013 (area A1)
PIN.501.001.0231	Exhibit 3.5.1.11	Wollemi National Park Draft Fire Management Strategy 2013 (area A2)
PIN.501.001.0232	Exhibit 3.5.1.12	Wollemi National Park Draft Fire Management Strategy 2013 (area B1)
PIN.501.001.0233	Exhibit 3.5.1	Witness Statement – Mr David Crust
PIN.502.001.0001	Exhibit 3.5.1.13	Wollemi National Park Draft Fire Management Strategy 2013 (area B2)
PIN.503.001.0001	Exhibit 3.5.2	Department of Planning, Industry and Environment response to NTG- HB1-312
PIN.504.001.0001	Exhibit 3.5.3	Extract from Wollemi Pines operation footage courtesy of Department of Planning, Industry and Environment (NSW)
PIN.506.001.0001	Exhibit 7.3.13	Curriculum Vitae – Ms Naomi Stephens



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PIN.507.001.0001	Exhibit 19.4.11	Department of Planning, Industry and Environment (NSW) response to Notice to Give (NTG-HB1-018)
PIS.424.001.0001	Exhibit 20.6.1	Department of Primary Industries and Regions SA response to NTG-HB2- 424
PIS.424.011.0029	Exhibit 20.6.6	Map of Major Fires in South Australia
PIS.424.011.0035	Exhibit 20.6.2	Cudlee Creek Bush Fire – Primary Production Enterprises
PIS.424.011.0037	Exhibit 20.6.3	Kangaroo Island Fire Complex – Primary Production Enterprises
PIS.424.011.0038	Exhibit 20.6.4	South East Bushfires (Bunbury/Coonalpyn/Keilira) – Primary Production Enterprises
PIS.424.011.0039	Exhibit 20.6.5	Yorke town Bushfire – Primary Production Enterprises
PIS.424.011.0087	Exhibit 20.6.7	2019-20 Bushfire Season: Agriculture and Primary Production Impact Assessment
PIT.500.001.0001	Exhibit 20.11.2	Annexure AT-01 – Fire scars by year report
PIT.500.001.0006	Exhibit 20.11.3	Annexure AT-02 – Fire Scars NT 2019
PIT.500.001.0007	Exhibit 20.11.4	Annexure AT-03 – Fire Scars 2020
PIT.500.001.0024	Exhibit 20.11.1	Department of Primary Industry and Resources (NT) response to NTG- HB2-425
PJK.500.001.0001	Exhibit 7.9.8	Professor Jamie Kirkpatrick Response to Notice to Give Information (NTG-HB1-076)
PJS.500.001.0001	Exhibit 27.12.1	Witness statement of Professor Jason Sharples in response to Notice to Give (NTS-HB3-004)
PKT.500.001.0072	Exhibit 7.9.7	Associate Professor Kevin Tolhurst Response to Notice to Give Information (NTG-HB1-075)
PLH.001.001.0002	Exhibit 19.20.2	Bushfire Planning and Policy Review – A Review into the WA Framework for Planning and Development in Bushfire Prone Areas
PLH.001.001.0009	Exhibit 19.20.4	Review of State Planning Policy 3.7 - Planning in Bushfire Prone Areas and the Guidelines for Planning in Bushfire Prone Areas
PLH.002.001.0001	Exhibit 25.6.17	Action Plan for Planning Reform – Better planning, better places
PLH.002.001.0002	Exhibit 25.6.1	Guidelines for Planning in Bushfire Prone Areas
PLH.002.001.0003	Exhibit 25.6.2	Guidelines for Planning in Bushfire Prone Areas – Appendices
PLH.002.001.0004	Exhibit 25.6.15	Greater Bunbury Region Scheme – Floodplain Management Policy 2017
PLH.002.001.0007	Exhibit 25.6.16	Model Subdivision Conditions Schedule
PLH.002.001.0010	Exhibit 25.6.18	Position Statement: Renewable energy facilities
PLH.002.001.0011	Exhibit 25.6.13	Position Statement: Tourism land uses in bushfire prone areas
PLH.002.001.0012	Exhibit 25.6.14	Peel Region Scheme – Floodplain Management Policy
PLH.002.001.0013	Exhibit 25.6.7	State Planning Policy 1 – State Planning Framework
PLH.002.001.0014	Exhibit 25.6.8	Statement of Planning Policy No. 2 – Environment and Natural Resources Policy
PLH.002.001.0015	Exhibit 25.6.9	State Planning Policy 2.5 – Rural Planning
PLH.002.001.0016	Exhibit 25.6.4	State Planning Policy No. 2.6 – State Coastal Planning Policy
PLH.002.001.0017	Exhibit 25.6.10	State Planning Policy 2.9 – Water Resources

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PLH.002.001.0018	Exhibit 25.6.11	Statement of Planning Policy No. 3 – Urban Growth and Settlement
PLH.002.001.0019	Exhibit 25.6.3	Western Australian Planning Commission, ‘State Planning Policy No. 3.4 – Natural Hazards and Disasters’
PLH.002.001.0020	Exhibit 19.20.3	State Planning Policy 3.7 – Planning in Bushfire Prone Areas
PLH.002.001.0021	Exhibit 25.6.12	Statement of Planning Policy No. 6.1 – Leeuwin-Naturaliste Ridge Policy
PLH.002.001.0022	Exhibit 25.6.6	State Coastal Planning Policy Guidelines
PLH.002.001.0023	Exhibit 25.6.5	State Planning Strategy 2050
PLH.003.001.0003	Exhibit 19.20.1	Statement of the Chairman of the WA Planning Commission, David John Caddy, in response to NTG-HB1-036
PLH.500.001.0001	Exhibit 9.3.2	Department of Planning, Lands and Heritage (WA) response to Notice to Give Information (NTG-HB2-400)
PMC.0001.0001.0650	Exhibit 27.23.3	Draft Climate and Disaster Resilience report by CSIRO
PMC.0001.0001.0684	Exhibit 6.2.14	Exhibit 2: Industry impacts for bushfire affected LGA regions
PMC.0001.0001.1118	Exhibit 6.2.13	Exhibit 1: Local government area (LGA) database
PMC.0001.0002.0446	Exhibit 27.23.4	COAG Communique of 13 March 2020
PMC.0002.0001.0003	Exhibit 38.1.2	Peak Bodies Coordination Forum
PMC.0002.0001.0047	Exhibit 38.1.3	NBRA Charities Forum Minutes
PMC.0003.0001.0001	Exhibit 23.10.15	CSIRO, ‘Climate and Disaster Resilience’
PMC.500.001.0001	Exhibit 2.5.2	Partial Response of National Bushfire Recovery Agency to Notice to Give Information dated 12 May 2020 (NTG-HB2- 330)
PMC.501.001.0003	Exhibit 2.5.1	Time lapse animation of South Eastern Australian Bushfires
PMC.502.001.0299	Exhibit 6.2.15	National Bushfire Recovery Agency response to Notice to Give (NTG- HB2-330)
PMC.504.001.0001	Exhibit 37.1.2	Response to question about review relating to NATCATDISPLAN and COMDISPLAN arising from evidence of Secretary Gaetjens
PMC.505.001.0002	Exhibit 38.1.4	Australian Government Crisis Management Framework – Version 2.3
PMC.8001.0001.0297	Exhibit 6.2.1	Witness Statement – Andrew Colvin APM OAM
PMC.8001.0001.0345	Exhibit 6.2.2	Annexure 1: National Bushfire Recovery Agency high level structure
PMC.8001.0001.0362	Exhibit 6.2.3	Annexure 2: National Principles for Disaster Recovery
PMC.8001.0001.0365	Exhibit 6.2.4	Annexure 3: Disaster Recovery Funding Arrangements 2018
PMC.8001.0001.0438	Exhibit 6.2.5	Annexure 4: Commonwealth Bushfire Relief and Recovery Funding Factsheet
PMC.8001.0001.0449	Exhibit 38.3.1	Bushfire Recovery Implementation Update
PMC.8001.0001.0493	Exhibit 6.2.6	Annexure 6: Resilience NSW Bushfire Recovery Dashboard
PMC.8001.0001.0513	Exhibit 6.2.7	Annexure 8: Spreadsheet containing data relevant to bushfire impacts on the built, natural, economic and social environments
PMC.8001.0001.0527	Exhibit 6.2.8	Annexure 9: State Recovery Report

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PMC.8001.0001.0533	Exhibit 6.2.9	Annexure 10: 'Insights into communication and engagement in bushfire affected areas', National Bushfire Recovery Agency (NBRA)
PMC.8001.0001.0571	Exhibit 6.2.10	Annexure 11: Communication Framework: National Bushfire Recovery
PMC.8001.0001.0574	Exhibit 6.2.11	Annexure 12: NBRA Liaison Network
PMC.8001.0001.0582	Exhibit 6.2.12	Annexure 13: National Bushfire Recovery Agency: Social Media Communication Strategy
PMC.8002.0001.0001	Exhibit 30.8.1	Witness Statement of Mr Philip Gaetjens in response to Notice to Give (NTS-HB3-008)
PMC.8003.0001.0001	Exhibit 38.1.1	Letter regarding NATCATDISPLAN and COMDISPLAN evidence given by Secretary Gaetjens
PMC.8003.0001.0003	Exhibit 37.1.3	Response to question arising from 24 September letter concerning evidence of Secretary Gaetjens
PMC.9002.0001.0001	Exhibit 20.27.1	National Bushfire Recovery Agency Response to Notice to Give Information (NTG-HB2-519)
PMC.9003.001.001	Exhibit 30.35.1	Department of Prime Minister and Cabinet Response to Notice to Give Information (NTG-HB3-666)
PMC.9004.0001.0001	Exhibit 33.4.1	Department of Prime Minister and Cabinet Response to Notice to Give Information (NTG-HB3-672)
PMC.9005.0001.0001	Exhibit 37.5.1	National Bushfire Recovery Agency Response to Notice to Give Information (NTG-HB4-001)
PPA.500.001.0001	Exhibit 7.9.10	Professor Peter Attiwill Response to Notice to Give Information (NTG-HB1-094)
PPG.500.001.0001	Exhibit 7.9.2	Professor Philip Gibbons Response to Notice to Give Information (NTG-HB1-096)
PRB.500.001.0001	Exhibit 7.9.3	Curriculum Vitae of Professor Ross Bradstock
PRB.500.001.0014	Exhibit 7.9.4	Professor Ross Bradstock Response to Notice to Give Information (NTG-HB1-097)
PSA.500.001.0001	Exhibit 31.16.1	Primary Producers SA Response to Notice to Give Information (NTG-HB2-361)
PTS.030.004.9803	Exhibit 19.15.2	State Planning Policies for South Australia
PTS.030.006.1352	Exhibit 38.10.1	Australian Standard AS 3959:2018 – Construction of buildings in bushfire prone areas
PTS.233.001.0012	Exhibit 14.12.1	Department of Planning, Transport & Infrastructure (SA) Response to Notice to Give (NTG-HB2-233)
PTS.500.001.0003	Exhibit 7.5.3	Department of Planning, Transport & Infrastructure (SA) Response to Notice to Give Information (NTG-HB1-033)
PTS.501.001.0002	Exhibit 19.15.1	NTG-HB1-033 response by the South Australian Department of Planning, Transport and Infrastructure
PWA.500.001.0003	Exhibit 15.21.1	Powercor's response to Notice to Give Information (NTG-HB2-322)
PWC.500.001.0001	Exhibit 15.26.1	Power and Water Corporation's response to Notice to Give Information (NTG-HB2-321)
PWR.500.001.0001	Exhibit 15.22.1	Powerlink's response to Notice to Give Information (NTG-HB2-323)
QFF.500.001.0001	Exhibit 31.15.1	Queensland Farmers Federation Response to Notice to Give Information (NTG-HB2-360)
QFS.001.001.1500	Exhibit 20.2.8	Queensland Bushfire Review Report 2 2019-20 – Queensland Government Response
QFS.001.002.1163	Exhibit 25.1.3	Queensland Emergency Risk Management Framework – Risk Assessment Process Handbook
QFS.001.002.1618	Exhibit 25.1.4	Risk Management Framework 2019
QFS.001.002.6386	Exhibit 23.7.3	Memorandum of Understanding between QFES and the ADF
QFS.001.002.7694	Exhibit 28.1.92	CCOSC – Summary table Final – SPL comments

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QFS.001.002.7701	Exhibit 28.1.190	CCOSC – Summary Table Final – SPL comments
QFS.001.002.8216	Exhibit 28.1.34	CCOSC – Summary Table Final
QFS.001.002.8227	Exhibit 28.1.91	CCOSC – Summary table Final
QFS.001.002.8236	Exhibit 28.1.177	CCOSC – Summary Table Final
QFS.002.001.0012	Exhibit 7.4.1	Queensland Fire and Emergency Services (QFES) Response to Notice to Give Information (NTG-HB1-011)
QFS.002.001.0012_UR	Exhibit 19.12.1	Queensland Fire and Emergency Services (QFES) Response to Notice to Give Information (NTG-HB1-011)
QFS.002.001.0039	Exhibit 25.1.1	Queensland Fire and Emergency Services (QFES) Response to Notice to Give Information (NTG-HB2-202)
QFS.002.001.0085	Exhibit 23.7.1	Queensland Fire and Emergency Services (QFES) Response to Notice to Give (NTG-HB2-525) – Interstate Assistance scenarios
QFS.002.001.0090	Exhibit 30.38.9	Queensland Fire and Emergency Services (QFES) Response to Notice to Give Information (NTG-HB2-555)
QFS.003.001.0001	Exhibit 9.1.1	Operation Cool Burn 2020, Bushfire Risk Assessment Guide
QFS.501.001.0001	Exhibit 23.7.2	Witness Statement of Commissioner Greg Leach
QRA.001.001.0001	Exhibit 20.2.7	2019 - Betterment Program Guidelines - Monsoon Trough
QRA.001.001.0361	Exhibit 20.2.6	Central Queensland Bushfires Recovery Plan 2018-21
QRA.001.001.2022	Exhibit 20.2.5	North and Far North Queensland Monsoon Trough Recovery Plan
QRA.001.001.2174	Exhibit 20.2.4	North and Far North Queensland Monsoon Trough State Recovery Plan Progress Report
QRA.001.001.2253	Exhibit 20.2.3	Queensland Recovery Plan
QRA.001.001.2313	Exhibit 33.22.4	Queensland Strategy for Disaster Resilience
QRA.001.001.2337	Exhibit 38.13.2	Resilient Queensland
QRA.001.001.2389	Exhibit 38.13.1	Resilient Queensland in Action
QRA.001.001.2853	Exhibit 20.2.2	Queensland Disaster Relief and Recovery Guidelines
QRA.002.001.0003	Exhibit 20.2.1	Queensland Reconstruction Authority response to NTG-HB2-217
RCL.500.001.0001	Exhibit 3.7.1	Witness Statement – Mr Rohan Clarke
RCN.001.001.1177	Exhibit 31.19.1	Barriers to effective climate change adaptation (inquiry report no 59)
RCN.001.001.1715_E	Exhibit 31.51.2	National Disaster Insurance Review: Inquiry into flood insurance and related matters
RCN.001.001.1886	Exhibit 23.16.1	Office of Emergency Management Bega Valley Fires Independent Review
RCN.001.002.0095	Exhibit 9.2.9	Aboriginal Peoples and the Response to the 2019-2020 Bushfires
RCN.001.003.5766	Exhibit 27.14.14	Review of Australia's Ability to Respond to and Recovery From Catastrophic Disasters – report by the Catastrophic Disasters Emergency Management Capability Working Group
RCN.001.005.5135	Exhibit 18.2.26	Review of local governments' emergency warning capability (Report 1: 2014-15)
RCN.001.005.5215	Exhibit 18.2.24	2015 Review of Seqwater and SunWater Warnings Communications (Report 1: 2015-16)
RCN.001.005.5487	Exhibit 18.2.32	Review of cyclone and storm tide sheltering arrangements (Report 3: 2014-2015)

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RCN.001.005.7693	Exhibit 18.2.30	Review of capability at a district and local level – Mackay disaster district (Report 1: 2016-17)
RCN.001.005.7750	Exhibit 18.2.25	2018 Review of capability at a district and local level – Townsville disaster district
RCN.001.005.8779	Exhibit 31.48.1	Northern Australia Insurance Inquiry: Second Interim Report
RCN.001.005.9181	Exhibit 18.2.9	Review – Efficacy of recovery governance (Report 1: 2018-19)
RCN.001.005.9308	Exhibit 18.2.29	Paradise Dam Preparedness Review (Report 1: 2019-2019)
RCN.001.005.9434	Exhibit 23.10.3	AFAC Independent Operational Review: A review of the management of the Tasmanian fires of December 2018 – March 2019
RCN.500.001.1863	Exhibit 2.9.2	Transcript: Evidence of Kirsty Hargreaves
RCN.500.001.2188	Exhibit 2.4.2	Transcript: Evidence of Tim Cashmore
RCN.500.001.2316	Exhibit 3.4.2	Transcript: Evidence of Caroline Paterson
RCN.500.001.2351	Exhibit 3.8.2	Transcript: Evidence of Denis Rose
RCN.500.001.2407	Exhibit 13.3.2	Transcript of evidence of Mr Brian Windebank
RCN.500.001.2530	Exhibit 13.2.2	Transcript of evidence of Ms Mary Hoodless
RCN.500.001.2557	Exhibit 20.26.1	Transcript of evidence of Jenny and Arthur Robb
RCN.500.001.2594	Exhibit 20.25.1	Transcript of evidence of Kevin and Milusa Giles
RCN.500.001.2615	Exhibit 28.1.95	Transcript of Proceedings – AFAC CCOSC Meeting and ABC Interviews with State and Territory Representatives – item 4.1
RCN.500.001.2632	Exhibit 28.1.96	Transcript of Proceedings – AFAC CCOSC Meeting and ABC Interviews with State and Territory Representatives – item 5
RCN.500.001.2638	Exhibit 28.1.97	Transcript of Proceedings – AFAC CCOSC Meeting and ABC Interviews with State and Territory Representatives – Warnings
RCN.500.001.2646	Exhibit 28.1.98	Transcript of Proceedings – AFAC CCOSC Meeting and ABC Interviews with State and Territory Representatives – Bureau of Meteorology
RCN.500.001.2659	Exhibit 28.1.100	Transcript of Proceedings – AFAC CCOSC Meeting and ABC Interviews with State and Territory Representatives – Craig Reucassel interview with Robert Cameron
RCN.500.001.2663	Exhibit 28.1.101	Transcript of Proceedings – AFAC CCOSC Meeting and ABC Interviews with State and Territory Representatives – Interview between Shane Fitzsimmons and Craig Reucassel
RCN.500.001.2668	Exhibit 28.1.102	Transcript of Proceedings – AFAC CCOSC Meeting and ABC Interviews with State and Territory Representatives – Interview between Paul Baxter and Craig Reucassel
RCN.500.001.2672	Exhibit 28.1.103	Transcript of Proceedings – AFAC CCOSC Meeting and ABC Interviews with State and Territory Representatives – Interview between Chris Hardman and Craig Reucassel

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RCN.500.001.2678	Exhibit 28.1.104	Transcript of Proceedings – AFAC CCOSC Meeting and ABC Interviews with State and Territory Representatives – Interview between Steve Warrington and Craig Reucassel
RCN.500.001.2683	Exhibit 28.1.105	Transcript of Proceedings – AFAC CCOSC Meeting and ABC Interviews with State and Territory Representatives – Interview between Tim Wiebusch and Craig Reucassel
RCN.500.001.2687	Exhibit 28.1.106	Transcript of Proceedings – AFAC CCOSC Meeting and ABC Interviews with State and Territory Representatives – Chris Reucassel Interview with Andrew Crisp
RCN.500.001.2692	Exhibit 28.1.107	Transcript of Proceedings – AFAC CCOSC Meeting and ABC Interviews with State and Territory Representatives – Chris Reucassel Interview with Darren Klemm
RCN.500.001.2697	Exhibit 28.1.108	Transcript of Proceedings – AFAC CCOSC Meeting and ABC Interviews with State and Territory Representatives – Chris Reucassel Interview with Chris Arnol
RCN.700.000.0002	Exhibit 2.4.1	Video evidence of Tim Cashmore, Principal of Mallacoota College
RCN.701.000.0003	Exhibit 13.2.1	Video of Ms Mary Hoodless
RCN.701.001.0189	Exhibit 13.2.3	Map of Jingellic
RCN.702.000.0003	Exhibit 3.4.1	Video Evidence of Caroline Paterson, Kangaroo Island
RCN.703.000.0002	Exhibit 2.9.1	Video evidence of Kirsty Hargreaves, Mallacoota Real Estate
RCN.704.000.0002	Exhibit 1.4.1	Video of evidence of Professor Sue Townsend
RCN.705.000.0001	Exhibit 3.8.1	Video Evidence of Denis Rose
RCN.706.000.0001	Exhibit 13.3.1	Video of Mr Brian Windebank
RCN.707.001.0014	Exhibit 13.4.1	Witness statement of Ms Louise Irving
RCN.709.000.0001	Exhibit 13.1.2	Video of Mr Adam Weinert
RCN.711.000.0001	Exhibit 20.25.2	Video evidence of Kevin and Milusa Giles
RCN.712.000.0001	Exhibit 20.26.2	Video evidence of Jenny and Arthur Robb
RCN.713.000.0001	Exhibit 17.12.1	Firefighters Helmet Cam – Wards River Video
RCN.714.000.0001	Exhibit 17.20.1	Mogo Video
RCN.715.000.0001	Exhibit 17.21.1	Lake Conjola Video
RCN.715.000.0002	Exhibit 17.13.1	Manyana Video
RCN.716.000.0001	Exhibit 17.19.1	Buchan Video
RCN.717.000.0001	Exhibit 17.16.1	Video
RCN.718.000.0001	Exhibit 17.15.1	Armidale Video
RCN.718.000.0002	Exhibit 17.14.1	Blue Mountains Video
RCN.718.000.0003	Exhibit 17.17.1	Midcoast Big Island Fire Video
RCN.719.000.0001	Exhibit 17.18.1	Video

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RCN.720.000.0001	Exhibit 17.11.1	Kangaroo Island Video
RCN.721.001.0001	Exhibit 19.27.2	'Urban planning capabilities for bushfire: treatment categories and scenario testing', Australian Institute for Disaster Resilience
RCN.723.000.0001	Exhibit 28.10.1	CCOSC Meeting, 31 October 2019 - Agenda Item 4.1 - Recording
RCN.724.000.0001	Exhibit 28.10.2	CCOSC Meeting, 31 October 2019 - Agenda Item 5 - Recording
RCN.725.000.0001	Exhibit 28.10.3	Darren Klemm, Department of Fire and Emergency Services WA - Recording
RCN.726.000.0001	Exhibit 28.10.4	Chris Hardmann, Forest Fire Management Victoria - Recording
RCN.727.000.0001	Exhibit 28.10.5	Chris Arnol, Tasmania Fire Service - Recording Extract
RCN.728.000.0001	Exhibit 28.10.6	Robert Cameron, Emergency Management Australia - Recording
RCN.729.000.0001	Exhibit 28.10.7	Shane Fitzsimmons, NSW Rural Fire Service - Recording
RCN.900.001.0059	Exhibit 27.22.1	Australian Fire Danger Rating System – Changing how we describe and use Fire Danger Ratings
RCN.900.001.0068	Exhibit 27.22.2	National Fire Danger Rating System (NFDRS) 5 Year Program Management Plan
RCN.900.002.0026	Exhibit 31.20.2	Professor Gerry Fitzgerald, Dr Ghasem Toloo, Sara Baniahmani, Professor David Crompton and Professor Shilu Tong, 'Long-term consequences of flooding: a case study of the 2011 Queensland floods' (2019) 34(1) Australian Journal of Emergency Management
RCN.900.003.0348	Exhibit 29.16.2	The Australian Bushfires: Impacts on Health – The Evidence
RCN.900.005.0088	Exhibit 7.10.1	Australasian Fire and Emergency Service Authorities Council and Forest Fire Management Group, 'National Guidelines for Prescribed Burning Strategic and Program Planning'
RCN.900.008.0001	Exhibit 2.5.7	National Bushfire Recovery Agency Map showing 2019-2020 Burnscar and Disaster Recovery Funding Arrangement declared Local Government Areas
RCN.900.009.0005	Exhibit 4.1.39	Annual Information Statement 2019 - Australasian Fire and Emergency Service Authorities Council Limited
RCN.900.009.0009	Exhibit 4.1.38	AFAC Annual Report (for financial year ending 30 June 2019)
RCN.900.010.0001	Exhibit 6.2.16	Resilience NSW Bushfire Recovery Dashboard
RCN.900.011.0001	Exhibit 6.7.5	Climate Compass, A climate risk management framework for Commonwealth agencies, August 2018
RCN.900.012.0001	Exhibit 7.1.2	Australia's State of the Forests Report 2018
RCN.900.012.1291	Exhibit 31.45.1	The Auditor-General Audit Report No. 24 2013-14 Performance Audit: Emergency Defence Assistance to the Civil Community
RCN.900.013.0001	Exhibit 10.48.1	Councils and Emergencies: Capability and Capacity Evaluation Report
RCN.900.013.0001	Exhibit 20.17.1	Councils and Emergencies: Capability and Capacity Evaluation Report
RCN.900.013.0077	Exhibit 10.48.2	Councils and emergencies position paper
RCN.900.014.0001	Exhibit 9.4.1	Deloitte, 'Scoping Study on a Cost Benefit Analysis of Bushfire Mitigation – Australian Forest Products Association'

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RCN.900.014.0066	Exhibit 9.4.2	Forest Products Commission, 'Djarlma Plan for the Western Australian Forestry Industry – A framework for action 2019-2030'
RCN.900.014.0094	Exhibit 9.4.3	G. W. Morgan, K. G. Tolhurst et al, 'Prescribed burning in south-eastern Australia: history and future directions'
RCN.900.014.0120	Exhibit 9.4.4	Government of Western Australia, 'Reframing Rural Fire Management – Report of the Special Inquiry into the January 2016 Waroona Fire', volume 1
RCN.900.014.0384	Exhibit 9.4.6	M. Jiang, B.E. Medlyn et al, 'The fate of carbon in a mature forest under carbon dioxide enrichment'
RCN.900.014.0437	Exhibit 9.4.5	Memorandum of understanding for mutual support in planning and responding to bushfires within or near plantation estates and other bushfires as required
RCN.900.015.0001	Exhibit 9.2.11	The Conversation article, 'Friday essay: this grandmother tree connects me to Country. I cried when I saw her burn'
RCN.900.015.0013	Exhibit 9.2.12	The Conversation article, 'Strength from perpetual grief: how Aboriginal people experience the bushfire crisis'
RCN.900.016.0001	Exhibit 10.12.1	Screenshot of Adelaide Hills LGA
RCN.900.016.0002	Exhibit 10.14.1	Screenshot of Clarence Valley LGA
RCN.900.016.0003	Exhibit 10.34.1	Screenshot of Shire of Dundas
RCN.900.016.0005	Exhibit 10.28.1	Screenshot of Indigo LGA
RCN.900.016.0006	Exhibit 10.10.1	Screenshot of Kangaroo Island LGA
RCN.900.016.0007	Exhibit 10.20.1	Screenshot of Kempsey LGA
RCN.900.016.0008	Exhibit 10.2.1	Screenshot of Moreton Bay LGA
RCN.900.016.0009	Exhibit 10.6.1	Screenshot of Richmond Valley LGA
RCN.900.016.0010	Exhibit 10.32.1	Screenshot of Shoalhaven LGA
RCN.900.016.0011	Exhibit 10.30.1	Screenshot of Southern Downs LGA
RCN.900.016.0012	Exhibit 10.16.1	Screenshot of Sunshine Coast LGA
RCN.900.016.0013	Exhibit 10.24.1	Screenshot of Snowy Valleys, Snowy Monaro and Towong LGAs
RCN.900.016.0014	Exhibit 10.18.1	Screenshot of City of Swan LGA
RCN.900.016.0015	Exhibit 10.26.1	Screenshot of Wollondilly LGA
RCN.900.018.0001	Exhibit 10.36.1	Screenshot of the Bega Valley LGA
RCN.900.018.0002	Exhibit 10.8.1	Screenshot of East Gippsland LGA
RCN.900.018.0003	Exhibit 10.4.1	Screenshot of Eurobodalla LGA
RCN.900.019.0001	Exhibit 10.49.1	Communique: Australia-New Zealand Emergency Management Committee Meeting 27 August 2019
RCN.900.019.0004	Exhibit 10.50.1	Communique: Ministerial Council for Police and Emergency Management 20 November 2019
RCN.900.021.0001	Exhibit 10.52.1	NSW Rural Fire Service map of Clarence Valley
RCN.900.022.0001	Exhibit 10.54.1	Response to Issues Paper: Local governments and natural disasters



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RCN.900.022.0020	Exhibit 10.54.2	Annexure 1: Flood Data Service
RCN.900.022.0022	Exhibit 10.54.3	Annexure 2: National Framework for Flood Warning Infrastructure
RCN.900.023.0001	Exhibit 10.41A.1	Response to Issues Paper: Local governments and natural disasters
RCN.900.024.0001	Exhibit 12.46.1	NGA19 16-19 June 2019 Resolutions
RCN.900.025.0001	Exhibit 12.47.1	Metropolitan Municipality Map
RCN.900.025.0002	Exhibit 12.47.2	Regional Municipalities Map
RCN.900.026.0001	Exhibit 15.13.2	AusNet Services – Network Area Map
RCN.900.026.0002	Exhibit 15.11.2	Endeavour Energy – Network Area Map
RCN.900.026.0003	Exhibit 15.12.2	Essential Energy – Network Area Map
RCN.900.026.0004	Exhibit 15.14.3	TransGrid – Inset Map
RCN.900.026.0005	Exhibit 15.14.2	TransGrid – Network Area Map
RCN.900.027.0078	Exhibit 14.12.2	Department of the Premier and Cabinet, 'State Emergency Management Plan – Part 3 – Annexure H: Traffic Management during Emergencies'
RCN.900.027.0259	Exhibit 14.10.2	Emergency Management Victoria, 'Joint Standard Operating Procedure – Traffic Management at Emergencies'
RCN.900.027.0270	Exhibit 14.10.1	VicRoads, 'Maps of declared roads' interactive internet application used to view, search and print electronic maps of roads in Victoria
RCN.900.029.0001	Exhibit 14.10.3	Road Bushfire Risk Assessment Guidelines and Mapping Methodology
RCN.900.032.0001	Exhibit 15.9.1	Meeting of the Council of Australian Governments: Adelaide – 12 December 2018 – Communique
RCN.900.032.0006	Exhibit 15.9.2	Public Safety Mobile Broadband: Productivity Commission Research Report
RCN.900.032.0427	Exhibit 15.9.3	Public Safety Mobile Broadband Strategic Roadmap
RCN.900.033.0001	Exhibit 13.7.1	QLD Department of Premier and Cabinet Webpage Queensland-NSW cross-border collaboration
RCN.900.034.0001	Exhibit 31.54.1	Australian Disaster Preparedness Framework: A guideline to develop the capabilities required to manage severe to catastrophic disasters
RCN.900.034.0033	Exhibit 38.20.1	National Disaster Recovery Framework, Second Edition
RCN.900.034.0092	Exhibit 20.30.1	National Strategy for Disaster Resilience
RCN.900.035.0001	Exhibit 13.7.2	Cross Border Commissioner newsletter
RCN.900.035.0008	Exhibit 13.7.3	Cross border talks begin between Victoria and South Australia
RCN.900.035.0011	Exhibit 14.16.2	Appendix A: North East Water critical infrastructure rating (CIR)
RCN.900.035.0022	Exhibit 14.16.3	Appendix B: Hydrodynamic modelling for bushfire management and recovery in the catchment from Melbourne Water
RCN.900.035.0026	Exhibit 14.16.4	Appendix C: North East Victoria & Gippsland Bushfire Rapid Risk Assessment Team report from the 2013 Alpine fires

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RCN.900.035.0099	Exhibit 14.16.5	Appendix D: SA Water experience with the application for coir logs
RCN.900.035.0102	Exhibit 14.16.6	Appendix E: Melbourne Water's experience with the application of debris racks and sediment dams
RCN.900.035.0106	Exhibit 14.16.7	Appendix F: Managing water quality in the Huon River catchment
RCN.900.035.0110	Exhibit 14.16.8	Appendix G: Drought, fires, floods and water quality
RCN.900.035.0113	Exhibit 14.16.9	Appendix H: Monitoring water quality and managing turbidity after the Perth Hills bushfire
RCN.900.035.0118	Exhibit 14.16.10	Appendix I: Lindfield Park Road rehydration project
RCN.900.035.0122	Exhibit 14.16.11	Appendix J: Getting started on bushfire recovery
RCN.900.035.0125	Exhibit 14.16.1	Bushfire Management – National good practice operational guidelines for the Australian water industry
RCN.900.037.0001	Exhibit 15.9.4	Addendum to ACMA bushfire report: Updates received after publication
RCN.900.039.0001	Exhibit 15.27.1	Aerial Application Association of Australia Ltd - Powerline Safety Program Flyer June 2017
RCN.900.040.0001	Exhibit 16.2.1	Extract from Report on Government Services, Part D, Section 9, Productivity Commission – Emergency services for fire and other events – Data tables and contents
RCN.900.041.0001	Exhibit 16.3.11	Photograph of Goss River taken from Perrys Lockdown
RCN.900.042.0001	Exhibit 15.9.5	NBN Truck – Photo
RCN.900.043.0001	Exhibit 18.2.23	Cyclone Debbie Review (Report 1: 2017-18)
RCN.900.043.0141	Exhibit 18.2.27	2019 Monsoon Trough Rainfall and Flood Review
RCN.900.044.0320	Exhibit 18.2.31	Review of state agency integration at local and district level (Report 2: 2014-2015)
RCN.900.045.0001	Exhibit 16.3.1	Horden Road, Wentworth Falls
RCN.900.045.0002	Exhibit 16.3.2	Photograph of Mitchells Creek Trail
RCN.900.045.0003	Exhibit 16.3.3	Photograph of Evans Lookout
RCN.900.045.0004	Exhibit 16.3.4	Tablelands Road, Wentworth Falls
RCN.900.045.0005	Exhibit 16.3.5	Photograph of Kipper Creek
RCN.900.045.0006	Exhibit 16.3.6	Photograph of Kipper Creek
RCN.900.045.0007	Exhibit 16.3.7	Photograph of Nowra
RCN.900.045.0008	Exhibit 16.3.8	Photograph of Nowra
RCN.900.045.0009	Exhibit 16.3.9	Photograph of Thornton
RCN.900.045.0010	Exhibit 16.3.10	Photograph of Queensland Appliances at Queanbeyan
RCN.900.046.0001	Exhibit 16.3.12	Photograph of Darlington Station
RCN.900.047.0001	Exhibit 16.4.1	Volunteer video
RCN.900.049.0001	Exhibit 20.17.2	Victorian Emergency Management Strategic Action Plan Update #3 2018-2021
RCN.900.049.0037	Exhibit 18.2.28	Queensland Government Cyclone Debbie Review Action Plan

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RCN.900.051.0001	Exhibit 20.17.3	Impact Assessment Guidelines for Class 1 Emergencies v 1.0
RCN.900.052.0001	Exhibit 17.3.1	Australian Capital Territory - Agency Diagram
RCN.900.052.0005	Exhibit 17.4.1	New South Wales - Agency Diagrams
RCN.900.052.0009	Exhibit 17.5.1	Northern Territory - Agency Diagram
RCN.900.052.0014	Exhibit 17.6.1	Queensland - Agency Diagrams
RCN.900.052.0018	Exhibit 17.7.1	South Australia - Agency Diagrams
RCN.900.052.0023	Exhibit 17.8.1	Tasmania - Agency Diagrams
RCN.900.052.0026	Exhibit 17.9.1	Victoria - Agency Diagrams
RCN.900.052.0030	Exhibit 17.10.1	Western Australia - Agency Diagrams
RCN.900.053.0001	Exhibit 18.3.1	Scenarios to identify decision making in relation to seeking interstate/CTH/international assistance (issued to the ACT)
RCN.900.053.0002	Exhibit 18.3.2	Scenarios to identify decision making in relation to seeking interstate/CTH/international assistance
RCN.900.054.0001	Exhibit 19.4.10	Building Momentum, State Infrastructure Strategy 2018-2038, Chapter 5
RCN.900.054.0013	Exhibit 19.24.3	National Land Use Planning Guidelines for Disaster Resilient Communities
RCN.900.054.0112	Exhibit 19.35.1	Productivity Commission Inquiry into Natural Disaster Funding Arrangements (No.74) Volume 2: Supplement (Extract – Chapter 6 Managing natural disaster risk to the built environment)
RCN.900.056.0001	Exhibit 18.1.24	Critical Infrastructure Resilience, 2018 Report
RCN.900.057.0001	Exhibit 20.9.1	State Recovery Operations Strategic Report #17
RCN.900.058.0001	Exhibit 20.22.1	Local Emergency Management Arrangements Guideline and Model
RCN.900.058.0048	Exhibit 20.22.4	SEWP Annex B – Reception of Australian Citizens and Approved Foreign Nationals Evacuated from Overseas
RCN.900.058.0066	Exhibit 20.22.5	SEWP Annex C – Disaster Information Support and Care Centre
RCN.900.058.0082	Exhibit 20.22.3	SEWP Annex A – Registration and Reunification
RCN.900.058.0100	Exhibit 20.22.2	State Emergency Welfare Plan (SEWP) Interim Final June 2016
RCN.900.059.0001	Exhibit 25.10.3	State Emergency Management - Strategic Framework for Emergency Management - Plan
RCN.900.059.0133	Exhibit 25.10.2	State Emergency Management - Strategic Framework for Emergency Management - Policy
RCN.900.059.0228	Exhibit 25.10.4	State Emergency Management - Strategic Framework for Emergency Management - Procedure
RCN.900.059.0420	Exhibit 25.10.5	State Hazard Plan – Fire
RCN.900.059.0467	Exhibit 25.10.6	State Support Plan – Emergency Public Information (SSP – Public Information)
RCN.900.060.0001	Exhibit 23.10.2	Australian Energy Market Operator (AEMO) article: 2019-20 summer highlights need for enhanced energy system resilience
RCN.900.061.0001	Exhibit 23.10.1	Video: BOM Severe Weather Update
RCN.900.061.0002	Exhibit 23.10.13	Video – Climate outlooks – weeks, months and seasons

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RCN.900.062.0001	Exhibit 22.2.1	Organisation Chart: Department of Communities and Justice - Executive Structure
RCN.900.063.0001	Exhibit 23.6.3	South Australian Government: Actions to be completed for the next bushfire season
RCN.900.063.0003	Exhibit 23.6.2	South Australian Government's response to the Independent Review into the 2019/20 South Australian Bushfire Season
RCN.900.064.0001	Exhibit 23.2.2	ACT Emergency Services Agency visual submission to the Royal Commission into National Natural Disaster Arrangements
RCN.900.065.0001	Exhibit 23.10.8	Hazard Note (Issue 63): Australian Seasonal Bushfire Outlook: August 2019
RCN.900.065.0005	Exhibit 23.10.10	Hazard Note (Issue 75): Australian Seasonal Bushfire Outlook: July 2020
RCN.900.065.0009	Exhibit 23.10.4	Hazard Note (Issue 49): Northern Australia Seasonal Bushfire Outlook 2018
RCN.900.065.0013	Exhibit 23.10.5	Hazard Note (Issue 51): Southern Australia Seasonal Bushfire Outlook 2018
RCN.900.065.0017	Exhibit 23.10.7	Hazard Note (Issue 62): Northern Australia Seasonal Bushfire Outlook 2019
RCN.900.065.0021	Exhibit 23.10.9	Hazard Note (Issue 68): Australian Seasonal Bushfire Outlook: December 2019
RCN.900.065.0029	Exhibit 23.10.6	Hazard Note (Issue 55): Southern Australia Seasonal Bushfire Outlook 2018-19: November
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RCN.900.067.0003	Exhibit 28.1.144	Order declaring state of emergency in relation to bushfires (New South Wales)
RCN.900.068.0001	Exhibit 23.10.12	Inspector-General for Emergency Management (VIC), '2019-20 Snapshot'
RCN.900.070.0001	Exhibit 23.10.14	Emergency Management Victoria, 'Joint Standard Operating Procedure – Resource Request Process'
RCN.900.071.0001	Exhibit 23.1.12	NSW Office of Emergency Management, 'Emergency Risk Management Framework'
RCN.900.071.0013	Exhibit 23.1.11	NSW Office of Emergency Management, '2017 State Level Emergency Risk Assessment – A collaborative effort to build a NSW which is safer and more resilient to natural disasters'
RCN.900.071.0017	Exhibit 23.1.10	NSW Office of Emergency Management, '2017 State Level Emergency Risk Assessment – Executive Summary'
RCN.900.072.0001	Exhibit 25.1.2	Queensland State Natural Hazard Risk Assessment 2017
RCN.900.072.0097	Exhibit 24.4.1	Emergency Risks in Victoria – Report of the 2012-13 State Emergency Risk Assessment
RCN.900.072.0153	Exhibit 24.15.1	Tasmanian Emergency Risk Assessment Guidelines Version 1.0
RCN.900.072.0249	Exhibit 24.3.1	Victorian Emergency Management Strategic Action Plan Update #3 2018-21 Progress Report
RCN.900.072.0293	Exhibit 25.10.7	Western Australian Emergency Risk Management Guide 2015
RCN.900.073.0001	Exhibit 24.11.3	Analysis of South Australia's Fire and Emergency Services
RCN.900.074.0001_E	Exhibit 31.51.1	Australia's future tax system: Report to the Treasurer – Part One Overview
RCN.900.074.0217	Exhibit 31.49.1	Financial Stability Review – 2019: Box C: Financial Stability Risks from Climate Change
RCN.900.074.0223	Exhibit 31.51.3	Disclosure in General Insurance: Improving Customer Understanding – Discussion Paper
RCN.900.074.0247_E	Exhibit 31.50.1	NSW Review of Federal Financial Relations: Supporting the road to recovery – Draft Report

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RCN.900.075.0001	Exhibit 29.15.1	Australian Health 2020: In Brief
RCN.900.075.0077	Exhibit 29.14.1	Answering the Call – National Survey Report
RCN.900.075.0205	Exhibit 29.1.7	Healthdirect webpage: Bushfires and your health
RCN.900.075.0208	Exhibit 29.1.8	Chief Medical Officer's and State and Territory Chief Health Officers' guidance on health effects of exposure to bushfire smoke
RCN.900.075.0212	Exhibit 29.8.17	State Smoke Framework
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RCN.900.077.0001	Exhibit 31.47.1	"(In)Effective Disclosure: An experimental study of consumers purchasing home contents insurance"
RCN.900.078.0001	Exhibit 27.1.1	Office of the Chief Scientist, Bushfire Research and Technology: Mapping Australia's Capability
RCN.900.079.0001	Exhibit 27.14.12	Disaster Resilience Education: young Australians for a disaster resilient future
RCN.900.079.0028	Exhibit 27.14.3	BNHCRC Hazard Note (Issue 45): Community Preparedness, Warnings and Responses: NSW Fires 2017
RCN.900.080.0001	Exhibit 27.14.2	Joint media release of Hon Karen Andrews MP and Hon David Littleproud MP announcing \$88.1 million for new world class disaster research centre
RCN.900.081.0001	Exhibit 26.32.2	Australia's 2019-2020 Bushfires: The Wildlife Toll
RCN.900.082.0001	Exhibit 28.1.192	Email from Paul Considine to Emily Heffernan re Background Paper: National Natural Disaster Arrangements dated 7 May 2020
RCN.900.083.0001	Exhibit 30.5.2	Cheryl Saunders, 'A New Federalism? The Role and Future of the National Cabinet'
RCN.900.084.0001	Exhibit 26.34.1	Monitoring Wildlife Recovery: Bushfire Expert Brief
RCN.900.085.0001	Exhibit 30.15.1	Victoria - Second Variation to Declaration of a State of Disaster 9 January 2020
RCN.900.086.0001	Exhibit 27.22.3	2009 Victorian Bushfires Royal Commission final report – Volume 2, Chapter 9: Shared Responsibility
RCN.900.087.0001	Exhibit 28.1.211	National Aerial Firefighting Centre - Meeting of the Strategic Committee Meeting
RCN.900.087.0186	Exhibit 28.1.206	National Aerial Firefighting Strategy – Draft
RCN.900.088.0001	Exhibit 27.14.1	The Australian Disaster Resilience Index: a summary, University of New England and BNHCRC
RCN.900.089.0001	Exhibit 27.14.13	Research Infrastructure review, Final Report
RCN.900.089.0089	Exhibit 27.10.6	Media release of Hon Mark Coulton MP titled 'Strengthening telecommunications emergency resilience'

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RCN.900.090.0009	Exhibit 28.9.5	ANZEMC Meeting Attendance Record
RCN.900.091.0001	Exhibit 30.6.2	Department of the Prime Minister and Cabinet, 'COAG becomes National Cabinet'
RCN.900.091.0003	Exhibit 30.6.1	Terms of Reference – National Cabinet Review of COAG Councils and Ministerial Forums
RCN.900.091.0006	Exhibit 30.6.3	Prime Minister, Media Release, 'Update following National Cabinet meeting'
RCN.900.092.0001	Exhibit 29.21.1	AFAC - Report on Research Utilisation Review
RCN.900.093.0001	Exhibit 27.23.10	Saunders, Stone, Quinn-Watson, A Constitution Shaped by Distance
RCN.900.093.0007	Exhibit 27.23.11	Addendum to Tasmanian Cabinet Handbook
RCN.900.093.0010	Exhibit 27.23.9	Bosomworth, Owen, Curnin, "Addressing challenges for future strategic- level emergency management: reframing, networking and capacity building" (2017) 41(2)
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RCN.900.095.0001	Exhibit 28.9.8	Timeline of Bushfires with State Declarations of Emergency/Disaster – December to February
RCN.900.095.0002	Exhibit 28.9.7	Timeline of Bushfires with State Declarations of Emergency/Disaster – July to November
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RCN.900.096.0007	Exhibit 30.4.1	Bearman, Chris et al, 'Decision Making, Team Monitoring & Organisational Learning in Emergency Management Annual Report 2018-2019' (Bushfire and Natural Hazards CRC, 2020)
RCN.900.096.0033	Exhibit 30.4.7	Owen, Christine, Noreen Krusel and Loriana Bethune, 'Implementing Research to Support Disaster Risk Reduction' (2020) 35(3) Australian Journal of Emergency Management 54
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RCN.900.097.0001	Exhibit 30.6.8	Australian Local Government Association news titled 'ALGA's exclusion from National Cabinet a lost opportunity'

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RCN.900.097.0005	Exhibit 30.6.9	Clarence Valley Council media release titled 'Clarence Valley Council calls for Local Government representation on National Cabinet'
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RCN.900.097.0017	Exhibit 30.6.10	The Conversation article titled 'Explainer - what is the national cabinet and is it democratic'
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RCN.900.097.0025	Exhibit 30.6.12	Guardian article: National Cabinet deliberations may not be exempt from FoI, legal advice says
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RCN.900.097.0047	Exhibit 30.6.5	Grattan Institute article titled 'Will the gloss wear off the National Cabinet?'
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RCN.900.099.0001	Exhibit 30.2.1	Presentation by Mark Crowweller AFSM, Head of the National Resilience Taskforce, titled 'How Do We Prepare for the Future?'
RCN.900.100.0001	Exhibit 30.4.5	Curnin, Steven, Benjamin Brooks and Christine Owen, 'A Case Study of Disaster Decision-making in the Presence of Anomalies and Absence of Recognition' (2020) 28(2) Journal of Contingencies and Crisis Management 110
RCN.900.100.0013	Exhibit 30.4.3	Bosomworth, Karyn, Christine Owen and Steven Curnin, 'Addressing Challenges for Future Strategic-Level Emergency Management: Reframing, Networking, and Capacity-Building.' (2017) 41(2) Disasters 306
RCN.900.100.0031	Exhibit 30.4.6	Owen, Christine et al, 'Enhancing Learning in Emergency Services Organisational Work.' (2018) 77(4) Australian Journal of Public Administration 715
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RCN.900.101.0027	Exhibit 30.7.2	Transcript of Podcast
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RCN.900.108.0001	Exhibit 33.50.1	Australian Bushfire and Climate Plan: Final report of the National Bushfire and Climate Summit 2020
RCN.900.109.0001	Exhibit 30.27.9	Website: Critical Infrastructure and Systems of National Significance Mapping and Analysis
RCN.900.110.0001	Exhibit 31.21.1	Capturing Community Bushfire Readiness: Post-bushfire interview studies 2009-2014
RCN.900.111.0001	Exhibit 31.22.1	Disaster and Emergency Management for Environmental Health Practitioners: A guide for environmental health practitioners in managing disasters and emergencies in Australian settings
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RCN.900.112.0098	Exhibit 31.31.1	Climate change information for local government
RCN.900.112.0100	Exhibit 31.20.5	Major Incidents Report 2018-19
RCN.900.112.0152	Exhibit 31.20.6	Handbook – Communities Responding to Disasters: Planning for Spontaneous Volunteers
RCN.900.112.0214	Exhibit 31.32.1	Standing Council on Police and Emergency Management Communique
RCN.900.112.0216	Exhibit 31.65.1	Anne Twomey and Glenn Withers, 'Federalist Paper: Australia's Federal Future', A Report for the Council for the Australian Federation, April 2007
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RCN.900.112.0281	Exhibit 31.33.1	Australian Climate Science Capability Review
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RCN.900.112.0415	Exhibit 31.35.1	Approach, methods and results for co-producing a systems understanding of disaster: Technical Report Supporting the Development of the Australian Vulnerability Profile
RCN.900.112.0633	Exhibit 31.36.1	Workshop Report: NextGen Climate Change Projections – Science ideas and issues for national climate change projections in Australia
RCN.900.112.0644	Exhibit 31.21.2	Evaluation of Survive and Thrive: Final Report to the Country Fire Authority
RCN.900.112.0739	Exhibit 31.37.1	Flood webpage
RCN.900.112.0746	Exhibit 31.37.2	Bob Cechet, Adrian Hitchman and Mark Edwards 'Beating the Big Blows' 2006 81 AusGeo News
RCN.900.112.0748	Exhibit 31.38.1	Get Ready website
RCN.900.112.0749	Exhibit 31.21.3	Hazard Note: Addressing Conflicting Cues During Natural Hazards: Lessons from Emergency Agencies



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RCN.900.112.0817	Exhibit 31.39.1	Mapping Climate Services Capabilities in Australia
RCN.900.112.0859	Exhibit 31.40.1	Spontaneous Volunteer Strategy: Coordination of Volunteer Effort in the Immediate Post Disaster Stage
RCN.900.112.0890	Exhibit 31.41.1	The National Standards for Volunteer Involvement
RCN.900.112.0910	Exhibit 31.63.1	Paul Holper, Dr Simon Torok, Kevin Hennessy, Greg Ayers, 'National Environmental Science Program – Earth Systems and Climate Change Hub science and services: Assessment of current capability and future directions' – summary report' 2018
RCN.900.112.0918	Exhibit 31.64.1	Jean P. Plautikof, Roger B. Street and Edward P. Gardiner, 'Decision support platforms for climate change adaptation: an overview and introduction' (2019) 153 Climatic Change
RCN.900.112.0937	Exhibit 31.42.1	Tropical Cyclone Yasi 2011 – Post Cyclone Coastal Field Investigation
RCN.900.112.1007	Exhibit 31.43.1	The Nature and Causes of Flooding in Toowoomba
RCN.900.112.1093	Exhibit 31.44.1	Tropical Cyclones
RCN.900.112.1278	Exhibit 31.59.1	'Sending in the Military? First let's get some legal issues straightened out', David Letts
RCN.900.112.1291	Exhibit 31.46.1	Improving resilience of Australia's telco networks webpage
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RCN.900.118.0020	Exhibit 31.25.1	National Environment Protection (Ambient Air Quality) Measure Review – Review Report
RCN.900.118.0075	Exhibit 31.26.1	Screenshot of Australian East Coast 1 January 2020
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RCN.900.120.0007	Exhibit 31.52.3	Bushfire Awareness Fire Facts
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RCN.900.122.0001	Exhibit 31.3.1	Compound Natural Disasters in Australia: A Historical Analysis
RCN.900.122.0032	Exhibit 31.21.6	Andrew Gissing, Matthew Timms, Stuart Browning, Lucinda Coates, Ryan Crompton, John McAneney, ‘Compound Natural Disasters in Australia: A Historical Analysis’
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RCN.900.124.0005	Exhibit 31.55.1	Climate-resilient Infrastructure – OECD Environment Policy Paper No. 14
RCN.900.124.0053	Exhibit 31.2.1	Reimagining resilience in a post pandemic world
RCN.900.124.0062	Exhibit 31.4.1	United In Science: A Multi-Organization High-Level Compilation Of The Latest Climate Science Information
RCN.900.125.0001	Exhibit 33.14.1	A Capability Development Framework for NSW Emergency Management Sector
RCN.900.125.0029	Exhibit 33.5.1	Climate Science for Australia’s Future
RCN.900.125.0096	Exhibit 33.38.1	Scenario analysis of climate-related physical risk for buildings and infrastructure: climate science guidance

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RCN.900.125.0241	Exhibit 33.38.2	Scenario analysis of climate-related physical risk for buildings and infrastructure: climate science guidance – Technical Summary
RCN.900.125.0253	Exhibit 33.38.3	Scenario analysis of climate-related physical risk for buildings and infrastructure: Financial Disclosure Guidelines
RCN.900.125.0305	Exhibit 33.38.4	Scenario analysis of climate-related physical risk for buildings and infrastructure: Summary for Executives
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RCN.900.125.0389	Exhibit 33.42.1	Normalised insurance losses from Australian natural disaster: 1966- 2017 (2019) 18(5) Environmental Hazards 414–433
RCN.900.125.0410	Exhibit 33.43.1	Australia’s readiness for emergencies – Media release
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RCN.900.128.0137	Exhibit 33.25.1	Pathways to a climate resilient Queensland 2017-2030
RCN.900.128.0173	Exhibit 33.28.4	South Australia’s Climate Change Strategy 2015-2050: Towards a low carbon economy
RCN.900.128.0233	Exhibit 33.39.1	Will Smith, Jessica K Weir and Timothy Neale, ‘Hazards, Culture and Indigenous Communities: Socio-Institutional Modules for Utilisation’
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RCN.900.130.0097	Exhibit 33.26.8	Adapting to our changing climate
RCN.900.131.0001	Exhibit 33.48.1	‘Impact of Australia’s catastrophic 2019/20 bushfire season on communities and environment. Retrospective analysis and current trends’, 2020 (1) 44-56 Journal of Safety Science and Resilience
RCN.900.131.0014	Exhibit 33.39.5	Australian Seasonal Bushfire Outlook: September-November 2020

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RCN.900.131.0028	Exhibit 33.39.3	Disasters and Economic Resilience in Small Regional Communities: The Case of Toodyay
RCN.900.131.0070	Exhibit 33.39.2	The Value of Research from the Bushfire and Natural Hazards CRC
RCN.900.132.0001	Exhibit 33.39.4	Impact-based forecasting for the coastal zone – East Coast Lows: annual report 2019-2020
RCN.900.132.0024	Exhibit 33.47.3	Special Report - Preparing for the Era of Disasters
RCN.900.132.0048	Exhibit 33.46.1	'Use of Representative Climate Futures in impact and adaptation assessment' (2012) Climatic Change 433-442 (Climate Future Framework)
RCN.900.133.0001	Exhibit 35.11.1	Public propositions responses Heatmap
RCN.900.135.0001	Exhibit 33.51.1	M R Grose et al, 'Insights From CMIP6 for Australia's Future Climate' 2020 8(5) Earth's Future
RCN.900.135.0025	Exhibit 33.56.1	A Climate Security Plan for America: A Presidential Plan for combating the Security Risks of Climate Change
RCN.900.135.0074	Exhibit 33.47.2	After Covid-19: Australia and the world rebuild (Volume 1)
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RCN.900.135.0223	Exhibit 33.53.1	Mitigation and Policy-in-Force Analysis
RCN.900.135.0244	Exhibit 33.55.1	Jonathan Van Leeuwen and Andrew Gissing, 'Business involvement in natural disasters in Australia and New Zealand', Conference Paper
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RCN.900.138.0001	Exhibit 36.6.1	2019-20 Major Incidents Report: An overview of major incidents that have involved the fire and emergency services sector from July 2019 to June 2020
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RCN.900.141.0001	Exhibit 37.16.2	Prospering in a low-emissions world: An updated climate policy toolkit for Australia
RCN.900.142.0231	Exhibit 37.19.2	Handbook 4: Evacuation Planning
RCN.900.142.0279	Exhibit 37.20.1	Building an open platform for natural disaster resilience decision – Deloitte report
RCN.900.142.0383	Exhibit 37.6.1	Indigenous Land Management in Australia

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RCN.900.143.0001	Exhibit 37.21.1	A Blueprint for Disaster Management RD&D Supporting the SDGS
RCN.900.144.0001	Exhibit 37.3.6	Defence Strategic Update
RCN.900.144.0069	Exhibit 37.3.5	Force Structure Plan
RCN.900.144.0195	Exhibit 37.13.1	Accountability in the Context of Disaster Risk Governance
RCN.900.144.0842	Exhibit 37.10.1	Volunteer Strategy 2019-2022
RCN.900.144.0862	Exhibit 37.3.3	Defence Assistance to the Civil Community Manual
RCN.900.144.0972	Exhibit 37.3.4	Defence Assistance to the Civil Community Policy
RCN.900.144.0989	Exhibit 37.14.1	Consolidated Emergencies Act 1988
RCN.900.144.1029	Exhibit 37.23.2	Evidence Synthesis – State Emergency Management Committees
RCN.900.144.1140	Exhibit 37.15.1	Emergency Management Assistance Compact (U.S. Congress PL 104-321) Joint Resolution
RCN.900.144.1147	Exhibit 37.23.3	Letter from the Commission to Australian Government Solicitor
RCN.900.144.1148	Exhibit 37.15.2	Department of Homeland Security – Stafford Act, as Amended, and Related Authorities
RCN.900.145.0386	Exhibit 37.12.1	Authorities declare ‘state of fire emergency’ in parts of Queensland
RCN.900.145.0389	Exhibit 37.8.3	Media Release – Premier declares State of Emergency
RCN.900.145.0390	Exhibit 37.8.4	Media Release – Premier declares State of Emergency in NSW
RCN.900.145.0391	Exhibit 37.8.5	Media Release – Premier declares third State of Emergency
RCN.900.146.0001	Exhibit 37.23.1	State Emergency Management Committee chart
RCN.900.147.0001	Exhibit 37.11.1	Building a national defence system against catastrophic bushfires
RCN.900.148.0001	Exhibit 37.7.1	Melissa Parsons, Ian Reeve, James McGregor, Graham Marshall, Richard Stayner, Judith McNeill, Peter Hastings, Sonya Glavac and Phil Morley, ‘The Australian Natural Disaster Resilience Index – Volume 1 – State of Disaster Resilience Report’
RCN.900.149.0001	Exhibit 37.22.1	Disaster Readiness for the Legal Assistance Sector – Presentation to Natural Disaster Royal Commission
RCN.900.150.0001	Exhibit 38.17.1	National guidelines for managing donated goods
RCN.900.152.0001	Exhibit 38.19.1	AFAC Board webpage
RCN.900.153.0001	Exhibit 38.22.1	Defining a meaningful framework for the Australian Fire Danger Rating System Research Prototype
RCN.900.153.0008	Exhibit 38.6.1	Our Knowledge Our Way: Caring for Country
RCN.900.153.0162	Exhibit 38.5.1	Report of the Native Title Tribunal: Part 5
RCN.900.154.0001	Exhibit 38.23.1	Fay H Johnston et al, ‘Unprecedented health costs of smoke-related PM2.5 from the 2019-20 Australian megafires’, Nature Sustainability, (September 2020)
RCN.900.155.0001	Exhibit 38.24.1	Giovanni Di Virgilio et al, ‘Climate change increases the potential for extreme wildfires’, Geophysical Research Letters
RCN.900.156.0001	Exhibit 38.11.2	Emergency Situation Declaration by Hazard Management Agency – Tropical Cyclone Damien

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REC.500.001.0001	Exhibit 4.3.1	Australian Association for Unmanned Systems Response to Notice to Give Information (NTG-HB2-335)
RFS.001.001.0001	Exhibit 7.3.4	NSW Rural Fire Service Response to Notice to Give Information (NTG-HB2-209)
RFS.001.001.0001_UR	Exhibit 14.2.2	NSW Rural Fire Service response to Notice to Give (NTG-HB2-209)
RFS.002.001.0001	Exhibit 7.3.14	NSW Rural Fire Service Response to Notice to Give Information (NTG-HB1-038)
RFS.002.001.0001_UR	Exhibit 14.2.1	NSW Rural Fire Service response to NTG-HB1-038
RFS.002.001.0037	Exhibit 38.12.3	NSW Rural Fire Service Replacement Response to Notice to Give Information (NTG-HB1-038)
RFS.003.001.0001	Exhibit 14.2.3	Statement of Robin Rogers, Commissioner NSW Rural Fire Service (NTS- HB2-010)
RFS.004.001.0001	Exhibit 23.1.1	NSW Rural Fire Service response to Notice to Give (NTG-HB2-526) – Interstate Assistance scenarios
RFS.5002.0001.0075	Exhibit 7.3.3	Bush Fire Coordinating Committee, 'Bush Fire Risk Management Planning Guidelines for Bush Fire Management Committees'
RFS.5002.0001.0240	Exhibit 30.36.3	Community Safety and Coordinated Evacuations Policy
RFS.5002.0001.0941	Exhibit 33.17.1	NSW Critical Infrastructure Resilience Strategy
RFS.5002.0001.0941	Exhibit 38.12.1	NSW Critical Infrastructure Resilience Strategy
RFS.5002.0001.0977	Exhibit 7.3.5	NSW Rural Fire Service, 'Bush Fire Environmental Assessment Code for New South Wales'
RFS.5002.0004.0009	Exhibit 14.2.4	Warnings and Public Information Protocol: NSW RFS Operational Protocol 1.1.5 Version 2.0
RFS.5002.0004.0041	Exhibit 14.2.7	Community Preparedness and Responses to the 2017 New South Wales Bushfires – Research for the NSW Rural Fire Service
RFS.5002.0004.0431	Exhibit 27.19.1	Understanding Bushfire Risk, Warnings and Responses: A study of the 2018 Reed Swamp Fire – Research for the NSW Rural Fire Service
RFS.5002.0004.0684	Exhibit 14.2.5	NSW Rural Fire Service: Fire Danger Rating System and Risk Communications Research
RFS.5002.0004.1074	Exhibit 14.2.6	State Bush Fire Plan – A Sub Plan of the State Emergency Management Plan
RFS.5002.0004.1074	Exhibit 23.1.9	State Bush Fire Plan – A Sub Plan of the State Emergency Management Plan
RFS.5003.0001.0040_R	Exhibit 28.1.116	Commissioners & Chief Officers Strategic Committee - Briefing – 11 November 2019
RFS.5003.0001.0053	Exhibit 28.1.122	Letter to Minister Littleproud re "Response to the questions raised by the Minister on 17 November 2019"
RFS.5003.0001.0085	Exhibit 28.1.120	Response to the Questions raised by the Minister on 17 November 2019
RFS.5003.0001.0520	Exhibit 28.1.83	Email from Anthony Clarke to Shane Fitzsimmons re "Warnings report and briefing document"
RFS.5003.0001.0521	Exhibit 28.1.84	Multi Hazard Warnings Social Research
RFS.5003.0001.0620	Exhibit 28.1.82	NSW Rural Fire Service Briefing to Commissioner Fitzsimmons
RFS.5003.0001.0624	Exhibit 28.1.90	PowerPoint titled – Commissioner's & Chief Officer's Standing Committee
RFS.5003.0001.0801	Exhibit 28.1.109	NSW Rural Fire Service Briefing Document: NSW Bush Fires – Current Situation
RFS.5003.0001.0883	Exhibit 28.1.176	NSW Rural Fire Service: Briefing
RFS.5003.0001.0970_R	Exhibit 28.1.167	Email from Paul Considine to various re "AFAC NRSC Briefing Note: COVID-19"

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RFS.5003.0001.0974	Exhibit 28.1.148	Email from Paul Considine to various re "FW: Donation of Home Defense product"
RFS.5003.0001.0976	Exhibit 28.1.133	Email from Paul Considine to various re "National Strategic Resource Assessment"
RFS.5003.0001.1023_R	Exhibit 28.1.166	CCOSC Briefing: COVID-19 and AFAC NRSC
RFS.501.001.0001	Exhibit 7.3.6	Statement on Commissioner Rob Rogers AFSM
RFS.502.001.0001	Exhibit 9.3.1	New South Wales Rural Fire Service response to Notice to Give Information (NTG-HB2-397) issued to the New South Wales Rural Fire Service
RFS.503.001.0001	Exhibit 23.1.14	NSW Rural Fire Service, '2020/21 Bush Fire Season – Operational Arrangements – COVID19
RFS.503.001.0016	Exhibit 23.1.13	Resilience NSW, 'A Capability Development Framework for NSW Emergency Management Sector'
RFS.505.001.0001	Exhibit 38.12.2	Letter from NSW Crown Solicitor's Office regarding response to Notice to Give Information NTG-HB1-038
RHT.500.001.0001	Exhibit 27.3.1	Witness statement of Tarron Newman in response to Notice to Give (NTS-HB3-002)
RHT.501.001.0001_E	Exhibit 27.3.2	Alert2Me Screen Examples
RMS.001.001.0001	Exhibit 14.11.1	Transport for NSW response to Notice to Give (NTG-HB2-236)
RRA.500.001.0001	Exhibit 26.26.1	RedR Australia response to NTG-HB2-416
RRR.500.001.0009	Exhibit 26.17.1	FRRR response to NTG-HB2-298
RRY.500.001.0001	Exhibit 4.4.1	Hancock Victorian Plantations Pty Ltd (HVP) Response to Notice to Give Information (NTG-HB2-336)
RSN.500.001.0001	Exhibit 7.9.9	Richard Sneeuwjagt Response to Notice to Give Information (NTG-HB1-101)
RSP.500.001.0002	Exhibit 26.30.1	RSPCA combined response to Notices to Give Information
RTA.500.001.0001	Exhibit 14.7.1	Witness Statement – Steven Shearer OAM
RVC.500.001.0001	Exhibit 10.5.1	Richmond Valley Council response to NTG-HB3-607
RVC.501.001.0001	Exhibit 10.5.2	Richmond Valley Council response to NTG-HB3-614
RYC.500.001.0001	Exhibit 1.7.1	Report – Dr Ryan Peter Crompton
RYC.501.001.0001	Exhibit 27.14.4	Risk Frontiers and BNHCRC, Planning and Capability Requirements for Catastrophic and Cascading Disasters – Synthesis Report
RYC.502.001.0001	Exhibit 36.4.1	Compound disaster slides
SAF.012.017.0001	Exhibit 24.5.2	Attachment - CRIIMSON/AIRS DFD Context Diagram
SAF.012.017.0005	Exhibit 24.5.3	Attachment - CRIIMSON Diagram
SAF.203.002.3525	Exhibit 38.9.1	National Fire Danger Rating and All Hazard Warning System Social Research: Research Report, Stages 1 to 3
SAF.203.004.0017	Exhibit 24.6.1	Response to Notice to Give Information (NTG-HB2-203)
SAF.314.001.0001	Exhibit 28.1.63	Letter From Rob Rogers To Andrew Stark Re "Request For Assistance For NSW Fires"
SAF.314.001.0005	Exhibit 28.1.62	Email from Sam Quigley to nrsc.deployments@afac.com.au re "RE: Interstate Assistance sought - NSW bush fires"
SAF.314.001.0010	Exhibit 28.1.54	Email from NRSC Deployments to various re "Resource request for assistance, Queensland Fires"

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SAF.314.001.0014	Exhibit 28.1.57	Letter from Neil Gallant to Andrew Stark re “Request for Assistance for Queensland Severe Fire Event - Request No. 1”
SAF.314.002.0038	Exhibit 28.1.65	SA Deploys to NSW Fires
SAF.314.002.0045_R	Exhibit 28.1.64	Letter From Andrew Stark To Rob Rogers Re “Request For Assistance NSW Fires”
SAF.314.002.0065	Exhibit 28.1.56	Letter from Andrew Stark to Neil Gallant re “Request For Assistance Queensland Fire And Emergency Services”
SAF.399.001.0001	Exhibit 9.3.4	South Australian Country Fire Service Response to Notice to Give Information (NTG-HB2-399) --Scenario 1
SAF.399.002.0001	Exhibit 9.3.5	South Australian Country Fire Service Response to Notice to Give Information (NTG-HB2-399) --Scenario 2
SAF.399.003.0001	Exhibit 9.3.6	South Australian Country Fire Service Response to Notice to Give Information (NTG-HB2-399) --Scenario 3
SAF.399.004.0001	Exhibit 9.3.7	South Australian Country Fire Service Response to Notice to Give Information (NTG-HB2-399) --Scenario 4
SAF.399.005.0001	Exhibit 9.3.8	South Australian Country Fire Service Response to Notice to Give Information (NTG-HB2-399) --Scenario 5
SAF.500.001.0005	Exhibit 7.5.1	South Australian Country Fire Service Response to Notice to Give Information (NTG-HB1-012)
SAF.500.001.0005_UR	Exhibit 24.5.1	South Australian Country Fire Service Response to Notice to Give Information (NTG-HB1-012)
SAF.503.001.0001	Exhibit 7.5.5	State Bushfire Coordination Committee, ‘Bushfire Management Zone – Standard and Guidance for Use’
SAF.524.001.0001	Exhibit 23.5.1	South Australian Country Fire Service response to Notice to Give (NTG- HB2-524) – Interstate Assistance scenarios
SAG.514.001.0001	Exhibit 24.13.1	Department of Treasury and Finance (SA) Response to Notice to Give Information (NTG-HB2-514)
SAG.514.001.0008	Exhibit 24.13.2	Excel spreadsheet containing appendices 1, 1.2, 2 and 2.1
SAG.515.001.0001	Exhibit 30.39.15	South Australian Country Fire Service letter regarding evidence provided on 4 August 2020
SAG.515.001.0006	Exhibit 30.39.16	South Australian State Emergency Service letter regarding evidence provided on 4 August 2020
SAG.515.001.0009	Exhibit 30.39.17	South Australian Metropolitan Fire Service letter regarding evidence provided on 4 August 2020
SAH.312.001.0011	Exhibit 24.12.1	South Australia Housing Authority Response to Notice to Give Information (NTG-HB2-312)
SAM.500.001.0001	Exhibit 14.6.1	Witness Statement – Samuel Marks
SAP.310.001.0013	Exhibit 14.12.3	South Australia Police response to Notice to Give (NTG-HB2-310)
SAP.411.001.0001	Exhibit 30.12.1	Approval of Extension of a Major Emergency Declaration – 28 May 2020
SAP.411.001.0002	Exhibit 30.12.2	Approval of Extension of a Major Emergency Declaration – 2 April 2020
SAP.411.001.0003	Exhibit 30.12.3	Approval of Extension of a Major Emergency Declaration – 27 June 2020
SAP.411.001.0004	Exhibit 30.12.4	Approval of Extension of a Major Emergency Declaration – 30 April 2020
SAP.411.001.0005	Exhibit 30.12.5	Declaration of a Major Emergency – 3 January 2015
SAP.411.001.0009	Exhibit 30.12.6	Declaration of a Major Emergency – 22 March 2020
SAP.411.001.0012	Exhibit 30.12.7	Declaration of a Major Emergency – 22 March 2020
SAP.411.002.0221	Exhibit 30.12.8	SA State Emergency Centre Briefing Summary 10 – 20 December 2019
SAP.411.002.0268	Exhibit 30.12.9	SA State Emergency Centre Briefing Summary 11 – 20 December 2019



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SAP.411.002.0319	Exhibit 30.12.10	SA State Emergency Centre Briefing Summary 12 – 20 December 2019
SAP.411.002.0370	Exhibit 30.12.11	SA State Emergency Centre Briefing Summary 13 – 20 December 2019
SAP.411.002.0420	Exhibit 30.12.12	SA State Emergency Centre Briefing Summary 14 – 21 December 2019
SAP.411.002.0469	Exhibit 30.12.13	SA State Emergency Centre Briefing Summary 15 – 21 December 2019
SAP.411.002.0537	Exhibit 30.12.14	SA State Emergency Centre Briefing Summary 16 – 21 December 2019
SAP.411.002.0562	Exhibit 30.12.15	SA State Emergency Centre Briefing Summary 17 – 21 December 2019
SAP.411.002.0588	Exhibit 30.12.16	SA State Emergency Centre Briefing Summary 18 – 21 December 2019
SAP.411.002.0613	Exhibit 30.12.17	SA State Emergency Centre Briefing Summary 19 – 21 December 2019
SAP.411.002.0833	Exhibit 30.12.18	SA State Emergency Centre Briefing Summary 6 – 20 December 2019
SAP.411.002.0878	Exhibit 30.12.19	SA State Emergency Centre Briefing Summary 7 – 20 December 2019
SAP.411.002.0928	Exhibit 30.12.20	SA State Emergency Centre Briefing Summary 8 – 20 December 2019
SAP.411.002.0974	Exhibit 30.12.21	SA State Emergency Centre Briefing Summary 9 – 20 December 2019
SAP.500.001.0003	Exhibit 24.9.1	South Australian Police Response to Notice to Give Information (NTG-HB1-039)
SAS.500.001.0003	Exhibit 24.8.1	South Australian State Emergency Service Response to Notice to Give Information (NTG-HB1-028)
SAV.500.001.0001	Exhibit 26.29.1	SAVEM response to NTG-HB2-533
SCC.500.001.0001	Exhibit 10.15.1	Sunshine Coast Council response to NTG-HB1-063
SCC.501.001.0192	Exhibit 10.15.3	Evacuation Centre Management Sub-Plan
SCC.501.001.0280	Exhibit 30.52.1	Sunshine Coast Council Animal Evacuation Management Group Procedure
SCC.501.001.0396	Exhibit 10.15.4	Master List – Evacuation Centre Equipment
SCC.501.001.0397	Exhibit 10.15.7	Sunshine Coast Council – Venue Register – Evacuation Centres and Places of Refuge
SCC.501.001.0405	Exhibit 10.15.2	Sunshine Coast Council response to NTG-HB2-257
SCC.501.001.0424	Exhibit 10.15.6	Sunshine Coast Disaster Recovery Plan – 2017 Feb edition
SCC.501.001.0496	Exhibit 10.15.5	Sunshine Coast Evacuation Sub-plan 2018
SCR.500.001.0001	Exhibit 27.9.1	SmartSat Cooperative Research Centre response to Notice to Give information (NTG-HB3-641)
SDQ.001.001.0001	Exhibit 19.11.1	Department of State Development, Manufacturing, Infrastructure and Planning response to NTG-HB1-032
SDQ.001.001.0436	Exhibit 25.2.1	Department of State Development, Manufacturing, Infrastructure and Planning (QLD) Response to Notice to Give Information (NTG-HB2-232)
SDQ.002.001.0009	Exhibit 19.11.2	Department of State Development, Manufacturing, Infrastructure and Planning response to NTP-HB1-029
SDQ.002.001.0104	Exhibit 19.11.3	Queensland Government's State Planning Policy
SDQ.002.001.0195	Exhibit 19.11.7	State Planning Policy – State Interest Guidance material – Natural Hazards, risk and resilience – Bushfire
SDQ.002.001.0238	Exhibit 19.11.8	Bushfire Resilient Communities – Technical Reference Guide for the State Planning Policy State Interest 'Natural Hazards, Risk and Resilience – Bushfire'

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SDQ.002.001.0338	Exhibit 19.11.9	Planning for stronger, more resilient electrical infrastructure – improving the resilience of electrical infrastructure during flooding and cyclones
SDQ.002.001.0356	Exhibit 19.11.6	Flood Resilient Building Guidance for QLD Homes
SDQ.002.001.0496	Exhibit 19.11.4	Storm Tide Resilient Building Guidance for QLD Homes
SDQ.002.001.0543	Exhibit 19.11.5	Cyclone Resilient Building Guidance for QLD Homes
SDR.500.001.0001	Exhibit 10.29.1	Southern Downs Regional Council response to NTG- HB3-603
SER.500.001.0002	Exhibit 6.1.1	Witness Statement – Michelle Lees
SER.500.001.0022	Exhibit 6.1.3	Annexure B: Department of Human Services, ‘Emergency response to the February 2019 Far North Queensland floods – Post Activation Review’, Executive Summary
SER.500.001.0027	Exhibit 6.1.4	Annexure C: Department of Human Services, ‘Emergency response to the February 2019 Far North Queensland floods – Post Activation Review: Final Report’
SER.500.001.0058	Exhibit 6.1.5	Annexure D: Department of Health, ‘Mental Health Support for Australians affected by the 2019-20 bushfires’
SER.8001.0001.0062	Exhibit 6.1.2	Annexure A: Curriculum vitae – Michelle Lees
SER.9001.0001.0001	Exhibit 6.1.6	Services Australia response to Notice to Give (NTG-HB2-252)
SER.9001.0001.0001_E	Exhibit 2.5.3	Response of Services Australia to Notice to Give Information Dated 1 May 2020 (NTG-HB2-252)
SER.9002.0001.0002	Exhibit 30.32.1	Services Australia Response to Notice to Give Information (NTG-HB2-518)
SER.9002.0001.0022	Exhibit 30.32.2	Attachment C: ‘EMG Bushfire Response’ with location for the Mobile Service Centre
SHC.500.001.1235	Exhibit 10.31.5	Shoalhaven LGA Recovery Action Plan February 2020
SHC.501.001.0002_R	Exhibit 10.31.1	Shoalhaven City Council response to NTG-HB1-065
SHC.502.001.0002	Exhibit 10.31.2	Shoalhaven City Council response to NTG-HB2-264
SHC.503.001.0002	Exhibit 10.31.3	Shoalhaven City Council response to NTG-HB3-612
SHP.500.001.0002	Exhibit 1.6.1	Witness Statement - Sharanjit Paddam
SHP.501.001.0001	Exhibit 1.6.2	Actuaries Institute, Australian Actuaries Climate Index
SHP.501.001.0019	Exhibit 1.6.3	Australian Actuaries Climate Index: Some Comments on Extremes
SHP.502.001.0001	Exhibit 1.6.4	Updates to data presented in Australian Actuaries Climate Index – Some Comments on Extremes presentation dated December 2018 at pages 7, 8 and 9
SMT.500.001.0001	Exhibit 27.13.1	Smartrak Response to Notice to Give (NTG-HB3-643)
SOA.500.001.0003	Exhibit 24.14.1	Voluntary Submission from the South Australian Government on the involvement of the ADF in 2019-2020 bushfire response and recovery activities
SPN.5000.0001.0002_R	Exhibit 15.23.1	SA Power Network’s response to Notice to Give Information (NTG-HB2- 324) redacted
SRC.500.001.0001	Exhibit 10.23.1	Snowy Monaro Regional Council response to NTG-HB2-259
SRC.500.001.0233	Exhibit 10.23.4	Snowy Monaro LEMC Consequence Management Guide Bushfire 2019

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SRC.500.001.0428	Exhibit 10.23.2	Snowy Monaro Recovery Action Plan 2019-2020 Bushfires
SRC.500.001.0489	Exhibit 10.23.3	ADF Request for Assistance Form V2
SSA.468.001.0257	Exhibit 20.5.4	Guidelines for Managing Spontaneous Volunteers in South Australia
SSA.468.001.0539	Exhibit 20.5.2	Local Government Disaster Recovery Assistance Arrangements
SSA.468.001.0807	Exhibit 20.5.12	South Australia's Resilience Strategy 2019-2024: Stronger Together
SSA.468.001.0905	Exhibit 20.29.2	A Monitoring and Evaluation Framework for Disaster Recovery Programs
SSA.468.005.0032	Exhibit 20.5.3	2019-20 South Australian Bushfires: Category D - Recovery Exceptional Assistance Immediate Support Package Guidelines
SSA.468.005.0036	Exhibit 20.29.1	Cross-border Assistance Guidelines
SSA.468.005.0049	Exhibit 20.5.5	Deed of Agreement for Managing Spontaneous Volunteers in South Australia
SSA.468.012.0072	Exhibit 20.5.6	Spreadsheet re payment of grant programs and assistance measures provided by the South Australian Government and Commonwealth
SSA.468.013.0001	Exhibit 20.5.7	South Australian Bushfires (2019 & 2020) - Impact on State Heritage Places
SSA.468.016.0001	Exhibit 20.5.8	Damage Assessment Support Plan
SSA.468.017.0001	Exhibit 20.5.9	Bushfire Clean-up Progress and Schedule
SSA.468.021.0001	Exhibit 20.5.10	Statewide Bushfire Statistics 2019/20 Season (Impacted Land by Tenure)
SSA.468.022.0001	Exhibit 20.5.11	South Australian Habitat and Wildlife Bushfire Recovery Plan
SSA.468.036.0002	Exhibit 20.5.13	Spreadsheet: Relief and recovery assistance provided by State of SA in response to natural disasters
SSA.468.056.0001	Exhibit 20.5.1	South Australia response to NTG-HB2-468
SSA.500.002.0001	Exhibit 33.28.3	State of South Australia Response to Notice to Give Information (NTG-HB3-640)
SSA.539.001.0001	Exhibit 33.28.1	State of South Australia Response to Notice to Give Information (NTG-HB2-539)
SSA.632.001.0001	Exhibit 32.5.6	State of South Australia Response to Notice to Give Information (NTG-HB3-632) Part F
SSA.632.001.0005	Exhibit 32.5.7	State of South Australia Response to Notice to Give Information (NTG-HB3-632) Part F – Annexure D
SSA.632.001.0006	Exhibit 32.5.8	State of South Australia Response to Notice to Give Information (NTG-HB3-632) Part G
SSA.632.001.0012	Exhibit 32.5.9	State of South Australia Response to Notice to Give Information (NTG-HB3-632) Part H
SSA.632.001.0018	Exhibit 32.5.14	State of South Australia Response to Notice to Give Information (NTG-HB3-632) Part K
SSA.632.001.0024	Exhibit 32.5.16	State of South Australia Response to Notice to Give Information (NTG-HB3-632) – Annexure – Handbook for farm fire units
SSA.632.001.0040	Exhibit 32.5.1	State of South Australia Response to Notice to Give Information (NTG-HB3-632) Part A
SSA.632.001.0046	Exhibit 32.5.2	State of South Australia Response to Notice to Give Information (NTG-HB3-632) Part B
SSA.632.001.0056	Exhibit 32.5.3	State of South Australia Response to Notice to Give Information (NTG-HB3-632) Part C
SSA.632.001.0062	Exhibit 32.5.4	State of South Australia Response to Notice to Give Information (NTG-HB3-632) Part D

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SSA.632.001.0068	Exhibit 32.5.5	State of South Australia Response to Notice to Give Information (NTG-HB3-632) Part E
SSA.632.001.0073	Exhibit 38.8.1	Response to Notice to Give Information (NTG-HB3-632) Annexure C
SSA.632.001.0075	Exhibit 32.5.10	State of South Australia Response to Notice to Give Information (NTG-HB3-632) Part I
SSA.632.001.0081	Exhibit 32.5.11	State of South Australia Response to Notice to Give Information (NTG-HB3-632) Part J
SSA.632.001.0096	Exhibit 32.5.12	Response to Notice to Give Information (NTG-HB3-632) Part J – Annexure E – Department of Environment and Water
SSA.632.001.0097	Exhibit 37.9.1	Response to Notice to Give Information (NTG-HB3-632) ForestrySA Response to Part J – Annexure E
SSA.632.001.0098	Exhibit 32.5.13; Exhibit 32.5.15	State of South Australia Response to Notice to Give Information (NTG-HB3-632) Part L
SSA.632.001.0104	Exhibit 32.5.17	Response to Notice to Give Information (NTG-HB3-632) – Annexure – State Emergency Management Plan Part 3: Guidelines and Frameworks, Annex A
SSA.900.001.0003	Exhibit 35.4.1	State of South Australia response to draft propositions (table)
SSA.901.001.0004	Exhibit 35.4.4	Attachment 1 to witness statement: South Australian Emergency Management Workforce Mapping Project
SSA.901.001.0044	Exhibit 35.4.3	Witness statement of Assistant Commissioner Noel Bamford
SSA.901.001.0047	Exhibit 35.4.2	State of South Australia submissions in response to draft propositions
SSA.901.001.0054	Exhibit 33.28.6	Attachment A to AUSTRUMAPLAN: AUSBURNSPLAN
SSA.901.001.0066	Exhibit 33.28.5	AUSTRUMAPLAN: Domestic Response Plan for Mass Casualty Incidents of national Consequence
SSA.901.001.0112	Exhibit 33.28.7	Police Assistance to Neighbouring States arrangements
SSA.901.001.0129	Exhibit 33.28.8	'Guidelines for the Management of Roadside Native Vegetation and Regrowth Vegetation (updated September 2020)'
SSA.901.001.0175	Exhibit 33.28.9	State Disaster Waste Management Capability Plan
SSA.901.001.0202	Exhibit 33.28.10	Disaster Waste Management Guidelines
SSA.901.001.0330	Exhibit 33.28.13	Attachment B to Common Alerting Protocol
SSA.901.001.0344	Exhibit 33.28.14	Attachment C to Common Alerting Protocol
SSA.901.001.0352	Exhibit 33.28.12	Attachment A to Common Alerting Protocol
SSA.901.001.0393	Exhibit 33.28.11	Common Alerting Protocol
SSC.001.001.0001	Exhibit 30.46.1	Sutherland Shire Council's revised submission to the Royal Commission
STA.501.001.0001	Exhibit 19.23.1	Standards Australia response to NTG-HB1-069, amended 7 July 2020
SVC.500.001.0001	Exhibit 10.21.1	Snowy Valleys Council response to NTG-HB3-609
SWA.001.001.0001	Exhibit 33.26.1	State of Western Australia Response to Notice to Give Information (NTG-HB2-538)
SWA.002.001.0001	Exhibit 30.14.1	Extension of State of Emergency Declaration
SWA.003.001.0001	Exhibit 30.40.5	State of Western Australia Response to Notice to Give Information (NTG-HB3-633)

Document ID	Exhibit no.	Document name
SWA.004.001.0008	Exhibit 30.40.8	State Emergency Management Committee 2019 Emergency Preparedness Report
SWA.004.001.0010	Exhibit 30.40.7	Draft 2020 Ferguson Recommendations Report Update
SWA.004.001.0011	Exhibit 30.40.6	Lessons Identification Database
SWA.005.001.0003	Exhibit 30.40.4	Attachment to Response to Notice to Give Information (NTG-HB3-549)
SWA.006.001.0001	Exhibit 32.4.1	State of Western Australia Response to Notice to Give Information (NTG-HB3-629)
SWA.006.001.0002	Exhibit 32.4.2	Response to Notice to Give Information (NTG-HB3-629) – Attachments 1 and 2
SWA.006.001.0003	Exhibit 32.4.3	Response to Notice to Give Information (NTG-HB3-629) – Annexure C
SWA.006.001.0004	Exhibit 32.4.4	Response to Notice to Give Information (NTG-HB3-629) – Annexure D
SWA.006.001.0005	Exhibit 32.4.5	Response to Notice to Give Information (NTG-HB3-629) – Annexure E
SWA.007.001.0001	Exhibit 35.7.2	Western Australia submissions in relation to draft propositions
SWA.007.001.0002	Exhibit 35.7.1	State of Western Australia response to draft propositions (table)
SWA.502.001.0001	Exhibit 33.26.10	Emergency Management Capability Framework
SWA.502.001.0006	Exhibit 33.26.13	Intergovernmental Agreement for the Australian Building Codes Board
SWA.502.001.0035	Exhibit 33.26.11	Australia New Zealand Counter-Terrorism Committee, "National Counter-Terrorism Plan", 4th edition
SWA.502.001.0079	Exhibit 33.26.16	Code of Practice for Wildlife Rehabilitation in Western Australia
SWA.502.001.0133	Exhibit 33.26.14	National Framework to Improve Government Radiocommunications Interoperability: 2010 2020
SWA.502.001.0143	Exhibit 33.26.12	Department of Fire & Emergency Services (Office of Bushfire Risk Management), "Guidelines for Preparing a Bushfire Risk Management Plan"
SWA.502.001.0235	Exhibit 33.26.9	Special Report of the Intergovernmental Panel on Climate Change, "Managing the risks of extreme events and disasters to advance climate change adaptation"
SWA.502.001.0829	Exhibit 33.26.17	Department of Parks and Wildlife and the Australian Marine Oil Spill Centre Pty Ltd, Western Australian Oiled Wildlife Response Plan"
TAN.501.001.0001	Exhibit 15.24.1	TasNetwork's response to Notice to Give Information (NTG-HB2-326)
TAS.500.001.0001	Exhibit 20.4.2	Tasmanian Emergency Management Arrangements
TAS.500.001.0001	Exhibit 23.4.8	Tasmanian Emergency Management Arrangements
TAS.500.001.0151	Exhibit 20.4.3	Attachment 2: State Recovery Plan
TAS.500.001.0152	Exhibit 20.4.7	Attachment 6: 2018/19 Bushfires Recovery Plan
TAS.500.001.0174	Exhibit 20.4.5	Attachment 4: Recovery Partners Network Statement of purpose
TAS.500.001.0175	Exhibit 20.4.6	Attachment 5: 2018/19 Bushfires Interim recovery Plan
TAS.500.001.0198	Exhibit 20.4.8	Attachment 7: 2019-20 bushfires Impact and Needs Assessment - 14 January 2020
TAS.500.001.0204	Exhibit 20.4.9	Attachment 8: TRRA - Personal Hardship and Distress Assistance Policy
TAS.500.001.0214	Exhibit 20.4.10	Attachment 9: TRRA - Natural Disaster Relief to Local Government Policy

Document ID	Exhibit no.	Document name
TAS.500.001.0248	Exhibit 20.4.12	Attachment 11: People at Increased Risk in an Emergency Guide
TAS.500.001.0266	Exhibit 20.4.13	Attachment 12: Southern Tasmania Extreme Weather Event Evaluation report - Part 1
TAS.500.001.0347	Exhibit 20.4.14	Attachment 13: Southern Tasmania Extreme Weather Event Evaluation report - Part 2
TAS.500.001.0426	Exhibit 20.4.15	Attachment 14: 31 May Estimates 2019/20
TAS.500.001.0427	Exhibit 20.4.16	Attachment 15: Protocol for Whole-of-Government Public Information Support in Emergencies
TAS.500.001.0438	Exhibit 20.4.17	Attachment 16: Public Information Unit Operations Manual
TAS.500.001.0452	Exhibit 20.4.1	State of Tasmania (Craig Limkin) Response to Notice to Give Witness Statement (NTS-HB2-016)
TAS.501.001.0001	Exhibit 20.4.4	Attachment 3: State recovery Committee Terms of Reference
TAS.501.001.0005	Exhibit 20.4.11	Attachment 10: TRRA - Community Recovery Policy
TAS.502.001.0001	Exhibit 33.30.1	State of Tasmania Response to Notice to Give Information (NTG-HB2-542)
TAS.502.001.0002	Exhibit 33.30.2	Response to Notice to Give Information (NTG-HB2-542) – Attachment 1
TAS.502.001.0005	Exhibit 33.30.3	Response to Notice to Give Information (NTG-HB2-542) – Attachment 2
TAS.503.001.0001	Exhibit 30.13.2	Amendment of Declaration of State of Emergency
TAS.503.001.0003	Exhibit 30.13.1	Declaration of State of Emergency
TAS.503.001.0004	Exhibit 30.13.3	Extension of Declaration of State of Emergency
TAS.504.001.0001	Exhibit 33.30.5	Response to Notice to Give Information (NTG-HB3-634) – Attachment 1
TAS.504.001.0013	Exhibit 33.30.4	State of Tasmania Response to Notice to Give Information (NTG-HB3-634)
TAS.505.001.0001	Exhibit 30.42.1	Attachment to Response to Notice to Give Information (NTG-HB3-547)
TAS.507.001.0001	Exhibit 32.6.2	Response to Notice to Give Information (NTG-HB3-628) – Tasmanian Emergency Management Arrangements
TAS.507.001.0179	Exhibit 32.6.3	Response to Notice to Give Information (NTG-HB3-628) – Annexure C
TAS.507.001.0181	Exhibit 32.6.4	Response to Notice to Give Information (NTG-HB3-628) – Annexure D
TAS.507.001.0182	Exhibit 32.6.5	Response to Notice to Give Information (NTG-HB3-628) – Annexure E
TAS.507.001.0183	Exhibit 32.6.6	Response to Notice to Give Information (NTG-HB3-628) – State Recovery Plan Issue 3
TAS.507.001.0225	Exhibit 32.6.7	Response to Notice to Give Information (NTG-HB3-628) – Tasmanian Public Health Emergencies – Issue 2
TAS.507.001.0284	Exhibit 32.6.8	Response to Notice to Give Information (NTG-HB3-628) – Tasmanian Mass Casualty Arrangements
TAS.507.001.0314	Exhibit 32.6.9	Response to Notice to Give Information (NTG-HB3-628) – Plan for the Delivery of Integrated Emergency Management within the Department of Health and Human Services and Tasmanian Health Organisations
TAS.507.001.0362	Exhibit 32.6.10	Response to Notice to Give Information (NTG-HB3-628) – Department of Human Services and Tasmanian Health Organisations Social Recovery Plan
TAS.507.001.0396	Exhibit 32.6.11	Response to Notice to Give Information (NTG-HB3-628) – Bushfire Smoke and Your Health
TAS.507.001.0398	Exhibit 32.6.12	Response to Notice to Give Information (NTG-HB3-628) – COVID-19 Request for Assistance Process
TAS.507.001.0399	Exhibit 32.6.13	Response to Notice to Give Information (NTG-HB3-628) – SEMC Principles for Assessing External Reviews

Document ID	Exhibit no.	Document name
TAS.507.001.0403	Exhibit 32.6.1	State of Tasmania Response to Notice to Give Information (NTG-HB3-628)
TAS.900.001.0001	Exhibit 35.8.2	Tasmania supplementary response to draft proposition H.25 (table)
TAS.900.001.0003	Exhibit 35.8.1	State of Tasmania response to draft propositions (table)
TAS.901.001.0001	Exhibit 33.30.6	Intergovernmental Agreement on Australia's National Counter- Terrorism Arrangements
TCC.500.001.0001	Exhibit 14.13.2	Transport Canberra and City Services Road Closures for Bushfire Season 2019/20
TCC.500.001.0003	Exhibit 14.13.1	Transport Canberra and City Services response to Notice to Give (NTG- HB2-241)
TCS.500.001.0002	Exhibit 7.7.3	Department of Tourism, Culture and Sport (NT) Response to Notice to Give Information (NTG-HB1-042)
TCS.500.001.0002_UR	Exhibit 25.16.1	Department of Tourism, Culture and Sport (NT) Response to Notice to Give Information (NTG-HB1-042)
TCS.500.001.0037	Exhibit 25.16.2	Annexure SE-1 PWCNT Management Effectiveness Framework
TCS.500.001.0062	Exhibit 25.16.3	Annexure SE-2 Memorandum: Policy for Approval – Managing Fire on Parks and Reserves
TCS.500.001.0068	Exhibit 25.16.4	Annexure SE-3 Annual Fire Action Plan Litchfield National Park 2020
TCS.500.001.0094	Exhibit 7.7.4	Annexure SE-4: Litchfield National Park – Annual Fire Report 2019
TCS.500.001.0103	Exhibit 25.16.5	Annexure SE-5 Tjoritja/West MacDonnell National Park Report on the January 2019 Bushfire
TCS.500.001.0126	Exhibit 25.16.6	Annexure SE-6 Improved Fire Management Action Register
TCS.500.001.0127	Exhibit 25.16.7	Annexure SE-7 Litchfield National Park Integrated Conservation Strategy
TCS.500.001.0147	Exhibit 25.16.8	Annexure SE-8 Territory Emergency Plan
TCS.500.001.0214	Exhibit 25.16.9	Annexure SE-9 Emergency Management Committee Terms of Reference
TCS.500.001.0218	Exhibit 25.16.10	Annexure SE-10 Limmen National Park Emergency Response Manual – Standard Operating Procedures 2019-2020
TCS.500.001.0253	Exhibit 25.16.11	Annexure SE-11 Parks and Wildlife Jointly Managed Parks and Reserves
TCS.500.001.0254	Exhibit 25.16.12	Annexure SE-12 Nitmiluk National Park Plan of Management
TFG.500.001.0001	Exhibit 31.13.1	Tasmanian Farmers and Graziers Association Response to Notice to Give Information (NTG-HB2-364)
TIN.500.001.0001	Exhibit 9.2.7	Timothy Neale, Jessica Weir, Will Smith and Alex Zahara response to Notice to Give Information (NTG-HB2-395)
TLS.001.001.0057_R	Exhibit 15.1.3	Major Event Report – Final Report – Qld Flood and Fires 24/11/2018 to 13/02/2018
TLS.001.001.3897_R	Exhibit 15.1.10	Commercial Engineering Severe Weather Plan
TLS.001.001.3965_R	Exhibit 15.1.5	Bushfire Plan Field Service Delivery Queensland Area
TLS.001.001.4001_R	Exhibit 15.1.6	Bushfire Plan Field Service Delivery New South Wales Area
TLS.001.001.4037_R	Exhibit 15.1.7	Bushfire Plan Field Service Delivery Western Australia Area
TLS.001.001.4146_R	Exhibit 15.1.8	Bushfire Plan Field Service Delivery South Australia Area
TLS.001.001.4181_R	Exhibit 15.1.9	Bushfire Plan Field Service Delivery Victoria & Tasmania Areas
TLS.001.001.5034_E	Exhibit 15.1.4	Audit & Risk Committee Paper – 4. Impact of bushfires on network resilience

Document ID	Exhibit no.	Document name
TLS.002.001.0053	Exhibit 15.1.1	Telstra's response to Notice to Give Information (NTG-HB2-253)
TLS.003.001.0001_R	Exhibit 15.1.2	Telstra's response to Notice to Give Information (NTG-HB2-440)
TLS.004.001.0001	Exhibit 15.1.11	Temporary infrastructure – photos
TLS.504.001.0001	Exhibit 31.7.1	Letter from Telstra regarding telecommunications, Rural Fire Service panel hearings and possible recommendations in final report
TMQ.002.001.0008	Exhibit 14.9.1	Department of Transport and Main Roads response to Notice to Give (NTG-HB2-237)
TMQ.002.001.0012	Exhibit 14.9.2	Enclosure A: Presentation – Roadside Bushfire Risk – How does TMR manage the risk?
TMQ.002.001.0028	Exhibit 14.9.3	Enclosure B: 2019 Roadside Bushfire Risk Assessment Model – Summary Report prepared by Aurecon
TMQ.002.001.0056	Exhibit 14.9.4	Enclosure C: 2019 Roadside Bushfire Risk Assessment Model – Detailed User Guide prepared by Aurecon
TOW.500.001.0001	Exhibit 1.4.2	Transcript of evidence of Professor Sue Townsend
TPF.500.001.0001	Exhibit 23.4.2	Attachment A: Inter-Agency Bushfire Management Protocol 2019-2020 (17th Edition)
TPF.500.001.0020	Exhibit 23.4.3	Attachment B: 2019/20 State Bushfire Strategy
TPF.500.001.0032	Exhibit 23.4.4	Attachment C: Tasmania Fire Service Operational Priorities
TPF.500.001.0033	Exhibit 23.4.5	Attachment D: Options Analysis – McNeils Road
TPF.500.001.0039	Exhibit 23.4.6	Attachment E: Fire Season Preparedness and Capability Brief
TPF.500.001.0056	Exhibit 23.4.1	Department of Police, Fire and Emergency Management (Tas) response to Notice to Give (NTG-HB2-530) – Interstate Assistance scenarios
TRE.9001.0001.0001	Exhibit 30.25.1	The Treasury (ACT) Response to Notice to Give Information (NTG-HB3-649)
TRG.100.001.0210	Exhibit 15.14.10	Grid Operating Manual OM700 – Minimising Market Impact
TRG.100.002.0157	Exhibit 15.14.11	Bushfire Risk Management Plan (TransGrid)
TRG.100.003.0001	Exhibit 15.14.16	TransGrid Electricity Network Safety Management System Audit 2020
TRG.100.003.0209	Exhibit 15.14.6	Bushfire Formal Safety Assessment
TRG.100.003.0402	Exhibit 15.14.4	ENSMS (Electricity Network Safety Management System) Performance Report 1 July to 30 September 2018
TRG.100.003.0487	Exhibit 15.14.5	Bushfire Preparedness Independent Audit Report 2017
TRG.100.003.0772	Exhibit 15.14.7	Network Reliability Safety Formal Safety Assessment
TRG.100.004.0001	Exhibit 15.14.12	Business Continuity Management Framework
TRG.100.004.0011	Exhibit 15.14.13	Crisis Management Plan Quick Reference Guide
TRG.100.004.0064	Exhibit 15.14.9	Emergency Communications Plan 2019/20
TRG.100.004.0112	Exhibit 15.14.14	Electricity Network Safety Management System Description
TRG.100.004.0239	Exhibit 15.14.15	Power System Emergency Response Plan
TRG.100.004.0265	Exhibit 15.14.8	Regulatory Incident Reporting Procedure 2020
TRG.500.001.0019	Exhibit 15.14.1	TransGrid's response to Notice to Give Information (NTG-HB2-328)



Document ID	Exhibit no.	Document name
TSA.500.001.0001	Exhibit 26.9.2	The Salvation Army response to NTG-HB2-286
TSA.500.001.0012	Exhibit 26.9.3	Appendix A: Strategic Disaster Management Plan Overview
TSA.500.001.0017	Exhibit 26.9.4	Appendix B: Phase One Recovery Grants Guidelines – Updated 12/2/2020
TSA.501.001.0001	Exhibit 26.9.5	The Salvation Army response to NTG-HB2-556
TSA.502.001.0001	Exhibit 31.17.1	The Salvation Army Response to Notice to Give Information (NTG-HB2-556)
TSB.500.001.0001	Exhibit 30.20.1	Australian Transport Safety Bureau response to Notice to Give Information (NTG-HB1-081)
TSB.501.001.0001	Exhibit 4.2.15	Australian Transport Safety Bureau – A safety analysis of aerial firefighting occurrences in Australia – July 2000 to March 2020
TSC.500.001.0002	Exhibit 10.22.2	Attachment 1: State of readiness – emergency management responsibilities and activities
TSC.500.001.0005	Exhibit 10.22.1	Towong Shire Council response to NTG-HB3-605
VDP.500.001.0001	Exhibit 26.10.2	St Vincent de Paul combined response to Notices to Give Information
VDP.500.002.0001	Exhibit 26.10.3	St Vincent de Paul supplementary response to Notices to Give Information
VFF.500.001.0001	Exhibit 26.2.1	Victorian Farmers Federation Response to NTG-HB2-356
VIC.0001.0001.0001	Exhibit 33.19.3	State of Victoria Response to Notice to Give Information (NTG-HB2-510)
VIC.0001.0001.0005	Exhibit 33.19.4	State of Victoria Response to Notice to Give Information (NTG-HB2-510) - Appendix A
VIC.0002.0001.0001	Exhibit 33.19.1	State of Victoria Response to Notice to Give Information (NTG-HB2-536)
VIC.0004.0001.0001	Exhibit 33.19.2	State of Victoria Response to Notice to Give Information (NTG-HB2-544)
VIC.0005.0001.0001	Exhibit 30.37.5	State of Victoria Response to Notice to Give Information (NTG-HB3-637)
VIC.0005.0001.0007	Exhibit 30.37.6	Attachment to Response to Notice to Give Information (NTG-HB3-637)
VIC.0006.0001.0001	Exhibit 30.37.3	State of Victoria Response to Notice to Give Information (NTG-HB2-546)
VIC.0009.0001.0001	Exhibit 30.37.4	IGEM – Inquiry into the 2019-20 Victorian Fire Season
VIC.0011.0001.0001	Exhibit 32.2.1	State of Victoria Response to Notice to Give Information (NTG-HB3-625)
VIC.0011.0001.0039	Exhibit 32.2.2	Response to Notice to Give Information (NTG-HB3-625) – Annexure A
VIC.0011.0001.0042	Exhibit 32.2.3	Response to Notice to Give Information (NTG-HB3-625) – Annexure B
VIC.0011.0001.0043	Exhibit 32.2.4	Response to Notice to Give Information (NTG-HB3-625) – Annexure C
VIC.900.001.0001	Exhibit 35.6.1	State of Victoria response to draft propositions (table)
VIF.0001.0002.0001	Exhibit 24.1.1	VicForests Response to Notice to Give Information (NTG-HB1-085)
VOD.500.001.0001_R	Exhibit 15.3.1	Vodafone’s response to Notice to Give Information (NTG-HB2-255)
VOD.503.001.0001	Exhibit 15.3.2	Vodafone’s response to Notice to Give Information (NTG-HB2-443)
VTO.500.001.0001	Exhibit 31.12.1	Federation of Victorian Traditional Owner Corporations Response to Notice to Give Information (NTG-HB1-095)
WAH.001.001.0001	Exhibit 29.6.1	WA Department of Health Response to Notice to Give (NTG-HB2-354)

Document ID	Exhibit no.	Document name
WAH.001.001.0002	Exhibit 29.6.2	Annexure 1: State Health Emergency Response Plan
WAH.001.001.0003	Exhibit 29.6.3	Annexure 2: State Hazard Plan – Heatwave
WAH.001.001.0004	Exhibit 29.6.4	Annexure 3: State Hazard Plan – Human Biosecurity
WAH.001.001.0005	Exhibit 29.6.5	Annexure 4: State Emergency Management Exercise Framework
WAH.001.001.0006	Exhibit 29.6.6	Annexure 5: Capability Framework
WAH.001.001.0007	Exhibit 29.6.7	Annexure 6: Post Exercise Report – State Hazard Plan – Heatwave Discussion Exercise
WAH.001.001.0008	Exhibit 29.6.8	Annexure 7: National Health Emergency Response Arrangements
WAH.001.001.0009	Exhibit 29.6.9	Annexure 8: Austraplan – Domestic Response for Mass Casualty Incidents of National Consequence (Australian Health Protection Principal Committee)
WAH.001.001.0010	Exhibit 29.6.10	Annexure 9: Severe Burn Injury (Annex to Austraplan)
WAH.001.001.0011	Exhibit 29.6.11	Annexure 10: Paediatric (Annex to Austraplan)
WAH.001.001.0012	Exhibit 29.6.12	Annexure 11: Criminal and Terrorism Incident (Annex to Austraplan)
WAH.001.001.0013	Exhibit 29.6.13	Annexure 12: Domestic Health Response Plan for Chemical Biological, Radiological or Nuclear Incidents of National Significance (Australian Government Department of Health)
WAH.001.001.0014	Exhibit 29.6.14	Annexure 13: New counselling for Waroona-Yarloop fire victims (media statement)
WEP.500.001.0591	Exhibit 15.25.1	Western Power’s response to Notice to Give Information (NTG-HB2- 329)
WEW.001.001.0002	Exhibit 19.22.1	Statement of Executive Director of Strategic Policy, Sarah Cradyl McEvoy, in response to NTG-HB1-025
WEW.001.001.0004	Exhibit 29.6.15	WA Department of Water and Environmental Regulation Response to Notice to Give (NTG-HB2-392) – Statement of Sarah Cradyl McEvoy
WHA.500.001.0001	Exhibit 33.34.1	Wildlife Health Australia Response to Notice to Give Information (NTG-HB3-663)
WHA.500.001.0012	Exhibit 33.34.2	Attachment to Response to Notice to Give Information (NTG-HB3-663)
WIE.500.001.0001	Exhibit 13.1.1	Witness Statement of Mr Adam Weinert
WIR.500.001.0001	Exhibit 26.28.2	WIRES response to NTG-HB2-297
WIR.501.001.0001	Exhibit 26.28.4	WIRES supplementary response to NTG-HB2-297
WOL.500.001.0001	Exhibit 10.25.1	Wollondilly Shire Council response to NTG-HB3-600
WPA.500.001.0001	Exhibit 26.33.1	World Animal Protection Response to NTG-HB2-532
WPF.001.001.0004	Exhibit 25.13.1	Western Australia Police Force Response to Notice to Give Information (NTG-HB2-350)
WRF.500.001.0001	Exhibit 14.8.1	Witness Statement – Campbell Dumesny
WRT.001.001.0002	Exhibit 14.14.1	Main Roads response to Notice to Give (NTG-HB2-242)
YLB.500.001.0001	Exhibit 27.4.3	The Yellow ALERT System: Briefing for the Commonwealth Attorney-General’s Department
YLB.500.001.0008	Exhibit 27.4.1	Witness statement of Professor Steve Robson in response to Notice to Give (NTS-HB3-009)
YLB.500.001.0016	Exhibit 27.4.6	ICA Media Release: Winner of the Insurance Council of Australia 2010 Resilience Award

Document ID	Exhibit no.	Document name
YLB.500.001.0017	Exhibit 27.4.4	Article: LX Innovations wins Electronics Future Award
YLB.500.001.0019	Exhibit 27.4.5	YellowBird ALERT: Key Points
YLB.500.001.0022	Exhibit 27.4.7	Letter to Professor Stephen Robson from Greg Mullins AFSM, NSW State Emergency Management Committee
YLB.500.001.0023	Exhibit 27.4.2	YellowBird Phase II Trial Results
YRC.500.001.0001	Exhibit 10.47.1	Yarra Ranges Council response to NTG-HB1-082

## Appendix 12 Leave to Appear

12.1 The following parties were granted leave to appear, subject to conditions contained in the Order granting leave. They appear in the order in which leave was granted.

Table 22: Parties with Leave to Appear

Party	Order ref	Leave granted for	Counsel	Instructors
Commonwealth of Australia	ORD-001	Entire hearing	Stephen Free SC Anna Mitchelmore SC Nicholas Kelly	Australian Government Solicitor
State of New South Wales	ORD-001	Entire hearing	Dr Sarah Pritchard SC Kirsten Edwards Oliver Jones James Emmett	Crown Solicitors Office
State of Queensland	ORD-001	Entire hearing	Mr Jonathan Horton QC Ms Emma Hoiberg	Crown Law Queensland
State of Victoria	ORD-001	Entire hearing	Kristen Walker QC (Solicitor-General of Victoria) Richard Attiwill QC Emrys Nekvapil Helen Tiplady Haroon Hassan Katherine Brazenor Glyn Ayres Rachel Amamoo Maya Narayan	Victorian Government Solicitors' Office
Telstra Corporation Ltd	ORD-002	29 May 2020	No appearance by counsel	Gilbert + Tobin
	ORD-016	30 June 2020 – 2 July 2020	Kate Morgan SC Amy Campbell	
Australian Red Cross Society	ORD-003	26 May 2020	Bruce Hodgkinson AM SC	K&L Gates
Australian Energy Market Commission	ORD-004	29 May 2020	Tom Clarke	Allens
State of South Australia	ORD-005	Entire hearing	Todd Golding Alison Doecke	Crown Solicitor's Office
IAG Limited	ORD-006	25 May 2020	James Foley	In-house solicitors
Forestry Corporation of NSW	ORD-007	Entire hearing	N/A	N/A

Party	Order ref	Leave granted for	Counsel	Instructors
State of Western Australia	ORD-010	2 to 5 June 2020	No appearance by counsel	State Solicitor's Office
	ORD-012	Entire hearing		
Commonwealth Scientific and Industrial Research Organisation	ORD-011	4 June 2020	No appearance by counsel	In-house solicitors
	ORD-036	22 September 2020		
Northern Territory	ORD-013	Entire hearing	No appearance by counsel	Solicitor for the Northern Territory
Australian Capital Territory	ORD-014	Entire hearing	No appearance by counsel	ACT Government Solicitor
East Gippsland Shire Council	ORD-015	22 June 2020	No appearance by counsel	Maddocks
Singtel Optus Pty Limited	ORD-017	30 June 2020 – 2 July 2020	David Sulan	Baker McKenzie
AusNet Services	ORD-018	30 June 2020 – 2 July 2020	No appearance by counsel	In-house solicitors
TransGrid	ORD-019	30 June 2020 – 2 July 2020	Nick Kidd SC	Allens
nbn co	ORD-020	30 June 2020 – 2 July 2020	Anthony Cheshire SC	Clayton Utz
TPG Telecom Limited (formerly Vodafone Hutchison Australia Pty Limited)	ORD-021	30 June 2020 – 2 July 2020	No appearance by counsel	Corrs Chambers Westgarth
Essential Energy	ORD-022	30 June 2020 – 2 July 2020	No appearance by counsel	In-house solicitors
Endeavour Energy	ORD-023	30 June 2020 – 2 July 2020	No appearance by counsel	In-house solicitors
State of Tasmania	ORD-025	9 July 2020 – onwards	Sarah Kay (Assistant Solicitor-General of Tasmania)	Office of the Solicitor-General
Standards Australia Limited	ORD-026	8 July 2020	No appearance by counsel	In-house solicitors
CSIRO	ORD-029	3 August 2020	No appearance by counsel	In-house solicitors
Mr Steven Warrington AFSM	ORD-031	4 August 2020 – 5 August 2020	Andrew Woods	Victorian Government Solicitors' Office

## Appendix 13 Bushfire History Project

- 13.1 The *2019-20 Bushfire History Project* was a unique project developed by the Royal Commission. The project was launched on 15 May 2020 as an opportunity for people to record their personal experience and share photos and videos taken during the 2019-2020 bushfires or the ongoing recovery. The material received formed part of the official records of the Royal Commission.
- 13.2 The Royal Commission invited people to:
- contribute videos or photographs taken during the 2019-2020 bushfires or the ongoing recovery, and/or
  - submit a short video account explaining what they experienced during the bushfires.
- 13.3 The imagery captured bushfires as they burnt, firefighting efforts, fire damage, smoke haze, communities, people, recovery efforts and progress in fire affected communities.
- 13.4 A selection of these personal contributions were donated to the National Museum when the Royal Commission concluded its work, forming part of an upcoming exhibition at the museum. While the partnership with the National Museum of Australia helped tell the story of the 2019-2020 bushfires for future generations, the full collection of material received through the Royal Commission's *2019-20 Bushfire History Project* will form part of the official records of the Royal Commission held in the Australian National Archives.
- 13.5 As at 9 October 2020, the Royal Commission had received 1,864 individual items for the *2019-20 Bushfire History Project* comprising:
- 1,504 photos
  - 342 videos, and
  - 18 written statements.

Table 23: 2019-20 Bushfire History Project contributions

Jurisdiction	Photos	Videos	Statements	Total
New South Wales	1,353	307	5	1,665
Queensland	6	0	10	16
South Australia	47	2	3	52
Victoria	94	32	0	126
Unknown	4	1	0	5
<b>Total</b>	<b>1,504</b>	<b>342</b>	<b>18</b>	<b>1,864</b>

- 13.6 Contributions represent a wide range of fire affected communities across Australia including: Armidale, Bakers Creek, Beechmont (Binna Burra Lodge), Bega Valley, Belrose, Berowa, Berrico, Bingie, Blue Mountains, Bowman River, Brogo, Bruthen, Buchan, Bulliac, Bundanoon, Central Coast, Colo Heights, Cooma Monaro, Cope, Copeland, Curricabaark, Currowan, Eden, Eurobodalla, Falls Creek, Gerringong, Glenn

Innes, Glouster, Greenwattle Creek & Gaspers Mountain, Hallidays Point, Hawksbury, Hawksbury, Kangaroo Island, Kosciuszko, Mid North Coast, Milson's Passage, Mogo, Nymboida, Pappinbarra, Parma Creek, Peregian, Rainbow Flat, Rossi, Sarsfield, Springwood, Tumbarumba, Walwa, Wards River, Woodgate.



Figure 2: Bushfire History Project Contribution, Dylan Brandon, Bundanoon NSW.

## Appendix 14 2019-2020 Bushfire Season

- 14.1 The following information shows the progression of fire activity across Australia over the 2019-2020 season, and includes States of Emergency and States of Disaster as they were declared.
- 14.2 The first bushfires of the 2019-2020 season started in mid-winter, in New South Wales, on 18 July 2019.
- 14.3 Over the following months, fires burned across tens of millions of hectares of land, threatening and displacing hundreds of communities.
- 14.4 The information used to prepare the indicative 2019-2020 Bushfire Season table was drawn from a variety of sources, including evidence provided to us, publicly available information and data presented in the reports of the inquiries into the 2019-2020 bushfires undertaken in South Australia, New South Wales and Victoria.
- 14.5 Throughout our inquiry, we have seen examples of the different ways in which each state and territory collect, record and communicate information on the impact of a natural disaster – bushfires were no exception. The compilation of this table provides a further illustration of the challenges in producing a national picture as a result of the different ways in which each state and territory collect, record and communicate information relating to the impact of a natural disaster.

### 2019-2020 bushfire season – key dates

#### July and August 2019

Date	Location	Broader affected areas
18 July	Port Macquarie, <b>NSW</b>	Lindfield Park Road
20 August	Mount Barney, <b>QLD</b>	Carneys Creek, Mount Lindesay, Maroon, Mount May and Palen Creek
31 August	Bees Nest, <b>NSW</b>	Guy Fawkes River National Park

#### September 2019

Date	Location	Broader affected areas
2 September	Sarabah and North Stradbroke Island, <b>QLD</b>	<b>Sarabah</b> fires include Binna Burra, Cainbale, Illinbah, Lower Beechmont, Numinbah Valley and O'Reilly
5 September	Long Gully Road, <b>NSW</b>	Coongbar and Drake
6 September	Stanthorpe and Applethorpe, <b>QLD</b>	Gold Coast Hinterland
	Lidsdale and Legume, <b>NSW</b>	
	Tenterfield, <b>NSW</b>	
7 September	Cobargo, <b>NSW</b>	



Date	Location	Broader affected areas
8 September	Shark Creek, <b>NSW</b>	
9 September	Peregian Springs, <b>QLD</b>	
13 September	Girraween, <b>NT</b>	
	Kingsgate and Red Range, <b>NSW</b>	
15 September	Humpty Doo and Milne, <b>NT</b>	
26 September	Glen Rock, <b>QLD</b>	Lefthand Branch, Merryvale, Mulgowie, and Rosevale
	Wollomombi, <b>NSW</b>	
	Bilingurr, <b>WA</b>	

## October 2019

Date	Location	Broader affected areas
3 October	Castlereagh, <b>NSW</b>	
4 October	Bushby Flat, <b>NSW</b>	Wyan, Myrtle Creek, Rappville and Wineshanty and Mt Belmore State Forest
7 October	Jackadgery, <b>NSW</b>	
8 October	Laidley, <b>QLD</b>	Thornton and Townson
10 October	Lachlan, <b>TAS</b>	Glenfern and Mount Lloyd
17 October	Kian Road, Carrai East (Willawarrin), and Carrai Creek, <b>NSW</b>	<b>Kian Road</b> fires include Allgomera Creek, Bowraville, Bullingary, Burrapine, Congarinni, Talarm, Macksville, South Arm, Taylors Arm, Warrell Creek and Fortescue Creek
18 October	Rumba Dump Complex, <b>NSW</b>	Bobin, Bulga Plateau, Caparra, Elands, Marlee, Tapin Tops National Park, and Wingham
19 October	Backwater, <b>NSW</b>	
25 October	Knorrit Flat, <b>NSW</b>	
26 October	Gospers Mountain and Bills Crossing Crowdy, <b>NSW</b>	<b>Bills Crossing Crowdy</b> fires include Crowdy Bay National Park, Johns River and Cattai Creek
	Darawank, <b>NSW</b>	Forster-Tuncurry and Minimbah
27 October	Derby, <b>WA</b>	
	Stockyard Flat, Kangawalla and Gulf Road, <b>NSW</b>	
28 October	Lake Innes, <b>NSW</b>	Lake Cathie
29 October	Black Snake Shacks, <b>TAS</b>	

## November 2019

Date	Location	Broader affected areas
1 November	Loxton, <b>SA</b>	
2 November	Wyaliba-Kangawalla, <b>NSW</b>	
4 November	Morton and Liberation Trail, <b>NSW</b>	
5 November	Cooroibah, <b>QLD</b>	Ringtail Creek and Tewantin
6 November	Wandsworth, <b>NSW</b>	
7 November	Toorumbee Complex, Hillville Road, Yarrowitch, Torrington, Woodford, Gum Scrub, <b>NSW</b>	<b>Toorumbee Complex</b> fires include Armidale Road, Bellbrook, Jacobs Spur and Willawarrin <b>Yarrowitch</b> fire includes Oxley Wild River National Park
8 November	Tarome, <b>QLD</b>	
	Myall Creek Road, Bora Ridge, Coombes Gap Complex, Willi Willi National Park, Tyringham and Muck Creek, Mount Nardi and Llangothlin, <b>NSW</b>	
	Regans Ford, <b>WA</b>	
9 November	Wanneroo and Cataby, <b>WA</b>	
	Cobraball, <b>QLD</b>	
<b>9-23 November</b>	<b>Declaration of State of Fire Emergency – Queensland</b>	
11 November	Duck Ponds, <b>SA</b>	
	Bretti, Nowendoc, Washpool National Park, North Rothbury and Greta, South Turramurra and Bril Bril, <b>NSW</b>	<b>Bretti</b> fires include Mares Run
<b>11-17 November</b>	<b>Declaration of State of Emergency – New South Wales</b>	
12 November	Pechey, <b>QLD</b>	Cressbrook Creek, Crows Nest, Esk, Ravensbourne and Redbank Creek
12 November	Bullsbrook, <b>WA</b>	
13 November	Noosa North Shore and Woodgate, <b>QLD</b>	<b>Woodgate</b> fires include Burrum Heads, Buxton, Howard, Jarretts Road, Kinkuna Waters, Pacific Haven and Walkers Point Road
	Utakarra, Glenfield and Drummond Cove, <b>WA</b>	
14 November	Ebor, <b>NSW</b>	
16 November	Maroon, <b>QLD</b>	

Date	Location	Broader affected areas
20 November	Yorke Peninsula, <b>SA</b>	Foul Bay, Maitland, White Hut and Yorketown
	K'gari (Fraser Island), <b>QLD</b>	
21 November	Strathallan and Mt Glasgow and Tambo-35 Complex, <b>VIC</b>	<b>Mt Glasgow</b> fire includes Amphitheatre <b>Tambo-35 Complex</b> fires include Bruthen, Gelantipy, Sarsfield, Tambo Valley, W Tree, Wairewa and Wulgulmerang
	Tambo 35 – Tambo Complex, <b>VIC</b>	A group of fires that were eventually incorporated into one complex established around 5 January. These include:  Tambo 41 – Ensay, Tambo 27 – Buchan South, Tambo 40 – Gelantipy, Tambo 48 – Gelantipy, Tambo 49 – Gelantipy, Tambo 51 – Gelantipy, Tambo 50 – Wulgulmerang, Tambo 55 – Suggan Buggan, Tambo 57 – Shannonvale, Tambo 65 - Dinner Plain.
22 November	Ovens 41 – Abbeyard, <b>VIC</b>	The Ovens 41 – Abbeyard fire overran numerous fires and became a complex including: Ovens 18 – Abbeyard, Ovens 19 – Abbeyard, Ovens 21 – Tea Tree Range, Ovens 44 – Buckland Valley, Ovens 36 – Abbeyard, Ovens 42 – Buckland Valley, Ovens 43 – Buckland Valley, Ovens 35 – Mount Buffalo, Ovens 46 – Abbeyard.
23 November	Lulworth, <b>TAS</b>	Stoney Head and Beechford
	Mount Royal and Kerry Ridge, <b>NSW</b>	
25 November	Ulan, <b>NSW</b>	
26 November	Currowan, Clyde Mountain and North Black Range, <b>NSW</b>	<b>Currowan</b> fires include Badja River, Belowra, Bodalla, Bundle Hill, Deans Gap - Sussex Inlet, Dignams Creek Area, Jerangle, Nerriga, Murramarang, Mystery Bay, Potato Point, Shoalhaven, South Durras, Ulladulla, Wagonga Scenic Drive, Tianjara and Comberton, Lake Conjola and Yatte Yattah  <b>Clyde Mountain</b> fires include Batemans Bay, Bimbimbie, Broulee, Buckenbowra, Long Beach, Malua Bay, Maloney's Beach, Mogendoura, Mogo, Moruya River, Nelligen, Runnyford, South Durras and Surfside, Surf Beach, Tomakin and Rosedale  <b>North Black Range</b> fires include Majors Creek, Araluen and the Tallaganda National Park
	Three Mile, <b>NSW</b>	

Date	Location	Broader affected areas
27 November	Green Wattle Creek, <b>NSW</b>	Walwa, Cudgewa, Corryong and Mt Kosciuszko
	Ruined Castle, <b>NSW</b>	
28 November	Nambeelup, <b>WA</b>	
30 November	Meads Creek West, <b>NSW</b>	
	Snowy 16 - Snowy Complex, <b>VIC</b>	A group of fires that were incorporated into one complex from around 5 January onwards. These include:  Tambo 39 – W Tree (including Tambo 38 – W Tree), Snowy 6 – Goongerah, Snowy 8 – Wallagaraugh, Snowy 9 – Cann River, Snowy 12 – Bonang, Snowy 13 – Bonang, Snowy 14 – Noorinbee, Snowy 15 – Chandlers Creek.

## December 2019

Date	Location	Broader affected areas
1 December	Waterbank, <b>WA</b>	
3 December	Forrestdale, <b>WA</b>	
	Cranebrook and Paterson, <b>NSW</b>	
4 December	Upper Turon, <b>NSW</b>	
	Cullacabardee, <b>WA</b>	
	Forest Ridge (Millmerran), <b>QLD</b>	Condamine Farms and Cypress Gardens
	Little L Complex, <b>NSW</b>	Yengo National Park, Milbrodale, Paddock Run and Wrights Creek
6 December	Napier, <b>WA</b>	
	Bundamba, <b>QLD</b>	
9 December	East Gippsland, <b>VIC</b>	Anglers Rest, Benambra, Bendoc, Bindi, Blue Rag Range, Bonang, Brookville, Buchan, Buldah, Cann River, Cape Conran, Chandlers Creek, Cobungra, Dargo, Ensay, Genoa, Gipsy Point, Glen Valley, Goongerah, Holstons, Hotham Heights, Johnsonville, Karbethong, Lakes Entrance, Mallacoota, Maramingo Creek, Marthavale, Noorinbee, Nowa Nowa, Omeo, Orbost, Reedy Flat, Sale, Swifts Creek, Tabberabbera, Tamboon, Tongio, Traralgon, Tubbut, Warragul, Wangarabell, Weeragua, Wingan River, Wonthaggi and Wroxham
10 December	Yanchep, <b>WA</b>	
11 December	Toodyay, <b>WA</b>	

Date	Location	Broader affected areas
13 December	Armadale, <b>WA</b>	
14 December	Yourdamung Lake, <b>WA</b>	
15 December	Mount Maria, <b>QLD</b>	Promisedland, Pine Creek and Gregory River
	Mogumber, <b>WA</b>	
16 December	Norseman, <b>WA</b>	
17 December	Forest Road (Comberton), <b>NSW</b>	
19 December	Israelite Bay, <b>WA</b>	
<b>19-26 December</b>	<b>Declaration of State of Emergency – New South Wales</b>	
20 December	Kangaroo Island, Cudlee Creek and Angle Vale, <b>SA</b>	<b>Kangaroo Island</b> fires include Cygnet River, Dudley, Duncan, Menzies, Newland, Playford Highway, Ravine and Vivonne Bay <b>Cudlee Creek</b> fires include Brukunga, Charleston, Gumeracha, Harrogate, Kenton Valley, Lenswood, Lobethal, Mount Torrens and Woodside
	Mt Mercer, Mt Lonarch and Midland-30, <b>VIC</b>	
	Grose Valley and Charleys Forest, <b>NSW</b>	
	Cundeelee, <b>WA</b>	
21 December	Budj Bim, <b>VIC</b>	
22 December	Pearce Basin, <b>TAS</b>	
25 December	Grampians, <b>VIC</b>	
26 December	Stirling Ranges, <b>WA</b>	
	Clyde Mountain, <b>NSW</b>	Batemans Bay, Bimbimbie, Broulee, Buckenbowra, Long Beach, Maloney's Beach, Mogendoura, Mogo, Moruya River, Nelligen, Runnyford, South Durras, Surfside
27 December	Badja Forest Road, <b>NSW</b>	Bermagui, Bodalla, Cadgee, Cobargo, Comerang, Coolagolite, Eurobodalla, Mcleods Hill, Nerrigundah, Quaama, Regatta, Tinpot, Turlinjah, Upper Brogo, Verona, Wallaga Lake, Wallaga Lake Heights, Wandella, Yowrie, Tilba and Wandella

Date	Location	Broader affected areas
28 December	Dunns Road-Snowy Mountains, <b>NSW</b>	Adaminaby, Bago State Forest, Batlow, Bugtown, Corryong, Dunns Road-Snowy Mountains, Ellerslie, Geehi, Green Hills, Guthega Village, Half Penny Hill, Jingellic, Khancoban, Kiandra, Maragle, Mount Ikes, Nine Mile Complex, Selwyn, Smiggin Holes, Talbingo, Tom Groggin, Tooma, Tumbarumba, Welaregang and Yaven Creek
29 December	Green Valley, <b>NSW-VIC</b>	Borrowye, Cudgewa, Cudgewa North, Guys Forest, Mount Alfred, Pine Mountain, Tintaldra, Walwa and Talmalmo
	Big Belimba Creek, <b>NSW</b>	Dampier State Forest and Bumbo Creek
	Werri Berri and Good Good, <b>NSW</b>	
	Cann River-Banana Track and Upper Murray-Walwa, <b>VIC</b>	
30 December	Pelham, Fingal, Mangana and Tower Hill, <b>TAS</b>	
	Budj Bim, Hume, Suggan Buggan, Dandongadale and Abbeyard, <b>VIC</b>	<b>Abbeyard</b> fires include Bennies, Bright, Brookside, Buckland, Buffalo River, Carboor, Cheshunt, Davenport Village, Dinner Plain, Flour Bag, Harrierville, Hotham Heights, Markous, Mount Buffalo, Nug Nug, Rose River, Top Crossing, Wabonga, Wandiligong and Wongungarra
	Ravine, Mitalie and Keilira, <b>SA</b>	
	Bega Valley and Badja Forest Road, <b>NSW</b>	<b>Bega Valley</b> fires include Cobargo, Bermagui, Bega, Merimbula, Pambula, Tathra, Eden and Wyndham <b>Badja Forest Road</b> fires include Countegany, Inaloy Trail, Numeralla and Doubtful Gap Trail
	Border Fire, <b>NSW</b>	Nungatta, Yambulla and Paddys Flat
31 December	Charmhaven and Greystanes, <b>NSW</b>	
	Macalister 43 – Hotham Heights, <b>VIC</b>	Includes the Macalister 46 – Wongungarra and Ovens 47 – Mount Murray.
	Tambo 60 – Shannonvale, <b>VIC</b>	A group of fires that were eventually incorporated into one complex including:  Includes the Tambo 56 – Youngs Hut Track, Tambo 61 - Bundara, Tambo 62 - Bundara, Tambo 59 - Cobungra, and Tambo 58 - Cobungra fires.

Date	Location	Broader affected areas
	Upper Murray 26 – Upper Murray – Walwa, <b>VIC</b>	The Upper Murray 26 – Upper Murray – Walwa fire overran numerous fires and became a complex, including:  Upper Murray 30 – Nariel Valley, Upper Murray 29 – Stacey’s Bridge, Upper Murray 32 - Gibb Range, Upper Murray 33 - Mt Sassafras.
	Orelia, <b>WA</b>	

## January 2020

Date	Location	Broader affected areas
1 January	Snowy Complex, <b>NSW-VIC</b> .	Tambo 60-Shannonvale and Tambo 64-Buenba and Goulburn 79-Alpine National Park fires, <b>VIC</b>
	Sunbury, <b>VIC</b>	
	Tambo 64 – Buenba, <b>VIC</b>	Includes the Upper Murray 35 - Mt Gibbo fire, Tambo 63 - Tom Groggin.
2 January	Glenlusk, <b>TAS</b>	
	Dundas, <b>WA</b>	
<b>2-10 January</b>	<b>Declaration of State of Emergency – New South Wales</b>	
<b>2-11 January</b>	<b>Premier Declaration of a State of Disaster – Victoria</b>	
<b>2 January – 9 February</b>	<b>State of Alert Declaration – Australian Capital Territory</b>	
<b>3 January</b>	<b>Premier Declaration of a State of Disaster (variation to 2 January declaration) – Victoria</b>	
4 January	Euroa and Huntly, <b>VIC</b>	
	East Ournie Creek and Morton, <b>NSW</b>	<b>Morton</b> fires include Wingello, Bundanoon, Penrose, Exeter and Kangaroo Valley
6 January	Hospital Hill, <b>ACT</b>	
<b>9 January</b>	<b>Premier Declaration of State of Disaster (variation to 3 January variation) - Victoria</b>	
10 January	Wodonga and Bulart, <b>VIC</b>	<b>Bulart</b> fire includes Cavendish, Melville Forest and Gatum
	Bugaldie, <b>NSW</b>	
	Atwell, <b>WA</b>	
12 January	Grass Patch and Anketell, <b>WA</b>	
17 January	French Island, <b>VIC</b>	
19 January	Pastoria and Pipers Creek, <b>VIC</b>	Lancefield and Newham
20 January	Kemerton, <b>WA</b>	

Date	Location	Broader affected areas
22 January	Broomfield, <b>VIC</b>	
	Pialligo-Beard-Kallaroo, <b>ACT</b>	
23 January	Big Jack Mountain, Rocky Hall and Box Hill, <b>NSW</b>	
26 January	Glen Allen, <b>NSW</b>	
27 January	Orroral Valley, <b>ACT</b>	Namadgi National Park and Tidbinbilla Nature Reserve
	Forrestfield and Lesmurdie, <b>WA</b>	
28 January	Rockingham, <b>WA</b>	
31 January	Winkleigh, <b>TAS</b>	
	Smythesdale and Myrning, <b>VIC</b>	

## February 2020

Date	Location	Broader affected areas
1 February	Clear Range and Postmans Trail, <b>NSW</b>	
3 February	Calabash, <b>NSW</b>	
7 February	Katanning, <b>WA</b>	
15 February	Ravensthorpe, <b>WA</b>	



## Appendix 15 Declaration

- 15.1 The Australian Government's suite of legislative powers, known as 'heads of power' are set out in Section 51 of the Constitution.

Table 24: Section 51 of the Constitution

The Parliament shall, subject to this Constitution, have power to make laws for the peace, order, and good government of the Commonwealth with respect to:

- (i) trade and commerce with other countries, and among the States;
- (ii) taxation; but so as not to discriminate between States or parts of States;
- (iii) bounties on the production or export of goods, but so that such bounties shall be uniform throughout the Commonwealth;
- (iv) borrowing money on the public credit of the Commonwealth;
- (v) postal, telegraphic, telephonic, and other like services;
- (vi) the naval and military defence of the Commonwealth and of the several States, and the control of the forces to execute and maintain the laws of the Commonwealth;
- (vii) lighthouses, lightships, beacons and buoys;
- (viii) astronomical and meteorological observations;
- (ix) quarantine;
- (x) fisheries in Australian waters beyond territorial limits;
- (xi) census and statistics;
- (xii) currency, coinage, and legal tender;
- (xiii) banking, other than State banking; also State banking extending beyond the limits of the State concerned, the incorporation of banks, and the issue of paper money;
- (xiv) insurance, other than State insurance; also State insurance extending beyond the limits of the State concerned;
- (xv) weights and measures;
- (xvi) bills of exchange and promissory notes;
- (xvii) bankruptcy and insolvency;
- (xviii) copyrights, patents of inventions and designs, and trade marks;
- (xix) naturalization and aliens;
- (xx) foreign corporations, and trading or financial corporations formed within the limits of the Commonwealth;
- (xxi) marriage;
- (xxii) divorce and matrimonial causes; and in relation thereto, parental rights, and the custody and guardianship of infants;

- (xxiii) invalid and old-age pensions;
- (xxiiiA) the provision of maternity allowances, widows' pensions, child endowment, unemployment, pharmaceutical, sickness and hospital benefits, medical and dental services (but not so as to authorize any form of civil conscription), benefits to students and family allowances;
- (xxiv) the service and execution throughout the Commonwealth of the civil and criminal process and the judgments of the courts of the States;
- (xxv) the recognition throughout the Commonwealth of the laws, the public Acts and records, and the judicial proceedings of the States;
- (xxvi) the people of any race for whom it is deemed necessary to make special laws;
- (xxvii) immigration and emigration;
- (xxviii) the influx of criminals;
- (xxix) external affairs;
- (xxx) the relations of the Commonwealth with the islands of the Pacific;
- (xxxi) the acquisition of property on just terms from any State or person for any purpose in respect of which the Parliament has power to make laws;
- (xxxii) the control of railways with respect to transport for the naval and military purposes of the Commonwealth;
- (xxxiii) the acquisition, with the consent of a State, of any railways of the State on terms arranged between the Commonwealth and the State;
- (xxxiv) railway construction and extension in any State with the consent of that State;
- (xxxv) conciliation and arbitration for the prevention and settlement of industrial disputes extending beyond the limits of any one State;
- (xxxvi) matters in respect of which this Constitution makes provision until the Parliament otherwise provides;
- (xxxvii) matters referred to the Parliament of the Commonwealth by the Parliament or Parliaments of any State or States, but so that the law shall extend only to States by whose Parliaments the matter is referred, or which afterwards adopt the law;
- (xxxviii) the exercise within the Commonwealth, at the request or with the concurrence of the Parliaments of all the States directly concerned, of any power which can at the establishment of this Constitution be exercised only by the Parliament of the United Kingdom or by the Federal Council of Australasia;
- (xxxix) matters incidental to the execution of any power vested by this Constitution in the Parliament or in either House thereof, or in the Government of the Commonwealth, or in the Federal Judicature, or in any department or officer of the Commonwealth.

Table 25: Summary of state and territory declaration powers

Jurisdiction	Key emergency powers
New South Wales	The minister provides direction or authorisation to any government department to do or refrain from doing things in order to respond to the emergency. The minister may direct or authorise an emergency services officer to undertake required activities and permits officers to do anything necessary to ensure compliance with the directive, including the use of reasonable force.
Victoria	Victorian Police are authorised to close roads, prohibit a person from entering an area, direct any person to leave the area and authorise a person to stay in the area if appropriate.  The minister provides direction to any government agencies concerning activities to be undertaken, or refrained from being undertaken, in a state of emergency.
Queensland	The Chairperson of the State group or a relevant district disaster coordinator, holds the power to authorise a declared disaster officer to exercise general or limited powers. A declared disaster officer includes police officers, fire officers, ambulance officers, health officers or any other relevant persons. This authorisation however, must be conditional and can be made orally or in writing, but if provided orally should be made in writing as soon as reasonably practical. Requirement for written authorisation of any destruction of any building or structure.
Western Australia	The hazard management agency (which may be any government agency or department) with the authorisation of the State Emergency Coordinator, may delegate, to any officer or employee of the agency general or specific powers in relation to responding to the state of emergency. Hazard management officers are delegated broad powers such as the restriction of movement and the gathering of information while an emergency situation is in force.
South Australia	The State Coordinator must take any action necessary to implement the State Emergency Management Plan. Authorised officers are delegated broad powers whereby they may, in addition to other powers, restrict a person from carrying on a business, make use of gratuitous services or use 'any prescribed power' deemed relevant. An authorised officer is such persons as the State Coordinator sees fit to appoint.
Tasmania	The State Controller may exercise and delegate to authorised persons emergency powers, which are given an exhaustive meaning in Schedule 1 of the <i>Emergency Management Act 2006</i> (Tas), however, in specific circumstances, the State Controller and Regional Controllers may exercise Special Emergency Powers which allow for any action deemed to be appropriate for emergency management to be undertaken.
Australian Capital Territory	The Emergency Controller is able to make directions for emergency response, including the direction of services (i.e. services in relation to gas, electricity, water, waste disposal). The Chief Minister may also alter the Emergency Controller's powers at any time.
Northern Territory	Emergency powers in the Northern Territory are more limited than in other states and territories, where powers are open to broad interpretation. The minister is charged with delegating power to authorised officers to carry out emergency operations, recovery operations and operations to protect lives or property.

## Appendix 16 Fire Danger Rating System

- 16.1 The current Fire Danger Rating System uses a visual display showing ratings in different colours arranged in a semi-circle, and an arrow that is oriented to the fire danger rating each day during the fire danger period. There is no national consistency in the recommended action for each risk rating across state and territory fire authorities.
- 16.2 The tables below provide an overview of the recommended action for each risk rating across state and territory fire authorities.

<b>Low-Moderate</b>	
NSW	Review your bush fire survival plan with your family. Keep yourself informed and monitor conditions. Be ready to act if necessary.
VIC	Check your bushfire survival plan. Monitor conditions. Action may be needed. Leave if necessary.
QLD	During a fire with a 'low to moderate' rating, you should know where to get more information and monitor the situation for any changes.
WA	Check your bushfire survival plan. Monitor conditions. Action may be needed. Leave if necessary.
SA	If a fire starts, it is likely to be controlled in these conditions and homes can provide safety. Be aware of how fires can start and reduce the risk
TAS	Know where to get more information and monitor the situation for any changes
NT	Listen to a battery-powered radio tuned to ABC local radio to keep updated with the situation throughout the day.
ACT	Ensure you have a current Bush Fire Survival Plan. Ensure your family, home and property is well prepared for the risk of bush fire. Refer to the ESA website, <a href="http://www.esa.act.gov.au">www.esa.act.gov.au</a> or call Canberra Connect on 13 22 81 for changes in fire activity.

<b>High</b>	
NSW	Review your bush fire survival plan with your family. Keep yourself informed and monitor conditions. Be ready to act if necessary.
VIC	Check your bushfire survival plan. Monitor conditions. Action may be needed. Leave if necessary.
QLD	During a fire with a 'low to moderate' rating, you should know where to get more information and monitor the situation for any changes.
WA	Check your bushfire survival plan. Monitor conditions. Action may be needed. Leave if necessary.
SA	If a fire starts, it is likely to be controlled in these conditions and homes can provide safety. Be aware of how fires can start and reduce the risk.
TAS	Know where to get more information and monitor the situation for any changes

<b>High</b>	
NT	Listen to a battery-powered radio tuned to ABC local radio to keep updated with the situation throughout the day.
ACT	<p>Ensure you have a current Bush Fire Survival Plan.</p> <p>Ensure your family, home and property is well prepared for the risk of bush fire.</p> <p>Refer to the ESA website, <a href="http://www.esa.act.gov.au">www.esa.act.gov.au</a> or call Canberra Connect on 13 22 81 for changes in fire activity.</p>

<b>Very High</b>	
NSW	Review your bush fire survival plan with your family. Keep yourself informed and monitor conditions. Be ready to act if necessary.
VIC	<p>Check your bushfire survival plan.</p> <p>Monitor conditions.</p> <p>Action may be needed.</p> <p>Leave if necessary.</p>
QLD	During a fire with a 'very high' danger rating, you should use your home as a place of safety only if it is well-prepared and well-constructed.
WA	<p><b>YOU NEED TO BE AWARE</b></p> <p>Well prepared homes that are actively defended can provide safety. This means you have the right equipment and resources to put out fires around your home e.g. enough water supply, petrol/diesel portable pump, generator, protective clothing etc.</p>
SA	<p>If a fire starts, it is likely to be controlled in these conditions and homes can provide safety.</p> <p>Be aware of how fires can start and reduce the risk.</p>
TAS	Only stay if your home is well prepared and you can actively defend it
NT	<p>Implement your bushfire survival plan. Leaving your home early in the day is the best option.</p> <p>If you decide to stay and defend your home, make sure it has been constructed to withstand bushfires.</p> <p>Be prepared to the highest level. You must also be physically able to fight a fire.</p> <p>Listen to a battery-powered radio tuned to ABC local radio to keep updated with the situation throughout the day.</p>
ACT	<p>Ensure that your survival is the primary consideration in any decision.</p> <p>Leaving early (hours before) is the safest option for you and your family.</p> <p>Activate your Bush Fire Survival Plan.</p> <p>Stay informed of current fire activity by monitoring local media and regularly checking for updates on the ESA website <a href="http://www.esa.act.gov.au">www.esa.act.gov.au</a> or by calling Canberra Connect on 13 22 81.</p>

<b>Severe</b>	
NSW	<p>Leaving early is the safest option for your survival. Well prepared homes that are actively defended can provide safety – but only stay if you are physically and mentally prepared to defend in these conditions.</p> <p>If you're not prepared, leave early in the day.</p>
VIC	<p>Well prepared homes that are actively defended can provide safety - check your bushfire survival plan.</p> <p>If you are not prepared, leaving bushfire prone areas early in the day is your safest option.</p> <p>Be aware of local conditions and seek information by listening to your emergency broadcasters, go to <a href="http://cfa.vic.gov.au">cfa.vic.gov.au</a> or call the VicEmergency Hotline on 1800 226 226.</p>
QLD	<p>During a fire with a 'severe' rating, leaving is the safest option for your survival. Use your home as a place of safety only if it is well-prepared and well-constructed.</p>
WA	<p><b>YOU NEED TO GET READY TO ACT</b></p> <p>Only stay with your property if you are prepared to the highest level. This means your home needs to have been constructed to bushfire protection levels e.g. enclosed eaves, covers over external air conditioners, metal flyscreens etc.</p> <p>You must be well prepared and able to actively defend your home if a fire starts. This means you have the right equipment and resources to put out fires around your home e.g. enough water supply, petrol/diesel portable pump, generator, protective clothing etc.</p> <p>If you are not prepared to the highest level, leaving bushfire risk areas early in the day is your safest option.</p>
SA	<p>These are hot, dry and possibly windy conditions for a bush or grass fire.</p> <p>If a fire starts and takes hold, it will be hard for fire fighters to bring under control.</p> <p>Well prepared homes that are actively defended can provide safety.</p> <p>You must be physically and mentally prepared to defend in these conditions.</p>
TAS	<p>Leaving early is the safest option for your survival. Only stay if your home is well prepared and you can actively defend it.</p>
NT	<p>Implement your bushfire survival plan.</p> <p>Leaving your home early in the day is the best option for survival.</p> <p>If you decide to stay and defend your home, make sure it has been constructed to withstand bushfires.</p> <p>Be prepared to the highest level. You must also be physically able to fight a fire.</p> <p>Listen to a battery-powered radio tuned to ABC local radio to keep updated with the situation throughout the day.</p>
ACT	<p>Ensure that your survival is the primary consideration in any decision.</p> <p>Leaving early (hours before) is the safest option for you and your family.</p> <p>Follow your Bush Fire Survival Plan.</p> <p>Staying and defending is an option if your home is well prepared, constructed and you can actively defend it.</p> <p>Stay informed of current fire activity by monitoring local media and regularly checking for updates on the ESA website <a href="http://www.esa.act.gov.au">www.esa.act.gov.au</a> or by calling Canberra Connect on 13 22 81.</p>

## Extreme

NSW	<p>Leaving early is the safest option for your survival.</p> <p>If you are not prepared to the highest level, leave early in the day.</p> <p>Only consider staying if you are prepared to the highest level – such as your home is specially designed, constructed or modified, and situated to withstand a fire, you are well prepared and can actively defend it if a fire starts.</p>
VIC	<p>Consider staying with your property only if you are prepared to the highest level. This means your home needs to be situated and constructed or modified to withstand a bushfire, you are well prepared and you can actively defend your home if a fire starts</p> <p>If you are not prepared to the highest level, leaving high risk bushfire areas early in the day is your safest option</p> <p>Be aware of local conditions and seek information by listening to your emergency broadcasters, go to <a href="http://cfa.vic.gov.au">cfa.vic.gov.au</a> or call the VicEmergency Hotline on 1800 226 226</p>
QLD	<p>During a fire with an 'extreme' rating, well-prepared and well-constructed homes may not be safe. Leaving is the only option for your survival.</p>
WA	<p><b>YOU NEED TO GET READY TO ACT</b></p> <p>Only stay with your property if you are prepared to the highest level. This means your home needs to have been constructed to bushfire protection levels e.g. enclosed eaves, covers over external air conditioners, metal flyscreens etc.</p> <p>You must be well prepared and able to actively defend your home if a fire starts. This means you have the right equipment and resources to put out fires around your home e.g. enough water supply, petrol/diesel portable pump, generator, protective clothing etc.</p> <p>If you are not prepared to the highest level, leaving bushfire risk areas early in the day is your safest option.</p>
SA	<p>These are very hot, dry and windy conditions for a bush or grass fire.</p> <p>If a fire starts and takes hold, it will be unpredictable, move very fast and very difficult for fire fighters to bring under control.</p> <p>Spot fires will start and move quickly. Embers may come from many directions.</p> <p>Homes that are prepared to the highest level, have been constructed to bushfire protection levels and are actively defended may provide safety.</p> <p>You must be physically and mentally prepared to defend in these conditions.</p> <p>The safest place to be is away from bushfire prone areas.</p>
TAS	<p>Leaving early is the safest option for your survival. Only well-prepared, well-constructed and actively defended houses are likely to offer safety during a fire.</p>
NT	<p>Implement your bushfire survival plan. Survival is now your first priority.</p> <p>Leave your home early in the day. This is the best option for survival.</p> <p>If you decide to stay and defend your home, make sure it has been constructed to withstand bushfires.</p> <p>Be prepared to the highest level. You must also be physically able to fight a fire.</p> <p>Listen to a battery-powered radio tuned to ABC local radio to keep updated with the situation throughout the day.</p>
ACT	<p>Ensure that your survival is the primary consideration in any decision.</p> <p>Leaving early (hours before) will always be the safest option for you and your family.</p> <p>Implement your Bush Fire Survival Plan.</p> <p>If your Bush Fire Survival Plan includes the decision to Stay and Defend, only do so if your home is well prepared, constructed and you are currently capable of actively defending it.</p> <p>Stay well informed of current fire activity by monitoring local media and regularly checking for updates on the ESA website <a href="http://www.esa.act.gov.au">www.esa.act.gov.au</a> or by calling Canberra Connect on 13 22 81.</p>

## Catastrophic / Code Red

NSW	<p>For your survival, leaving early is the only option.</p> <p>Leave bush fire prone areas the night before or early in the day – do not just wait and see what happens.</p> <p>Make a decision about when you will leave, where you will go, how you will get there and when you will return.</p> <p>Homes are not designed to withstand fires in catastrophic conditions so you should leave early.</p>
VIC	<p>Leaving high risk bushfire areas the night before or early in the day is your safest option - do not wait and see.</p> <p>Avoid forested areas, thick bush or long, dry grass</p> <p>Know your trigger - make a decision about:</p> <ul style="list-style-type: none"> <li>• when you will leave</li> <li>• where you will go</li> <li>• how you will get there</li> <li>• when you will return</li> <li>• what will you do if you cannot leave</li> </ul>
QLD	<p>During a fire with a 'catastrophic' rating, well-prepared and well-constructed homes will not be safe. Leaving is the only option for your survival.</p>
WA	<p><b>YOU NEED TO ACT NOW</b></p> <p>Put your survival first and leave bushfire risk areas the night before or early in the day - this is your best option.</p> <p>Act immediately - do not wait and see. Leave now. Avoid forested areas, thick bush or long, dry grass. Take shelter if you cannot leave</p>
SA	<p>These are the worst conditions for a bush or grass fire.</p> <p>If a fire starts and takes hold, it will be extremely difficult to control and will take significant fire fighting resources and cooler conditions to bring it under control.</p> <p>Spot fires will start well ahead of the main fire and cause rapid spread of the fire. Embers will come from many directions.</p> <p>Homes are not designed or constructed to withstand fires in these conditions.</p> <p>The safest place to be is away from bushfire prone areas.</p>
TAS	<p>Leaving early is the safest option for your survival regardless of any plan to stay and defend</p>
NT	<p>It will not be safe to stay and defend your home.</p> <p>Implement your bushfire survival plan and leave your home early in the day. Survival is now your first priority.</p> <p>Listen to a battery-powered radio tuned to ABC local radio to keep updated with the situation throughout the day.</p>
ACT	<p>Ensure that your survival is the primary consideration in any decision.</p> <p>The safest option is for you and your family to leave early, hours or days before a fire occurs.</p> <p>Under no circumstances will it be safe to Stay and Defend.</p> <p>Ensure you stay well informed of current fire activity by monitoring local media and regularly checking for updates on the ESA website <a href="http://www.esa.act.gov.au">www.esa.act.gov.au</a> or by calling Canberra Connect on 13 22 81.</p>



## Appendix 17 Timeline for Australian Fire Danger Rating System

- 17.1 As noted in Chapter 13: Emergency information and warnings, the current Fire Danger Rating System (FDRS) performs a number of important functions, including:
- conveying fire danger information to the community
  - determining the level of preparedness for fire service agencies in fire districts
  - informing decisions on fire bans and the imposition of other similar restrictions (eg closure of national parks and state forests), and
  - issuing activity-specific warnings (eg harvest safety alerts).
- 17.2 In 2014, Australian governments agreed to, as a national priority, the development of a new nationally consistent fire danger rating system, known as the Australian Fire Danger Rating System (AFDRS).
- 17.3 A national Program Board with jurisdictional and national representation was established in late 2016, under the auspices of the Australia and New Zealand Emergency Management Committee, to oversee the staged development of AFDRS. Australasian Fire and Emergency Service Authorities Council (AFAC) has been leading the development and implementation of the new system. The AFDRS is intended to be implemented in 2022-2023.
- 17.4 A timeline of the development of the AFDRS follows.

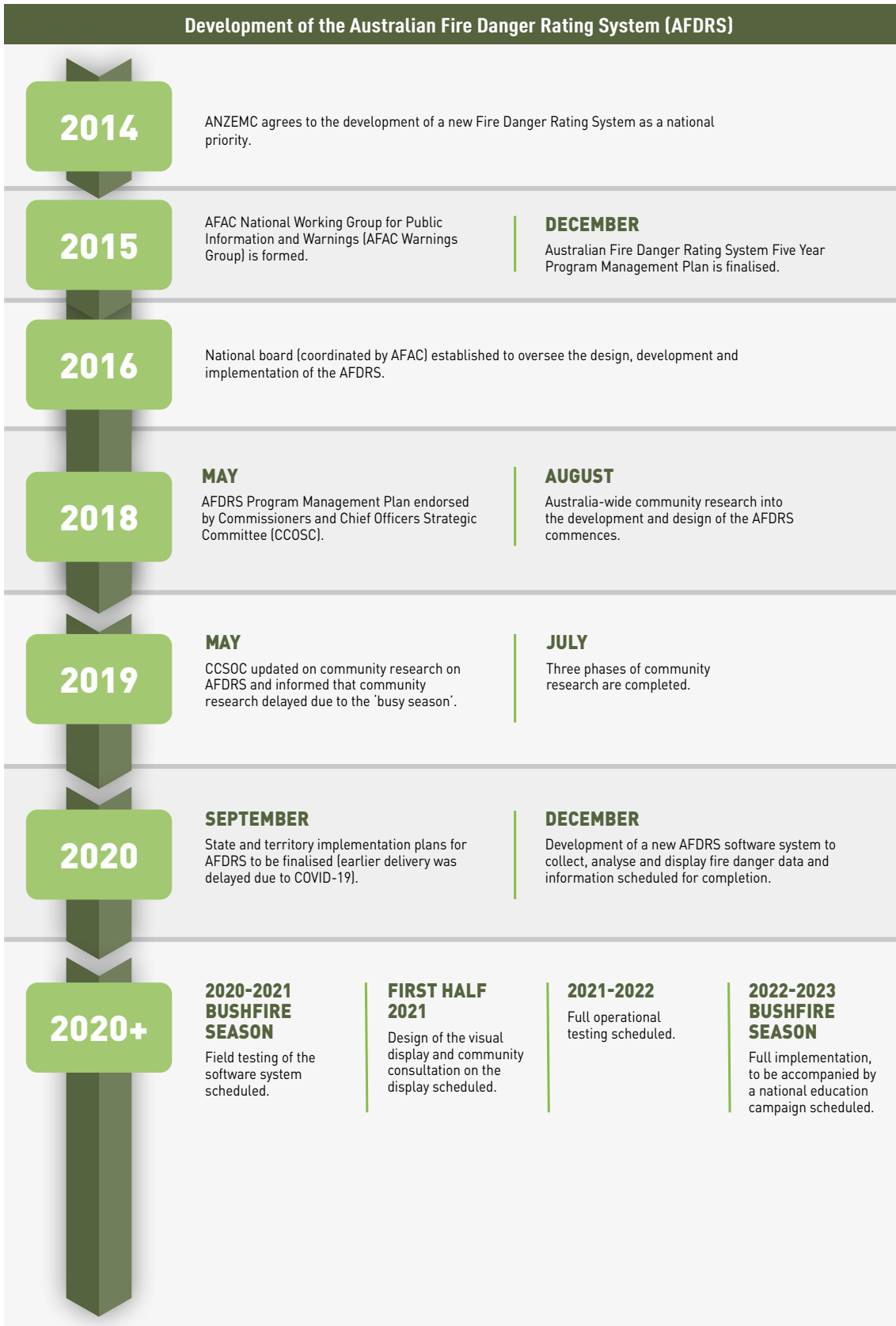




















Figure 3: Timeline – Australian Fire Danger System







## Appendix 18 Overview of Bushfire Warning System

18.1 The table below is an overview of the different colour, symbols and recommended action used under the Bushfire Warning System in each Australian state and territory.

Table 26: Comparative Overview of Bushfire Warning System in each Australian state and territory

Jurisdiction	Advice	Watch and Act	Emergency Warning
QLD <sup>1</sup>	 <p>Monitor conditions and review your Bushfire Survival Plan. When an Advice warning is issued for your area, it indicates a fire or other emergency has started, however there is no immediate threat. At this level of warning you will be asked to stay informed.</p>	 <p>Start taking action and follow your Bushfire Survival Plan. When a Watch &amp; Act warning is issued for your area, there is a heightened level of threat, you need to be aware of your situation and take action to be prepared and protect yourself and your family. At this level of warning you will be asked either to leave now or be prepared to leave.</p>	 <p>Act on your Bushfire Survival Plan now. When an Emergency Warning is issued for your area, you are in danger. At this level of warning you will be asked to leave immediately, seek shelter or seek shelter immediately if conditions have become too dangerous to leave.</p>
NSW <sup>2</sup>	 <p>A fire has started. There is no immediate danger. Stay up to date in case the situation changes.</p>	 <p>There is a heightened level of threat. Conditions are changing and you need to start taking action now to protect you and your family.</p>	 <p>An Emergency Warning is the highest level of Bush Fire Alert. You may be in danger and need to take action immediately. Any delay now puts your life at risk.</p>
ACT <sup>3</sup>	 <p>A fire has started. There is no immediate danger.</p>	 <p>There is a heightened level of threat. Conditions are changing and you need to start taking action now to protect yourself and your family.</p>	 <p>An Emergency Warning is the highest level of Bushfire Alert. You may be in danger and need to take action immediately. Any delays now puts your life at risk.</p>

Jurisdiction	Advice	Watch and Act	Emergency Warning
VIC <sup>4</sup>	 <p>An incident is occurring or has occurred in the area. Access information and monitor conditions.</p>	 <p>An emergency is developing nearby. You need to take action now to protect yourself and others.</p>	 <p>You are in imminent danger and need to take action immediately. You will be impacted.</p>
SA <sup>5</sup>	 <p>This is general information to keep you up to date with developments. It advises you: A fire has started There is no immediate danger.</p>	 <p>Issued when there is a potential threat to public safety in the immediate area of a bushfire to tell you:</p> <ul style="list-style-type: none"> <li>• A fire is approaching you</li> <li>• Conditions are changing</li> <li>• You need to take action now to protect your life and your family.</li> </ul>	 <p>Issued when a bushfire is burning out of control under very high to catastrophic weather conditions. It indicates:</p> <ul style="list-style-type: none"> <li>• You are in danger and you need to take action immediately</li> <li>• You will be impacted by fire</li> </ul> <p>The Standard Emergency Warning Signal will precede this message.</p>
WA <sup>6</sup>	 <p>A fire has started but there is no immediate threat to lives or homes. Be aware and keep up to date.</p>	 <p>There is a possible threat to lives or homes. You need to leave or get ready to defend – do not wait and see.</p>	 <p>You are in danger and need to take immediate action to survive. There is a threat to lives or homes.</p>

Jurisdiction	Advice	Watch and Act	Emergency Warning
NT <sup>7</sup>	 <p>A bushfire information message informs you that a fire has started but there is no immediate danger.</p> <p>This message generally relates to one of the following:</p> <ul style="list-style-type: none"> <li>• a small fire which is controllable</li> <li>• planned fuel reduction burning</li> <li>• an area likely to be affected by smoke.</li> </ul>	 <p>A watch and act message is an urgent message to alert you of a fire that could be any of the following:</p> <ul style="list-style-type: none"> <li>• approaching your community</li> <li>• changing with conditions</li> <li>• threatening property or life if not controlled.</li> </ul> <p>If this message is broadcast you will need to take action now to protect your family and home. Implement your bushfire survival plan.</p>	 <p>A bushfire emergency warning is the most serious type of alert.</p> <p>If this message is broadcast your family and home is in danger and you must act now.</p> <p>This message will tell you the following:</p> <ul style="list-style-type: none"> <li>• where the fire currently is</li> <li>• its severity</li> <li>• time to impact on your community</li> <li>• what you should do immediately.</li> </ul>
TAS <sup>8</sup>	 <p>A bushfire has started and general information is provided to keep individuals, households and communities up-to-date with developments.</p>	 <p>A bushfire is approaching and conditions are changing. Individuals, households and communities need to monitor their development and start taking action to ensure safety should the threat escalate.</p>	 <p>Individuals, households and communities will be impacted are in imminent danger. Action must be taken immediately.</p>

## Appendix 19 Timeline – Australian Warning System

- 19.1 As noted in Chapter 13: Emergency information and warnings, the need for a nationally consistent warning system was recognised as early as 2004. Since then, state and territory governments have been slowly progressing the development of the Australian Warning System (AWS).
- 19.2 The AWS will build on existing warning frameworks and will apply to bushfire, flood, severe storm, cyclone and extreme heat (and potentially other hazards).
- 19.3 The proposed warning system includes:
- three levels of warnings with associated 'Call to Action' statements
  - a consistent set of hazard icons for each level, adopting a consistent shape and colour scheme, with icons increasing in size as the warning escalates, and
  - consistent hazard warning frameworks that map hazard impacts to warning levels.
- 19.4 The following timeline shows the development of the AWS.

## Development of the Australian Warning System

2004

### APRIL

COAG initiated National Inquiry on Bushfire Mitigation and Management recommends a common national alert system.

2014

ANZEMC endorses the *National Review of Warnings and Information* recommendation to '*pursue greater national consistency of warning frameworks across jurisdictions [and], in the short term, build national consistency within individual hazard areas.*'

2015

AFAC, National Working Group for Public Information and Warnings (AFAC Warnings Group) is formed.

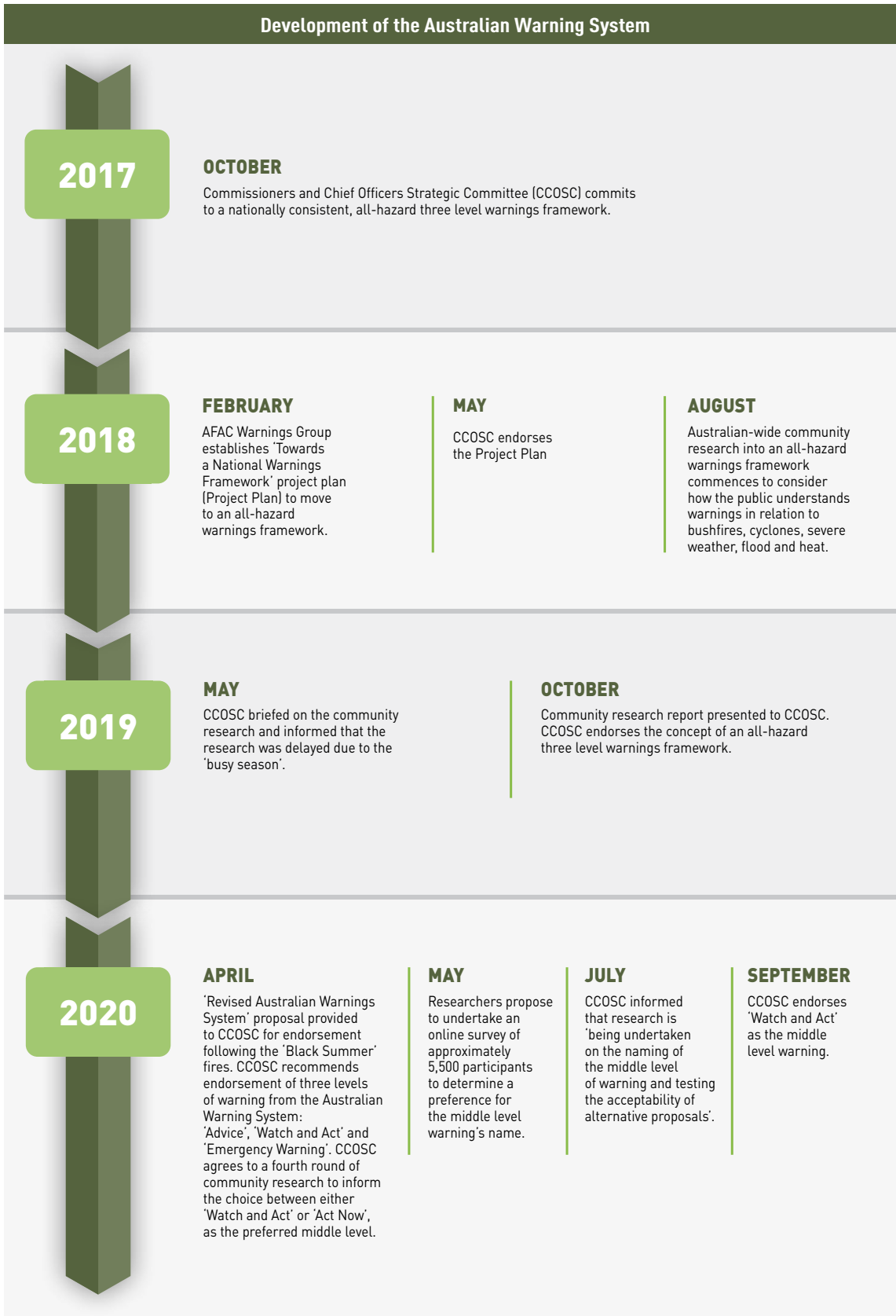


Figure 4: Timeline – Australian Warning System



## Appendix 20 Responsibility for evacuation centres

20.1 The entities responsible for the identification, establishment and management of evacuation centres differ in each of the states and territories. Typically, responsibility lies with either the state, territory or local government. Charities including the Australian Red Cross and other community organisations may also play a role in the management of an evacuation centre.

20.2 The table below sets out the division of responsibilities for evacuation centres in each jurisdiction.

Table 27: Division of responsibilities for evacuation centres in the states and territories

State/territory	Terminology	Identification of facilities for evacuation centres	Establishment of evacuation centres	Management of evacuation centres
South Australia <sup>1</sup>	Relief centre	The Emergency Relief Functional Support Group may be tasked with preparing for and supporting persons evacuated from a designated hazard at a Relief Centre/s. Pre-determined sites may be utilised by the support agency in this endeavour, with support from government and non-government agencies as required.  Local government facilities are often used to house relief centres.	The Emergency Relief Functional Support Group, led by SA Housing Authority (SAHA) is responsible for opening emergency relief and recovery centres.	The Emergency Relief Functional Support Group is also responsible for managing emergency relief centres.  SA Housing Authority (as the lead of the this Group) is supported by participating organisations, including Australian Red Cross, Department of Human Services (Centrelink), Disaster and Recovery Ministries, Foodbank SA, Insurance Council of Australia, interpreter and translating services, Lions Club of Australia, Rotary International, Save the Children and Uniting Communities.
Australian Capital Territory <sup>2</sup>	Evacuation centre	The Education Directorate owns and operates ACT public colleges of which a select number are designated ACT Evacuation Centres. The Education Directorate provides ACT public colleges in support of the Community Services Directorate (CSD) administration of an ACT Evacuation Centre.	Territory government – the Emergency Services Agency (ESA) provides early advice to the CSD on the need for evacuation centres or other immediate needs.  CSD is responsible for the establishment of ACT evacuation centres.	CSD is also responsible for the operation of ACT evacuation centres. ESA provides early advice to the CSD on the need for evacuation centres or other immediate needs.  Transport Canberra and City Services provide support to evacuation centres for the management of domestic animals, including temporary shelter and containment facilities.

State/territory	Terminology	Identification of facilities for evacuation centres	Establishment of evacuation centres	Management of evacuation centres
Northern Territory <sup>3</sup>	Evacuation centre	The Local Emergency Plans identify sheltering arrangements and evacuation centres in communities. Where appropriate evacuation centre facilities are not available in a community, facilities in Darwin or other nearby major centres are utilised as an alternative.	When requested by the Control Authority, evacuation centres are established by the Welfare Functional Group, as identified in the Territory Emergency Plan. In the event of a bushfire or tropical cyclone, the Incident Management Team determine whether to establish evacuation centres within the NT. NT Emergency Services (NTES) provide assistance, where requested, to support the establishment of a centre by setting up equipment or signage etc. but are otherwise not involved.	The Welfare Functional Group is responsible for establishing, operating and closing evacuation centres, however, NTES can assist if they are requested to do so and have resources available.  Coordination of evacuation centres in NT will be led by the Welfare Group (of which Territory Families is the lead agency).
Queensland <sup>4</sup>	Evacuation centre	Local Governments identify and manage evacuation centres.  It is recommended that evacuation centres are predetermined and clearly categorised for event suitability by the Local Disaster Management Group (LDMG).	The establishment of evacuation centres is a responsibility of the LDMG, which is supported by both the District Disaster Management Group (DDMG) and the Queensland Disaster Management Committee (QDMC) if required.	The management of evacuation centres is also a responsibility of the LDMG, which is supported by both the DDMG and QDMC as needed.  LDMGs may enlist the services of the Australian Red Cross and other community or support agencies to assist them in the management and operation of evacuation centres. This assistance is usually agreed to before the onset of an event.

State/territory	Terminology	Identification of facilities for evacuation centres	Establishment of evacuation centres	Management of evacuation centres
New South Wales <sup>5</sup>	Evacuation centre	<p>Local Emergency Management Committees collectively identify and evaluate premises which may be utilised as evacuation centres.</p> <p>Centres identified and deemed suitable are required to be reassessed on an annual basis and details documented.</p> <p>Possible sites are identified in close consultation with combat agencies. Where possible, multiple sites are identified to ensure flexibility.</p> <p>Major evacuation centres – Local and Regional EMPLANS detail facilities which could be utilised as evacuation centres during emergencies. However, some emergencies may be of a scale and complexity that exceeds the capability of existing evacuation centre arrangements, placing additional demands on State Government services.</p>	<p>Once premises have been identified and activated by the Combat Agency (NSW RFS) and/or Emergency Operations Centre, the establishment of evacuation centres is the responsibility of the Welfare Services Functional Area.</p> <p>The Welfare Services Functional Area Supporting Plan details these control and co-ordination arrangements which should also be clearly identified in local emergency management plans, and communicated to the public when required.</p> <p>Welfare Services Functional Areas may request supplementation of support to an evacuation centre through its own means or through an Emergency Operations Controller (EOCON).</p>	<p>The Welfare Services Functional Area is also responsible for the management of evacuation centres.</p>
Victoria <sup>6</sup>	Relief centre	<p>Municipal councils are responsible for the provision of emergency shelter, which should be clearly identified by municipal councils in local emergency management plans and communicated to the public when required.</p>	<p>The decision to activate and close a relief centre is an operational decision made by the Incident Controller, in consultation with the relevant municipal council, considering the emergency and forecasted area of impact.</p> <p>The roles and responsibilities for provision and operation of emergency relief centres are outlined under</p>	<p>Municipal councils are also responsible for the management of relief centres.</p> <p>The Victorian Government supports municipal councils to fulfil these local responsibilities and is responsible for establishing the state's relief and recovery arrangements, and for coordinating all regional and state level relief and recovery activities.</p>

State/ territory	Terminology	Identification of facilities for evacuation centres	Establishment of evacuation centres	Management of evacuation centres
			<p>Parts 4 and 7 of the Emergency Management Manual Victoria (EMMV). Under the EMMV, municipal councils are responsible for identification and management of local relief centres.</p> <p>Municipal councils coordinate the operations within the local relief centres, which are delivered by a range of Government departments and nongovernment organisations, as further detailed in the following section (Management of Evacuation Centres).</p> <p>Municipal councils are guided by a range of planning mechanisms to support their responsibilities with regard to relief centres, including Municipal Emergency Management Plans and supporting standard operating procedures.</p>	<p>Municipal councils can offer accommodation at relief centres or alternative locations. Where municipal councils cannot meet demand, request for support can be escalated to Department of Health and Human Services (DHHS). This request is made by contacting DHHS via established local escalation processes.</p> <p>Victoria Police, along with the Australian Red Cross, is responsible for registration of evacuees in relief centres.</p> <p>The Red Cross is lead agency for providing and coordinating food and water for emergency relief, including catering in emergency relief centres.</p> <p>With respect to the 2019-2020 bushfire season:</p> <ul style="list-style-type: none"> <li>On 11 January 2020, the Emergency Management Commissioner: (a) appointed a State Relief Coordinator to oversee the relief operations; and (b) established a dedicated multi-agency cell within the State Control Centre called Operation Genesis (later renamed to Combined Agency Operations Group (CAOG)).</li> <li>CAOG was established to provide humanitarian relief to Mallacoota and other isolated communities in Victoria, including the evacuation of and</li> </ul>

State/ territory	Terminology	Identification of facilities for evacuation centres	Establishment of evacuation centres	Management of evacuation centres
				<p>repatriation of residents and visitors. The cell brought together key decision makers from EMV, Australian Defence Force, Victoria Police Air Wing, Red Cross and other partner agencies.</p> <p>Municipal councils may also partner with other organisations in the establishment and management of evacuation centres. For instance, Save the Children were present at relief centres throughout East Gippsland, including Bairnsdale and Mallacoota, and established 'child safe spaces'. The EMMV recognises the criticality of understanding the needs of community, including children, and makes reference to state resources designed to assist councils and local government emergency managers to plan for the needs of children and young people in providing for safe places. This includes the <i>DHHS Emergency management planning for children and young people – Planning guide for local government</i>, which provides practical advice for councils on key considerations for supporting babies, children and young people in emergency relief centres.</p>

State/territory	Terminology	Identification of facilities for evacuation centres	Establishment of evacuation centres	Management of evacuation centres
Tasmania <sup>7</sup>	Evacuation centre	<p>The local government maintains arrangements so the identified facility is available for use as an evacuation centre.</p> <p>The Tasmania Fire Service (TFS), in partnership with the State Emergency Service (SES) and local councils, identifies the best facilities to use as evacuation centres.</p>	<p>The local council arranges for the facility to be opened as an evacuation centre following a request from the SES (on advice of the TFS).</p> <p>The TFS issues public information when evacuation centres are available (through ABC local radio and the TFS website).</p> <p>The SES will advise relevant stakeholders of the request to open the evacuation centre - such as the Department of Health and Human Services Regional Community Recovery Coordinator, and the neighbouring council for resource sharing.</p>	<p>The local council allocates a worker to act as the Council Liaison Officer at the Evacuation Centre. The Council Liaison Officer arranges for basic supplies to be available for community members who attend the evacuation centre.</p> <p>The SES will assist with evacuation centre operations as required.</p> <p>The TFS allocates an Information Officer for each evacuation centre. The TFS will confirm when an evacuation centre can be closed.</p> <p>The Council Liaison Officer is considered the primary point of contact at the evacuation centre. They are responsible for finalising the opening of the evacuation centre, and confirming the time the centre will be open.</p> <p>The Council Liaison Officer, as needed, participates in the decision to close the evacuation centre, and arranges for cleaning, securing and any maintenance of the facility after the evacuation centre operation ends.</p> <p>The Department of Health and Human Services assists councils as required to open and close evacuation centres, and to provide for the well-being of individuals and families at the evacuation centre.</p>

State/territory	Terminology	Identification of facilities for evacuation centres	Establishment of evacuation centres	Management of evacuation centres
Western Australia <sup>8</sup>	Evacuation centre	<p>In consultation with the Controlling Agency, Local Governments will make available suitable municipal buildings to be established as evacuation centres by the Department of Communities.</p> <p>These locations identified by Local Emergency Management Committees (managed by local government) as suitable to be evacuation centres will be detailed in the LEMAs.</p> <p>The Department of Education will liaise with the Department of Communities and relevant local Governments in relation to the use of educational facilities as evacuation centres during an emergency.</p>	<p>Where the Controlling Agency (CA) establishes one or more evacuation centres, they must take all reasonable steps to ensure that evacuees are properly received and supported via welfare agencies and/or the Local Government.</p> <p>The CA consults with the Department of Communities as soon as practicable when considering the most appropriate centre to activate as an evacuation centre to ensure the most suitable of available facilities is selected and that welfare support can be provided expediently and effectively.</p>	<p>The Department of Communities coordinates the provision of welfare support for evacuated persons attending evacuation centres based in any of the approved centres set out in the LEMAs, in accordance with the State Emergency Welfare Plan.</p> <p>Local governments can provide secondary assistance.</p> <p>The welfare centre owner responsible for maintenance of the evacuation centre. The majority of pre-identified evacuation centres within WA are owned by the local government, however in some situations these centres are owned by private organisations. The Department of Communities undertakes inspections of evacuation centres to ensure their suitability.</p> <p>The Department of Communities also provides for reception of evacuees at evacuation centres, and the provision of appropriate resources and welfare support.</p>

# Appendix 21 Air quality monitoring and health advice

## Comparison of air quality information


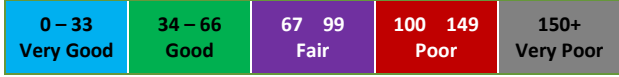
21.1 Air quality information, and associated health advice, assists communities to minimise the impacts of poor air quality. State and territory governments provide air quality information and health advice through a variety of means. However, there is no national consistency in the metrics used (Air Quality Indices (AQIs) or concentration levels) and categorisation (the risk ratings which apply to different air quality levels), including the colour schemes used. The frequency and triggers for the provision of health advice also differs.

21.2 The table below provides an overview of how each state and territory government provides air quality information and health advice.

Table 28: Air quality information across each state and territory

Air quality categorisation						Information distribution method
New South Wales <sup>1</sup>	0 – 33 Very Good	34 – 66 Good	67 – 99 Fair	100 – 149 Poor	150 – 199 Very Poor	200+ Hazardous
	New South Wales uses an AQI consisting of a 0-200+ scale, with six bands and descriptors. The AQI value is derived for each included pollutant, and the maximum AQI value is reported online ( <a href="https://www.dpie.nsw.gov.au/air-quality/current-air-quality">https://www.dpie.nsw.gov.au/air-quality/current-air-quality</a> ) for each hour. Disaggregated AQIs and concentration levels are also available online for each monitored pollutant. General health advice is provided for the AQI categories and is presented as roll-over text.					
	<b>MEASURED POLLUTANTS &amp; AVERAGING PERIODS</b>					
	PM <sub>10</sub> (1 hr / 24 hr) PM <sub>2.5</sub> (1 hr / 24 hr) CO (8 hr rolling) NO <sub>2</sub> (1 hr)		O <sub>3</sub> (1 hr / 4 hr rolling) SO <sub>2</sub> (1 hr) Visibility (1 hr)			<ul style="list-style-type: none"> <li>• <b>Air quality forecasts</b> – provided online, and to subscribers as SMS alerts or emails. When air quality is forecast to be above AQI 100, health alerts are auto-generated and delivered to subscribers. General health advice is provided with forecasts, based on the projected category.</li> <li>• <b>Air quality alerts</b> – automated air quality alerts, via SMS or emails. An alert is issued when an AQI above 100 is measured at any site for the entire region (limited to one per day per region). The Upper Hunter region issues station-specific alerts on the request of the local community.</li> <li>• <b>Data delivery services</b> – public access to hourly air quality and meteorological data is available via NSW’s air quality Application Programming Interface and the data-download facility.</li> <li>• <b>Public health communications</b> – During a natural disaster NSW Health will increase its public communications, including media conferences by senior officials, media releases and social media.</li> </ul>



Air quality categorisation		Information distribution method
Victoria <sup>2</sup>	 <p>Victoria does not use an AQI but evaluates each pollutant on a non-linear scale. There are five defined categories with descriptors. The cut-off point for each category differs based on the type of pollutant. Concentration values are compared to the air quality categories, and the highest air quality category is reported online (<a href="https://www.epa.vic.gov.au/for-community/airwatch">https://www.epa.vic.gov.au/for-community/airwatch</a>).</p>	<ul style="list-style-type: none"> <li>• <b>AirWatch</b> – a website which provides an interactive map, graphs and a table showing air quality information measured at stations around Victoria with location data updated each hour. AirWatch includes general health and air quality forecasts.</li> <li>• <b>Air quality alerts</b> – alerts are delivered through a variety of modes, including media releases, social media, online, AirWatch notices, and the Vic. Emergency App. Alerts are issued when air quality has been monitored as: <b>Poor</b> for 6 hours or more; <b>Very Poor</b> for four hours or more; and <b>Hazardous</b> for one hour or more.</li> <li>• <b>Air quality report</b> – Developed during a natural disaster or incident for the Incident Controller and other emergency services personnel.</li> <li>• <b>Public health communications</b> – During a natural disaster EPA Victoria provides increased public communications, which may include media conferences by the Chief Environmental Scientist and Chief Health Officer, media releases and social media. Public health advice and messaging is also available on the Health Channel, and the VicEmergency website VicEmergency Hotline (1800 226 226).</li> <li>• <b>Data delivery services</b> – access to air quality data is available via EPA Victoria’s air quality Application Programming Interface.</li> </ul>
	<p style="text-align: center;"><b>MEASURED POLLUTANTS &amp; AVERAGING PERIODS</b></p> <table border="1"> <tr> <td>PM<sub>10</sub> (1 hr) PM<sub>2.5</sub> (1 hr / 24 hr) CO (1 hr)</td> <td>NO<sub>2</sub> (1 hr) O<sub>3</sub> (1 hr) SO<sub>2</sub> (1 hr)</td> </tr> </table>	
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Queensland <sup>3</sup>	 <p>Queensland uses an AQI consisting of a 0-150+ scale, with five bands and descriptors. The AQI value is derived for each included pollutant, and the maximum AQI value is reported online (<a href="https://apps.des.qld.gov.au/air-quality/">https://apps.des.qld.gov.au/air-quality/</a>). Selecting individual monitoring stations reveals disaggregated AQIs and concentration levels for each monitored pollutant.</p>	<ul style="list-style-type: none"> <li>• <b>Validated and non-validated data</b> – Public access is provided within one hour of collection via the Queensland Department of Environment and Science’s website. Non-validated data is overwritten and replacement data flagged as valid. Access is also provided to calendar year datasets (based on hourly averages) via Queensland’s Open Data Portal.</li> <li>• <b>Monthly air quality bulletins</b> – Bulletins provide a summary of daily air quality levels for each pollutant/monitoring site and an explanation of the factors responsible for any exceedances of air quality guidelines.</li> <li>• <b>Public health communications</b> – During a natural disaster Queensland Health uses a range of communication tools, including website based health advice, social media, media conferences by the Chief Health Officer, senior officials and ministers and media releases.</li> </ul>
	<p style="text-align: center;"><b>MEASURED POLLUTANTS &amp; AVERAGING PERIODS</b></p> <table border="1"> <tr> <td>PM<sub>10</sub> (1 hr as of 2020) PM<sub>2.5</sub> (1 hr as of 2020) CO (8 hr rolling) NO<sub>2</sub> (1 hr)</td> <td>O<sub>3</sub> (1 hr) SO<sub>2</sub> (1 hr) TSP (24 hr) Visibility (1 hr)</td> </tr> </table>	
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Air quality categorisation		Information distribution method						
Western Australia <sup>4</sup>	<table border="1"> <tr> <td>0 – 33 Very Good</td> <td>34 – 66 Good</td> <td>67 – 99 Fair</td> <td>100 – 149 Poor</td> <td>150 – 200 Very Poor</td> <td>200+ Extreme</td> </tr> </table> <p>Western Australia uses an AQI consisting of a 0-200+ scale, with six bands and descriptors. An AQI value is derived for each included pollutant, and the maximum pollutant specific AQI since midnight ('AQI Max') and the current pollutant specific AQI ('AQI Now'). The highest pollutant AQI is reported on the site AQI. The AQI values are available online (<a href="https://www.der.wa.gov.au/your-environment/air/air-quality-index">https://www.der.wa.gov.au/your-environment/air/air-quality-index</a>). Disaggregated AQIs are also available online for each monitored pollutant.</p>	0 – 33 Very Good	34 – 66 Good	67 – 99 Fair	100 – 149 Poor	150 – 200 Very Poor	200+ Extreme	<ul style="list-style-type: none"> <li>• <b>HealthyWA</b> – The Department of Health will place warnings on this website when there is visible smoke haze over the city, or any other urban area.</li> <li>• <b>Public health communications</b> – During a natural disaster the Chief Health Officer or senior officials will conduct media interviews informing the public on smoke impacts and mitigation strategies.</li> </ul>
	0 – 33 Very Good	34 – 66 Good	67 – 99 Fair	100 – 149 Poor	150 – 200 Very Poor	200+ Extreme		
<p align="center"><b>MEASURED POLLUTANTS &amp; AVERAGING PERIODS</b></p> <table border="1"> <tr> <td>PM<sub>10</sub> (24 hr) PM<sub>2.5</sub> (24 hr) CO (8 hr)</td> <td>NO<sub>2</sub> (1 hr) O<sub>3</sub> (1 hr) SO<sub>2</sub> (1 hr)</td> </tr> </table>	PM <sub>10</sub> (24 hr) PM <sub>2.5</sub> (24 hr) CO (8 hr)	NO <sub>2</sub> (1 hr) O <sub>3</sub> (1 hr) SO <sub>2</sub> (1 hr)						
PM <sub>10</sub> (24 hr) PM <sub>2.5</sub> (24 hr) CO (8 hr)	NO <sub>2</sub> (1 hr) O <sub>3</sub> (1 hr) SO <sub>2</sub> (1 hr)							
South Australia <sup>5</sup>	<table border="1"> <tr> <td>0 – 33 Very Good</td> <td>34 – 66 Good</td> <td>67 – 99 Fair</td> <td>100 – 149 Poor</td> <td>150+ Very Poor</td> </tr> </table> <p>South Australia uses an AQI consisting of a 0-150+ scale, with five bands and descriptors. The AQI value is derived for each included pollutant, and the maximum AQI value is reported online (<a href="https://www.epa.sa.gov.au/environmental_info/air_quality/air_quality_monitoring">https://www.epa.sa.gov.au/environmental_info/air_quality/air_quality_monitoring</a>). Selecting individual monitoring stations reveals concentration levels for each monitored pollutant.</p>	0 – 33 Very Good	34 – 66 Good	67 – 99 Fair	100 – 149 Poor	150+ Very Poor	<ul style="list-style-type: none"> <li>• <b>Summary reports</b> – are quarterly graphical representations of air quality data that compare pollutant levels with NEPM AAQ standards and, where possible, includes the source of pollutants (such as regional dust events or major bushfires).</li> <li>• <b>Validated monitoring data</b> – includes both pollutant and meteorological data that has been through a verification process to remove any errors. This data is published on the SA Government Open Data Portal (<a href="http://data.sa.gov.au">data.sa.gov.au</a>). Files include RSS feeds (text files).</li> <li>• <b>Public health communications</b> – Public health messaging related to reduced air quality from dust and smoke was done through media releases, media interviews, press conferences, and social media posts as needed/advised.</li> <li>• <b>Alerts</b> – During natural disasters SA EPA releases alerts or further information through its website, social media and local media platforms (print, radio and TV).</li> </ul>	
	0 – 33 Very Good	34 – 66 Good	67 – 99 Fair	100 – 149 Poor	150+ Very Poor			
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Air quality categorisation		Information distribution method							
Tasmania <sup>6</sup>	<table border="1"> <tr> <td>0-9 Good</td> <td>10-24 Fair</td> <td>25-99 Poor</td> <td>100+ Very Poor</td> </tr> </table> <p>Tasmania does not use an AQI. Tasmania only reports on concentration levels for PM<sub>10</sub> and PM<sub>2.5</sub> and does not report any other pollutants (due to current resourcing levels). Tasmania reports PM<sub>2.5</sub> using four 'air quality health categories', including descriptors, and is reported online (<a href="http://www.dhhs.tas.gov.au/publichealth/air/trackairquality">http://www.dhhs.tas.gov.au/publichealth/air/trackairquality</a>).</p>	0-9 Good	10-24 Fair	25-99 Poor	100+ Very Poor	<ul style="list-style-type: none"> <li>• <b>Department of Health website</b> – Provides air quality information online in 10 minute and hourly averages for PM<sub>2.5</sub>.</li> <li>• <b>EPA Tasmania website</b> – Presents tables and plots with 10-minute updates on PM<sub>2.5</sub> and PM<sub>10</sub>. Also shown are rolling hourly-averaged PM<sub>2.5</sub>.</li> <li>• <b>App</b> – TAS supports the AirRater app, which provides updated information on short-term PM<sub>2.5</sub> concentrations and associated health advice.</li> <li>• <b>'Smoke Alerts'</b> – During bushfire incidents smoke alerts are distributed to television, radio, print media and social platforms through the Public Information Officers and Fire Communication Centre in response to known impact of smoke.</li> <li>• <b>Public health communications</b> – In the event of a public health emergency, additional information is provided to the public by the Department of Health via its website, media releases and social media messaging as appropriate.</li> </ul>			
	0-9 Good	10-24 Fair	25-99 Poor	100+ Very Poor					
<p align="center"><b>MEASURED POLLUTANTS &amp; AVERAGING PERIODS</b></p> <table border="1"> <tr> <td>PM<sub>10</sub> (10 minute)</td> <td>PM<sub>2.5</sub> (10 minute / rolling 1 hr)</td> </tr> </table>	PM <sub>10</sub> (10 minute)	PM <sub>2.5</sub> (10 minute / rolling 1 hr)							
PM <sub>10</sub> (10 minute)	PM <sub>2.5</sub> (10 minute / rolling 1 hr)								
Australian Capital Territory <sup>7</sup>	<table border="1"> <tr> <td>0 – 33 Very Good</td> <td>34 – 66 Good</td> <td>67 – 99 Fair</td> <td>100 – 149 Poor</td> <td>150 – 200 Very Poor</td> <td>200+ Hazardous</td> </tr> </table> <p>The Australian Capital Territory uses an AQI consisting of a 0-200+ scale, with six bands and descriptors. The AQI value is derived for each included pollutant, and the maximum AQI value is reported online (<a href="https://www.health.act.gov.au/about-our-health-system/population-health/environmental-monitoring/monitoring-and-regulating-air">https://www.health.act.gov.au/about-our-health-system/population-health/environmental-monitoring/monitoring-and-regulating-air</a>). Selecting individual monitoring stations reveals disaggregated AQIs and concentration levels for each monitored pollutant.</p>	0 – 33 Very Good	34 – 66 Good	67 – 99 Fair	100 – 149 Poor	150 – 200 Very Poor	200+ Hazardous	<ul style="list-style-type: none"> <li>• <b>Public Health Alert</b> – Under the ACT Health Directorate (ACTHD) Air Quality Standard Operating Procedure, an AQI of 66 triggers ACTHD to monitor the situation more closely. At AQI 90 the Chief Health Officer may issue an alert. Public Health Alerts are issued on the ACTHD website and circulated through various traditional and social media formats.</li> <li>• <b>App</b> – ACT supports the AirRater app, which provides updated information on short-term PM<sub>2.5</sub> concentrations and associated health advice.</li> </ul>	
	0 – 33 Very Good	34 – 66 Good	67 – 99 Fair	100 – 149 Poor	150 – 200 Very Poor	200+ Hazardous			
<p align="center"><b>MEASURED POLLUTANTS &amp; AVERAGING PERIODS</b></p> <table border="1"> <tr> <td>PM<sub>10</sub> (24 hr rolling) PM<sub>2.5</sub> (1 hr rolling / 24 hr rolling) CO (8 hr rolling)</td> <td>NO<sub>2</sub> (1 hr) O<sub>3</sub> (1 hr / 4 hr)</td> </tr> </table>	PM <sub>10</sub> (24 hr rolling) PM <sub>2.5</sub> (1 hr rolling / 24 hr rolling) CO (8 hr rolling)	NO <sub>2</sub> (1 hr) O <sub>3</sub> (1 hr / 4 hr)							
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Air quality categorisation		Information distribution method							
Northern Territory <sup>8</sup>	<table border="1"> <tr> <td style="background-color: #008000; color: white; text-align: center;">0 – 33 Very Good</td> <td style="background-color: #ffff00; text-align: center;">34 – 66 Good</td> <td style="background-color: #ffa500; text-align: center;">67 – 99 Fair</td> <td style="background-color: #ffa500; text-align: center;">100 – 149 Poor</td> <td style="background-color: #800080; color: white; text-align: center;">150 – 200 Very Poor</td> <td style="background-color: #800000; color: white; text-align: center;">201+ Severe</td> </tr> </table>	0 – 33 Very Good	34 – 66 Good	67 – 99 Fair	100 – 149 Poor	150 – 200 Very Poor	201+ Severe	<ul style="list-style-type: none"> <li>• <b>Data delivery services</b> – public access to air quality and meteorological data at 5, 6, 10, 15 and 30 minutes and 1, 3, 4, 6, 8, 12, 24 hour clock averages and running averages is available via NT EPA’s website.</li> <li>• <b>Air Pollution Alert</b> – When AQI reaches ‘Very Poor’ (AQI 150) the Chief Health Officer for the Northern Territory issues an Air Pollution Alert Message in the media and social media.</li> <li>• <b>App</b> – NT supports the AirRater app, which provides updated information on short-term PM<sub>2.5</sub> concentrations and associated health advice.</li> </ul>	
	0 – 33 Very Good	34 – 66 Good	67 – 99 Fair	100 – 149 Poor	150 – 200 Very Poor	201+ Severe			
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## Comparison of general health advice

- 21.3 State and territory governments typically publish general advice, aimed at mitigating risks associated with poor air quality, but take a more proactive role during an air quality incident.
- 21.4 Prior to the 2019-2020 bushfires, the general health advice about air quality ratings provided to the community by state and territory governments differed. Since that time the Environmental Health Standing Committee of the Australian Health Protection Principal Committee has agreed that reporting should be based on one hour averages of PM<sub>2.5</sub> concentrations. These concentration levels would be grouped into agreed rating levels and linked with associated health advice.
- 21.5 The table below compares the general health advice that the New South Wales and Victorian governments provide for different air quality ratings.

Table 29: General health advice provided by New South Wales and Victoria<sup>9</sup>

New South Wales		Victoria	
AQI	Health advice	Category	Health advice
<b>Very good</b> 0-33	<ul style="list-style-type: none"> <li>Enjoy activities</li> </ul>		
<b>Good</b> 34-66	<ul style="list-style-type: none"> <li>Enjoy activities</li> </ul>	<b>Good</b>	<ul style="list-style-type: none"> <li>It's a good day to be outside.</li> </ul>
<b>Fair</b> 67-99	<ul style="list-style-type: none"> <li>People unusually sensitive to air pollution should reduce or reschedule strenuous outdoor activities. Others are not likely to be affected when the AQI is in this range.</li> </ul>	<b>Moderate</b>	<ul style="list-style-type: none"> <li>The air quality is okay, but it could change soon.</li> <li>It's okay to be outside but watch for changes in air quality around you.</li> </ul>
<b>Poor</b> 100-149	<ul style="list-style-type: none"> <li>Sensitive groups should reduce strenuous outdoor activities. Other adults are not likely to be affected. Anyone who experiences symptoms should reduce outdoor activities.</li> </ul>	<b>Poor</b>	<ul style="list-style-type: none"> <li>The air is probably dusty or smoky. Sensitive groups may experience symptoms like coughing or shortness of breath.</li> <li>If you are sensitive to air pollution, spend less time outside in the smoke or dust and follow your treatment plan. Reduce prolonged or heavy physical activity.</li> <li>If you are coughing or short of breath, avoid being outside in the smoke or dust. Close your windows and doors to keep smoke and dust out of your home.</li> <li>If you are worried about your symptoms, see your doctor or call Nurse On Call on 1300 606 024.</li> <li>Seek urgent medical help if anyone has trouble breathing or tightness in the chest. Call 000 for an ambulance.</li> </ul>

New South Wales	Victoria
<p><b>Very poor</b> 150-200</p> <ul style="list-style-type: none"> <li>Sensitive groups should avoid strenuous outdoor activities. Other adults should reduce or reschedule strenuous outdoor activities</li> </ul>	<p><b>Very Poor</b></p> <ul style="list-style-type: none"> <li>The air is probably very dusty or smoky. Everyone could be experiencing symptoms like coughing or shortness of breath.</li> <li>Listen to your local emergency radio station or visit Emergency Vic. for advice.</li> <li>Avoid being outside in the smoke or dust. Reduce prolonged or heavy physical activity.</li> <li>If you are sensitive to air pollution, follow your treatment plan. Avoid physical activity outdoors.</li> <li>Close your windows and doors to keep smoke and dust out of your home.</li> <li>If you think the air in your home is uncomfortable, consider going to an air-conditioned building like a library or shopping centre for a break if it's safe to do so.</li> <li>If you are worried about your symptoms, see your doctor or call Nurse On Call on 1300 606 024.</li> <li>Seek urgent medical help if anyone has trouble breathing or tightness in the chest. Call 000 for an ambulance.</li> </ul>
<p><b>Hazardous</b> 200+</p> <ul style="list-style-type: none"> <li>Sensitive groups should avoid all outdoor activities. Other adults should avoid strenuous outdoor activities.</li> </ul>	<p><b>Hazardous</b></p> <ul style="list-style-type: none"> <li>The air is probably extremely dusty or smoky. Everyone could be experiencing symptoms like coughing or shortness of breath.</li> <li>Listen to your local emergency radio station or visit Emergency Vic. for advice.</li> <li>Stay indoors away from smoke and dust.</li> <li>If you are sensitive to air pollution, follow your treatment plan. If you can, remain indoors and keep physical activity levels as low as possible.</li> <li>Close your windows and doors to keep smoke and dust out of your home.</li> <li>If you think the air in your home is uncomfortable, consider going to an air-conditioned building like a library or shopping centre for a break if it's safe to do so.</li> <li>If you are worried about your symptoms, see your doctor or call Nurse On Call on 1300 606 024.</li> <li>Seek urgent medical help if anyone has trouble breathing or tightness in the chest. Call 000 for an ambulance.</li> </ul>

## Appendix 22 Health and mental health

### Jurisdictional arrangements for responding to health emergencies

- 22.1 State and territory governments are primarily responsible for responding to health emergencies and providing health support following a natural disaster. The responses are managed in accordance with jurisdictional plans and arrangements – these are typically subordinate to, or aligned with, broader state and territory emergency management arrangements.
- 22.2 The following table provides an overview of the relevant health plans and arrangements which apply during a disaster.

Table 30: State and territory health plans and arrangements during a disaster

	Plans	Arrangements
New South Wales <sup>1</sup>	<p>The <i>State Emergency Management Plan</i> (EMPLAN) provides a strategic overview of emergency management and describes the approach to emergency management, the governance and coordination arrangements and roles and responsibilities of agencies in New South Wales.</p> <p>The <i>NSW Health Services Functional Area Supporting Plan</i> (NSW HEALTHPLAN) is a Supporting Plan to the EMPLAN. The NSW HEALTHPLAN provides state-level coordination of health resources for emergency management.</p> <p>There are three supporting plans to the NSW HEALTHPLAN:</p> <ul style="list-style-type: none"> <li>• Major Incident Medical Services Supporting Plan</li> <li>• Mental Health Services Supporting Plan</li> <li>• Public Health Services Supporting Plan</li> </ul> <p>The NSW HEALTHPLAN also requires Local Health Districts (LHDs) to negotiate and enter into formalised resource commitment agreements with residential aged care services; private health facilities; local governments; and primary health networks.</p> <p>Response and incident coordination arrangements occur at the lowest effective level. The NSW HEALTHPLAN requires each LHD and Specialty Network to develop a local HEALTHPLAN. The LHD/Network HEALTHPLAN should include:</p> <ul style="list-style-type: none"> <li>• control and coordination systems and arrangements for emergencies;</li> <li>• provide for an LHD/Network Health Services Functional Area Coordinator to co-ordinate the LHD whole-of-health resources for the management of an emergency; and</li> <li>• provide for review, testing, evaluating and maintaining the LHD/Network HEALTHPLAN.</li> </ul>	<p>NSW Health is identified in the EMPLAN as the combat agency for all human health emergencies. NSW Health is the responsible agency for the Health Services Functional Area under the EMPLAN and is responsible for providing health support for other emergencies.</p> <p>The State Health Services Functional Area Coordinator (State HSFAC) is responsible for ensuring that appropriate arrangements are in place for the management of health emergencies, including arrangements for prevention, preparation, response and recovery. This includes:</p> <ul style="list-style-type: none"> <li>• coordinating the whole-of-health emergency management arrangements under the NSW HEALTHPLAN</li> <li>• assuming control of an incident situation which exceeds the local response capacity or affects more than one LHD/Network, and</li> <li>• coordinating the activation of resources from state-level participating and supporting organisations during an emergency.</li> </ul> <p>To enable health emergency responses at the lowest effective level, each LHD must establish a LHD Health Services Emergency Operations Centre to manage emergencies within the area. Each LHD must provide a point of contact for the State HSFAC and other emergency services during significant events requiring ongoing coordination.</p> <p>If LHD/Network HSFACs exceed their local response capacity, the issues will be escalated to the State HSFAC for coordination and provision of additional health resources to supplement recovery operations.</p>



	Plans	Arrangements
Victoria <sup>2</sup>	<p>Details on roles, responsibilities, governance and coordination arrangements are outlined in the <i>Victorian State Emergency Management Plan (SEMP)</i>. On 30 September 2020, the SEMP replaced four parts of the Emergency Management Manual of Victoria, including Part 3 - <i>State Emergency Response Plan</i>.</p> <p>The <i>State Health Emergency Response Plan (SHERP)</i> provides an overview of the arrangements for the management of health emergencies in Victoria, including the provision of health and medical services to the community. It was a sub-plan of the SEMP.</p> <p>The SHERP is supported by a number of operational response plans and supporting documents, including:</p> <ul style="list-style-type: none"> <li>• Communicable Disease Incident and Emergency Operational Response Plan</li> <li>• Ambulance Victoria Emergency Response Plan</li> <li>• Victorian Medical Assistance Team Policy (2015)</li> <li>• Regional Health Emergency Operational Response Plan</li> </ul> <p>All organisations with roles or responsibilities under the SHERP must ensure they are adequately and appropriately prepared to respond to health emergencies and emergencies with health impacts. This includes ensuring that they have effective plans, processes and systems in place to fulfil their roles and responsibilities under this plan.</p> <p>The SHERP is based on three key lines of health system communication:</p> <ul style="list-style-type: none"> <li>• health command (predominantly pre-hospital)</li> <li>• health coordination (hospital and health services), and</li> <li>• public health command.</li> </ul>	<p>The Department of Health and Human Services (DHHS) is the control agency for public health emergencies. DHHS is a support agency for other health emergencies, including natural disasters. The SHERP outlines the roles and responsibilities of DHHS and key support agencies during an emergency.</p> <p>There are three levels of health emergency response:</p> <ul style="list-style-type: none"> <li>• Level 1 incidents are characterised by being able to be resolved through the use of local or initial response resources only.</li> <li>• Level 2 incidents may be more complex either in size, resources or risk.</li> <li>• Level 3 incidents are characterised by high degrees of complexity requiring substantial response management.</li> </ul> <p>Health emergency response is escalated when an incident is assessed as impacting, or likely to impact, the health system's ability to effectively respond to an incident and mitigate the adverse health consequences for communities. This is based on a notification of a potential health emergency (either through the notification process or through monitoring activities).</p> <p>The SHERP uses a three-tiered approach to emergency management, with the key control, command and coordination functions performed at the incident (local), regional and state tiers of emergency response. However, it will not always be appropriate for the coordination of a health emergency to occur at the incident or regional tiers due to the nature of the emergency.</p>

	Plans	Arrangements
<b>Queensland<sup>3</sup></b>	<p>The <i>Queensland Health Disaster and Emergency Incident Plan</i> (QHDISPLAN) is the principal document which supports Queensland Health to respond effectively and appropriately to disasters and emergency incidents. The QHDISPLAN describes the Queensland Health arrangements and approach to fulfilling the Queensland Health responsibilities within the <i>Queensland State Disaster Management Plan</i> (QSDMP) and the <i>Disaster Management Act 2003 (Qld)</i>.</p> <p>The QHDISPLAN outlines the systems, processes, roles and responsibilities for all components of Queensland Health in accordance with the Queensland Disaster Management Arrangements, and is supported by a suite of documents, including sub-plans, frameworks and guidelines. Sub-plans to the QHDISPLAN include:</p> <ul style="list-style-type: none"> <li>• Mass Casualty Incident Plan</li> <li>• Public Health Sub-Plan</li> <li>• Pandemic Influence Plan</li> <li>• Heatwave Management Sub-Plan</li> <li>• Mental Health Sub-Plan</li> <li>• Blood Supply Emergency and Contingency Plan</li> <li>• Chemical, Biological and Radiological Annex</li> <li>• Tsunami Notification Arrangements</li> </ul> <p>Hospital and Health Services (HHS) are responsible for the delivery of public hospital and health services. Each HHS has an individual disaster and emergency incident plans, sub-plans and a responsibility for managing the health response to disasters and emergency incidents at a local and district level. Each HHS has a Disaster and Emergency Incident Plan (HHS DISPLAN).</p>	<p>Queensland Health coordinates appropriate resources and support to assist HHS's in disaster management and disaster operations. The management of disasters is carried out by the activation of Health Emergency Operations Centres (HEOCs) at the HHS and individual hospital levels and the State Health Emergency Coordination Centre (SHECC) at the state level.</p> <p>The SHECC supports the activities of HHS HEOCs, including by developing situational awareness of the health impacts of the emergency and managing requests for health resources (requests for generic resources (e.g., transportation, generators), are made by HEOCs and submitted to the relevant Local Disaster Management Groups and/or District Disaster Management Groups).</p> <p>The roles within the HEOC will reflect the responsibilities required to manage the specific disaster or emergency incident and may differ between a HHS and a hospital HEOC. Disaster and emergency incident management activities in hospitals and HHSs are coordinated through HEOCs.</p> <p>Activation of a health response progresses through an escalation process as outlined in the QSDMP (Alert, Lean Forward, Stand Up and Stand Down).</p>

	Plans	Arrangements
Western Australia <sup>4</sup>	<p>The <i>State Health Emergency Response Plan (SHERP)</i> outlines the strategic intent and how the WA health system will respond to any emergency or disaster. The plan provides a framework to enable the WA health system to fulfil its role as a combat agency in delivering the emergency management activity of health service provision, as outlined in the <i>Emergency Management Regulations 2006 (WA)</i>.</p> <p>The SHERP is a support function plan within the State Emergency Plans. The delegate of the Director General can employ specific capabilities to respond to an emergency or disaster. Upon escalation of the SHERP to response phase, annexes of this plan may be activated to respond to the incident. The annexes of the SHERP are:</p> <ul style="list-style-type: none"> <li>• Pre-hospital incident site coordination</li> <li>• Liaison Officers</li> <li>• Health Response Teams</li> <li>• Mass casualty aeromedical transport</li> <li>• WA Medical Assistance Team</li> <li>• Surge management</li> <li>• Trauma response</li> <li>• Burn response</li> <li>• Terrorist or criminal act</li> <li>• CBRN/HAZMAT hospital response</li> <li>• Environmental Health response</li> <li>• Management of the deceased</li> <li>• Mental health response</li> <li>• Media and public information</li> <li>• Other Health response considerations</li> </ul> <p>The SHERP plan may be escalated in support of a hazard managed by another agency or, in isolation, to support the coordination of internal WA health system incidents and public health emergencies.</p> <p>The WA Health System is the Hazard Management Agency for three of the State's gazetted hazards which are contained in two State Hazard Plans: State Hazard Plan – Heatwave and State Hazard Plan – Human Biosecurity.</p>	<p>The delegate of the Director General is to be formally notified of any actual or potential incident or emergency. The delegate of the Director General will command and coordinate the use of all Health resources within WA for the purpose of responding to, and recovering from, the impact and effects of a major incident or disaster. The delegate of the Director General exercises this authority through the State Health Incident Coordination Centre (SHICC).</p> <p>If an emergency is imminent or has occurred and a coordinated Health response is required, the delegate of the Director General will authorise the RESPONSE phase under the SHERP. In this phase:</p> <ul style="list-style-type: none"> <li>• the delegate of the Director General assumes command of Health resources required</li> <li>• the SHICC is mobilised and gathers operational intelligence</li> <li>• Health services and hospitals deploy resources, assets and personnel in response to the incident, under the direction of the Director General's delegate</li> <li>• the SHICC liaises with key local, regional, and Australian Government stakeholders</li> <li>• situational awareness is maintained by the SHICC through briefings and dissemination of situation reports</li> <li>• specified responses are undertaken, as outlined in functional annexes</li> <li>• the SHICC may seek assistance from the Australian Government or delegate operational responsibilities to regional or local health services, where appropriate.</li> </ul>

	Plans	Arrangements
South Australia <sup>5</sup>	<p>The Department for Health and Wellbeing (DHW) has developed a range of state level plans to provide strategic guidelines to allow for Local Health networks (LHN's) and services to develop their response plans.</p> <p>The <i>Disaster Resilience Policy Directive</i> (Policy Directive) sets the minimum standard for the consistent application of preventing, mitigating, preparing for, responding to and recovering from emergencies, disasters and business disruption incidents across SA Health. The Policy Directive aligns with the <i>State Emergency Management Plan</i> (SEMP).</p> <p>Other strategic plans and frameworks include:</p> <ul style="list-style-type: none"> <li>• Emergency Management Framework</li> <li>• SA Health Business Continuity Management Framework</li> <li>• Public Health Emergency Management Plan</li> <li>• SA Health Major Incident Plan</li> <li>• SA Health Multiple Burns Plan</li> <li>• SA Health Emergency Management Command Structure – Roles and responsibilities</li> <li>• SA Health Pandemic Influenza (PI) Operational Plan</li> <li>• SA Health Extreme Heat Strategy</li> <li>• SA Health Major Incident Community Recovery Arrangements</li> </ul> <p>The LHNs in South Australia have either: adopted the SA Health Disaster Resilience Policy and relevant frameworks; or developed their own disaster plans aligning with these frameworks and policies.</p> <p>The intent of the LHN plans is to provide a high-level response to emergencies and disasters that may escalate to such a degree as to overwhelm the capability of the individual health care facilities to manage or respond to the incident.</p>	<p>SA Health has statutory responsibilities as a Control Agency (during a human epidemic, food/drinking water contamination) and Support Agency (for all other emergencies) and of SA Ambulance Service (SAAS) as a Functional Support Group (for all emergencies) as documented within the SEMP.</p> <ul style="list-style-type: none"> <li>• When acting as the Control Agency the State Controller Health will provide overall control (for the State, including SA Health) to the response to and management of the emergency.</li> <li>• The State Commander Health will assume strategic command of SA Health during the response to and recovery from an emergency and will fulfil their responsibilities to the State Controller for the emergency, to ensure Health provides appropriate support to the Control Agency.</li> <li>• The Ambulance and First Aid Functional Support Group (AFAFSG) State Manager will execute their FSG responsibilities to the Control Agency and participating agencies in the response to and recovery from the emergency.</li> <li>• The SAAS Commander will assume overall command of SAAS during the response to and recovery from the emergency, including normal business activities and will execute their responsibilities to the State Commander Health and AFAFSG State Manager.</li> </ul> <p>In supporting recovery from a major incident, such as natural disaster, SA Health is involved when the normal day to day support and services offered by health providers is not considered adequate. The triggers to activate the Recovery Arrangements include: an incident where SA Health is the Control Agency; the State Recovery Office requests SA Health recovery support through relevant committees; the Chief Medical Officer or Chief Public Health Officer convenes the SA Health Recovery Working Group; a request from an LHN for coordinated support.</p>

	Plans	Arrangements
Tasmania <sup>6</sup>	<p>The <i>Tasmanian Public Health Emergencies Management Plan</i> (TPHEMP) describes the current governance, control, command and coordination arrangements, and roles and responsibilities for the prevention and mitigation of, preparedness for, response to, and recovery from a public health emergency. The TPHEMP is issued as a State Special Emergency Management Plan in accordance with s35 of the <i>Emergency Management Act 2006</i> (Tas).</p> <p>Other relevant plans include:</p> <ul style="list-style-type: none"> <li>• The <i>Tasmanian Mass Casualty Management Arrangements</i> provides an agreed framework to manage the mass casualty related consequences of an emergency in Tasmania, including for severe burns.</li> <li>• The <i>Plan for the Delivery of Integrated Emergency Management with the Department of Health and Tasmanian Health Organisations</i>, describes the emergency management governance, planning, prevention, preparedness, response and recovery arrangements and roles and responsibilities performed and managed by the Department of Health and Tasmanian Health Organisations in accordance with relevant state and national emergency management policy and planning arrangements.</li> <li>• The <i>Department of Health and Tasmanian Health Organisations Social Recovery Plan</i> documents the strategic and operational social recovery arrangements and roles and responsibilities performed and managed by Department of Health and Tasmanian Health Organisations in accordance with relevant emergency management legislation, policy and planning requirements.</li> </ul> <p>Tasmanian Health Organisations (THO) operate Tasmania’s four public hospitals. On notification of a public health emergency within their region, THOs will activate their relevant emergency management arrangements as required and Emergency Operations Centres will be activated, if required.</p>	<p>The complexity and size of the incident will determine which functions of the plan are activated. In a public health emergency, the Department of Health and Human Services is the Response Management Authority.</p> <ul style="list-style-type: none"> <li>• <b>Level 1</b> – Medium impact on normal operations. Resolved through use of local or initial response resources. An Incident Controller is appointed and a Public Health Emergency Operations Centre (PHEOC) is activated. The Incident Controller coordinates the initial response. THO/other stakeholders may also be involved in initial response activities.</li> <li>• <b>Level 2</b> – Major impact on normal operations. More complex management of emergency response in size, resources or risk. State-wide coordination of the health response and/or external assistance is required. Other Emergency Operations Centre(s) are activated and an Emergency Coordination Centre is activated. The Incident Controller controls incident and coordinates the whole-of-health response.</li> <li>• <b>Level 3</b> – Severe impact on normal operations — complexities requiring substantial management of response. The public health emergency results in whole of government response. Incident control transferred to State Controller (Commissioner of Police). State Crisis Centre activated. The Incident Controller stands down to State Health Commander, who coordinates whole-of-health response.</li> </ul> <p>Where a THO is supporting a regional system wide or multiagency emergency response, a Regional Commander will be appointed to lead and coordinate the THO response within a region and act as the single point of contact.</p> <p>In instances where the DHHS and is supporting another Agency as the Response Management Authority, the State Health Commander can assume control of all government based health and human service capabilities and can direct service providers as required.</p>

	Plans	Arrangements
Australian Capital Territory <sup>7</sup>	<p>The <i>Emergencies Act 2004</i> (ACT) establishes the legislative framework for emergency management and allows for the creation an <i>ACT Emergency Plan</i>. The ACT Emergency Plan describes the responsibilities, authorities and the mechanisms to manage emergencies and their consequences. <i>The ACT Health Emergency Sub-Plan</i> (HEP) is a Supporting Sub-Plan of the ACT Emergency Plan.</p> <p>The HEP provides a framework for a coordinated health sector wide approach to emergencies. The HEP has three dedicated annexes that provide additional guidance on specific hazards, risks and operational requirements.</p> <ul style="list-style-type: none"> <li>• <i>ACT Health Sector Epidemic Infectious Disease Plan</i></li> <li>• <i>ACT Health Sector Mass Casualty Incident (MCI) Plan</i>; and</li> <li>• <i>ACT Health Sector Healthcare Facility Medical Evacuation Coordination Plan</i> (HealthMedivacPlan).</li> </ul> <p>Canberra Health Services (CHS) is an ACT Government Directorate that incorporates hospitals and community-based health services. CHS has the following plans in place to provide guidance on preparedness, planning, response and recovery to emergency incidents:</p> <ul style="list-style-type: none"> <li>• CHS Emergency Management Plan</li> <li>• CHS Hospital Emergency Operations Centre (HEOC) Procedure</li> <li>• CHS Emergency Code Plans Reference Guide and response procedures</li> <li>• Canberra Hospital Resource Outage Contingency Plan</li> <li>• CHS Mass Casualty Sub-Plans</li> </ul>	<p>In relation to emergency management, the ACT Health Directorate has responsibility for coordination of Territory health sector stakeholders, and policy alignment with the whole of ACT Government and the Commonwealth Government on Territory and national level health emergencies.</p> <p>The Chief Health Officer (CHO) will activate the HEP if it is considered an appropriate and proportionate response to a significant emergency. Once the HEP is activated, the CHO will appoint a Health Controller to coordinate and control the ACT Health Sector response to an emergency. The Health Controller will control an emergency response through the Health Emergency Control Centre (HECC).</p> <p>If the HECC is established to respond to a significant emergency, other Emergency Operations Centres (EOCs) may be established. The HECC is the highest control centre in the ACT Health Sector emergency response arrangements. All health-centric EOCs (for example, a hospital EOC) will report to the HECC.</p>

	Plans	Arrangements
<b>Northern Territory<sup>8</sup></b>	<p>The Territory Emergency Plan (TEP) sets out the approach to emergency and recovery operations, the governance and coordination arrangements, and the roles and responsibilities of agencies. The TEP is supported by regional, local and hazard specific plans and Functional Group Sub-plans.</p> <p>The Department of Health leads the Medical and Public Health Functional Groups referred to in the TEP. Regional groups have been established, the Northern Medical and Public Health Group led by the department's Top End Health Service and the Southern Medical and Public Health Group who are led by the department's Central Australia Health Service.</p> <p>The TEP requires the Northern and Southern Medical Groups to update their emergency management plans annually.</p> <p>Other management plans and procedures in place, include:</p> <ul style="list-style-type: none"> <li>• Northern Region Medical Group Vulnerable Persons Emergency Management Guideline</li> <li>• Emergency or Disaster Preparedness Primary Health Care Remote Guideline</li> <li>• Local Emergency Plans Primary Health Care Remote Guideline</li> <li>• Business Continuity Management Central Australia Health Service Policy</li> <li>• Business Continuity Management Top End Health Service Policy</li> <li>• Cyclone Information and Procedures</li> <li>• Cyclone (Code Brown) Office of the Chief Executive Plan</li> <li>• Emergency Management Royal Darwin Hospital/Palmerston Regional Hospital Plan</li> <li>• Mass Casualties (Code Brown) Royal Darwin Hospital/Palmerston Regional Hospital Plan</li> <li>• NT COVID19 Public Health Disability Support Services Sub Plan</li> </ul>	<p>During a declared emergency response, Top End and Central Australia Health Services are responsible for:</p> <ul style="list-style-type: none"> <li>• Medical Groups: coordinate and control the mobilisation of all health responses to emergencies, including: medical, nursing, pre-hospital care, first aid, pharmaceutical supplies, laboratory services and public mental health services.</li> <li>• Public Health Groups: coordinate Northern Territory-wide policies and plans to ensure the provision of appropriate public health services during the preparation, response and recovery phases of an emergency. The Groups also monitor and preserve public health and hygiene standards, provide an environmental health service, provide a disease control service and provide public health information.</li> </ul> <p>The Medical Groups use a tiered approach to the activation of their emergency management plans. For example, the Northern Region Medical Group uses a three tiered system:</p> <ul style="list-style-type: none"> <li>• Level 1: requires the response of a single division within Top End Health Service (TEHS) (e.g. at a hospital) where the local resources can manage the situation, which may include a local Incident Management Team</li> <li>• Level 2: requires the response of TEHS, multi-division response. This response does not require the activation of functional groups by the Local or Regional Controller</li> <li>• Level 3: requires the activation of the Darwin or Regional Local emergency plan and multi-agency response – this activates both the Northern Region Medical and Public Health Groups e.g. cyclone, mass shooting, flooding event.</li> </ul> <p>Escalation within the Northern Region Medical Group is authorised and managed by the Northern Region Medical Group Leader or Local Medical Group Controllers following situational advice from the Regional Controller.</p>

## Jurisdictional emergency supply provisions for medications

22.3 Each jurisdiction allows pharmacies to supply certain medications without prescription in an emergency. The table below summaries the emergency supply provisions in each jurisdiction.

Table 31: State and territory legislation for the emergency supply of medications

	Legislation	Summary
New South Wales <sup>9</sup>	<i>Poisons and Therapeutic Goods Act 1966</i> (NSW) (PTG Act) <i>Poisons and Therapeutic Goods Regulation 2008</i> (PTGR)	NSW Health issued temporary authority under the PTG Act and PTGR to allow pharmacists practising in NSW to supply certain medications without a prescription. The authority permitted pharmacists to supply medication in circumstances in which the pharmacist was satisfied that: <ul style="list-style-type: none"> <li>the patient was undergoing treatment essential to the patient’s well-being</li> <li>the medication had been previously prescribed to the patient</li> <li>the patient was in immediate need of the medication for continuation of the treatment; and</li> <li>it was not practicable for the patient to obtain a prescription for the medication</li> </ul>
Victoria <sup>10</sup>	<i>Drugs, Poisons and Controlled Substances Act 1981</i> (Vic) (DPCS Act)	Victoria made Public Health Emergency Orders (PHEO) under section 22D and an Order under section 55 of the DPCS Act to ensure suitable access to medications during the 2019-20 bushfires and COVID-19 for example: <ul style="list-style-type: none"> <li>PHEO #1 - allows Victorian pharmacies to dispense prescription only medicines to patients affected by the Victorian bushfires if they did not have a prescription.</li> <li>PHEO #2 - allows a pharmacist to make a 30-day emergency supply without a prescription to people affected by COVID-19 until midnight 27 September 2020, unless earlier revoked.</li> </ul>
Queensland <sup>11</sup>	<i>Medicines and Poisons Act 2019</i> (Qld) (MAP Act)	MAP Act, once commenced, will provide explicit provision for an Emergency Order to be made, similar to the process undertaken in other jurisdictions. This will allow prescription medication to be supplied to a person without a prescription in natural disaster situations.



	Legislation	Summary
Western Australia <sup>12</sup>	<i>Public Health Act 2016</i> (WA) (PH Act)	<p>Under section 197(2)(a) of the PH Act the Chief Health Officer may (CHO), for the purpose of emergency management during a public health state of emergency, authorise a person or class of persons, to administer, manufacture, supply or prescribe a poison.</p> <p>Section 197(2)(b) provides that a person authorised under section 197(2)(a) may administer, manufacture, supply or prescribe a poison.</p> <p>In response to the COVID-19 public health state of emergency, the CHO authorised pharmacists to supply schedule 4 poisons without a current prescription subject to directions in the authorisation requiring that the pharmacist must:</p> <ol style="list-style-type: none"> <li>1. be satisfied, before supplying the schedule 4 poison, that: <ol style="list-style-type: none"> <li>a. the person for whom the Schedule 4 poison is to be supplied is undergoing treatment essential to the person's well-being;</li> <li>b. the Schedule 4 poison has previously been prescribed to the person for the treatment;</li> <li>c. the person is in the immediate need of the Schedule 4 Poison for the continuation of the treatment; and</li> <li>d. it is not practicable for the person to obtain a prescription for the Schedule 4 poison from a prescriber; and</li> </ol> </li> <li>2. supply no more than: <ol style="list-style-type: none"> <li>a. for a Schedule 4 poison that is on the Pharmaceutical Benefits Scheme, the standard Pharmaceutical Benefits maximum quantity; or</li> <li>b. for a Schedule 4 poison that is not on the Pharmaceutical Benefits Scheme, the quantity that is contained in the smallest standard pack in which the Schedule 4 poison is generally available; and</li> </ol> </li> <li>3. otherwise comply with the requirements for the supply of Schedule 4 poisons as set out in the <i>Medicines and Poisons Act 2014</i> and the Medicines and Poisons Regulations 2016.</li> </ol>

	Legislation	Summary
South Australia <sup>13</sup>	<i>Controlled Substances (Poisons) Regulations 2011</i> (SA)	Regulation 21 allows a pharmacist to supply a full PBS quantity of medicine to a person without a prescription during a specified emergency where the pharmacist is satisfied that the person is already being treated with the drug and there is good reason for the person's inability to produce their prescription, and the continued supply of the drug is essential to the health of that person. Existing emergency supply provisions remain in place, however, under these supply is limited for example to three days' supply of oral medicines.
Tasmania <sup>14</sup>	<i>Public Health Act 1997</i> (Tas) (Public Health Act) <i>Emergency Management Act 2006</i> (Tas) (Emergency Management Act) <i>Poisons Regulations 2018</i> (Tas) (Poisons Regulations)	Section 53A of the Poisons Regulations enable emergency supply of restricted substances (excluding psychotropic substances) without prescription where there is an emergency order in force under section 14 or section 53 of the Public Health Act or section 41A, section 42 or section 45 of the Emergency Management Act.  Section 14 of the Public Health Act is intended to assist with providing medications to persons unable to access their prescription or attend their doctor to get a prescription because of restrictions on movement.  The amendments in relation to the Emergency Management Act assist with providing medications to persons displaced by natural disasters and are unable to access their prescription or attend their doctor to get a prescription.
Australian Capital Territory <sup>15</sup>	<i>Medicines, Poisons and Therapeutic Goods Regulation 2008</i> (ACT) (MPTG Regulation)	A pharmacist is authorised to supply a designated prescription only medicine to a person without a prescription in an emergency, for up to three days treatment (or the smallest manufacturer's pack if the medicine is a liquid, aerosol, cream ointment or anovulant tablet) (Part 4.3 of the MPTG Regulation).  The Chief Health Officer (CHO) may issue a standing order for supply of medicines in public health emergencies (section 70 MPTG Regulation).  A pharmacist is authorised to supply a designated prescription only medicine in accordance with a Continued Dispensing Determination under the <i>National Health Act 1953</i> (Cth), as in force from time to time (part 4.3A MPTG Regulation). This provision serves to automatically adopt the Commonwealth PBS Continued Dispensing initiative in the ACT.

	Legislation	Summary
Northern Territory <sup>16</sup>	<i>Medicines Poisons and Therapeutic Goods Act 2012</i> (MPTG Act)	<p>Section 59 of the MPTG Act allows a pharmacist to supply an unrestricted Schedule 4 substance to a patient or their agent if the pharmacist is reasonably satisfied the supply is justified because of urgent circumstances and the pharmacist or another pharmacist has previously supplied the substance to the patient on prescription. Such an urgent circumstance would extend to a scenario where a person's prescription has been destroyed or the person is unable to access their prescription as a result of natural disaster.</p> <p>Section 59A of the MPTG Act allows a pharmacist to supply an unrestricted Schedule 4 substance to a person if the substance is a pharmaceutical benefit that is covered by an instrument made under section 89A3 of <i>the National Health Act 1953</i> (Cth) and the supply is made in accordance with conditions that are specified in the instrument.</p>

## Mental health related initiatives provided for the 2019-2020 bushfires

22.4 In response to the 2019-2020 bushfires, Australian, state and territory governments funded specific initiatives to address impacts on mental health. These initiatives included measures which: financially supported and improved access to mental health services (such as counselling), provided training to frontline personnel and employers, and enabled research. The table below provides an overview of these measures.

Table 32: Key mental health initiatives for the 2019-2020 bushfires

Source	Measure	Funding
Australian Government <sup>17</sup>	Immediate frontline emergency distress and trauma counselling - up to 10 free mental health support sessions for individuals, families and emergency services personnel.	\$10.5 million
	Medicare Benefits Scheme - ongoing psychological support, including Telehealth - enabled GPs and other medical practitioners to deliver mental health and wellbeing services via Telehealth; and allow Medicare eligible psychologists, GPs and medical practitioners, social workers and occupational therapists to provide up to 10 face to face and/or Telehealth Medicare-subsidised psychological therapy sessions without the need for the patient to have a diagnosed mental health condition, GP mental health treatment plan or referral prior to requesting these services.	\$29.6 million
	Funding of up to \$300,000 each for Headspace centres serving areas significantly impacted by fire (Bairnsdale, Albury/Wodonga and Wangaratta, Bega, Queanbeyan, Nowra, Lithgow, Penrith, Gosford, Victor Harbour, with outreach to Kangaroo Island, Mount Barker). Funding was also provided to expand the planned Bateman's Bay headspace site.	\$7.4 million
	Mental health training to frontline personnel and employers including: <ul style="list-style-type: none"> <li>Pharmaceutical Society of Australia – provision of Mental Health First Aid training to pharmacists and other pharmacy support staff.</li> <li>Australian Psychological Society - provision of disaster support training to new volunteer psychologists in the Disaster Response Network (DRN) and refresher training for existing volunteers.</li> <li>Phoenix Australia - training designed specifically for emergency services personnel and general practice staff to help them better support community members and their colleagues.</li> </ul>	\$2.0 million
	Funding for Mental Health Bushfire Coordinators – Bushfire Trauma Response Coordinators are a single point of contact for individuals and communities and will help coordinate access to mental health services, improving integrated support with state and local government efforts, and navigating the mental health system to reduce the burden on those in need.	\$3.2 million

Source	Measure	Funding
Australian Government <sup>18</sup>	National Natural Disasters Mental Health Framework - Funding to prepare a National Natural Disaster Mental Health Framework. The Framework is being developed jointly with jurisdictions, and will include a focus on improving mental health and wellbeing coordination arrangements nationally.	\$0.5 million
	Community connectedness and recovery grants – Primary Health Networks (PHNs) in regions severely affected by bushfires will provide small community grants of up to \$10,000 for activities at the grass-roots level to strengthen social connectedness and peer support activities, as well as assertive outreach initiatives to prevent suicide and identify individuals at risk.	\$2.7 million
	Expand existing mental health services - Bushfire affected PHNs will also be provided with additional funding to expand their mental health services in fire affected regions.	\$4.2 million
	Additional funding to be delivered through PHNs as part of a broader \$650 million package to boost localised bushfire recovery.	\$13.4 million
	Funding for mental health training to health care professionals in bushfire and drought affected areas to be developed and delivered by CRANaplus Incorporated. It will include tailored online and face to face mental health training and resources to support approximately 1,800 rural and remote based health professionals supporting drought and bushfire affected communities.	\$0.82 million
	Funding through the Medical Research Fund, for five projects related to mental health impacts of bushfires on affected communities.	\$2.0 million
New South Wales <sup>19</sup>	Deployment of teams from NSW Health to support local mental health services who worked at the direction of the Local Health District Mental Health Controller undertaking tasks like assisting in mental in-patient units, out-patient clinics and attending community meetings.	Not stated
	Recruitment of 30 new Specialist Mental Health Bushfire Recovery Clinicians employed until June 2021 to ensure members of the community are able to access the right level of mental health care for their individual needs.	Not stated

Source	Measure	Funding
New South Wales <sup>20</sup>	<p>Establishment of the NSW Bushfires Mental Health Program to:</p> <ul style="list-style-type: none"> <li>ensure that fire-affected individuals can access appropriate and timely clinical services to deal with mental health needs arising from the fires</li> <li>target vulnerable population groups across the region</li> <li>ensure emergency services staff and volunteers can access appropriate and timely clinical services to deal with mental health needs arising from the fires</li> </ul>	\$15.3 million (50% by the Australian Government and 50% New South Wales Government)
Victoria <sup>21</sup>	Clinical Mental Health Leads from the local area mental health services attending community planning and response meetings at relief centres and recovery hubs.	Not stated
	<p>Community Resilience, Psychosocial and Mental Health Response of in total for psychosocial and mental health support services for people affected by bushfires. It includes:</p> <ul style="list-style-type: none"> <li>specialist early intervention mental health advice to GPs and community health clinicians, and post-disaster treatment and advisory services through leading research centres (\$8.75 million)</li> <li>practical mental health support programs and initiatives including training, outreach and media productions (\$6.6 million)</li> <li>funding for Aboriginal Community Controlled Health Organisations in the local bushfire affected areas to establish social and emotional wellbeing programs (\$3 million)</li> </ul>	\$23.4 million
Queensland <sup>22</sup>	<p>Establishment of Mental Health Disaster Recovery Teams that delivered:</p> <ul style="list-style-type: none"> <li>stepped care model of practice with impacted communities including community engagement, training and capacity building with other front-line agencies</li> <li>specialist mental health care for people impacted by the natural disaster</li> <li>outreach services to the more remote locations within the impacted areas</li> <li>support for front-line staff if necessary.</li> </ul>	\$4.7 million (50% by the Australian Government and 50% Queensland Government)

Source	Measure	Funding
South Australia <sup>23</sup>	The Bushfire Recovery Mental Health Project to include: <ul style="list-style-type: none"> <li>• funding to support a total of 9.5 fulltime equivalent (FTE) (staff) Clinical Resources for Local Health Networks and 1.0 FTE for Mental Health Disaster Planner within the Office of the Chief Psychiatrist covering the Adelaide Hills and Kangaroo Island regions</li> <li>• expansion of existing specialist mental health services in affected regions to provide additional clinical resources focusing on minimising the impacts of trauma, supporting people with existing mental health conditions that have been exacerbated by the bushfires, supporting those with increased risk of suicide and/or self-harm, early screening and treatment for Post-Traumatic Stress Disorder, and supporting those who require more intensive and longer-term specialist mental health support and care coordination that cannot otherwise be met by General Practitioner or primary care providers.</li> </ul>	\$5.0 million provided by the Australian Government
	Bushfire Mental Health Resilience Program that includes training, education, information, capacity and resilience building activities available across the whole population in bushfire impacted areas, with some activities likely to target specific groups (for example, older people, children and young people, first responders etc). Local community grants will provide funding to local groups and community organisations up to a maximum of \$33,000, to support community-led capacity and resilience building.	\$2.61 million
	Funding for a Register Nurse Mental Health Clinician deployed to Yorketown to support community members with mid to high mental health needs, and assessment for referrals, delivery of health-related training to service providers and referrals for patients.	\$0.08 million
Australian Capital Territory <sup>24</sup>	Wellbeing Officers at the relief/evacuation centres provided Psychological First Aid	Not stated
	Publicly provided information on community services that offer counselling and support, and online resources to help people to manage distress.	Not stated
	Services for people experiencing acute mental health crisis in the community.	\$1.44 million
	Additional sub-acute accommodation for people exiting mental health inpatient units.	\$0.5 million
	Two new Canberra Safe Haven Cafes – community based safe alternatives to the emergency department and other treatment services.	\$0.34 million
	Way Back Support Service to expand non-clinical support for people who have made a suicide attempt.	\$0.20 million
	Aboriginal & Torres Strait Islander specific Mental Health program.	\$0.25 million
	OzHelp to continue to support workplaces and to expand their service to people who have lost employment.	\$0.10 million
	Grants for innovative initiatives in the non-government organisation sector	\$0.45 million

## Appendix 23 Recovery Arrangements

23.1 State and territory governments have arrangements in place to support locally-led recovery. The table below outlines these arrangements, including relevant coordination structures and processes to support local governments. Locally-led recovery and recovery coordination is discussed in Chapter 21: Coordinating relief and recovery.

Table 33: Recovery arrangements in each state and territory

	Jurisdictional framework and plans	Coordination
New South Wales <sup>1</sup>	<p>The <i>State Emergency and Rescue Management Act 1989 (NSW)</i> provides the legislative framework for emergency management in New South Wales. Further details on roles, responsibilities, governance and coordination arrangements are detailed in the <i>State Emergency Management Plan (EMPLAN)</i> and the <i>NSW Recovery Plan</i>.</p> <p>Management of a recovery operation, including coordinating services, information and resources occurs at the local level through the Local Recovery Committee. The State Emergency Recovery Controller (SERCON) provides guidance and advice as needed. When events overwhelm local capacity, the SERCON will coordinate recovery operations in consultation with the Local and Regional Emergency Management Committees and/or the Local/Regional Recovery Committees.</p> <ul style="list-style-type: none"> <li>• Low Severity Event - recovery operations are locally led by the affected Local Council and relevant local agencies. A Local Recovery Committee may be established.</li> <li>• Medium Severity Event - affected local governments require assistance from the state (resourcing, support and advice) regarding recovery operations.</li> <li>• High Severity Event - a major event or multiple events affecting several local government areas requiring a state led and coordinated recovery operation.</li> </ul> <p>The EMPLAN is available online.<sup>2</sup></p>	<p>Jurisdictional recovery coordination structures include:</p> <ul style="list-style-type: none"> <li>• <b>State Emergency Recovery Controller (SERCON)</b> responsibilities include overseeing recovery policies, arrangements and plans, supporting recovery coordinators as needed, and coordinating assessments of impact.</li> <li>• <b>State Recovery Committee</b> provides strategic oversight and guidance to recovery efforts following disasters that overwhelm local and regional capacity.</li> <li>• <b>State Recovery Coordinator</b> appointed to be public face of recovery operation providing guidance and support to the Local/Regional Recovery Committee.</li> <li>• <b>State Recovery Coordination Centre</b> may be established as a state level capability to monitor and support local and regional recovery committees and ensure recovery operations are receiving appropriate levels of support.</li> <li>• <b>Recovery Coordination Team</b> coordinates the recovery operations of the State Government and provides advice, support, guidance and resources to assist the efforts of the Local Recovery Committee and the Local Council.</li> <li>• <b>Local Recovery Committees</b> may be formed to coordinate recovery. The Local Recovery Committee is the strategic decision making body for local recovery. Local Recovery Committees may be chaired by a <b>Local Recovery Coordinator</b>.</li> <li>• <b>Regional Recovery Committees</b> may be formed, in the event of an emergency that affects several local government areas, to coordinate recovery efforts. Regional Recovery Committees may be chaired by a <b>Regional Recovery Coordinator</b>.</li> </ul>



	Jurisdictional framework and plans	Coordination
Victoria <sup>3</sup>	<p>The <i>Emergency Management Act 2013</i> (Vic) and the <i>Emergency Management Act 1986</i> (Vic) set the legislative basis for disaster management in Victoria (the 1986 Act has been substantially amended by the 2013 Act, and will be repealed upon future amendments to the 2013 Act).</p> <p>Details on roles, responsibilities, governance and coordination arrangements are outlined in the <i>Victorian State Emergency Management Plan</i> (SEMP). On 30 September 2020, the SEMP replaced four parts of the Emergency Management Manual of Victoria, including Part 4 - <i>State Relief and Recovery Plan</i>.</p> <p>Victoria has three operational tiers (incident/municipal, region and state) with the option of an 'Area of Operation' being declared to manage a complex emergency that may be geographically located over several municipalities or several regions.</p> <p>The Municipal Recovery Manager or Regional Recovery Coordinator, in consultation with the relevant tiers, can escalate specific relief and recovery activities or coordination to meet the recovery objectives. This could be the result of needing to:</p> <ul style="list-style-type: none"> <li>• activate more resources and specialist skills for recovery</li> <li>• overcome exhaustion or loss of capacity of resources</li> <li>• ensure the recovery effort is sustainable</li> </ul> <p>Escalation can reflect the changing impacts of the disaster and complexity and scale of recovery. Escalation provides additional support to the incident level, but it does not minimise local or regional roles or responsibilities in recovery.</p> <p>The SEMP is available online.<sup>4</sup></p>	<p>Jurisdictional recovery coordination structures include:</p> <ul style="list-style-type: none"> <li>• <b>Municipal Recovery Managers</b> are responsible for coordinating local government and community resources to support recovery activities. Their role includes, establishing recovery priorities, establishing an information and coordination centre and liaising with recovery agencies and government agencies for recovery support.</li> <li>• A Municipal Recovery Manager may establish a <b>Municipal Recovery Committee</b>. The Committee supports the recovery manager by overseeing, coordinating and managing recovery activities and implementing a recovery strategy that meets community needs.</li> <li>• <b>Regional Recovery Coordinators</b> are appointed by the Regional Recovery Coordination Agency. They are responsible for leading and managing regional recovery efforts, including the planning and delivery of recovery projects in the region.</li> <li>• <b>Area of Operation Recovery Coordinators</b> lead the area of operation's transition from response to recovery and ensure the area's relief and early recovery activities are coordinated.</li> <li>• <b>Regional Recovery Committees</b> and <b>Area of Operation Recovery Committee</b> coordinate recovery functions and implement recovery strategies for their respective levels.</li> <li>• The <b>State Recovery Coordinator</b> leads the state's transition from response to recovery and ensures state-wide recovery activities are coordinated.</li> <li>• The <b>State Relief and Recovery Team</b> is established by the State Recovery or Relief Coordinators and are responsible for implementing a state relief and recovery strategy, providing expert advice and coordination for the delivery of services and for monitoring and contributing to broader situational awareness.</li> </ul>

	Jurisdictional framework and plans	Coordination
Queensland <sup>5</sup>	<p>The <i>Disaster Management Act 2003 (Qld)</i> and regulations set out Queensland’s recovery arrangements. Further details on roles, responsibilities, governance and coordination arrangements are detailed in the <i>Queensland State Disaster Management Plan (SDMP)</i>, <i>Queensland Recovery Plan</i>, and the <i>Prevention, Preparedness, Response and Recovery Disaster Management Guideline</i>.</p> <p>The SDMP details the trigger levels for the activation of recovery operations:</p> <ul style="list-style-type: none"> <li>• Alert - A heightened level of vigilance and preparedness due to the possibility of an event in the area of responsibility.</li> <li>• Lean Forward - An operational state characterised by a heightened level of situational awareness of a disaster event and a state of operational readiness.</li> <li>• Stand Up - The operational state where resources are mobilised, personnel are activated and operational activities commenced. Disaster coordination centres are activated.</li> <li>• Stand Down - Transition from responding to an event back to normal core business and/or recovery operations.</li> </ul> <p>Escalation of recovery resource requests from local to district, and district to state levels are progressed in accordance with the arrangements established through the <i>Disaster Management Act 2003 (Qld)</i>.</p> <p>The Queensland Disaster Management Committee governs recovery at a strategic level and is provided regular reporting from the relevant minister and state recovery coordinators.</p> <p>The <i>Queensland State Disaster Management Plan</i> is available online.<sup>6</sup></p>	<p>Jurisdictional recovery coordination structures include:</p> <ul style="list-style-type: none"> <li>• <b>Local Disaster Management Groups (LDMGs)</b> are established by local governments to support and coordinate disaster management activities for their respective local government areas. The LDMG may determine it is necessary to appoint a <b>Local Recovery Coordinator</b> to coordinate recovery at the local level.</li> <li>• <b>District Disaster Management Groups (DDMGs)</b> provide whole of government planning and coordination capacity to support local governments in disaster operations and disaster management. They provide support when required or requested by a LDMG.</li> <li>• <b>Local Recovery Groups (LRGs)</b> and <b>District Recovery Groups (DRGs)</b> are established by LDMGs and DDMGs in the disaster impacted areas to ensure recovery planning and operations are coordinated and implemented effectively. Membership of LRGs and DRGs can include representatives from local governments, state agencies, community groups and businesses. These groups are supported by Functional Recovery Groups.</li> <li>• <b>Functional Recovery Groups</b> leverage existing and strong partnerships between local government and the state to ensure close collaboration and coordination of recovery activities. This is in accordance with the needs and priorities identified by communities and the state, and in Local Recovery Plans.</li> <li>• The <b>State Recovery Policy and Planning Coordinator (SRPPC)</b> is the Chief Executive Officer of the Queensland Reconstruction Authority. The SRPPC is the standing State Recovery Coordinator and works collaboratively with all stakeholders to ensure that recovery programs are coordinated and effective.</li> <li>• A <b>State Recovery Coordinator</b> may be appointed by the chairperson of the Queensland Disaster Management Committee to coordinate recovery operations following a disaster event. Multiple State Recovery Coordinators may be appointed if necessary, following severe and/or widespread events.</li> </ul>

	Jurisdictional framework and plans	Coordination
Western Australia <sup>7</sup>	<p>The <i>Emergency Management Act 2005 (WA)</i> sets out Western Australia's recovery arrangements. Further details on roles, responsibilities, governance and coordination arrangements are outlined in the State Emergency Management Committee's (SEMC) Emergency Management Framework (State EM Framework). The State EM Framework includes legislatively required policies and plans, and associated procedures and guidelines.</p> <p>Section 36 of the <i>Emergency Management Act 2005 (WA)</i> requires local governments to manage recovery following an emergency that has affected the community in their districts.</p> <p>The <i>State Emergency Management Plan</i> includes escalation factors for recovery. These high level criteria are to be considered in determining whether the involvement of the State Recovery Coordinator and State Recovery Controller is required.</p> <p>The State Emergency Management Framework is available online.<sup>8</sup></p>	<p>Jurisdictional recovery coordination structures include:</p> <ul style="list-style-type: none"> <li>• The <b>Local Recovery Coordinator</b> is responsible for coordination of local-level recovery activities in conjunction with the Local Recovery Coordination Group (when formed) and in accordance with plans, strategies and policies that it determines. The Local Recovery Coordinator is identified by the relevant local government.</li> <li>• A <b>Local Recovery Coordination Group</b> is the strategic decision-making body for recovery. The role of Local Recovery Coordination Groups is outlined in the SEMC's Local Recovery Guidelines and includes: assessing recovery needs based on the impact assessment, developing an operational plan for the coordination of recovery, ensuring a coordinated and multi-agency approach, and providing advice to other governments.</li> <li>• The <b>State Recovery Coordinator</b> is responsible for reviewing the local recovery arrangements and activities, liaising with and supporting Local Recovery Coordinators and coordinating the recovery activities of state government and non-government agencies. The State Recovery Coordinator must consider the level of state government involvement required, such as capacity of the local governments, number of local governments affected and complexity and duration of the recovery.</li> <li>• The <b>State Recovery Coordination Group (SRCG)</b> monitors the progress of recovery and advises the Premier, relevant ministers and agencies on the progress of recovery. When established, it is responsible for state level recovery coordination in complex or prolonged recovery operations.</li> <li>• If extraordinary arrangements are required for a specific emergency, the Premier may appoint a <b>State Recovery Controller</b>. The State Recovery Controller is responsible for ensuring the provision of coordinated recovery support to emergency affected communities through the direction and coordination of the resources, and reports directly to the Premier or ministers.</li> </ul>

	Jurisdictional framework and plans	Coordination
South Australia <sup>9</sup>	<p>The <i>Emergency Management Act 2004 (SA)</i> sets out the framework for planning, preparedness, response and recovery from emergencies. Further details on roles, responsibilities, governance and coordination arrangements are outlined in the State Emergency Management Plan (SEMP).</p> <p>The transition to recovery coordination occurs at a time agreed to by the State Coordinator, State Controller of the Control Agency and State Recovery Coordinator. The criteria for transition are: the hazard is sufficiently controlled that ongoing threats to life and property are reduced, and state-level coordination is no longer required to manage response.</p> <p>There are two types of recovery management arrangements, one for declared emergencies, and one for non-declared emergencies. In a declared emergency, an Assistant State Coordinator – Recovery is appointed, and in an undeclared emergency, the State Recovery Coordinator assumes responsibility.</p> <p>The SEMP (2019) is available online.<sup>10</sup></p>	<p>Jurisdictional recovery coordination structures include:</p> <ul style="list-style-type: none"> <li>• The <b>State Recovery Coordinator</b> is formally appointed on an ongoing basis by State Emergency Management Committee. The State Recovery Coordinator is responsible leading planning for recovery operations, preparing and reviewing the recovery aspects of the SEMP, and managing the normal recovery operations. In a declared emergency the State Recovery Coordinator will perform the role of the Assistant State Coordinator – Recovery, unless it is more appropriate to appoint a separate Assistant State Coordinator.</li> <li>• The <b>State Recovery Committee (SRC)</b> is a standing committee that meets every two months unless there is an event when more frequent, event-specific meetings occur. This committee meets the information needs of the State Recovery Coordinator and facilitates liaison with other agencies (who are responsible for planning and implementing recovery programs or support).</li> <li>• <b>Local Recovery Coordinators</b> are appointed when a local government capacity has been exceeded after a disaster. They work closely with local governments and other stakeholders to support local delivery of recovery programs and services and provide information and intelligence to the state recovery program. Local Recovery Coordinators establish and chair local recovery committees. Local Recovery Coordinators are appointed from a preapproved pool of trained individuals.</li> <li>• The <b>State Recovery Coordination Group (SRCG)</b> allows coordination across government agencies, and key partners such as the local government association and non-profit sector. The SRCG provides strategic and tactical advice to the State Recovery Coordinator, coordinates recovery operations, manages risk, proactively forecasts issues and identifies emerging consequences to be addressed.</li> </ul>

	Jurisdictional framework and plans	Coordination
Tasmania <sup>11</sup>	<p>The <i>Emergency Management Act 2006 (Tas)</i> sets out the framework for response and recovery. Further details on governance and coordination arrangements are outlined in the <i>Tasmanian Emergency Management Arrangements (TEMA)</i> and <i>State Recovery Plan</i>.</p> <p>The TEMA and State Recovery Plan outlines scalable recovery arrangements that are based on the scale of impact, the expected duration and the complexity of the recovery process. There are three levels for these arrangements:</p> <ul style="list-style-type: none"> <li>• <b>Level 1</b> - Low impact and low complexity disasters. Locally-coordinated recovery arrangements apply where medium to long term recovery needs are moderate and can be met within municipal capabilities and managed by a Municipal Committee (local government level).</li> <li>• <b>Level 2</b> - Medium impact and medium complexity disasters. State-supported recovery arrangements apply where medium to long term recovery requires coordination through an Affected Area Recovery Committee (AARC) with Tasmanian Government support.</li> <li>• <b>Level 3</b> - High impact and high complexity disasters. State-coordinated recovery arrangements apply where medium to long term recovery needs require coordination through a state level Recovery Taskforce under the leadership of a Recovery Coordinator.</li> </ul> <p>The <i>State Recovery Plan</i> includes a Needs Assessment Framework, which provides high level guidance on the types of impacts associated with each of the three levels.</p> <p>The TEMA – Issue 1, 2019 is available online.<sup>12</sup></p>	<p>Jurisdictional recovery coordination structures include:</p> <ul style="list-style-type: none"> <li>• The <b>State Recovery Advisor</b> is an ongoing role whose responsibilities include: ensuring plans and arrangements for recovery are prepared and maintained; advising on the coordination of recovery during and after an emergency, advising the Premier on long-term resourcing arrangements and to oversee the transition to recovery. The State Recovery Advisor works in consultation with other controllers and agencies to assess recovery needs, support the immediate recovery, and plan the medium to long-term recovery approach, including the need for State Government support and AARCs.</li> <li>• The <b>State Recovery Committee</b> is a subcommittee of the State Emergency Management Committee. The State Recovery Committee oversees ongoing recovery preparedness, relief and short term recovery coordination, and medium to long term recovery implementation..</li> <li>• <b>Affected Area Recovery Committees (AARC)</b> draw together a number of recovery entities to provide a coordinated and planned process. AARCs will be established in consultation with the relevant council/s and will report to the State Recovery Committee.</li> <li>• A <b>Recovery Taskforce</b> is a temporary Tasmanian Government business unit established after a significant natural disaster or other emergency to coordinate a whole of government recovery effort.</li> <li>• The <b>Recovery Partners Network</b> provides a forum for government, non-government organisations and other groups to share information and resources, develop partnerships, encourage collaboration, support the coordination of relief and recovery efforts and inform ongoing needs assessment.</li> <li>• <b>Municipal Recovery Coordinators</b> are responsible for identifying impacts and recovery needs within their local government area.</li> </ul>

	Jurisdictional framework and plans	Coordination
Australian Capital Territory <sup>13</sup>	<p>The <i>Emergencies Act 2004 (ACT)</i> sets out the framework for response and recovery. In accordance with this legislation, the <i>Recovery Emergency Sub-Plan</i> is a supporting emergency sub-plan of the ACT Emergency Plan.</p> <p>The level or size of the recovery operations is based on the Australian Inter-services Incident Management System incident levels. These levels reflect the complexity of the recovery and the requirement to adopt a coordinated whole of government approach.</p> <ul style="list-style-type: none"> <li>• <b>Level 1</b> - A level one recovery operation is the application of business as usual recovery arrangements. The Incident Management Team through individual government agencies, will manage recovery requirements individually and without adopting a whole of government approach.</li> <li>• <b>Level 2</b> - A level two recovery operation will be activated when a coordinated and whole of government approach to recovery is required (such as multiple suburbs damaged and disruption to health and education services). A Recovery Coordinator will be selected by the Recovery Committee and will form part of the Incident Management Team to manage and coordinate the recovery effort.</li> <li>• <b>Level 3</b> - A level three recovery operation will occur where the ACT has been impacted by an emergency that has caused widespread damage or destruction to public and private infrastructure and impacted on a significant part of the ACT population. The Security and Emergency Management Senior Officials Group (SEMSOG) or the Emergency Controller will select a Recovery Coordinator.</li> </ul> <p>The ACT Emergency Plan (2014) is available online.<sup>14</sup></p>	<p>Jurisdictional recovery coordination structures include:</p> <ul style="list-style-type: none"> <li>• The <b>Security and Emergency Management Senior Officials Group (SEMSOG)</b> assists in making available the necessary resources and commitment to support recovery and providing advice to ministers and the Security and Emergency Management Committee of Cabinet (SEMC).</li> <li>• The <b>ACT Recovery Committee</b> is responsible for developing the ACT’s recovery capability and recommending recovery policy to SEMSOG and SEMC; coordinating recovery functions as needed, including providing support to the ACT Recovery Coordinator; and, maintaining a lessons learnt management and dissemination process, including recovery training exercises. The ACT Recovery Committee reports to SEMSOG and consists of representatives from various directorate and agency officials.</li> <li>• An <b>ACT Recovery Coordinator</b> coordinates recovery efforts across the ACT Government, community sector and private business. The Recovery Coordinator is responsible for recovery planning, coordination, stakeholder engagement and determining the most effective way to deliver recovery services.</li> <li>• A <b>Recovery Taskforce</b> is established by SEMC when the impact of a disaster or the duration or scope of recovery activities requires significant investment of ACT Government that goes beyond the scope of the Recovery Sub-Plan. The roles, responsibilities and functions of Recovery Taskforces are determined by SEMC and are led by Recovery Coordinators.</li> </ul>

	Jurisdictional framework and plans	Coordination
Northern Territory <sup>15</sup>	<p>The <i>Emergency Management Act 2013 (NT)</i> creates a recovery coordination structure at the local, regional and territory level (except for Darwin and Alice Springs, where local and regional coordination are effectively merged). Each level has a recovery coordinator who is supported by a recovery coordination committee.</p> <p>Further details on governance and coordination arrangements are outlined in the <i>Territory Emergency Plan (TEP)</i>. The TEP is available online.<sup>16</sup></p> <p>Recovery planning in the Northern Territory has a strong operational focus, with actions managed throughout the response and recovery phases by Functional Groups out of the Emergency/Recovery Operations Centre under the emergency management arrangements.</p> <p>The transition to recovery coordination occurs at a time agreed to by the Territory Controller and the Territory Recovery Coordinator, following consultation with the Territory Emergency Management Council and on advice from the Regional Controller and Regional Recovery Coordinator.</p> <p>When the Recovery Objectives have been met, the Recovery Coordinator will formally transition away from the emergency management arrangements to a 'business as usual' basis.</p>	<p>Jurisdictional recovery coordination structures include:</p> <ul style="list-style-type: none"> <li>• The <b>Territory Recovery Coordinator</b> is the Chief Executive Officer of the Department of the Chief Minister and coordinates and directs recovery operations in the Northern Territory. It is a standing strategic leadership role, rather than an operational role.</li> <li>• <b>Regional and Local Recovery Coordinators</b> - A Regional Recovery Coordinator is appointed for a particular event by the Territory Recovery Coordinator. They are responsible for coordinating the assessment of recovery and restoration requirements and for directing recovery operations, including the coordination of regional agency representation. The Territory Recovery Coordinator may appoint a Local Recovery Coordinator for a particular town, community or locality.</li> <li>• An <b>Incident Management Team (IMT)</b> working from a <b>Recovery Operation Centre (ROC)</b> is created for the local, regional and territory level to coordinate information, planning and resources, manage purchasing and other administrative functions, and facilitate engagement and collaboration with stakeholders. The size and structure of the IMT will vary subject to the context, size and complexity of the recovery. ROCs support recovery coordinators in fulfilling their role.</li> <li>• <b>Recovery Coordination Committees</b> membership of recovery committees at the territory and regional level is set out in the <i>Emergency Management Act 2013</i>, although Local Recovery Coordinators are able to second people as needed. At the local level, the <i>Emergency Management Act 2013</i> is less prescriptive, and the recovery committee will often reflect the local emergency committee.</li> </ul>

23.2 Most state and territory governments have standing recovery plans which provide guidance on recovery arrangements within their jurisdictions. The table below outlines the relevant plans and responsible entities for recovery in each jurisdiction. Recovery planning is discussed in Chapter 21: Coordinating relief and recovery.

Table 34: Jurisdictional recovery plans of the states and territories

	Recovery plan	Responsible entities
New South Wales <sup>17</sup>	<p>The <i>NSW Recovery Plan</i> outlines roles and responsibilities for various entities across the different phases of recovery. Event specific recovery plans may be created following an emergency.</p> <p>The <i>NSW Recovery Plan</i> is a supporting plan to the <i>State Emergency Management Plan</i> and is consistent with the <i>State Emergency and Rescue Management Act 1989 (NSW)</i>.</p> <p>The <i>NSW Recovery Plan</i> is maintained by Resilience NSW (formerly the Office of Emergency Management, Department of Justice).</p> <p>The <i>NSW Recovery Plan (2016)</i> is available online.<sup>18</sup></p> <p><b>Supporting documents:</b></p> <ul style="list-style-type: none"> <li>Community Recovery Tool Kit</li> </ul>	<p>Local Recovery Committees (Local Emergency Management Committees) have responsibility for acting on behalf of the community they serve and leading recovery efforts post disasters. Local Recovery Committees assess the consequences of the emergency and coordinate recovery across the social, built, economic and natural environments. Regional Recovery Committees and state government agencies provide support and resources.</p> <p>The <i>State Emergency Management Plan</i> (Part 4) outlines the roles and responsibilities of state government agencies. The <i>State Emergency and Rescue Management Act 1989 (NSW)</i> identifies nine Functional Areas which may be called upon to coordinate the activities carried out to prevent, prepare for, respond to or recover from an emergency.</p> <ul style="list-style-type: none"> <li>Agricultural and animal services</li> <li>Telecommunications services</li> <li>Energy and utility services</li> <li>Engineering services</li> <li>Environmental services</li> <li>Health services</li> <li>Public information services</li> <li>Transport services</li> <li>Welfare services</li> </ul> <p>For example, the Welfare Services Functional Area, through the Welfare Services Supporting Plan, is responsible for coordinating outreach, administration of the Personal Hardship and Distress Assistance Scheme and providing advice and referrals. Emergency Management Committees at all levels (state, regional and local) are responsible for recovery planning. Local Recovery Plans are to be prepared as part of the standard emergency planning process by the Local/Regional Emergency Management Committees. Local Recovery Plans identify local recovery management structures, actions, roles and responsibilities. Local Recovery Plans and the outcomes of impact assessments form the basis for detailed Recovery Action Plans developed following an emergency.</p>



	Recovery plan	Responsible entities
Victoria <sup>19</sup>	<p>No dedicated, standing recovery plan.</p> <p>Recovery responsibilities and arrangements are outlined in the State Emergency Management Plan (SEMP).</p> <p>The SEMP is issued by Emergency Management Victoria. The SEMP was prepared by the Emergency Management Commissioner and approved by the State Crisis and Resilience Council in accordance the <i>Emergency Management Act 2013 (Vic)</i>.</p> <p>The State Emergency Relief and Recovery Plan (Part 4 of the Emergency Management Manual of Victoria) has been superseded by the (SEMP).</p> <p>Event specific recovery plans may be created following an emergency.</p> <p><b>Supporting documents:</b></p> <ul style="list-style-type: none"> <li>Recovery Framework (in development)</li> </ul>	<p>During the response phase, a plan will be developed to transition the coordination process from the Regional Emergency Response Coordinator and the Municipal Emergency Response Coordinator to the Regional Recovery Coordinator and the Municipal Recovery Manager, respectively. This would include short term activities including the continuity of relief activities, use of initial impact assessments to identify where to focus early recovery activities, coordination of essential clean-up operations and identification of resources needed to support immediate recovery needs.</p> <p>Long-term recovery is coordinated by the Recovery Coordination Agency, before usually moving into community-level recovery activities. The Recovery Coordination Agency oversees the delivery of recovery services by Recovery Lead Agencies and Recovery Support Agencies.</p> <ul style="list-style-type: none"> <li>Recovery Lead Agencies lead the provision of services, personnel or material during the recovery phase.</li> <li>Recovery Support Agencies - provide services, personnel or material to support or assist a Recovery Lead Agency, Recovery Coordination Agency, and/or members of the public.</li> </ul> <p>Recovery co-ordination responsibilities belong with Emergency Management Victoria (state recovery co-ordination); Department of Health and Human Services (regional recovery co-ordination), and municipal councils (municipal recovery co-ordination).</p> <p>Recovery assistance is managed under four environments - Social, Economic, Built and Natural. The SEMP outlines the Recovery Coordination Agency, Recovery Lead Agency, and Recovery Support Agencies for each of the environments. This provides a framework within which recovery is planned, reported, monitored and evaluated. For example, in the Social Environment, the Recovery Lead Agency for support securing interim accommodation is the Department of Health and Human Services. The Recovery Support Agencies for this activity are community housing agencies and municipal councils.</p> <p>Standing recovery plans are included within broader emergency management plans for each operational tier in Victoria (state, regional and municipal/incident). The <i>Emergency Management Act 2013 (Vic)</i> requires regional emergency management plans and municipal emergency management plans to be developed, based on guidelines issued by the Minister for Police and Emergency Services.</p>

	Recovery plan	Responsible entities
Queensland <sup>20</sup>	<p>The <i>Queensland Recovery Plan</i> outlines roles and responsibilities for various entities across the different phases of recovery. Event specific recovery plans may be created following an emergency.</p> <p>The <i>Queensland Recovery Plan</i> is a sub-plan to the <i>Queensland State Disaster Management Plan</i>. The <i>Queensland Recovery Plan</i> is maintained by the Queensland Reconstruction Authority.</p> <p>The <i>Queensland Recovery Plan (2017)</i> is available online.<sup>21</sup></p> <p><b>Supporting documents:</b></p> <ul style="list-style-type: none"> <li>• Queensland Prevention, Preparedness, Response and Recovery Disaster Management Guideline</li> <li>• Queensland Policy for Offers of Assistance and Guidelines</li> <li>• Queensland Disaster Relief and Recovery Guidelines</li> </ul>	<p>Local Disaster Management Groups (LDMGs) have responsibility for acting on behalf of the community they serve and leading recovery efforts post disasters. LDMGs assess the need for a coordinated, ongoing recovery operation during and/or at the conclusion of the response phase. District Disaster Management Groups (DDMG) and state government agencies provide support and resources as requested by a LDMG.</p> <p>The roles of the recovery groups at the local and district levels are not mandatory under the <i>Queensland Disaster Management Act 2003</i>, and are established at the discretion of the chair of the LDMG/DDMG depending on the scale of the disaster, impact/needs assessments and anticipated recovery operations. This could include the development of a single local and/or district recovery groups or functional recovery sub-groups to the LDMG/DDMG.</p> <p>Functional Recovery Groups provide a platform to coordinate the delivery of recovery functions by government agencies and supporting partners across five domains of recovery (specific non-government organisations are listed):</p> <ul style="list-style-type: none"> <li>• Human and Social: led by the Department of Communities, Child Safety and Disability Services</li> <li>• Economic: led by the Department of State Development</li> <li>• Environment: led by the Department of Environment and Heritage Protection</li> <li>• Building: led by the Department of Housing and Public Works</li> <li>• Roads and Transport: led by the Department of Transport and Main Roads</li> </ul> <p>The <i>Queensland Recovery Plan</i> emphasises the importance of local recovery plans and planning process, which should be conducted before a disaster and reflected in relevant Local Disaster Management Plans (section 57 of the <i>Disaster Management Act 2003</i> (Qld)). A local recovery plan describes the local interagency arrangements for managing recovery operations. Event specific local recovery plans can also be created which describes the priorities, strategies, issues and activities, and actions to be taken to address the impacts of a disaster.</p> <p>The Queensland Reconstruction Authority (QRA) leads responsibility in Queensland for coordinating recovery from natural disasters. QRA leads the development of event-specific state recovery plans outlining recovery activities across the relevant functional streams and ensures resilience is included in disaster preparedness and reconstruction programs. QRA provides on the ground support to local governments, including through engineering and other technical advice, determining value-for-money solutions to rebuild against current engineering standards, and identifying additional funding assistance to support local recovery.</p>

	Recovery plan	Responsible entities
Western Australia <sup>22</sup>	<p>No dedicated, standing recovery plan. Event specific recovery plans may be created following an emergency.</p> <p>Recovery responsibilities and arrangements are outlined in the <i>Emergency Management Act 2005</i> (WA) and the <i>State Emergency Management Framework</i>.</p> <p>The <i>State Emergency Management Framework</i> also outlines the role of local governments in developing standing local recovery plans. Local Recovery Plans clearly identify recovery arrangements and operational considerations. Templates are included in the <i>State Emergency Management Guidelines</i>.</p> <p>The State Emergency Management Committee is responsible for the <i>State Emergency Management Framework</i>.</p> <p><b>Supporting documents:</b></p> <ul style="list-style-type: none"> <li>State Emergency Management Framework</li> </ul>	<p>The Controlling Agency is responsible for the coordination of an assessment of all impacts relating to the four recovery environments (social, built, economic and natural) prior to cessation of the response, including a risk assessment and treatment plan to provide for safe community access to the affected area. The Controlling Agency will also determine whether an Impact Statement is required. The relevant Controlling Agency with responsibility for the response to an emergency must initiate a range of recovery activities during the response, as outlined in the <i>State Emergency Management Plan</i>.</p> <p>Local government manage recovery following an emergency that has affected the community in its district. The State Recovery Coordinator is responsible for facilitating state-level recovery coordination, if required.</p> <p>The <i>State Emergency Management Plan</i> outlines the various officers, agencies and entities to undertake activities in relation to recovery in Western Australia, including:</p> <ul style="list-style-type: none"> <li>hazard management agencies (HMAs)</li> <li>combat agencies/support organisations</li> <li>emergency support services</li> <li>service providers</li> </ul> <p>For example, in relation to recovery, Main Roads WA is responsible for:</p> <ul style="list-style-type: none"> <li>assisting in the recovery process through road infrastructure repair and reconstruction</li> <li>restoring assets for state highways and main roads, including signage</li> <li>restoring the Main Roads WA network, including clean-up and construction of bridge assets during recovery operations</li> <li>providing support as required by the incident controller</li> </ul> <p>The <i>State Emergency Management Plan</i> also outlines the agencies responsible for specific functional areas, including: health, public information, recovery, specialist advice, and welfare. For example, in the welfare functional area, the Department of Communities is responsible for welfare services, including welfare centres and crisis care.</p>

	Recovery plan	Responsible entities
South Australia <sup>23</sup>	<p>No dedicated, standing recovery plan. Event specific recovery plans may be created following an emergency.</p> <p>Recovery responsibilities and arrangements are outlined in the <i>Emergency Management Act 2004 (SA)</i> and the State Emergency Management Plan (SEMP).</p> <p>The SEMP also outlines the role in developing local recovery plans. Local Recovery Plans provide the strategic direction, detail issues and targeted outcomes, activities, lead agencies, indicators of success, method of evaluation and status.</p> <p>The State Emergency Management Committee is responsible for the SEMP.</p> <p><b>Supporting documents:</b></p> <ul style="list-style-type: none"> <li>• Supporting hazard plans, capability plans, functional support group plans, and zone emergency management plans.</li> <li>• Supporting frameworks and guidelines (Part 3 of the SEMP).</li> </ul>	<p>The SEMP outlines Functional Support Groups which can support recovery activities. They are comprised of both government and non-government agencies to perform functional roles to support the Control Agency or Support Agencies and operate within the State Emergency Centre and the State Recovery Committee. Specific non-government organisations are identified in the SEMP. Key functional support groups include: Emergency Relief, Engineering, Local Government, and Mapping.</p> <p>The SEMP assigns responsibility for relief and recovery functions to a number of government departments. In addition, a number of departments have provided programs which align with their usual portfolio responsibilities to address specific consequences of the bushfires.</p> <ul style="list-style-type: none"> <li>• Social recovery activities are coordinated by the Emergency Relief Functional Support Group, the State Recovery Office, and the Department for Health as a Support Agency, in conjunction with their participating agencies and affected councils.</li> <li>• Economic recovery activities are supported by Department of State Development, Primary Industry and Regions South Australia and the Department of Planning, Transport and Infrastructure, in conjunction with their participating agencies and affected councils.</li> <li>• Infrastructure and built environment recovery activities are delivered by Department of Planning, Transport and Infrastructure, affected councils, and the participating agencies of the Engineering Functional Support Group.</li> <li>• Agencies delivering natural resources and environment recovery functions include Department for Environment and Water, South Australian Environment Protection Authority and local government.</li> </ul> <p>Local government responsibilities in recovery include consideration of the following: representation on local recovery committees, identifying community impacts, supporting relief/recovery centres, implementing community development packages and coordinating local recovery service providers.</p>

	Recovery plan	Responsible entities
Tasmania <sup>24</sup>	<p>The <i>State Recovery Plan</i> outlines roles and responsibilities for various entities across the different phases of recovery.</p> <p>Event specific recovery plans may be created following an emergency.</p> <p>The <i>State Recovery Plan</i> is a State Special Emergency Management Plan, in accordance with section 35 of the <i>Emergency Management Act 2006</i> (Tas). It is maintained by the Tasmanian Department of Premier and Cabinet on behalf of the State Emergency Management Committee.</p> <p>The State Recovery Plan – Issue 3, 2018, is available online.<sup>25</sup></p> <p><b>Supporting documents:</b></p> <ul style="list-style-type: none"> <li>• Tasmanian Relief and Recovery Arrangements</li> <li>• Recovery Manual</li> </ul>	<p>Municipal Committees, led by Municipal Coordinators, have initial responsibility for coordinating relief and recovery assistance to communities (including establishing and managing evacuation and recovery centres). They are also responsible for municipal level planning, capability development and reviews.</p> <p>Regional Committees, led by Regional Controllers, have responsibility for coordinating relief and recovery assistance in emergencies which exceed municipal coordination capabilities. Regional Committees are responsible for regional level planning, capability development and reviews. Regional Controllers are supported by Social, Economic, Infrastructure and Environment Recovery Coordinators appointed by Coordinating Agencies.</p> <p>Responsibilities for coordinating short term recovery may escalate from municipal to regional to state levels depending on the scale and complexity of the emergency event. If a Municipal Coordinator determines that recovery needs exceed municipal capabilities, they may either seek regional assistance or request the escalation of coordination responsibilities. Similarly if a Regional Controller determines that recovery needs exceed regional capabilities, they may seek state assistance or request the escalation of coordination responsibilities to the state level.</p> <p>The State Recovery Plan specifies responsibilities for the delivery of recovery functions by government agencies and supporting partners across five domains of recovery, with a Coordinating Agency responsible for leading each domain.</p> <ul style="list-style-type: none"> <li>• Social Recovery: Department of Health</li> <li>• Economic Recovery: Department of State Growth</li> <li>• Infrastructure Recovery: Department of State Growth</li> <li>• Environmental Recovery: Department of Primary industries, Parks, Water and Environment</li> <li>• Cross-domain: Department of Premier and Cabinet</li> </ul> <p>The State Recovery Plan also identifies Responsible Agencies for different functions across each recovery domain. Responsible Agencies prepare and maintain arrangements and capabilities for the delivery of the function and undertake activities and/or provide services related to the function. Supporting agencies may provide advice or assist the relevant Responsible Agency in planning and delivering functions.</p> <p>For example, the Responsible Agency for establishing recovery centres are Councils and the Support Agency is the Tasmanian Health Service and non-government organisations. Specific non-government organisations are not listed in the State Recovery Plan. The Coordinating Agency is the Department of Health (at the state level).</p>

	Recovery plan	Responsible entities
Australian Capital Territory <sup>26</sup>	<p>The <i>ACT Recovery Sub-Plan</i> details the arrangements needed to facilitate relief and recovery from the impacts of emergencies in the ACT. This Plan assists agencies involved in recovery to, prepare for, coordinate and undertake activities aimed at successfully recovering from the impacts of an emergency. This Plan also assists agencies in evaluating the success of their recovery activities.</p> <p>The ACT Recovery Committee is responsible for the ACT Recovery Sub-Plan.</p> <p>The ACT Recovery Sub-Plan is not available online.</p> <p><b>Supporting documents:</b></p> <ul style="list-style-type: none"> <li>• ACT Disaster Assistance Guidelines</li> <li>• ACT Emergency Recovery Toolkit</li> <li>• ACT Social Recovery Plan (subordinate to the ACT Recovery Sub-Plan)</li> </ul>	<p>The ACT Government is responsible for the coordination of relief and recovery services for affected individuals and communities in the ACT. This involves bringing agencies and resources together to ensure the effective delivery of all relief and recovery objectives and responsibilities.</p> <p>An Emergency Controller, who is primarily responsible for managing an emergency response, will initially be responsible for overseeing early relief and recovery planning. Long term recovery responsibilities will likely be transferred to a Recovery Coordinator (or the Security and Emergency Management Branch within Justice and Community Safety Directorate if a Recovery Coordinator is not appointed). Where an Emergency Controller has not been appointed, the Lead Response Agency is responsible for overseeing initial relief and recovery.</p> <p>The ACT Recovery Sub-Plan identifies individual agencies which are responsible for specific recovery services and tasks.</p> <ul style="list-style-type: none"> <li>• Community Services Directorate - managing and delivering social recovery services, including emergency accommodation, food, water, clothing and emergency finance. These services may be delivered through a standing memorandum of understanding with non-government organisations.</li> <li>• Chief Minister, Treasury and Economic Development Directorate – economic recovery.</li> <li>• ACT Property Group - assessment and repair of tenanted ACT Government properties damaged in an emergency.</li> <li>• Environment, Planning and Sustainable Development Directorate - responsible for coordinating relief and recovery in the natural environment. This Directorate also oversees and coordinates recovery work undertaken by energy and water owners/operators and retailers.</li> <li>• Transport Canberra and City Services – responsible for recovery of the ACT’s public transport network and public infrastructure, public places and spaces.</li> <li>• Health Directorate and Canberra Health Services – provide public health advice and information, clinical services and the coordination of support and counselling services to members of the community.</li> <li>• Education Directorate is responsible for managing and delivering recovery activities to rebuild schools and other government owned educational facilities after an emergency.</li> </ul> <p>Other directorates or agencies may be required to participate in the planning or delivery of recovery services.</p>

	Recovery plan	Responsible entities
Northern Territory <sup>27</sup>	<p>No dedicated, standing recovery plan.</p> <p>Recovery responsibilities and arrangements are outlined in the <i>Emergency Management Act 2013</i> (NT) and the Territory Emergency Plan (TEP).</p> <p><b>Supporting documents:</b></p> <ul style="list-style-type: none"> <li>• Regional, local and hazard-specific sub plans.</li> <li>• Functional group supporting plans.</li> <li>• Disaster Recovery Funding for Local Governments in the Northern Territory</li> </ul>	<p>The Northern Territory does not have a standing recovery plan. The Northern Territory also does not develop jurisdictional event-specific recovery plans, which are managed by a dedicated recovery agency or department. The TEP notes that the Northern Territory Government may decide to create a single authority or entity to deliver the Government’s recovery program following a severe or catastrophic event.</p> <p>The Territory Recovery Coordinator manages Territory-wide recovery, including the coordination of government agencies and non-government and private sector organisations. Recovery coordination is replicated at the regional level and if applicable at the local level. Committees are established to support and provide advice to controllers concerning recovery planning, priorities and implementation.</p> <p>Functional groups are established under the TEP, and are responsible for leading specific functional elements of response or recovery operations. Functional groups will continue operations in the recovery phase in the short term until agencies responsible for recovery functions develop and implement recovery programs. The TEP lists each functional group, including participating and supporting organisations (specific non-government organisations are not listed).</p> <ul style="list-style-type: none"> <li>• Biosecurity and Animal Welfare Group – led by Department of Primary Industry and Resources</li> <li>• Communication Technology Group – led by NT Police, Fire and Emergency Services (currently under review)</li> <li>• Critical Goods and Services Group – led by Department of Trade, Business and Innovation</li> <li>• Emergency Shelter Group – led by Department of Education</li> <li>• Engineering Group – led by Department of Infrastructure, Planning and Logistics</li> <li>• Medical Group – led by Department of Health</li> <li>• Public Health Group – led by Department of Health</li> <li>• Public Information Group – led by Department of the Chief Minister</li> <li>• Public Utilities Group – led by Power and Water Corporation</li> <li>• Transport Group – led by Department of Infrastructure, Planning and Logistics</li> <li>• Survey, Rescue and Impact Assessment Group – led by NT Police, Fire and Emergency Services</li> <li>• Welfare Group – led by Territory Families</li> </ul>

23.3 State and territory governments have arrangements in place with local governments mirroring the Disaster Recovery Funding Arrangements (DRFA). These arrangements provide funding for specific local government recovery activities. For some jurisdictions these arrangements extend to circumstances in which the DRFA is not applicable. The table below outlines the state and territory governments' funding arrangements for recovery. The DRFA is discussed in Chapter 22: Delivery of recovery services and financial assistance.

Table 35: Comparison of disaster recovery funding arrangements between states and territories

	Arrangement	Support provided
New South Wales <sup>28</sup>	<p>In New South Wales, disaster recovery funding is provided from the Disaster Relief Account, which provides funding for disaster response and recovery activities which are managed by Resilience NSW.</p> <p>The Disaster Relief Account funds a range of response and recovery costs that are described in the:</p> <ul style="list-style-type: none"> <li>• Disaster Recovery Funding Arrangements (DRFA)</li> <li>• NSW Disaster Assistance Guidelines</li> <li>• Additional measures approved by the New South Wales Government</li> </ul> <p>At the end of the financial year, an audited acquittal is submitted to the Australian Government seeking a reimbursement under the DRFA.</p> <p>The NSW Disaster Assistance Guidelines (February 2015) are available online.<sup>29</sup></p>	<p><b>NSW Disaster Assistance Guidelines</b></p> <p>The NSW Disaster Assistance Guidelines describe the arrangements to support relief and recovery from disasters and emergencies through a range of financial and non-financial assistance measures.</p> <p>The majority of measures in the NSW Disaster Assistance Guidelines are only available upon the declaration of a natural disaster by the New South Wales Government. A declaration is made for natural disasters that are expected to exceed the Australian Government's small disaster criterion of \$240,000 and the event causes serious disruption requiring significant coordinated multi-agency and community response.</p> <p>New South Wales can also make Agricultural Natural Disasters Declarations. Agricultural Natural Disasters are not recognised as eligible events for the purposes of the DRFA.</p> <p>The assistance measures under the guidelines are grouped in five parts:</p> <ul style="list-style-type: none"> <li>• Part A – Assistance to Households and Individuals (<i>Immediate Assistance, Emergency Evacuation of Individuals and Companion Animals</i>)</li> <li>• Part B – Assistance to Local Councils and Statutory Organisations</li> <li>• Part C – Assistance to Not for Profit Organisations</li> <li>• Part D – Assistance to Primary Producers</li> <li>• Part E – Assistance to Small Business</li> </ul> <p>The level of assistance provided for each measure is outlined in the guidelines.</p>



	Arrangement	Support provided
Victoria <sup>30</sup>	<p><b>Natural Disaster Financial Assistance (NDFA)</b></p> <p>The NDFA describes the financial assistance arrangements for eligible undertakings. It allows eligible undertakings, including local governments, to relieve some of the financial burden that may be experienced following an eligible disaster.</p> <p>The NDFA consists of two components:</p> <ul style="list-style-type: none"> <li>• Disaster Recovery Funding Arrangements (DRFA)</li> <li>• The NDFA scheme for minor disaster events</li> </ul> <p>The NDFA is administered from the Natural Disaster Relief Trust account (Trust). The Trust provides reimbursements from the scheme as eligible claims are submitted. The Trust is governed by a Trust Instrument which defines the operations of the Trust including the funding supplementation arrangements.</p> <p>At the end of the financial year, an audited acquittal is submitted to the Australian Government seeking a reimbursement under the DRFA.</p> <p>Information on the NDFA is available online.<sup>31</sup></p>	<p><b>Disaster Recovery Funding Arrangements</b></p> <p>Assistance measures provided by Victoria include:</p> <ul style="list-style-type: none"> <li>• the establishment and operation of Municipal Emergency Coordination Centres (MECCs) and Relief and Recovery Centres</li> <li>• temporary accommodation</li> <li>• emergency relief and emergency re-establishment grants</li> <li>• essential repairs to housing and demolition or rebuilding to restore housing to a habitable condition</li> <li>• removal of debris from residential properties</li> <li>• counter disaster operations</li> <li>• personal and financial counselling</li> <li>• emergency works, immediate reconstruction works and reconstruction of essential public assets</li> <li>• Community Assistance and Exceptional Circumstances</li> </ul> <p>These measures align with Categories A, B, C and D of the DRFA.</p> <p>100 per cent of eligible expenditure incurred by local governments is reimbursed by Victoria for the above measures, except for immediate reconstruction works and reconstruction of essential public assets for local governments. Victoria will reimburse 75 per cent of approved reconstruction costs between \$10,000 and \$110,000 and 100 per cent of the proportion of approved reconstruction costs greater than \$110,000. If the DRFA is not activated, the local government must incur the first \$100,000 in eligible expenditure prior to receiving assistance under the NDFA.</p> <p><b>Natural Disaster Financial Assistance</b></p> <p>The NDFA scheme provides support for minor disaster events (in excess of \$100,000) which fall under the DRFA's activation threshold of \$240,000. The assistance provided mirrors DRFA measures.</p>

	Arrangement	Support provided
Queensland <sup>32</sup>	<p><b>Queensland Disaster Relief and Recovery Guidelines (QDRRG)</b></p> <p>The guidelines describe the two disaster relief and recovery funding arrangements which are administered by the Queensland Government, via the Queensland Reconstruction Authority:</p> <ul style="list-style-type: none"> <li>• Disaster Recovery Funding Arrangements</li> <li>• <i>State Disaster Relief Arrangements</i> – a wholly state funded program that may be activated for all hazards and provide assistance where personal hardship and distress are experienced following the impact of a disaster event</li> </ul> <p>The QDRRG details activation, eligibility, application, delivery, reporting and acquittal requirements.</p> <p>The QDRRG (November 2018) are available online.<sup>33</sup></p>	<p><b>Disaster Recovery Funding Arrangements</b></p> <p>Assistance measures provided by Queensland include:</p> <ul style="list-style-type: none"> <li>• assistance for individuals, which includes: <i>Personal Hardship Assistance Scheme, Essential Services Safety and Reconnection Scheme</i></li> <li>• assistance for small business, primary producers and non-government organisations, which may include: <i>Disaster Assistance Loans, Disaster Assistance (Essential Working Capital) Loans Scheme, Special Disaster Assistance Recovery Grants, Freight Subsidies</i></li> <li>• assistance for local governments and state government agencies, which includes <i>Counter Disaster Operations, Emergency Works</i> for essential public assets, <i>Immediate Reconstruction Works</i> for essential public assets and <i>Reconstruction of Essential Public Assets</i>, and</li> <li>• <i>Community Recovery Packages</i> and <i>Extraordinary Special Assistance</i>.</li> </ul> <p>These measures align with Categories A, B, C and D of the DRFA.</p> <p>100 per cent of eligible expenditure is reimbursed by Queensland for the above measures, except for Emergency Works, Immediate Reconstruction Works and Reconstruction of Essential Public Assets for local governments. The amount of financial assistance to a local government is based on trigger points. Each local government is required to contribute 25 per cent of eligible works expenditure up to their maximum calculated trigger point level. Trigger points are calculated based on a percentage of net general rates, and are capped at \$2.2 million. For example, if a local government trigger point is \$200,000, total eligible expenditure must exceed \$200,000 to be eligible for reimbursement. A local government pays 25 per cent of all eligible expenditure for the event or up to the trigger point, whichever is the lesser. Following assessment and approval, 100 per cent of eligible expenditure is reimbursed, less the trigger point contribution.</p> <p><b>State Disaster Relief Arrangements (SDRA)</b></p> <p>The SDRA is an all hazards relief program that is 100 per cent state funded. The purpose of the SDRA is to address personal hardship and community needs for disaster events where the DRFA is not activated. The SDRA may be activated when local service providers have reached their capacity or there are no local service providers available. SDRA relief measures for the Personal Hardship Assistance Scheme and Counter Disaster Operations are the same relief measures that are activated under the DRFA.</p>

	Arrangement	Support provided
Western Australia <sup>34</sup>	<p>No separate state funded recovery program or arrangement.</p> <p>The primary responsibility for safeguarding and restoring public and private assets affected by an emergency rests with the owner. Asset owners need to understand the level of risk and have appropriate mitigation strategies in place. Assistance is not compensation based nor intended to replace or act as a disincentive for self-help, insurance or other mitigation strategies.</p> <p>Partial reimbursement may be sought under the Disaster Recovery Funding Arrangements (DRFA).</p> <p>Western Australia has developed specific DRFA guidelines for local governments: <i>Disaster Recovery Funding Arrangements Western Australia</i>. The guidelines are available online.<sup>35</sup></p>	<p><b>Disaster Recovery Funding Arrangements Western Australia (DRFA-WA)</b></p> <p>The DRFAWA guideline has been prepared to support state agencies and local governments to understand the disaster funding assistance available after an eligible disaster. For an event to be deemed an eligible disaster under these arrangements it must satisfy all three of the criteria:</p> <ul style="list-style-type: none"> <li>• must be a terrorist act or one, or a combination of, the 10 specified rapid onset natural disaster events</li> <li>• must require a coordinated, multi-agency response</li> <li>• the anticipated costs to the state, for eligible assistance measures, must exceed the Small Disaster Criterion, currently set at \$240,000</li> </ul> <p>Local governments can apply for funding from the state government to assist with managing the cost of disaster recovery activities following a natural disaster. The eligible measures that are covered by these guidelines are:</p> <ul style="list-style-type: none"> <li>• emergency assistance to individuals</li> <li>• counter disaster operations</li> <li>• repairs to and reconstruction of essential public assets, including emergency repairs</li> <li>• interest rate subsidy to small businesses or primary producers</li> <li>• freight subsidy and fencing subsidy to primary producers, and</li> <li>• community recovery package</li> </ul> <p>These measures align with Categories A, B and C of the DRFA. The DRFA-WA includes one assistance measure which is not included in the DRFA (fencing assistance for primary producers, which reimburses 100 per cent of certain fencing costs).</p> <p>The total approved amount for reimbursement will take into account the state agency or local government contribution amounts of: 25 per cent of Category B eligible expenditure total for state agency; or 25 per cent of Category B eligible expenditure total for local governments (up to a specified maximum contribution for each local government); also asset repair working capital repayment amounts, if applicable (asset repair working capital is only available to local governments).</p>

	Arrangement	Support provided
South Australia <sup>36</sup>	<p>No separate formal arrangement. Expenditure of funds by agencies during recovery operations is met in the first instance by the relevant agency from within their normal operating budgets, or arrangements with the Department of Treasury and Finance. Cabinet might provide additional funding if the expenditure is of a magnitude that prevents the agencies, or functional areas, from continuing their normal operations for the remainder of the financial year.</p> <p>Partial reimbursement may be sought under the Disaster Recovery Funding Arrangements (DRFA).</p> <p>South Australia has developed specific DRFA guidelines for local governments: <i>Local Government Disaster Recovery Assistance Arrangements</i>. The guidelines are available online.<sup>37</sup></p>	<p><b>Local Government Disaster Recovery Assistance Arrangements (LGDRAA)</b></p> <p>The LGDRAA provide a mechanism to help local governments manage the cost of disaster recovery activities following a natural disaster. They are designed to provide local governments with state support when the expenses are in excess of what local governments would reasonably be expected to manage within their resource capacity.</p> <p>Local governments can apply for funding from the state government to assist with managing the cost of disaster recovery activities following a natural disaster. There are three types of eligible measures that are covered by these guidelines:</p> <ul style="list-style-type: none"> <li>• counter disaster operations</li> <li>• repairs to and reconstruction of essential public assets, including emergency repairs</li> <li>• community recovery fund activities</li> </ul> <p>These measures align with Categories A, B and C of the DRFA.</p> <p>The amount of financial assistance to a local government is based on two thresholds.</p> <ul style="list-style-type: none"> <li>• First financial threshold: two per cent of the local government’s average rate revenue, where a council's claim for assistance does not include the reconstruction of an essential public asset; or the greater of \$150,000 or two per cent of the local government's average rate revenue, where the local government’s claim for assistance includes the reconstruction of an essential public asset.</li> <li>• Second financial threshold: 1.75 times the first threshold.</li> </ul> <p>The rate of assistance that is payable for an eligible natural disaster is 50 per cent of eligible expenditure between a council’s first and second threshold and 75 per cent of eligible expenditure above a council’s second threshold.</p>

	Arrangement	Support provided
Tasmania <sup>38</sup>	<p><b>Tasmanian Relief and Recovery Arrangements (TRRA)</b></p> <p>The TRRA is the primary arrangement under which the Tasmanian Government provides financial assistance for recovery.</p> <p>The TRRA contains three policies:</p> <ul style="list-style-type: none"> <li>• The <i>TRRA – Personal Hardship and Distress Assistance Policy</i> describes assistance measures that may be provided by the Tasmanian Government to eligible individuals, families and households.</li> <li>• The <i>TRRA – Natural Disaster Relief to Local Government Policy</i> describes assistance measures that may be provided by the Tasmanian Government to local governments.</li> <li>• The <i>TRRA – Community Recovery Policy</i> describes assistance measures that may be provided by the Tasmanian Government to eligible small businesses, primary producers, not-for-profit organisations and community recovery programs.</li> </ul> <p>Only the TRRA-NDRLGP is available online.<sup>39</sup></p> <p>The three TRRA policies align with, and are based on, the <i>Disaster Recovery Funding Arrangements 2018</i> (DRFA). The policies do not have a fixed activation threshold.</p>	<p><b>TRRA – Personal Hardship and Distress Assistance Policy</b></p> <p>This policy includes two types of measures: Emergency Assistance Grant and Recovery and Restoration Grants. The financial assistance is not compensation, an entitlement, or a substitute for household insurance. The policy aligns with Category A of the DRFA.</p> <p>The Premier will announce the activation of financial assistance, based on recommendations from the Department of Premier and Cabinet and Department of Health, and on an impact and needs assessment.</p> <p><b>TRRA – Natural Disaster Relief to Local Government Policy</b></p> <p>The policy aims to financially support councils to deliver certain natural disaster relief and recovery activities, in line with Category A and B of the DRFA. The policy states that councils should make available whatever assistance they deem necessary regardless of whether it is eligible for financial assistance. Guidelines on eligible expenditure and other requirements are online.</p> <p>The Premier will activate this policy when the impact of an eligible natural disaster is a serious disruption to a community. This can include the capacity of councils to fund the response to, and recovery from, the natural disaster and an assessment of the impact on a community.</p> <p>The amount of financial assistance to a council is based on two thresholds. The first threshold is 0.225 per cent of a council’s total recurrent revenue, two years prior to when the disaster occurred. The second threshold is 1.75 times a council’s first threshold. The rate of assistance that is payable for an eligible natural disaster is 50 per cent of eligible expenditure between a council’s first and second threshold and 75 per cent of eligible expenditure above a council’s second threshold.</p> <p><b>TRRA – Community Recovery Policy</b></p> <p>This policy outlines financial assistance for geographic areas affected by an eligible natural disaster. Measures include: freight subsidies for primary producers; recovery grants for primary producers, small businesses and non-profit organisations; concessional interest rate loans for small businesses, primary producers, non-profit organisations and individuals; and community recovery funds. These measures align with Categories B and C of the DRFA.</p> <p>The Premier will announce activation of measures under this policy, based on recommendations from the Department of Premier and Cabinet.</p>

	Arrangement	Support provided
Australian Capital Territory <sup>40</sup>	<p>No separate formal arrangement. Assistance is provided in accordance with the ACT Recovery Sub-Plan and the Disaster Recovery Funding Arrangements.</p> <p>The ACT has developed Disaster Assistance Guidelines which outline assistance measures for households and individuals, community organisations, small business and primary producers.</p> <p>The ACT Disaster Assistance Guidelines are not available online.</p>	<p>Under the ACT Recovery Sub-Plan, the ACT Government has approved three Disaster Recovery Guidelines (Guidelines) that explain the support that may be offered to individuals who have been impacted by a natural disaster. These guidelines cover:</p> <ul style="list-style-type: none"> <li>• emergency financial support</li> <li>• emergency accommodation</li> <li>• a payment for the replacement of contents</li> </ul> <p>The ACT is planning to expand these Guidelines ahead of the 2020-21 summer season, including to formalise arrangements for government fee and charge waivers in response to disasters.</p>
Northern Territory <sup>41</sup>	<p>No separate formal arrangement. Assistance is provided in accordance with the Northern Territory Emergency Plan and the Disaster Recovery Funding Arrangements (DRFA).</p> <p>There is no discrete funding stream for disaster recovery. Instead, costs incurred during recovery are set against a cost code for the particular event. Partial reimbursement may be sought under the DRFA.</p> <p>The Northern Territory has developed specific DRFA guidelines for local governments: <i>Guidelines - Disaster Recovery Funding for Local Governments in the Northern Territory</i>. The guidelines are available online.<sup>42</sup></p>	<p><b>Guidelines - Disaster Recovery Funding for Local Governments in the Northern Territory</b></p> <p>The guidelines outline the funding arrangements that may be triggered as a result of an eligible natural disaster. Funding may be provided to local governments, through a grant funding agreement, either upfront or on a reimbursement basis, for eligible expenditure. The guidelines apply to eligible natural disasters (where eligible expenditure exceeds the small disaster criterion of \$240,000; and requires a multi-agency response).</p> <p>Eligible expenditure aligns with Categories A and B of the DRFA and only applies to: the restoration of essential public assets and immediate works for the protection of the public or individuals (counter disaster operations and removal of debris). Funding for local governments is only provided if all reported expenditure or cost estimates meet all the eligibility requirements of the DRFA and any other requirements in the guidelines.</p> <p>Local governments submit claims to the Department of Local Government, Housing and Community Development. Once the department has verified the eligibility of all expenses or cost estimates under a claim and determined if there are funds available, local governments are advised if all or part of their claim will receive financial assistance.</p>

23.4 State and territory governments generally have insurance for government owned assets. The table below provides an overview of the insurance arrangements adopted by each state and territory government and particular types of assets which are not insured. The interaction between these insurance arrangements and the Disaster Recovery Funding Arrangements is discussed in Chapter 22: Delivery of recovery services and financial assistance.

Table 36: State and territory insurance arrangements

	Insurance	Coverage	Excluded assets
New South Wales <sup>43</sup>	<p>NSW's public assets generally have insurance cover through the Treasury Managed Fund (TMF), which is a government self-insurance scheme managed by Insurance and Care NSW (icare) covering NSW agencies, State-Owned Corporations and the State's general liabilities.</p> <p>TMF is backed by a property reinsurance program (Property Risk Reinsurance) and Property Catastrophe policy.</p> <p>Essential Energy arranges industrial special risks insurance (ISR).</p>	<p>TMF provides property cover for over \$220 billion of government assets. TMF holds \$12 billion against risk.</p> <p>Property Risk Reinsurance responds to property losses. In general terms, the cover protects against physical damage and consequential loss using a broad Industrial Special Risk wording. It has a Self-Insured Retention (SIR) of:</p> <ul style="list-style-type: none"> <li>• \$20 million ultimate loss any one risk at any one location in respect of a single loss</li> <li>• \$30 million ultimate loss any one risk in respect of an event causing losses at more than one risk</li> </ul> <p>Property Risk Reinsurance provides \$2.97 billion in reinsured limit in excess of the 'Self Insured Retention'.</p> <p>The Property Catastrophe policy has a 'Self-Insured Retention' of \$150 million against a limit of \$1.35 billion.</p> <p>The current sum insured under the SIR is \$2.7 billion with 'Self-Insured Retentions' between \$50,000 and \$250,000 per incident dependent on asset type.</p>	<p>NSW roads operated by Transport for NSW (as opposed to those operated as part of national parks, owned by Department of Education or are otherwise State assets) are the primary exclusion from the property insurance and reinsurance arrangements.</p>
Victoria <sup>44</sup>	<p>Victorian departments and public bodies are required to insure their assets through the Victorian Managed Insurance Authority (VMIA).</p> <p>Commercial insurance policies are also used.</p>	<p>VMIA provides aggregate exposure to \$50 million and is reinsured beyond \$50 million in the event of large losses.</p>	<p>Local Council road infrastructure and some bridges.</p>

	Insurance	Coverage	Excluded assets
<b>Queensland</b> <sup>45</sup>	<p>Queensland Government Insurance Fund (QGIF) – Queensland Government’s self-insurance scheme. All Queensland Government departments must insure with QGIF unless they have approval to obtain insurance in the private sector, or the insurance product is not provided by QGIF, for example, motor vehicle insurance or travel insurance.</p> <p>Statutory Bodies may insure with QGIF if they meet certain eligibility criteria and obtain Queensland Treasury’s approval, otherwise they are required to obtain property insurance from a private sector insurer.</p> <p>All government-owned corporations are required to obtain private sector insurance.</p> <p>QGIF also has property reinsurance program obtained from commercial insurance market.</p>	<p>QGIF provides unlimited property insurance cover (buildings, contents and business interruption) to all Queensland Government departments. QGIF insures a property portfolio worth over \$83 billion at replacement value.</p> <p>QGIF property reinsurance program provides coverage for all QGIF property (\$83 billion) plus bridges and tunnels (\$15 billion), to the limit of \$1.5 billion for any one event, with a self-retention limit of \$50 million.</p>	Roads, bridges and tunnels (for events under \$50 million).
<b>Western Australia</b> <sup>46</sup>	<p>RiskCover Fund (RiskCover) is the Western Australian Government’s self-insurance scheme and is managed by the Insurance Commission of Western Australia (ICWA). It insures 111 government agencies including some government trading enterprises.</p> <p>ICWA purchases reinsurance to protect the scheme against catastrophic events.</p> <p>ICWA does not insure local government authorities. Local governments are insured through the Local Government Self-Insurance Scheme (LGIS).</p>	<p>The total value of property assets insured for 2020-2021 is \$59 billion.</p> <p>Reinsurance program extent of coverage is \$1.6 billion based on the probable maximum loss assessed through actuarial catastrophic modelling. The limit purchased allows for a 1 in 1,200 year loss event, with a retention level of \$20 million for each and every loss/event.</p>	<p>The value of roads, bridges and roadside infrastructure once constructed is not insured.</p> <p>Rail infrastructure, noting that railway stations and railcars are currently covered by insurance.</p> <p>Housing Authority’s residential assets worth less than \$10 million.</p>



	Insurance	Coverage	Excluded assets
South Australia <sup>47</sup>	<p>The South Australian Government has purchased a catastrophe property insurance policy to protect government owned assets since 1991. It covers all South Australian Government owned assets, with the exception of public roads.</p> <p>The South Australian Government captive insurer also purchases a level of catastrophe reinsurance.</p>	<p>The property reinsurance limit is \$2 billion.</p> <p>Self-insured retention is \$1 million for each and every claim with all amounts in excess of \$1 million contributing to a \$15 million annual aggregate excess.</p> <p>Terrorism cover with a policy limit of \$500 million with self-insured retention of \$25 million.</p>	<p>State owned roads are excluded.</p>
Tasmania <sup>48</sup>	<p>Tasmanian Risk Management Fund (TRMF) is the Tasmania Government’s self-insurance arrangement where all state government departments participate and all assets owned by Fund participants are self-insured.</p> <p>The Tasmanian Government also holds a commercial Industrial Special Risk (ISR) insurance policy to cover catastrophe risk to property assets owned by participants.</p>	<p>For 2020-2021 the ISR policy provides up to \$1 billion for any one event with a retention level of \$6 million (provisioned within the TRMF) and an excess of \$250,000 for each claim made under the policy.</p>	<p>Roads, tracks and stormwater assets</p>
Australian Capital Territory <sup>49</sup>	<p>The ACT Government operates an insurance fund under which all government departments and statutory authorities (unless exempted by the Treasurer) are insured with the ACT Insurance Authority (ACTIA). ACTIA arranges insurance with local and international reinsurers to protect the total exposure of the Territory to significant loss event.</p>	<p>\$1 billion for any one event subject to sub-limits for particular assets and types of loss.</p> <p>In the 2019-20 financial year, ACTIA retained losses arising out of an indemnifiable event on the following basis:</p> <ul style="list-style-type: none"> <li>• Any losses below \$250,000 were self-insured by the ACTIA.</li> <li>• For those losses which exceeded \$250,000, the amount above \$250,000 contributed to an annual aggregate retention of \$7,500,000. This means that reinsurers were only liable to provide indemnity once individual losses in excess of \$250,000 cumulatively exceeded the annual aggregate retention of \$7,500,000.</li> <li>• If the \$7,500,000 aggregate retention were exceeded in 2019-2020, a deductible of \$250,000 for any one event applies to all subsequent losses in that year.</li> </ul>	<p>The only circumstances in which assets are not insured are where cover is unavailable in the insurance market for assets of that type.</p>

	Insurance	Coverage	Excluded assets
Northern Territory <sup>50</sup>	The Northern Territory has self-insurance arrangements that cover the majority of Northern Territory Government assets. The Northern Territory Government uses commercial insurance arrangements for limited public infrastructure assets (eg public buildings).	The Northern Territory Government agencies 'self-insure against risks of an insurable nature to the greatest extent possible and meet costs as they emerge because it is more effective for the Northern Territory Government to do so'.	The Northern Territory's self-insurance arrangements do not include government owned corporations and do not include government business divisions unless there are exceptional circumstances.

23.5 State and territory governments provide a range of training courses, materials and modules to support locally-led recovery capacities. The table below summarises the recovery related training provided by state and territory governments. The need for a national approach to recovery competencies and professional pathways for recovery practitioners is discussed in Chapter 21: Coordinating relief and recovery.

Table 37: State and territory recovery training

	Training
New South Wales <sup>51</sup>	Resilience NSW, as a registered training organisation, provides face to face and online training, although no specific recovery training is provided apart from introduction and overview courses, and training sessions to support the establishment of the Recovery Officer Program across NSW. Resilience NSW is planning a specific recovery training module aligned with the Australian Institute for Disaster Resilience’s <i>Community Recovery Handbook</i> .
Victoria <sup>52</sup>	<p>The Department of Environment, Land, Water and Planning (DELWP) provides recovery training as required in response to a fire season. For example in July 2019 three workshops were conducted by disaster recovery specialists for DELWP focussed on recovery, that is, ‘Disaster Recovery Leadership’, ‘Resilience and Wellbeing’ in the Workplace, and ‘Working Well with Disaster Affected People’. Recovery agencies also provide training that other agencies can attend, for example the Australian Red Cross provides training called ‘Supporting the supporters’, ‘Communicating in recovery’ and ‘Psychological First Aid’.</p> <p>The Department of Health and Human Services (DHHS) provide specific training for the emergency management sector that can be applied to relief and recovery settings, for example ‘Awareness of children’s needs in an emergency’.</p> <p>Bushfire Recovery Victoria (BRV) provides specific training to BRV Hub Co-ordinators as part of induction and ongoing training. BRV staff receive specific recovery training, training on various mental wellbeing issues related to trauma, family violence training and cultural awareness training. Following the 2019-20 bushfires, BRV engaged Grocon, who were contracted to carry out clean-up activities, to provide training and education for their staff and contractors on a variety of recovery topics, for example, site induction including interaction with property owners.</p>

Training	
<b>Queensland<sup>53</sup></b>	<p>Queensland Fire and Emergency Services (QFES) delivers ‘Recovery’ training modules as part of the Queensland Disaster Management Training Framework to state and local governments, non-government organisations and other disaster stakeholders. These modules are mandatory for local recovery staff.</p> <p>The Queensland Reconstruction Authority (QRA) in conjunction with QFES, deliver modules on disaster funding arrangements, including the Disaster Recovery Funding Arrangements (DRFA).</p> <p>As part of the Recovery Planning and Governance Project which commenced mid-2019, the QRA is also delivering a training package on local recovery plans.</p> <p>Online training modules, reflecting the capabilities required, including leadership, management, supervision, support and frontline roles of the State and District Recovery Event management Teams, are used to train Community Recovery Ready Reserve Staff. Community Recovery Trainers are also deployed during operations to support the Community Recovery Ready Reserve workforce in the field.</p>
<b>Western Australia<sup>54</sup></b>	<p>Department of Fire and Emergency Services is currently in the process of developing a Recovery Training Framework. Annual training is undertaken with the State Recovery Coordination Group with a survey undertaken in 2019 to obtain a baseline understanding of current capacity across the sector. The Western Australia Local Government Association delivers recovery training to local governments.</p>
<b>South Australia<sup>55</sup></b>	<p>South Australia does not have a training program for recovery, however the state looks to ensure that state government personnel will undertake an annual recovery refresher prior to the state’s risk weather season. The process will be formalised as part of the SA disaster recovery coordination framework which is currently being drafted. State Government delivers a residential recovery training session to Local Recovery Coordinators (LRC) who engage with communities during the recovery phase. LRCs also receive induction training which covers recovery processes and approaches.</p>
<b>Tasmania<sup>56</sup></b>	<p>Training and induction sessions were provided in 2017 and 2018 for State Government staff on the Recovery Staffing Register on recovery arrangements, policies and principles. Local governments are responsible for conducting training in relation to recovery centres.</p> <p>Tasmania suggests the following improvements for recovery training:</p> <ul style="list-style-type: none"> <li>• greater national training and development, and</li> <li>• development of national online training including general recovery training (community engagement, participatory planning, and psychosocial first aid) and evacuation centre management.</li> </ul>

Training	
Australian Capital Territory <sup>57</sup>	<p>Following the update of the ACT's Recovery Sub-Plan, the ACT has been working to increase its maturity with regard to recovery planning and operations. In November 2019 a consultant with expertise in recovery planning and operations facilitated a workshop with the ACT Recovery Committee.</p> <p>The ACT suggests the following improvements for recovery training:</p> <ul style="list-style-type: none"> <li>• development of an 'introduction to DRFA' course to provide a consistent base line understanding of Disaster Recovery Funding Arrangements, and</li> <li>• all jurisdictions working together to develop a national recovery course at introductory and advanced levels.</li> </ul>
Northern Territory <sup>58</sup>	<p>The Northern Territory Emergency Service provides emergency management training to agencies, however it does not provide any specific or tailored recovery training.</p> <p>The Northern Territory suggests the following improvements for recovery training:</p> <ul style="list-style-type: none"> <li>• development of a national coordination framework for recovery</li> <li>• national standards for recovery training</li> <li>• strategic planning for state and national recovery coordination</li> <li>• development of principles for prioritisation processes, and</li> <li>• a national recovery system for people resources, governance, systems and processes.</li> </ul>

23.6 Charitable fundraising is regulated by state and territory governments. The table below lists the legislation applicable to fundraising activities in each state and territory. The complexities of fundraising legislation are discussed in Chapter 21: Coordinating relief and recovery.

Table 38: State and territory fundraising legislation

Jurisdiction	Legislation
New South Wales <sup>59</sup>	<i>Charitable Fundraising Act 1991</i> (NSW) Charitable Fundraising Regulation 2015 (NSW)
Victoria <sup>60</sup>	<i>Fundraising Act 1998</i> (Vic) Fundraising Regulations 2009 (Vic)
Queensland <sup>61</sup>	<i>Collections Act 1966</i> (Qld) Collections Regulation 2008 (Qld)
Western Australia <sup>62</sup>	<i>Charitable Collections Act 1946</i> (WA) Charitable Collections Regulations 1947 (WA)
South Australia <sup>63</sup>	<i>Collections for Charitable Purposes Act 1939</i> (SA) Code of Practice for Collections for Charitable Purposes
Tasmania <sup>64</sup>	<i>Collections for Charities Act 2001</i> (Tas) Collections for Charities Regulations 2011 (Tas)
Australian Capital Territory <sup>65</sup>	<i>Charitable Collections Act 2003</i> (ACT) Charitable Collections Regulation 2003 (ACT)
Northern Territory <sup>66</sup>	No specific legislation that governs charitable fundraising however raffle and gaming activities are administered under the: <ul style="list-style-type: none"> <li>• <i>Gaming Control Act 1993</i> (NT)</li> <li>• Gaming Control (Community Gaming) Regulations 2006 (NT)</li> <li>• NT Code of Practice for Responsible Gambling 2016</li> <li>• NT Code of Practice for Responsible Online Gambling</li> </ul>

## Appendix 24 Recovery Supports

24.1 Table 39 estimates the contributions to recovery from the 2019-2020 bushfires.

Table 39: Recovery support provided during the 2019-2020 bushfires

Recovery expenditure	Funding
Australian Government disaster payments <sup>1</sup> <ul style="list-style-type: none"> <li>Australian Government Disaster Recovery Payment</li> <li>Disaster Recovery Allowance</li> <li>Additional Child Payment</li> </ul>	\$286 million
Australian Government – National Bushfire Recovery Fund <sup>2</sup>	\$2 billion
Donations and commitments by charities <sup>3</sup>	\$478 million
States and territories – Funding allocated for recovery initiatives <sup>4</sup>	\$1.8 billion
Joint Australian Government and states and territories - DRFA Estimates (excluding measures announced under the National Bushfire Recovery Fund) <sup>5</sup>	\$1.2 billion
Financial contributions by businesses <sup>6</sup>	\$70 million
Insured loss value <sup>7</sup>	\$2.33 billion
<b>TOTAL</b>	<b>\$8.2 billion</b> (rounded)

24.2 Table 40 to Table 47 collate details of assistance measures provided by each state and territory government under Categories A – D of the Disaster Recovery Funding Arrangements.

Table 40: New South Wales: Disaster Recovery Funding Arrangements (2019-2020 bushfires)<sup>8</sup>

Cat	Measure	Description	Assistance provided
A	Disaster Relief Grant	These are available for eligible individuals and families whose homes and essential household contents have been damaged or destroyed by a natural disaster.	Assistance may be in-kind or in the form of a cash grant depending on the approved applicant's circumstances. Specific limits apply for household contents and vary according to the composition of the household.

Cat	Measure	Description	Assistance provided
A	Minderoo Project	<p>The NSW Government is partnering with the Minderoo Foundation's Fire Fund to provide more than 100 temporary accommodation pods.</p> <p>The pods are stand-alone units with built in electricity, water, cooking and ablution facilities. They can accommodate individuals, couples or small families of three or four, and will be available for people to live in for up to two years, rent free.</p>	Temporary Housing Assistance
A	Immediate Assistance	Immediate assistance including food, clothing, personal items and emergency accommodation, may be provided to meet the essential emergency needs of people who are directly affected by a disaster. The assistance may be provided during and in the first days after a disaster.	Immediate needs
B	Emergency Works	Emergency Works are urgent activities necessary to temporarily restore an essential public asset to enable it to operate at an acceptable level of efficiency to support the immediate recovery of a community.	At cost of assessed eligible repair, less any required local council co-contribution as specified under the NSW Disaster Assistance Guidelines
B	Immediate Reconstruction Works	Immediate Reconstruction Works are activities, completed within three months that are undertaken to permanently restore an essential public asset to enable it to perform its pre-disaster function.	At cost of assessed eligible repair, less any required local council co-contribution as specified under the NSW Disaster Assistance Guidelines
B	Essential Public Asset Reconstruction Works	Essential Public Asset Reconstruction Works are reconstruction works on an essential public asset damaged as the direct result of a Natural Disaster, usually taking longer than three months, for which an estimated reconstruction must be developed.	At cost of assessed eligible repair, less any required local council co-contribution as specified under the NSW Disaster Assistance Guidelines
B	Subsidies for transport of stock to and from agistment and fodder and water	This assistance provides a subsidy on the transport of fodder and/or water to a property, stock to/from agistment and stock to sale or slaughter where there is a threat to livestock safety and welfare.	Up to \$15,000



Cat	Measure	Description	Assistance provided
C	Bushfire Mental Health Program (Part of the Community Recovery Fund)	<p>The objectives of the NSW Bushfires Mental Health Program are to:</p> <ul style="list-style-type: none"> <li>ensure that fire-affected individuals can access appropriate and timely clinical services to deal with mental health needs arising from the fires</li> <li>target vulnerable population groups across the region</li> <li>ensure emergency services staff and volunteers can access appropriate and timely clinical services to deal with mental health needs arising from the fires</li> </ul>	Provision of 34 Mental Health Clinicians across all bushfire-impacted local government areas
C	Bushfire Community Resilience and Economic Recovery Fund (BCRERF) (Part of the C - Community Recovery Fund)	To deliver locally led recovery activities to support local business and industry recovery and assist communities overcome the economic and social impacts of the bushfires. Phase 1 and Phase 2 each have their own separate eligibility criteria. Phase 3 criteria is yet to be developed.	Dependent on applicant / phase
C	Monitoring and Evaluation (Part of the C - Community Recovery Fund)	Monitoring and evaluation of the Cat C Community Recovery Fund.	As part of the Community Recovery Fund, funding has been allocated for the monitoring and evaluation of the fund
D	Residential Clean up – Make Safe & Clean up Program	Assistance for residential and commercial (small business and primary producers) clean-up including outbuildings within approximately 100 meters. Assistance will include expansion of local government waste facilities to take bushfire debris.	Predominately in-kind assistance to effect the clean-up and make-safe of properties
D	Recovery Exceptional Assistance Immediate Support Package for Councils	The Recovery Exceptional Assistance Immediate Support Package to Councils provided grants to 33 councils in NSW for recovery activities related to the 2019-20 bushfires.	Each council was provided with an initial \$1 million grant. Additional funding of between \$200,000 and \$416,000 was provided in a second tranche.
D	Disaster Recovery Grants – Small Business & Not-for-profit organisations	Grants of up to \$50,000 to assist with costs associated with the clean-up and reinstatement of small business or non-profit organisations' operations.	Up to \$50,000

Cat	Measure	Description	Assistance provided
D	Bushfire Affected Small Business Rebuild Grants - Small Business Support Grant	Grant of up to \$10,000 for small businesses that have been indirectly affected that can be used for meeting standard business costs, seeking financial advice to support the recovery of the business, adjust the business to be viable in the changed local context, develop the business and extending business reach through marketing and communication activities and make improvements to the business to make it more resilient to future disasters.	\$10,000
D	Disaster relief loans – Small Business	Small businesses which have been directly affected by a declared natural disaster including floods, fires or storm damage, may be eligible for low interest loans of up to \$130,000. This low interest rate loan can help a small business return to its normal level of trading or until the next major income is received within 12 months from the date of disaster, and replace and repair damage caused to the small business and associated improvements not covered by insurance.	Loans up to \$130,000
D	Disaster relief loans – Primary Producers	Primary producers directly affected by a declared natural disaster which are in urgent and genuine need of assistance, may be eligible for low interest loans of up to \$130,000.  This low interest rate loan can help a farm business to continue to operate for the next 12 months or until the next income is received, and replace and repair damage caused to the property and associated improvements not covered by insurance.	Loans up to \$130,000
D	Disaster relief loans – Non-profit organisations	Natural disaster relief loans assist voluntary non-profit organisations directly affected by a declared natural disaster including flood, fire or storm damage.  Low interest rate loans are available for the restoration of essential facilities that have been damaged or destroyed by a natural disaster, and may also be directed towards temporary storage or leasing of alternate premises.	Loans up to \$25,000

Cat	Measure	Description	Assistance provided
D	Disaster relief loans – Sporting and recreation clubs	Natural disaster financial assistance available to help sporting and recreation clubs directly affected by a declared natural disaster including flood, fire or storm damage.  This low interest rate loan can help meet the costs of restoring essential club facilities, equipment or other assets that have been damaged or destroyed by a natural disaster.	Loans up to \$10,000
D	Special Disaster Grant - Bushfires	This grant program aims to assist eligible primary producers impacted by 2019-2020 summer bushfire events (commencing August 2019) with the costs of immediate clean-up and repairs, where those costs are not covered by other assistance measures or existing insurance policies. This includes caring for injured stock or disposing of dead stock, and rebuilding or replacing damaged or destroyed on-farm fencing and other infrastructure. Damage may include that caused by fire, smoke, ash and/or soot.	Up to \$75,000
D	Bushfire Recovery Loan	The objective of these loans is to support small businesses, primary producers and non-profit organisations directly affected by the 2019-2020 bushfire disaster events (eligible disaster events commencing August 2019). The loans are intended for entities which have suffered significant damage to their assets and/or a significant loss of income as a direct result of the eligible disaster. The loans are intended to be used for the purposes of restoring and/or replacing damaged assets and/or to meet working capital expenses.  Concessional loans of up to \$500,000 are available, with two categories available: a Bushfire Working Capital working capital loan of up to \$50,000 and a Bushfire Recovery Loan of up to \$500,000.	Up to \$500,000

Cat	Measure	Description	Assistance provided
D	The Bushfire Working Capital Loan	<p>Concessional loans of up to \$500,000 are available, with two categories available: a Bushfire Working Capital working capital loan of up to \$50,000 and a Bushfire Recovery Loan of up to \$500,000.</p> <p>a) the amount available for the Bushfire Working Capital or Bushfire Recovery loan, is based on an assessment of the applicant's financial position, including any amount recoverable under an insurance policy; and cannot be more than the amount reasonably required.</p> <p>b) More than one application can be submitted up to a total of \$50,000 for the Bushfire Working Capital loan, or for the Bushfire Recovery loan up to a total of \$500,000 for all loans.</p>	Up to \$50,000
D	Volunteer Firefighter Payment	<p>The Volunteer Firefighter Payment is for eligible volunteer firefighters who are self-employed or employed by small and medium businesses, and have lost income.</p> <p>The NSW Government is administering the Australian Government's Volunteer Firefighters Financial Support Program, which is designed to help volunteer firefighters who have been called out for more than 10 days since 1 July 2019.</p>	Payments of up to \$300 per day, with a total cap of \$6000, will be available in the 2019-2020 financial year. The payments are tax-free and not means tested.
D	Local Economic Recovery and Complementary Projects Fund	To support the delivery of local recovery plans with priority given to the most severely impacted regions.	Dependant on applicant
D	Clean-up for Orchard Industry – part of the \$800 million clean-up program	To assist orchards in the Bilpin and Batlow LGAs to rebuild and replace netting and associated posts.	Dependant on applicant

Table 41: Victoria: Disaster Recovery Funding Arrangements (2019-2020 bushfires)<sup>9</sup>

Cat	Measure	Description	Assistance provided
A	Personal Hardship Assistance Program (PHAP) – relief assistance - Councils activities relating to relief and recovery operations	<p>Emergency relief assistance – to meet the immediate needs of families/individuals for emergency food, water, clothing, medication, transport or alternative accommodation.</p> <p>Emergency Relief Assistance is based on a fixed amount for each member of the household capped at the equivalent of the set payment for two adults and three children (\$1,960) Adult \$560, Child \$280.</p> <p>Councils also claim under this DRFA measure, actual eligible relief and recovery operation costs.</p>	<p>PHAP – Emergency Relief Assistance is based on a fixed amount for each member of the household capped at the equivalent of the set payment for two adults and three children <b>(\$1,960) Adult \$560, Child \$280.</b></p> <p><b>Councils’ activities</b> relating to relief and recovery operations are reimbursed on actual eligible costs incurred.</p>
A	Personal Hardship Assistance Program (PHAP) – re-establishment assistance	<p>Emergency re-establishment assistance – to repair or replace essential household items that have been destroyed or damaged as a result of the emergency.</p> <p>Applications must meet the income test requirements.</p> <p>Applicants may apply for assistance under the ‘essential household items’ category. This category is for repair or replacement of items that are considered critical in returning a property to a liveable condition.</p> <p>Although there is no sublimit on this category, there are maximum payment amounts available based on the rooms where essential items need to be replaced. Available to tenants and owner-occupiers subject to supports required not being covered by insurance.</p> <p>The total maximum emergency re-establishment payment is \$42,250 per household (as at December 2019). This amount covers all eligible measures for re-establishment. However, assistance to repair or replace essential household items must not exceed \$26,000 per household.</p>	<p>The total maximum emergency re-establishment payment is <b>\$42,250</b> per household (as at December 2019) across the categories.</p> <p>Alternative accommodation and essential household items categories of assistance have their own limits that must not be exceeded. Assistance to repair or replace essential household items must not exceed \$26,000 per household</p>

Cat	Measure	Description	Assistance provided
A	Personal Hardship Assistance Program (PHAP) – re-establishment assistance	<p>Emergency re-establishment assistance – for urgent repairs necessary to reinstate the home to a habitable condition for occupation. Applications must meet the income test requirements.</p> <p>Applicants may apply for assistance under the ‘essential repairs’ category. This category includes repairs to walls, roofing or ceilings or similar.</p> <p>Assistance can also be provided to reconnect or restore essential services including electricity, gas or water where damage is the result of an emergency event.</p> <p>The total maximum emergency re-establishment payment is \$42,250 per household (as at December 2019) across the PHAP categories. Alternative accommodation and essential household items categories of assistance have their own limits that must not be exceeded.</p>	<p>The total maximum emergency re-establishment payment is <b>\$42,250</b> per household (as at December 2019) across the categories.</p> <p>Alternative accommodation and essential household items categories of assistance have their own limits that must not be exceeded.</p>
A	Personal Hardship Assistance Program (PHAP) – Re-establishment assistance - State Coordinated Clean (SCC) Up Program prior to Black Summer bushfires - Council Clean Ups	<p>Emergency re-establishment assistance – demolition or rebuilding is available to owner-occupiers only. This assistance is available to demolish or rebuild a principal place of residence where it cannot be repaired.</p> <p>Where the home is destroyed and requires demolition, the owner(s) may apply for assistance under this category. Assistance can also be provided to assist with rebuilding if the property is not insured. Assistance to rebuild will not be provided if the household has building insurance. Assistance will not be provided for demolition if there is insurance for demolition.</p> <p>The total maximum emergency re-establishment payment is \$42,250 per household (as at December 2019) This amount covers all eligible measures for re-establishment.</p> <p>SCC: High level framework to activate a SCC. The high level framework consists of an event-by-event assessment based on scale, severity, complexity of clean-up operation required. The contribution model can vary.</p> <p>Council Clean Ups - Councils are also able to undertake clean-up activities.</p> <p>Black Summer Bushfires - The SCC activated for the Black Summer bushfires is captured in Category D section of this Table.</p>	<p>The total maximum emergency re-establishment payment is <b>\$42,250</b> per household (as at December 2019) across the categories.</p> <p><b>SCC:</b> An event-by-event assessment based on scale, severity, complexity of clean-up operation required. Contribution model can vary.</p> <p><b>Council Clean Up activities</b> - an event by event clean-up operation.</p>

Cat	Measure	Description	Assistance provided
A	Personal Hardship Assistance Program (PHAP) – re-establishment assistance - State Coordinated Clean (SCC) Up Program prior to Black Summer bushfires - Council Clean Ups	<p>PHAP: Emergency re-establishment assistance - for removal of debris is available to owner-occupiers only. Assistance is provided to return the principal place of residence to an accessible and/or habitable condition.</p> <p>The total maximum emergency re-establishment payment is \$42,250 per household (as at December 2019). This amount covers all eligible measures for re-establishment.</p> <p><b>SCC:</b> High level framework to activate a State Coordinated Clean up. The high level framework is an event-by-event assessment based on scale, severity, complexity of clean-up operation required. The contribution model can vary.</p> <p><b>Council Clean Ups</b> - Councils also undertake clean-up activities.</p> <p>Black Summer Bushfires - The SCC activated for the Black Summer bushfires is captured in Category D section of this Table.</p>	<p><b>PHAP:</b> The total maximum emergency re-establishment payment is <b>\$42,250</b> per household (as at December 2019) across the six re-establishment categories.</p> <p><b>SCC:</b> An event-by-event assessment based on scale, severity, complexity of clean-up operation required. Contribution model can vary.</p> <p><b>Council Clean Up activities</b> - an event by event clean-up operation</p>
A	Personal and Financial Counselling	<p>Personal and financial counselling to support people who are suffering personal hardship and distress as a direct result of a disaster.</p> <p>This assistance is administered by the Victorian Department of Health and Human Services. Individuals can access this via the VicEmergency Hotline.</p> <p>Specific to the Black Summer Bushfires, a \$15.8 million DHHS Case Support Program was also provided.</p>	<p>Personal and financial counselling to support people who are suffering personal hardship and distress as a direct result of a disaster.</p> <p>The case support program announced specifically for the Black Summer Bushfires will help individuals navigate the various support services available including financial assistance; mental health services; family violence supports; services for repairing and rebuilding damaged properties; and, re-establishing livelihoods.</p>

Cat	Measure	Description	Assistance provided
A	Community Recovery Officer (CRO)	<p>Only one CRO may be employed for each declared eligible event, irrespective of the Local Government Areas (LGA) that have been impacted by the event.</p> <p>Where the scale and circumstances of the event warrants the consideration of additional CROs, EMV may submit an application to the Commonwealth seeking additional funding for this purpose. EMV may request that municipal councils and government agencies provide further information in order to demonstrate the requirement and support this application.</p> <p>Appropriate funding amounts for employee and operating expenses will be determined by the employing organisation, consistent with the final approved position description, and reflecting the anticipated community need.</p>	<p>The employment of the temporary CRO may be for a maximum full-time equivalent (FTE) period of up to 12 months. This may be represented as 1 x 1.0 FTE for 12 months, 2 x 1.0 FTE for six months or 0.5 FTE for 2 years, as long as the expenditure claimed equals one 12-month FTE engagement</p>
A	Counter Disaster Operations of an affected individual	Activity undertaken to protect residential properties.	Reimbursement of eligible costs



Cat	Measure	Description	Assistance provided
B	Loans for small businesses – Interest rate subsidy	<p>Once activated, under Category B of the DRFA, concessional loans for small businesses located in the LGA that were impacted by a natural disaster and who have either incurred significant damage to assets or suffered a significant loss of income as a consequence of the disaster event are available.</p> <p>Interest subsidy loans are provided by financial services outsourced provider engaged by the Victorian Government – Rural Finance Bendigo Bank, directly to the small businesses.</p>	<p><b>BAU Loans under the DRFA:</b> Direct damage loans are up to \$200,000 and significant loss of income loans up to \$100,000. Small businesses pay a discounted interest rate with the financial services outsourced provider who then recoups the interest rate differential (discounted interest rate and the market rate) from the Victorian Government</p> <p><b>Black Summer Loans:</b> Combined maximum loans for direct damage and significant loss of income of up to \$500,000. A two-year non-accruing interest period and discounted interest rate of up to 10 years. Small businesses pay a discounted interest rate with the financial services outsourced provider who then recoups the interest rate differential (discounted interest rate and the market rate) from the Victorian Government.</p>

Cat	Measure	Description	Assistance provided
B	Concessional loans for Primary Producers – Interest rate subsidy	<p>Once activated under the DRFA, concessional loans for primary producers located in the LGA who were impacted by a natural disaster and who have either incurred significant damage to assets or suffered a significant loss of income as a consequence of the disaster event are available.</p> <p>Interest subsidy loans are provided by financial services outsourced provider engaged by the Victorian Government - Bendigo Bank, directly to the primary producers</p>	<p><b>BAU Loans:</b> Direct damage loans are up to \$200,000 and significant loss of income loans up to \$100,000. Primary Producer pay a discounted interest rate with the financial services outsourced provider who then recoups the interest rate differential (discounted interest rate and the market rate) from the Victorian Government.</p> <p><b>Black Summer Loans:</b> Combined maximum loans for direct damage and significant loss of income of up to \$500,000. A two- year non-accruing interest period and discounted interest rate of up to 10 years. Small businesses pay a discounted interest rate with the financial services outsourced provider who then recoups the interest rate differential (discounted interest rate and the market rate) from the Victorian Government</p>

Cat	Measure	Description	Assistance provided
B	Concessional loans for non-profit organisations – Interest rate subsidy	<p>Once activated under the DRFA, concessional loans for non-profit organisations located in the LGA that were impacted by a natural disaster and who have either incurred significant damage to assets or suffered a significant loss of income as a consequence of the disaster event are available.</p> <p>Interest subsidy loans are provided by financial services outsourced provider engaged by the Victorian Government - Bendigo Bank, directly to the Non-profit organisation</p>	<p><b>BAU Loans:</b> Direct damage loans are up to <b>\$200,000</b> and significant loss of income loans up to <b>\$100,000</b>.</p> <p>Non-profit organisations pay a discounted interest rate with the financial services outsourced provider who then recoups the interest rate differential (discounted interest rate and the market rate) from the Victorian Government.</p> <p><b>Black Summer Loans:</b> Combined maximum loans for direct damage and significant loss of income of up to \$500,000. A two-year non-accruing interest period and discounted interest rate of up to 10 years. Small businesses pay a discounted interest rate with the financial services outsourced provider who then recoups the interest rate differential (discounted interest rate and the market rate) from the Victorian Government.</p>
B	Freight Subsidy	The transport support aims to assist primary producers (including apiarists) affected by the bushfire event to meet immediate animal welfare and safety needs and to recover from the effects of the bushfire event. Only activated for the Black Summer bushfires.	A transport subsidy of up to 50 per cent of the total eligible transport costs incurred to a maximum (or combined total – where multiple trips apply) of <b>\$15,000</b> .
B	Counter Disaster operations for the protection of the general public	Assistance aimed at protecting the general public and ensuring public health and safety in public areas.	Bushfire suppression expenditure as completed under the direction of the Department of Environment, Land Water and Planning (DELWP).

Cat	Measure	Description	Assistance provided
B	Emergency Works	An activity undertaken by an eligible undertaking to temporarily restore an essential public asset. Emergency works activities are urgent activities necessary to temporarily restore an essential public asset to enable it to operate/be operated at an acceptable level of efficiency to support the immediate recovery of a community, and are completed before essential public asset reconstruction works take place in accordance with these arrangements.	Reimbursement of eligible costs. Uncapped.
B	Immediate Reconstruction Works for essential public assets	Immediate activities carried out and which fully restore the essential public asset Immediate reconstruction works are immediate activities carried out by the state to fully reconstruct an essential public asset, and occur following a decision of the state that no essential public asset reconstruction works are required.	Reimbursement of eligible costs. Uncapped.
B	Essential public asset reconstruction works for which the state develops an estimated reconstruction cost in accordance with these arrangements	An essential public asset directly damaged by an eligible disaster, or a re-damaged essential public asset may be reconstructed to its pre-disaster function	Reimbursement of eligible costs up to the approved certified estimate that is submitted by councils. Advances of funding are available where need is demonstrated.
C	Small Business and Non-Profit Organisations Recovery Grants	Small Business and Non-Profit Organisations Clean-up and Restoration Grants to support the sector when it has been severely affected by a disaster event and the community risks losing essential small business. Grants are aimed at covering the cost of clean-up and reinstatement but is not intended to compensate for loss.	<b>BAU grant</b> – n/a <b>Black Summer grants</b> is a maximum of up to \$50,000 to eligible small businesses and non-profit organisations.
C	Primary Producer Recovery Grants	Primary Producer Clean Up and Restoration Grants to support the primary production sector when it has been severely affected by a disaster event and the community risks losing essential producers. Grants are aimed at covering the cost of clean-up and reinstatement but is not intended to compensate for loss.	<b>BAU grant</b> is a maximum grant support available under this program is \$10,000 for standard recovery grants and up to \$25,000 for exceptional circumstance recovery grants. <b>Black Summer Grants</b> is a maximum of up to \$75,000.

Cat	Measure	Description	Assistance provided
C	Community Recovery Fund - Community and Emergency Services Health Program	<p>Existing Mental Health Service Providers \$5 million with Department Health and Human Services as the delivery partner.</p> <p>Mental Health Support for Emergency Services and Agencies \$2.5 million with Emergency Management Victoria as the delivery partner. Applications received from organisations have been assessed, with grant recipients notified of the funding decisions. Funding agreements are being drafted.</p> <p>Families getting kids back to school and Student Welfare Support Program \$2.5 million with Department of Education and Training as the delivery partner. As at 30 June 2020, more than 3,900 students from 76 government and non-government schools have been supported with either loss of income and or loss of homes.</p>	<p>Event-by-event based, as agreed between the Premier and Prime Minister.</p> <p><b>Black Summer</b> – A Phase 1 \$86 million Community Recovery Package was announced consisting of:</p> <ul style="list-style-type: none"> <li>· Community and Emergency Services Health Program (\$10 million);</li> </ul>
C	Community Recovery Fund - Community Recovery Hubs	<p>Community Recovery Hubs are operational in Bright, Bairnsdale, Buchan, Cann Valley, Corryong, Mallacoota, Orbst and Sarsfield.</p> <p>Business Recovery Advisers have supported more than 950 businesses impacted by the bushfire, identifying relevant planning and building controls that apply to each site, as well as identifying and advising where sites that may have difficulty complying with the applicable planning and building controls.</p>	<p>Event by event based agreed between the Premier and Prime Minister.</p> <p><b>Black Summer</b> – A Phase 1 \$86 million Community Recovery Package was announced consisting of:</p> <ul style="list-style-type: none"> <li>· Community Recovery Hubs (\$15 million)</li> </ul>
C	Community Recovery Fund - Community Recovery Committees (CRCs)	<p>14 CRCs have been established in:</p> <p>East Gippsland: Buchan, Bruthen, Clifton Creek, Mallacoota, Sasfield and Wairewa; and North East: Alpine, Upper Murray Regional, Cudgewa, Walwa, Towong, Tintaldra, Biggara and Lucyvale/Berringama.</p> <p>Four East Gippsland CRCs are still forming and three communities in the North East are still determining whether to establish CRCs.</p>	<p>Event by event based agreed between the Premier and Prime Minister.</p> <p><b>Black Summer</b> – A Phase 1 \$86 million Community Recovery Package was announced consisting of:</p> <ul style="list-style-type: none"> <li>· Community Recovery Committees (\$6 million)</li> </ul>

Cat	Measure	Description	Assistance provided
C	Community Recovery Fund - Community Recovery and Resilience Grants	<p>Community Events (BRV) \$1million. Grants program on hold due to COVID-19 restrictions on events.</p> <p>Local Government Authorities and Community Service Organisations \$7.5 million. Grants program went live to receive applications in August 2020.</p> <p>Community Recovery Grants \$15million. Guidelines under development and is anticipated to go live for applications in October 2020.</p> <p>Community Facilities \$5million. Grants program went live in late June 2020. Seven applications received to date have been assessed with three applications recommended for funding, further information is being sought on two applications and two applications not recommended for funding under this program.</p> <p>Aboriginal Community Recovery Grants \$3.5million. Ten applications have been received from Aboriginal Community Controlled Organisations and are currently being assessed by a Panel.</p> <p>Community Events Grants \$1.65 million, with Department of Jobs, Precincts and Regions (DJPR) as the delivery partner. Program delivery has been impacted due to COVID-19 restrictions.</p> <p>Arts Initiatives \$0.7 million with DJPR as the delivery partner,</p> <p>Community Leadership Workshops \$0.5 million with DJPR as the delivery partner.</p>	<p>Event by event based agreed between the Premier and Prime Minister.</p> <p><b>Black Summer</b> – A Phase 1 \$86 million Community Recovery Package was announced consisting of:</p> <ul style="list-style-type: none"> <li>Community Recovery and Resilience Grants (\$35 million)</li> </ul>

Cat	Measure	Description	Assistance provided
C	Community Recovery Fund - Immediate Reconstruction and Rebuilding Programs	<p>Implementation or replacement of critical household water infrastructure and water monitoring gauges \$8 million with Department of Environment, Land, Water and Planning coordinating delivery with Melbourne Water. Program will open in September 2020 for applications for the rebate.</p> <p>Temporary Accommodation (Short Term Modular Housing) \$9 million. Sites have been identified and Short Term Module Housing construction underway.</p> <p>Co-ordinated Planning, Building and Heritage response \$2.5 million. Preliminary assessments of fire affected properties damaged and destroyed are underway.</p> <p>Further Impact Assessments \$0.5 million. This work is yet to commence.</p>	<p>Event by Event based agreed between the Premier and Prime Minister.</p> <p><b>Black Summer</b> – A Phase 1 \$86 million Community Recovery Package was announced consisting of:</p> <ul style="list-style-type: none"> <li>· Immediate Reconstruction and Rebuilding Programs (\$20 million)</li> </ul>
D	Small Business Bushfire Support Grants	Small Business Bushfire Support Grants, is to support small businesses significantly affected by an event	<b>Black Summer Grants</b> is a maximum of up to \$10,000
D	State Coordinated Clean Up	Black Summer: Fully funded state clean-up program to demolish, remove and safely dispose of all building destroyed or damaged beyond repair.	<p>Fully funded state coordinated clean-up. Insured and uninsured property owners will not be required to contribute to the cost of the program</p> <p>The Insurance Council of Australia has assured the Victorian Government that all savings insurers accrue from the Government-funded clean-up will be passed on directly to policy holders so they can use those funds to help rebuild</p>

Cat	Measure	Description	Assistance provided
D	Shire Council Discretionary Funds	In recognition of the exceptional circumstances that have resulted from the severity, scale, and duration of the 2019-2020 bushfire season, the Commonwealth Government made available immediate support payments to eligible LGAs that are assessed as requiring assistance through the Bushfire Recovery Exceptional Assistance Local Government Areas Package. Fifteen Victorian LGAs have received a total of \$6.4 million.	In recognition of the exceptional circumstances that have resulted from the severity, scale, and duration of the 2019-2020 bushfire season, the Commonwealth Government has also made available immediate support payments to eligible LGAs that are assessed as requiring assistance through the Bushfire Recovery Exceptional Assistance Local Government Areas Package.

Table 42: Queensland: Disaster Recovery Funding Arrangements (2019-2020 bushfires)<sup>10</sup>

Cat	Measure	Description	Assistance provided
A	Counter Disaster Operations	Reimbursement of extraordinary costs associated with eligible activities to alleviate personal hardship and distress. Reimbursement of extraordinary costs associated with eligible activities aimed at protecting the general public and ensuring public health and safety in public areas (e.g. the community as a whole will benefit from the activity being undertaken).	Reimbursement of extraordinary costs
A	Personal Hardship Assistance Scheme - Emergency Hardship Assistance (EHA)	<b>Emergency Hardship Assistance (EHA)</b> – a grant to address the immediate needs (e.g. food, clothing, emergency accommodation or medical supplies) of individuals and families who are unable to support/fund their own relief and recovery.	EHA Grant: \$180 for individuals, up to \$900 for families of five or more
A	Personal Hardship Assistance Scheme - Essential Services Hardship Assistance (ESHA)	<b>Essential Services Hardship Assistance (ESHA)</b> – a grant to individuals or families who are suffering hardship by loss of essential services for more than five days, and are unable to provide for their own recovery from their own resources.	ESHA Grant: \$150 for individuals, up to \$750 for families of 5 or more
A	Personal Hardship Assistance Scheme - Essential Household Contents Grant (EHCG)	<b>Essential Household Contents Grant (EHCG)</b> – a financial contribution towards the repair or replacement of uninsured essential household contents.	EHCG: \$1,765 for an individual, \$5,300 for couples or families



Cat	Measure	Description	Assistance provided
A	Personal Hardship Assistance Scheme - Structural Assistance Grant (SAG)	<b>Structural Assistance Grant (SAG)</b> – a financial contribution towards the repair of damage to an uninsured dwelling (including caravans and residential vessels) to return it to a safe, habitable and secure condition.	SAG: \$10,995 for single adults, \$14,685 for couples or families
B	Counter Disaster Operations	Reimbursement of extraordinary costs associated with eligible activities to alleviate personal hardship and distress. Reimbursement of extraordinary costs associated with eligible activities aimed at protecting the general public and ensuring public health and safety in public areas (e.g. the community as a whole will benefit from the activity being undertaken).	Reimbursement of extraordinary costs
B	Reconstruction of Essential Public Assets (REPA) Emergency Works for essential public assets Immediate Reconstruction Works for essential public assets	Reconstruction of eligible uninsured essential public assets damaged as a direct result of an eligible disaster to pre-disaster function.	Event-specific
B	Essential Services Safety and Reconnection Scheme	Funding to inspect and/or repair damaged essential services (electricity, gas, water, sewerage/septic systems)	Up to \$5,000 to homeowners
B	Freight Subsidies	Assistance for movement of stock, feed, machinery, fuel, water and building/ fencing materials.	Up to \$5,000
C	Community Recovery Fund	Aimed at community recovery, community development and community capacity building for the future. Examples include: <ul style="list-style-type: none"> <li>• Marketing campaign</li> <li>• Tourism recovery</li> <li>• Environmental restoration</li> <li>• Mental health recovery</li> <li>• Community development officers</li> <li>• Flexible grants</li> </ul>	Event-specific
C	Community Recovery Fund - mental health and wellbeing	To improve the mental health of those adversely affected by bushfires in September – December 2019 and to enhance the resilience of affected communities.	Event-specific

Cat	Measure	Description	Assistance provided
C	Community Recovery Fund - Community Development Officers (CDO)	To support longer-term recovery of vulnerable community members, impacted by the Queensland bushfires September – December 2019	Event-specific
C	Community Recovery Fund - Flexible Funding Grants	Flexible grants to implement projects aimed at driving recovery, and re-building community connectivity and resilience in communities impacted by the Queensland bushfires in September – December 2019	Event-specific
C	Community Recovery Fund - Evaluation	QRA will evaluate the Community Recovery Fund in line with the National Monitoring and Evaluation Framework for Disaster Recovery Programs	Event-specific
C	Tourism Recovery Package - marketing campaigns	Support the recovery of areas of the state with local economies that rely heavily on tourism through the following: Regional Tourism Marketing Campaign; Wine Tourism Marketing Program; Go Local Marketing Campaign.	Event-specific
C	Tourism Recovery Package - tourism recovery officers	To support the long-term recovery of vulnerable tourism operators impacted by the Queensland bushfires.	Event-specific
C	Tourism Recovery Package - tourism recovery fund for local governments	To support the long-term recovery of vulnerable tourism operators impacted by the Queensland Bushfires.	Event-specific
C	Tourism Recovery Package - restore and improve the resilience of national park walking trails	Funding to restore walking tracks, trails and associated infrastructure directly damaged by the Bushfires.	Event-specific
C, D	Special Disaster Assistance Recovery Grants	Grants can be used for clean-up and reinstatement but not for providing compensation for losses (i.e. loss of income/trade).	Standard: Cat C Up to \$15,000 for small business; to \$25,000 for primary producers 2019 Bushfires: Cat C uplift: to \$50,000 for small businesses; to \$75,000 for primary producers

Cat	Measure	Description	Assistance provided
D	Extraordinary assistance	Measures may be made available when the community is so severely affected by an eligible disaster that additional funding is required to meet particular circumstances of the event and where a gap or need for special assistance above and beyond the standard suite (Category A and B) of the DRFA assistance arises.	Event-specific
D	Binna Burra tourism recovery package	To support the long-term recovery of vulnerable tourism operators impacted by the Queensland bushfires.	Event-specific
D	Volunteer Firefighter Compensation Package	In recognition of the hard work and sacrifices made by volunteers across Queensland and interstate during the prolonged and devastating bushfire season, Rural Fire Service and State Emergency Services volunteers will be able to claim up to \$6000 as compensation for income lost while protecting our communities	Event-specific
D	Bushfire Recovery Exceptional Assistance Immediate Support Package	\$1 million per 'severely affected' LGA. Councils may spend their \$1 million payments on projects and activities that they deem essential for the recovery and renewal of their communities	Event-specific
D	Extraordinary Bushfire Assistance (Not-for-profit Organisations) Loans	Loans to repair or replace damaged plant and equipment, and/or repair essential premises.	Concessional loans up to \$500,000
D	Extraordinary Bushfire Assistance (Primary Producers) Loans	Loans to repair or replace damaged buildings, plant and equipment or livestock.	Concessional loans up to \$500,000.
D	Extraordinary Bushfire Assistance (Small Business) Loans	Loans to repair or replace damaged buildings, plant and equipment, or stock.	Concessional loans up to \$500,000
D	Bushfires recovery grants for apple growers	To assist apple growers whose properties were damaged by the 2019 bushfires by providing a grant for the re-establishment or repair of apple orchards.	\$120,000 per hectare of apple orchard with a matched contribution from the producer
D	Local Economic Recovery Program	To support projects that contribute to local and regional economic and social recovery and improve future resilience in areas most severely impacted by the 2019-20 bushfires.	Up to \$5m

Table 43: Western Australia: Disaster Recovery Funding Arrangements (2019-2020 bushfires)<sup>11</sup>

Cat	Measure	Description	Assistance provided
A	4.2.2 a) emergency food, clothing or temporary accommodation	<p>Western Australia offer an emergency assistance grant of \$200 for an individual, and a maximum of \$800 for a family, and in-kind assistance for temporary living arrangements.</p> <p>This assistance helps support people who have been evacuated or those who are stranded due to the disaster to meet their immediate and basic needs. This may include food, essential clothing, other personal items including medical and/or pharmaceutical items, access to communications, transport, and document replacement costs (e.g. birth certificate).</p> <p>No means test is applied to these measures.</p> <p>The timeframe in which the emergency assistance grant is available is not specified, however the temporary living arrangements grant is available for up to three weeks.</p>	<p>Individual amount \$200</p> <p>Maximum grant amount \$800</p>
A	4.2.2 b) repair /replacement of essential items of furniture and personal effects	<p>Western Australia offer grants to both households and caravans with a maximum grant amount of \$10,500 and \$5,000 respectively. The maximum grant amount is not dependent on number of household members, however a family of two adults and one child must have a combined income of less than \$79,826 to be eligible for either grant, with realisable assets included in assessment of eligibility.</p> <p>The assistance supports those who are unable to return to a functioning capacity by providing assistance to repair or replace certain essential household items in their principal place of residence or assisting with alternative accommodation for those who are uninsured or underinsured.</p> <p>The timeframe in which these grants are available is not specified.</p>	<p>Household \$10,500</p> <p>Caravans \$5,000</p>

Cat	Measure	Description	Assistance provided
A	4.2.2 c) essential repairs to housing, including temporary repairs and repairs necessary to restore housing to a habitable condition	Western Australia offer grants to both households and caravans with a maximum grant amount of \$10,000 and \$5,000 respectively, to provide assistance with costs associated with repairing or replacing owner-occupied homes to a habitable, safe and secure condition following the disaster. The maximum grant amount is not dependent on the number of household members, however a family of two adults and one child must have a combined income of less than \$79,826 to be eligible for either grant, with realisable assets included in the assessment of eligibility. The timeframe in which this grant is available is not specified, as it is applied on a targeted case by case basis.	Household \$10,000 Caravans \$5,000
A	4.2.2 d) demolition or rebuilding to restore housing to a habitable condition	Western Australia note that this measure is offered by the state, but has not been accessed or activated to date. As a result, detailed information regarding the grant amount, timeframe and means testing associated with this assistance is unavailable.	N/A
A	4.2.2 e) removal of debris from residential properties to make them safe and habitable	Western Australia does not offer monetary assistance directly to individuals, however in-kind assistance is provided through council removal works or payment directly to contractors. There is no fixed value attached to this measure and it is not means tested. The assistance has an initial application window of three months.	no value specified
A	4.2.2 f) extraordinary counter disaster operations for the benefit of an affected individual	To provide assistance to individuals who are under threat from, or who have been directly affected by, an eligible disaster.	no value specified

Cat	Measure	Description	Assistance provided
A	4.2.2 g) personal and financial counselling	Western Australia provide two grants. The first relates to personal psychological support services, through the in-kind provision of up to six sessions with a registered psychologist. There is no time limit on availability of this measure. Western Australia's second grant relates to primary producers seeking professional advice relating to issues arising from the natural disaster event, which is delivered through reimbursement of associated fees. The grant is capped at \$1,500 and has an application window for six months. This measure is not means tested.	Personal Psychological support session - up to six sessions - in kind provision Professional advice for Primary Producers - \$1500
A	4.2.2 h) Community Recovery Officer	A Community Recovery Officer (CRO) is to support community recovery from disasters by working with the community to identify recovery needs, assist in accessing information and resources to develop local recovery programs and provide community capacity building as required.  In circumstances where a disaster meets Australian Government eligibility criteria, a temporary Community Recovery Officer (CRO), for a full-time equivalent period of up to 12 months, to work with the disaster-affected community.	Funding is provided to establish new temporary CRO roles, to respond to specific disasters.  Assistance is provided to fund or augment existing community development, emergency management or similar roles within the local government or community services workforce.
B	4.3.2 a) Counter Disaster Operation for the protection of the general public	To protect a community from the impacts of a disaster a state may be required to undertake a range of disaster response activities, also known as Counter Disaster Operations (CDO).	Eligible actual costs are funded
B	4.3.2 h) interest rate subsidy to small businesses or primary producers whose assets have been significantly damaged as a direct result of an eligible disaster	Western Australia offer an interest rate subsidy loan set at 4 per cent. The maximum amount the subsidy applies to is \$150,000 of the applicant's new loan, with the total subsidy value capped at \$6,000. This measure has an application window of 6 months.  Support measures are designed to assist in meeting the needs of Small Business and/or Primary Producers whose assets (or primary production business) has/have been affected by a disaster.	Interest rate Subsidy – 4 per cent Maximum loan - \$150,000 Maximum period for the subsidy is 10 years.

Cat	Measure	Description	Assistance provided
B	4.3.2 k) freight subsidy to primary producers whose assets have been significantly damaged	<p>Western Australia offer a freight subsidy of 50 per cent of costs incurred relating to the transport of livestock, fodder, building, fencing or machinery. A limit to the maximum amount available under the subsidy is not specified. The grants application window is generally 6 months, it can be reviewed and extended dependant on the type and size of the event.</p> <p>Support measures are designed to assist in meeting the needs of Primary Producers whose assets or primary production business has/have been affected by a disaster.</p> <p>This assistance reimburses the primary producer a maximum of 50 per cent of the costs to the producer of transporting any of the following as a direct result of a natural disaster: livestock; fodder or water for livestock; or Building or fencing equipment or machinery.</p>	Cost share 50 per cent
B	4.3.2.b) Emergency works for essential public assets	Emergency works for essential public assets.	Eligible actual costs are funded
B	4.3.2.c) Immediate reconstruction Works	Immediate reconstruction Works.	Eligible actual costs are funded
B	4.3.2 d) Essential Public Asset Reconstruction (EPAR) works		Eligible actual costs are funded following an Established Cost Estimate being approved.
B	4.4.2 a) A community recovery fund	<p>A community recovery fund (CRF) may be activated in circumstances where a community has been severely affected and has identified a need to restore social networks, community functioning and community facilities.</p> <p>The focus of this assistance is on community recovery, community development and community capacity building.</p>	The approved funding amount
C	4.4.2 b) Recovery grants for small businesses	Western Australia offer small businesses a maximum grant amount of up to \$10,000, unless exceptional circumstances are identified , in which case they offer grants up to \$25,000. The grants have an application Window of six months	<p>Standard grant amount - \$10,000</p> <p>Exceptional circumstances limit - \$25,000</p>

Cat	Measure	Description	Assistance provided
C	4.4.2 c) Recovery grants for primary producers	Western Australia offer primary producers a maximum grant amount of up to \$10,000, unless exceptional circumstances are identified, in which case they offer grants up to \$25,000. The grants application window is generally six months, it can be reviewed and extended dependant on the type and size of the event.	Standard grant amount - \$10,000 Exceptional circumstances limit - \$25,000



Table 44: South Australia: Disaster Recovery Funding Arrangements (2019-2020 bushfires)<sup>12</sup>

Cat	Measure	Description	Assistance provided
A	Relief and Recovery Package - Cudlee Creek and Kangaroo Island: Relief grants	Grants to assist immediate relief and recovery activities, such as (a) personal hardship and distress grants (one-off emergency grants to assist with immediate, temporary relief) (b) re-establishment grants (to help the uninsured to repair bushfire-damaged homes or replace essential household items) (c) temporary accommodation grants (to pay for short term emergency accommodation for individuals and families unable to return to their homes).	a) PHD grants are at a fixed amount for each member of the household, capped at the equivalent payment for a family of two adults and two children Adult \$280 Child \$140 Max \$700 b) Re-establishment assistance is capped at \$20,000 per household
A	Counter Disaster Operations	N/A	N/A

Cat	Measure	Description	Assistance provided
B	Counter Disaster Operations assistance to the general public	<p>Extraordinary Bushfire Response costs - CFS/MFS/SES</p> <p>CFS, MFS and SES have incurred considerable additional response costs in relation to the most recent Bushfires in South Australia.</p> <p>Significant additional response costs have been incurred including:</p> <ul style="list-style-type: none"> <li>• Aircraft operating hours for sustained aerial bombing operations.</li> <li>• Additional aircraft including Large Aerial Tankers</li> <li>• Fire suppressants (foam, gel and retardant) used in aerial bombing and by ground crews.</li> <li>• Bulldozer hire to create control lines and other plant hire to establish staging areas/base camps.</li> <li>• Transport, accommodation, catering and consumables for multiple ground crews over day and night shifts for extended periods.</li> <li>• Fuel for fire trucks and support vehicles operating on day and night shifts for extended periods.</li> <li>• Replenishment of essential water supplies taken from dams and tanks for firefighting.</li> <li>• Additional hours and overtime for 24 hour staffing of Incident Management Teams, Regional and State Coordination Centres as well as paid firefighting crews from MFS.</li> <li>• Repairs to fire trucks and equipment damaged during the fires.</li> </ul>	N/A
B	Counter Disaster Operations assistance to the general public	<p>Bushfire response costs Department for Environment and Water.</p> <p>These are the immediate emergency responses fire costs and include salaries and wages and on costs for workers to attend the fires.</p>	N/A
B	Counter Disaster Operations assistance to the general public	<p>Bushfire responses costs Department for Planning, Transport and Infrastructure.</p> <p>Costs relating to the initial response and include clean-up, tree inspection and assessment, tree removal, replacement of signs.</p>	N/A

Cat	Measure	Description	Assistance provided
B	Counter Disaster Operations assistance to the general public	Bushfire response costs SAPOL. Costs include overtime for staff to attend the fire response, accommodation, meals and travel.	N/A
B	Immediate Reconstruction Works for essential public assets	Bushfire responses costs Department for Planning, Transport and Infrastructure. Costs relating to fire damaged assets including vegetation removal, pavement works, replacement of signs, and metal guide posts, replacement of fire damaged witness marks and the protection of survey marks.	N/A
B	Essential public asset reconstruction works for which the state develops an estimated reconstruction cost in accordance with these arrangements	N/A	N/A
C	State Recovery Grants for Non-Government Organisations (NGOs)	Reimbursement to NGOs that had assisted in Yorketown, Kangaroo Island or Cudlee Creek fire recovery activities.	\$120,000 available in total. Up to \$10,000 available to each organisation.
C	Relief and Recovery Package - Yorketown: Local Recovery Coordination	Appointment of a Local Recovery Coordinator.	\$0.14 million for a Local Recovery Coordinator
C	Relief and Recovery Package - Yorketown: Local Recovery Coordination	Coordination of the local community recovery programs and the local recovery committee	\$0.02 million for the local community recovery programs and the local recovery committee
C	Relief and Recovery Package - Cudlee Creek and Kangaroo Island: Local Recovery Coordination	Appointment of a Local Recovery Coordinator at each site	\$980,000 for Local Recovery Coordinators, Community Recovery Officers and Community Development Officers for Kangaroo Island and Cudlee Creek

Cat	Measure	Description	Assistance provided
C	Relief and Recovery Package - Cudlee Creek and Kangaroo Island: Local recovery coordination	Coordination of the local community recovery programs and the local recovery committee	\$220,000 for community resilience and local recovery activities.
C	Councils - Further Recovery Payments	An extension of the first tranche of payments announced by the Prime Minister in January 2020, to ensure local governments can provide support quickly to rebuild vital infrastructure and strengthen community resilience.	\$1.575 million to seven councils
C	Kangaroo Island Bushfire Freight Assistance	Assistance package to assist with ferry costs for fodder.	\$180,000 to cover transport costs of fodder deliveries and distribution.
C	Emergency Response in Primary Industries Grant	An assistance measure under agreements between the Commonwealth and relevant State Governments under the Disaster Recovery Funding Arrangements, to assist primary producers directly affected by the 2019-2020 bushfire disaster events (eligible events commencing August 2019), with costs associated with immediate recovery activities needed to rebuild their primary production enterprises.  The assistance provided is available for eligible primary producer businesses located within the Adelaide Hills, Coorong, Kangaroo Island, Kingston, Mount Barker, Murray Bridge, Mid Murray, Yorke Peninsula, and Southern Mallee District council areas which have suffered direct damage from a bushfire disaster in 2019/20.	Up to \$75,000 per producer
C	Relief and Recovery Package - Yorketown : Recovery Soil Assessment	Recovery Soil Assessment team to provide technical support to primary producers to inform remediation and recovery from fire impacts. This includes remediation work where there are risks to road infrastructure.	\$0.25 million for the Recovery Soil Assessment team (staff support provided to landholders)
C	Family and Business Scout (FaBS) Program - Yorketown	FaB Mentors connecting primary producers with recovery services on the southern Yorke Peninsula fire affected area.	\$0.12 million for rural financial counsellors and family and business support mentors

Cat	Measure	Description	Assistance provided
C	Family and Business Scout (FaBS) Program - Kangaroo Island and Adelaide Hills	FaB Mentors connecting primary producers with recovery services on Kangaroo Island and Adelaide Hills.	\$0.25 million
C	Relief and Recovery Package - Yorketown: Relief grants	Grants to assist immediate relief and recovery activities, such as (a) personal hardship and distress grants (one-off emergency grants to assist with immediate, temporary relief) (b) re-establishment grants (to help the uninsured to repair bushfire-damaged homes or replace essential household items) (c) temporary accommodation grants (to pay for short term emergency accommodation for individuals and families unable to return to their homes).	\$0.403 million to cover the costs of personal hardship and distress grants, re-establishment grants, and temporary accommodation grants.
C	Relief and Recovery Package - Yorketown: Local Recovery Coordination	Establishment of Local Recovery Centre and outreach programs.	\$0.358 million to establish a Local Recovery Centre and outreach programs
C	Councils - Mt Barker Payment	A targeted support package aimed at rebuilding key resilient infrastructure, community assets, and restoring the environment within the Mount Barker District Council.	\$1.4 million payment to Mt Barker Council
D	Paddock Tree Project - Cudlee Creek Woodland Bird Resilience	Paddock trees and guards, planted and provided to landholders through Trees for Life to rejuvenate vegetation for rare native woodland birds unique to the Adelaide Hills.	\$1.2 million Cudlee Creek Woodland Bird Resilience
D	Bushfire Recovery Mental Health Project	The Bushfire Recovery Mental Health package will increase specialist mental health services for bushfire affected communities in the Adelaide Hills and Kangaroo Island regions.	\$5.0m for the Bushfire Recovery Mental Health Package.
D	SA Disaster Small Business Transformation and Growth Program	Non-financial support encompassing training and development, personalised case management services and advice and support, including a Business Hub established on Kangaroo Island, to businesses impacted by the bushfires.	Non-financial support. Training and development, personalised case management services and advice and support.
D	Small Business Bushfire Recovery Grant	Available for clean-up and reinstatement of assets.	Up to \$50,000 per business

Cat	Measure	Description	Assistance provided
D	Small Business Support Grant	Small businesses, including primary producers, in bushfire affected areas who have lost revenue of 40 per cent or more as a result of the fires.	Up to \$10,000 per business
D	SA Export Accelerator Bushfire Response grants (part of the SA Disaster Small Business Transformation and Growth Program)	<p>A targeted round of the existing SA Export Accelerator program, as part of the SA Disaster Small Business Transformation and Growth Program, to concentrate on getting businesses who suffered economic impact from the fires up and running again, reconnecting with export markets, international commercial connections and achieving sustainable revenues and employment.</p> <p>Three categories:</p> <p>(a) Emerging Exporter Grants provide up to \$5,000 to businesses that are new to export and are attending their first business connection, trade show or business mission.</p> <p>(b) Export Accelerator Grants provide up to \$30,000 to small and medium sized businesses to access global markets through marketing and export development opportunities.</p> <p>(c) New Market Entry Grants provide up to \$15,000 per new international market to small and medium-sized businesses.</p>	<p>(a) Emerging Exporter Grants provide up to \$5,000 to businesses that are new to export and are attending their first business connection, trade show or business mission.</p> <p>(b) Export Accelerator Grants provide up to \$30,000 to small and medium sized businesses to access global markets through marketing and export development opportunities.</p> <p>(c) New Market Entry Grants provide up to \$15,000 per new international market to small and medium-sized businesses.</p>
D	Councils - Immediate Recovery Payments	Payments intended to ensure local governments can provide support quickly to rebuild vital infrastructure and strengthen community resilience	\$1.0 million each to Adelaide Hills and Kangaroo Island Councils
D	Concessional Loans for Small Businesses, Primary Producers and Not For Profit organisations	<p>For the restoration and replacement of business assets that have been significantly damaged/destroyed, and/or to cover working capital expenses where a business has suffered a significant loss of income as a result of the bushfires</p> <p>Businesses are required to re-establish or carry on business in the same location or same local government area</p>	<p>Concessional loans of up to \$500,000 are available in the following two categories:</p> <p>Bushfire Working Capital Loans of up to \$50,000 (five year term).</p> <p>Bushfire Recovery Loans of up to \$500,000 (10 year term).</p>

Cat	Measure	Description	Assistance provided
D	Disaster Waste Management	To enable clean-up and management of waste and debris, including asbestos and hazardous material resulting from the bushfires in the Adelaide Hills, Kangaroo Island, Yorketown and the South East.	Clean-up for all affected residences, businesses and community buildings including both insured and uninsured properties, at no cost to the property owner. \$14 million 50:50 cost share arrangement with the Commonwealth
D	Kangaroo Island Biosecurity	Dedicated enhanced biosecurity program to protect Kangaroo Island from increased biosecurity threats resulting from the fire and transportation of goods and equipment onto Kangaroo Island	\$3.8 million to employ additional staff to increase surveillance, education campaign.
D	Kangaroo Island Ferry assistance	Transport assistance to Kangaroo Island for recovery goods to support primary producers and the potato growers.	\$3.7 million to subsidise ferry freight transport costs for producers transporting fodder to Kangaroo Island. \$0.2 million support donated potato bins to Kangaroo Island.
D	Volunteer support grants	Available to volunteer firefighters who volunteered for more than 10 days and are either self-employed, or employed by a small/medium business.	A volunteer may only claim actual lost net (post-tax) income up to \$200 per day without evidence or \$300 per day with evidence, to a maximum of \$6000
D	Tourism support - #Bookthemout campaign	National marketing campaign designed to support tourism operators in bushfire impacted regions of South Australia.  Outcomes of direct bookings to operators, to help reboot the regional visitor economy post bushfires	\$3 million

Table 45: Tasmania: Disaster Recovery Funding Arrangements (2019-2020 bushfires)<sup>13</sup>

Cat	Measure	Description	Assistance provided
A	Emergency assistance grant	Grants to assist people to obtain essential and appropriate shelter, clothing, food, transport and/or personal items.	Monetary assistance (up to \$1,000 per family)
A	Temporary living expenses grant	Grants to assist low-income households with the cost of temporary accommodation and other expenses when the principal place of residence is unfit to live in or inaccessible.	Monetary assistance (up to \$9,400 per family)
A	Replacement of household items grant	Grants to assist with the replacement of essential household items damaged or destroyed where these costs cannot be met from the applicant's own resources.	Monetary assistance (up to a maximum of between \$6,150 and \$9,400 per family)
A	Repair and restoration grant	Grants to assist with the re-establishment of a principal place of residence to a basic, minimum standard to allow it to be inhabited	Monetary assistance (up to \$9,400)
A	Council assistance – clean-up	Free waste management services (e.g. access to waste management facilities).	In-kind assistance
A	Other emergency assistance for individuals (local government)	Local governments may provide emergency assistance to individuals (e.g. evacuation facilities) where appropriate.	In-kind assistance
B	Concessional interest rate loans	Assistance to meet medium to longer-term needs for primary producers or small businesses that suffer significant asset damage or a significant loss of net income	Concessional interest rate loans (up to \$100,000, except for small businesses and primary producers suffering significant asset damage in which case an appropriate maximum is announced at the time of activation)
B	Freight subsidies for primary producers	Assistance to meet short-term transport needs for primary producers that have suffered asset damage	Monetary assistance (up to 50 per cent of eligible costs)
B	Recovery grants to non-profit organisations	Assistance to non-profit organisations that have suffered asset damage to clean-up and sustain operations.	Monetary assistance
B	Counter-disaster operations (local government)	Assistance with the costs of counter-disaster operations.	Financial assistance
B	Counter-disaster operations (Tasmanian Government)	Counter-disaster operations.	In-kind assistance (operations provided by state agencies)



Cat	Measure	Description	Assistance provided
B	Reconstruction of essential public assets, including emergency works and immediate reconstruction (local government)	Assistance with the costs of reconstructing essential public assets.	Financial assistance
B	Reconstruction of essential public assets, including emergency works and immediate reconstruction (Tasmanian Government)	Reconstruction of essential public assets.	In-kind assistance (reconstruction work done by state agencies)
C	Recovery grants for small businesses, non-profit organisations and primary producers	Assistance to meet short-to medium-term needs for primary producers, small businesses and non-profit organisations that have suffered asset damage.	Monetary assistance (normally up to \$10,000, in exceptional circumstances up to \$25,000)

Cat	Measure	Description	Assistance provided
C	Community Recovery Fund	<p>Community Recovery Funds assist communities severely affected by an eligible natural disaster with medium to longer-term needs.</p> <p>Community Recovery Funds provide funding for activities / projects aimed at community recovery, community development, community resilience and capacity building for the future.</p> <p>Activities / projects funded by Community Recovery Funds may include, but are not limited to:</p> <ul style="list-style-type: none"> <li>• Employment of community development officers</li> <li>• Grants to community service organisations providing recovery services</li> <li>• Assistance for restoration and repair of facilities owned by non-profit organisations</li> <li>• Assistance for restoration and repair of community facilities (for example, playgrounds and associated facilities)</li> <li>• Community information initiatives</li> <li>• Funding commemorative events and / or memorials</li> <li>• Tourism and small business initiatives</li> <li>• Economic development initiatives</li> <li>• Heritage and cultural sites initiatives</li> <li>• Psychological services for community wide initiatives</li> <li>• Projects for building community resilience</li> <li>• Evaluation of community recovery funds</li> </ul>	Financial assistance, in-kind assistance
C	Recovery grants for primary producers (2019-20 Bushfires)	Assistance to meet short- to medium-term needs for primary producers that have suffered asset damage	Financial assistance (up to \$75,000 based on evidence provided)

Table 46: Australian Capital Territory: Disaster Recovery Funding Arrangements (2019-2020 bushfires)<sup>14</sup>

Cat	Measure	Description	Assistance provided
A	Evacuation/ relief centres	The Community Services Directorate is responsible for the management and operation of relief/evacuation centres to assist people in need with temporary accommodation, food, clothing, goods, and financial assistance.	Temporary accommodation, food, clothing, financial assistance
A	Emergency financial support (4.2.2 a))	The ACT offers immediate assistance grants of up to \$200 for individuals, and in-kind assistance for temporary accommodation for two days temporary accommodation which can be reassessed and extended based on need. There is no maximum cap applied to families. The grants do not have a cap on the time period in terms of when people can access that funding but it does have to be during the period of impact which could be over a couple of weeks, and is not means tested.	Cash payment, in-kind assistance
A	A payment for the replacement of contents (4.2.2b))	Essential Household Contents Grant - Assistance to repair or replace essential household items must not exceed \$7,000 for individuals and \$2,000 for each additional household member.	Cash payment
B	Concessional loans for small business and primary producers	The ACT activated the nationally consistent Disaster Recovery Funding Arrangements category B loans 12 February 2020 under the DRFA. These loans are being administered by the Queensland Rural Investment and Development Authority.  The ACT has approved three loans to businesses with a total cost of \$638,000.  The loans will remain open until the end of 2020.	
D	Grants for small businesses	Following the 2019-20 bushfires, the ACT activated the following nationally consistent small business grants:  \$50,000 grant on 27 April 2020  \$10,000 small business (fire impacted area) grant on 20 August 2020  \$10,000 wine grape smoke taint grant on 20 August 2020  One business has applied and was approved for a \$50,000 grant.	
D	Grants for primary producers	Following the 2019-20 bushfires, the ACT activated the nationally consistent \$75,000 primary producer grant on 27 April 2020.	

Table 47: Northern Territory: Disaster Recovery Funding Arrangements (2019-2020 bushfires)<sup>15</sup>

Cat	Measure	Description	Assistance provided
A	Immediate Relief Payment	Immediate financial assistance to meet basic needs in the first few days after a disaster. One off payment.	Emergency relief payments are at a fixed amount for each member of the household, capped at the equivalent payment for a family of two adults and two children. Adult \$507.00 Child \$256.00 Maximum \$1,276.00 per family
A	Emergency Accommodation Allowance	Provided to assist individuals or families to make their own arrangements for emergency/alternative accommodation. One off payment.	Emergency relief payments are at a fixed amount for each member of the household, capped at the equivalent payment for a family of two adults and two children. Adult \$282.00 Child \$144.00 Maximum \$963.00 per family  In kind accommodation may be provided where security or health risks are identified. This is only done in exceptional circumstances where the person is unable to stay at an evacuation centre.

Cat	Measure	Description	Assistance provided
A	Replacement household and personal items	Provided to assist with the replacement of household and personal items where insurance will not cover the loss. One off payment.	Approved list of items and equivalent rates. Up to \$7,343 per household  In some situations, in kind replacement of household goods will be provided via a contracted supplier to ensure a suitable community response is delivered. This allows for an efficient recovery objective while not increasing the amount of cash available in a community environment.
A	Essential household repairs	Provided to assist with essential structural repairs in an owner/occupied dwelling where insurance will not meet the costs of repairs. One off payment.	Payment up to \$14,036 per household

24.3 Table 48 lists funding commitments made under the \$2 billion National Bushfire Recovery Fund. The table also identifies where a measure was provided through the Disaster Recovery Funding Arrangements.

Table 48: National Bushfire Recovery Fund<sup>16</sup>

Measure	Commitments (\$m)
Bushfire Immediate Wildlife Rescue and Recovery Program (Estimates in 2019-20 include \$13 million transferred to the States from the Treasury portfolio.)	53.4
Rural Financial Counselling Service	15.0
Bushfire Recovery for Native Wildlife and Habitats	149.7
Forest Industries – salvaged log transport	15.0
Legal Assistance Services to Support Bushfire Relief and Recovery	8.7
Mental Health Support for School Communities	8.0
Small Business Recovery Centres	12.8
Bushfire Recovery Plan for the Tourism Sector	76.0
Supporting the Mental Health of Australians affected by Bushfires (The Government has also announced \$7.4 million for supporting youth through Headspace – this is an existing appropriation.)	53.4
Community wellbeing support	13.5
Additional Fire-fighting Aircraft	20.0

Measure	Commitments (\$m)
Mental Illness Support for Emergency Services Workers	15.9
Telecommunications Emergency Resilience (This measure also includes a further \$10.0 million in 2020-21 from an existing appropriation.)	27.1
Bushfire Recovery Evaluations	1.3
Immediate Bushfire Assistance to Local Governments (provided through the DRFA)	62.0
Regional Bushfire Recovery and Development Program (provided through the DRFA)	448.5
Additional Emergency Relief and Financial Counselling for Bushfire Affected Communities	50.0
Small Business Financial Counselling for Bushfire Affected Communities	3.5
Back to School Support	34.0*
Emergency Bushfire Response in Primary Industries Grants Program (provided through the DRFA) (This is the total amount of funding spent by the Commonwealth from the National Bushfire Recovery Fund. If State and Territory contributions are included, the total amount of funding spent via this program is \$133.8 million.)	85.8*
Compensation for Volunteer Firefighters (provided through the DRFA)	60.0*
Enhanced Grant Assistance for Small Businesses and Concessional Loans (provided through the DRFA) (This total includes \$22.5 million for loans approved which are not direct and immediate payments from the NBRF.)	68.4*
\$10,000 Grants for Small Businesses (provided through the DRFA) (This is the total amount of funding spent by the Commonwealth from the National Bushfire Recovery Fund. If State and Territory contributions are included, the total amount of funding released via this program is \$207.9 million.)	234.0*
Disaster Recovery Funding Arrangements – Other C and D Funding (including Debris Clean Up)	445.9*
Assisting Families in Bushfire Affected Areas (Measure involves revenue foregone through debt exemption. It is anticipated the true benefit of this program will be seen at the end of the financial year when reconciliations occur. The Government has also announced \$5 million for the expansion of Community Child Care Fund Special Circumstances Funding – this is an existing appropriation.)	25.9*

(\*) Estimates only or no estimates available as program is demand driven or reliant on claim

1.4 Table 49 provides an overview of specific recovery measures New South Wales, Victoria, South Australia, the Australian Capital Territory and Queensland provided in response to the 2019-2020 bushfires, including associated funding commitments and whether funding is demand driven.

Table 49: State and territory specific recovery assistance provided for the 2019-2020 bushfires<sup>17</sup>

	Measure	Funding	Description
NSW	Infrastructure repair and rebuild funding	\$1 billion	To prioritise the repair and rebuilding of vital infrastructure, such as roads, rail-lines, bridges, schools, health facilities and communications facilities, which have been damaged or destroyed by bushfires.
NSW	Crown Lands / Private land boundary fencing	\$209 million	Fence rebuild/repair for private landholders who share a boundary with Crown land including national parks.
NSW	Housing Stamp Duty Relief	Demand driven but as at 1 August 2020 \$2.7 million expended	The NSW Government will provide stamp duty relief for people who lost their homes during the bushfires and who choose to purchase a replacement home elsewhere rather than rebuild.
NSW	Motor Vehicle Stamp Duty Relief	Demand driven but as at 1 August 2020 \$23,706 expended	Financial assistance for eligible motorists whose cars have been written off as a result of the bushfires.
NSW	Council rate relief program	Demand driven but as at 1 August 2020 \$2.44 million expended	Council rates relief for persons who lost their home or small business. This waiver only applies where properties have been destroyed beyond repair.
NSW	Assistance for liquor licensees	Demand driven (figures unavailable)	Assistance to licensees in bushfire affected areas in the form of: <ul style="list-style-type: none"> <li>• Extra assistance for liquor licence applications</li> <li>• Exemptions from certain regulatory requirements</li> <li>• Temporary relocation of liquor licences to other premises</li> <li>• Replacement copies of destroyed licences</li> <li>• Replacement of signage</li> <li>• Gaming machine tax deferral</li> </ul>

	Measure	Funding	Description
NSW	Valuer General NSW - Impact study on land value	NA	Report available. Link under approved guidelines / relevant website.
NSW	Bushfire Industry Recovery Package - forestry, agriculture and horticulture industries stimulus	\$140 million	This package will help forestry, horticulture and agriculture industries with recovery and resilience of key industries by backing projects that retain and create jobs, strengthen local supply chains and support a return to production.
NSW	Emergency communications	\$217 million	To accelerate the Critical Communications Enhancement Program to reach 96 per cent of populated areas.
NSW	TAFE NSW - Fee free training through TAFE	\$1 million	Offering fee-free short courses tailored to providing the skills needed to help rebuild devastated bushfire communities.
NSW	State Environmental Planning Policy (Exempt and Complying Development Codes) BushFire Response Amendment 2020	N/A	Easing of conditions and fees relating to development approvals including requirements for caravan parks, council tendering requirement costs and approvals for demolition of impacted heritage structures.
NSW	Free smoke-taint tests for grape growers	Demand driven but as at 1 August 2020 \$216,753 expended	Funding to cover a number of smoke taint tests per business. Money will be paid through the NSW Wine Industry Association for paid invoices completed for smoke testing with either AWRI or Vintessential.
NSW	Waiver for Commercial Fishing and Charter Boat businesses	\$1 million	Under this waiver, fishing business owners will not have to pay the second instalment of management charges that would have otherwise been due on 28 February 2020.
NSW	Aerial food drops for endangered wildlife	Demand driven and figures unavailable	Aerial food drops delivered to wildlife in bushfire affected areas.



	Measure	Funding	Description
NSW	Conservation Strategy completed	Demand driven and figures unavailable	Australia's Strategy for Nature 2019-2030 is the overarching framework for all national, state and territory and local strategies, legislation, policies and actions that target nature. The strategy builds on previous and existing work, and is underpinned by science. However, it also takes an approach that is new and very different from that taken previously. It moves away from a purely protection-based approach and strives to incorporate adaptation, resilience and natural resource management in our cities, rural and natural environments, on land and at sea.
NSW	Saving our Species program	\$100 million	Aims to secure threatened plants and animals in the wild in NSW.
NSW	Supplementary food, water and shelter	Demand driven and figures unavailable	Supplementary food, water and shelter are being provided to sustain native animals while their natural habitats recover.
NSW	Seed banking and insurance populations rescue	Demand driven and figures unavailable	Collection of seeds for banking and individual animals for care and emergency housing until it is safe to release them back to the wild or to provide an insurance population should they struggle to survive.
NSW	Feral animal and weed control project	\$2.25 million	Emergency feral animal and weed control is underway to protect native animals while their habitat recovers. This pest control will also help farmers impacted by the fires.
NSW	Threatened Species Project	\$2.31 million	Assessment of the impact of the fires on 'Saving our Species' sites and interventions in order to identify and implement the practical actions needed to protect the plants and animals in these bushfire hit areas.
NSW	Wildlife Carers Support	\$500,000	Funding available for wildlife rehabilitators to cover costs of rescue and rehabilitation of injured native wildlife.
NSW	Emergency Wildlife Funding	\$1 million	Emergency funding set aside to support rescue and care of injured wildlife.
NSW	Small Business Bushfire Recovery Roadshows	\$2.31 million	Roadshows are being delivered to advise affected communities of available assistance and means of access.

	Measure	Funding	Description
NSW	Replacement of Documents	Demand driven but as at 1 August 2020 \$1,276.50 expended	Free replacement of documents and/or amendments to licences for premises that have been affected by bushfires. Including Licences and permits from Liquor & Gaming NSW, vehicle registrations and licences and birth, marriage, change of name certificates.
NSW	Fines and fees waiver	Demand driven and figures unavailable	To: <ul style="list-style-type: none"> <li>• place a hold on all fines and debt for people in an affected area</li> <li>• extend debt payment deadlines</li> <li>• lift driving sanctions</li> <li>• place WDOs on hold if necessary.</li> </ul>
NSW	Payroll tax for volunteers	Demand driven and figures unavailable	Wages paid or payable to an employee for bush fire-fighting activities or emergency operations are exempt from payroll tax.
NSW	Regional Disaster Preparedness Program	BAU/NA	Resilience NSW BAU support
NSW	Community Resilience Innovation Program (CRIP) Grants	BAU/NA	Grants program - Projects supported through the CRIP are designed to respond to the specific needs and characteristics of the local community. Projects may involve the entire community or be tailored to the needs of particular groups, such as people identified as more vulnerable to disaster events.
NSW	Field Recovery Teams – recovery guidance and support to councils – Resilience NSW	BAU/NA	Staff from Resilience NSW are dispatched to impacted location to work together with local council to develop and deliver recovery activities.
NSW	Field Recovery Teams – recovery centres and assistance points – Resilience NSW	BAU/NA	Staff from Resilience NSW are dispatched to impacted location to coordinate recovery centres and assistance points.
NSW	Field Recovery Teams -local community recovery networks – Resilience NSW	BAU/NA	Staff from Resilience NSW are dispatched to impacted location to assist with community recovery meetings and outreach activities.
NSW	Field Recovery Teams -recovery support services – Resilience NSW	BAU/NA	Staff from Resilience NSW are dispatched to impacted location to provide recovery support services.

	Measure	Funding	Description
NSW	Field Recovery Teams -recovery training – Resilience NSW	BAU/NA	Staff from Resilience NSW are dispatched to impacted location to provide training in recovery support.
NSW	Bushfire Housing Assistance – Emergency temporary accommodation, private rental bonds and advance rent costs, sourcing accommodation from the private market.	Demand driven	People can access assistance with no-interest private rental bond loan and advanced rent costs through the Bushfire Housing Assistance Service.
NSW	BASIX Certificate Fee Waiver	Demand driven but as at 1 August 2020 \$400 expended	BASIX Certificate fees will be waived or refunded for development applications related to homes that have been damaged or destroyed during the 2019/20 bushfire season. Affected property owners can contact DPIE to arrange for a BASIX Certificate to be issued free of charge, or to obtain a refund if they have already paid for the BASIX Certificate.
NSW	State Environmental Planning Policy (Exempt and Complying Development Codes) Amendment (Bushfire Response) (No2) 2020	N/A	Amendments to the SEPP to enable works to be carried out as exempt development (without approval), including the installation and temporary use of a shipping container or portable office for the purposes of continuing an approved business or industrial use.
NSW	Local Government (Manufactured Home Estates, Caravan Parks, Camping Grounds and Moveable Dwellings) Amendment (Bush Fire Response) Regulation 2020	N/A	Various measures to facilitate the provision of temporary and emergency accommodation including: allowing displaced persons to stay in caravan parks or camping grounds for up to two years, temporary installation of moveable dwellings in caravan parks or camping grounds and on private land with no prior approval, and greater flexibility for primitive camping ground conditions following bushfires.
NSW	State Environmental Planning Policy (Primary Production and Rural Development) Amendment (Rural Land Sharing Communities) 2020	N/A	Amendments to support the rebuild of two affected rural landsharing communities in Nambucca LGA which otherwise would not have been otherwise permitted to do so.
VIC	Bushfire Recovery Round of the Regional Events Fund	\$0.300 million	Provides funding to run an event in an eligible bushfire affected area.

	Measure	Funding	Description
VIC	Business Victoria Local Events Program	\$0.033 million	The BVLE Program is a 2018-2020 partnership program with about 50 councils in 2018-2020 and it has some contingency budget to fund events around emerging issues (e.g. bushfire, COVID-19) without the need to receive new program funding.
VIC	Fencing	Demand driven but as at 1 August 2020 \$4.7 million expended	Contribution towards the cost of a) fire-damaged fences between private land and National Parks, State Parks or State Forests & b) fences on private land damaged through fire control and suppression measures by fire agencies and their staff.
VIC	Golden Tags	\$0.220 million	Fishing promotion to encourage visitors back to bushfire affected areas.
VIC	School support	\$13.450 million	Includes the following programs: <ul style="list-style-type: none"> <li>• Extension of the Camps, Sports and Excursions Fund</li> <li>• Boost mental health support for government and non-government schools</li> <li>• Establish a Trauma Recovery Team</li> <li>• Bushfire Kindergarten Subsidy</li> </ul>
VIC	Solar Homes hardship provisions	Demand driven but as at 1 August 2020 \$0.024 million expended	Hardship provisions for Solar Victoria applicants, existing customers and businesses experiencing disruption or financial hardship as a result of the fires.
VIC	TAFE Community Service Funding	\$0.450 million	The funding includes funding towards the existing equity-based scholarship program. This will provide students who are enrolling up until the end of March and experiencing hardship as a result of the bushfires with support for materials, tuition and transportation. Further funding will be available for the equity-based scholarship. Access to the scholarship funding can be granted on a case-by-case basis according to each student's circumstances. Funding will also go towards student support services for the rest of the calendar year, in anticipation that some students will require counselling, wellbeing and learning support services to assist with their transition back to study.

	Measure	Funding	Description
VIC	Tax Relief package	\$64.0 million	Provide a tax relief package and give local councils extra support as part of a major package to help fire-affected communities recover. Includes: <ul style="list-style-type: none"> <li>• Payroll Tax Relief</li> <li>• Land Transfer Duty Relief for commercial/industrial property</li> <li>• \$10 million Council Assistance Fund</li> <li>• \$2.5 million Wine Industry Support Package</li> <li>• Replacement Documents</li> </ul>
VIC	Various tax and levy relief measures	Demand driven but as at 1 August 2020 \$0.442 million expended	Various tax and levy relief measures - includes: <ul style="list-style-type: none"> <li>• Land Transfer Duty Relief for replacement home</li> <li>• Motor Vehicle duty relief for replacement vehicle</li> </ul>
VIC	Wildlife and biodiversity package	\$17.500 million	Funding to support recovery of flora and fauna in bushfire-affected communities.
VIC	Business and Sport for Bushfire Recovery	On hold	New initiative that encourages organisations to pledge to host their events in regional Victoria.
VIC	Tourism campaigns	\$3.000 million	Funding towards domestic (\$2 million) and International (\$5 million) advertising campaigns to attract tourists to regional Victoria.
VIC	Council Capacity Grants	\$7.310 million	Financial support for local councils to establish local teams to drive recovery efforts including temporary 3-month increase in allowances for mayors and councillors in the Alpine, Towong and East Gippsland Shires
VIC	Grants for wildlife shelters	Demand driven but as at 1 August 2020 \$0.042 million expended	Grants of up to \$1,000 for wildlife shelters and foster carers to help cover the costs of food, transport, medicine and enclosures as animals are rescued from bushfire affected areas.
VIC	Neighbourhood house grants	\$0.150 million	15 neighbourhood houses will receive an extra \$10,000 each in recognition of the incredible efforts of staff and volunteers from Cann River to Corryong.

	Measure	Funding	Description
VIC	Tourism grants	\$0.400 million	Support for tourism operations to assist with their immediate recovery efforts
VIC	Victorian Bushfire Appeal Fund Donation	\$2.000 million	Government contribution to the Victorian Bushfire Appeal Fund to match funds already donated by Victorians
VIC	Bushfire Tourism and Business Fund	\$10.000 million	<ul style="list-style-type: none"> <li>• \$2 million to rebuild the Buchan Caves campground, develop a new masterplan and progress the first stage of works – including a new camp kitchen and other upgrades</li> <li>• \$2.6 million for Wodonga Logistics Precinct Gas Gate to expand supply and create jobs</li> <li>• \$1.9 million in additional funding for the Ride High Country Private Sector Activation Initiative to expand bike tourism in north east Victoria</li> <li>• \$500,000 for Rural Skills Connect co-ordinators to provide employment and training support for bushfire-affected farmers, their families and their workers</li> <li>• \$500,000 to improve visitor facilities in the Alpine region through the Dinner Plain Activation Project</li> <li>• \$500,000 for the redevelopment of Colac Caravan Park to support the growth of the Man from Snowy River Bush Festival</li> <li>• \$300,000 towards a new sprinkler system at the abalone fisherman’s cooperative in Mallacoota</li> <li>• \$250,000 towards a new masterplan for Paynesville Foreshore and Boardwalk</li> </ul>
VIC	Mental Health Wellbeing Funding Package	\$23.400 million	A package that includes the expansion of mental health services, advisory services, practical mental health support programs and funding for Aboriginal Community Controlled Health Organisations (ACCOs) to establish emotional and social wellbeing programs.

	Measure	Funding	Description
VIC	Biodiversity Bushfire Recovery Grants	\$0.900 million	Funding has been provided by the Victorian Government in response to the impact of the 2019-20 bushfires for the Biodiversity Bushfire Recovery Grants. These grants will support bushfire recovery activities for communities affected by fire in the North East, East Gippsland and Glenelg Hopkins Catchment Management Areas.
SA	Home battery scheme	Demand driven and no funding expended as at 1 August 2020	A free home battery will be offered to South Australian households rebuilding after the 2019–20 bushfires, under an arrangement offered by the South Australian Government and local battery manufacturer, sonnen Australia Pty Ltd.
SA	Wildlife Recovery Fund Grants program	\$0.449 million	Bushfire recovery grants of up to \$50,000 to help re-establish native habitat and support threatened and vulnerable native animals in South Australia.
SA	Cudlee Creek Fire Landscape Recovery Grants	\$1.200 million	Grants to help property owners restore their landscape and the natural resources on their properties impacted by the Cudlee Creek bushfire.
SA	Nature Based Tourism - upgrading Seal Bay and other sites	\$7.000 million	Works to rebuild some of Kangaroo Island’s most iconic sites will be fast-tracked, including the boardwalk to Remarkable Rocks, the Kangaroo Island Wilderness Trail and essential infrastructure in Flinders Chase National Park which were all destroyed by the bushfires.
SA	Relief and Recovery Package - Yorketown: RN Mental Health Clinician	\$0.080 million	A Registered Nurse Mental Health Clinician to support community members with mid to high mental health needs, and assessment for referrals, delivery of health-related training to service providers and referrals for patients.
SA	State Emergency Relief Fund	\$8.990 million	Financial assistance as gifted payments, to those directly affected by the bushfires
SA	Recovery Grant for sport organisations directly affected by the bushfires	\$0.190 million	To provide grant funding to sport clubs with fire or smoke damage to assist with clean-up and rebuild / remedial work.

	Measure	Funding	Description
SA	Bushfire wine industry support	\$0.33 million	Free smoke taint testing and vineyard assessment. A research trial in the Adelaide Hills to help wine grape growers better predict smoke taint impacts that occur earlier in the harvest process; Vineyard Assessment, Mapping and Technical Advice Program to enable affected primary producers to access support that facilitates evidence based decision making and a return to normal operations in an expedited manner and support preparedness for future fire events.
SA	Kangaroo Island feral pig eradication	\$2.67 million	Control and eradication of feral pigs on Kangaroo Island.
SA	Bushfire Housing Recovery (Kangaroo Island and Adelaide Hills)	\$1.877 million	Minderoo Pty Ltd to provide immediate temporary housing for vulnerable households who lost their primary residence and wish to remain on their property while rebuilding.
SA	Bushfire Mental Health and Resilience Program	\$2.61 million	Targeted community wellbeing and resilience program to those impacted by the fires. Exact type of activity to be determined following co-design with affected communities. It is likely to include provision of training, education, resilience and capacity building activities and local community grants.
ACT	A payment for the replacement of contents (4.2.2(b))	N/A	Essential Household Contents Grant - Assistance to repair or replace essential household items must not exceed \$7,000 for individuals and \$2,000 for each additional household member.
ACT	Government service waivers fees and charges	It is anticipated that the initial cost through refunds will be in the order of \$166,159 with the projected amount of annual revenue loss to be approximately \$345,000 (indicative).	On 22 January 2020 the Chief Minister announced significant fee reductions for the outdoor dining sector within the ACT, to support businesses impacted by bushfires in the surrounding region. This provided the following benefits to industry: <ul style="list-style-type: none"> <li>a. an ongoing reduction by 50 per cent of the fee determination for outdoor dining permits;</li> <li>b. a 50 per cent pro-rata refund for existing permit holders for fees paid beyond 1 February 2020; and</li> <li>c. a 12-months free outdoor dining trial for businesses seeking a new outdoor dining permit to activate an area.</li> </ul>



	Measure	Funding	Description
ACT	Replacement birth and marriage certificates at no cost to the applicant.	\$4,349	The ACT Registrar-General is waiving the fee for replacement identity documents that have been lost or destroyed by bushfire.
QLD	Individual Disaster Stricken Property (IDSP)	As at 1 August 2020 \$0 expended but one application received	Where a primary producer is not in an area activated for DRFA assistance but has suffered significant damage from a natural disaster they are able to apply for an Individual Disaster Stricken Property (IDSP) declaration.

## Appendix 25 Recovery Needs

- 25.1 The recovery needs of individuals and communities following a natural disaster can vary, including the support required in the immediate relief stage, such as water, food and clothing, and those required after the immediate crisis has passed, such as financial assistance. Typically, recovery needs will arise across the four recovery domains – built, social, economic and natural environments.
- 25.2 The table below sets out some of the common recovery needs of individuals, businesses and communities following a natural disaster.

Table 50: Non-exhaustive list of common recovery needs

Common recovery needs	
Identification	<p>Individuals need personal identification (e.g. passport, driver licence) to access personal banking, register for aid and support services.</p> <p>Some individuals may not have this identification because it was destroyed, lost or inaccessible due to the natural disaster.</p> <p>Delivery of recovery services will need to verify the identity of individuals.</p>
Financial assistance	<p>Individuals and businesses affected by a natural disaster may need immediate financial assistance.</p> <p>Business may have reduced revenue and cash flow due to temporary closure or reduced visitor/customer numbers.</p> <p>Impacts on income may make it difficult to meet financial obligations such as mortgage repayments, rental payments and other bills.</p> <p>Delays in accessing emergency relief funds, grants and loans may limit an individual's ability to access housing and basic supplies. Charities face delays in disbursing aid as they undertake due diligence.</p>
Safe shelter	<p>Following a natural disaster individuals need safe shelter.</p> <p>Damage and destruction to housing may leave affected individuals and families without safe shelter. Some people's homes may be destroyed or damaged beyond repair, while other people may be prevented from returning home for safety reasons – their property may be unsafe, or it may be located in an area that remains at risk.</p> <p>A number of temporary housing solutions may be provided in the aftermath of a disaster. For example, during the 2019-2020 bushfires, the Minderoo Foundation provided temporary accommodation pods in order to provide temporary housing to bushfire affected communities.</p> <p>Arrangements may be established to help support individuals who are unable to return to their homes. During the 2019–2020 bushfires, Find A Bed on-line website was set up with the aim of 'matching people who had spare beds with people who had been displaced'. People registered as either having or needing accommodation and were matched based on location, accessibility, and other factors (<a href="http://findabed.com.au">findabed.com.au</a>).</p>
Basic and essential supplies	<p>Individuals and families affected by a natural disaster may need food, clothing, toiletries, and other essential items. In the immediate aftermath of a disaster, people are likely to need items such as food and clothing. As time passes, different items may be needed, such as household goods.</p>

Common recovery needs	
Medication	<p>Many individuals need medication to treat various illnesses or chronic conditions.</p> <p>A lack of access to prescription medicine disrupts continuity of care.</p>
Essential services	<p>Individuals and businesses need access to essential services, such as power and water.</p> <p>Damage caused by natural disasters to utilities/communication links leaves people without power, water, internet and telecommunication services and other essential services. Water infrastructure (such as tanks, troughs, pumps and irrigation pipes) may be damaged, affecting livestock and crops. Low dam water levels and the presence of ash/soil/fire retardant may cause water quality issues.</p>
Fodder and water	<p>Emergency fodder and water for stock (including livestock and crops) is often an immediate requirement following a disaster.</p> <p>Agistment (to feed or pasture livestock for a fee) can provide livestock feed and safety but movement of livestock poses added biosecurity risks.</p>
Injured animals	<p>Following a natural disaster sick, injured or diseased animals (including native wildlife and livestock) need to be treated.</p> <p>Livestock may need appropriate shelter, feed, water and unaffected grounds (eg, exposure to post-bushfire soil can cause injuries to animals).</p>
Disposal of dead animals	<p>Many animals (including native wildlife and livestock) perish during and after natural disasters, which can pose specific health risks.</p> <p>Appropriate carcass disposal methods are required, including information on approvals that may be required, and appropriate techniques.</p>
Fences	<p>A natural disaster may destroy or damage fences.</p> <p>Replacing or repairing fencing is necessary to keep livestock secure and safe.</p>
Machinery	<p>A natural disaster may destroy or damage machinery.</p> <p>Machinery may need to be replaced to allow businesses, such as farms, to perform basic tasks and repairs.</p>

## Acronyms and abbreviations

Term	Meaning
ABC	Australian Broadcasting Corporation
ABCB	Australian Building Codes Board
ACCC	Australian Competition and Consumer Commission
ACNC	Australian Charities and Not-for-profits Commission
ACT	Australian Capital Territory
ADDC	Australian Digital and Data Council
ADF	Australian Defence Force
AEIP	Australian Exposure Information Platform
AEMI	Australian Emergency Management Institute
AFAC	Australasian Fire and Emergency Service Authorities Council
AFDRS	Australian Fire Danger Rating System
AGCC	Australian Government Crisis Committee
AGCMF	Australian Government Crisis Management Framework
AGDRC	Australian Government Disaster Recovery Committee
AGDRP	Australian Government Disaster Recovery Payment
AHPPC	Australian Health Protection Principal Committee
AIA	Arrangement for Interstate Assistance
AIDR	Australian Institute for Disaster Resilience
AIIMS	Australasian Inter-service Incident Management System
ANZEMC	Australia-New Zealand Emergency Management Committee
apps	mobile phone applications
AQI	Air Quality Index
ARENA	Australian Renewable Energy Agency
ASA	Australian Space Agency
AUSMAT	Australian Medical Assistance Teams
AWS	Australian Warning System
BAL	Bushfire Attack Levels
BMF	Building Ministers' Forum
BNHCRC	Bushfire and Natural Hazards Cooperative Research Centre
BoM	Bureau of Meteorology
CASA	Civil Aviation Safety Authority
CCC	Crisis Coordination Centre (Australian Government)

Term	Meaning
CCOSC	Commissioner and Chief Officers Strategic Committee
CDF	Chief of the Defence Force
CFA	Country Fire Authority (Victoria)
CFS	Country Fire Service
CMIP	Coupled Model Intercomparison Project
CMO	Chief Medical Officer of Australia
CMSI	Climate Measurement Standards Initiative
COAG	Council of Australian Governments
CORS	Community Outcomes and Recovery Subcommittee
CRC	Cooperative Research Centres
CSIRO	Commonwealth Scientific and Industrial Research Organisation
DACC	Defence Assistance to the Civil Community
DELWP	Department of Environment, Land, Water and Planning
DRA	Disaster Recovery Allowance
DRFA	Disaster Recovery Funding Arrangements
EMA	Emergency Management Australia
EMPS	Emergency Management Professionalisation Scheme
EO	Earth observation
EPA	Environment Protection Authority
EPSDD	Environment, Planning and Sustainable Development Directorate
ERF	Emissions Reduction Fund
ESCC	Earth Systems and Climate Change
FDRS	Fire Danger Rating System
FFDI	Forest Fire Danger Index
First Ministers	Prime Minister, state premiers and territory chief ministers
FNMA	Fires Near Me Australia
FRNSW	Fire and Rescue New South Wales
GFDI	Grass Fire Danger Index
GLaWAC	Gunaikurnai Land and Waters Aboriginal Corporation
GST	Goods and Services Tax
IAG	Insurance Australia Group
ICA	Insurance Council of Australia
IGEM	Inspector-General of Emergency Management
IMT	Incident management teams

Term	Meaning
IPCC	Intergovernmental Panel on Climate Change
JEMEN	Jurisdictional Emergency Management Education Network
JTF	Joint Task Force
LAT	Large air tanker
LGBRSG	Local Government Bushfire Recovery Support Group
LiDAR	Light Detection and Ranging
MCPEM	Ministerial Council for Police and Emergency Management
NAFC	National Aerial Firefighting Centre
NatHealth Arrangements	National Health Emergency Response Arrangements
NBRA	National Bushfire Recovery Agency
NCAR	National Center for Atmospheric Research
NCC	National Crisis Committee
NCCTRC	National Critical Care and Trauma Response Centre
NCM	National Coordination Mechanism
NDRISC	National Disaster Risk Information Services Capability
NDRRA	Natural Disaster Relief and Recovery Arrangements
NDRRF	National Disaster Risk Reduction Framework
NESP	National Environmental Science Program
NEXIS	National Exposure Information
NHS	National Health Security
NHS Agreement	National Health Security Agreement
NIAF	National Impact Assessment Framework
NIAFED	National Indicative Aggregated Fire Extent Dataset
NIAM	National Impact Assessment Model
NIR	National Incident Room
NRSC	National Resource Sharing Centre
NSDR	National Strategy for Disaster Resilience
NSW	New South Wales
NT	Northern Territory
PBS	Pharmaceutical Benefits Scheme
PHN	Primary Health Networks
PM&C	Department of the Prime Minister and Cabinet
PPE	Personal protective equipment
PSMB	Public Safety Mobile Broadband

Term	Meaning
PSTP	Public Safety Training Package
PTSD	Post-traumatic stress disorder
QERMF	Queensland Emergency Risk Management Framework
QFES	Queensland Fire and Emergency Services
QLD	Queensland
QPWS	Queensland Parks and Wildlife Service
RBA	Reserve Bank of Australia
RFS	Rural Fire Service (New South Wales, Queensland or Australian Capital Territory)
RPAS	Remotely Piloted Aircraft Systems
SA	South Australia
SADFO	Senior Australian Defence Force Officer
SAVEM	South Australian Veterinary Emergency Management
SEAT	Single-engine air tankers
SES	State emergency services
SIG	Special Intelligence Gathering
SRRG	Social Recovery Reference Group
TGA	Therapeutic Goods Administration
TISN	Trusted Information Sharing Network
UNDRR	United Nations Office for Disaster Risk Reduction
VET	Vocational education and training
VLAT	Very large air tanker
WA	Western Australia
WHA	Wildlife Health Australia

# Endnotes

## Appendix 3 Public Engagement

<sup>1</sup> This figure was previously reported as 17, and included a forum included in the Consultation fora section of this Appendix.

## Appendix 18 Overview of Bushfire Warning System

<sup>1</sup> Symbols from [https://www.ruralfire.qld.gov.au/BushFire\\_Safety/Pages/tune-in-to-warnings.aspx](https://www.ruralfire.qld.gov.au/BushFire_Safety/Pages/tune-in-to-warnings.aspx)

<sup>2</sup> Symbols from <https://www.rfs.nsw.gov.au/plan-and-prepare/alert-levels>. These symbols differ slightly from the symbols used on Fires Near Me NSW but the colours and the corresponding warning are the same. Additionally there is a white diamond, which is for an incident where crews are on their way, or an incident has been automatically generated by people calling Triple Zero. Information on the Fires Near Me App can be found: <https://www.rfs.nsw.gov.au/news-and-media/stay-up-to-date>

<sup>3</sup> The information of the warnings from <https://esa.act.gov.au/cbr-be-emergency-ready/bushfire-ready/bushfire-warning-messages>. The symbols from the community research commissioned by AFAC into the Australian Warning System (SAF.203.002.3535, p. 39). These symbols differ from the symbols used in the Fires Near Me NSW app (that the ACT relies upon), footnoted at 1.

<sup>4</sup> Symbols from <https://www.cfa.vic.gov.au/warnings-restrictions/about-warnings>. Victoria uses an all-hazard warning system and so they also have specific symbols for fires (see <http://www.emergency.vic.gov.au/respond/#!/warning/14527>). Victoria also uses the colours of its warnings (yellow, orange and red) as well as a black line with a grey fill to represent an evacuation, on a map to represent an area as a warning area on the Vic Emergency App.

<sup>5</sup> Symbols from the Alert SA application. The information of the warnings from [https://www.cfs.sa.gov.au/site/warnings\\_and\\_incidents/stay\\_informed.jsp](https://www.cfs.sa.gov.au/site/warnings_and_incidents/stay_informed.jsp). The symbols from the Alert SA Mobile App, Map Legend. Downloadable at <https://www.alert.sa.gov.au/>

<sup>6</sup> Symbols and information taken from <https://www.dfes.wa.gov.au/bushfire/prepare/documents/bushfire-warning-system-dfes-bushfire-fact-sheet.pdf>.

<sup>7</sup> The information of the warnings from <https://securent.nt.gov.au/prepare-for-an-emergency/bushfires/types-of-alerts-and-warnings>. The symbols have been taken from <https://denr.nt.gov.au/bushfire-information-and-management/bushfire-alerts-and-warnings/alerts-warnings>. These symbols differ from the symbols used on the NT alert map <https://securent.nt.gov.au/alerts>.

<sup>8</sup> The symbols from <http://www.fire.tas.gov.au/Show?pagelD=newsDefinitions>. The information of the warnings from <http://www.fire.tas.gov.au/Show?pagelD=colFireDanger>.

## Appendix 20 Responsibility for evacuation centres

<sup>1</sup> SSA.632.001.0073.

<sup>2</sup> ESA.510.001.0002.

<sup>3</sup> NTT.509.001.0064.

<sup>4</sup> CLQ.001.001.0695.

<sup>5</sup> NSW.009.002.0041.

<sup>6</sup> VIC.0011.0001.0039.

<sup>7</sup> TAS.507.001.0179.

<sup>8</sup> SWA.006.001.0003.

## Appendix 21 Air quality monitoring and health advice

<sup>1</sup> PIN.002.002.0001; PIN.002.002.0035; DHN.500.001.0237; PIN.002.002.0032; PIN.002.002.0031.

<sup>2</sup> NND.800.200.00067; EPV.0001.0001.0001; PIN.002.002.0035.

<sup>3</sup> RCN.900.118.0076; ESQ.002.001.0050; PIN.002.002.0035; DHQ.001.001.0005.

<sup>4</sup> PIN.002.002.0035; WAH.001.001.0001; WEW.001.001.0004.

<sup>5</sup> EPS.388.001.0001; PIN.002.002.0035; DHW.455.011.0001.

<sup>6</sup> TAS.507.001.0403; PIN.002.002.0035.

<sup>7</sup> AHD.500.001.0001; PIN.002.002.0035.



<sup>8</sup> NEP.500.001.0012; PIN.002.002.0035; NTH.500.001.0001.

<sup>9</sup> PIN.002.002.0001; EPV.0001.0001.0001.

## Appendix 22 Health and mental health

<sup>1</sup> DHN.500.001.0237; DHN.500.001.0082.

<sup>2</sup> DHHS.0002.0001.0001; DHHS.0001.0001.0709.

<sup>3</sup> DHQ.001.001.0005; DHQ.001.001.0136.

<sup>4</sup> WAH.001.001.0001; WAH.001.001.0002.

<sup>5</sup> DHW.455.011.0001; DHW.455.001.1372; DHW.455.001.1775; SA Health, 'Major Incident Community Recovery Arrangements' (October 2018).

<sup>6</sup> TAS.507.001.0403; TAS.507.001.0225; TAS.507.001.0314.

<sup>7</sup> AHD.500.001.0001; AHD.500.001.0022; AHD.500.001.0049.

<sup>8</sup> NTH.500.001.0001; NTH.500.001.0050; NTH.500.001.0142; NTE.501.001.2964.

<sup>9</sup> DHN.500.001.0237.

<sup>10</sup> DHHS.0002.0001.0001.

<sup>11</sup> DHQ.001.001.0005.

<sup>12</sup> WAH.001.001.0001.

<sup>13</sup> DHW.455.011.0001.

<sup>14</sup> TAS.507.001.0403.

<sup>15</sup> AHD.500.001.0001.

<sup>16</sup> NTH.500.001.0001.

<sup>17</sup> HEA.9001.0002.0001; NND.800.200.00043.

<sup>18</sup> NND.800.200.00061.01; HEA.9001.0002.0001.

<sup>19</sup> DHN.500.001.0237.

<sup>20</sup> NSW.009.002.0043; HAF.9003.0002.0001.

<sup>21</sup> DHHS.0002.0001.0001.

<sup>22</sup> DHQ.001.001.0005; CLQ.001.001.0071.

<sup>23</sup> DHW.455.011.0001; SSA.632.001.0005.

<sup>24</sup> AHD.500.001.0001.

## Appendix 23 Recovery Arrangements

<sup>1</sup> DHN.500.001.0002; CJN.002.001.0603; NSW.001.001.0001.

<sup>2</sup> The NSW State Emergency Management Plan is available at:

<<https://www.emergency.nsw.gov.au/Pages/publications/plans/EMPLAN.aspx>>

<sup>3</sup> EMV.0007.0001.0001; Victorian Government, 'Victorian State Emergency Management Plan' (September 2020)

<<https://www.emv.vic.gov.au/responsibilities/sempr>>.

<sup>4</sup> The State Emergency Management Plan is available at: <<https://www.emv.vic.gov.au/responsibilities/sempr>>

<sup>5</sup> CLQ.001.001.0071; QRA.001.001.2253; CLQ.001.001.0140; CLQ.001.001.0266.

<sup>6</sup> The Queensland Disaster Management Plan is available at:

<<https://www.disaster.qld.gov.au/cdmp/Pages/default.aspx>>

<sup>7</sup> FES.007.001.0002; FES.005.001.0001; EMC.005.001.0009.

<sup>8</sup> The State Emergency Management Framework is available at: <<https://semc.wa.gov.au/emergency-management>>

<sup>9</sup> SSA.468.056.0001; FEC.219.001.0137.

<sup>10</sup> The State Emergency Management Plan is available at: <<https://www.dpc.sa.gov.au/responsibilities/security-and-emergency-management/state-emergency-management-plan>>

<sup>11</sup> TAS.500.001.0001; TAS.500.001.0452; TAS.500.001.0151.

<sup>12</sup> The Tasmanian Emergency Management Arrangements is available at: <<https://www.ses.tas.gov.au/emergency-management-2/tasmanian-emergency-management-arrangements-tema/>>

<sup>13</sup> ACT.500.001.0001; *Emergencies (Emergency Plan) 2014 (No 1) (ACT)*.

<sup>14</sup> The ACT Emergency Plan is available at: <<https://legislation.act.gov.au/ni/2014-442/>>

<sup>15</sup> NTE.501.001.2964; NTT.500.001.0060.

<sup>16</sup> The Territory Emergency Plan is available at: <<https://pfes.nt.gov.au/emergency-service/publications>>

<sup>17</sup> NSW.001.001.0001; CJN.002.001.0603; DHN.500.001.0002.

<sup>18</sup> The NSW Recovery Plan is available at:

<<https://www.emergency.nsw.gov.au/Pages/publications/plans/supporting-plans/recovery-plan.aspx>>

<sup>19</sup> EMV.0007.0001.0001; EMV.0015.0001.0001; Victorian Government, 'Victorian State Emergency Management Plan' (September 2020) <<https://www.emv.vic.gov.au/responsibilities/sempr>>.

- <sup>20</sup> CLQ.001.001.0140; QRA.001.001.2253; CLQ.001.001.0071; CLQ.001.001.0266.
- <sup>21</sup> The Queensland Recovery Plan is available at: <<https://www.qra.qld.gov.au/our-work/state-recovery-plans>>
- <sup>22</sup> FES.007.001.0002; FES.005.001.0017; FES.005.001.0001.
- <sup>23</sup> SSA.468.056.0001; FEC.219.001.0137.
- <sup>24</sup> TAS.500.001.0452; TAS.500.001.0151.
- <sup>25</sup> The State Recovery Plan is available at: <<http://www.dpac.tas.gov.au>>
- <sup>26</sup> ACT.500.001.0001.
- <sup>27</sup> NTT.500.001.0060; NTE.501.001.2964.
- <sup>28</sup> NSW.001.001.0001; New South Wales Office of Emergency Management, 'NSW Disaster Assistance Guidelines' (9 February 2015) <<https://www.emergency.nsw.gov.au/Documents/publications/guidelines/Guideline-NSW-Disaster-Assistance.pdf>>.
- <sup>29</sup> The NSW Disaster Assistance Guidelines is available at: <<https://www.emergency.nsw.gov.au/Pages/emergency-management/recovery/Guidelines-and-supporting-documents.aspx>>
- <sup>30</sup> EMV.0015.0001.0001; 'Disaster Recovery Funding Arrangements (DRFA) - For Events Post 1 November 2018' <<https://www.emv.vic.gov.au/natural-disaster-financial-assistance/events-post-1-november-2018>>; Victorian Government, 'Victorian State Emergency Management Plan' (September 2020) <<https://www.emv.vic.gov.au/responsibilities/sempr>>.
- <sup>31</sup> The Natural Disaster Financial Assistance is available at: <<https://www.qra.qld.gov.au/funding/drfa>>
- <sup>32</sup> CLQ.001.001.0071; QRA.001.001.2853.
- <sup>33</sup> The Queensland Disaster Relief and Recovery Guidelines is available at: <<https://www.qra.qld.gov.au/funding/drfa>>
- <sup>34</sup> FES.007.001.0002; Western Australian Department of Fire and Emergency Services, 'Disaster Recovery Funding Arrangements Western Australia' (1 November 2018) <[https://www.dfes.wa.gov.au/recovery/recoveryresources/DRFAWA%28PRINT\\_VERSION%29.pdf](https://www.dfes.wa.gov.au/recovery/recoveryresources/DRFAWA%28PRINT_VERSION%29.pdf)>.
- <sup>35</sup> The Disaster Recovery Funding Arrangements Western Australia is available at: <<https://www.dfes.wa.gov.au/recovery/Pages/DRFA-WA.aspx>>
- <sup>36</sup> SSA.468.056.0001; SSA.468.001.0539; FEC.219.001.0137.
- <sup>37</sup> The Local Government Disaster Recovery Assistance Arrangements is available at: <<https://www.treasury.sa.gov.au/Our-services/disaster-recovery-assistance>>
- <sup>38</sup> TAS.500.001.0452; TAS.501.001.0005; TAS.500.001.0214; TAS.500.001.0204.
- <sup>39</sup> The TRRA-NDRLGP is available at: <[http://www.dpac.tas.gov.au/divisions/osem/Tasmanian\\_Relief\\_and\\_Recovery\\_Arrangements\\_Natural\\_Disaster\\_Relief\\_to\\_Local\\_Government](http://www.dpac.tas.gov.au/divisions/osem/Tasmanian_Relief_and_Recovery_Arrangements_Natural_Disaster_Relief_to_Local_Government)>
- <sup>40</sup> ACT.500.001.0001.
- <sup>41</sup> NTT.500.001.0060; NTT.500.001.0219; Northern Territory Government of Australia, 'Disaster Recovery Funding Arrangements: Guidelines for Local Government Councils' (August 2020) <[https://dlghcd.nt.gov.au/\\_data/assets/pdf\\_file/0009/927846/Disaster-Recovery-Funding-Guidelines-August-2020.pdf](https://dlghcd.nt.gov.au/_data/assets/pdf_file/0009/927846/Disaster-Recovery-Funding-Guidelines-August-2020.pdf)>.
- <sup>42</sup> The Guidelines - Disaster Recovery Funding for Local Governments in the Northern Territory is available at: <<https://dlghcd.nt.gov.au/our-services/local-government-funding/disaster-recovery-funding-arrangement>>.
- <sup>43</sup> NSW.009.002.0034.
- <sup>44</sup> VIC.0011.0001.0001.
- <sup>45</sup> CLQ.001.001.0650.
- <sup>46</sup> SWA.006.001.0001.
- <sup>47</sup> SSA.632.001.0075.
- <sup>48</sup> TAS.507.001.0403.
- <sup>49</sup> ESA.510.001.0033.
- <sup>50</sup> NTT.507.001.0025.
- <sup>51</sup> NSW.009.002.0027.
- <sup>52</sup> VIC.0011.0001.0001.
- <sup>53</sup> CLQ.001.001.0650.
- <sup>54</sup> SWA.006.001.0001.
- <sup>55</sup> SSA.632.001.0012.
- <sup>56</sup> TAS.507.001.0403.
- <sup>57</sup> ESA.510.001.0033.
- <sup>58</sup> NTT.509.001.0033.
- <sup>59</sup> Australian Charities and Not-for-profits Commission, 'Fundraising in New South Wales' <<https://www.acnc.gov.au/fundraising-new-south-wales>>.
- <sup>60</sup> Australian Charities and Not-for-profits Commission, 'Fundraising in Victoria' <<https://www.acnc.gov.au/fundraising-victoria>>.

- <sup>61</sup>Australian Charities and Not-for-profits Commission, 'Fundraising in Queensland' <<https://www.acnc.gov.au/fundraising-queensland>>.
- <sup>62</sup>Australian Charities and Not-for-profits Commission, 'Fundraising in Western Australia' <<https://www.acnc.gov.au/fundraising-western-australia>>.
- <sup>63</sup>Australian Charities and Not-for-profits Commission, 'Fundraising in South Australia' <<https://www.acnc.gov.au/fundraising-south-australia>>.
- <sup>64</sup>Australian Charities and Not-for-profits Commission, 'Fundraising in Tasmania' <<https://www.acnc.gov.au/fundraising-tasmania>>.
- <sup>65</sup>Australian Charities and Not-for-profits Commission, 'Fundraising in the Australian Capital Territory' <<https://www.acnc.gov.au/fundraising-australian-capital-territory>>.
- <sup>66</sup>Australian Charities and Not-for-profits Commission, 'Fundraising in the Northern Territory' <<https://www.acnc.gov.au/fundraising-northern-territory>>; Northern Territory Government of Australia, 'Gambling Codes of Practice' <<https://nt.gov.au/industry/gambling/gambling/gambling-codes-of-practice>>.

## Appendix 24 Recovery Supports

- <sup>1</sup> PMC.9005.0001.0001; SER.500.001.0002.
- <sup>2</sup> PMC.9002.0001.0001.
- <sup>3</sup> ARC.501.002.0001; TSA.501.001.0001; VDP.500.002.0001; WIR.501.001.0001; FON.500.001.0001; GIV.500.001.0001; RSP.500.001.0002; NND.001.01380.01.
- <sup>4</sup> NSW.009.002.0043; VIC.0011.0001.0042; CLQ.001.001.0699; SSA.632.001.0005; ESA.510.001.0033.
- <sup>5</sup> HAF.9007.0002.0001.
- <sup>6</sup> BUC.500.002.0026.
- <sup>7</sup> Insurance Council of Australia, '\$3.85 billion already paid in natural disaster claims as insurers overcome pandemic upheaval' (Media Release, 27 August 2020) <[https://www.insurancecouncil.com.au/assets/media\\_release/2020/270820](https://www.insurancecouncil.com.au/assets/media_release/2020/270820)>.
- <sup>8</sup> NSW.009.002.0043.
- <sup>9</sup> VIC.0011.0001.0042.
- <sup>10</sup> CLQ.001.001.0699.
- <sup>11</sup> SWA.006.001.0004.
- <sup>12</sup> SSA.632.001.0005.
- <sup>13</sup> TAS.507.001.0181.
- <sup>14</sup> ESA.510.001.0033.
- <sup>15</sup> NTT.507.001.0001.
- <sup>16</sup> PMC.9002.0001.0001.
- <sup>17</sup> NTT.507.001.0001; ESA.510.001.0033; TAS.507.001.0181; SSA.632.001.0005; SWA.006.001.0004; CLQ.001.001.0699; VIC.0011.0001.0042; NSW.009.002.0043.