

UPS Delivers

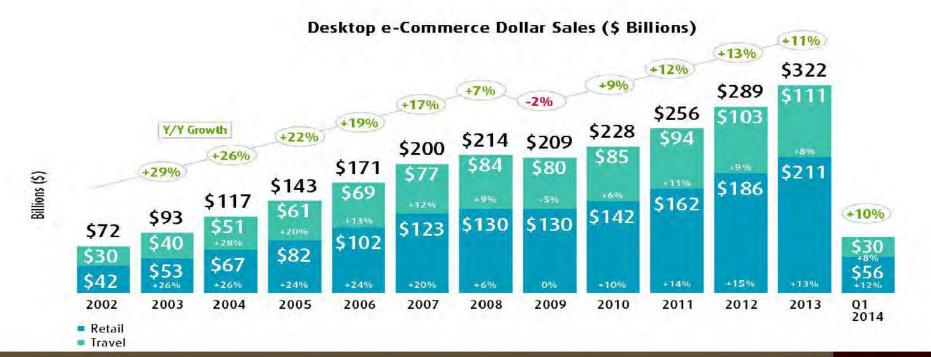
- E-commerce / M-commerce Growth
- Alternate Delivery Locations
 - UPS Access Points
- Consolidated Deliveries
 - Sure Post
- Home Deliveries
 - Telematics
 - ORION



E-Commerce / M-Commerce



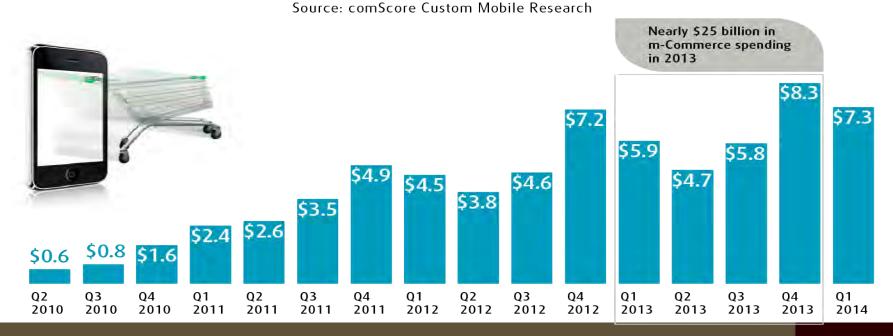
Desktop e-Commerce (retail + travel) reached \$322B n in 2013, up +11% Y/Y overall and +13% Y/Y for retail





In Q4 2013, m-commerce accounted for 12% of all retail e-commerce for the year, m-commerce nearly hit \$25 billion & grew +22% vs 2012

Percentage of Retail e-Commerce Dollars Spent via Mobile (Smartphone & Tablet)





The Delivery Experience / **Alternate Delivery Locations**



Consumers prefer three in four packages routed to their home

Preference in Delivery Location (Avg. Chip Allocation Out of 100) (n=5,849)





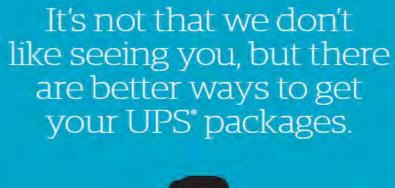


Shoppers embrace alternate delivery locations and rerouting when not at home to sign

Preferred Delivery Service Options When Not Home To Sign for a Package (n=4,060)









UPS My ChoiceTM

- Visibility on incoming packages
- Options to re-route packages, schedule future delivery, setup a 2 hour delivery window

<u>UPS Access PointTM</u>

 Non-delivery packages re-routed to convenient local locations on same day



What are UPS Access Points?

- Local businesses partnered with UPS to receive packages for their immediate area
 - Coffee shops, convenience stores, gas stations, pharmacies, etc...
- Customers can have packages re-routed to these locations via My Choice.
- Non-deliverable packages re-routed to UPS Access Points on same day
- WIN. WIN. WIN.



UPS Access Points - Feedback

Increased Convenience:

91% more convenient to three delivery attempts.

Better Consumer Experience:

 98% of consumers surveyed reported they had a good experience while picking up their package

UPS is removing a barrier to online shopping for consumers living in home delivery challenged areas:

 60% of consumers said this new process will allow them to order more online.



The Delivery Experience / **Consolidated Deliveries**



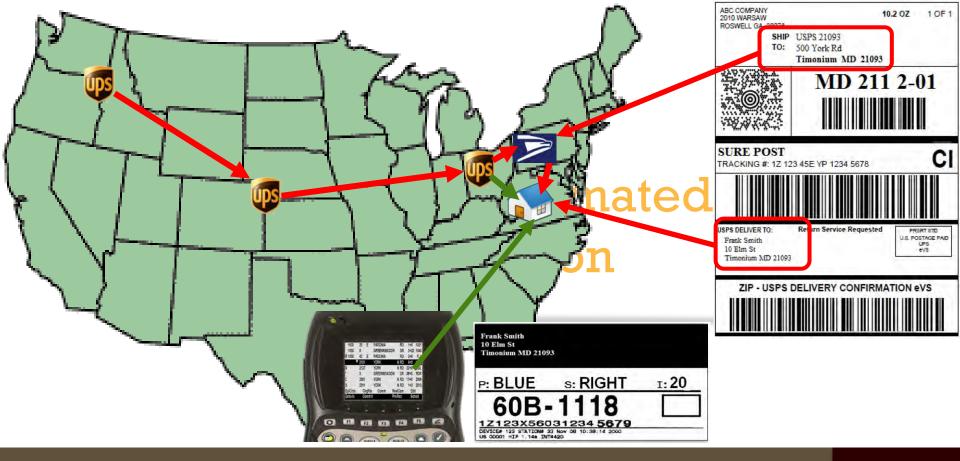
Sure Post

Service offered exclusively to large shippers

UPS delivers to local USPS facility

USPS makes final delivery the next business day





Real time final mile delivery decisions



Options to consolidate delivery with Sure Post

- UPS will consolidate home deliveries for Ground and Sure Post packages.
- If multiple Sure Post packages going to same address, UPS will consolidate into single home delivery.



The Delivery Experience / **Home Deliveries**



Basic Facts

- Big savings come from attention to detail
 - 1 mile is worth \$50M*
 - 1 minute is worth \$14.6M*
 - 1 minute of idle time is worth \$515K**

Note: Figures are per driver per day across the US for a year



^{*} Small Package P/U and Delivery drivers

^{**} Small Package P/U and Delivery, Freight and Tractor / Trailer drivers



UPS has been utilizing Big Data for 25 years



Operations Process Vision

Utilize UPS' rich data infrastructure to:

- Analyze current status
- Forecast future demand patterns
- Robust tools <u>plan</u> from the forecast
- Optimizations make plans efficient
- Analysis tools <u>close the loop</u>



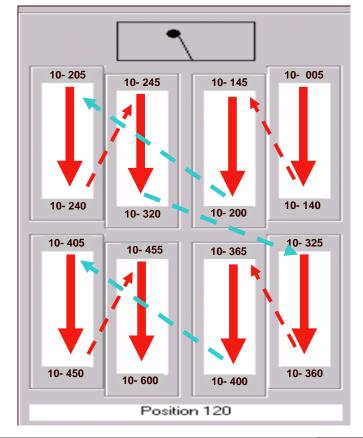
Simplification through Package Level Detail (PLD)



UPS Smart Labels act as a "trip ticket" to carry packages through the network and the final mile

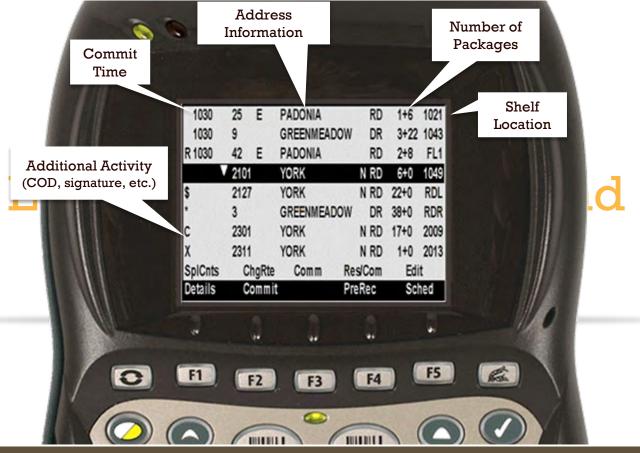






To reduce driver time and miles, packages are loaded in a general order of delivery





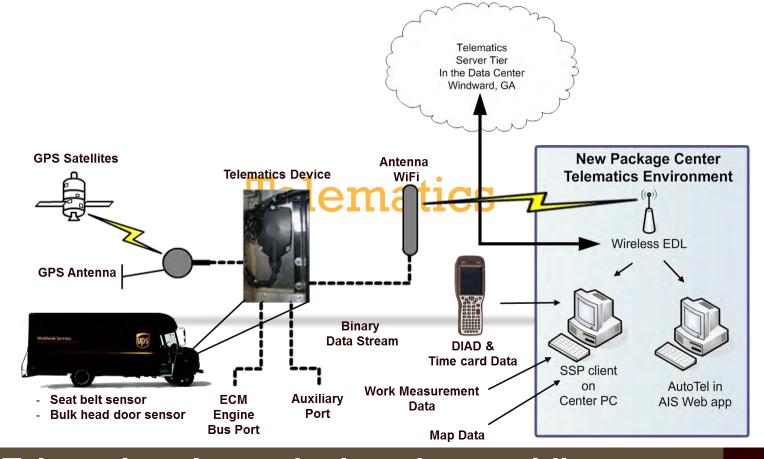
Changing the DIAD from an Acquisition device to a driver Assistant for making better decisions





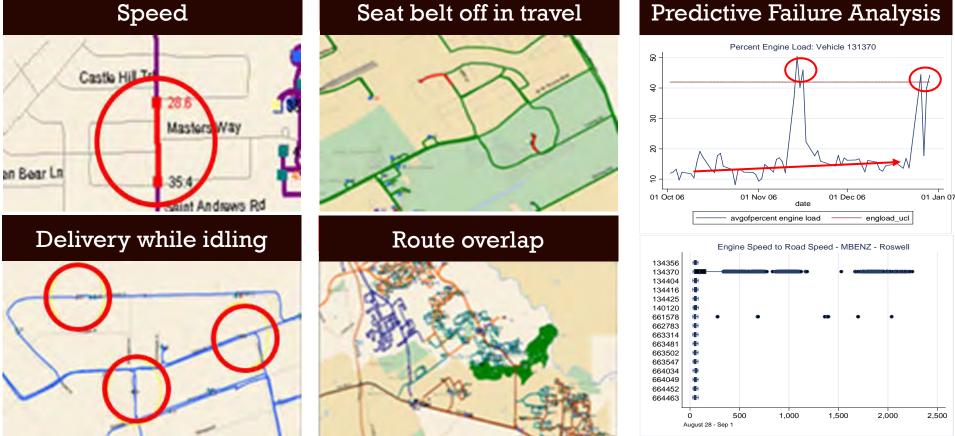
Keeping our promise to the customer Enabling more services





Telematics closes the loop by providing detailed analysis





Telematics closes the loop by providing detailed analysis



Driver Telematics Review

5 MHN Overallowed Deliv	ery Stops
--------------------------------	-----------

MHN	Stop #	Address	Туре	Del Pkgs	Overallowed
1	16	222 E MAIN ST COLLEGEVILLE PA 19426 GAME STOP	SIG OBTAINED	14	0:08:33
2	31	141 MARKET ST COLLEGEVILLE PA 19426 2	SIG OBTAINED	1	0:08:22
3	45	220 PLAZA DR COLLEGEVILLE PA 19426 TOWNE BOOK CEN	SIG OBTAINED	27	0:06:37
4	47	1201 S COLLEGEVILLE RD COLLEGEVILLE PA 19426 QUES	SIG OBTAINED	3	0:05:16
5	54	599 ARCOLA RD COLLEGEVILLE PA 19426 108 MAIN LIN	SIG OBTAINED	2	0:04:27

5 MHN Overallowed Pick-Up Stops

MHN	Stop #	Address	Туре	PU Pkgs	Over
1	57	1250 S COLLEGEVILLE RD 19426	PICKUP	0	0:03:08
2	66	141 MARKET ST 19426 4	PICKUP	4	0:03:04
3	80	220 PLAZA DR 19426	PICKUP	10	0:03:00
4	81	500 ARCOLA RD 19426	PICKUP	0	0:01:56
5	79	400 FRONT ST 19426	PICKUP	14	0:01:03

Selection (Bulk Head Door)

- 86 Total Stops Selected Through Bulk Head Door
- 52 Total Single Package Stops
- 35 Single Package Stops over 18 secs
- 0:10:30 Selection Time (Planned)
- 0:51:30 Selection Time (Actual)
- 0:41:00 Single Package Stop Excess Selection Time
 - 34 Total Multiple Package Stops
 - 28 Multiple Package Stops with Excess Time
- 0:36:09 Hrs (Planned)
- 1:02:15 Hrs (Actual)
- 0:26:06 Multiple Package Stop Excess Selection Time

1:07:06 Total Excess Selection Time











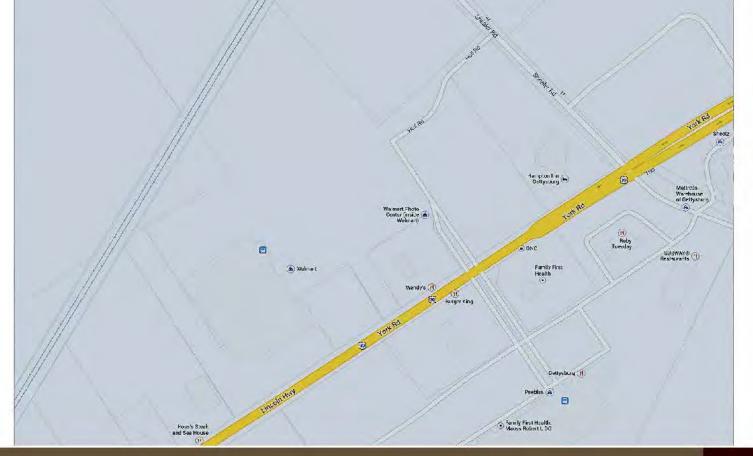






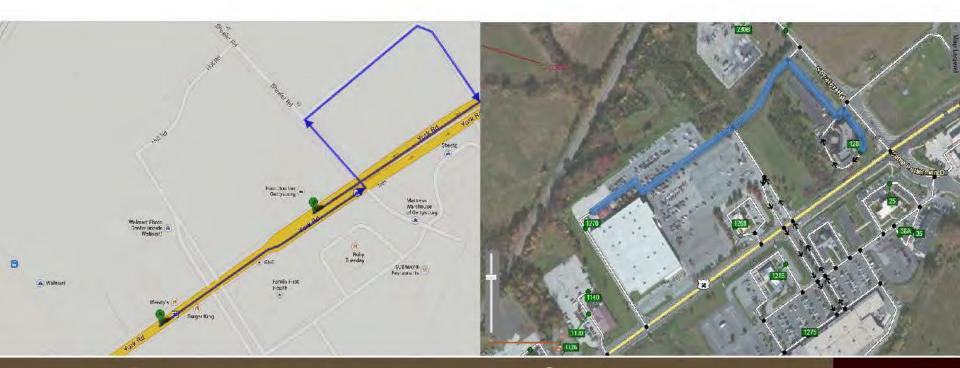
250 Million Global Data Points





Enriched map data adds to UPS' robust data infrastructure



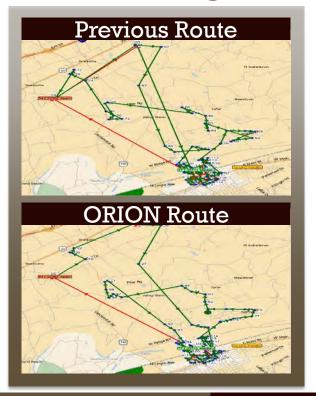


Enriched map data adds to UPS' robust data infrastructure

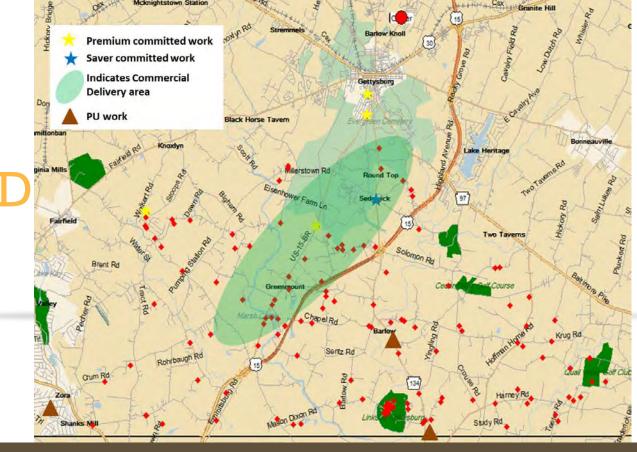


ORION: On-Road Integrated Optimization & Navigation

- Optimizes a driver's route using:
 - Advanced mathematical models
 - Data from planning systems
 - Customized map data
- Accounts for business rules, customer needs, and service commitments







What is the most cost effective way to serve these customers?





David Pogue @Pogue

Shooting for NOVA: we're examining the UPS computer model that tries to calculate maximum speed, maximum addresses... pic.twitter.com/a9MDq12XLU

■ Hide photo Reply 13 Retweet Favorite More





24

RETWEETS

FAVORITES









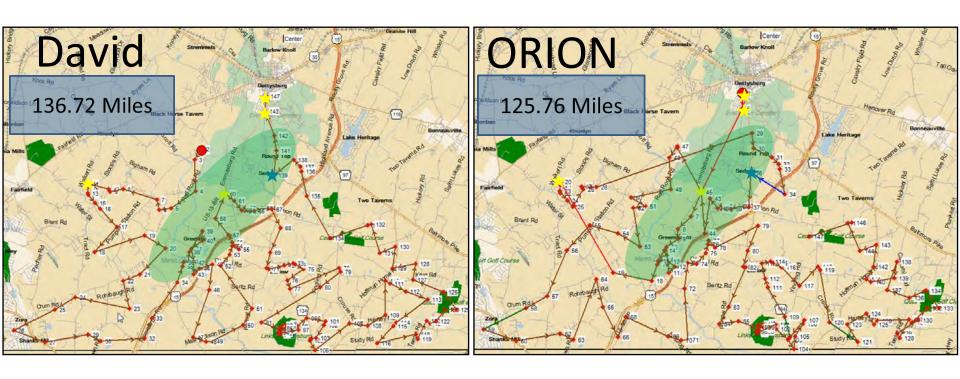


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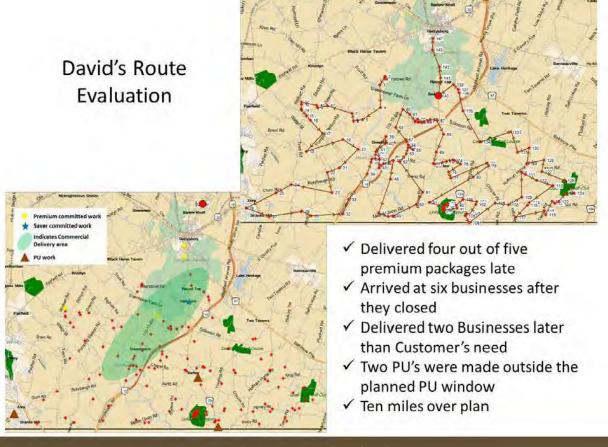












ORION reduces cost while satisfying all customer and business needs



Approximate age of the Earth (in Seconds): 145,065,600,000,000,000 Number of ways to deliver 12

Why is this a breakthrough? Why is this so hard?



Basic Facts

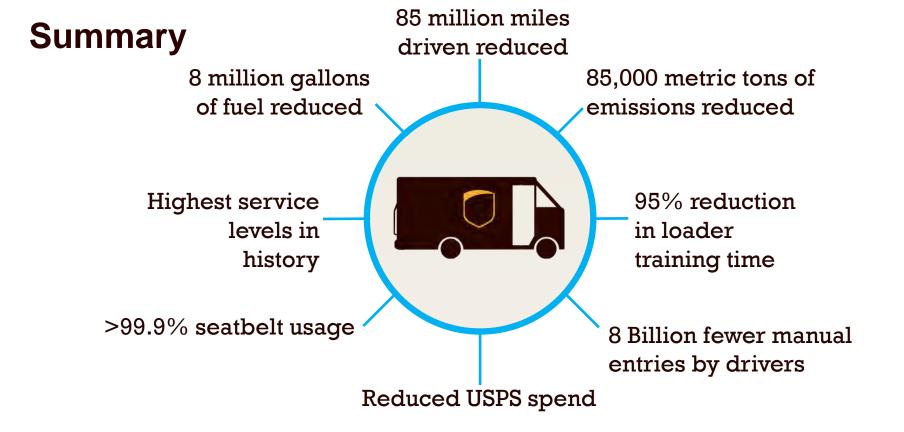
- Big savings come from attention to detail
 - 1 mile is worth \$50M*
 - 1 minute is worth \$14.6M*
 - 1 minute of idle time is worth \$515K**
- ORION to be fully deployed by 2017

Note: Figures are per driver per day across the US for a year



^{*} Small Package P/U and Delivery drivers

^{**} Small Package P/U and Delivery, Freight and Tractor / Trailer drivers



Real world results





Thank You



Questions?

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U.S.Department of Transportation

Federal Highway Administration

Office of Freight Management and Operations 1200 New Jersey Avenue SE Washington, D.C. 20590 www.ops.fhwa.dot.gov/freight

202-366-9210



Downtown Delivery Symposium

Delaware Valley Regional Planning Commission (DVRPC)

July 15, 2015

Presentation Focus

Urban Freight Research Project

Off-Hours Delivery program

Background Urban Freight Research Project

Federal Highway Administration (FHWA), Office of Freight Management and Operations in collaboration with its partners identified a need to research impacts of context-sensitive solutions (CSS), such as "Complete Streets" and "Road Diets", on freight transportation and delivery in urban areas; and to identify innovative strategies to overcome first- and last-mile challenges while considering all modes and users.

Purpose and Goals Urban Freight Research Project

- Engage public and private partners regarding the enhancement of urban freight movement
- Discuss and prioritize key topics for further research
- Share noteworthy practices and lessons learned in urban freight movement and delivery
- Identify tools, considerations, and strategies for practitioners

Partners Urban Freight Research Project

This project is being conducted in coordination with:

- State, regional, local transportation agencies
- Federal agencies including U.S. DOT, EPA, and DOE
- Port authorities
- Private carriers and operators
- Industry associations
- European Commission (EC)

Activities in coordination with the European Commission (EC) include:

- Sharing related studies conducted by the EC regarding urban freight transport
- Inviting EC representative to serve as panelist in U.S. urban freight research project and product delivery
- Participating in final U.S.-EC peer exchange to share research findings

Status Urban Freight Research Project

1

- Conduct literature review
- Identify preliminary topics

7

- Host roundtable event
- Refine list of topics

3

- Develop and implement action plan
- Produce white papers on selected topics

4

Design and conduct joint US/EU peer exchange

Status (Cont.)

White Papers

- Topics
 - Operations, Logistics, and Technology
 - Coordination and Communication
 - Design Guidelines and Safety (ITE Walkable Urban Thoroughfares Manual)

Approach

- Build off existing knowledge presented in literature review report and at the roundtable event
- Conduct interviews and review case studies

Status

- Kick-off meeting for Operations, Logistics paper and Technology in July/August
- Kick-off meeting for Coordination and Communication paper in August/September
- Work starting shortly on the update of the Walkable Urban Thoroughfares Manual.

Structure

- Existing conditions
- Noteworthy practices
- Innovations
- Recommendations
- Summary

Status (Cont.)

Noteworthy Practices

- Major action item identified during the Urban Freight Roundtable was to identify, document, and share noteworthy practices.
 - First round of noteworthy practices will be developed based on practices identified during the roundtable
 - Second round of practices will be identified as a part of the white paper development
 - All practices will be posted on FHWA's website

Noteworthy Practices: First Round

Noteworthy Practice	Location	Target Date for Publication
Commercial Loading Zone Program	District of Columbia	75% complete, Mid- summer
Truck Side Guard Ordinance	Boston, Massachusetts	Late Sumer
Buffer Zones	Chicago, Illinois	Late Summer
Audible Turning Warnings	Montgomery County, Maryland	Late Fall
Roundabout Testing	Oregon	Late Fall
Regional Coordination for Last-mile Improvements	New York and New Jersey	Late Fall
Open Data Portal	New York and New Jersey	Late Fall
Truck Parking Availability Study	Minnesota	Late Fall

Examples of Noteworthy Practices

Boston, MA Truck Side Guard Ordinance

- Boston is the first U.S. city to require these enhanced safety measures designed to prevent fatalities and further reduce the risks of a collision with pedestrians and cyclists.
- A city ordinance mandates all large city-contracted vehicles be equipped with side guards, convex mirrors, and blind-spot awareness decals.



Examples of Noteworthy Practices (cont.)

Chicago Buffer Zones

- Chicago DOT (CDOT) uses buffer zones when implementing Complete Streets concepts to ensure the safe operation and loading/unloading of trucks.
- Buffers between narrowed travel lanes and bike lanes ensure trucks can operate without conflict with cyclists, while other treatments help avoid conflict between drivers and cyclist during unloading.



Volunteer Opportunities

Help identify:

- Synergies: What national, regional, local, or private initiatives are planned or underway?
- Noteworthy practices: What lessons learned can your agency share? What noteworthy practices have you heard about at other conferences?

Serve on a task group:

- White papers
- Research statements, studies, and papers
- Conferences and webinars
- Workshops and training
- Project delivery

FHWA Off-Hours Delivery Program

The FHWA Office of Freight Management and Operations in partnership with the European Commission are interested in researching and demonstrating the efficacy of implementing the Off-Hours program.

- The main objective of the program is to improve freight flows, and have positive impacts on air quality, environmental justice, sustainability and livability.
- Program locations include sections or specific locations in large metropolitan areas, small to medium size urban areas, freight facilities, private freight operations and/or supply chains.

Pilot Off-Hours Freight Delivery Programs

- District Department of Transportation (DDOT)
 - DDOT's pilot focus on improving the management of curbside loading zones in the city by incentivizing businesses to shift to off-hour deliveries
- Florida Department of Transportation
 - Florida's pilot project is between Florida DOT and the Orlando Health Campus to study the costs and benefits of moving freight deliveries currently occurring during peak traffic time on the Orlando Health campus to the offhours of the day.

Recommended Resources

- National Cooperative Freight Research
 Program(NCFRP) Report 33 Improving Freight
 System Performance in Metropolitan Areas: A
 Planning Guide
- FHWA Freight and Land Use Handbook -Publication number FHWA-HOP-12-006
- FHWA Office of Freight Management and Operations website http://ops.fhwa.dot.gov/freight/resources/frt_solut ions/index.htm#urban

For more information contact us:

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Improving Freight System Performance in Metropolitan Areas - NCFRP Report 33

Jeffrey Wojtowicz Johanna Amaya

July 15, 2015

Improving Freight System Performance in Metropolitan Areas NCFRP Report 33

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- Funded by the National Cooperative Freight Research Program
- The team wants to thank the following individuals and groups:
 - Project Manager Bill Rogers
 - ❖ NCFRP 38 Project Panel
 - Public and private sector participants of the project workshop
 - Capital District Transportation Committee (CDTC)
 - Multiple Metropolitan Planning Organizations, State Departments of Transportation, private companies, and individuals that contributed to the cases studies discussed in the Planning Guide.

Additional Support

- Volvo Research and Educational Foundations Center of Excellence for Sustainable Urban Freight Systems (VREF CoE-SUFS)
- To jumpstart an integrative process, involving cities, private sector, and researchers to develop new freight systems paradigms that:
 - Are sustainable
 - Increase quality of life
 - Foster economic competitiveness and efficiency
 - Enhance environmental justice
- To maximize the economic benefits of production and consumption of freight, and minimize the negative externalities produced by freight traffic

Outline

- Overview Urban Freight Systems
- Process
- Project Products
 - Planning Guide
 - Initiative Selector
 - Freight Trip Generation Software
- Closing Remarks













Overview of Urban Freight Systems













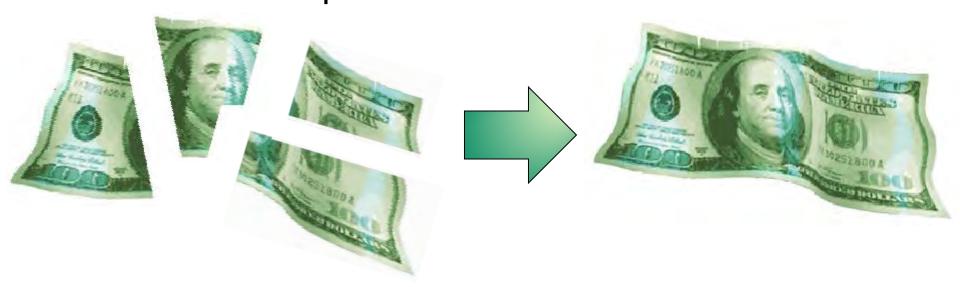
Congestion problems are not new...



37th Street and 7th Avenue, New York City, 1945

Collaboration is key to our approach...

- No single player could solve all freight issues by itself
 - ❖ Public sector → Regulates, manages infrastructure
 - ❖Private sector → Operates the system
 - ❖ Academia → Conducts research to find solutions
 - ❖Communities → Enjoy freight benefits, suffer the impacts
- All players control a different piece, no one benefits from the status quo:



Why do we need this guide?

- The Good:
 - Freight is the physical expression of the economy, impeding freight flows = impeding the economy
 - ❖ Between 5-10% of GDP is related to freight / logistics
- The Bad:
 - Freight traffic is a major consumer of resources and a major producer of externalities: pollution, noise, accidents, etc.
- The Ugly:
 - Freight is good, freight traffic creates problems
 - There are no easy solutions, no Magic Bullets
 - → Multi-prong approaches are needed...
 - The system is complex and not well understood
 - Solutions are complex and involve multiple stakeholders

Process













Key Activities

- Compilation of programs, initiatives and policies regulating urban freight in metropolitan areas
- Critical analysis of each initiative and solution offered to find advantages and disadvantages
- Stakeholder Engagement













Project Products













1. Planning Guide







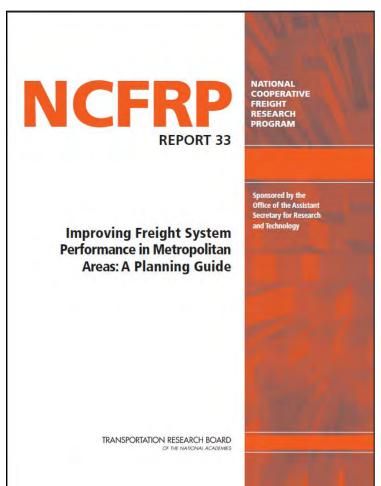






Planning Guide: Versions

- Print ready version:
 - http://onlinepubs.trb.org/onlinepubs/ncfrp/ncfrp_rpt_033.pdf
- Interactive version: http://coe-sufs.org/wordpress/ncfrp33/





Planning Guide: Structure

- 1. Introduction
- 2. Urban Freight Transportation Decision Making



Planning Guide: Structure

- 3. Overview of Public Sector Initiatives
 - 8 main groups from supply to demand related
 - ❖ 54 separate initiatives within the 8 groups
 - For each initiative there is:
 - A summary
 - One page outline
 - Planning and design considerations

Urban Freight Initiatives

ON-STREET PARKING AND LOADING

Freight Parking and Loading Zones Loading and Parking Restrictions Peak-Hour Clearways Vehicle Parking Reservation Systems

OFF-STREET PARKING AND LOADING

Enhanced Building Codes Timeshare of Parking Space Upgrade Parking Areas and Loading Docks Improved Staging Areas Truck Stops/ Parking Outside of Metropolitan Areas

ACCESS AND VEHICLE-RELATED RESTRICTIONS

Vehicle Size and Weight Restrictions Truck Routes Engine-Related Restrictions Low Emission Zones Load Factor Restrictions

TIME ACCESS RESTRICTIONS

Daytime Delivery Restrictions Daytime Delivery Bans Nighttime Delivery Bans

TRAFFIC CONTROL AND LANE MANAGEMENT

Restricted Multi-Use Lanes Exclusive Truck Lanes (Dedicated Truck Lanes) Traffic Control

CARGO CONSOLIDATION

Urban Consolidation Centers

TRANSPORTATION SYSTEMS (ITS)

Real-Time Information Systems Dynamic Routing Vertical Height Detection Systems

PRACTICES

Time Slotting of Pick-Ups & Deliveries at Large Traffic Generators Driver Training Programs Anti-Idling Programs Pick-up/Delivery to Alternate Locations

MAJOR IMPROVEMENTS

STAKEHOLDER

ENGAGEMENT

INFRASTRUCTURE

PARKING / LOADING AREAS

MANAGEMENT

MANAGEMENT

VEHICLE-RELATED

TRAFFIC MANAGEMENT

PRICING, INCENTIVES,

LOGISTICAL MANAGEMENT

FREIGHT DEMAND /

LAND USE MANAGEMENT

AND TAXATION

STRATEGIES

Ring Roads
New and Upgraded
Infrastructure, Intermodal
Terminals
Freight Cluster Development
(Freight Village)

MINOR IMPROVEMENTS

Acceleration / Deceleration Lanes Removal of Geometric Constraints at Intersections Ramps for Handcarts and Forklifts

TECHNOLOGIES AND PROGRAMS

Emission Standards Low Noise Delivery Programs / Regulations

STAKEHOLDER ENGAGEMENT

Designate a 'Freight-Person' at Key Agencies Create a Freight Advisory Committee (FAC) Educate Elected Officials Create a Technical Advisory Committee (TAC) Create a Freight Quality Partnership (FQP)

PRICING

Road Pricing Parking Pricing

INCENTIVES

Recognition Programs Certification Programs Operational Incentives for Electric / Low Emission Vehicles

TAXATION

Taxation

DEMAND MANAGEMENT

Voluntary Off-Hour Delivery Program Staggered Work Hours Program Receiver-Led Delivery Consolidation Program Mode Shift Programs

LAND USE POLICY

Relocation of Large Traffic Generators (LTGs) Integrating Freight into Land Use Planning Process

Initiative 1: Ring Roads for Bypass Traffic

Description: The construction of bypasses (high speed ring roads, or beltways) to move through-trucks to the periphery of the urban area. Only viable if they lead to cost savings to carriers.

Fargeted mode: Through traffic	Geographic scope: Corridor	
Funa of Initiativas Infrastruatura managaments	Drimary objectives Daduce connection	

Type of Initiative: Infrastructure management: Primary objective: Reduce congestion major improvements

Expected costs and level of effort to implement: The cost and effort to construct a new ring road can be very high, involving construction of a new roadway, roadway crossings, and interchanges. Such a construction project will involve long-term planning and implementation, elaborate needs assessments, and impact analyses.

Advantages:

- Reduce congestion
- Enhance safety
- Environmental sustainability
- · Reduce infrastructure damage

Disadvantages:

- · High probability for unintended consequences
 - May lead to new development outside urban
 - Environmental impacts on the communities affected by the new road
- Environmental impacts associated with new construction
- Require very high capital investments
- · Require private-sector acceptance

Typical example:

 Sydney Orbital Network, Australia (Transport for NSW 2012)



Source: OpenStreetMap Contributors 2010

 "Through" Corridors in Atlanta, Georgia, United States (Georgia Department of Transportation 2011b)



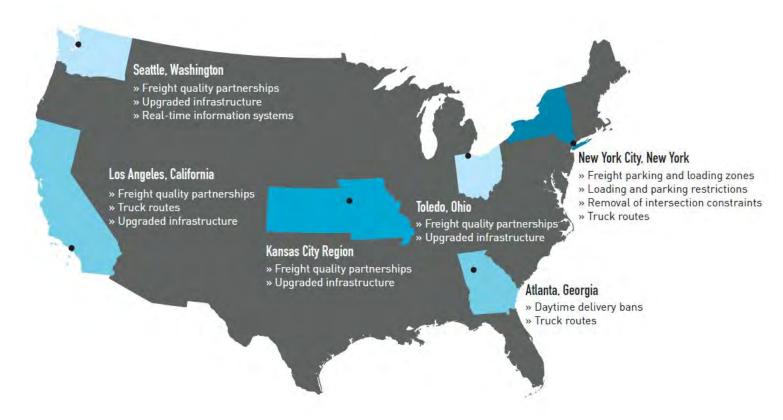
Source: Georgia Department of Transportation 2011b

Related alternatives: 1. New and Upgraded Infrastructure, Intermodal Terminals; 2. Truck Routes; 3. Exclusive Truck Lanes (Dedicated Truck Lanes)

References: Marquez et al. 2004; PIARC 2011

Planning Guide: Structure

4. Case Studies



5. References

2. Initiative Selector













Initiative Selector: Rationale

Objectives:

- To provide <u>suggestions</u> about initiatives to consider
- To provide a dynamic mechanism to explore the guide
- To provide a tool that could be expanded over time

Limitations:

- The Initiative Selector is not a replacement for proper transportation decision making and planning...
- Due to the lack of a database of documented experiences the search criteria are very general
- Suggestions may not necessarily apply to local conditions...
- Produced in collaboration with the CoE-SUFS, see: http://coe-sufs.org/wordpress/InitiativeSelector/

Initiative Selector: Rationale

- 1. Characterized the various initiatives in terms of:
 - 1. Nature of the Problem: Congestion, Pollution, Noise, Safety
 - 2. Geographic Scope: Nation, State, City, Area, Corridor, Point
 - 3. Problem Source: Through Traffic, Urban Deliveries, Large Traffic Generators, Large Trucks...
 - 4. Investment required: Very High, High, Moderate, Low...
 - 5. Implementation time: Long, Medium, Short...
 - Potential for unintended consequences: Very High, High, Moderate, Low, None...
- 2. It finds initiatives that match the search parameters See: http://coe-sufs.org/wordpress/InitiativeSelector/
- 3. Please help us improve it by providing feedback, sending us references, pictures, etc. etc.

How it Works?













Local Example: Walnut and Chestnut Streets



Local Example: Walnut and Chestnut Streets



Local Example: Waln



Initiative Selector Too



This application has been co-funded by the Transportation Research Board's (TRB) National Cooperative Frei

How to use this application:

Select aspects of the traffic problems you seek solutions to on the left. The results will contain links to all the

Nature of the Problem		Show Selected Initiatives	Clear Selected
☑ Congestion	7	Initiative	Investment
✓ Inadequate Infrastructure☐ Pollution	~	Enhanced building codes	Low
Noise		Vehicle size and weight restrictions	Low
☐ Safety ☐ Stakeholder Engagement		Load factor restrictions	Low
Land Use		Time access restrictions	Low
Geographic Scope		Truck stops/Parking outside metropolitan areas	High
☐ Nation ☐ City	V	Restricted multi-use lanes	Low
✓ Area □ Corridor		Road pricing/ incentives	Moderate
Point		Parking pricing	None / Low
Problem Source		Certification programs	None / Low
☐ Through Traffic ☑ All Traffic	~	Urban consolidation centers	High
☐ Large Trucks		Real-time information systems	High / Very Hi
☑ Urban Deliveries		Vertical height detection systems	High / Very Hi
☐ Large Traffic Generators		Dynamic routing	High / Very Hi
Unique Solutions: 18		Time slotting of deliveries/ Pick-ups for large traffic generators	Low
	✓	Pick-up/delivery to alternate locations	Low

Voluntary off-hour delivery program

Staggered work hours program

✓ Mode shift program

Moderate / High

Low / High

Low / High

Initiative 26: Restricted Multi-Use Lanes

Description: These initiatives promote the use of available road capacity by allocating restricted lane right-of-way to truck a, burse, and once ionally high recupancy subjects. The lane usage can be allocated to different users using time windows, shirted in on; designed to sers all day, or restricted to special user for certain users. Restrictions can be by vehicle type, or they can allow mixed traffic during the restriction interval.

Targeted mode: All traffic/large trucks	Geographic scope: Area		
Type of initiative: Traffic management: lane management	Primary objective: Optimize road capacity		

Expected costs and level of effort to implement: Lane management strategies and restrictions to multi-use lanes require thorough planning to consider the characteristics of the network and the needs of different users. Planning should involve extensive stakeholder engagement, and weigh both the positive and negative impacts to all agents that are part of the system. The costs are mainly associated with the installation of variable message signs or changeable message signs, and enforcement resources.

Advantages:

- Reduce congestion
- Enhance safety
- Increase efficiency
- Enhance livability
- · Can be used as incentive to foster other strategies

Disadvantages:

- May confuse drivers
- May conflict with other traffic users
- May not be adequate for sensitive locations
- Hard to enforce
- Lane geometry may not be adequate for large trucks

Examples:

- Multifunctional lanes in its commercial center: Barcelona, Spain (City Ports 2005)
- Clean vehicles are allowed to use public transport lanes: Göteborg, Sweden (START 2009)
- Consolidation vehicles are allowed to use bus lanes: Bristol, England (START 2009)
- Truck lane restricted to right lane: New York City, New York, United States (The City of New York 2012), North Carolina, United States (Federal Highway Administration 2011; North Carolina Department
- of Transportation 2013)
 Ban on through-trucks on Interstate inside the perimeter freeway: Georgia, United States (Georgia Dept. of



Source: Federal Highway Administration 2011

Related alternatives: 1. Acceleration/Deceleration Lanes; 2. Traffic Control; 3. Dynamic Routing

References: Ogden 1992; City Ports 2005; BESTUFS 2007; START 2009; Georgia Department of Public Safety 2010; Federal Highway Administration 2011; SUGAR 2011; The City of New York 2012; North Carolina Department of Transportation 2013

3. FTG Software













Freight Trip Generation (FTG) Software

- Tool to identify main locations where freight is an Preight Trip Generation Estimator issue ir cted. Freight Trip Generation Estimator It appl This software applies Freight Trip Generation Models based on business patterns at the ZIP code level. The models have been calibrated at 2 digit NAICS code level of aggregation and requires a preprocessing NAICS that generates a clean database with only this information from the original database for the entire United States. Compa Module 1: Preprocesses the raw database of ZIP code business pattern data and produces a reduced database with information for 2 digit NAICS codes in the United States. ZIP Code Business Pattern **❖** Mod ata Input Data Preparation from Module 2: Applies FTG models at 2 digit NAICS code level. Code Freight Trip Generation (FTG) Models ❖ Mod ons of Module 3: To Modify the Default Coefficients Modify Default FTA and FTP freig Coefficients Developed by the Center for Infrastucture Transportation and the Environment (CITE) at Rensselaer Polytechnic Institute in conjunction ❖ Mod ne with the VREF Center of Excellence for Sustainable Urban Freight Systems (CoE-SUFS) estimation of FTG models.
 - Advanced features: applying 4 types of models and the option of analyzing a set of ZIP codes at once

Closing Remarks













Final Thoughts

- Freight should be integrated into the planning process
- There is a wide range of initiatives
 - There are no magic bullets, multi-prong approaches are key
 - The history is clear, traditional approaches have not reduced congestion, why do we keep using them?
 - Every situation is different, local conditions matter
- Some underutilized initiatives have great transformative potential, e.g., freight demand management
- The NCFRP 33 materials are an entry point...
 - Planners can use these tools to address freight issues within their jurisdiction
 - Planners expertise is important in choosing best alternatives

Thanks! Questions?

Reference Materials:

Planning Guide: PDF version

http://onlinepubs.trb.org/onlinepubs/ncfrp/ncfrp_rpt_033.pdf

Planning Guide: Interactive version

http://coe-sufs.org/wordpress/ncfrp33/

Initiative Selector:

http://coe-sufs.org/wordpress/InitiativeSelector/

<u>Freight Trip Generation Estimator</u>:

https://coe-sufs.org/wordpress/ncfrp33/appendix/ftg/













Improving Freight System Performance in Metropolitan Areas NCFRP Report 33

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NCHRP Project 08-96

Integrating Goods and Services Movement by Commercial Vehicles in

Smart Growth Environments

presented to

DVRPC Downtown Deliveries Symposium, Philadelphia, PA

presented by

Cambridge Systematics, Inc.

Chris Lamm

July 15, 2015





What is NCHRP?

- The National Cooperative Highway Research Program (est. 1962) is sponsored by AASHTO members in cooperation with FHWA, and is administered by the Transportation Research Board of The National Academies of Sciences, Engineering, and Medicine.
- Forum for collaborative research addressing issues important to state DOTs and other transportation professionals











NCHRP Project 08-96 Research Goals and Objectives

- Identify and describe practices that effectively and efficiently integrate goods and services movement in smart growth environments.
- Develop a guide containing planning, urban design, transportation/logistics operations strategies that avoid or mitigate conflict and support mutual goals
- Audience includes:
 - » Planners, economic development
 - » Transportation engineers
 - » Developers/architects
 - » Freight shippers/receivers and carriers
 - » Advocacy groups





Six Smart Growth Environments



Industrial areas transitioning to multiple/mixed uses



Working waterfronts transitioning to multiple uses and/or recreation



Older neighborhoods being revitalized



Retrofitting aging commercial corridors



Greenfield new communities

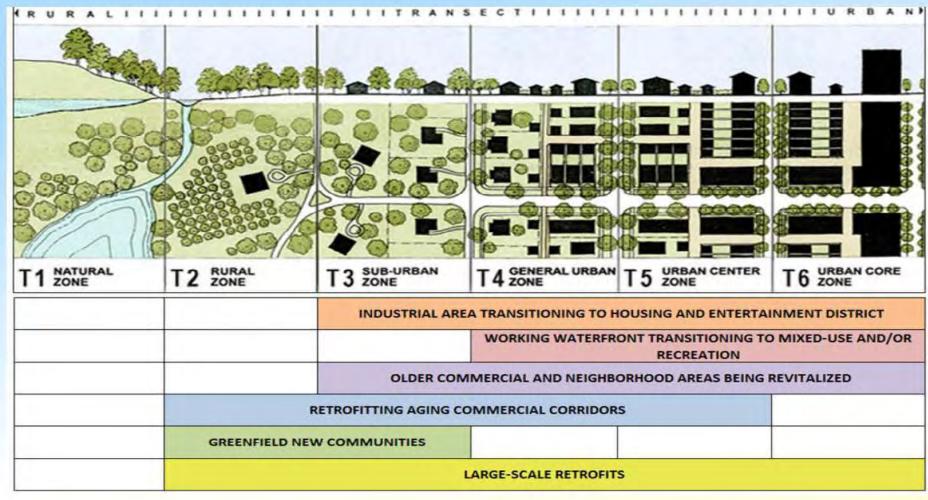


Large-scale retrofits





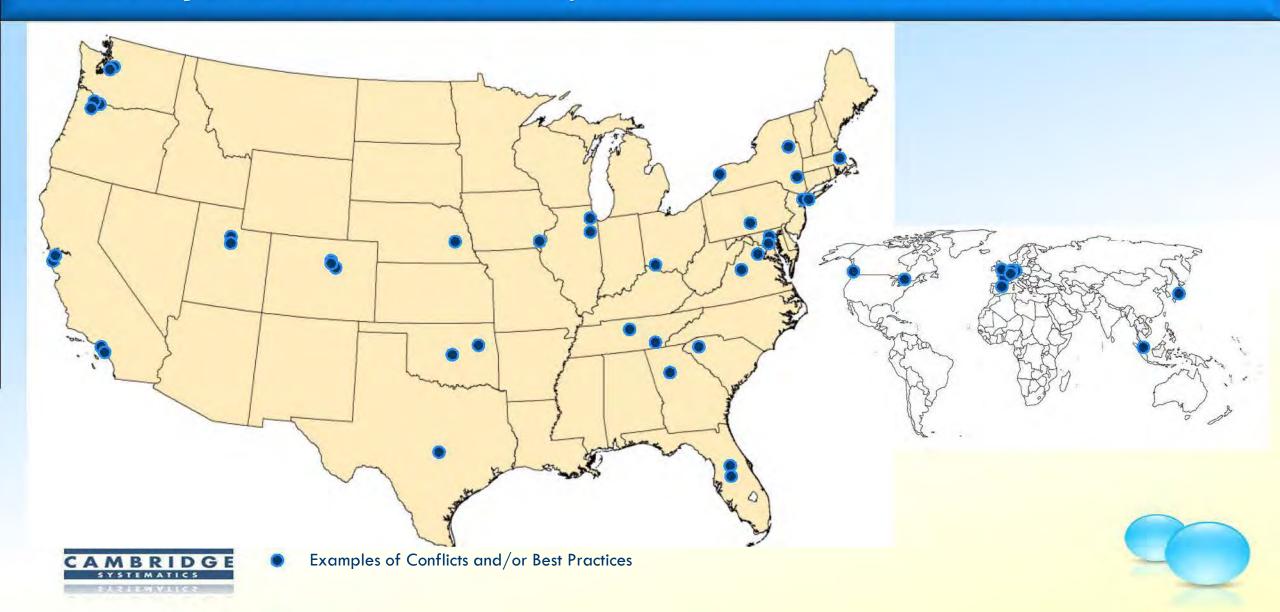
Six Smart Growth Environments







Examples of Conflicts and/or Best Practices Worldwide



Key Cross-Cutting Conflicts/Issues



Land Use Conflicts

- Encroachment of seemingly incompatible uses
- "Good neighbor" issues



Changing
Demand/Travel
Patterns

- Customer demands time-certain delivery
- Apparent need to optimize deliveries to reduce impacts



Design/
Streetscape
Conflicts

- Complete streets must include trucks
- 53' trailer vs. smaller delivery vehicle



- Time-of-day conflicts
- Loading zone/ parking availability





Large City Downtown Example: Berlin, Germany

- Second most populous city in Europe (3.3 million)
- Developing rapidly
- Sustainability drives government planning/development decisions
- Established "Urban Freight Laboratory" to pilot innovative delivery schemes
 - » Steglitz/Friedenaus, highest population density district
 - » Collected freight data on more than 100 participating businesses



Commercial Streetscape in Berlin's Urban Logistics Laboratory Area Source: Google maps





Large City Downtown Example: Berlin, Germany

- BentoBox, consolidation concept, piloted in 2012
- How it works:
 - » Outgoing packages/parcels can be pooled together and picked up by truck at a central location
 - » Incoming packages/parcels can be delivered to the box and picked up at the BentoBox
- Results:
 - » Reduces truck trips and loading zone demand
 - » Offers time-flexibility
 - » Transferable



BentoBox Source: city-log.eu





Large City Downtown Example: Berlin, Germany

Other strategies include:

- » Alternative delivery vehicles (cargo cycles, electric vehicles, etc.)
- » Loading zones and loading windows
- » Combined bus/truck lanes

Success Factors:

- "Laboratory" concept saves data collection/survey costs
- » Established and maintained constructive relationships with interested businesses
- » Government agencies committed to reducing environmental and quality of life impacts of freight



Urban Mobility Challenge: Berlin 2030 Source: Localmotors





Small City Downtown: Glens Falls, NY

- Small city of 15,000 in the Adirondack Region
- Glen Street (U.S. Route 9) is the main commercial corridor in the city
- 5-point signalized intersection with 140-second cycle, resulting in major delays
- In 2007, city completed a streetscape project including:
 - » Transforming 5-leg intersection to urban roundabout
 - Transforming 3-lane one-way thoroughfare to two-way2-lanes with median
 - » Sidewalk bulb-outs and improvements
 - » New lighting and landscaping







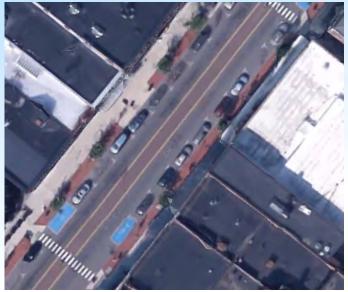
TRACTOR



Small City Downtown: Glens Falls, NY

- Project is credited with reinvigorating Glens Falls:
 - » Traffic volume increased 20%, but delays reduced
 - » Vehicle travel speeds are slower
 - » 40,000 sf of retail and 400 residential units developed
- Goods Movement/Delivery Benefits:
 - » Travel time savings
 - » Growing business community and population
 - » Median became an "accidental" loading zone solution
- Success Factors:
 - » Safety was the primary objective, a goal all stakeholders supported
 - » Education and enforcement makes the design "work"
 - » Design must accommodate trucks, even if trucks are discouraged





Source: Google maps



Categories of Strategies



Land Use



Management



Street Design



Logistics



Building Design



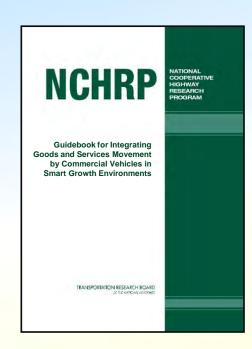
Information and Collaboration





Guidebook

- Draft is in development now
- Contents include:
 - » Introduction and purpose of the Guide
 - » Role of freight/deliveries in an urban environment
 - » Common conflicts between freight and smart growth goals
 - » Goal-setting and mutual benefits
 - » Case studies
 - » Categorized list of strategies for supporting goods movement in smart growth environments
 - » Conclusions and lessons learned







Next Steps

- Complete case study visits and focus groups
- Develop a Draft Guide
- Convene a Peer Exchange to review the Draft Guide
- Produce and publish the final version of the Guide





Thank You!

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Session 3 – Highlighting Best Practices New York City & London Peer Exchange

Stacey D. Hodge, New York City DOT





Overview

- Existing Conditions in NYC and London
- Notable Quotes and Observations Key Themes
 - Value Other Perspectives
 - Accountability and Fairness
 - Wider Cooperation across the City
- Summary of Best Practices
- Conclusions



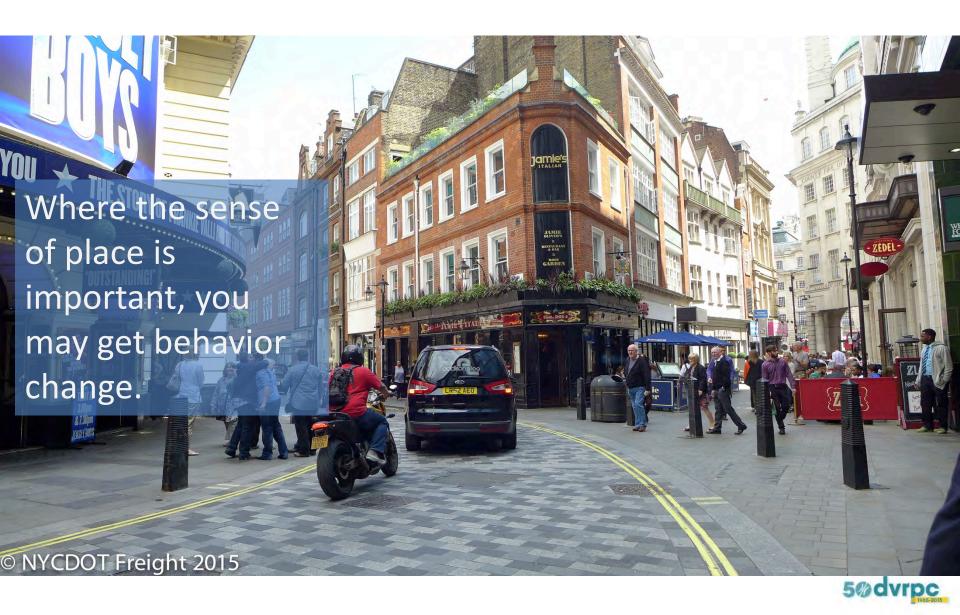
Existing Conditions: London Boroughs



Existing Conditions: New York City Boroughs



London



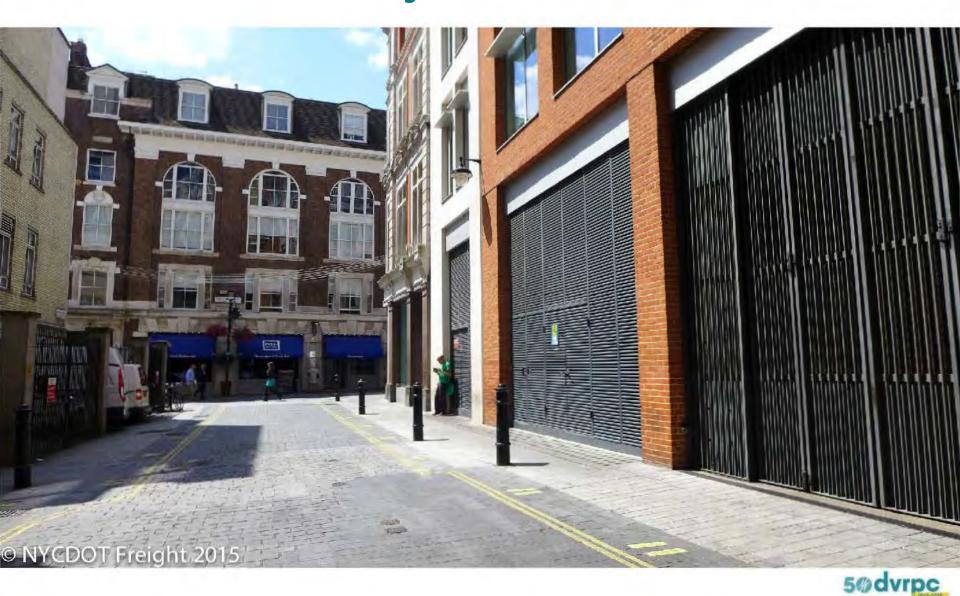
Existing Conditions: New York City



London: Alley Without Consolidation



London: Alley With Consolidation



London: Regent Street Consolidation Area



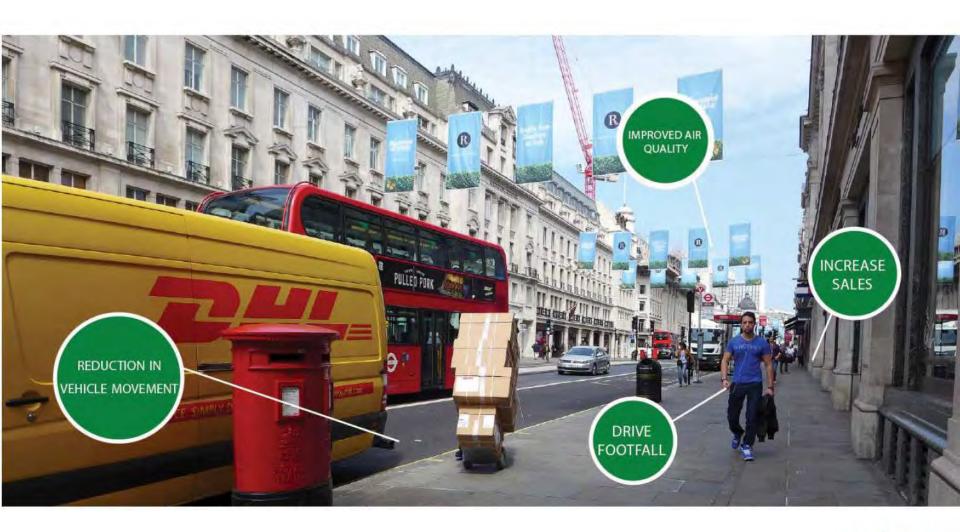
London: Consolidation of Restaurant By Products







London: Regent Street



London: Regent Street



London: Existing Conditions



New York City: Existing Conditions



New York City: Existing Conditions



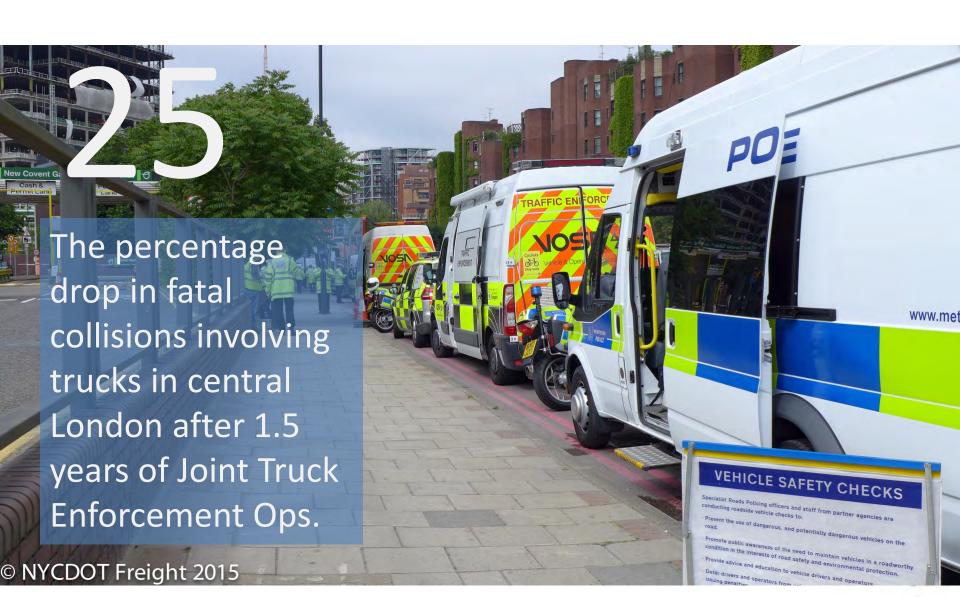
New York City: City Council Oversight



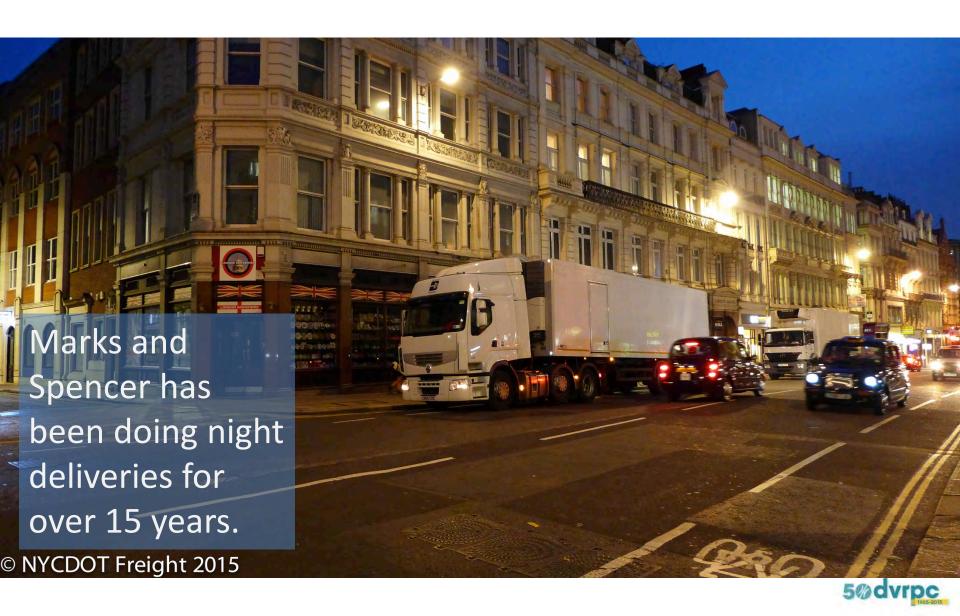
London: Truck Enforcement



London: Truck Enforcement



London: Off Hour Deliveries



Notable Quotes

- Marks and Spencer would not pay out bonuses to executives unless the corporate social responsibility aims were met (Clipper Logistics June 2015)
- Whitbread, which opens a new hotel every 10 days, and 3 to 4 new Costa Coffee locations per week, ensures that all new outlet openings include a noise impact assessment. (CILT conference June 2015)

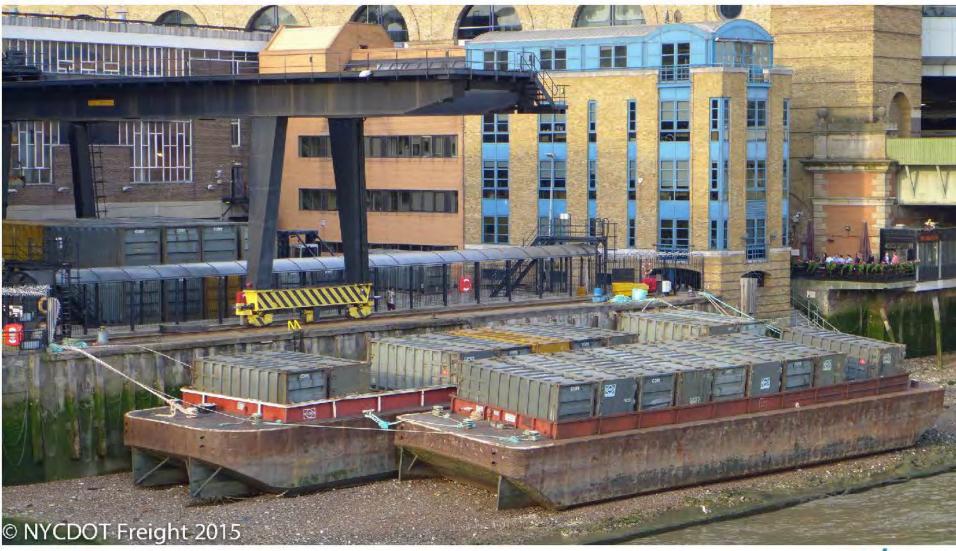
London: Off Hour Deliveries



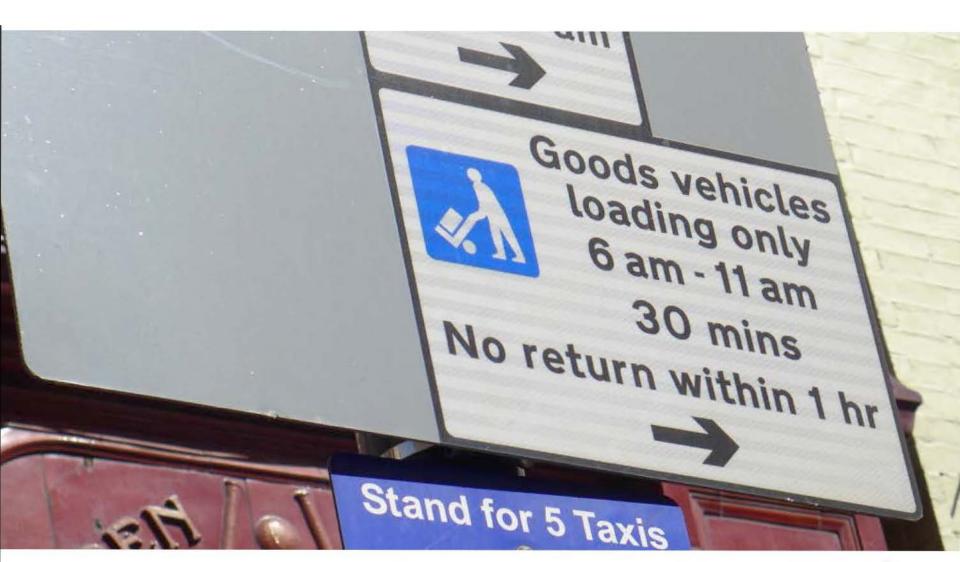
New York City: Off Hour Deliveries



London: Using Marine Highways



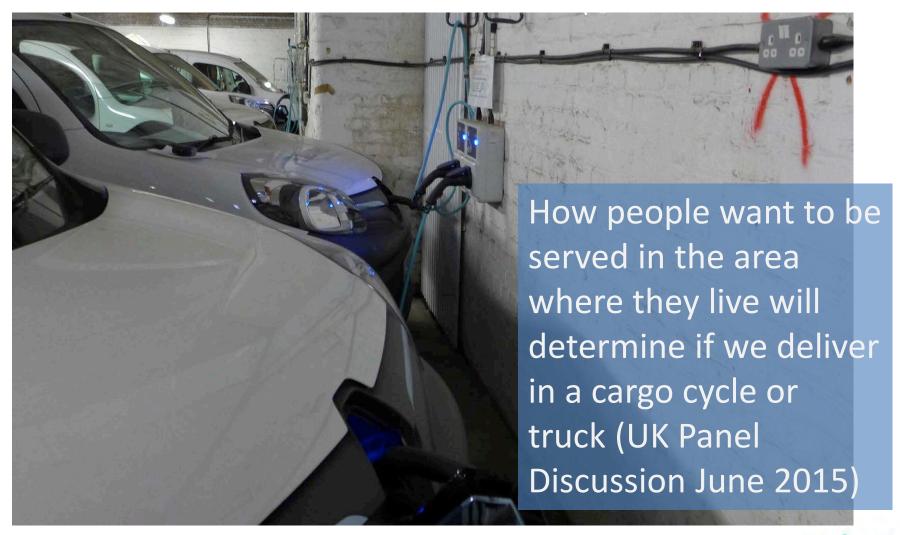
London: Goods Loading Priority Time



London: Loading Priority during Morning Hours



London: Gnewt Cargo 100% Electric Fleet



London: Gnewt Cargo 100% Electric Fleet





London: CCTV Enforcement

- To improve compliance of drivers within the traffic regulations and road safety
- Contribute to improved journey time reliability and general traffic flow – Keep London Moving
- To improve service for socially excluded customers
- To change behavior and perception
- 600 speed cameras installed in slow zones



London: CCTV Enforcement



NYC: Mobile CCTV Units



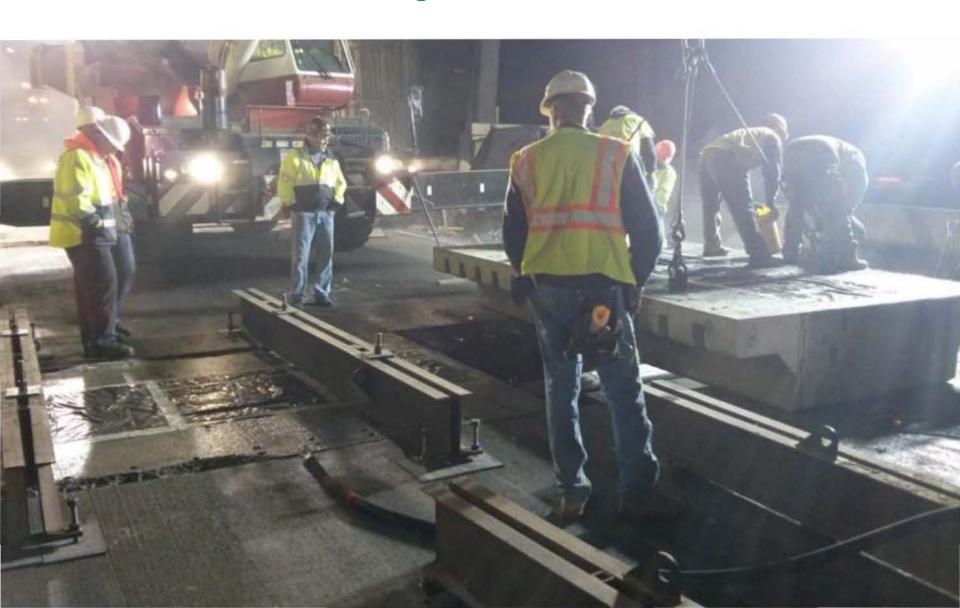
NYC: CCTV Technology



NYC: Time Lapse Camera Curb Observations



NYC: Weigh in Motion Site



New York City: Industry Involvement



London: DHL – Safe, Quiet Demonstration Truck



NYC: Truck Blind Spot Education



Conclusions

- Inspire others with a vision and let them figure it out.
- Understand the shopping patterns of your residents to understand what is guiding truck deliveries.
- Demonstrate that you have listened.
- Work on a best practice basis.



Thank You! Comments/Questions?

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www.nycdot.gov/trucks



Downtown Delivery Symposium



How to create an efficient urban freight system?

Help to get the product to the consumer at the right time, place and price

Improving the point of delivery

Proper use of Public Space/Loading Zones

Commercial Curbside Loading Zone (CLZ) Program

The intent of the program is to:

- Maximize use of curbside space
- Dynamic curbside parking solutions
- Derive reliable real-time occupancy data
- Provide real-time traveler information
- Improve traffic flow
- Provide freight efficiency



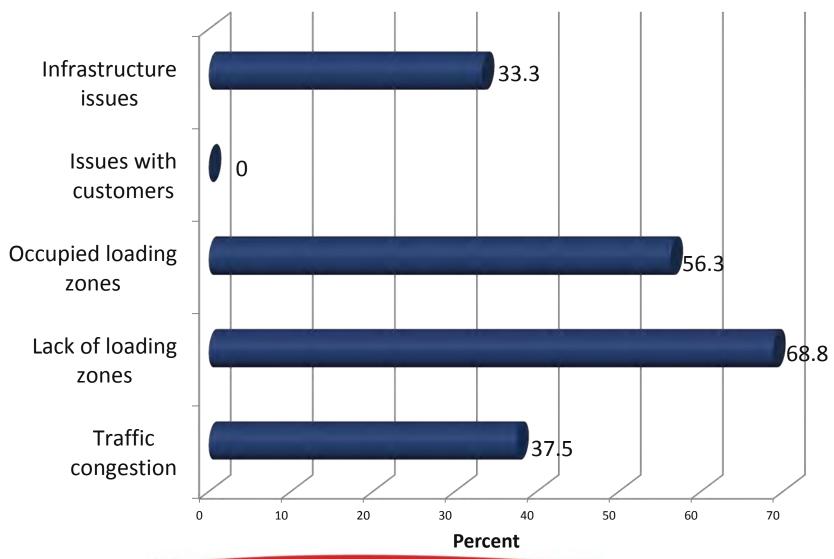
Program Development

- Data collection and outreach
- Regulation/Rulemaking Process
- Implementation
- Evaluation and further usage

Outreach and Data Collection

- Incorporating feedback from stakeholders
 - BIDs(Business Improvement Districts)
 - Freight stakeholders
 - Other business interests
- Data collection efforts
 - Identification of loading zones
 - Freight stakeholder survey
 - Focus Groups (FedEx, UPS, Guernsey Products, Association of Beverage Alcohol Wholesalers, ATA)

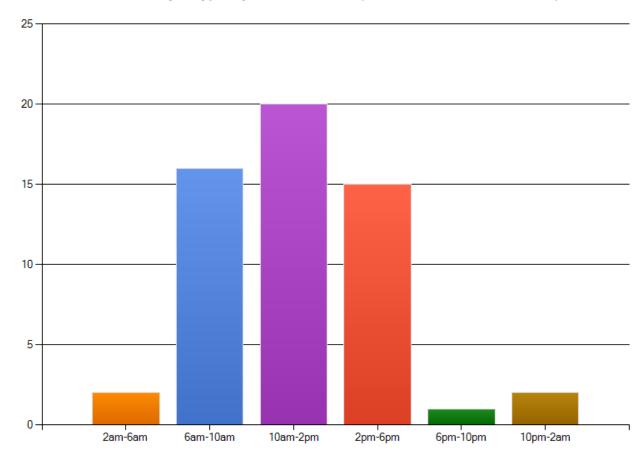
Survey Results



Survey Results (cont'd)

What time do you typically make deliveries?(You can select more than one)

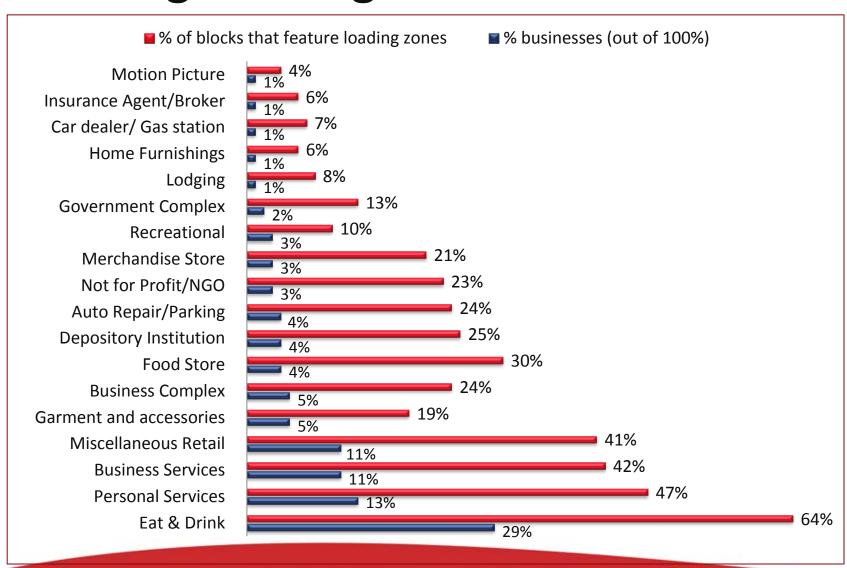
Most deliveries occur from 6:00am-6:00pm



Local Economy Local Economy

- \$16.3 billion or 27% of city's revenues are generated within 200 feet of existing loading zones (580 total loading zones in DC)
- **129,950** jobs directly or tangentially affected by truck freight represent **15.8%** of the 823,000 jobs in the District (in 2011)
- Business revenues citywide are \$60.1 billion
 - Generated by roughly 60,000 businesses
- Average revenues per business is \$1.2 million

Business Composition on blocks featuring Loading Zones



Program Development

- Data collection and Outreach
- Regulation/Rulemaking Process
- Implementation
- Evaluation and Further usage

New RegulationsCommercial Loading Zones

- Chapter 24 of Title 18, (Passes and Decals)
 - Prepaid annual and day pass available for carriers
 - \$323 per vehicle-annual
 - \$25 per vehicle per day pass
 - Decal required for annual permit
 - A permit with 75 or more vehicles listed are exempt for the decal requirement
 - Allows for parking up to 2 hours
 - An annual and day pass allows carriers to park in private vehicle metered area between 10am and 2pm for 2 hours(vehicle must be less than 40 feet in length)

New Regulations (cont'd)

- Pay at a single space meter
 - Some zones may have electronic single head meter
 - No more than \$5 per hour
- Use alternative payment method(pay-by-phone)
 - Carriers can pay by use of the space through District pay-by-phone system
 - Each space will have a subzone
 - No more than \$5 per hour

Fines

- Unauthorized vehicle in loading zone- \$100
- No permit or payment for use of loading zone- \$100
- Improper display of parking decal, Expired annual or day pass \$50

Program Development

- Data collection and Outreach
- Regulation/Rulemaking Process
- Implementation
- Evaluation and Further usage



District of Columbia Transportation Online Permitting System



Home My Account Apply for a Permit Kiosk Locations Map/Info Lookup tool FAQ Public Space Fees Reports Sign-out

Welcome Eulois Cleckley If this is not you, click here

∢ Back

Commercial Vehicles Annual Tag/Permit Application

Please read the descriptions about the different types of Tag/Permits offered below and click on your appropriate type to begin the application process.

Annual Tag	To authorize a dump truck, cement mixer or trash truck to have a gross weight of 65,000 pounds; a truck crane or concrete pump truck to be up to 11 feet wide; or to authorize a tractor trailer to have a combined overall length of up to 70 feet when moving within the District.
Commuter Bus	To authorize the establishment of curb side Commuter Bus Stops and to post signage on an existing pole or to post signage on a new pole. A Commuter Bus is a public/private vehicle with more than 15 seats that transports commuters to and from locations within the District.
Inter City Bus	To authorize the establishment of curb side Intercity Bus Stop and to have signage installed. An Intercity Bus provides regularly scheduled bus service for the general public with limited stops between the District and other areas not in close proximity of the District.
Shuttle Service	A van or bus that is used to transport passengers between worksites.
Sight-seeing Bus	To authorize the establishment of curb side Sightseeing Bus Stops and to post signage on an existing pole or to post signage on a new pole. A Sightseeing Bus is a private vehicle with more than 15 seats used for public sightseeing or touring within the District.
Loading Zone-Annual	To obtain commercial loading zone parking permits for commercial carriers providing delivery services within the District.
Tour Bus	A bus used for sightseeing and touring purposes, and used to transport passengers principally from one (1) destination to another and back to the original destination.



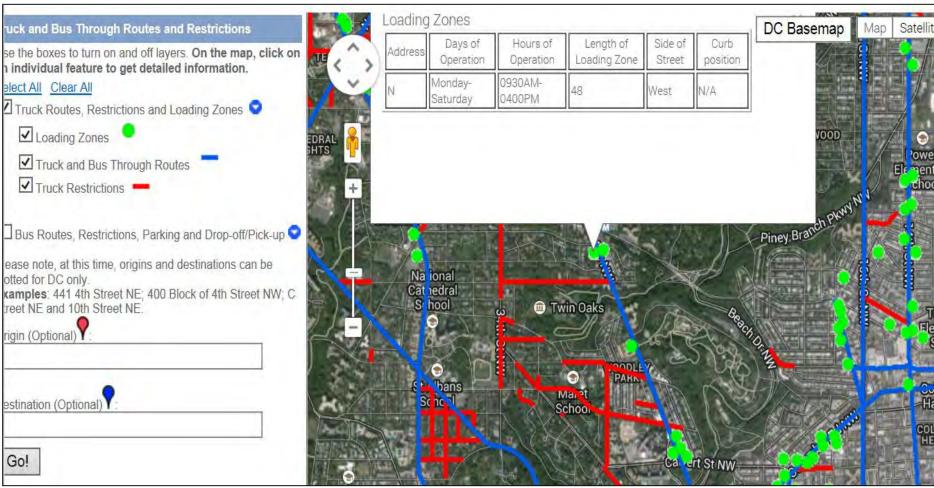
Program Development

- Data collection and Outreach
- Regulation/Rulemaking Process
- Implementation
- Evaluation and Further usage

Program Benefits

- Begins to incorporate loading zone as apart of the transportation network
- Improved data aids with right-sizing loading zone space via modeling effort
- Improved information for freight carriers and develop reliability
- Pay-by-Phone option provides fleet mangers with visibility and control
- Increase use of space decreases congestion and encourage compliance
- Scalable to other commercial curbside loading needs (bus parking)

Development of Interactive Freight Map



Commercial Vehicle Loading Zone Analysis Model

Commercial Vehicle Loading Zone Analysis Model:		_	
Business SIC Category:	58	Business SIC Category:	54
Occupancy Rate	37.17%	Occupancy Rate	17.17%
Total Number of Deliveries	13	Total Number of Deliveries	4
Total Delivery Time (Minutes)	223	Total Delivery Time (Minutes)	90.5
On Average Each Delivery is: (Auto-Populated)	17.15384615	On Average Each Delivery is: (Auto-Populated)	22.625
Please Enter # of Businesses in This SIC Category:	1	Please Enter # of Businesses in This SIC Category:	1
Total Deliveries/Day: (Auto-Populated)	13	Total Deliveries/Day: (Auto-Populated)	4
Minutes Utilization: (Auto-Populated)	223	Minutes Utilization: (Auto-Populated)	90.5
Delivery Utilization Index: (Auto-Populated)	37.17%	Delivery Utilization Index: (Auto-Populated)	15.08%
Total Index:(Auto-Populated)	0.743	Total Index:(Auto-Populated)	0.323
		511	9
Is an alley available for loading and unloading?(Y or N)	N		
Is a loading dock available for loading and unloading? (Y or N)	N) b	

2.746

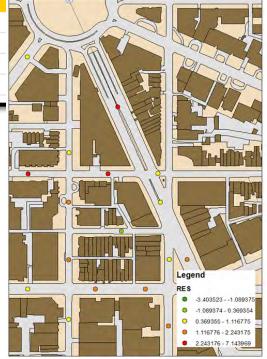
LoadingZoneNotNeeded

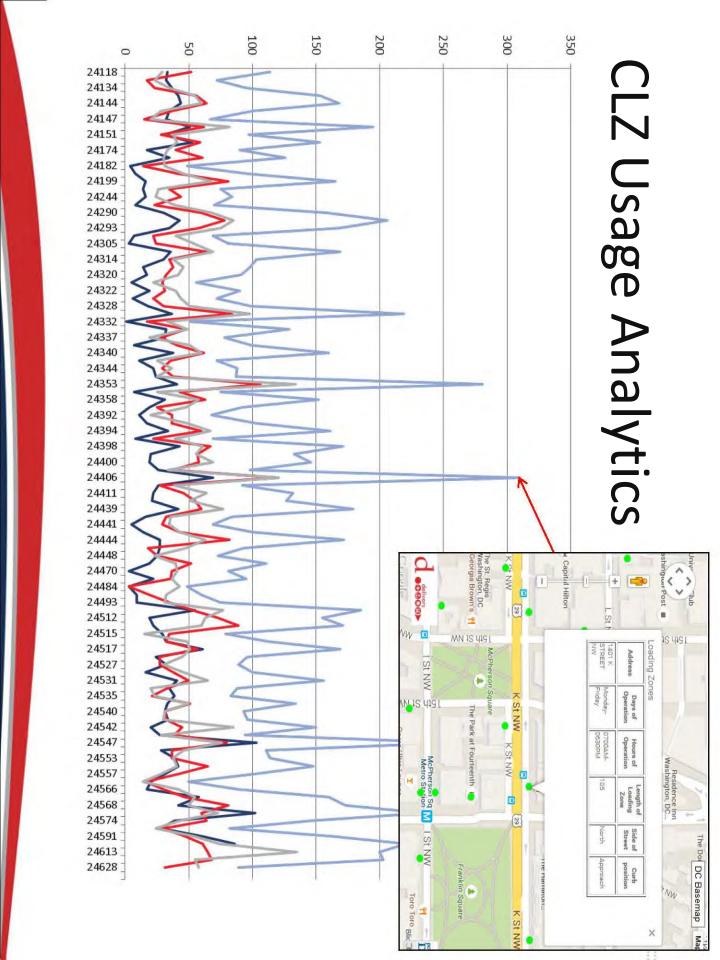
 A sustainable, consistent, and repeatable process to uniformly evaluate curbside loading zone needs.

Block Make-up Index

Should This Block Have a Commercial Vehicle Loading Zone?

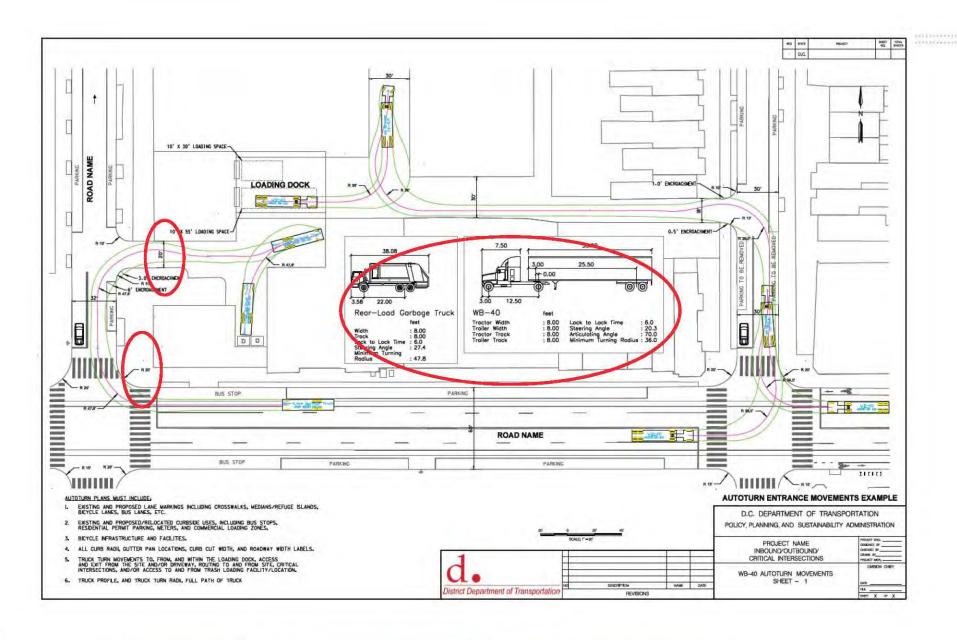
 Freight Trip Generation (FTG) models are used to estimate the delivery needs for business establishments at a block face level.





Integrating Freight into Project Level

- Establishing freight considerations into Building/Plan Permits,
 Construction Permits and Public Space Permits
- Zoning Rewrite
 - Proposed Loading Changes:
 - 30 foot loading berths
 - Required internal access
 - Alley access if an improved alley of 15 feet or more exists
 - Platform specifications and requirements
- Data Requirements
 - Number and dimensions of loading facilities
 - Prescribed use and known tenant information
 - Delivery frequency and truck size based on use
 - Autoturn template and diagrams



Streetcar and Freight

- New streetcar (Hst NE) line required a change in loading behavior
- Adjusted spaces to side streets along corridor to address deliveries
- Space became the first shared loading zone with metered parking(trucks load between 7am-6:30pm; metered parking for personal vehicles from 6:30pm to 10pm)
- Extensive coordination with freight industry, community and business

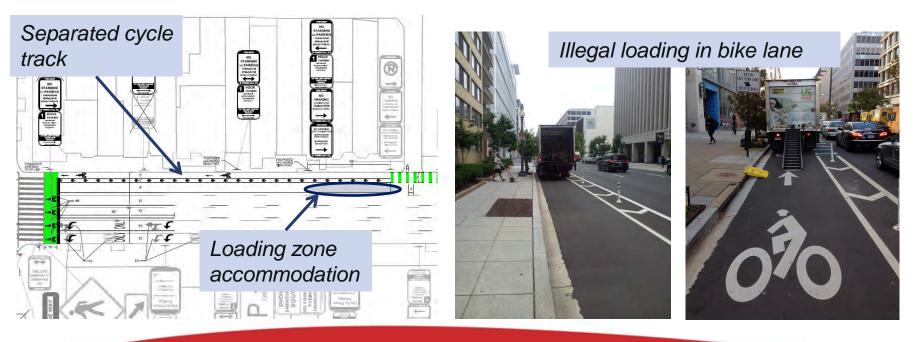




After moving loading to side street along the streetcar corridor

Bikes and Freight

- Modal priority critical to allocate curbside for freight
- New projects require consistent coordination with DDOT Freight and Bike teams to accommodate freight deliveries
- New bike lanes provide an opportunity to adjust curbside needs to proper freight demand
- Industry outreach important to obtain compliance



delivers



Commerce in the Big City

Richard J. Montanez, PE













Philadelphia 1676 to 1920

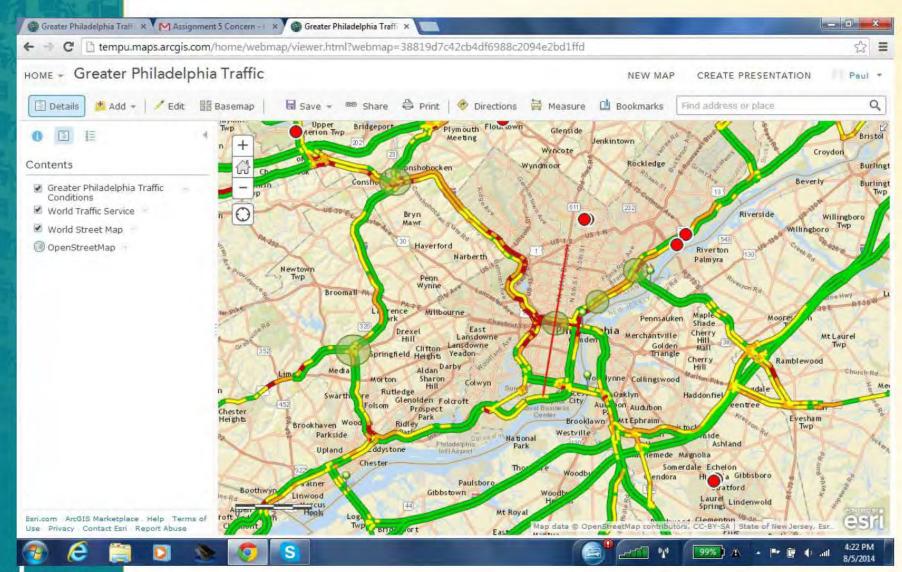


Philadelphia 21th Century





DATA





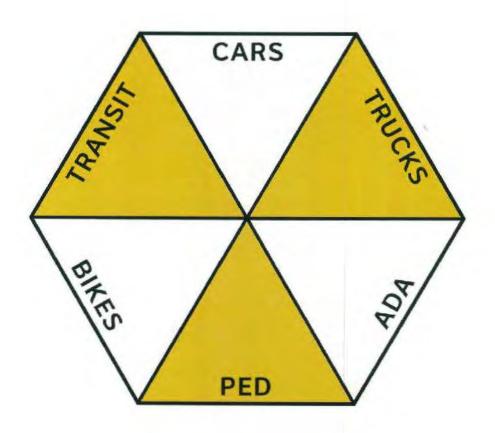


DATA





Central Business District





5@dvrpc

Compromise







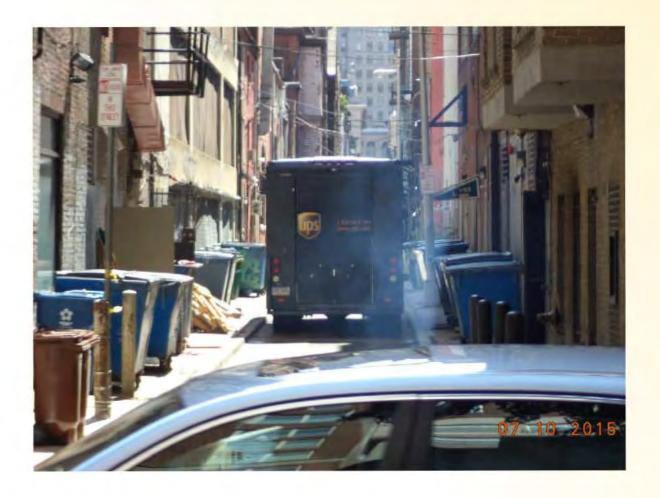


















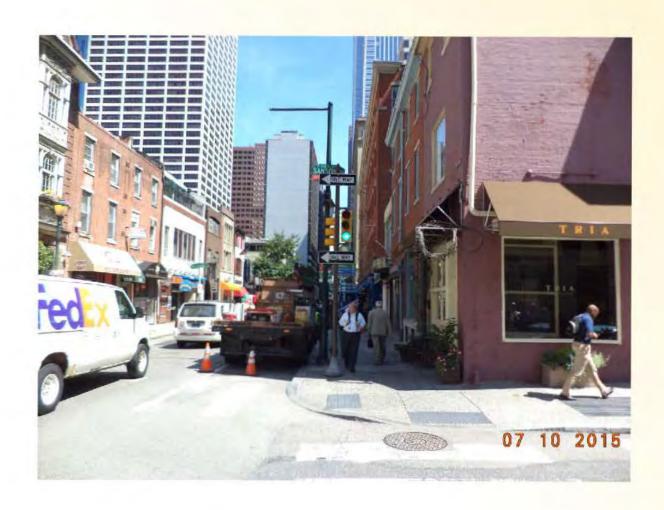






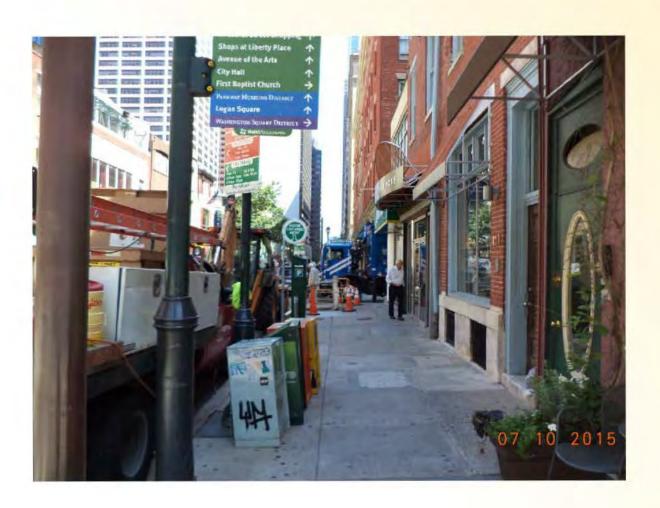






























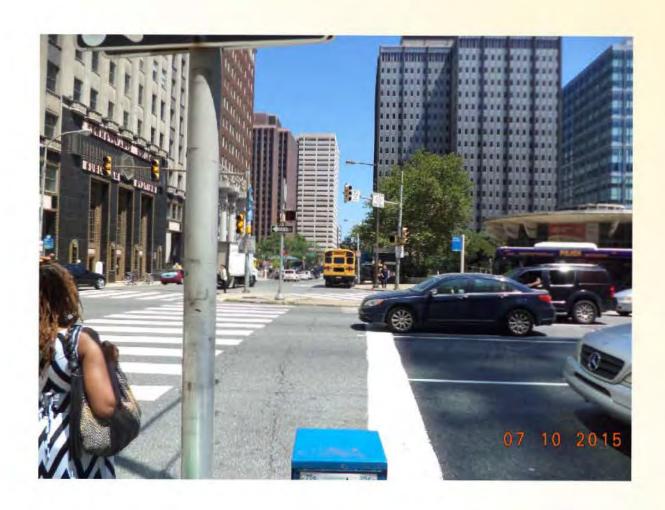
















New Opportunities





Papal





Papal





 City life is stressful. Everybody is running around like crazy, stuck in traffic jams trying to make meetings, trying to make ends meet, trying to meet deadlines, trying to get kids to and from activities. There aren't enough hours in the day.
 Rebecca Pidgeon



Thank You! Comments/Questions?

Richard J. Montanez, PE

Chief Traffic & Street Lighting Engineer

City of Philadelphia

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Downtown Delivery



Richard D. Dickson, Jr.

Deputy Executive Director

Philadelphia Parking Authority

Center City Philadelphia Competing Demands for Curb Space

- Delivery Vehicles
 - Package Delivery Services
 - Beverage Delivery Vehicles
 - Freight Delivery
 - Moving Trucks
 - Courier Services
- Mass Transit Vehicles
- Para-Transit Vehicles
- Commuter Parking
- Customer Parking
- Residential Parking
- Visitor Parking
- Motorcycle/Scooter Parking
- Bicycle Parking





How do we balance often conflicting demands?

- Establish special purpose zones
- Set aside specific hours for specific purposes
- Regulate length of stay
- Set rates for public parking to encourage turnover

2009 PPA Surveys

- Meter vacancy rate in the core of Center City – 2%.
- Package delivery vehicles were issued over 6,500 parking tickets a month valued at over \$250,000.
- Cheaper to park at a meter all day than at any Center City garage.
- Parking ticket fines were not a credible deterrent to illegal parking.

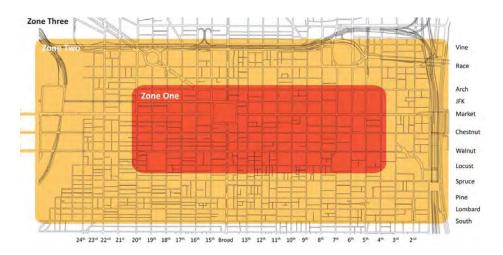


Issues

- Increase Parking Availability.
- Provide Alternatives for Delivery Vehicles.
- Reduce Safety Violations.
- Address non-traditional vehicle needs.

Parking Availability

- Meter rates did not encourage turnover.
- Increase to improve parking availability.
 - Up to \$3 in the core of Center City
 - Up to \$2 in the fringe of Center City
 - Up to \$1.50 in University City
 - No change in neighborhood commercial corridors



New Meter Equipment





Multiple Payment Options





Pay-and-Display



Flexible Rates and Time Limits



Initial Results of Rate Adjustment

- Core Vacancy Rate increased to 17%.
- Fringe Vacancy Rate increased to 46%.
- No need to implement the second phase of the rate increase in the Core.
- Reduced the rate in the fringe to \$1.50 per hour.

By 2012 Further Adjustment

- Center City Fringe and University City meter rate adjusted to \$2.50 per hour
- Increase meter rate in outlying commercial corridors from\$.50 to \$1.00 per hour

Pay-by-Phone

- To be implemented this year
- Pay for meter parking through cell phone
- Permits adding time under certain circumstances

Truck Loading

- Goals
 - Reduce illegal truck parking
 - Open parking on major retail streets for shoppers
 - Facilitate making deliveries
 - Accommodate Different Delivery Types
 - Reduce Competition for Delivery Spaces

Establish New Truck Loading Zones

- 55 New Truck Loading Zones
- Off of Major Retail Streets
- On Numbered or Service Streets
- Away from Retail Fronts



Accommodate Truck Loading on Retail Streets





- Truck Loading Only 6:00 a.m. – 10:00 a.m., Monday through Friday.
- No Truck Parking after 10:00 a.m.

Package Delivery Vehicles



- Serve Multiple
 Deliveries from a
 Central Location.
- Remove Package
 Delivery Vehicles
 from Truck Loading
 Zones to Open them
 for Other Delivery
 Trucks.
- 36 Package Delivery Zones Established

Extensive Education Campaign

- Meetings with Business Associations.
- Meetings with Delivery Companies.
- Door to Door Distribution of Brochure.
- Two Weeks Warning Notices Before Enforcement.
- Additional Week of Ticketing Before Towing.

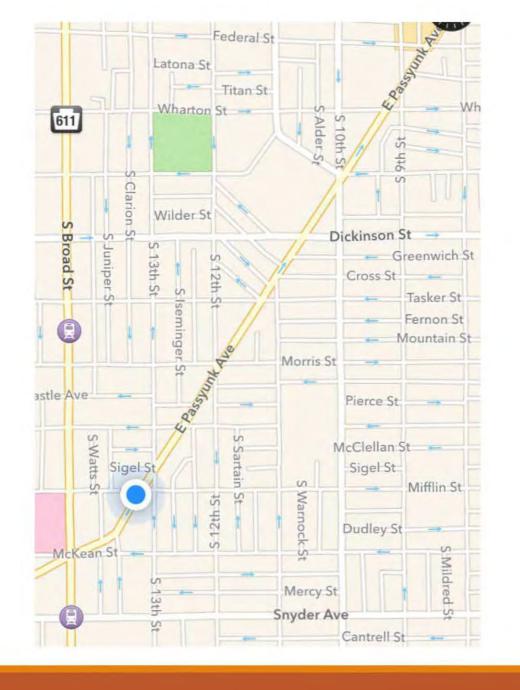
Ongoing Monitoring

- Regular Schedule of Parking Surveys
- Feedback From Stake Holders
- Make Adjustments as Appropriate
- Recognize Changing Environment

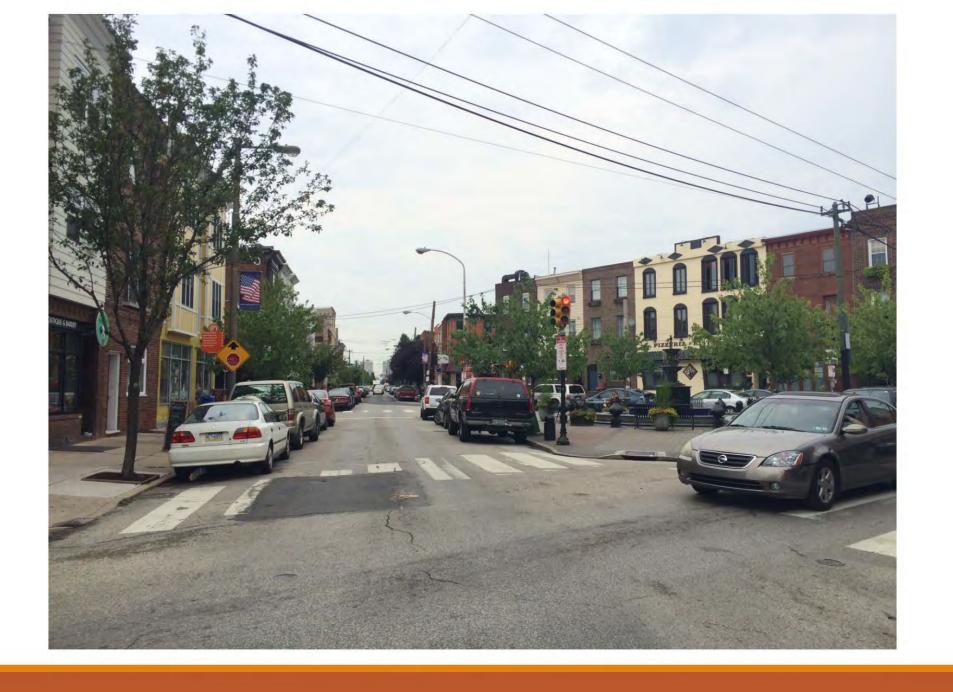
East Passyunk Avenue Business Improvement District

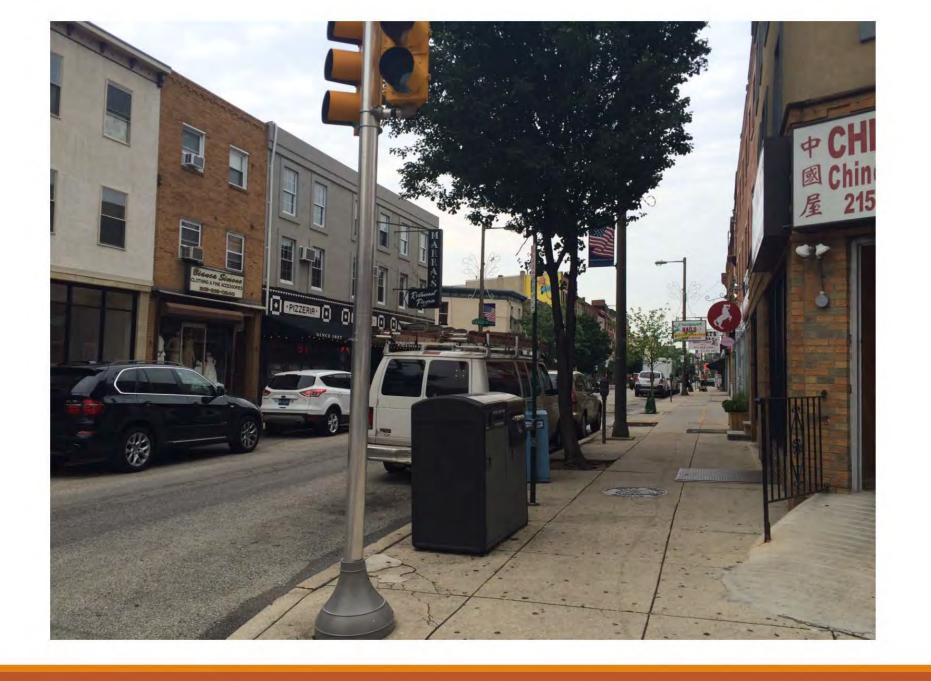
Make Up of EPABID

- 8 dense blocks of mixed use commercial and residential properties along East Passyunk Avenue from Broad to Federal Streets in South Philadelphia
- 2 blocks of South Broad Street from Snyder to Mifflin
- 300 properties with 200+ businesses, including 35+ food uses
- One large supermarket and 2 pharmacies with loading zones/parking lots









Current Delivery Scenario

- Box truck to trailer
- Early morning til late afternoon, most don't know when they will arrive
- Current times are workable as they are used to it, would prefer a tighter schedule, split between morning and afternoon
- Late night deliveries would not be feasible for any of the businesses surveyed
- Loading is much easier if a business is at a corner



Challenges & Solutions:



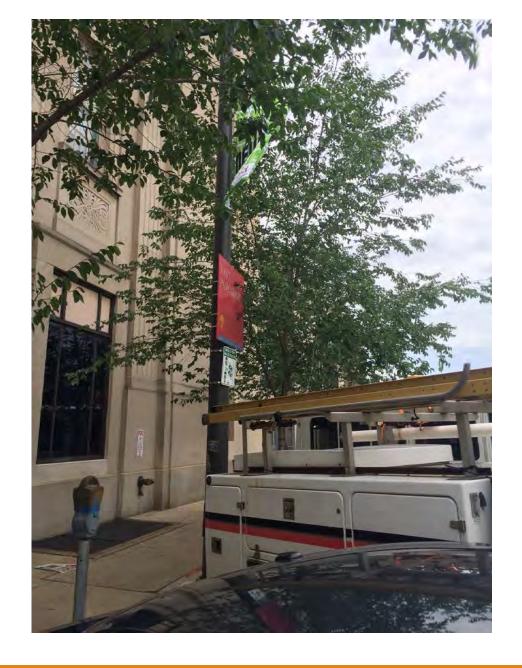
- Sign and sidewalk damage
- Parking/traffic when busy
- Address decorative banner collisions by reduction of size of banner and placement
- Pedestrian signs mounted inside
- Offer façade grants for sidewalk repairs





Directional Signage Challenges:

- Cost \$800-\$1,000 each, more with a pole mount
- Require Streets Department approval, which takes time
- Must be at this height
- Once they are turned they must be professionally turned back
- If they are bent at all they cannot be fixed



A Success Story:

- Began a planter project for the 2000 block of South Broad Street
- Urban Jungle built a test model of a gabion planter for graffiti/vehicular incidents
- Placed at Walgreens for 5 months, site selected because trucks partially parked on the sidewalk
- Trucks now park in the street!

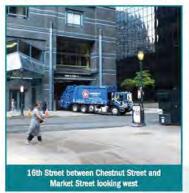


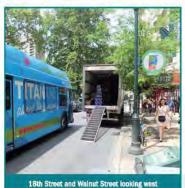


CENTRAL DISTRICT

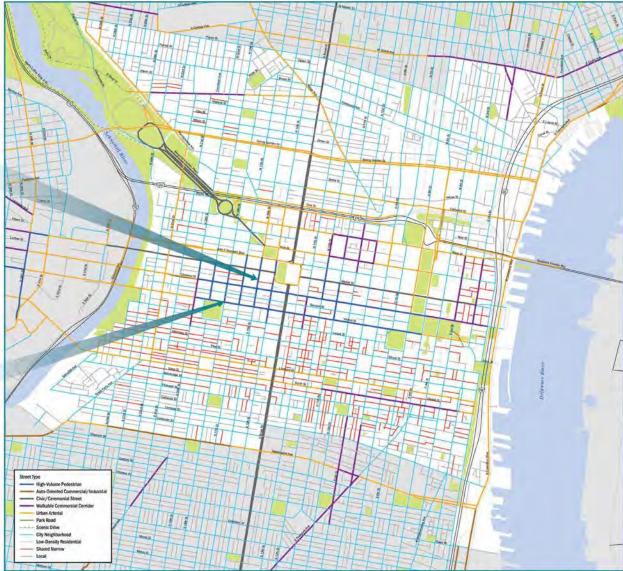
Philadelphia, PA

BOARD #1









DISTRICT SNAPSHOT:

About the Central District:

- As the metropolitan center of the Delaware Valley region, the Central District has over 300 years of history, infrastructure, culture, innovation, and urbanity to tout.
- Four broad assets the Central Business District, Culture & Tourism, Transportation, and Neighborhoods – form the backbone of not only development but also growth for the district and the city.

FEATURED PHILADELPHIA COMPLETE STREET TYPE:

High-volume Pedestrian: Chestnut Street/Wainut Street

- These streets are important pedestrian destinations and connections in high-density commercial, residential, and mixed use neighborhoods.
- To manage the curb, the Complete Streets guide prioritizes on-street parking and the allocation for loading zones, and recommends alternative uses for parking lanes and the inclusion of lay-by lanes.

DELIVERY INITIATIVES TO CONSIDER:

- → Enhanced Building Codes
- → Low Emission Zones
- → Urban Consolidation Centers
- → Mode Shift Programs
- → Other?

Information about the district modified from the Philadelphia City Planning Commission; about the street-type modified from Philadelphia Streets' "Complete Streets Guidebook."

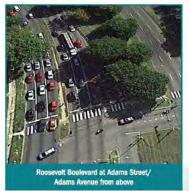


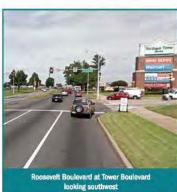


LOWER NORTHEAST DISTRICT

Philadelphia, PA

BOARD #2









DISTRICT SNAPSHOT:

About the Lower Northeast District:

- The Lower Northeast is the third fastest growing district in the city.
- Its stable and affordable housing stock has made the district attractive to young families and immigrant populations.
- Housing options range from detached houses to apartments above stores on walkable commercial corridors.

FEATURED PHILADELPHIA COMPLETE STREET TYPE:

Urban Arterial: Roosevelt Boulevard

- Urban Arterials are major and minor arterials that carry high through traffic volumes
- To manage the curb, the Complete Streets guide prioritizes on-street parking and recommends alternative uses for parking lanes and the inclusion of lay-by lanes.

DELIVERY INITIATIVES TO CONSIDER:

- → Acceleration/Deceleration Lanes
- → Truck Routes
- → Road Pricing/Incentives
- → Real-Time Information Systems
- → Other?

Information about the district modified from the Philadelphia City Planning Commission; about the street-type modified from Philadelphia Streets' "Complete Streets Guldebook."



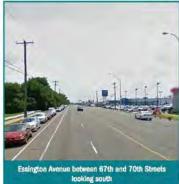


LOWER SOUTHWEST DISTRICT

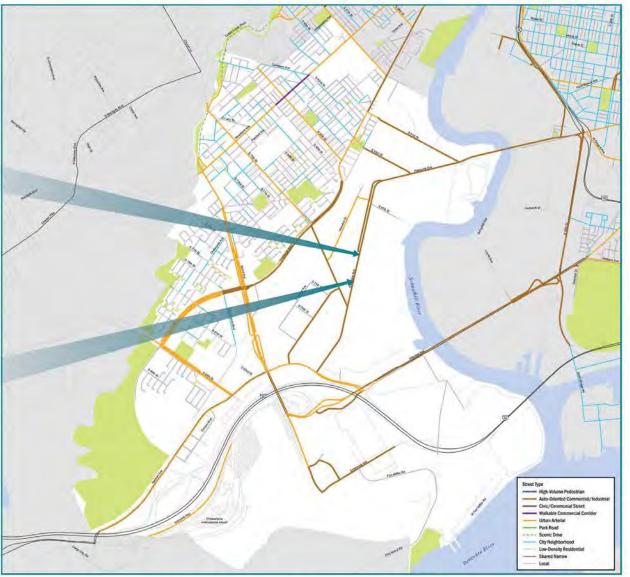
Philadelphia, PA

BOARD #3









DISTRICT SNAPSHOT:

About the Lower Southwest District:

- The Lower Southwest contains large residential areas, a major industrial district and the Philadelphia International Airport.
- Major industries include Eastwick Industrial Park, the United States Postal Service, and oil refineries.
- The Philadelphia Airport Auto Mall is adjacent to the industrial park.

FEATURED PHILADELPHIA COMPLETE STREET TYPE:

Auto-Oriented Commercial/Industrial: Essington Avenue

- These streets are characterized by an auto-oriented development pattern with buildings set back significantly from the street, generally with parking lots in front of commercial uses.
- To manage the curb, the Complete Streets recommends alternative uses for parking lanes.

DELIVERY INITIATIVES TO CONSIDER:

- → Freight Cluster Development
- → Upgrade Parking Areas and Loading Docks
- → Truck Stops/Parking Outside of Metropolitan Area
- → Restrict Multi-Use Lanes
- → Other?

Information about the district modified from the Philadelphia City Planning Commission; about the street-type modified from Philadelphia Streets' "Complete Streets Guldebook."

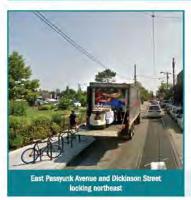


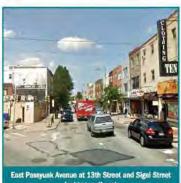


SOUTH DISTRICT

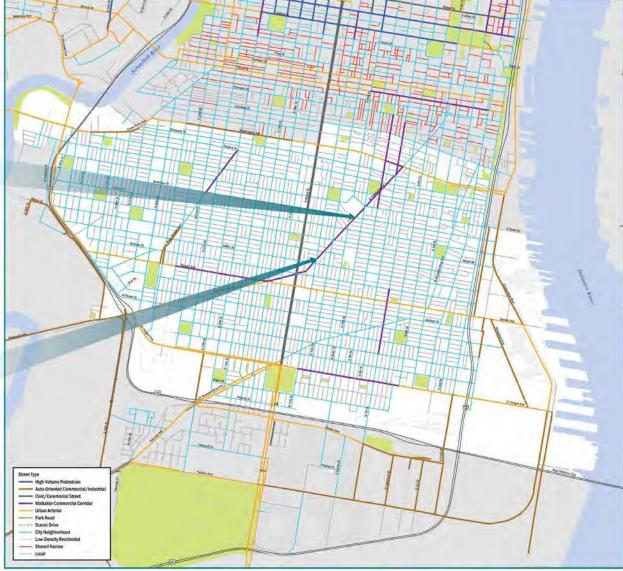
Philadelphia, PA

BOARD #4









DISTRICT SNAPSHOT:

About the South District:

- South District is one of the oldest districts in the city of Philadelphia.
- Primarily residential in character, South Philadelphia is also host to many of the trendlest places in the city to dine and shop.
- With its wealth of infrastructure and convenient location, South Philadelphia is well poised for its future as a dynamic and thriving urban district.

FEATURED PHILADELPHIA COMPLETE STREET TYPE:

Walkable Commercial Corridor: East Passyunk Avenue

- These streets are active commercial corridors with pedestrian-friendly physical development patterns.
- To manage the curb, the Complete Streets guide prioritizes on-street parking and the allocation for loading zones, and recommends alternative uses for parking lanes.

DELIVERY INITIATIVES TO CONSIDER:

- → Removal of Geometric Constraints at Intersections
- → Low-Noise Delivery Programs/Regulations
- → Pickups/Deliveries to Alternate Locations
- → Receiver-Led Delivery Consolidation Programs
- → Other?

Information about the district modified from the Philadelphia City Planning Commission; about the street-type modified from Philadelphia Streets' "Complete Streets Guidebook."

