

**DEPARTMENT
SUMMARY**
Public Works

Mission Statement

The Department of Public Works strives to continuously support and improve a world-class quality of life in Pasadena. Using sound management practices, it provides innovative, proactive, and responsive services to its customers— Pasadena's citizens, businesses, visitors, and fellow employees.

The Department is the caretaker of the community's infrastructure. Its goal is to preserve and enhance Pasadena's resources for existing and future generations.

Program Description

The Department of Public Works performs the following services: 1) Maintenance of the City's buildings, facilities, vehicles and equipment; 2) Building security, housekeeping and fleet replacement; 3) Management and oversight (including design, inspection and permit issuance) for the City's capital improvement projects, major remodeling projects, street lights and signal engineering, and design of all park and non-park landscaped areas; 4) Preparation, management and oversight of Pasadena's Capital Improvement Program (CIP) budget; 5) Maintenance and development of the Arroyo Seco for trail, stream and habitat restoration, and the enhancement of active and passive recreation; 6) Maintenance of the City's urban forest, including tree maintenance and planting; 7) Refuse and recycling collection, street and roadway maintenance, sewer and storm drain cleaning, street lights and traffic signal maintenance, and street painting; and 8) Oversight and construction management of the City Hall seismic retrofit project to ensure the longevity and structural integrity of this historic City building.

Departmental Relationship to City Council Goals:

• **Foster Economic Prosperity**

The Engineering Division fosters economic prosperity by providing design oversight and coordination of the City's infrastructure/capital improvement projects.

The Facilities Capital Projects Division fosters economic prosperity by managing and providing capital project design, overseeing construction for new and major remodeling of City-owned building projects.

• **Create Neighborhood Vitality and Livability**

To address this goal, the Engineering Division: designs roads, bridges, sanitary sewers with sufficient capacity; storm drainage systems to prevent flooded streets; designs traffic signals at appropriate intersections; manages the use of the public right-of-way; and oversees the City's infrastructure/capital improvement projects to assure high-quality and safe public infrastructure.

The Street Maintenance and Integrated Waste Management Division creates neighborhood vitality and livability by providing effective and timely residential and commercial refuse collection and recycling collection, waste reduction planning and programming, street sweeping, street light, and traffic signal maintenance.

• **Focus on Planning, Programming and Reinvesting in Our Parks and Parklands**

The Parks and Natural Resources Division maintains the City's urban forest, parks (including the Arroyo Seco) and non-park landscaped areas; develops park master plans to guide the development of park improvements at various parks; designs, manages and oversees all park capital improvement projects; and

Public Works

actively seeks funding opportunities to enhance the redevelopment of existing park assets as well as the acquisition or development of new park facilities and open space.

- **Create a More Effective, Cost Efficient Government**

By providing safe and clean workplaces, reliable vehicles and equipment, repairing and constructing public spaces, the Building Systems and Fleet Management Division lays the foundation for City employees to meet City Council's goal of "creating a more effective and cost efficient government."

The Finance and Management Services Division supports the City Council goal by producing the City's CIP budget, the Department's operating budget, and insuring proper financial management of the resources provided to the Department; it also tracks legislation related to Public Works which could potentially impact the City of Pasadena.

The Facilities Capital Projects Division manages the City's capital improvement projects in a manner that ensures cost efficiency and quality comparable to private enterprise.

Major Accomplishments

The Department of Public Works accomplished the following during Fiscal Year 2005:

- Awarded the construction contract for the seismic retrofit of City Hall and began construction improvements;
- Completed the data collection, GIS conversion, map preparation, flow monitoring and system modeling process for the Sewer Master Plan project;
- Completed streetscape improvements, including installation of pedestrian style lighting on Lake Avenue and curb "pop-outs" and decorative crosswalks as part of the Washington Boulevard Specific Plan;
- Completed Phase I of the implementation of the Central Park Master Plan;
- Completed a Stream Restoration project in the Central Arroyo which included the extensive removal of non-native trees and vegetation, removal of large slabs of concrete, replanting native plants and trees, and stream bank stabilization;
- Enhanced Pasadena's urban forest by planting more than 500 street trees;
- Renovated Grant Park with new basketball courts, replaced walkways, installed new security lighting, renovated the picnic shelter and expanded turf areas;
- Completed the second year of a three-year plan to reduce energy costs by installing interior light sensors in public restrooms, conference/multipurpose rooms and assembly rooms in City-owned buildings;
- Completed a feasibility study for the installation of a time-fill, fast-fill compressed natural gas refueling system at the City Yards;
- Collected and transported 11,459 tons of commingled recycling materials and generated \$430,000 through the sale of this material to a recycling company;
- Secured City Council approval of an increase in the Residential Impact Fee thereby increasing the amount of funding available for needed capital improvements in City Parks.

Public Works

Summary of Appropriations and Revenues

	FY 2003 Actual	FY 2004 Actual	FY 2005 Adopted	FY 2005 Revised	FY 2006 Recommended
Operating FTEs	271.280	269.380	261.150	261.150	261.740
Capital FTEs (Memo only)	90.330	91.930	94.660	94.660	95.570
Total FTEs	361.610	361.310	355.810	355.810	357.310
Appropriations					
Operating	37,729,162	40,192,475	40,987,379	41,070,851	43,522,550
Capital (Memo only)*	-	-	8,739,853	8,741,108	9,932,231
Sources by Fund					
General	16,968,750	17,539,696	18,179,180	18,237,988	19,599,911
Gas Tax	443,547	415,209	626,708	626,793	689,275
Refuse	7,212,633	7,731,430	7,264,358	7,287,696	8,236,876
Sales Tax - Prop A	308,938	176,228	0	0	0
Sewer	974,982	999,881	1,079,461	1,079,656	1,159,028
Building Maintenance.	6,071,637	6,600,625	6,503,230	6,503,683	6,603,757
Fleet Maintenance	5,748,675	6,729,406	7,334,442	7,335,035	7,233,703
Total Sources by Fund	37,729,162	40,192,475	40,987,379	41,070,851	43,522,550

* For information only, amount not included in total.

Department Statement Results – New for FY 2006

Result 1: Private development and capital improvement projects are supportive of Pasadena's strategic vision of growth and sustainability.

	FY 2004			FY 2005	FY 2006
	Actual	Target	% Target	Target	Target
Measure 1.1 Permits issued for City's public right-of-way infrastructure					
A. Number of permits issued for public right-of-way		N/A		N/A	1,150
Measure 1.2 Responsiveness to the Water and Power Department's permit and plan checking process					
A. Number of permits issues internally to Water and Power Department		N/A		N/A	250
Measure 1.3 Implementation of the City's capital improvement program (Public Works Projects only)					

Public Works

A. Number of active capital projects Number in design stage Number in construction stage		N/A		N/A	Pending Adoption of FY 2006 CIP
B. Percent of Projects on schedule per CIP Workplan		N/A		N/A	90%

Result 2: City maintained parks and open spaces beautify Pasadena and are safe, functional and durable.

	FY 2004			FY 2005	FY 2006
	Actual	Target	% Target	Target	Target
Measure 2.1 Maintenance of City parks					
A. Number of park maintenance standards met weekly		N/A		N/A	100%
Measure 2.2 Restoration of park trails					
A. Number of linear feet of trails restored		N/A		N/A	600
Measure 2.3 Maintain and enhance City trees					
A. Number of tree prunings conducted (all prune types)		N/A		N/A	15,500

Result 3. City buildings and facilities are safe, modern and aesthetically pleasing.

	FY 2004			FY 2005	FY 2006
	Actual	Target	% Target	Target	Target
Measure 3.1 Perform maintenance and repair of City buildings					
A. Percent of total structural maintenance work orders completed		N/A		N/A	95%
Measure 3.2 Annual CIP Building Maintenance Workplan					
A. Percent of the annual capital Building Maintenance Workplan Projects completed		N/A		N/A	100%
Measure 3.3 Level of satisfaction with the quality of housekeeping services for City-maintained buildings and facilities					
A. Percent of customers satisfied with Housekeeping services		N/A		N/A	90%

Public Works

Result 4: Pasadena's residents, business and visitors benefit from well maintained infrastructure that reflects a world class quality of life.

	FY 2004			FY 2005	FY 2006
	Actual	Target	% Target	Target	Target
Measure 4.1 City streets are well maintained					
A. Miles of streets slurried		N/A		N/A	3 miles
B. Miles of streets resurfaced		N/A		N/A	14 miles
C. Number of sidewalk elevation repairs completed		N/A		N/A	1,500
D. Percent of curb miles swept bi-weekly		N/A		N/A	100%
E. Percent of curb miles swept per enhanced sweeping schedule (Enhanced curb miles swept above and beyond the normal bi-weekly schedule)		N/A		N/A	100%
Measure 4.2 Sewers and storm drains are well maintained					
A. Linear feet of sewer pipe repaired/replaced		N/A		N/A	2,500
B. Linear feet of pipe cleaned/flushed		N/A		N/A	1,636,800
C. Number of sewer spills (does not include private property spills)		N/A		N/A	0
Measure 4.3 Streets are sufficiently lit for traffic and pedestrian safety					
A. Number of new street lights installed		N/A		N/A	190
Measure 4.4 Efficient trash and recycling collection that and reduces the City's waste stream					
A. Number of tons curbside recycling collected		N/A		N/A	11,500
B. Number of tons of waste disposed		N/A		N/A	61,500
C. Percent of waste diverted from landfills		N/A		N/A	54%

Result 5: City vehicles provide safe, reliable and cost-efficient support for municipal programs and services.

	FY 2004			FY 2005	FY 2006
	Actual	Target	% Target	Target	Target
Measure 5.1 Provide customers with a basic level of service vehicles					

Public Works

A. Percent of City service fleet vehicles available (Police, Fire, Street Sweepers and refuse)		N/A		N/A	90%
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Department Result Statements - FY 2004 & FY 2005

Result 1: The City's capital improvement projects and major-remodeling projects are cost-efficient, aesthetically pleasing and are supportive of Pasadena's strategic vision of growth and sustainability.

	FY 2004			FY 2005
	Actual	Target	% Target	Target
Measure 1.1 Measure staff costs versus overall construction costs to ensure efficient engineering planning and design				
A. Engineering staff costs for preparation of plans, specifications and estimates for the Preventative Maintenance of Streets 2004 Project will not exceed 16% of the construction costs	10%	16%	158%	16%
Measure 1.2 Measure efficient construction management of City capital improvement projects				
A. Construction management staff costs for inspection, survey and office construction administration for the Preventative Maintenance of Streets 2004 Project will not exceed 12% of the construction costs	11%	12%	109%	12%
Measure 1.3 Measure staff responsiveness to the Water Division's permit and planning checking process				
A. Plan checking, review and permit processing for the City's Water Division FY 2003 permits will be processed (turned around) within 10 working days	6	10	167%	10

Public Works

Measure 1.4 Measure staff costs versus overall project costs to ensure efficient planning, design and construction				
A. Capital projects staff costs for the management of "total project delivery process" (pre-development coordination, planning, coordination of community outreach efforts, programming, design, constructability review, value engineering, bidding coordination, construction management and coordination of post occupancy issues) will not exceed 11.5% of the total project costs for FY 2004 projects. *Note: Projects to be included in this measure will have a total cost in excess of \$1 million	7%	11.5%	170%	11.5%

Result 2: Pasadena's residents, businesses and visitors benefit from refuse collection, parks, and street cleaning services that reflect a world-class quality of life.

	FY 2004			FY 2005
	Actual	Target	% Target	Target
Measure 2.1 Improve the financial stability of the Refuse Fund				
A. Improve the fund's working capital amount by \$400,000 compared to the previous fiscal year	\$48,645	(\$400,000)	12%	(\$400,000)
Measure 2.2 City streets are clear of trash, debris and leaves				
A. All City streets are swept a minimum of once every two weeks	100%	100%	100%	100%
Measure 2.3 Reduce yard waste contamination and identify overfilled mixed waste containers to ensure residents maintain the proper service levels necessary to handle the volume of waste				
A Reduce contamination of yard waste from 32% to 28% through proactive consumer education, yard waste inspection, notification and individual customer follow-up	16%	28%	175%	19%

Public Works

Measure 2.4 Meet State-mandated requirements for recycling in Pasadena				
A. Sustain Pasadena's 53% diversion rate by continued emphasis on implementation of the Construction and Demolition Debris Ordinance, monitoring and enforcement of commercial franchise waste hauler diversion rates, reduction of contaminated yard waste	54%	50%	108%	50%

Result 3: City buildings and facilities are safe, modern and aesthetically pleasing.

	FY 2004			FY 2005
	Actual	Target	% Target	Target
Measure 3.1 Emergency repairs that help preserve and maintain the appearance and structural integrity of City-owned buildings and facilities				
A. Respond to building emergency repair requests within 24 hours 90% of the time	93%	90%	103%	90%
Measure 3.2 Level of satisfaction with the quality of housekeeping services for City-maintained buildings and facilities				
A. 92% of the customers surveyed annually are satisfied with the quality of housekeeping services	*	92%	*	92%
Measure 3.3 Percentage of preventive maintenance repairs performed annually that are expected to cost-effectively minimize emergency call-outs and increase facility lifecycles				
A. Perform 70% of annual building preventive maintenance repairs that will minimize emergency call-outs	73%	70%	104%	This measure has been removed in FY 05

*3.2 Survey was postponed due to relocation of departments from City Hall, pending janitorial service reductions and contract changes.

Result 4: City maintained parks and open spaces beautify Pasadena and are safe, functional and durable.

	FY 2004			FY 2005
	Actual	Target	% Target	Target
Measure 4.1 Maintenance of Arroyo that reduces area of fire hazards				
A. Clear 300 acres of open space of brush and fire hazards by June 2005	347	300	116%	300
Measure 4.2 Renovation of a high use park athletic field to provide safe playing conditions				

Public Works

A. Renovation of high use park athletic field to provide safe playing conditions.	1	1 (Allendale Field)	100%	1
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Measure 4.3 Maintenance of Pasadena's Urban Forest				
A. Conduct 6,000 complete prunes by June 2004.	7,861	6,000	131%	6,000

Result 5: City vehicles provide safe, reliable and cost-efficient support for municipal programs and services.

	FY 2004			FY 2005
	Actual	Target	% Target	Target
Measure 5.1 The Fleet Section will provide customers with a basic level of serviced vehicles each day so they may accomplish their stated missions and return preventative maintenance vehicles in a timely manner				
A. Vehicles which provide services to Pasadena residents are available at all times at the pre-determined levels set with departments	100%	100%	100%	100%
B. Return 90% of preventative maintenance vehicles within 24 hours	91%	90%	101%	90%

Changes from Prior Year

- Cost Changes:* The cost changes from the Fiscal Year 2005 Revised Budget are primarily attributable to higher personnel costs due to negotiated salary and benefit rate adjustments (\$1,894,314), an increase due to internal services adjustments (\$383,537) including higher fuel cost, and added budget enhancements (\$715,711) as detailed below that were offset by budget reductions (\$529,333) also detailed below. Other changes include the redistribution of funds for various line items based on usage or need, resulting in no net overall change.

The following changes were included for fiscal year 2006 as part of the City's General Fund reductions: the transfer of 0.41 FTEs (\$47,213) from the General Fund to Capital Projects and the Bulky Item Collection program (\$222,869) was moved from the General Fund Street Cleaning program to the Residential Refuse program (see organization changes). Additionally, the Building Systems & Fleet Maintenance Division's Fiscal Year 2006 reductions are as follows: a vacant 1.0 PW Supervisor (\$115,015) was eliminated along with reductions in internal services charges for equipment maintenance, vehicle replacement and fuel (\$16,989) in the Building Maintenance program, the deletion of a 1.0 vacant Maintenance Inspector (\$77,494) plus materials and supplies (\$50,000) were reduced in the Housekeeping program and a total of \$222,622 was decreased in the Fleet automobile equipment budget.

The following enhancements were added for fiscal year 2006: \$90,919 for 1.0 Management Analyst II to assist with added workload for a two year term funded by a reduction in contract services (\$51,000) and added permit revenue fees (\$39,919); \$87,476 for a 1.0 Construction Inspector I funded one-half by General Fund (from increased permit fee revenues) and one-half by Capital Fund to handle the increase in construction activity related to new development in Construction Engineering; \$77,000 in additional funding to

Public Works

cover under-funded landfill costs for street sweeping and abandoned items in the Street Cleaning program funded by a three way split between gas tax, sewer and general fund; \$15,000 added to the Non-Park Maintenance program for maintenance and a phased portion of site improvement as requested by residents for a Mediterranean garden at the corner of Arlington and Pasadena Ave; \$20,000 in the Non-Park Maintenance program for renovation of the median island near the intersection of Howard and Chester Avenue; \$7,500 in added funds for the maintenance of the Norton Simon Museum; \$80,000 to begin the Master Plan process for property acquired in the Upper Arroyo Seco in March, 2005 from the Metropolitan Water District; \$22,015 in Refuse Funds to cover the difference for a Program Coordinator II position that was upgraded from the Street Light & Traffic Signal Repairer position; \$129,783 in Refuse Funds for a landfill disposal rate increase in the Residential and Commercial Solid Waste Operations; \$264,256 in Refuse Fund for added over-time cost (\$197,732) plus allocation for part-time MASH personnel cost (\$66,527) in the Residential and Commercial Solid Waste Operations; and \$16,500 in the Refuse Fund to purchase additional 32, 60 and 100-gallon refuse and recycling containers.

- *Organization Changes:* The Bulky Item Collection Program (\$222,869) was moved from the General Fund Street Cleaning program to the Residential Refuse Fund program. The transfer consists of 1.0 PWMW III, 1.0 PWMW II and 1.0 Staff Assistant III, as well as landfill & recycling costs. This program will now be supported with revenue from customers who utilize the service.
- *FTE Changes:* A 1.0 Maintenance Inspector and a 1.0 PW Supervisor in the Building Systems & Fleet Management Division were eliminated. The following positions were transferred to Capital projects: 0.05 Principal Engineer, 0.05 Engineer, 0.05 Sr. Engineering Aide and 0.10 Operation Assistant from the Engineering Services program to Design Capital projects; and a 0.16 Management Analyst V was transferred from the Finance and Management program to the Finance and Management Capital Charges. In addition, the following FTEs were added to the operating /memo budget as follows: 2.0 Technical Specialist in the Recycling Program that was funded by eliminating a 0.50 Staff Assistant plus reallocating \$114,039 in services and supplies cost to personnel, a 1.0 Management Analyst II position was added in the Engineering Services program as indicated above in the enhancements, a 0.50 Construction Inspector I was added to the Construction Engineering, and a 0.50 Construction Inspector I was added to the Construction Engineering Capital memo account.

**DIVISION
SUMMARY**

Finance and Management Services

Mission Statement

The Finance and Management Services (FMS) Division provides timely, high-quality financial and management reports, information and support services. Further, it helps the Department of Public Works meet its primary goal of serving the citizens of Pasadena.

Program Description

The FMS Division provides the following services: 1) Production of the Department's operating budget and monthly revenue and expenditure reports; 2) Preparation of the City's Capital Improvement Program budget; 3) Projection and monitoring of department revenues; 4) Maintenance and administration of employee personnel files, reports and information; 5) Processing of purchasing-related documents and monitoring of purchase order balance status; 6) Procurement and management of information technology resources and training of staff on software; 7) Monitoring of state and federal legislation that may impact the Department of Public Works; 8) Centralized word-processing for the Department and other City officials; and 9) Preparation of miscellaneous reports, studies and analysis as needed.

Major Accomplishments

During fiscal year 2005, FMS provided the following financial, management and administrative support: 1) Prepared the Department's FY 2006 operating budget; 2) Prepared the FY 2006-2010 CIP budget; 3) Provided financial information to the Department's divisions; 4) Maintained 300 personal computers for Public Works Department and Transportation Department staffs; 5) Revised the Division-wide performance measures; 6) Developed the Department's Annual Report; and 7) Secured City Council approval of an increase in the Residential Impact Fee thereby increasing the amount of funding available for capital improvements in City Parks.

Summary of Appropriations and Revenues

	FY 2003 Actual	FY 2004 Actual	FY 2005 Adopted	FY 2005 Revised	FY 2006 Recommended
Operating FTEs	5.750	5.750	4.750	4.750	4.590
Capital FTEs (Memo only)	8.250	8.250	8.250	8.250	8.410
Total FTEs	14.000	14.000	13.000	13.000	13.000
Appropriations	490,813	502,847	510,670	510,665	543,705
Capital (Memo only)*	-	-	688,615	688,711	809,354
General Fund	490,813	502,847	510,670	510,665	543,705

* For information only, amount not included in total.

Changes from Prior Year

- **Cost Changes:** The cost changes from the Fiscal Year 2005 Revised Budget are primarily attributable to negotiated salary and benefit rate adjustments (\$53,115) and internal services adjustments related to Building Maintenance and Information Technology (\$711). Additionally, a 0.16 Management Analyst V position (\$20,786) was transferred from the General Fund to Capital Fund Projects.

Public Works

- *FTE Change:* A 0.16 Management Analyst V position was transferred to Capital Projects.

Future Outlook

The FMS Division will continue to provide the Department with the requisite support services to ensure that each Division meets its ultimate goal of serving the City's citizens and customers. FMS provides integral support services with high quality division management reports and key division program revenue and expenditure reports.

**DIVISION
SUMMARY**

Engineering

Mission Statement

The mission of the Engineering Division is to ensure quality design, oversight, construction and renovation of the City's infrastructure to secure a high quality of life for Pasadena's residents, businesses and visitors.

Program Description

The Engineering Division performs the following services: 1) Design of roads and bridges; 2) Installation of traffic signals at appropriate intersections; 3) Design of sanitary sewers with sufficient capacity and storm drainage systems to prevent flooded streets; 4) Management of the use of the public right-of-way through issuance of permits and imposition of conditional requirements on individuals and parties wishing to access the public right-of-way; 5) Design oversight and coordination of the City's infrastructure/capital improvement projects to assure high-quality and safe City infrastructure; and 6) Post-design engineering work, surveying, project inspection and contract administrative functions for capital improvements.

Major Accomplishments

The Engineering Division accomplished the following during fiscal year 2005: 1) Completed the resurfacing of three miles of street and the slurry seal of 18 miles of street; 2) Completed the 2004 Drainage Improvements of Flat Street Project; 3) Completed the data collection, GIS conversion, map preparation, flow monitoring and system modeling process for the Sewer Master Plan project; 4) Completed the installation of four traffic signals at various locations; 5) Completed the installation of pedestrian style street lighting on Lake Avenue; 6) Completed the installation of curb "pop-outs" and decorative crosswalks as part of the Washington Boulevard Specific Plan; 7) Completed the Fair Oaks Avenue and Arroyo Parkway Intelligent Transportation System improvements; 8) Completed Phase I and Phase II of the Sewer Inspection program; 9) Completed the improvements to Walnut Street from Daisy Avenue to Sunnyslope Avenue, which included a full reconstruction, new curbs and gutters, new paint, lights and street trees, and from Cook Avenue to Altadena Drive, which included new sidewalk, lights and street trees; 10) Completed the covering of the East Side storm drive from Belvidere Street to Mountain Street; 11) Completed the California Boulevard right turn lane at Fair Oaks Avenue; 12) Completed the Laguna Road Sewer project from La Loma Road to Burleigh Drive; and 13) Completed the installation of sidewalk along Seco Street and street lighting on Westgate Street.

Summary of Appropriations and Revenues

	FY 2003 Actual	FY 2004 Actual	FY 2005 Adopted	FY 2005 Revised	FY 2006 Recommended
Operating FTEs	18.980	17.380	13.150	13.150	14.400
Capital FTEs (Memo only)	44.580	45.180	46.410	46.410	47.160
Total FTEs	63.560	62.560	59.560	59.560	61.560
Appropriations	1,716,013	1,703,376	1,622,583	1,636,623	1,879,211
Capital (Memo only)*	-	-	4,805,432	4,806,212	5,572,734
Sources by Fund					
General	1,407,075	1,527,148	1,622,583	1,636,623	1,879,211

Public Works

Sales Tax – Prop A	308,938	176,228	0	0	0
Total Sources by Fund	1,716,013	1,703,376	1,622,583	1,636,623	1,879,211

* For information only, amount not included in total.

Changes from Prior Year

- *Cost Change:* The cost changes from the Fiscal Year 2005 Revised Budget are attributable to personnel adjustments (\$181,070), higher internal services adjustments related to Building Maintenance Services, Mail Services, and Information Technology Services (\$4,788), and a General Fund reduction totaling 0.25 FTEs from various positions in the Engineering Services program (\$26,427) were transferred to the Capital Fund program. In addition, two enhancements were added to this Division: 1.0 Management Analyst II position (\$90,919) offset by the elimination of contract services (\$51,000) as well as the additional permit revenue fees generated by this Division for fiscal year 2006, and \$87,476 for a 1.0 Construction Inspector I funded one-half by the General Fund (from increased permit fee revenues) and one-half by Capital Funds to handle the increase in construction activity related to new development in Construction Engineering.
- *FTE Changes:* The following positions were added for FY 2006: a 1.0 Management Analyst II to Engineering Services program, a 0.50 Construction Inspector I to Construction Engineering and a 0.50 Construction Inspector I to the Construction Engineering Capital account. In addition, a 0.05 Principal Engineer, a 0.05 Engineer, a 0.05 Sr. Engineering Aide and a 0.10 Operation Assistant from the Engineering Services program were transferred to Capital projects.

Future Outlook

Engineering will continue to provide high-quality and safe City infrastructure by maintaining outstanding design and a qualified inspection staff.

**DIVISION
SUMMARY**

Parks and Natural Resources

Mission Statement

The Parks and Natural Resources (PNR) Division is committed to planning, protecting, maintaining and enhancing the City's parks, open spaces, natural parklands and urban forest. This commitment also includes providing for the preservation and sensitive management of these precious resources. The PNR Division is dedicated to protecting these unique public assets for the pleasure of present and future generations.

Program Description

The PNR Division performs the following services on an on-going basis: 1) Maintenance and enhancement of the City's park and non-park landscaped areas, using both park and turf enhancement maintenance programs, irrigation and playground equipment replacement and retrofit programs, and on-going maintenance; 2) Preservation of habitat for the enjoyment of humans and wildlife through the restoration of natural habitats and streamcourses, through the careful development and operation of the Arroyo Seco; 3) Regeneration and maintenance of the City's urban forest, including public education outreach, small tree care, tree pruning, insect and disease monitoring, removal, and replanting efforts using neighborhood volunteers; 4) Community outreach on tree, park and natural resource issues; 5) Park planning and design; and 6) Administration of park-based capital projects.

Major Accomplishments

During fiscal year 2005, the PNR Division accomplished the following: 1) Completed the installation of the Vietnam War Memorial at Memorial Park; 2) Redesigned and refurbished the pocket park at Lake and Lakewood; 3) Completed Phase I of the implementation of the Central Park Master Plan; 4) Completed the Stream Restoration project in the Central Arroyo, which included the extensive removal of non-native trees and vegetation, removal of large slabs of concrete, replanting native plants and trees, and stream bank stabilization; 5) Completed the habitat restoration in the Lower Arroyo which included the planting of over 200 native oak trees; 6) Conducted four neighborhood tree planting events involving approximately 100 volunteers; 7) Planted more than 500 street trees; 8) Renovated Jefferson Park, including athletic field and irrigation improvements; 9) Installed irrigation pumps at Brenner and Singer Parks; 10) Replaced 15 irrigation controllers as part of the Centralized Irrigation Project; 11) Renovated Grant Park by including new basketball courts, replacing walkways, installing new security lighting, renovating the picnic shelter and expanding turf areas; 12) Installed a new sports field lighting system at Allendale Park; 13) Renovated the picnic shelters at Hamilton Park, including new concrete paving; 14) Restored the corner of Rosemont Avenue and Seco Street which involved landscape enhancement with native shrubs and the replanting of 13 Incense Cedar Trees originally planted in 1923 by the Daughters of the American Revolution to commemorate the 13 U.S. colonies; 14) Repaired and restored garden walls and steps at La Casita and added new handrails; and 15) Began construction of Eaton Wash Park and Alice Kennedy Frost Dog Park, the first new park facilities in the City in the last 30 years.

Summary of Appropriations and Revenues

	FY 2003 Actual	FY 2004 Actual	FY 2005 Adopted	FY 2005 Revised	FY 2006 Recommended
Operating FTEs	75.600	76.300	75.800	75.800	75.800
Capital FTEs (Memo only)	6.700	7.700	8.200	8.200	8.200
Total FTEs	82.300	84.000	84.000	84.000	84.000

Public Works

Appropriations	8,895,480	9,115,980	9,199,179	9,219,708	9,796,764
Capital (Memo only)*			657,556	657,508	704,130
General Fund	8,895,480	9,115,980	9,199,179	9,219,708	9,796,764

* For information only, amount not included in total.

Changes from Prior Year

- *Cost Changes:* The cost changes from the Fiscal Year Revised 2005 budget are primarily attributable to negotiated salary and benefit rate adjustments (\$354,178), and internal service rate adjustments related to Mail Services, Information Technology Services, and Building/Fleet maintenance including higher fuel cost (\$100,377). The following enhancements were included as part of Fiscal Year 2006: contract funding for maintenance and a phased portion of site improvement for a Mediterranean garden at the corner of Arlington and Pasadena Ave (\$15,000), contract funding for renovation of the median island near the intersection of Howard and Chester Avenue (\$20,000), added funding for the maintenance of the Norton Simon Museum (\$7,500), and funding to begin the Master Plan process for property acquired in March, 2005 from the Metropolitan Water District (\$80,000) in the Upper Arroyo Seco South of Jet Propulsion Laboratory and North of the Hahamongna Watershed Park.
- *FTE Changes:* None.

Future Outlook

The PNR Division continues to provide a high level of service to the community. Staff, in coordination and communication with City commissions, committees and neighborhoods, will continue to support one of the seven major goals of the City Council, which is: "Focus on planning and reinvesting in our parks and parklands."

**DIVISION
SUMMARY**

Street Maintenance and Integrated Waste Management

Mission Statement

The Street Maintenance and Integrated Waste Management (SMIWM) Division is committed to ensuring a safe and healthy city by providing accessible streets and efficient trash and recycling collection. Quality maintenance of the City's roadway infrastructure ensures longevity, function and neat appearance. Efficient street sweeping, refuse and recycling collection along with litter and abandoned item removal programs help to preserve the City's aesthetically pleasing and healthy environment and reduce the City's waste stream.

Program Description

The SMIWM Division performs the following services: 1) Residential and commercial refuse collection; 2) Waste reduction planning and programming, recycling collection and non-exclusive solid waste franchise management and oversight; 3) Street and roadway maintenance, including street sweeping, storm drain and sewer cleaning and repair; 4) Street light and traffic signal maintenance and street sign maintenance and replacement; and 5) Street striping and marking.

Major Accomplishments

The SMIWM Division accomplished the following during fiscal year 2005: 1) Swept over 49,000 curb miles; 2) Flushed and/or root cut over 336 miles of the sewer collection system; 3) Continued the annual preventative maintenance of streets contract which includes crack sealing, leveling and localized removal and replacement of damaged portions of City streets; 4) Scheduled 4,379 bulky item pick-ups that generated 1,499 tons of trash of which 1,199 tons were recycled; 5) Responded to 986 reported abandoned items that contributed to generating 274 tons of trash of which 219 tons were recycled; 6) Purchased two compressed natural gas (CNG) automated side loader refuse collection vehicles 7) Converted one diesel powered refuse vehicle to a dual fuel system that uses CNG as the primary fuel along with a small amount of diesel fuel; 8) Collected and transported 11,459 tons of commingled recycling materials and generated \$430,000 through the sale of this material to a recycling company; 8) Repainted approximately 80 percent of the City's existing crosswalks, pavement messages, and curb painting; 9) Completed 100 percent of the work orders generated by and in support of Public Works Engineering and the Department of Transportation; 10) Modified approximately 300 traffic signal control cabinets to accommodate the installation of electrical power meters, thereby achieving the goal of converting the billing process from a flat rate to actual usage which, in conjunction with the installation of LED energy saving traffic signal lamps, has resulted in a reduction in energy usage of up to 80 percent at signalized intersections.

Summary of Appropriations and Revenues

	FY 2003 Actual	FY 2004 Actual	FY 2005 Adopted	FY 2005 Revised	FY 2006 Recommended
FTEs	104.750	103.750	104.250	104.250	105.750
Appropriations	14,493,515	15,242,670	15,483,486	15,531,160	16,983,907
Sources by Fund					
General	5,862,353	6,096,150	6,512,959	6,537,015	6,898,728
Gas Tax	443,547	415,209	626,708	626,793	689,275

Public Works

Refuse	7,212,633	7,731,430	7,264,358	7,287,696	8,236,876
Sewer	974,982	999,881	1,079,461	1,079,656	1,159,028
Total Sources by Fund	14,493,515	15,242,670	15,483,486	15,531,160	16,983,907

Changes from Prior Year

- *Cost Changes:* The cost changes from the Fiscal Year Revised 2005 Budget are primarily attributable to negotiated salary and benefit rate adjustments (\$856,626) and citywide rate adjustments in internal services including higher fuel cost (\$106,331). The following enhancements were included for Fiscal Year 2006: \$77,000 in additional funding to cover the under-funded landfill costs for street sweeping and abandoned items in the Street Cleaning program funded by a three way split between Sewer, Gas tax and General Fund; \$129,783 in increased landfill disposal cost due to the rate increase from the L.A. County Sanitation District in the Residential and Commercial program; \$264,257 for additional overtime and for part-time MASH personnel for the Residential and Commercial Collection program; and \$16,500 to purchase additional 32, 60 and 100-gallon refuse and recycling containers.
- *Organization Changes:* The Bulky Item Collection program from the General Fund Street Cleaning program (\$222,870) was moved to the Residential Refuse program. This includes the transfer of 1.0 PWMW II, 1.0 PWMW III, 1.0 Staff Assistant III and \$18,091 in landfill & recycling costs. This program will now be supported with revenue from customers who utilize the service.
- *Revenue/Funding Changes:* A portion of the Street Cleaning program was moved from the General Fund to the Refuse Fund (\$222,870). See Organization Changes.
- *FTE Changes:* 2.0 Technical Specialist positions (\$146,712) were added to the Recycling program by eliminating an existing vacant 0.50 Staff Assistant (\$32,673) and reallocating \$114,039 in services and supplies cost to personnel.

Future Outlook

The SMIWM Division will continue to maintain the City's extensive street, sidewalk, sewer, lighting and traffic control infrastructure while providing the best customer service possible in the most efficient and cost-effective manner. Staff will continue to implement internal audits, including the Street Cleaning Section and fleet maintenance and repair during fiscal year 2006 to identify and implement more efficient and cost-effective procedures. Street maintenance, traffic control, and refuse and recycling collection will continue to emphasize excellent service within budgetary constraints. Traffic control and street maintenance activities will continue to implement new technologies such as LEDs and thermoplastic to maintain and improve the City's infrastructure in a more efficient and cost-effective manner. The primary focus in fiscal year 2006 will be providing Public Works services in the most environmentally responsible manner possible. Accordingly, emphasis will continue to be placed on recycling street sweeping material, recycling bulky and abandoned items, implementation of the Construction and Demolition Debris Ordinance, increasing franchise diversion rates, and outreach and education to the public.

**DIVISION
SUMMARY**

Building Systems and Fleet Management

Mission Statement

The Building Systems and Fleet Management Division (BSFMD) is committed to the protection and preservation of the City's investment in buildings, vehicles and rolling equipment. The Division strives to maximize facility and vehicle life cycles through a comprehensive team approach to management and operations that sustain consistent and high-quality maintenance and repair. The Division utilizes an aggressive and proactive customer service program to ensure structurally sound and safe infrastructure and equipment.

Program Description

BSFMD performs the following services: 1) Maintenance and repair of all City-owned facilities and centers, including infrastructure repair and modification, and structural and cosmetic remodeling; 2) Maintenance of a durable and reliable fleet of fuel-powered vehicles and equipment; 3) Timely and cost-efficient replacement of City vehicles and equipment; 4) Provision of security at the City Yards, modular complex in the Centennial Plaza Square, and Villa Parke Community Center; and 5) Provision of a safe, presentable and clean environment for the occupants and users of the City's most widely used buildings and facilities.

Major Accomplishments

BSFMD accomplished the following during FY 2005: 1) Upgraded electrical for exhaust systems at Fire Stations #31, #32 and #33; 2) Replaced the deteriorated domestic water boiler at Villa Parke Center; 3) Upgraded the electrical panel at the Jackie Robinson Center; 3) Prepared/painted public areas, installed exterior lighting, repaired domestic water booster pump station, and replaced comfort heat boilers and hot water boilers at the Community Health Center; 4) Completed the exterior stonework repair and paint project at Central Library by finishing the East side of the building; 5) Prepared/painted the Civil Defense MASH offices and the administration and humanities wings of Central Library; 6) Installed new main elevator timers and new HVAC systems for the computer, UPS and communications rooms in the Police Building; 7) Completed the second year of a three-year plan to reduce energy costs by installing interior light sensors in public restrooms, conference/multipurpose rooms and assembly rooms in City-owned buildings; 8) Procured compressed natural gas (CNG) vehicles in compliance with South Coast Air Quality Management District mandates; 9) Completed a feasibility study for building modifications to the Fleet Maintenance facility in order for mechanics to safely and adequately service CNG vehicles; and 10) Completed a feasibility study for the installation of a time-fill, fast-fill CNG refueling system at the City Yards.

Summary of Appropriations and Revenues

	FY 2003 Actual	FY 2004 Actual	FY 2005 Adopted	FY 2005 Revised	FY 2006 Recommended
Operating FTEs	63.500	63.500	61.500	61.500	59.500
Capital FTEs (Memo)	26.500	26.500	27.500	27.500	27.500
Total FTEs	90.000	90.000	89.000	89.000	87.000
Appropriations	11,820,312	13,330,031	13,837,672	13,838,718	13,837,460
Capital (Memo only)*	-	-	1,867,157	1,867,489	2,023,821

Public Works

Sources by Fund					
Building Maintenance	6,071,637	6,600,625	6,503,230	6,503,683	6,603,757
Fleet Maintenance	5,748,675	6,729,406	7,334,442	7,335,035	7,233,703
Total Sources by Fund	11,820,312	13,330,031	13,837,672	13,838,718	13,837,460

* For information only, amount not included in total.

Changes from the Prior Year

- **Cost Changes:** The cost changes from the Fiscal Year Revised 2005 Budget are primarily attributable to higher negotiated salary and benefit rate adjustments (\$414,607) and internal services adjustments related to Mail Services, Information Technology Services and Building Maintenance services including higher fuel cost (\$58,522). Offsetting these increases are the following reductions: a vacant 1.0 PW Supervisor (\$115,015) was eliminated and internal services for equipment maintenance, replacement and fuel were reduced (\$16,989) in the Building Maintenance program; a 1.0 vacant Maintenance Inspector (\$77,494) was eliminated and materials and supplies (\$50,000) were reduced in the Housekeeping program; and \$222,622 was decreased in the Fleet automobile equipment budget.
- **FTE Changes:** A 1.0 PW Supervisor and a 1.0 Maintenance Inspector were eliminated. A 1.0 Equipment Mechanic I was upgraded to an Equipment Mechanic II that was offset by the downgrade of a Management Analyst IV to a Management Analyst III.

Future Outlook

The BSFMD Division looks forward to fiscal year 2006 with an eye toward fulfilling its mission by continuing to play a key role in the protection and preservation of the City's investment in buildings, facilities, vehicles and equipment. This will be done by reinforcing and strengthening the Division's Business Principles of: 1) Providing cost-effective, efficient services coupled with excellent customer service; 2) Providing an environment of opportunity for all employees; and 3) Fostering an atmosphere that promotes and teaches safe work habits through an employee driven team approach.

As in previous years, fiscal year 2006 presents new challenges and opportunities for the Division, as budget reductions continue to be a main issue for the City as a whole. As a key service provider, BSFMD has taken a proactive approach to help the City reach its budget reduction goals while maintaining cost effective maintenance and repairs.

BSFMD will continue its planned Building Maintenance Program by addressing building deficiencies and to ensuring facilities meet current maintenance requirements and building and safety standards. Planned building maintenance projects for fiscal year 2006 are as follows: 1) Replace sally port doors at the Police Building; 2) Install new HVAC systems at Fire Station #32 and Allendale Library; 3) Replace apparatus doors at Fire Station #36; 4) Prepare/paint interior and exterior of Robinson Park Center; 5) Prepare/paint interior of Villa Parke Center; 6) Conduct various accessibility improvements at the community centers and branch libraries; 7) Complete the last year of a three-year plan to reduce energy costs by installing interior light sensors in public restrooms, conference/multipurpose rooms and assembly rooms in City-owned buildings.

In addition, BSFMD will continue to do its part to improve air quality by completing fleet facility modifications to accommodate CNG vehicles. Construction will include installation of methane gas detectors, roof ventilation ducts and a fire sprinkler system. Furthermore, BSFMD will begin construction of a CNG refueling station at the City Yards. The station will include a time-fill, fast-fill system with hydrogen compatibility.

**DIVISION
SUMMARY**

Facilities Capital Projects

Mission Statement

Facilities Capital Projects ensures the timely construction of cost-effective and aesthetically pleasing facilities that meet multiple needs and are consistent with the City's strategic vision of growth and world-class quality of life.

Program Description

The Facilities Capital Projects Division manages and provides capital project design, construction, timelines and project budgets for new and major remodeling projects as well as management and oversight of seismic strengthening projects.

Major Accomplishments

During fiscal year 2005, Capital Projects accomplished the following: 1) Completed the construction of the Police Indoor Firing Range at Eaton Canyon; 2) Completed construction work for the Phase 1 portion of the seismic repair of the Glenarm Power Plant; 3) Commenced the architectural programming work for new Fire Station 33 and Administration building; 4) Completed the Kidspace Museum which opened for operation in Brookside Park; 5) Completed the concept design work for the renovation of Water and Power building at the City Yards; 6) Completed the concept design for a new office building which includes the Emergency Operations Center (EOC) at the City Yards; 7) Developed draft component outline for sustainable development guidelines for CIP municipal buildings/facilities projects; and 8) Completed the initial research work which will lead to the adoption of a development standards guidelines for CIP municipal buildings/facilities projects.

Summary of Appropriations and Revenues

	FY 2003 Actual	FY 2004 Actual	FY 2005 Adopted	FY 2005 Revised	FY 2006 Recommended
Capital FTEs	4.000	4.000	4.000	4.000	4.000
Appropriations					
Capital projects (Memo only)	-	-	632,183	632,270	717,185
Sources by Fund					
Capital projects (Memo only)	-	-	632,183	632,270	717,185

Changes from the Prior Year

- *Cost Change:* The cost increases from the Fiscal Year Revised 2005 Budget are attributable to higher personnel cost due to negotiated salary and benefit rate changes (\$83,549) and internal services adjustments mostly related to higher Information Technology cost (\$1,366).
- *FTE Change:* None.

Public Works

Future Outlook

The Division will continue to manage and/or coordinate several capital projects: 1) Completion of the Kidspace Museum in the Arroyo's Fannie Morrison facility's fourth building; 2) On-going development process for the Allendale Library expansion; 3) Continued seismic repair of the Glenarm Power Plant; 4) On-going work for the new Fire Station 33 and Administration building; 5) Renovation of Water and Power building at the City Yards; 6) Addition of a new office building with EOC at City Yards; 7) Formalize sustainable development guidelines for CIP projects, standardize contract parameters for architects and engineers on CIP projects; and 8) Formalize a CIP project development standards guideline.

GRAIL ANALYSIS

MSI:

DEPARTMENT: Public Works Department

	FY 2003 ACTUAL	FY 2004 ACTUAL	FY 2005 ADOPTED	FY 2005 REVISED	FY 2006 RECOMMENDED	\$ CHANGE	%
EMPLOYEES							
REGULAR	266.320	265.420	257.190	257.190	257.780	0.590	
NON-REGULAR	4.960	3.960	3.960	3.960	3.960	0.000	
TOTAL EMPLOYEES	271.280	269.380	261.150	261.150	261.740	0.590	
PERSONNEL							
8005 Regular Pay - PERS	9,484,620	10,001,785	12,710,393	12,775,423	13,204,152	428,729	3.3
8010 Non Benefit Employees	77,659	84,964	0	0	0	0	0.0
8011 Overtime Pay	788,382	958,326	309,792	309,792	618,902	309,110	99.7
8012 Overtime Subject to PERS	23,782	19,794	142,430	142,430	44,615	-97,815	-68.6
8018 PST-Part Time Employees - PARS	473,088	557,190	173,661	173,661	211,852	38,191	21.9
8019	662	0	0	0	0	0	0.0
8020 Management Benefit	1,367	1,893	0	0	0	0	0.0
8023 Auto Allowance	9,421	8,318	15,149	15,534	10,728	-4,806	-30.9
8024 Personal Dvlpmt Allowance	35,250	30,500	17,000	17,000	31,535	14,535	85.5
8027 Workers' Compensation	1,116,404	683,511	876,983	881,264	1,437,506	556,242	63.1
8031 General Liability	457,832	496,211	1,095,387	1,100,915	1,247,930	147,015	13.3
8035 Holiday Pay	0	501	0	0	0	0	0.0
8037 Miscellaneous Pay	7,910	1,388	0	0	0	0	0.0
8038 PERS-Employee Portion	663,692	709,233	889,728	893,418	924,291	30,873	3.4
8040 PERS-City Portion	0	0	152,525	153,322	701,143	547,821	357.3
8041 PARS-City Portion	18,653	24,581	13,025	13,025	15,889	2,864	21.9
8044 Life Insurance	7,548	7,615	16,523	13,801	13,205	-596	-4.3
8045 Dental Insurance	122,640	122,421	122,742	122,742	119,354	-3,388	-2.7
8046 Medicare-City Contributn	99,522	115,016	143,474	151,111	159,478	8,367	5.5
8047 Long Term Disability	112,686	115,489	152,095	150,941	156,172	5,231	3.4
8048 Child Care Subsidies	1,675	418	0	0	0	0	0.0
8049 Emp Opt Ben Fd (EOBF)	1,232,089	1,488,567	2,035,892	2,035,892	2,226,381	190,489	9.3
8050 Benefits (VHS)	2,146,008	2,275,255	0	0	0	0	0.0
8053 Severance Pay	0	0	26,546	26,546	0	-26,546	-100.0
8054 Vision Care	24	60	0	0	0	0	0.0
8055 Health Care Spending	75	300	0	0	0	0	0.0
8056 Accrued payroll	0	191,677	0	0	0	0	0.0
8057 Defunded Positions	0	0	-76,732	-76,732	0	76,732	-100.0
*** TOTAL PERSONNEL	16,880,989	17,895,013	18,816,613	18,900,085	21,123,133	2,223,048	11.7
SERVICES AND SUPPLIES							
8101 Materials & Supplies	3,359,145	3,319,023	2,457,798	2,457,798	2,431,411	-26,387	-1.0
8103 Uniforms	12,205	11,389	9,400	9,400	9,400	0	0.0
8104 Nutrition Education Materials	0	71	0	0	0	0	0.0
8105 Lease Payments	25,450	2,733	0	0	0	0	0.0
8107 Equipment Lease Payments	4,711	9,941	686,641	686,641	686,641	0	0.0
8108 Computer Related Supplies	60,089	64,600	60,343	60,343	62,563	2,220	3.6
8109 Equipt Purchases Under \$10,000	34,157	27,135	72,000	72,000	72,000	0	0.0
8110 Outside Printing and Duplicating	15,058	26,531	2,630	2,630	2,630	0	0.0
8111 Educational Printing and	30	0	0	0	0	0	0.0

GRAIL ANALYSIS

MSI:

DEPARTMENT: Public Works Department

	FY 2003 ACTUAL	FY 2004 ACTUAL	FY 2005 ADOPTED	FY 2005 REVISED	FY 2006 RECOMMENDED	\$ CHANGE	%
Duplicating							
8112 Legal Advertising	2,254	1,109	334	334	834	500	149.7
8113 Photo Copy Machine Maint	11,787	11,010	21,405	21,405	21,405	0	0.0
8114 Other Contract Services	6,235,335	6,945,113	5,693,823	5,693,823	5,779,597	85,774	1.5
8115 Consultant Services	129,240	100,062	84,800	84,800	84,800	0	0.0
8116 Contract Maintenance	1,680	0	0	0	0	0	0.0
8117 Data Processing Operations	616	3,833	5,747	5,747	5,747	0	0.0
8118 Outside Legal Services	17,124	19,352	0	0	0	0	0.0
8121 Computer(PC) Maint/Repair	59	0	200	200	200	0	0.0
8122 Support to Advisory Committees	75	0	870	870	870	0	0.0
8124 Dues and Memberships	7,414	7,757	13,170	13,170	13,170	0	0.0
8125 Special Civic Events	3,481	2,798	0	0	0	0	0.0
8126 Conf & Mtgs - Comm & Committees	624	104	2,000	2,000	2,000	0	0.0
8127 Conferences & Meetings	14,619	5,750	19,011	19,011	20,549	1,538	8.0
8128 Mileage	242	109	1,345	1,345	1,345	0	0.0
8129 Education	14,176	10,914	42,207	42,207	44,331	2,124	5.0
8130 Training Costs	0	580	2,372	2,372	2,372	0	0.0
8134 Data Processing Development	0	0	2,600	2,600	2,600	0	0.0
8135 Reference Matls Subscriptions	3,666	3,048	6,566	6,566	6,566	0	0.0
8136 Library Books	0	17	0	0	0	0	0.0
8137 Gas and Lubricants	911,066	1,360,034	980,000	980,000	1,480,000	500,000	51.0
8138 Gas	132,863	147,588	179,820	179,820	179,820	0	0.0
8139 Water	662,377	667,787	596,899	596,899	596,899	0	0.0
8140 Telephone	10,154	16,576	21,879	21,879	21,879	0	0.0
8141 Refuse Collection	105,702	104,619	51,224	51,224	88,330	37,106	72.4
8142 Electric	2,831,058	3,301,035	3,308,287	3,308,287	3,273,297	-34,990	-1.0
8144 Postage	22,567	20,678	20,251	20,251	20,101	-150	-0.7
8150 Cash Over and Short	-7	7	0	0	0	0	0.0
8154 Audio Visual Materials	120	0	1,020	1,020	1,020	0	0.0
8156 Insurance	187,930	143,353	164,000	164,000	164,000	0	0.0
8178 Program Expenditure Recovery	-1,344,128	-1,727,749	0	0	0	0	0.0
8212 Permits and Fees	4,003	4,431	0	0	0	0	0.0
8214 Overtime Meals	30	0	0	0	0	0	0.0
8218 Vehicle Rental	214	2,681	2,270	2,270	2,270	0	0.0
8290 Cell Phone Reimbsmnt	0	-9,341	0	0	0	0	0.0
8677 Interest	172,611	141,656	0	0	0	0	0.0
*** TOTAL SERVICES AND SUPPLIES	13,649,797	14,746,334	14,510,912	14,510,912	15,078,647	567,735	3.9
EQUIPMENT							
8504 Equipment	473,007	88,240	64,425	64,425	64,425	0	0.0
8505 Automotive Equipment	1,696,828	1,079,576	2,535,760	2,535,760	1,813,138	-722,622	-28.4
8506 Computer Equipment	30,623	0	13,550	13,550	13,550	0	0.0
8507 Contra Capital	-2,110,789	-1,147,799	0	0	0	0	0.0
8801 Depreciation	1,905,905	2,044,188	0	0	0	0	0.0
*** TOTAL EQUIPMENT	1,995,574	2,064,205	2,613,735	2,613,735	1,891,113	-722,622	-27.6

GRAIL ANALYSIS

MSI:

DEPARTMENT: Public Works Department

	FY 2003 ACTUAL	FY 2004 ACTUAL	FY 2005 ADOPTED	FY 2005 REVISED	FY 2006 RECOMMENDED	\$ CHANGE	%
*** SUBTOTAL	32,526,360	34,705,552	35,941,260	36,024,732	38,092,893	2,068,161	5.7
INTERNAL SERVICE CHARGES							
8601 IS-Structural Maintenance	435,278	435,337	431,991	431,991	447,024	15,033	3.4
8602 IS-Tenant Improvements	126,169	133,733	12,600	12,600	12,600	0	0.0
8603 IS-Lockshop	3,882	3,311	2,500	2,500	2,500	0	0.0
8604 IS-Utilities & Insurance - HSEKPING	235,356	233,484	232,102	232,102	233,129	1,027	0.4
8605 IS-Housekeeping Serv	174,916	144,867	128,626	128,626	124,765	-3,861	-3.0
8606 IS-Floors and Windows	284	0	6,100	6,100	6,100	0	0.0
8607 IS-Printing	78,003	67,524	67,292	67,292	67,292	0	0.0
8608 IS-Mail Services	33,300	40,368	36,453	36,453	39,594	3,141	8.6
8609 IS-Telephones	159,088	164,047	143,154	143,154	135,618	-7,536	-5.2
8610 IS-System Management HP3000-HP957	3,144	3,876	3,601	3,601	0	-3,601	-100.0
8611 IS-Application Devel & Support	540	5,926	754	754	754	0	0.0
8612 IS-PC&Net Desktop Services	4,272	2,040	10,867	10,867	29,620	18,753	172.5
8613 IS-Radio and Data Communicatn	112,140	133,380	152,719	152,719	144,209	-8,510	-5.5
8615 IS-Auto Body Repair	32,347	24,576	18,050	18,050	18,050	0	0.0
8616 IS-Fleet Maint - Equip Maintenance	1,704,907	1,785,493	1,991,253	1,991,253	1,984,519	-6,734	-0.3
8617 IS-Fleet Maint - Equip Replacement	1,196,557	1,243,955	785,220	785,220	778,615	-6,605	-0.8
8618 IS-Fleet Fuel/Lubricant	419,731	547,873	474,544	474,544	637,661	163,117	34.3
8620 Bldg Preventive Maintenanc e	128,568	135,084	155,365	155,365	161,786	6,421	4.1
8621 IS-Radio - Direct Request	7,342	2,163	0	0	0	0	0.0
8622 IS-Telephone - Usage	42,660	38,342	61,705	61,705	61,705	0	0.0
8623 IS-PC Training	2,340	0	3,415	3,415	3,415	0	0.0
8624 IS-Enterprise Network	259,884	313,620	284,072	284,072	358,095	74,023	26.0
8625 IS-Telephone Additions	65	0	0	0	0	0	0.0
8626 IS-Mail - Direct Request	389	60	0	0	0	0	0.0
8632 IS-GIS (Geographic Info)	8,448	8,952	24,316	24,316	124,222	99,906	410.8
8634 IS-Security Srvcs City Ha ll	33,192	18,912	19,420	19,420	23,978	4,558	23.4
8641 IS-MS Licensing	0	0	0	0	34,406	34,406	0.0
*** TOTAL INTERNAL SERVICE CHARGES	5,202,802	5,486,923	5,046,119	5,046,119	5,429,657	383,538	7.6
*** TOTAL BUDGET	37,729,162	40,192,475	40,987,379	41,070,851	43,522,550	2,451,699	5.9
REVENUE							
6527 Proposition C Sales Tax	22,548	0	0	0	0	0	0.0
6565 Light Rail Construction Authority	50,000	0	0	0	0	0	0.0
6751 Services to Power	0	40,174	41,580	41,580	42,827	1,247	2.9
6755 Svcs-Sewer Fund	0	0	80,000	80,000	102,015	22,015	27.5
6757 Services to Civic Center	15,660	16,130	16,695	16,695	17,196	501	3.0

GRAIL ANALYSIS

04/25/200
PA

MSI:

DEPARTMENT: Public Works Department

	FY 2003 ACTUAL	FY 2004 ACTUAL	FY 2005 ADOPTED	FY 2005 REVISED	FY 2006 RECOMMENDED	\$ CHANGE	%
Pkng Mtr Fund							
6758 Services to Gas Tax Fund	390,870	443,661	458,840	458,840	497,971	39,131	8.5
6767 Svcs-Refuse Collctn Fund	0	0	0	0	49,534	49,534	0.0
6779 Services to Water Fund	0	21,632	22,389	22,389	23,508	1,119	4.9
6807 Transfer From GF	47,280	47,280	48,935	48,935	50,403	1,468	2.9
6814 Trns Fr Underground Util Fund	37,960	39,099	40,467	40,467	41,681	1,214	3.0
6851 Paseo Colorado Parking Fund	11,492	0	0	0	0	0	0.0
6951 Plaza Las Fuentes Parking	22,548	0	0	0	0	0	0.0
6963 Prking Mtr - Old Pasa	41,146	23,069	23,876	23,876	24,592	716	2.9
6964 Prking Mtr - Civic Ctr	27,386	0	0	0	0	0	0.0
6969 Property Rental - Misc.	450,000	565,175	534,769	534,745	540,000	5,255	0.9
7059 Vending Machine Revenue	45,000	0	45,000	45,000	45,000	0	0.0
7169 Private Contribution-Altrio Communications	51,000	0	0	0	0	0	0.0
7208 Security Services City Hall	248,636	141,599	141,599	141,599	153,367	11,768	8.3
9163 Gas Tax - Maintenance	443,547	415,209	626,708	626,793	689,275	62,482	9.9
9165 General Fund-Unspecified	14,123,184	14,588,620	15,136,668	15,187,930	16,383,945	1,196,015	7.8
9219 Light and Power Fund	69,746	74,092	76,635	76,635	83,004	6,369	8.3
9320 Old Pas. Structure Parking Fund	22,547	0	0	0	0	0	0.0
9403 Refuse Collection Fees	7,212,633	7,731,430	7,264,358	7,287,696	8,236,876	949,180	13.0
9406 Kefuse Fund	326,900	337,724	347,238	347,238	359,435	12,197	3.5
9457 Sales Tax - Prop. A	288,110	183,086	7,098	7,098	7,311	213	3.0
9475 Sewer Fund	2,303,771	2,522,910	2,709,647	2,717,412	2,857,709	140,297	5.1
9493 So. Lake Parking District	8,022	0	0	0	0	0	0.0
9565 Water Fund	37,556	39,885	41,281	41,281	44,712	3,431	8.3
9600 Building Maintenance Fund	5,610,205	6,157,372	5,911,610	5,912,063	5,958,615	46,552	0.7
9700 Fleet Maintenance Fund	5,821,415	6,804,328	7,411,986	7,412,579	7,313,574	-99,005	-1.3
*** TOTAL FUNDING	37,729,162	40,192,475	40,987,379	41,070,851	43,522,550	2,451,699	5.9

GRAIL ANALYSIS

MSI:
FUND: Project Management Fund
DEPARTMENT: Public Works Department

	FY 2003 ACTUAL	FY 2004 ACTUAL	FY 2005 ADOPTED	FY 2005 REVISED	FY 2006 RECOMMENDED	\$ CHANGE	%
EMPLOYEES							
REGULAR	82.330	83.930	86.660	86.660	87.570	0.910	
NON-REGULAR	8.000	8.000	8.000	8.000	8.000	0.000	
TOTAL EMPLOYEES	90.330	91.930	94.660	94.660	95.570	0.910	
PERSONNEL							
8005 Regular Pay - PERS	0	0	5,887,426	5,887,426	6,141,470	254,044	4.3
8018 PST-Part Time Employees - PARS	0	0	97,236	97,236	100,688	3,452	3.5
8023 Auto Allowance	0	0	9,031	9,142	9,417	275	3.0
8024 Personal Dvlpmt Allowance	0	0	750	750	15,825	15,075	2010.0
8027 Workers' Compensation	0	0	250,151	250,151	742,385	492,234	196.7
8031 General Liability	0	0	508,924	508,924	580,748	71,824	14.1
8038 PERS-Employee Portion	0	0	412,119	412,119	429,901	17,782	4.3
8040 PERS-City Portion	0	0	70,648	70,648	326,111	255,463	361.5
8041 PARS-City Portion	0	0	7,293	7,293	7,552	259	3.5
8044 Life Insurance	0	0	7,655	6,220	6,141	-79	-1.2
8045 Dental Insurance	0	0	44,491	44,491	43,580	-911	-2.0
8046 Medicare-City Contributn	0	0	64,172	67,705	70,628	2,923	4.3
8047 Long Term Disability	0	0	40,094	39,140	40,777	1,637	4.1
8049 Emp Opt Ben Fd (EOBF)	0	0	746,868	746,868	821,902	75,034	10.0
*** TOTAL PERSONNEL	0	0	8,146,858	8,148,113	9,337,125	1,189,012	14.5
SERVICES AND SUPPLIES							
8101 Materials & Supplies	0	0	37,400	37,400	37,400	0	0.0
8107 Equipment Lease Payments	0	0	37,634	37,634	37,634	0	0.0
8108 Computer Related Supplies	0	0	16,230	16,230	16,230	0	0.0
8110 Outside Printing and Duplicating	0	0	1,220	1,220	1,220	0	0.0
8113 Photo Copy Machine Maint	0	0	8,100	8,100	8,100	0	0.0
8114 Other Contract Services	0	0	55,970	55,970	55,970	0	0.0
8115 Consultant Services	0	0	11,731	11,731	11,731	0	0.0
8124 Dues and Memberships	0	0	1,812	1,812	1,812	0	0.0
8127 Conferences & Meetings	0	0	8,006	8,006	8,006	0	0.0
8128 Mileage	0	0	1,020	1,020	1,020	0	0.0
8129 Education	0	0	10,240	10,240	10,240	0	0.0
8130 Training Costs	0	0	6,960	6,960	6,960	0	0.0
8135 Reference Matls Subscriptions	0	0	4,650	4,650	4,650	0	0.0
8144 Postage	0	0	80	80	80	0	0.0
8676 Principal	0	0	49,911	49,911	49,911	0	0.0
*** TOTAL SERVICES AND SUPPLIES	0	0	250,964	250,964	250,964	0	0.0
EQUIPMENT							
8504 Equipment	0	0	3,200	3,200	3,200	0	0.0
8506 Computer Equipment	0	0	3,000	3,000	3,000	0	0.0
*** TOTAL EQUIPMENT	0	0	6,200	6,200	6,200	0	0.0
*** SUBTOTAL	0	0	8,404,022	8,405,277	9,594,289	1,189,012	14.1

GRAIL ANALYSIS

MSI:

FUND: Project Management Fund

DEPARTMENT: Public Works Department

	FY 2003 ACTUAL	FY 2004 ACTUAL	FY 2005 ADOPTED	FY 2005 REVISED	FY 2006 RECOMMENDED	\$ CHANGE	%
INTERNAL SERVICE CHARGES							
8601 IS-Structural Maintenance	0	0	37,390	37,390	41,125	3,735	9.9
8603 IS-Lockshop	0	0	120	120	120	0	0.0
8604 IS-Utilities & Insurance - HSEKPING	0	0	22,170	22,170	23,668	1,498	6.7
8605 IS-Housekeeping Serv	0	0	19,274	19,274	20,602	1,328	6.8
8607 IS-Printing	0	0	15,323	15,323	15,323	0	0.0
8608 IS-Mail Services	0	0	11,336	11,336	12,710	1,374	12.1
8609 IS-Telephones	0	0	23,618	23,618	26,383	2,765	11.7
8611 IS-Application Devel & Support	0	0	18,838	18,838	18,838	0	0.0
8613 IS-Radio and Data Communicatn	0	0	9,030	9,030	8,727	-303	-3.3
8616 IS-Fleet Maint - Equip Maintenance	0	0	41,000	41,000	41,000	0	0.0
8618 IS-Fleet Fuel/Lubricant	0	0	15,816	15,816	15,816	0	0.0
8620 Bldg Preventive Maintenanc e	0	0	13,448	13,448	14,356	908	6.7
8622 IS-Telephone - Usage	0	0	13,339	13,339	13,339	0	0.0
8623 IS-PC Training	0	0	546	546	546	0	0.0
8624 IS-Enterprise Network	0	0	88,563	88,563	71,123	-17,440	-19.6
8634 IS-Security Srvcs City Ha ll	0	0	6,020	6,020	7,432	1,412	23.4
8641 IS-MS Licensing	0	0	0	0	6,834	6,834	0.0
*** TOTAL INTERNAL SERVICE CHARGES	0	0	335,831	335,831	337,942	2,111	0.6
*** TOTAL BUDGET	0	0	8,739,853	8,741,108	9,932,231	1,191,123	13.6
REVENUE							
9073 Capital Projects Fund	0	0	8,739,853	8,741,108	9,932,231	1,191,123	13.6
*** TOTAL FUNDING	0	0	8,739,853	8,741,108	9,932,231	1,191,123	13.6

GRAIL ANALYSIS

MSI:

DEPARTMENT: Public Works Department
SUB-DEPARTMENT: Finance and Management

	FY 2003 ACTUAL	FY 2004 ACTUAL	FY 2005 ADOPTED	FY 2005 REVISED	FY 2006 RECOMMENDED	\$ CHANGE	%
EMPLOYEES							
REGULAR	5.750	5.750	4.750	4.750	4.590	0.160	
NON-REGULAR	0.000	0.000	0.000	0.000	0.000	0.000	
TOTAL EMPLOYEES	5.750	5.750	4.750	4.750	4.590	0.160	
PERSONNEL							
8005 Regular Pay - PERS	285,235	291,016	331,104	331,104	325,668	-5,436	-1.6
8011 Overtime Pay	818	1,216	0	0	0	0	0.0
8018 PST-Part Time Employees - PARS	1,740	188	0	0	0	0	0.0
8023 Auto Allowance	2,544	2,544	1,781	1,781	2,544	763	42.8
8024 Personal Dvlpmt Allowance	750	1,250	0	0	1,075	1,075	0.0
8027 Workers' Compensation	8,007	5,825	9,966	9,966	41,555	31,589	316.9
8031 General Liability	13,201	13,687	28,144	28,144	30,287	2,143	7.6
8038 PERS-Employee Portion	20,333	20,896	23,177	23,177	22,797	-380	-1.6
8040 PERS-City Portion	0	0	3,973	3,973	17,293	13,320	335.2
8041 PARS-City Portion	70	8	0	0	0	0	0.0
8044 Life Insurance	351	337	430	427	326	-101	-23.6
8045 Dental Insurance	2,841	2,597	2,233	2,233	2,093	-140	-6.2
8046 Medicare-City Contributn	2,700	2,939	3,609	3,609	3,745	136	3.7
8047 Long Term Disability	1,367	1,335	1,722	1,720	1,661	-59	-3.4
8049 Emp Opt Ben Fd (EOBF)	32,336	38,967	37,478	37,478	39,474	1,996	5.3
8050 Benefits (VHS)	61,843	62,755	0	0	0	0	0.0
8053 Severance Pay	0	0	12,577	12,577	0	-12,577	-100.0
8056 Accrued payroll	0	5,359	0	0	0	0	0.0
*** TOTAL PERSONNEL	434,136	450,919	456,194	456,189	488,518	32,329	7.0
SERVICES AND SUPPLIES							
8101 Materials & Supplies	2,182	2,219	5,617	5,617	5,617	0	0.0
8108 Computer Related Supplies	5,116	4,158	5,500	5,500	5,500	0	0.0
8109 Equipt Purchases Under \$10,000	107	0	0	0	0	0	0.0
8113 Photo Copy Machine Maint	2,170	3,413	3,000	3,000	3,000	0	0.0
8114 Other Contract Services	6,420	7,431	1,100	1,100	1,100	0	0.0
8124 Dues and Memberships	419	520	500	500	500	0	0.0
8127 Conferences & Meetings	3	0	467	467	467	0	0.0
8128 Mileage	0	0	50	50	50	0	0.0
8129 Education	250	0	250	250	250	0	0.0
8130 Training Costs	0	0	500	500	500	0	0.0
8135 Reference Matls	43	0	50	50	50	0	0.0
Subscriptions							
8144 Postage	4	0	0	0	0	0	0.0
8218 Vehicle Rental	33	61	50	50	50	0	0.0
*** TOTAL SERVICES AND SUPPLIES	16,747	17,802	17,084	17,084	17,084	0	0.0
EQUIPMENT							
*** TOTAL EQUIPMENT	0	0	0	0	0	0	0.0
*** SUBTOTAL	450,883	468,721	473,278	473,273	505,602	32,329	6.8

GRAIL ANALYSIS

MSI:

DEPARTMENT: Public Works Department
SUB-DEPARTMENT: Finance and Management

	FY 2003 ACTUAL	FY 2004 ACTUAL	FY 2005 ADOPTED	FY 2005 REVISED	FY 2006 RECOMMENDED	\$ CHANGE	%
INTERNAL SERVICE CHARGES							
8601 IS-Structural Maintenance	6,912	6,912	6,904	6,904	7,144	240	3.4
8602 IS-Tenant Improvements	120	57	0	0	0	0	0.0
8603 IS-Lockshop	0	135	0	0	0	0	0.0
8604 IS-Utilities & Insurance - HSEKPING	4,128	4,092	4,093	4,093	4,111	18	0.4
8605 IS-Housekeeping Serv	5,892	5,898	5,776	5,776	5,603	-173	-2.9
8606 IS-Floors and Windows	0	0	150	150	150	0	0.0
8607 IS-Printing	893	370	457	457	457	0	0.0
8608 IS-Mail Services	744	768	765	765	698	-67	-8.7
8609 IS-Telephones	8,004	4,908	5,784	5,784	5,554	-230	-3.9
8620 Bldg Preventive Maintenance	2,004	2,004	2,483	2,483	2,494	11	0.4
8622 IS-Telephone - Usage	725	534	2,250	2,250	2,250	0	0.0
8623 IS-PC Training	260	0	172	172	172	0	0.0
8624 IS-Enterprise Network	5,832	5,928	5,975	5,975	5,730	-245	-4.1
8634 IS-Security Srvcs City Hall	4,416	2,520	2,583	2,583	3,189	606	23.4
8641 IS-MS Licensing	0	0	0	0	551	551	0.0
*** TOTAL INTERNAL SERVICE CHARGES	39,930	34,126	37,392	37,392	38,103	711	1.9
*** TOTAL BUDGET	490,813	502,847	510,670	510,665	543,705	33,040	6.4
REVENUE							
6527 Proposition C Sales Tax	14,522	0	0	0	0	0	0.0
6758 Services to Gas Tax Fund	7,287	7,506	7,769	7,769	8,002	233	2.9
6951 Plaza Las Fuentes Parking	14,521	0	0	0	0	0	0.0
6963 Prking Mtr - Old Pasa	12,104	0	0	0	0	0	0.0
6964 Prking Mtr - Civic Ctr	4,378	0	0	0	0	0	0.0
9165 General Fund-Unspecified	201,626	285,896	288,433	288,428	314,801	26,373	9.1
9320 Old Pas. Structure Parking Fund	14,520	0	0	0	0	0	0.0
9406 Refuse Fund	63,996	65,916	65,916	65,916	67,893	1,977	2.9
9457 Sales Tax - Prop. A	14,500	0	0	0	0	0	0.0
9475 Sewer Fund	69,099	71,172	73,663	73,663	75,873	2,210	3.0
9493 So. Lake Parking District	4,011	0	0	0	0	0	0.0
9600 Building Maintenance Fund	31,485	32,430	33,565	33,565	34,572	1,007	3.0
9700 Fleet Maintenance Fund	38,764	39,927	41,324	41,324	42,564	1,240	3.0
*** TOTAL FUNDING	490,813	502,847	510,670	510,665	543,705	33,040	6.4

GRAIL ANALYSIS

04/25/2005
PAGE:

MSI:

FUND: Project Management Fund

DEPARTMENT: Public Works Department

SUB-DEPARTMENT: Finance and Management

	FY 2003 ACTUAL	FY 2004 ACTUAL	FY 2005 ADOPTED	FY 2005 REVISED	FY 2006 RECOMMENDED	\$ CHANGE	%
EMPLOYEES							
REGULAR	8.250	8.250	8.250	8.250	8.410	0.160	
NON-REGULAR	0.000	0.000	0.000	0.000	0.000	0.000	
TOTAL EMPLOYEES	8.250	8.250	8.250	8.250	8.410	0.160	
PERSONNEL							
8005 Regular Pay - PERS	0	0	482,425	482,425	512,041	29,616	6.1
8023 Auto Allowance	0	0	763	763	763	0	0.0
8027 Workers' Compensation	0	0	14,521	14,521	65,337	50,816	349.9
8031 General Liability	0	0	41,006	41,006	47,620	6,614	16.1
8038 PERS-Employee Portion	0	0	33,770	33,770	35,843	2,073	6.1
8040 PERS-City Portion	0	0	5,789	5,789	27,189	21,400	369.6
8044 Life Insurance	0	0	627	482	512	30	6.2
8045 Dental Insurance	0	0	3,878	3,878	3,835	-43	-1.1
8046 Medicare-City Contributn	0	0	5,258	5,548	5,888	340	6.1
8047 Long Term Disability	0	0	2,509	2,460	2,611	151	6.1
8049 Emp Opt Ben Fd (EOBF)	0	0	65,093	65,093	72,326	7,233	11.1
*** TOTAL PERSONNEL	0	0	655,639	655,735	773,965	118,230	18.0
SERVICES AND SUPPLIES							
8101 Materials & Supplies	0	0	2,000	2,000	2,000	0	0.0
8108 Computer Related Supplies	0	0	1,800	1,800	1,800	0	0.0
8114 Other Contract Services	0	0	8,153	8,153	8,153	0	0.0
8115 Consultant Services	0	0	3,058	3,058	3,058	0	0.0
8124 Dues and Memberships	0	0	250	250	250	0	0.0
8127 Conferences & Meetings	0	0	700	700	700	0	0.0
8129 Education	0	0	1,500	1,500	1,500	0	0.0
8135 Reference Mats	0	0	75	75	75	0	0.0
Subscriptions							
*** TOTAL SERVICES AND SUPPLIES	0	0	17,536	17,536	17,536	0	0.0
EQUIPMENT							
*** TOTAL EQUIPMENT	0	0	0	0	0	0	0.0
*** SUBTOTAL	0	0	673,175	673,271	791,501	118,230	17.5
INTERNAL SERVICE CHARGES							
8607 IS-Printing	0	0	3,595	3,595	3,595	0	0.0
8608 IS-Mail Services	0	0	1,097	1,097	1,213	116	10.5
8609 IS-Telephones	0	0	964	964	926	-38	-3.9
8622 IS-Telephone - Usage	0	0	1,125	1,125	1,125	0	0.0
8623 IS-PC Training	0	0	86	86	86	0	0.0
8624 IS-Enterprise Network	0	0	8,573	8,573	9,952	1,379	16.0
8641 IS-MS Licensing	0	0	0	0	956	956	0.0
*** TOTAL INTERNAL SERVICE CHARGES	0	0	15,440	15,440	17,853	2,413	15.6
*** TOTAL BUDGET	0	0	688,615	688,711	809,354	120,643	17.5

GRAIL ANALYSIS

MSI:

FUND: Project Management Fund

DEPARTMENT: Public Works Department

SUB-DEPARTMENT: Finance and Management

	FY 2003 ACTUAL	FY 2004 ACTUAL	FY 2005 ADOPTED	FY 2005 REVISED	FY 2006 RECOMMENDED	\$ CHANGE	%
REVENUE							
9073 Capital Projects Fund	0	0	688,615	688,711	809,354	120,643	17.5
*** TOTAL FUNDING	0	0	688,615	688,711	809,354	120,643	17.5

GRAIL ANALYSIS

MSI:

DEPARTMENT: Public Works Department
SUB-DEPARTMENT: Engineering Division

	FY 2003 ACTUAL	FY 2004 ACTUAL	FY 2005 ADOPTED	FY 2005 REVISED	FY 2006 RECOMMENDED	\$ CHANGE	%
EMPLOYEES							
REGULAR	17.770	17.170	12.940	12.940	14.190	1.250	
NON-REGULAR	1.210	0.210	0.210	0.210	0.210	0.000	
TOTAL EMPLOYEES	18.980	17.380	13.150	13.150	14.400	1.250	
PERSONNEL							
8005 Regular Pay - PERS	763,631	818,729	936,071	948,478	1,047,684	99,206	10.4
8010 Non Benefit Employees	33,987	21,414	0	0	0	0	0.0
8011 Overtime Pay	8,869	16,865	0	0	0	0	0.0
8018 PST-Part Time Employees - PARS	28,695	10,420	16,769	16,769	17,465	696	4.1
8020 Management Benefit	1,367	0	0	0	0	0	0.0
8024 Personal Dvlpmt Allowance	9,875	4,600	0	0	4,810	4,810	0.0
8027 Workers' Compensation	22,117	16,945	28,685	29,059	135,918	106,859	367.7
8031 General Liability	36,464	38,966	81,004	82,058	99,070	17,012	20.7
8037 Miscellaneous Pay	0	854	0	0	0	0	0.0
8038 PERS-Employee Portion	53,333	58,634	65,525	65,532	73,338	7,806	11.9
8040 PERS-City Portion	0	0	11,233	11,233	55,633	44,400	395.2
8041 PARS-City Portion	268	402	1,258	1,258	1,310	52	4.1
8044 Life Insurance	626	636	1,216	949	1,048	99	10.4
8045 Dental Insurance	7,337	7,275	6,181	6,181	6,567	386	6.2
8046 Medicare-City Contributn	7,782	8,679	10,202	10,698	12,049	1,351	12.6
8047 Long Term Disability	4,162	4,194	4,868	4,837	5,343	506	10.4
8049 Emp Opt Ben Fd (EOBF)	83,392	92,433	103,754	103,754	123,840	20,086	19.3
8050 Benefits (VHS)	170,825	178,665	0	0	0	0	0.0
8053 Severance Pay	0	0	13,969	13,969	0	-13,969	-100.0
8054 Vision Care	0	8	0	0	0	0	0.0
8056 Accrued payroll	0	16,579	0	0	0	0	0.0
*** TOTAL PERSONNEL	1,232,730	1,296,298	1,280,735	1,294,775	1,584,075	289,300	22.3
SERVICES AND SUPPLIES							
8101 Materials & Supplies	28,181	42,998	19,852	19,852	19,852	0	0.0
8105 Lease Payments	24,795	1,811	0	0	0	0	0.0
8107 Equipment Lease Payments	493	1,106	245	245	245	0	0.0
8108 Computer Related Supplies	5,701	9,451	8,725	8,725	8,725	0	0.0
8109 Equipt Purchases Under \$10,000	986	870	0	0	0	0	0.0
8110 Outside Printing and Duplicating	4,278	873	830	830	830	0	0.0
8111 Educational Printing and Duplicating	30	0	0	0	0	0	0.0
8112 Legal Advertising	0	78	0	0	0	0	0.0
8113 Photo Copy Machine Maint	1,443	681	3,755	3,755	3,755	0	0.0
8114 Other Contract Services	168,724	129,650	77,525	77,525	26,025	-51,500	-66.4
8115 Consultant Services	63,027	63,528	84,100	84,100	84,100	0	0.0
8117 Data Processing Operations	616	390	0	0	0	0	0.0
8121 Computer(PC) Maint/Repair	59	0	200	200	200	0	0.0
8124 Dues and Memberships	1,159	1,518	1,000	1,000	1,000	0	0.0

GRAIL ANALYSIS

MSI:

DEPARTMENT: Public Works Department
SUB-DEPARTMENT: Engineering Division

	FY 2003 ACTUAL	FY 2004 ACTUAL	FY 2005 ADOPTED	FY 2005 REVISED	FY 2006 RECOMMENDED	\$ CHANGE	%
8125 Special Civic Events	311	0	0	0	0	0	0.0
8126 Conf & Mtgs - Comm & Committees	0	0	500	500	500	0	0.0
8127 Conferences & Meetings	3,270	376	624	624	624	0	0.0
8128 Mileage	6	55	15	15	15	0	0.0
8129 Education	-160	1,154	276	276	276	0	0.0
8130 Training Costs	0	175	1,872	1,872	1,872	0	0.0
8135 Reference Matls Subscriptions	334	91	510	510	510	0	0.0
8138 Gas	1,052	0	0	0	0	0	0.0
8139 Water	455	558	0	0	0	0	0.0
8140 Telephone	0	1,817	0	0	0	0	0.0
8142 Electric	319	0	0	0	0	0	0.0
8144 Postage	7,993	141	100	100	100	0	0.0
8150 Cash Over and Short	-7	0	0	0	0	0	0.0
8218 Vehicle Rental	59	410	0	0	0	0	0.0
8290 Cell Phone Reimbsmt	0	-662	0	0	0	0	0.0
*** TOTAL SERVICES AND SUPPLIES	313,124	257,069	200,129	200,129	148,629	-51,500	-25.7
EQUIPMENT							
8506 Computer Equipment	0	0	9,550	9,550	9,550	0	0.0
*** TOTAL EQUIPMENT	0	0	9,550	9,550	9,550	0	0.0
*** SUBTOTAL	1,545,854	1,553,367	1,490,414	1,504,454	1,742,254	237,800	15.8
INTERNAL SERVICE CHARGES							
8601 IS-Structural Maintenance	29,004	29,004	26,611	26,611	27,539	928	3.4
8602 IS-Tenant Improvements	4,658	14	0	0	0	0	0.0
8603 IS-Lockshop	893	0	0	0	0	0	0.0
8604 IS-Utilities & Insurance - HSEKPING	17,316	17,172	15,779	15,779	15,857	78	0.4
8605 IS-Housekeeping Serv	32,556	24,360	22,266	22,266	21,597	-669	-3.0
8607 IS-Printing	20,607	22,463	13,294	13,294	13,294	0	0.0
8608 IS-Mail Services	2,244	2,388	1,912	1,912	1,933	21	1.0
8609 IS-Telephones	14,191	13,392	11,086	11,086	10,645	-441	-3.9
8613 IS-Radio and Data Communicatn	636	564	785	785	831	46	5.8
8620 Bldg Preventive Maintenance	8,388	8,388	9,571	9,571	9,614	43	0.4
8622 IS-Telephone - Usage	4,964	2,984	5,907	5,907	5,907	0	0.0
8623 IS-PC Training	130	0	57	57	57	0	0.0
8624 IS-Enterprise Network	17,556	19,584	14,943	14,943	15,864	921	6.1
8634 IS-Security Srvcs City Hall	17,016	9,696	9,958	9,958	12,295	2,337	23.4
8641 IS-MS Licensing	0	0	0	0	1,524	1,524	0.0
*** TOTAL INTERNAL SERVICE CHARGES	170,159	150,009	132,169	132,169	136,957	4,788	3.6
*** TOTAL BUDGET	1,716,013	1,703,376	1,622,583	1,636,623	1,879,211	242,588	14.8
REVENUE							

GRAIL ANALYSIS

MSI:

DEPARTMENT: Public Works Department
SUB-DEPARTMENT: Engineering Division

	FY 2003 ACTUAL	FY 2004 ACTUAL	FY 2005 ADOPTED	FY 2005 REVISED	FY 2006 RECOMMENDED	\$ CHANGE	%
6565 Light Rail Construction Authority	50,000	0	0	0	0	0	0.0
6751 Services to Power	0	40,174	41,580	41,580	42,827	1,247	2.9
6758 Services to Gas Tax Fund	10,000	10,000	10,000	10,000	10,000	0	0.0
6779 Services to Water Fund	0	21,632	22,389	22,389	23,508	1,119	4.9
6814 Trns Fr Underground Util Fund	37,960	39,099	40,467	40,467	41,681	1,214	3.0
7169 Private Contribution-Altr io Communications	51,000	0	0	0	0	0	0.0
9165 General Fund-Unspecified	932,425	1,077,478	1,096,583	1,103,053	1,337,284	234,231	21.2
9457 Sales Tax - Prop. A	265,596	183,086	7,098	7,098	7,311	213	3.0
9475 Sewer Fund	369,032	331,907	404,466	412,036	416,600	4,564	1.1
*** TOTAL FUNDING	1,716,013	1,703,376	1,622,583	1,636,623	1,879,211	242,588	14.8

GRAIL ANALYSIS

MSI:
FUND: Project Management Fund

DEPARTMENT: Public Works Department
SUB-DEPARTMENT: Engineering Division

	FY 2003 ACTUAL	FY 2004 ACTUAL	FY 2005 ADOPTED	FY 2005 REVISED	FY 2006 RECOMMENDED	\$ CHANGE	%
EMPLOYEES							
REGULAR	42.580	43.180	44.410	44.410	45.160	0.750	
NON-REGULAR	2.000	2.000	2.000	2.000	2.000	0.000	
TOTAL EMPLOYEES	44.580	45.180	46.410	46.410	47.160	0.750	
PERSONNEL							
8005 Regular Pay - PERS	0	0	3,341,736	3,341,736	3,492,032	150,296	4.4
8018 PST-Part Time Employees - PARS	0	0	-18,947	-18,947	-18,947	0	0.0
8023 Auto Allowance	0	0	5,724	5,835	5,088	-747	-12.8
8024 Personal Dvlpmt Allowance	0	0	750	750	15,525	14,775	1970.0
8027 Workers' Compensation	0	0	100,065	100,065	443,216	343,151	342.9
8031 General Liability	0	0	282,547	282,547	323,107	40,560	14.3
8038 PERS-Employee Portion	0	0	233,922	233,922	244,442	10,520	4.4
8040 PERS-City Portion	0	0	40,100	40,100	185,427	145,327	362.4
8041 PARS-City Portion	0	0	-1,421	-1,421	-1,421	0	0.0
8044 Life Insurance	0	0	4,345	3,342	3,492	150	4.4
8045 Dental Insurance	0	0	21,813	21,813	21,505	-308	-1.4
8046 Medicare-City Contributn	0	0	36,425	38,430	40,159	1,729	4.4
8047 Long Term Disability	0	0	17,376	17,043	17,810	767	4.5
8049 Emp Opt Ben Fd (EOBF)	0	0	366,175	366,175	405,576	39,401	10.7
*** TOTAL PERSONNEL	0	0	4,430,610	4,431,390	5,177,011	745,621	16.8
SERVICES AND SUPPLIES							
8101 Materials & Supplies	0	0	29,400	29,400	29,400	0	0.0
8107 Equipment Lease Payments	0	0	37,634	37,634	37,634	0	0.0
8108 Computer Related Supplies	0	0	12,230	12,230	12,230	0	0.0
8110 Outside Printing and Duplicating	0	0	1,220	1,220	1,220	0	0.0
8113 Photo Copy Machine Maint	0	0	6,900	6,900	6,900	0	0.0
8114 Other Contract Services	0	0	11,640	11,640	11,640	0	0.0
8124 Dues and Memberships	0	0	1,412	1,412	1,412	0	0.0
8127 Conferences & Meetings	0	0	4,106	4,106	4,106	0	0.0
8128 Mileage	0	0	1,020	1,020	1,020	0	0.0
8129 Education	0	0	8,240	8,240	8,240	0	0.0
8130 Training Costs	0	0	6,960	6,960	6,960	0	0.0
8135 Reference Matls Subscriptions	0	0	1,500	1,500	1,500	0	0.0
8144 Postage	0	0	80	80	80	0	0.0
8676 Principal	0	0	49,911	49,911	49,911	0	0.0
*** TOTAL SERVICES AND SUPPLIES	0	0	172,253	172,253	172,253	0	0.0
EQUIPMENT							
8504 Equipment	0	0	3,200	3,200	3,200	0	0.0
8506 Computer Equipment	0	0	3,000	3,000	3,000	0	0.0
*** TOTAL EQUIPMENT	0	0	6,200	6,200	6,200	0	0.0
*** SUBTOTAL	0	0	4,609,063	4,609,843	5,355,464	745,621	16.1

GRAIL ANALYSIS

MSI:
FUND: Project Management Fund

DEPARTMENT: Public Works Department
SUB-DEPARTMENT: Engineering Division

	FY 2003 ACTUAL	FY 2004 ACTUAL	FY 2005 ADOPTED	FY 2005 REVISED	FY 2006 RECOMMENDED	\$ CHANGE	%
INTERNAL SERVICE CHARGES							
8601 IS-Structural Maintenance	0	0	12,289	12,289	15,149	2,860	23.2
8603 IS-Lockshop	0	0	120	120	120	0	0.0
8604 IS-Utilities & Insurance - HSEKPING	0	0	7,287	7,287	8,719	1,432	19.6
8605 IS-Housekeeping Serv	0	0	10,282	10,282	11,880	1,598	15.5
8607 IS-Printing	0	0	11,240	11,240	11,240	0	0.0
8608 IS-Mail Services	0	0	6,142	6,142	6,822	680	11.0
8609 IS-Telephones	0	0	17,352	17,352	16,663	-689	-3.9
8611 IS-Application Devel & Support	0	0	300	300	300	0	0.0
8613 IS-Radio and Data Communicatn	0	0	9,030	9,030	8,727	-303	-3.3
8616 IS-Fleet Maint - Equip Maintenance	0	0	41,000	41,000	41,000	0	0.0
8618 IS-Fleet Fuel/Lubricant	0	0	15,816	15,816	15,816	0	0.0
8620 Bldg Preventive Maintenanc e	0	0	4,420	4,420	5,288	868	19.6
8622 IS-Telephone - Usage	0	0	8,276	8,276	8,276	0	0.0
8623 IS-PC Training	0	0	230	230	230	0	0.0
8624 IS-Enterprise Network	0	0	47,986	47,986	55,984	7,998	16.6
8634 IS-Security Srvcs City Ha ll	0	0	4,599	4,599	5,677	1,078	23.4
8641 IS-MS Licensing	0	0	0	0	5,379	5,379	0.0
*** TOTAL INTERNAL SERVICE CHARGES	0	0	196,369	196,369	217,270	20,901	10.6
*** TOTAL BUDGET	0	0	4,805,432	4,806,212	5,572,734	766,522	15.9
REVENUE							
9073 Capital Projects Fund	0	0	4,805,432	4,806,212	5,572,734	766,522	15.9
*** TOTAL FUNDING	0	0	4,805,432	4,806,212	5,572,734	766,522	15.9

GRAIL ANALYSIS

MSI:

DEPARTMENT: Public Works Department
SUB-DEPARTMENT: Park Division

Park Maintenance

	FY 2003 ACTUAL	FY 2004 ACTUAL	FY 2005 ADOPTED	FY 2005 REVISED	FY 2006 RECOMMENDED	\$ CHANGE	%
EMPLOYEES							
REGULAR	73.600	74.300	73.800	73.800	73.800	0.000	
NON-REGULAR	2.000	2.000	2.000	2.000	2.000	0.000	
TOTAL EMPLOYEES	75.600	76.300	75.800	75.800	75.800	0.000	
PERSONNEL							
8005 Regular Pay - PERS	2,296,431	2,556,584	3,434,528	3,451,561	3,558,090	106,529	3.0
8010 Non Benefit Employees	29,712	60,660	0	0	0	0	0.0
8011 Overtime Pay	323,272	308,622	126,580	126,580	130,644	4,064	3.2
8018 PST-Part Time Employees - PARS	224,469	239,172	105,367	105,367	107,454	2,087	1.9
8019	662	0	0	0	0	0	0.0
8020 Management Benefit	0	1,893	0	0	0	0	0.0
8023 Auto Allowance	2,544	2,544	6,468	6,695	2,544	-4,151	-62.0
8024 Personal Dvlpmt Allowance	6,625	8,250	8,500	8,500	8,400	-100	-1.1
8027 Workers' Compensation	234,344	167,964	107,643	108,170	104,926	-3,244	-2.9
8031 General Liability	115,835	131,341	301,045	302,494	341,051	38,557	12.7
8038 PERS-Employee Portion	156,521	179,361	240,416	241,609	249,066	7,457	3.0
8040 PERS-City Portion	0	0	41,215	41,215	188,935	147,720	358.4
8041 PARS-City Portion	11,380	11,772	7,903	7,903	8,059	156	1.9
8044 Life Insurance	1,873	2,006	4,465	3,453	3,558	105	3.0
8045 Dental Insurance	30,877	33,793	35,626	35,626	34,565	-1,061	-2.9
8046 Medicare-City Contributn	25,553	30,888	38,817	41,148	42,420	1,272	3.0
8047 Long Term Disability	21,738	23,258	32,628	31,409	32,378	969	3.0
8048 Child Care Subsidies	0	389	0	0	0	0	0.0
8049 Emp Opt Ben Fd (EOBF)	310,489	404,134	598,062	598,062	651,880	53,818	8.9
8050 Benefits (VHS)	543,261	602,297	0	0	0	0	0.0
8054 Vision Care	24	26	0	0	0	0	0.0
8055 Health Care Spending	75	300	0	0	0	0	0.0
8056 Accrued payroll	0	50,756	0	0	0	0	0.0
*** TOTAL PERSONNEL	4,335,685	4,816,010	5,089,263	5,109,792	5,463,970	354,178	6.9
SERVICES AND SUPPLIES							
8101 Materials & Supplies	489,080	457,036	398,101	398,101	433,101	35,000	8.7
8103 Uniforms	412	0	0	0	0	0	0.0
8105 Lease Payments	284	0	0	0	0	0	0.0
8107 Equipment Lease Payments	1,520	2,577	0	0	0	0	0.0
8108 Computer Related Supplies	17,023	17,699	4,200	4,200	4,200	0	0.0
8109 Equipt Purchases Under \$10,000	0	1,584	0	0	0	0	0.0
8110 Outside Printing and Duplicating	9,244	23,048	0	0	0	0	0.0
8112 Legal Advertising	0	58	0	0	0	0	0.0
8113 Photo Copy Machine Maint	338	0	1,000	1,000	1,000	0	0.0
8114 Other Contract Services	1,726,238	1,495,426	1,629,661	1,629,661	1,677,931	48,270	2.9
8115 Consultant Services	24,713	0	0	0	0	0	0.0
8116 Contract Maintenance	1,680	0	0	0	0	0	0.0
8122 Support to Advisory Committees	75	0	870	870	870	0	0.0

GRAIL ANALYSIS

MSI:

DEPARTMENT: Public Works Department
SUB-DEPARTMENT: Park Division

Park Maintenance

	FY 2003 ACTUAL	FY 2004 ACTUAL	FY 2005 ADOPTED	FY 2005 REVISED	FY 2006 RECOMMENDED	\$ CHANGE	%
8124 Dues and Memberships	3,741	3,422	5,745	5,745	5,745	0	0.0
8125 Special Civic Events	2,710	1,517	0	0	0	0	0.0
8126 Conf & Mtgs - Comm & Committees	587	67	1,500	1,500	1,500	0	0.0
8127 Conferences & Meetings	1,121	1,799	5,142	5,142	5,142	0	0.0
8128 Mileage	224	54	600	600	600	0	0.0
8129 Education	4,095	2,177	7,301	7,301	9,425	2,124	29.0
8130 Training Costs	0	405	0	0	0	0	0.0
8135 Reference Matls Subscriptions	164	426	1,220	1,220	1,220	0	0.0
8137 Gas and Lubricants	487	656	0	0	0	0	0.0
8138 Gas	552	534	1,800	1,800	1,800	0	0.0
8139 Water	548,417	537,598	483,799	483,799	483,799	0	0.0
8140 Telephone	0	10,010	15,079	15,079	15,079	0	0.0
8141 Refuse Collection	85,742	85,155	38,210	38,210	75,316	37,106	97.1
8142 Electric	145,170	172,783	231,957	231,957	231,957	0	0.0
8144 Postage	3,050	1,278	1,374	1,374	1,374	0	0.0
8150 Cash Over and Short	0	7	0	0	0	0	0.0
8154 Audio Visual Materials	0	0	210	210	210	0	0.0
8214 Overtime Meals	30	0	0	0	0	0	0.0
8218 Vehicle Rental	111	100	0	0	0	0	0.0
8290 Cell Phone Reimbsmnt	0	-3,816	0	0	0	0	0.0
*** TOTAL SERVICES AND SUPPLIES	3,066,808	2,811,600	2,827,769	2,827,769	2,950,269	122,500	4.3
EQUIPMENT							
8504 Equipment	48,801	0	7,425	7,425	7,425	0	0.0
8505 Automotive Equipment	27,820	20,017	35,760	35,760	35,760	0	0.0
8506 Computer Equipment	1,220	0	4,000	4,000	4,000	0	0.0
*** TOTAL EQUIPMENT	77,841	20,017	47,185	47,185	47,185	0	0.0
*** SUBTOTAL	7,480,334	7,647,627	7,964,217	7,984,746	8,461,424	476,678	5.9
INTERNAL SERVICE CHARGES							
8601 IS-Structural Maintenance	107,400	107,400	107,194	107,194	110,922	3,728	3.4
8602 IS-Tenant Improvements	85,241	89,535	1,600	1,600	1,600	0	0.0
8603 IS-Lockshop	2,127	2,591	800	800	800	0	0.0
8604 IS-Utilities & Insurance - HSEKPING	39,840	39,528	39,522	39,522	39,697	175	0.4
8605 IS-Housekeeping Serv	52,848	28,110	27,596	27,596	26,768	-828	-3.0
8607 IS-Printing	20,733	8,974	9,554	9,554	9,554	0	0.0
8608 IS-Mail Services	9,108	10,920	10,906	10,906	12,348	1,442	13.2
8609 IS-Telephones	33,715	31,545	30,366	30,366	29,624	-742	-2.4
8611 IS-Application Devel & Support	0	5,926	0	0	0	0	0.0
8613 IS-Radio and Data Communicatn	38,964	34,956	40,044	40,044	37,818	-2,226	-5.5
8615 IS-Auto Body Repair	14,974	8,111	4,200	4,200	4,200	0	0.0
8616 IS-Fleet Maint - Equip Maintenance	322,598	347,511	466,374	466,374	466,374	0	0.0
8617 IS-Fleet Maint - Equip	478,239	497,784	283,645	283,645	283,645	0	0.0

GRAIL ANALYSIS

MSI:

DEPARTMENT: Public Works Department
SUB-DEPARTMENT: Park Division

Park Maintenance

	FY 2003 ACTUAL	FY 2004 ACTUAL	FY 2005 ADOPTED	FY 2005 REVISED	FY 2006 RECOMMENDED	\$ CHANGE	%
Replacement							
8618 IS-Fleet Fuel/Lubricant	90,162	124,809	74,072	74,072	140,382	66,310	89.5
8620 Bldg Preventive Maintenance	33,864	33,864	38,550	38,550	44,483	5,933	15.3
8621 IS-Radio - Direct Request	3,289	748	0	0	0	0	0.0
8622 IS-Telephone - Usage	9,823	11,453	14,908	14,908	14,908	0	0.0
8623 IS-PC Training	715	0	1,151	1,151	1,151	0	0.0
8624 IS-Enterprise Network	71,052	84,528	84,480	84,480	101,331	16,851	19.9
8625 IS-Telephone Additions	65	0	0	0	0	0	0.0
8626 IS-Mail - Direct Request	389	60	0	0	0	0	0.0
8641 IS-MS Licensing	0	0	0	0	9,735	9,735	0.0
*** TOTAL INTERNAL SERVICE CHARGES	1,415,146	1,468,353	1,234,962	1,234,962	1,335,340	100,378	8.1
*** TOTAL BUDGET	8,895,480	9,115,980	9,199,179	9,219,708	9,796,764	577,056	6.2
REVENUE							
6755 Svcs-Sewer Fund	0	0	80,000	80,000	80,000	0	0.0
6969 Property Rental - Misc.	450,000	565,175	534,769	534,745	540,000	5,255	0.9
7059 Vending Machine Revenue	45,000	0	45,000	45,000	45,000	0	0.0
9165 General Fund-Unspecified	8,400,480	8,550,805	8,539,410	8,559,963	9,131,764	571,801	6.6
*** TOTAL FUNDING	8,895,480	9,115,980	9,199,179	9,219,708	9,796,764	577,056	6.2

GRAIL ANALYSIS

MSI:
FUND: Project Management Fund

DEPARTMENT: Public Works Department
SUB-DEPARTMENT: Park Division

Park Maintenan

	FY 2003 ACTUAL	FY 2004 ACTUAL	FY 2005 ADOPTED	FY 2005 REVISED	FY 2006 RECOMMENDED	\$ CHANGE	%
EMPLOYEES							
REGULAR	6.700	7.700	8.200	8.200	8.200	0.000	
NON-REGULAR	0.000	0.000	0.000	0.000	0.000	0.000	
TOTAL EMPLOYEES	6.700	7.700	8.200	8.200	8.200	0.000	
PERSONNEL							
8005 Regular Pay - PERS	0	0	482,949	482,949	497,450	14,501	3.0
8027 Workers' Compensation	0	0	14,923	14,923	14,177	-746	-4.9
8031 General Liability	0	0	41,051	41,051	46,263	5,212	12.6
8038 PERS-Employee Portion	0	0	33,806	33,806	34,821	1,015	3.0
8040 PERS-City Portion	0	0	5,795	5,795	26,415	20,620	355.8
8044 Life Insurance	0	0	628	483	497	14	2.8
8045 Dental Insurance	0	0	3,854	3,854	3,739	-115	-2.9
8046 Medicare-City Contributn	0	0	5,264	5,554	5,721	167	3.0
8047 Long Term Disability	0	0	4,588	4,395	4,527	132	3.0
8049 Emp Opt Ben Fd (EOBF)	0	0	64,698	64,698	70,520	5,822	8.9
*** TOTAL PERSONNEL	0	0	657,556	657,508	704,130	46,622	7.0
SERVICES AND SUPPLIES							
*** TOTAL SERVICES AND SUPPLIES	0	0	0	0	0	0	0.0
EQUIPMENT							
*** TOTAL EQUIPMENT	0	0	0	0	0	0	0.0
*** SUBTOTAL	0	0	657,556	657,508	704,130	46,622	7.0
INTERNAL SERVICE CHARGES							
*** TOTAL INTERNAL SERVICE CHARGES	0	0	0	0	0	0	0.0
*** TOTAL BUDGET	0	0	657,556	657,508	704,130	46,622	7.0
REVENUE							
9073 Capital Projects Fund	0	0	657,556	657,508	704,130	46,622	7.0
*** TOTAL FUNDING	0	0	657,556	657,508	704,130	46,622	7.0

MSI:

DEPARTMENT: Public Works Department
SUB-DEPARTMENT: Street Maintenance and Integrated Wast

	FY 2003 ACTUAL	FY 2004 ACTUAL	FY 2005 ADOPTED	FY 2005 REVISED	FY 2006 RECOMMENDED	\$ CHANGE	%
EMPLOYEES							
REGULAR	103.000	102.000	102.500	102.500	104.000	1.500	
NON-REGULAR	1.750	1.750	1.750	1.750	1.750	0.000	
TOTAL EMPLOYEES	104.750	103.750	104.250	104.250	105.750	1.500	
PERSONNEL							
8005 Regular Pay - PERS	3,401,203	3,387,153	4,762,473	4,797,927	5,082,220	284,293	5.9
8010 Non Benefit Employees	0	2,890	0	0	0	0	0.0
8011 Overtime Pay	240,979	433,529	100,710	100,710	402,946	302,236	300.1
8012 Overtime Subject to PERS	22,029	16,744	129,850	129,850	31,380	-98,470	-75.8
8018 PST-Part Time Employees - PARS	86,536	184,316	51,525	51,525	86,933	35,408	68.7
8024 Personal Dvlpmt Allowance	7,750	7,750	7,750	7,750	7,500	-250	-3.2
8027 Workers' Compensation	461,954	301,292	457,684	461,052	760,736	299,684	65.0
8031 General Liability	160,352	167,860	409,266	412,279	480,806	68,527	16.6
8037 Miscellaneous Pay	2,500	0	0	0	0	0	0.0
8038 PERS-Employee Portion	239,271	238,824	333,375	335,855	355,756	19,901	5.9
8040 PERS-City Portion	0	0	57,150	57,947	269,866	211,919	365.7
8041 PARS-City Portion	3,675	8,145	3,864	3,864	6,520	2,656	68.7
8044 Life Insurance	2,405	2,395	6,192	4,797	5,083	286	5.9
8045 Dental Insurance	49,452	45,288	48,998	48,998	48,222	-776	-1.5
8046 Medicare-City Contributn	33,419	38,883	54,426	57,343	63,440	6,097	10.6
8047 Long Term Disability	53,704	53,717	75,246	76,286	80,807	4,521	5.9
8048 Child Care Subsidies	702	0	0	0	0	0	0.0
8049 Emp Opt Ben Fd (EOBF)	469,120	538,847	797,950	797,950	884,867	86,917	10.8
8050 Benefits (VHS)	751,645	769,651	0	0	0	0	0.0
8056 Accrued payroll	0	61,007	0	0	0	0	0.0
8057 Defunded Positions	0	0	-76,732	-76,732	0	76,732	-100.0
*** TOTAL PERSONNEL	5,986,696	6,258,291	7,219,727	7,267,401	8,567,082	1,299,681	17.8
SERVICES AND SUPPLIES							
8101 Materials & Supplies	520,520	530,765	638,582	638,582	629,233	-9,349	-1.4
8105 Lease Payments	49	0	0	0	0	0	0.0
8107 Equipment Lease Payments	48	0	686,396	686,396	686,396	0	0.0
8108 Computer Related Supplies	13,324	21,171	40,338	40,338	42,558	2,220	5.5
8109 Equipt Purchases Under \$10,000	12,917	12,148	49,900	49,900	49,900	0	0.0
8110 Outside Printing and Duplicating	152	1,240	1,400	1,400	1,400	0	0.0
8112 Legal Advertising	1,815	520	200	200	700	500	250.0
8113 Photo Copy Machine Maint	7,765	6,840	6,800	6,800	6,800	0	0.0
8114 Other Contract Services	2,692,682	2,911,448	2,229,504	2,229,504	2,318,508	89,004	3.9
8115 Consultant Services	25,000	25,000	700	700	700	0	0.0
8118 Outside Legal Services	17,124	15,482	0	0	0	0	0.0
8124 Dues and Memberships	1,979	1,999	4,775	4,775	4,775	0	0.0
8125 Special Civic Events	460	1,281	0	0	0	0	0.0
8126 Conf & Mtgs - Comm & Committees	18	37	0	0	0	0	0.0
8127 Conferences & Meetings	9,335	1,748	10,404	10,404	9,904	-500	-4.8

MSI:

DEPARTMENT: Public Works Department
SUB-DEPARTMENT: Street Maintenance and Integrated Wast

	FY 2003 ACTUAL	FY 2004 ACTUAL	FY 2005 ADOPTED	FY 2005 REVISED	FY 2006 RECOMMENDED	\$ CHANGE	%
8128 Mileage	0	0	30	30	30	0	0.0
8129 Education	8,768	6,387	23,587	23,587	23,587	0	0.0
8134 Data Processing Development	0	0	2,600	2,600	2,600	0	0.0
8135 Reference Matls Subscriptions	391	459	3,236	3,236	3,236	0	0.0
8136 Library Books	0	17	0	0	0	0	0.0
8137 Gas and Lubricants	45	1,089	0	0	0	0	0.0
8138 Gas	0	68	1,100	1,100	1,100	0	0.0
8139 Water	5,392	17,846	13,100	13,100	13,100	0	0.0
8142 Electric	1,627,123	1,807,779	1,856,192	1,856,192	1,821,202	-34,990	-1.8
8144 Postage	4,952	12,675	13,250	13,250	13,100	-150	-1.1
8154 Audio Visual Materials	120	0	560	560	560	0	0.0
8178 Program Expenditure Recovery	-3,138	-970	0	0	0	0	0.0
8218 Vehicle Rental	0	1,678	2,200	2,200	2,200	0	0.0
8290 Cell Phone Reimbsmnt	0	-1,707	0	0	0	0	0.0
8677 Interest	172,611	141,656	0	0	0	0	0.0
*** TOTAL SERVICES AND SUPPLIES	5,119,452	5,516,656	5,584,854	5,584,854	5,631,589	46,735	0.8
EQUIPMENT							
8504 Equipment	180,949	0	0	0	0	0	0.0
8505 Automotive Equipment	78,051	0	0	0	0	0	0.0
8506 Computer Equipment	25,816	0	0	0	0	0	0.0
8507 Contra Capital	-237,555	0	0	0	0	0	0.0
8801 Depreciation	670,349	691,846	0	0	0	0	0.0
*** TOTAL EQUIPMENT	717,610	691,846	0	0	0	0	0.0
*** SUBTOTAL	11,823,758	12,466,793	12,804,581	12,852,255	14,198,671	1,346,416	10.4
INTERNAL SERVICE CHARGES							
8601 IS-Structural Maintenance	96,216	96,216	96,022	96,022	99,363	3,341	3.4
8602 IS-Tenant Improvements	33,569	18,247	8,500	8,500	8,500	0	0.0
8603 IS-Lockshop	802	459	700	700	700	0	0.0
8604 IS-Utilities & Insurance - HSEKPING	57,384	56,952	56,935	56,935	57,183	248	0.4
8605 IS-Housekeeping Serv	50,764	54,159	40,815	40,815	39,589	-1,226	-3.0
8606 IS-Floors and Windows	284	0	2,500	2,500	2,500	0	0.0
8607 IS-Printing	29,730	30,044	35,405	35,405	35,405	0	0.0
8608 IS-Mail Services	12,720	13,788	13,932	13,932	15,325	1,393	9.9
8609 IS-Telephones	33,977	40,363	29,884	29,884	24,996	-4,888	-16.3
8611 IS-Application Devel & Support	540	0	754	754	754	0	0.0
8613 IS-Radio and Data Communicatn	75,708	67,944	77,735	77,735	73,560	-4,175	-5.3
8615 IS-Auto Body Repair	15,432	13,107	13,500	13,500	13,500	0	0.0
8616 IS-Fleet Maint - Equip Maintenance	1,280,645	1,297,720	1,395,182	1,395,182	1,395,182	0	0.0
8617 IS-Fleet Maint - Equip Replacement	559,166	578,652	390,749	390,749	390,749	0	0.0

GRAIL ANALYSIS

MSI:

DEPARTMENT: Public Works Department
SUB-DEPARTMENT: Street Maintenance and Integrated Wast

	FY 2003 ACTUAL	FY 2004 ACTUAL	FY 2005 ADOPTED	FY 2005 REVISED	FY 2006 RECOMMENDED	\$ CHANGE	%
8618 IS-Fleet Fuel/Lubricant	276,007	361,394	353,557	353,557	434,664	81,107	22.9
8620 Bldg Preventive Maintenance	27,804	27,804	34,535	34,535	34,658	123	0.3
8621 IS-Radio - Direct Request	3,957	1,380	0	0	0	0	0.0
8622 IS-Telephone - Usage	5,386	4,812	12,762	12,762	12,762	0	0.0
8623 IS-PC Training	130	0	574	574	574	0	0.0
8624 IS-Enterprise Network	99,252	106,980	108,846	108,846	125,758	16,912	15.5
8634 IS-Security Svcs City Hall	10,284	5,856	6,018	6,018	7,430	1,412	23.4
8641 IS-MS Licensing	0	0	0	0	12,084	12,084	0.0
*** TOTAL INTERNAL SERVICE CHARGES	2,669,757	2,775,877	2,678,905	2,678,905	2,785,236	106,331	3.9
*** TOTAL BUDGET	14,493,515	15,242,670	15,483,486	15,531,160	16,983,907	1,452,747	9.3
REVENUE							
6755 Svcs-Sewer Fund	0	0	0	0	22,015	22,015	0.0
6757 Services to Civic Center Pkng Mtr Fund	15,660	16,130	16,695	16,695	17,196	501	3.0
6758 Services to Gas Tax Fund	373,583	426,155	441,071	441,071	479,969	38,898	8.8
6767 Svcs-Refuse Collctn Fund	0	0	0	0	49,534	49,534	0.0
6963 Prking Mtr - Old Pasa	22,397	23,069	23,876	23,876	24,592	716	2.9
9163 Gas Tax - Maintenance	443,547	415,209	626,708	626,793	689,275	62,482	9.9
9165 General Fund-Unspecified	4,415,159	4,361,603	4,724,793	4,748,849	4,940,113	191,264	4.0
9403 Refuse Collection Fees	7,212,633	7,731,430	7,264,358	7,287,696	8,236,876	949,180	13.0
9406 Refuse Fund	199,052	205,024	212,200	212,200	218,566	6,366	3.0
9475 Sewer Fund	1,811,484	2,064,050	2,173,785	2,173,980	2,305,771	131,791	6.0
*** TOTAL FUNDING	14,493,515	15,242,670	15,483,486	15,531,160	16,983,907	1,452,747	9.3

GRAIL ANALYSIS

04/25/20
PA

MSI:

DEPARTMENT: Public Works Department
SUB-DEPARTMENT: Building Systems and Fleet Management

	FY 2003 ACTUAL	FY 2004 ACTUAL	FY 2005 ADOPTED	FY 2005 REVISED	FY 2006 RECOMMENDED	\$ CHANGE	%
EMPLOYEES							
REGULAR	63.500	63.500	61.500	61.500	59.500	2.000	
NON-REGULAR	0.000	0.000	0.000	0.000	0.000	0.000	
TOTAL EMPLOYEES	63.500	63.500	61.500	61.500	59.500	2.000	
PERSONNEL							
8005 Regular Pay - PERS	2,638,759	2,816,806	3,097,044	3,097,180	3,032,624	-64,556	-2.0
8011 Overtime Pay	210,055	197,030	82,502	82,502	85,312	2,810	3.4
8012 Overtime Subject to PERS	1,753	3,050	12,580	12,580	13,235	655	5.2
8018 PST-Part Time Employees - PARS	108,660	122,419	0	0	0	0	0.0
8023 Auto Allowance	0	0	2,400	2,400	2,400	0	0.0
8024 Personal Dvlpmt Allowance	7,750	6,750	0	0	7,750	7,750	0.0
8027 Workers' Compensation	386,568	188,723	268,515	268,527	374,227	105,700	39.3
8031 General Liability	126,352	138,145	263,248	263,260	282,034	18,774	7.1
8035 Holiday Pay	0	501	0	0	0	0	0.0
8037 Miscellaneous Pay	1,250	534	0	0	0	0	0.0
8038 PERS-Employee Portion	187,294	202,017	216,793	216,803	212,283	-4,520	-2.0
8040 PERS-City Portion	0	0	37,164	37,164	161,033	123,869	333.3
8041 PARS-City Portion	3,260	4,254	0	0	0	0	0.0
8044 Life Insurance	2,172	2,080	4,026	4,026	3,032	-994	-24.6
8045 Dental Insurance	31,533	32,496	28,905	28,905	27,132	-1,773	-6.1
8046 Medicare-City Contributn	28,062	31,652	34,794	36,597	36,009	-588	-1.6
8047 Long Term Disability	31,128	32,415	36,855	35,928	35,178	-750	-2.0
8048 Child Care Subsidies	973	29	0	0	0	0	0.0
8049 Emp Opt Ben Fd (EOBF)	326,243	399,693	485,235	485,235	511,700	26,465	5.4
8050 Benefits (VHS)	592,068	633,404	0	0	0	0	0.0
8054 Vision Care	0	26	0	0	0	0	0.0
8056 Accrued payroll	0	55,883	0	0	0	0	0.0
*** TOTAL PERSONNEL	4,683,880	4,867,907	4,570,061	4,571,107	4,783,949	212,842	4.6
SERVICES AND SUPPLIES							
8101 Materials & Supplies	2,307,858	2,279,972	1,378,471	1,378,471	1,328,471	-50,000	-3.6
8103 Uniforms	11,793	11,389	9,400	9,400	9,400	0	0.0
8104 Nutrition Education Materials	0	71	0	0	0	0	0.0
8105 Lease Payments	322	0	0	0	0	0	0.0
8107 Equipment Lease Payments	2,650	6,258	0	0	0	0	0.0
8108 Computer Related Supplies	18,925	10,088	1,080	1,080	1,080	0	0.0
8109 Equipt Purchases Under \$10,000	20,147	12,533	22,100	22,100	22,100	0	0.0
8110 Outside Printing and Duplicating	1,384	1,370	0	0	0	0	0.0
8112 Legal Advertising	439	453	134	134	134	0	0.0
8113 Photo Copy Machine Maint	0	0	5,350	5,350	5,350	0	0.0
8114 Other Contract Services	1,594,536	2,392,663	1,751,033	1,751,033	1,751,033	0	0.0
8115 Consultant Services	13,500	11,534	0	0	0	0	0.0
8117 Data Processing Operations	0	3,443	5,747	5,747	5,747	0	0.0

GRAIL ANALYSIS

MSI:

DEPARTMENT: Public Works Department
SUB-DEPARTMENT: Building Systems and Fleet Management

	FY 2003 ACTUAL	FY 2004 ACTUAL	FY 2005 ADOPTED	FY 2005 REVISED	FY 2006 RECOMMENDED	\$ CHANGE	%
8118 Outside Legal Services	0	3,870	0	0	0	0	0.0
8124 Dues and Memberships	116	179	450	450	450	0	0.0
8126 Conf & Mtgs - Comm & Committees	19	0	0	0	0	0	0.0
8127 Conferences & Meetings	238	1,213	1,412	1,412	1,412	0	0.0
8128 Mileage	0	0	640	640	640	0	0.0
8129 Education	1,223	1,196	10,575	10,575	10,575	0	0.0
8135 Reference Matls Subscriptions	2,734	2,072	1,300	1,300	1,300	0	0.0
8137 Gas and Lubricants	910,534	1,358,289	980,000	980,000	1,480,000	500,000	51.0
8138 Gas	131,259	146,986	176,920	176,920	176,920	0	0.0
8139 Water	108,113	111,785	100,000	100,000	100,000	0	0.0
8140 Telephone	10,154	4,749	6,800	6,800	6,800	0	0.0
8141 Refuse Collection	19,960	19,464	13,014	13,014	13,014	0	0.0
8142 Electric	1,058,446	1,320,473	1,220,138	1,220,138	1,220,138	0	0.0
8144 Postage	567	302	337	337	337	0	0.0
8154 Audio Visual Materials	0	0	250	250	250	0	0.0
8156 Insurance	187,930	143,353	164,000	164,000	164,000	0	0.0
8178 Program Expenditure Recovery	-1,340,990	-1,726,779	0	0	0	0	0.0
8212 Permits and Fees	4,003	4,431	0	0	0	0	0.0
8218 Vehicle Rental	11	432	0	0	0	0	0.0
8290 Cell Phone Reimbsmnt	0	-3,156	0	0	0	0	0.0
*** TOTAL SERVICES AND SUPPLIES	5,065,871	6,118,633	5,849,151	5,849,151	6,299,151	450,000	7.6
EQUIPMENT							
8504 Equipment	243,257	88,240	57,000	57,000	57,000	0	0.0
8505 Automotive Equipment	1,590,957	1,059,559	2,500,000	2,500,000	1,777,378	-722,622	-28.9
8506 Computer Equipment	3,587	0	0	0	0	0	0.0
8507 Contra Capital	-1,873,234	-1,147,799	0	0	0	0	0.0
8801 Depreciation	1,235,556	1,352,342	0	0	0	0	0.0
*** TOTAL EQUIPMENT	1,200,123	1,352,342	2,557,000	2,557,000	1,834,378	-722,622	-28.2
*** SUBTOTAL	10,949,874	12,338,882	12,976,212	12,977,258	12,917,478	-59,780	-0.4
INTERNAL SERVICE CHARGES							
8601 IS-Structural Maintenance	193,442	193,501	192,959	192,959	199,675	6,716	3.4
8602 IS-Tenant Improvements	2,311	25,880	2,500	2,500	2,500	0	0.0
8603 IS-Lockshop	0	24	1,000	1,000	1,000	0	0.0
8604 IS-Utilities & Insurance - HSEKPING	115,308	114,372	114,409	114,409	114,911	502	0.4
8605 IS-Housekeeping Serv	30,888	30,408	30,248	30,248	29,340	-908	-3.0
8606 IS-Floors and Windows	0	0	3,300	3,300	3,300	0	0.0
8607 IS-Printing	5,024	5,240	6,458	6,458	6,458	0	0.0
8608 IS-Mail Services	8,136	12,108	8,579	8,579	9,040	461	5.3
8609 IS-Telephones	55,077	59,559	49,164	49,164	48,136	-1,028	-2.0
8610 IS-System Management	0	0	196	196	0	-196	-100.0
8613 IS-Radio and Data Communicatn	8,232	7,272	8,244	8,244	7,896	-348	-4.2

GRAIL ANALYSIS

MSI:

DEPARTMENT: Public Works Department
SUB-DEPARTMENT: Building Systems and Fleet Management

	FY 2003 ACTUAL	FY 2004 ACTUAL	FY 2005 ADOPTED	FY 2005 REVISED	FY 2006 RECOMMENDED	\$ CHANGE	%
8615 IS-Auto Body Repair	1,941	3,358	350	350	350	0	0.0
8616 IS-Fleet Maint - Equip Maintenance	101,664	140,262	129,697	129,697	122,963	-6,734	-5.1
8617 IS-Fleet Maint - Equip Replacement	159,152	167,519	110,826	110,826	104,221	-6,605	-5.9
8618 IS-Fleet Fuel/Lubricant	53,562	61,670	46,915	46,915	62,615	15,700	33.4
8620 Bldg Preventive Maintenance	55,848	62,364	69,398	69,398	69,706	308	0.4
8621 IS-Radio - Direct Request	96	35	0	0	0	0	0.0
8622 IS-Telephone - Usage	15,196	13,761	19,127	19,127	19,127	0	0.0
8623 IS-PC Training	1,105	0	1,068	1,068	1,068	0	0.0
8624 IS-Enterprise Network	63,456	93,816	67,022	67,022	107,361	40,339	60.1
8641 IS-MS Licensing	0	0	0	0	10,315	10,315	0.0
*** TOTAL INTERNAL SERVICE CHARGES	870,438	991,149	861,460	861,460	919,982	58,522	6.7
*** TOTAL BUDGET	11,820,312	13,330,031	13,837,672	13,838,718	13,837,460	-1,258	-0.0
REVENUE							
6807 Transfer From GF	47,280	47,280	48,935	48,935	50,403	1,468	2.9
7208 Security Services City Hall	248,636	141,599	141,599	141,599	153,367	11,768	8.3
9165 General Fund-Unspecified	93,217	175,434	319,433	319,433	349,227	29,794	9.3
9219 Light and Power Fund	69,746	74,092	76,635	76,635	83,004	6,369	8.3
9406 Refuse Fund	30,458	32,388	33,522	33,522	36,308	2,786	8.3
9565 Water Fund	37,556	39,885	41,281	41,281	44,712	3,431	8.3
9600 Building Maintenance Fund	5,544,744	6,089,947	5,841,825	5,842,278	5,886,736	44,458	0.7
9700 Fleet Maintenance Fund	5,748,675	6,729,406	7,334,442	7,335,035	7,233,703	-101,332	-1.3
*** TOTAL FUNDING	11,820,312	13,330,031	13,837,672	13,838,718	13,837,460	-1,258	-0.0

GRAIL ANALYSIS

04/25/2005
PAGE:

MSI:

FUND: Project Management Fund

DEPARTMENT: Public Works Department

SUB-DEPARTMENT: Building Systems and Fleet Management

	FY 2003 ACTUAL	FY 2004 ACTUAL	FY 2005 ADOPTED	FY 2005 REVISED	FY 2006 RECOMMENDED	\$ CHANGE	%
EMPLOYEES							
REGULAR	20.500	20.500	21.500	21.500	21.500	0.000	
NON-REGULAR	6.000	6.000	6.000	6.000	6.000	0.000	
TOTAL EMPLOYEES	26.500	26.500	27.500	27.500	27.500	0.000	
PERSONNEL							
8005 Regular Pay - PERS	0	0	1,104,993	1,104,993	1,148,572	43,579	3.9
8018 PST-Part Time Employees - PARS	0	0	116,183	116,183	119,635	3,452	2.9
8027 Workers' Compensation	0	0	106,335	106,335	156,956	50,621	47.6
8031 General Liability	0	0	103,917	103,917	118,060	14,143	13.6
8038 PERS-Employee Portion	0	0	77,348	77,348	80,399	3,051	3.9
8040 PERS-City Portion	0	0	13,260	13,260	60,989	47,729	359.9
8041 PARS-City Portion	0	0	8,714	8,714	8,973	259	2.9
8044 Life Insurance	0	0	1,437	1,437	1,149	-288	-20.0
8045 Dental Insurance	0	0	12,925	12,925	12,540	-385	-2.9
8046 Medicare-City Contributn	0	0	12,044	12,707	13,209	502	3.9
8047 Long Term Disability	0	0	13,149	12,818	13,323	505	3.9
8049 Emp Opt Ben Fd (EOBF)	0	0	216,975	216,975	236,500	19,525	8.9
*** TOTAL PERSONNEL	0	0	1,787,280	1,787,612	1,970,305	182,693	10.2
SERVICES AND SUPPLIES							
*** TOTAL SERVICES AND SUPPLIES	0	0	0	0	0	0	0.0
EQUIPMENT							
*** TOTAL EQUIPMENT	0	0	0	0	0	0	0.0
*** SUBTOTAL	0	0	1,787,280	1,787,612	1,970,305	182,693	10.2
INTERNAL SERVICE CHARGES							
8601 IS-Structural Maintenance	0	0	21,303	21,303	22,045	742	3.4
8604 IS-Utilities & Insurance - HSEKPING	0	0	12,631	12,631	12,687	56	0.4
8605 IS-Housekeeping Serv	0	0	5,814	5,814	5,639	-175	-3.0
8608 IS-Mail Services	0	0	3,525	3,525	4,043	518	14.6
8620 Bldg Preventive Maintenance	0	0	7,662	7,662	7,696	34	0.4
8622 IS-Telephone - Usage	0	0	1,406	1,406	1,406	0	0.0
8624 IS-Enterprise Network	0	0	27,536	27,536	0	-27,536	-100.0
*** TOTAL INTERNAL SERVICE CHARGES	0	0	79,877	79,877	53,516	-26,361	-33.0
*** TOTAL BUDGET	0	0	1,867,157	1,867,489	2,023,821	156,332	8.3
REVENUE							
9073 Capital Projects Fund	0	0	1,867,157	1,867,489	2,023,821	156,332	8.3
*** TOTAL FUNDING	0	0	1,867,157	1,867,489	2,023,821	156,332	8.3

GRAIL ANALYSIS

MSI:
FUND: Project Management Fund

DEPARTMENT: Public Works Department
SUB-DEPARTMENT: Capital Projects

	FY 2003 ACTUAL	FY 2004 ACTUAL	FY 2005 ADOPTED	FY 2005 REVISED	FY 2006 RECOMMENDED	\$ CHANGE	%
EMPLOYEES							
REGULAR	4.000	4.000	4.000	4.000	4.000	0.000	
NON-REGULAR	0.000	0.000	0.000	0.000	0.000	0.000	
TOTAL EMPLOYEES	4.000	4.000	4.000	4.000	4.000	0.000	
PERSONNEL							
8005 Regular Pay - PERS	0	0	432,527	432,527	445,490	12,963	2.9
8023 Auto Allowance	0	0	2,544	2,544	2,256	-288	-11.3
8027 Workers' Compensation	0	0	13,019	13,019	56,844	43,825	336.6
8031 General Liability	0	0	36,765	36,765	41,431	4,666	12.6
8038 PERS-Employee Portion	0	0	30,277	30,277	31,184	907	2.9
8040 PERS-City Portion	0	0	5,190	5,190	23,655	18,465	355.7
8044 Life Insurance	0	0	562	433	445	12	2.7
8045 Dental Insurance	0	0	1,880	1,880	1,824	-56	-2.9
8046 Medicare-City Contributn	0	0	4,715	4,974	5,123	149	2.9
8047 Long Term Disability	0	0	2,249	2,206	2,272	66	2.9
8049 Emp Opt Ben Fd (EOBF)	0	0	31,560	31,560	34,400	2,840	8.9
*** TOTAL PERSONNEL	0	0	561,288	561,375	644,924	83,549	14.8
SERVICES AND SUPPLIES							
8101 Materials & Supplies	0	0	5,000	5,000	5,000	0	0.0
8108 Computer Related Supplies	0	0	2,000	2,000	2,000	0	0.0
8113 Photo Copy Machine Maint	0	0	1,200	1,200	1,200	0	0.0
8114 Other Contract Services	0	0	32,118	32,118	32,118	0	0.0
8127 Conferences & Meetings	0	0	3,000	3,000	3,000	0	0.0
8135 Reference Matls Subscriptions	0	0	3,000	3,000	3,000	0	0.0
*** TOTAL SERVICES AND SUPPLIES	0	0	46,318	46,318	46,318	0	0.0
EQUIPMENT							
*** TOTAL EQUIPMENT	0	0	0	0	0	0	0.0
*** SUBTOTAL	0	0	607,606	607,693	691,242	83,549	13.7
INTERNAL SERVICE CHARGES							
8601 IS-Structural Maintenance	0	0	3,798	3,798	3,931	133	3.5
8604 IS-Utilities & Insurance - HSEKPING	0	0	2,252	2,252	2,262	10	0.4
8605 IS-Housekeeping Serv	0	0	3,178	3,178	3,083	-95	-2.9
8607 IS-Printing	0	0	488	488	488	0	0.0
8608 IS-Mail Services	0	0	532	532	588	56	10.5
8609 IS-Telephones	0	0	5,302	5,302	5,091	-211	-3.9
8620 Bldg Preventive Maintenanc e	0	0	1,366	1,366	1,372	6	0.4
8622 IS-Telephone - Usage	0	0	1,969	1,969	1,969	0	0.0
8623 IS-PC Training	0	0	115	115	115	0	0.0
8624 IS-Enterprise Network	0	0	4,156	4,156	4,825	669	16.0
8634 IS-Security Srvcs City Ha	0	0	1,421	1,421	1,755	334	23.5

GRAIL ANALYSIS

MSI:

FUND: Project Management Fund

DEPARTMENT: Public Works Department

SUB-DEPARTMENT: Capital Projects

	FY 2003 ACTUAL	FY 2004 ACTUAL	FY 2005 ADOPTED	FY 2005 REVISED	FY 2006 RECOMMENDED	\$ CHANGE	%
ll							
8641 IS-MS Licensing	0	0	0	0	464	464	0.0
*** TOTAL INTERNAL SERVICE CHARGES	0	0	24,577	24,577	25,943	1,366	5.5
*** TOTAL BUDGET	0	0	632,183	632,270	717,185	84,915	13.4
REVENUE							
9073 Capital Projects Fund	0	0	632,183	632,270	717,185	84,915	13.4
*** TOTAL FUNDING	0	0	632,183	632,270	717,185	84,915	13.4

**DEPARTMENT
SUMMARY**

Transportation

Mission Statement

The Department of Transportation is committed to achieving the safe, efficient and convenient movement of people and goods within Pasadena, while concurrently ensuring a balance between land use and transportation to maintain a livable community in which cars are not necessary to travel within the City.

The Department has identified five core values to achieve its mission by guiding both program design and project development. These core values are:

- *Connectivity:* To promote ease of access to local and regional transportation services
- *Safety:* To promote programs and transportation design features to enhance user safety
- *Quality:* To promote environmentally friendly and convenient transportation services
- *Partnership:* To inform and engage the community in the collaborative development of services and programs
- *Diversity:* Recognize the distinctive needs of the community and deliver appropriate services

Program Description

The Department of Transportation is a complementary team designed to execute a variety of diverse, interrelated activities that sustain, promote, and enhance the community. The team performs services in these key areas: 1) management and operation of efficient traffic mobility and circulation utilizing the Traffic Management Center (TMC); 2) neighborhood protection from non-local traffic, speeding and parking intrusion; 3) management and planning for Dial-A-Ride (DAR), Area Rapid Transit Service (ARTS), city-wide public transit access and employee rideshare programs; 4) oversight, management and operation of city-wide parking facilities, both on and off street, including eight parking garages, four surface lots, over 1,200 parking meters, and municipal parking code enforcement; 5) review, negotiate and recommend transportation measures for city-wide developments, inclusive of traffic, parking, Congestion Management Program (CMP) and Transportation Demand Management (TDM) compliance; and 6) review and identify issues/impacts caused by mobility and land use city-wide and prescribe appropriate mitigation measures.

Departmental Relationship to City Council Goals:

- **Foster Economic Prosperity**
The Department of Transportation fosters economic prosperity by management of efficient traffic mobility and circulation throughout the City.
- **Create Neighborhood Vitality and Livability**
The Department of Transportation ensures the balance between land use and transportation to maintain a livable community in which cars are not necessary for mobility throughout the City.

Major Accomplishments

In the area of operations, the Department of Transportation team answered the needs of the business and residential communities by performing the following activities in FY 2005: 1) planned and implemented a restructuring and expansion of the ARTS service; 2) developed new ARTS bus schedules and an ARTS System Map; 3) developed a new Pasadena Area Transit Map and Guide showing all the transit services provided in Pasadena by various transit agencies; 4) developed a marketing program for the ARTS; 5) awarded a contract to develop the "Suggested Routes to Schools" program for all public elementary schools in Pasadena to enhance

Transportation

pedestrian and traffic safety around schools; 6) completed negotiations for the phase 2 expansion of the Photo Red Light Camera (RLC) program; 7) conducted a 3 month Multi-space Parking Meter Pilot Program in Old Pasadena; 8) completed a comprehensive parking study of the Playhouse District, which included a review of current and future parking needs; 9) successfully obtained approvals for two Pedestrian and Bicycle Safety Grants; 10) obtained approval to experiment with a Flashing Yellow Arrow Protected/Permissive Signal Operation from the Federal Highway Administration and California Traffic Control Device Committee; 11) completed a successful marketing campaign to promote the use of the Parking Express Pay stations at the Paseo Colorado; 12) decreased the turn-around time for processing overnight and daytime parking permits; 13) implemented an outreach program for Dial-A-Ride (DAR) to increase ridership and improve performance; 14) conducted a survey of DAR users and quarterly DAR user meetings to provide information about service changes and listen to concerns; 15) completed Phase 2 of the Street and Alley Sign Replacement Project; 16) awarded a contract for implementation of signal synchronization in the Central Business District (CBD) area; 17) completed the Lincoln Avenue Corridor parking study; 18) successfully relocated City Hall staff parking to the Marengo Parking Garage; 19) executed a MOU for the Lake/Del Mar ITS Project and Metro Rapid Bus Priority Project; 20) continued to improve service request completion time for traffic related inquiries; 21) continued to exceed the South Coast Air Quality District (SCAQMD) average vehicle ridership (AVR) mandate of 1.5 AVR; 22) implemented a trial share-car program for City employees to help support the efforts of the citywide share-car efforts of Flexcar; and 23) initiated a review of the City's Trip Reduction Ordinance and worked with the Transportation Advisory Commission to develop alternative program strategies.

In fiscal year 2005, the Transportation team completed the following planning elements: 1) obtained final approval and adoption of the General Plan Mobility Element, including certification of the Environmental Impact Report; 2) reviewed and provided input on 350 development and/or new use applications, which resulted in fiscal contributions from thirty projects to upgrade traffic signals at 7 locations, install 2 new pedestrian signals, install 4 Closed Circuit TVs, expand communication fiber, upgrade 7 bus stops, 5 fair share contributions to planned improvements, and the rehabilitation of one bikeway; 3) installed 40 bicycle racks citywide; 4) distributed over 500 copies of the Pasadena Bikeway Map; 5) received City Council approval for the permanent installation of the Boylston Street partial roadway closure; 6) installed the San Pasqual/Mentor partial roadway closure as part of the approved neighborhood traffic plan; 7) developed conceptual improvements for two Neighborhood Traffic Management Program (NTMP) areas, including the Allen/Mountain/Washington/Hill neighborhood and the South El Molino Avenue neighborhood; and 8) continued ongoing NTMP efforts in the Montana/El Sereno/Howard, Paloma Street, Madison Elementary School, and Bungalow Heaven neighborhoods.

Summary of Appropriations and Revenues

	FY 2003 Actual	FY 2004 Actual	FY 2005 Adopted	FY 2005 Revised	FY 2006 Recommended
Operating FTEs	35.300	35.550	38.550	38.550	38.250
Capital FTEs (Memo only)	4.2500	4.450	4.450	4.450	4.750
Total FTEs	39.550	40.000	43.000	43.000	43.000
Appropriations	18,857,970	20,229,392	24,018,698	25,104,330	25,184,848
Capital (Memo only)*	-	-	409,019	409,050	475,072
Sources by Fund					
General	2,639,551	3,260,813	3,571,441	3,585,219	3,733,882

Transportation

Parking Operation	644,536	697,676	604,751	606,552	648,534
Sales Tax - Prop A	1,711,608	1,881,247	2,315,285	2,319,984	2,332,594
Prop C Sales Tax	2,443,097	3,304,189	3,595,488	4,120,504	4,103,132
Parking Meter-Old Pasadena	649,823	590,903	960,689	962,300	979,532
Parking Meter- Civic Center	205,970	207,455	230,694	230,704	270,699
So Lake Parking District	103,471	142,369	186,374	186,380	203,717
West Gateway Prkg Dstrct	202,357	240,361	224,442	235,383	250,143
Playhouse Parking	111,290	92,139	169,937	169,898	174,598
Plaza Las Fuentes Parking	1,889,260	1,910,974	2,834,103	2,836,440	2,918,380
Old Pasadena Prkng Structure	4,247,997	4,054,263	4,334,909	4,860,372	4,671,414
Paseo Colorado Prkng Structures	4,009,010	3,847,003	4,990,585	4,990,594	4,898,223
Total Sources by Fund	18,857,970	20,229,392	24,018,698	25,104,330	25,184,848

* For information only, amount not included in total.

Department Statement Results - FY 2005 and FY 2006

Result 1: Pasadena's residents, businesses and visitors benefit from public transit and parking services that reflect a world-class quality of life.

	Actual	FY 2004 Target	% Target	FY 2005 Target	FY 2006 Target
Measure 1.1 Ensure that citizens' requests concerning citywide traffic related matters are completed in a reasonable period of time					
A. 80% of citizens' requests for traffic investigations will be completed within 7 weeks		N/A		80%	80%
Measure 1.2 Improve the efficiency and accessibility of transit services throughout the City					
A. Carry an average of 26 passengers per hour on Local ARTS lines		N/A		26	26
B. Carry an average of 10 passengers per hour on Feeder ARTS lines		N/A		Part of item A above	10
C. Carry an average of 3 passengers per hour on the Dial-A-Ride service		N/A		4	3
Measure 1.3 Ensure that citizens' inquiries and requests on parking related manners are responded to in a reasonable period of time					
A. 90% of all inquiries to the parking call center will be responded to within 24 hours		N/A		90%	90%

Transportation

B. 80% of all overnight parking permit field investigations will be completed within 3 weeks		N/A		80%	80%
Measure 1.4 Inspect all parking meters and ensure that they are in good working condition					
A. Routinely check 100 parking meters per week		N/A		4,800	100

Departmental Results Statements – FY 2004

Result 1: Pasadena's residents, businesses and visitors benefit from public transit and parking services that reflect a world-class quality of life.

	Actual	FY 2004 Target	% Target	FY 2005 Target	FY 2006 Target
Measure 1.1 Improve traffic mobility in Pasadena by implementing traffic signal synchronization improvements					
A. Implement traffic signal improvements along Fair Oaks Avenue, Arroyo Parkway and Lake Avenue by December 31, 2003	29%	55%	53%	N/A	N/A
Measure 1.2 Improve traffic safety at signalized intersections by decreasing red-light running violations					
A. Install a second Photographic Red Light Enforcement camera at an intersection to improve safety by minimizing red-light running violations. Complete constructions by late October 2003 and monitor performance of the two systems through June 2004.	70%	70%	100%	N/A	N/A
Measure 1.3 Improve the visibility and identification of Citywide street and alley name signs for pedestrians and motorists					
A. Existing signs are sub-standard and not easily visible to pedestrians and motorists looking for street identification. Budget permitting, replace all street and alley name signs throughout the City with 6-inch letter size signs for improved visibility and conformance to the latest standards within FY 2004.	40%	40%	100%	N/A	N/A

Transportation

Measure 1.4 Expand the ARTS service plan and hours to make the service more attractive and convenient						
A. Increase the service hours from the current 43,000 hours per year to approximately 54,000 hours per year for FY 2004.	53,739	54,000	100%	N/A	N/A	
Measure 1.5 Inspect all parking meters and ensure that they are in good working condition						
A. Routinely check 100 parking meters per week	4,739	4,800	99%	N/A	N/A	
B. Repair broken meters within 24 hours (excluding weekends and holidays)	24	24	100%	N/A	N/A	

Changes from Prior Year

- Cost Change:** The cost changes from the Fiscal Year Revised 2005 Budget are primarily attributable to higher personnel costs due to salary/benefit rate adjustments (\$203,178) and citywide internal services rate adjustments (\$16,226). Offsetting these increases are reductions in the services and supplies category primarily consisting of insurance and interest expenses (\$218,473). Other services/supplies cost changes include the redistribution of funds along various line-items to reflect individual program needs including a transfer of \$119,600 to internal services for fuel (\$91,600) and tenant improvement (\$28,000). Additionally, a 0.25 general funded Planning Manager position (\$36,853) was moved to the Capital project account as part of the City's general fund operating budget reduction.

The following enhancements were added into the FY 2006 budget: \$51,349 in General Funds (offset by \$56,000 in added FY 06 Photo Red Light revenue) for the Photo Red Light Operations increase (\$46,500) in the Traffic Engineering program and anticipated rent expense increase for office space at the Park Center building (\$4,849); \$11,659 in Parking Operation funds for anticipated cost increase in the parking management contract for the Holly Street Parking Garage; \$11,088 in South Lake Parking Funds to provide funding for increased rent expense cost, a contract for holiday security in the South Lake parking lots, and for the increased janitorial services contract cost; \$76,820 in Plaza Las Fuentes Parking Funds for added contract cost to operate the parking garages based on the budget estimates from Maguire Partners; \$30,000 in Civic Center Meter Funds for the installation of multi-space meter technology in the Civic Center (\$25,000) and funds for consultant services to conduct a citywide parking rate analysis (\$5,000); and \$21,400 in AQMD funds to increase subsidy incentives in the Prideshare program pertaining to employee bus pass, employee tokens and vanpools groups.

- FTE Changes:** A 0.25 Planning Manager was transferred from the Administration program to the Traffic Engineering/Transportation Planning Capital Projects. Additionally, a 0.05 Management Analyst position was moved to Capital projects as an offset to the cost for an upgraded general fund position that was approved by the Human Resources Department.

Future Outlook

The Transportation team is committed to maintaining a very active role in the community through efforts in planning, development, and operations, which address the concerns and needs of the City and its residents. Operational enhancements for FY 2006 will include: 1) continue installation of the phase 2 locations in the Photo Red Light Camera program; 2) implement the ARTS marketing program; 3) conduct a citywide parking rate

Transportation

analysis; 4) initiate the development of a citywide transportation performance monitoring program and release the first annual traffic report card; 5) complete the development of the "Suggested Routes to Schools" program to enhance traffic and pedestrian safety around public elementary schools in Pasadena including the design and award the contract for the Safe Routes to School Project; 6) develop the bicycle/transit program at the Memorial Park Light Rail Station; 7) install new multi-space parking meters in existing and expanded meter districts citywide; 8) complete the review of the Trip Reduction Ordinance; 9) begin work on four new Neighborhood Traffic Management Program (NTMP) areas; 10) complete the installation of the Flashing Yellow Arrow Protected/Permissive operation at two intersections; 11) upgrade the existing overnight and daytime parking permit database system; 12) implement transportation programs as outlined in the General Plan Mobility Element; 13) develop and release Request for Proposals for a Parking Operator (in four city-owned garages); 14) begin assessment of frequently used bus stops and transfer locations; 15) complete 80% of the Safe Rides and Strides Project; 16) continue pursuing grant opportunities to implement transportation programs; 17) complete implementation of signal synchronization in the Central Business District area; 18) coordinate all transportation improvements being planned/developed by various City departments and divisions and develop GIS application for users; 19) enhance the existing system for collecting lost parking meter revenues from film and special event companies; 20) continue to foster communication with the Planning Department to ensure that new development projects adhere to the City's mobility goals; and 21) continue to work closely with the Police and Fire Departments to ensure that safety concerns are considered and addressed when developing transportation improvements.

GRAIL ANALYSIS

MSI:

DEPARTMENT: Transportation Department

	FY 2003 ACTUAL	FY 2004 ACTUAL	FY 2005 ADOPTED	FY 2005 REVISED	FY 2006 RECOMMENDED	\$ CHANGE	%
EMPLOYEES							
REGULAR	34,950	35,200	38,200	38,200	37,900	0.300	
NON-REGULAR	0.350	0.350	0.350	0.350	0.350	0.000	
TOTAL EMPLOYEES	35.300	35.550	38.550	38.550	38.250	0.300	
PERSONNEL							
8005 Regular Pay - PERS	1,494,403	1,755,152	2,570,781	2,592,485	2,644,218	51,733	1.9
8011 Overtime Pay	6,555	17,760	0	0	0	0	0.0
8018 PST-Part Time Employees - PARS	4,554	976	17,061	17,061	17,582	521	3.0
8021 Trip reduction incentive pay	140	0	0	0	0	0	0.0
8023 Auto Allowance	3,498	6,758	2,769	2,769	5,177	2,408	86.9
8024 Personal Dvlpmt Allowance	12,502	9,750	11,913	11,913	11,913	0	0.0
8027 Workers' Compensation	41,822	33,497	77,904	78,556	48,986	-29,570	-37.6
8031 General Liability	68,952	82,538	15,551	15,639	18,655	3,016	19.2
8037 Miscellaneous Pay	0	498	0	0	0	0	0.0
8038 PERS-Employee Portion	100,907	123,329	179,955	181,475	185,096	3,621	1.9
8040 PERS-City Portion	0	0	30,850	30,867	140,409	109,542	354.8
8041 PARS-City Portion	173	27	1,280	1,280	1,319	39	3.0
8044 Life Insurance	1,401	1,566	3,343	2,593	2,646	53	2.0
8045 Dental Insurance	16,187	16,764	18,121	18,121	17,443	-678	-3.7
8046 Medicare-City Contributn	19,165	23,238	28,022	29,814	30,410	596	1.9
8047 Long Term Disability	7,607	8,516	13,111	12,701	12,957	256	2.0
8049 Emp Opt Ben Fd (EOBF)	157,193	208,859	304,162	304,162	328,950	24,788	8.1
8050 Benefits (VHS)	323,025	378,448	0	0	0	0	0.0
8054 Vision Care	6	31	0	0	0	0	0.0
8056 Accrued payroll	0	20,959	0	0	0	0	0.0
*** TOTAL PERSONNEL	2,258,090	2,688,666	3,274,823	3,299,436	3,465,761	166,325	5.0
SERVICES AND SUPPLIES							
8101 Materials & Supplies	113,356	116,241	134,578	134,578	129,628	-4,950	-3.6
8102 Tool Room Operation Exp.	5,359	35	0	0	0	0	0.0
8103 Uniforms	595	0	1,600	1,600	1,600	0	0.0
8105 Lease Payments	266,739	343,175	299,600	310,540	380,530	69,990	22.5
8106 Rent Expense	182,937	214,298	183,952	183,952	192,888	8,936	4.8
8107 Equipment Lease Payments	94,127	0	0	0	0	0	0.0
8108 Computer Related Supplies	18,674	15,785	7,500	7,500	9,500	2,000	26.6
8109 Equipt Purchases Under \$10,000	63,587	69,714	86,600	86,600	111,100	24,500	28.2
8110 Outside Printing and Duplicating	1,136	246	2,002	2,002	488	-1,514	-75.6
8112 Legal Advertising	843	1,615	500	500	1,200	700	140.0
8113 Photo Copy Machine Maint	6,028	2,742	2,500	2,500	2,500	0	0.0
8114 Other Contract Services	9,929,429	11,092,384	10,725,900	11,775,979	10,333,504	-1,442,475	-12.2
8115 Consultant Services	236,256	133,238	178,000	178,000	157,500	-20,500	-11.5
8118 Outside Legal Services	17,124	15,480	0	0	0	0	0.0
8121 Computer(PC) Maint/Repair	0	0	400	400	0	-400	-100.0
8122 Support to Advisory Committees	222	2,176	2,000	2,000	4,000	2,000	100.0

GRAIL ANALYSIS

MSI:

DEPARTMENT: Transportation Department

	FY 2003 ACTUAL	FY 2004 ACTUAL	FY 2005 ADOPTED	FY 2005 REVISED	FY 2006 RECOMMENDED	\$ CHANGE	%
8124 Dues and Memberships	30,179	29,858	38,550	38,550	48,950	10,400	26.9
8126 Conf & Mtgs - Comm & Committees	107	167	2,500	2,500	2,500	0	0.0
8127 Conferences & Meetings	3,330	8,114	7,500	7,500	11,744	4,244	56.5
8128 Mileage	76	73	1,050	1,050	750	-300	-28.5
8129 Education	1,752	1,326	0	0	0	0	0.0
8130 Training Costs	569	3,518	9,151	9,151	10,801	1,650	18.0
8133 Medicl Pay Doctors-Workr Comp	0	390	0	0	0	0	0.0
8135 Reference Matls Subscriptions	190	546	1,250	1,250	1,250	0	0.0
8139 Water	16,111	16,417	19,400	19,400	18,100	-1,300	-6.7
8140 Telephone	540	9,931	4,600	4,600	5,200	600	13.0
8141 Refuse Collection	8,448	8,698	10,000	10,000	10,000	0	0.0
8142 Electric	572,635	678,905	686,200	686,200	651,200	-35,000	-5.1
8144 Postage	10,162	9,696	8,225	8,225	7,725	-500	-6.0
8145 Taxes, Payroll and other	16,607	18,073	16,900	16,900	17,050	150	0.8
8149 Fiscal Agent/Bank Fees & Charges	193,434	229,408	256,000	256,000	254,500	-1,500	-0.5
8154 Audio Visual Materials	0	0	600	600	500	-100	-16.6
8156 Insurance	397,002	307,060	357,352	357,352	260,800	-96,552	-27.0
8162 Refund of Funds Held by City	11,000	0	0	0	0	0	0.0
8163 City Cost Abatement	0	0	1,083,141	1,083,141	1,118,826	35,685	3.2
8178 Program Expenditure Recovery	-800	-2,538	0	0	0	0	0.0
8181 Prior Year Program/Project Costs	0	50	0	0	0	0	0.0
8218 Vehicle Rental	448	100	0	0	0	0	0.0
8290 Cell Phone Reimbsmnt	0	-5,550	0	0	0	0	0.0
8296 Parking Management	0	0	0	0	1,037,984	1,037,984	0.0
8297 Security	0	0	0	0	290,841	290,841	0.0
8298 Repairs & Maintenance	0	0	0	0	74,210	74,210	0.0
8299 Trash Compactor	0	0	0	0	54,689	54,689	0.0
8300 Public Relations	0	0	0	0	2,361	2,361	0.0
8676 Principal	105,000	115,000	2,555,928	2,555,928	2,567,172	11,244	0.4
8677 Interest	1,928,697	1,713,090	2,320,000	2,320,000	2,070,000	-250,000	-10.7
8678 Amortized Discount	185,907	185,907	68,600	68,600	68,600	0	0.0
*** TOTAL SERVICES AND SUPPLIES	14,417,806	15,335,368	19,072,079	20,133,098	19,910,191	-222,907	-1.1
EQUIPMENT							
8503 Improvements Non-Building	4,885	18,088	0	0	0	0	0.0
8505 Automotive Equipment	0	0	15,000	15,000	15,000	0	0.0
8507 Contra Capital	0	-18,088	0	0	0	0	0.0
8801 Depreciation	1,413,463	1,413,670	972,000	972,000	972,000	0	0.0
*** TOTAL EQUIPMENT	1,418,348	1,413,670	987,000	987,000	987,000	0	0.0
*** SUBTOTAL	18,094,244	19,437,704	23,333,902	24,419,534	24,362,952	-56,582	-0.2
INTERNAL SERVICE CHARGES							
8601 IS-Structural Maintenance	16,128	15,888	0	0	0	0	0.0

GRAIL ANALYSIS

MSI:

DEPARTMENT: Transportation Department

	FY 2003 ACTUAL	FY 2004 ACTUAL	FY 2005 ADOPTED	FY 2005 REVISED	FY 2006 RECOMMENDED	\$ CHANGE	%
6816 Old Pas Structure Prkg Fd	76,903	0	46,546	46,546	47,942	1,396	2.9
6837 Transfer from Air Quality	106,249	160,000	165,016	166,814	196,400	29,586	17.7
6851 Paseo Colorado Parking Fund	4,009,010	2,347,514	4,361,040	4,361,049	4,898,223	537,174	12.3
6909 Photo Red Light Traffic Fines	0	420,217	400,000	400,000	446,500	46,500	11.6
6951 Plaza Las Fuentes Parking	1,909,128	1,959,504	2,886,495	2,888,832	2,972,344	83,512	2.8
6957 Parking Operations Fund	520,352	533,460	435,519	435,522	452,588	17,066	3.9
6963 Prking Mtr - Old Pasa	649,823	610,214	980,676	982,287	1,000,118	17,831	1.8
6964 Prking Mtr - Civic Ctr	220,339	229,782	253,802	253,812	293,696	39,884	15.7
6992 West Gateway Parking	202,357	240,361	224,442	235,383	250,143	14,760	6.2
6999 Playhouse Parking Fund	111,290	92,139	169,937	169,898	174,598	4,700	2.7
7020 Transit Shelter Demo. Prg	85,000	0	0	0	0	0	0.0
7021 Other Program Income	250,000	0	0	0	0	0	0.0
7064 ARTS Farebox	0	404,003	530,000	530,000	575,000	45,000	8.4
9165 General Fund-Unspecified	2,710,848	2,788,381	2,966,014	2,979,792	3,051,596	71,804	2.4
9197 Lease Revenue	305,007	0	0	0	0	0	0.0
9320 Old Pas. Structure Parking Fund	3,123,810	3,218,700	3,482,634	4,008,097	3,802,093	-206,004	-5.1
9457 Sales Tax - Prop. A	1,711,608	1,881,247	2,315,285	2,319,984	2,332,594	12,610	0.5
9493 So. Lake Parking District	103,471	142,369	186,374	186,380	203,717	17,337	9.3
*** TOTAL FUNDING	18,857,970	20,229,392	24,018,698	25,104,330	25,184,848	80,518	0.3

GRAIL ANALYSIS

MSI:
FUND: Project Management Fund
DEPARTMENT: Transportation Department

	FY 2003 ACTUAL	FY 2004 ACTUAL	FY 2005 ADOPTED	FY 2005 REVISED	FY 2006 RECOMMENDED	\$ CHANGE	%
EMPLOYEES							
REGULAR	4.050	4.250	4.250	4.250	4.550	0.300	
NON-REGULAR	0.200	0.200	0.200	0.200	0.200	0.000	
TOTAL EMPLOYEES	4.250	4.450	4.450	4.450	4.750	0.300	
PERSONNEL							
8005 Regular Pay - PERS	0	0	313,292	313,292	353,786	40,494	12.9
8018 PST-Part Time Employees - PARS	0	0	9,789	9,789	10,087	298	3.0
8024 Personal Dvlpmt Allowance	0	0	0	0	1,925	1,925	0.0
8027 Workers' Compensation	0	0	9,729	9,729	6,699	-3,030	-31.1
8031 General Liability	0	0	1,947	1,947	2,556	609	31.2
8038 PERS-Employee Portion	0	0	21,930	21,930	24,765	2,835	12.9
8040 PERS-City Portion	0	0	3,759	3,759	18,786	15,027	399.7
8041 PARS-City Portion	0	0	734	734	757	23	3.1
8044 Life Insurance	0	0	407	313	354	41	13.0
8045 Dental Insurance	0	0	2,092	2,092	2,166	74	3.5
8046 Medicare-City Contributn	0	0	3,415	3,603	4,069	466	12.9
8047 Long Term Disability	0	0	1,598	1,535	1,734	199	12.9
8049 Emp Opt Ben Fd (EOBF)	0	0	35,111	35,111	40,850	5,739	16.3
*** TOTAL PERSONNEL	0	0	403,803	403,834	468,534	64,700	16.0
SERVICES AND SUPPLIES							
*** TOTAL SERVICES AND SUPPLIES	0	0	0	0	0	0	0.0
EQUIPMENT							
*** TOTAL EQUIPMENT	0	0	0	0	0	0	0.0
*** SUBTOTAL	0	0	403,803	403,834	468,534	64,700	16.0
INTERNAL SERVICE CHARGES							
8608 IS-Mail Services	0	0	592	592	654	62	10.4
8624 IS-Enterprise Network	0	0	4,624	4,624	5,368	744	16.0
8641 IS-MS Licensing	0	0	0	0	516	516	0.0
*** TOTAL INTERNAL SERVICE CHARGES	0	0	5,216	5,216	6,538	1,322	25.3
*** TOTAL BUDGET	0	0	409,019	409,050	475,072	66,022	16.1
REVENUE							
9073 Capital Projects Fund	0	0	409,019	409,050	475,072	66,022	16.1
*** TOTAL FUNDING	0	0	409,019	409,050	475,072	66,022	16.1

**DEPARTMENT
SUMMARY**
Water and Power

Mission Statement

As a community-owned utility, Pasadena Water and Power's (PWP) mission is to provide superior customer service, reliable electricity and quality water, at reasonable rates to its customers.

PWP will be an integral part of the City's resources and will improve the quality of life in Pasadena. PWP will be a valued community asset, an exceptional employer, and a partner in Pasadena's prosperous future.

Program Description

PWP supplies electricity and water to residents and businesses in Pasadena. In addition, PWP supplies water to some residents and businesses outside the city limits. Maintaining high quality of service and reasonable rates is PWP's main purpose. One of the attractions of the City of Pasadena as a whole is that it has a community-owned, full-service utility that maintains competitive rates and provides a transfer to the General Fund.

Departmental Relationship to City Council Goals:

- **Make Water and Power Utilities Market Competitive**
 1. Offering Pasadena Residents and Businesses Choice of Energy Service Providers.
PWP offered its customers a choice of energy service providers (ESPs) consistent with the City Council approved Rule 22 outlining the terms and conditions for Pasadena customers to switch energy providers if they so chose.
 2. Responding to the need for competitively priced water and power.
Consistent with the City's policy objective to achieve market competitive rates by July 2002, PWP implemented a new electric rate structure that offers market driven alternatives to all customers and reflects modern electric pricing structures. In addition, PWP is continuing its efforts to optimize scarce resources, effectively address core business concerns, improve customer satisfaction and retain key customers, and to implement new technologies to bolster productivity and enhance its reliability.

- **Assure a Safe and Secure Community**
 1. PWP will continue to ensure the delivery of high quality water by monitoring, sampling, and testing its water in accordance with all applicable laws and regulations. PWP has an ongoing program to maintain and improve the water system infrastructure to ensure the reliability of the distribution system and maintain high quality water. In addition, PWP has placed a greater emphasis on safety, power reliability, and its emergency response capabilities.
 2. Assure Reliable Energy Delivery to the Community
An Electric Distribution System Inspection Program has been implemented that is consistent with the California Public Utilities Commission's General Order 165. This inspection program has been implemented in order to ensure safety for employees and the public, enhance the reliability of the power distribution system, and to extend the useful life of the power distribution system assets. In addition, data collecting techniques have been implemented that will provide increased data quality and quantity.

- **Focus on Planning, Programming and Reinvesting in Our Parks and Parklands**
PWP has assumed responsibility for the management of the spreading grounds within the Hahamongna Watershed Park, helping to enhance and improve the environment as well as making the best and most efficient use of the natural resources in Pasadena.

- **Create A More Effective, Cost Efficient Government**

To become more efficient and be able to make appropriate management decisions related to costs, decision support systems have been developed and put into place to ensure the necessary information is available. Long term historical trends and future looking financial plans are being used to make strategic changes whenever necessary. A strategic marketing group has been created to improve customer service with a focus on customer satisfaction and retention. In addition, PWP continues to support the Fiber Optics Program, demonstrating the PWP's commitment to technology that will enable it to better serve the community's needs.

Major Accomplishments

Major accomplishments for Water and Power include the following:

- Successfully became a CA-ISO Participating Transmission Owner (PTO). PWP's transmission assets and entitlements were put under the ISO's operation control in accordance with the Transmission Control Agreement (TCA) which should result in annual savings of \$3-\$5 million in transmission expenses.
- Completed the Electric Distribution System Master Plan and obtained the City Council approval to implement the plan.
- Contracted for 3 MW share of new geothermal energy plant being constructed near the Salton Sea.
- Developed a new PWP Employee Orientation Handbook.
- Installed new oil tank storage in the warehouse yards to comply with the EPA requirement of hazardous waste containment.
- Completed the installation of the NASA/JPL monitoring well to conduct quarterly sampling of water contamination.
- Continued the implementation of the Water Distribution System Master Plan.
- Completed seismic analysis and evaluation of the structural integrity of 13 reservoirs citywide.
- Started the design of the Sunset Perchlorate Treatment Plant. This treatment plant will initially treat two or three of the five groundwater wells that flow into Sunset Reservoir.
- Completed the installation of selective catalytic reduction emissions controls for GT1 and GT2 units as part of the approved Strategic Resource Plan.
- Rolled out the Automated Meter Reading (AMR) to Residential Water customers. New water meters equipped with AMR technology will allow meter readers to read both electric and water meters.
- Partnered with Metropolitan Water District and California Urban Water Conservation Council in applying for Prop 50 funds for technical resources, high efficiency washer, synthetic turf and cooling tower conductivity meters.
- Recognized an estimated savings of over 138 acre-feet in water consumption through the successful implementation of multiple water conservation programs. Savings of 63 acre-feet is directly attributed by the pre-rinse sprayer program.
- Created a strategic marketing plan and increased the residential Green Power Program initiative to over 500 PWP participants.
- Sponsored and hosted a spring meeting of the California Municipal Rates Group to discuss utility trends and rate-making strategies.
- Partnered with SCPPA for a regional research and development project to study new photovoltaic and thermal energy storage technologies.

Summary of Appropriations and Revenues

	FY2003 Actual	FY2004 Actual	FY2005 Adopted	FY 2005 Revised	FY 2006 Recommended
FTEs					
Operating	256.83	263.63	263.63	273.32	280.32
Capital (Memo)	86.37	99.37	99.37	109.68	121.68
Total FTEs	343.20	363.00	363.00	383.00	402.00
Appropriations					
Operating	156,455,756	176,994,360	176,700,769	177,590,035	186,992,225
Capital (Memo)*	6,842,517	7,499,818	8,342,782	9,279,222	11,309,534
Revenues by Fund					
Power Fund	148,337,325	148,200,707	148,200,707	148,200,707	163,487,549
Water Fund	30,401,202	39,322,428	39,322,428	39,322,428	40,657,313
Total Revenues	178,738,527	187,523,135	187,523,135	187,523,135	204,144,862

*This line item not included in total.

Departmental Results Statements

Result 1: The City-owned power utility will be competitive.

	Actual	FY 2004 Target	% Target	FY 2005 Target	FY 2006 Target
Measure 1.1 Rates of the City-owned power utility compared with competitors (Annualized Average)					
A. Rates will be comparable with those of competitors (Pasadena's average quarterly rate is indicated in the target column)					
B. Burbank	\$63.44	\$62.48	102%	\$65.57	\$63.26
C. Edison	\$65.45	\$62.48	105%	\$65.57	\$63.26
D. Glendale	\$65.09	\$62.48	104%	\$65.57	\$63.26
E. Azusa	\$64.61	\$62.48	103%	\$65.57	\$63.26
F. LADWP	\$52.18	\$62.48	84%	\$65.57	\$63.26

Result 2: Electrical power interruptions will be minimal.

	Actual	FY 2004 Target	% Target	FY 2005 Target	FY 2006 Target
Measure 2.1 System Average Interruption Duration Index (SAIDI)					
A. 120 minutes (SAIDI)	0.2625	120	100%	120	120

Water and Power

Measure 2.2 System Average Interruption Frequency Index (SAIFI)					
A. 1.5 service interruptions per year (SAIFI)	0.0875	1.5	100%	1.5	1.5

Result 3: The City's water utility will be competitive.

	Actual	FY 2004 Target	% Target	FY 2005 Target	FY 2006 Target
Measure 3.1 Rates of the City water customers compared with competitors					
A. Rates will be comparable with those of competitors					
B. Arcadia	\$30.39	\$26.77	113%	\$31.24	\$30.61
C. Monrovia	\$23.70	\$26.77	89%	\$31.24	\$30.61
D. Glendale	\$33.81	\$26.77	126%	\$31.24	\$30.61
E. Long Beach	\$33.93	\$26.77	127%	\$31.24	\$30.61
F. LADWP	\$32.02	\$26.77	120%	\$31.24	\$30.61
G. La Crescenta	\$40.55	\$26.77	152%	\$31.24	\$30.61

Result 4: The City's water supply will be safe and free of contamination.

	Actual	FY 2004 Target	% Target	FY 2005 Target	FY 2006 Target
Measure 4.1 Compliance with primary drinking water regulation					
A. 100% compliance	100%	100%	100%	100%	100%

Measure 4.2 Number of chemical and bacteriological analyses annually					
A. More than 20,800 per year	45,806	20,800	220%	20,800	20,800

Measure 4.3 Required certificates maintained					
A. 100% at all times	100%	100%	100%	100%	100%

Result 5: Residential and commercial electric and water customers will receive excellent service.

	Actual	FY 2004 Target	% Target	FY 2005 Target	FY 2006 Target
Measure 5.1 Timeliness of plan checks					
A. Perform 80% of plan checks within 24 hours	92%	80%	115%	80%	80%
Measure 5.2 Accuracy of meter readings					
A. 99.95% of meter readings will be accurate	99.72%	99.95%	99.8%	99.95%	99.95%
Measure 5.3 Cycle time from meter reading to billing					

Water and Power

A. Average 5 working days turnaround time from meter reading to billing	4	5	125%	5	5
Measure 5.4 Cycle time for high-bill complaint investigation					
A. Average 5 working days turnaround time for high-bill complaint investigation	6	5	83%	5	5

Result 6: The City's water mains shall be upgraded on a continual basis.

	Actual	FY 2004 Target	% Target	FY 2005 Target	FY 2006 Target
Measure 6.1 Number of miles upgraded on an annual basis					
A. 11.0 miles per year beginning in FY05	8.3	8	104%	11	8
Measure 6.2 Number of valves exercised on annual basis					
A. 3,000 valves per year	3,507	3,000	117%	3,000	3,000
Measure 6.3 Number of water meters replaced on an annual basis					
A. 2,400 meters per year	2,477	2,400	103%	2,400	2,400

Changes from Prior Year

- Cost Changes:** The net increase from the Fiscal Year 2005 revised operating budget, \$9,402,190, is due to higher personnel costs of \$2,749,577 as a result of negotiated salary rate and benefit adjustments, and an increase of 7.00 FTEs, an increase in service and supplies of \$2,617,465, an increase in equipment totaling \$3,363,939 and an increase in internal service charges of \$671,209. The budget includes an additional one-time transfer of \$3.5 million from the Power Fund to support the City Hall retrofit project.
- FTE Changes:** There are 7 additional FTEs approved for the FY 2006 operating budget as well as 10 FTEs approved for the FY 2005 revised operating budget.

Future Outlook

As a partner in Pasadena's prosperous future, PWP will continue to focus on its financial health and stability by implementing the appropriate measurements, controls and procedures, and maintain a General Fund transfer that provides the City a reasonable return on capital. PWP will also continually conduct competitive analysis to position or reposition itself within the market.

Energy, ancillary services, and natural gas markets have exhibited dramatic volatility over the last two years. This has resulted in large swings in revenues and expenses related to purchased power costs and significant deviations from projected budget amounts. Based on current budget and market forecasts, PWP's long-term contract for Palo Verde nuclear station no longer represents a stranded investment, while IPP costs are expected to be above projected market prices for about 12-15 more years. Despite this, PWP's Reserve for Stranded Investment is sufficiently funded to ensure that the Power Supply Business Unit (PSBU) can provide energy at or below wholesale market prices, enabling PWP to offer competitive retail rates.

Water and Power

The implementation and spending plans of the newly approved Electric Distribution System Master Plan will begin in earnest. The implementation plan will identify a 5 year capital improvement program including project identification, scope and resource requirements. PWP will continue to invest in technology and its GIS and automated meter technology programs.

PWP will continue to maintain an aggressive program of inspections and maintenance on distribution equipment in order to maintain a high level of reliability. New construction has been projected to increase at an approximate rate of 2% to 3% per year during FY 2005 and FY 2006 that will allow PDBU to concentrate on increasing maintenance and replacement programs.

PWP will also continue to meet the goals of an aggressive Capital Improvement Program as outlined in the Water Distribution System Master Plan. Following the result of the seismic and structural study of the City's reservoirs, it is anticipated that major repairs and upgrades will be needed on nearly all of the City's 13 reservoirs. Substantial resources will be required in the next five years to upgrade the water storage facilities. In FY 2006, work will commence on Jones and Windsor reservoirs. In FY 2006, the Water Delivery Business Unit will begin a five-year replacement program on all old meters with new automatic meter read meters (AMR). AMR meters will provide an efficient method of meter reading and will be accurate than the old meters.

PROGRAM SUMMARY
Finance and Administration Business Unit

Mission Statement

To manage PWP's operating and capital budgets in a fiscally responsible and cost-effective manner; gather, organize and process data in order to supply relevant information to be used in decision making; provide financial analysis support to other business units on an as-needed basis; develop and execute an overall financial strategy for PWP that supports its business strategies and captures maximum benefits for the City; and ensure PWP's financial integrity.

Program Description

The Finance and Administration Section plans and oversees the finance, administrative support, and cross-functional operations and systems for PWP. The overall goal is to provide financial and technical assistance to the operational Business Units. Functions include budgeting, financial analysis and planning, rates, capital financing, risk management, information systems, warehousing and materials management, safety, training and management analysis.

Major Accomplishments

- Successfully became a CA-ISO Participating Transmission Owner (PTO). PWP's transmission assets and entitlements were put under the ISO's operation control in accordance with the Transmission Control Agreement (TCA) which should result in annual savings of \$3-\$5 million in transmission expenses.
- Sponsored and hosted a spring meeting of the California Municipal Rates Group to discuss utility trends and rate-making strategies.
- Continued monitoring the risk management procedure for mitigating exposure to fluctuating energy and natural gas prices.
- Completed the enhancements of the IVR and IWR applications to be more customer friendly and introduced security parameters.
- Worked and developed with ITSD a city-wide RFP for replacement of existing IVR and IWR application.
- Coordinated with Power Delivery and Water Delivery Business Units to develop a RFP to choose a vendor and implement a program to collect the GPS points for electric poles, overhead electric service connection, overhead equipment and connectivity, fire hydrant, fire hydrant shut off valve, gate valves, and service shut off valves.
- Successfully completed the GPS project pilot phase in FY 2005 and began full implementation in the fourth quarter of FY 2005.
- Completed the development of Power Delivery Map Grid.
- Completed the procurement and deployment of a security access control system at the 150 S. Los Robles offices.
- Procurement and deployment of access control and camera surveillance at three Water facilities; namely Jones Reservoir, Sheldon Reservoir and Sunset Reservoir.
- Completed the upgrade and system migration of the customer billing system, the ECIS billing application, and the Itron MV 90.
- Purchased and the deployed 2 high speed bill printers and copiers for the CIS billing system.
- Continued implementation of major modernization of PWP warehouse building including plans, seismic retrofit and space utilization study for effective warehouse operation.
- Continued to update and revise Power Cost Adjustment Charge, Transmission Access Charge, Purchased Water Adjustment Charge and the Capital Improvement Charge to enable PWP to adjust to changes in energy and water prices.
- Developed a new Employee Orientation Handbook.

Water and Power

- Conducted and implemented a standard practice of cycle inventory count of fast moving, high cost material.
- Installed new oil tank storage in the warehouse yards to comply with the EPA requirement of hazardous waste containment.
- Completed the installation of the NASA/JPL monitoring well to conduct quarterly sampling of water contamination.
- Integrated the water meter inventory in the warehouse inventory system to maintain and monitor meter issuance and purchasing.
- Reconfigured the outdoor inventory racks and water pipes to make way for additional 40 parking spaces for employees.

Summary of Appropriations and Revenues

	FY 2003 Actual	FY 2004 Actual	FY 2005 Adopted	FY 2005 Revised	FY 2006 Recommended
Operating FTEs	30.00	30.00	30.00	30.00	31.00
Appropriations	14,663,606	21,838,578	23,843,924	23,841,945	28,246,130

Changes from Prior Year

- *Cost Changes:* The net change from the fiscal year 2006 Revised Budget is due mainly to anticipated, negotiated increases in salaries and benefits.
- *FTE Changes:* There are 1.00 FTEs added.

Future Outlook

PWP continues to restructure its business systems and processes to effectively manage and comply with the ever-increasing business-critical legal, environmental, political requirements facing the utility. PWP also continues to update its business strategies, creating a more conducive environment for all its employees and stakeholders and seeking better ways to improve upon its services.

PWP continues to improve upon its financial decision-making system and financial and operations data integrity. This has resulted in increased monitoring and evaluation of expenses. In addition, PWP continues to update its financial plan to reflect adjustments to changing economy and department needs as necessary.

PWP is working with the City staff and consultants in the implementation of a comprehensive plan detailing space usage and building seismic retrofitting of the warehouse. The Department will continue to pursue technological advances to aid PWP in work productivity, supply procurement, financial planning and security of electric and water infrastructures.

A GIS program management/prime contractor will be selected in late FY 05 or early FY 06. The program management function/prime contractor will oversee the design and implementation of the project, and report to PWP's internal project team. GIS applications for both electric and water division will be procured and/or developed, configured and deployed. 10 GIS applications are scheduled for implementation in the next 2 years starting in FY06. The integration of the GIS project will begin in FY06 and is scheduled to be completed in FY08.

Water and Power

Integration will be done to the existing legacy system, such as ECIS, SCADA, Cascade, Transformer and Meter Inventory.

A pilot GIS project of data conversion for both water and power from manual to electronic format will begin in FY06. In the pilot, PWP and the vendor are expected to find errors/omissions with the original data model, conversion procedures, and source documents. Full data conversion will proceed immediately after a successful pilot conversion.

PROGRAM SUMMARY
General Manager's Office

Mission Statement

To direct the implementation of PWP's mission statement of adding value to the community by being the provider of choice for electricity, water and related services with emphasis on positioning PWP to be successful in a competitive environment.

Program Description

The General Management function of the utility provides general administration, guidance and oversight to the five operational business units of PWP. It also functions as the intermediary between PWP and the other departments of the City, the City Manager, and City Council, and external private and public agencies. The General Manager's Office is committed to ensuring that PWP succeeds in a competitive marketplace and has continually restructured PWP to effectively address core business concerns.

Major Accomplishments

Continued to modify PWP's business plan and manage PWP to improve internal communication, reduce costs, and maintain competitiveness in the ever-changing California energy market. For additional accomplishments, please refer to the Major Accomplishments under the Department Summary.

Summary of Appropriations and Revenues

	FY 2003 Actual	FY 2004 Actual	FY 2005 Adopted	FY 2005 Revised	FY 2006 Recommended
Operating FTEs	5.00	6.00	6.00	6.00	7.00
Appropriations	547,971	922,922	987,084	987,162	1,313,467

Changes from Prior Year

- *Cost Changes:* The net change from the fiscal year 2006 Revised Budget is due mainly to anticipated negotiated increases in salaries and benefits.
- *FTE Changes:* There are 1.00 FTEs added in FY 2006.

Future Outlook

Potential alliances with companies specialized in certain aspects of utility operations will continue to be explored in order to ensure that the Utility will be able to take advantage of every opportunity that can result in better service and lower costs to the customers. Faced with a bleak state budget condition, PWP will continually conduct competitive analysis to position or reposition itself within the market. For additional information, please refer to the Future Outlook section under the Department Summary.

PROGRAM SUMMARY
Customer Care Services
Business Unit

Mission Statement

Partner with internal and external customers to meet the service needs of our customers in a safe, reliable, economic and environmentally responsible manner.

Program Description

The Customer Care Services business unit creates an "easy to do business with" atmosphere for Pasadena electric and water customers providing value added customer services, effective communication, and products, which meet customers' needs, while matching and exceeding offerings of the competition. Customer Care Services also creates opportunities for customers arising from deregulation; offers non-core services to customers; and monitors market conditions in order to readily respond to changing customer needs. Customer Care Services benchmarks its day-to-day meter reading, call center, and billing operations to utilities across the country with the objective of achieving 1st quartile performance results. A state-of-the-art Customer Information System was installed to further enhance customer care operations and provide the means for offering flexible billing and payment options for customers. Customer Care is dedicated to the implementation and promotion of environmental products and services and the deployment of energy efficient technologies that improve the quality of our current electric and water systems. Using various media sources Customer Care will brand the utility through quarterly communication and community outreach programs to promote conservation, environmental programs, and assist in the economic growth of the City.

Major Accomplishments

- Integration of 7 Honda Civic Hybrid sedans into the Meter Reader Section, replacement of the Ford Ranger EV trucks which Ford Motors recalled. The Honda Civic Hybrid is environmentally friendly and offers exceptional fuel economy with 47 miles per gallon in the City and 48 miles per gallon on the highway.
- Upgraded MV90 Operating System to MV90XI enhancing the capabilities of the system to obtain meter reads from large commercial customers via phone lines which improves accuracy of large commercial billing.
- Successfully interfaced ADS/ECIS Billing Systems and Finance CUB Systems to automatically transfer bad debt payments and write-off accounts to City Finance system to the new system eliminating the manual list and keying of information by Billing section and Finance.
- Rolled out the Automated Meter Reading (AMR) to Residential Water customers. New water meters equipped with AMR technology will allow meter readers to read both electric and water meters.
- Attained high score of first quartile overall in the annual PA Consulting Benchmark survey done on municipalities and investor owned utilities (IOU).
- Issued 699,691 customer bills; answered more than 99,000 calls; completed 745,908 meter reads and completed more than 48,500 service orders during FY 2005.
- Collected \$130 million revenue through bill remittance and \$13 million on credit card payments.
- Developed and completed the Customer Relationship Management Software (CRM) as an account management tool which is pivotal in scheduling, tracking, and the creation of customer contacts and management reports. The number of contact made in FY2005 was 4,000.
- Secured an extension of Proposition 13 grant funding contract for Zero Consumption Urinals (ZCU) through December 2005. A total of 267 fixtures were installed in resulting in an estimated water savings of over 9.345 million gallons per year.

Water and Power

- Installed zero consumption urinals, residential high efficiency clothes washers, and a commercial and residential weather based irrigation controller pilot program with Proposition 13 and Proposition 50 funds. Approximately \$500,000 in grant funds for Pasadena water customers was secured in FY 2005.
- Partnered with Metropolitan Water District and California Urban Water Conservation Council in applying for Prop 50 funds for technical resources, high efficiency washer, synthetic turf and cooling tower conductivity meters.
- Recognized an estimated savings of over 138 acre-feet in water consumption through the successful implementation of multiple water conservation programs. Savings of 63 acre-feet is directly attributed by the pre-rinse sprayer program.
- Created a strategic marketing plan and increased the residential Green Power Program initiative to over 500 PWP participants. This included an advertising campaign, communication plan, the creation of a rate schedule, and a community outreach campaign that targeted specific audiences.
- Marketing group coordinated over 50 Community and Public events in Fiscal Year 2005. Major highlights included: Residential Landscaping Workshop, Latino History Festival, Public Power Day, Lincoln Village Festival, Flowing Waters Fruitful Valley, One City One Story, Kids Space Museum, Greening the Earth Day and Water Awareness Day.
- PWP supported The Pasadena Museum of History in presenting two exhibitions featuring the work of more than 30 nationally recognized contemporary and early California painters which presented an aesthetic and informative approach to the connection of water to the economic vitality and environmental richness in Pasadena.
- Developed, printed and distributed about 125,000 bill stuffers including Green Power, updates on the CIC increase and Water Master Plan, and Power Content Labels to all PWP customers.
- Placed bus shelter posters throughout the city promoting the Green Power Program, Rebate Programs, and PWP's 99 years in the community. Designed bus wrap for the new hybrid buses as part of the Pasadena A.R.T.S. system.
- Partnered with city departments and integrated energy and water efficiencies and conservation measures for design and construction stages of new building construction in Pasadena. The City of Pasadena is integrating sustainable practices and guidelines to building codes which reduce the impact of buildings to the environment.
- Signed more than 27 Interconnection Agreements with electric customers who have installed solar power at their homes and facilities.
- Amended a Cogeneration Power Plant Interconnection agreement between California Institute of Technology (CIT) and the City of Pasadena for interconnection of additional cogeneration capacity from 5MW to 10MW. The agreement included updates to present operating conditions.

Summary of Appropriations and Revenues

	FY 2003 Actual	FY 2004 Actual	FY 2005 Adopted	FY 2005 Revised	FY 2006 Recommended
Operating FTEs	52.43	51.19	51.19	51.19	54.19
Appropriations	11,870,456	8,028,282	8,360,351	8,358,567	10,299,810

Changes from Prior Year

- *Cost Changes:* The net change from the fiscal year 2006 Revised Budget is due mainly to anticipated negotiated increases in salaries and benefits.
- *FTE Changes:* There are three FTEs added.

Future Outlook

Customer Care has positioned itself into an effective service provider. The combined thrust of top-flight call center and field operations has resulted in PWP's ability to deliver high quality, cost-effective customer services. Customer Care continues to promote energy efficiency and water conservation through PBC and other environmental programs. Customer Care moving forward with automated meter technologies for both electric and water as well as other opportunities to streamline processes and reduce operational costs. Interactive Voice Response (IVR) and Interactive Web (IWR) were enhanced to insure customers can perform account balance reviews and make payments by credit card effectively. Future enhancements may include being able to sign up or disconnect service via the web and upgrades or replacements to the system. Customer Care will continue to provide environmental products and efficient services and will demonstrate a commitment to showcase new products that will contribute to a clean and green environment. Customer Care is a vital link between PWP and the customers of our community owned utility.

PROGRAM SUMMARY
Customer Care Services Business Unit
Public Benefit Charge Program

Mission Statement

To promote the efficient use of electrical energy in Pasadena through community education programs supporting the conservation of energy and use of efficient energy production resources in the area of energy supply and use.

Program Description

In accordance with Assembly Bill 1890, the Public Benefit Charge Program was created in 1998 with an intended four-year duration. This initial time frame has now been extended until 2011. The purpose of the program is to improve upon the existing advances in the energy industry by funding programs aimed at improving energy efficiency, providing energy assistance to low-income households, investing in renewable energy technology, and research and development.

Major Accomplishments

- Provided a total savings of 4,807,830 KWh for FY2005 in Energy Partnering Programs. These programs include: Lighting retrofit at Sloan laboratory and Moore Library and installation of an energy star roof at Caltech; Replaced water pumps and motors at the Central Plant at Caltech; Replacement of an air handling unit at Huntington Memorial Hospital and installation of EMS at Wells Fargo (Ameron Center).
- Provided more than 20 PWP electric business customers with technical and monetary incentives to retrofit or install energy efficiency measures under the Energy Partnering Program resulting in energy savings and load reduction.
- Managed residential customer rebate programs by distributing over 1,200 Energy Star Program rebates to customers who purchased Energy Star refrigerators, ceiling fans, and light fixtures; provided central air conditioning, whole house fans, windows, skylights, and programmable thermostat rebates from the new Efficient Cooling Incentives Program; provided Cool Trees rebates to residents and the PUSD; distributed over 1,000 CFLs to new Green Power customers; and rebates to residential customers for photovoltaic (PV) installation.
- Provided residential and small business customers website access or a print version to perform energy use assessments under the NEXUS Energy Guide Program. On-site energy and water use assessments were also performed. Reinstated the popular Refrigerator Recycling Program.
- Continued to provide Utility Assistance Rebate to about 2100 low-income and 1700 Lifeline residents with a Utility Assistance rebates that offset the Public Benefit Charge in their electric bill and provided over 400 Low-Income customers a one-time emergency financial assistance of \$100 or less under the Project A.P.P.L.E. program. Added the new Low Income Refrigerator Replacement Rebate Program.
- Provided 13 leased electric vehicles utilized by PWP, Public Works, Transportation Department, and the Rose Bowl to perform daily functions. PWP also partnered with SCPPA for a regional research and development project to study new photovoltaic and thermal energy storage technologies.
- Installed energy efficient reflective film at Mayfield Junior High (a private school). This program delivered a savings of 15,680 KWH at a savings of \$2,040 per year.
- Provided school program rebate funds to the Pasadena Unified School District for planting shade trees and for the installation of reflective window film; co-funded the Children Investigate the Environment Program provided by the Armory Center for the Arts, to fund an educational program on environment and conservation. A pilot school project called Green Schools began at Blair High School to educate students in energy conservation and train them to identify energy saving opportunities on their campus.

Summary of Appropriations and Revenues

	FY 2003 Actual	FY 2004 Actual	FY 2005 Adopted	FY 2005 Revised	FY 2006 Recommended
Operating FTEs	8.77	8.81	8.81	8.81	8.81
Appropriations	4,377,449	3,359,963	3,495,500	3,495,689	3,550,000

Changes from Prior Year

- *Cost Changes:* The net change from the fiscal year 2006 Revised Budget is due mainly to anticipated, negotiated increases in salaries and benefits.
- *FTE Changes:* There are no FTE changes.

Future Outlook

PWP will continue to offer customers with programs such as low income, Energy Star, Energy Partnering, and Efficient School and Municipal Building rebates. Customers will continue to receive assistance with high bill investigations and energy and water use assessments. PWP will continue to team up with SCPPA for regional research and development projects which showcase the commitment of municipal utilities. PWP will continue to work with other City departments and community based organizations to increase awareness and provide outreach to customers for environmentally friendly programs, including Kidspace Children's Museum and Eaton Canyon Nature Center.

PROGRAM SUMMARY

Power Supply Business Unit

Mission Statement

The mission of the Power Supply Business Unit (PSBU) is to effectively manage PWP's portfolio of energy resources in order to provide our customers with a safe and reliable electric energy supply at reasonable and stable rates.

Program Description

The PSBU procures and produces electric energy for PWP's customers and sells excess resources in wholesale markets to minimize the cost of electric power to its consumers. To accomplish this, the PSBU purchases most of Pasadena's electricity under long-term contracts and from the open market while generating the balance of the electricity locally with natural gas and hydroelectric generating stations. In addition to procuring electricity through the Wholesale Energy Products Section and generating electricity locally through the Power Production Section, the PSBU's Systems Operations Section provides for reliable delivery of high-quality electric power to PWP's customers. The PSBU effectively manages energy production and scheduling operations, identifies opportunities to reduce total costs by purchasing the lowest cost energy supply available, sells excess energy resources, and brokers power contracts between other wholesale energy suppliers and users.

Major Accomplishments

- Installation of selective catalytic reduction emissions controls for two new local generation plants as part of the approved Strategic Resource Plan is nearly completed. These units are expected to be available for service during the summer of 2005.
- The Magnolia Power Project under construction in Burbank, CA is nearing completion and expected to be available for service during the summer of 2005.
- Expanded renewable resources by contracting for 3 MW share of new geothermal energy plant being constructed near the Salton Sea.
- Continued improvements and Phase I expansion of PWP's Power SCADA system into more than one-half of PWP's substations.

Summary of Appropriations and Revenues

	FY 2003 Actual	FY 2004 Actual	FY 2005 Adopted	FY 2005 Revised	FY 2006 Recommended
Operating FTEs	28.00	28.00	28.00	28.00	31.00
Appropriations	88,845,734	92,690,190	90,943,506	90,942,439	90,618,126

Changes from Prior Year

- *Cost Changes:* The net change from the fiscal year 2003 Revised Budget is due mainly to anticipated, negotiated increases in salaries and benefits.
- *FTE Changes:* There is an increase of 3.00 FTEs.

Future Outlook

Energy, ancillary services, and natural gas markets have exhibited dramatic volatility over the last two years. This has resulted in large swings in revenues and expenses related to purchased power costs and significant deviations from projected budget amounts. Market power and gas prices have settled at high prices relative to historical norms, but still significantly less than during the power crisis of 2000-2001. It is anticipated that energy market prices will decline slightly, while volatility will remain high, over the next few years.

Based on current budget and market forecasts, PWP's long-term contract for Palo Verde nuclear station no longer represents a stranded investment, while IPP costs are expected to be above projected market prices for about 12-15 more years. Despite this, PWP's Reserve for Stranded Investment is sufficiently funded to ensure that the PSBU can provide energy at or below wholesale market prices, enabling PWP to offer competitive retail rates. PSBU will continue to manage procurement costs and long-term contracts in order to maintain stable rates that are competitive with neighboring utilities.

PROGRAM SUMMARY
Power Supply Business Unit
Power Production

Mission Statement

The mission of the Power Production section of the Power Supply Business Unit (PSBU) is to operate and maintain Pasadena's local generation resources safely and effectively to maximize the value of these resources for Pasadena's electric customers.

Program Description

The Power Production section of the PSBU is responsible for the operation and maintenance of Pasadena's local generation resources located at the Broadway and Glenarm properties. By maintaining high availability of these resources, Power Production provides Pasadena customers with access to a flexible and cost-effective source of electric power. When not used for Pasadena loads, these resources are sold into wholesale energy markets and the California ISO ancillary services markets, providing additional value to Pasadena customers from wholesale revenues.

Major Accomplishments

Over the last year, the Power Production section has saved PWP customers millions of dollars by providing below-market cost energy and also provided wholesale revenues that are expected to exceed \$65 million for FY2001. Several major accomplishments that assisted in that achievement include:

- Installation of selective catalytic reduction emissions controls for Glenarm Gas Turbine Units 1 and 2 as part of the approved Strategic Resource Plan is nearly completed. These units are expected to be available for service during the summer of 2005
- Construction of Glenarm Units GT3 and GT4 was completed, and these units were tested, certified, and placed into service.
- Significant progress made on engineering and construction of new static exciter for Broadway Unit 3, completed later part of FY 2005
- Maintained high availability of all generating units throughout FY2005.
- Implemented MP2 software to track maintenance and repair expenses and activities

Summary of Appropriations and Revenues

	FY 2003 Actual	FY 2004 Actual	FY 2005 Adopted	FY 2005 Revised	FY 2006 Recommended
Operating FTEs	34.00	34.00	34.00	34.00	32.00
Appropriations	5,302,419	11,379,669	11,379,669	11,379,669	9,009,992

Changes from Prior Year

- *Cost Changes:* The net change from the fiscal year 2006 Revised Budget is due mainly to anticipated negotiated increases in salaries and benefits.
- *FTE Changes:* Two FTEs have been moved to other business units.

Future Outlook

Energy, ancillary services, and natural gas markets will continue to exhibit high volatility and price spikes in the next few years, resulting in fuel costs and wholesale revenues that are both higher than historical averages and increasingly difficult to predict. State and Federal Regulatory actions, particularly price caps, may further impact revenues and or costs.

PROGRAM SUMMARY

Power Delivery Business Unit

Mission Statement

The primary responsibility of the Power Delivery Business Unit is to operate and maintain the power distribution system; provide safe and reliable service; and minimize service interruptions.

Program Description

The purpose of the Power Delivery Business Unit is to deliver electricity to customers; install, operate, and maintain overhead and underground lines, stations, customer meters, and associated equipment at the lowest possible cost and at the highest level of service.

Major Accomplishments

- Processed a total of 655 new customer generated work orders.
- Received contribution in aid of construction in excess of \$1.4 million for new power delivery work requests.
- Completed 497 active customer work orders.
- Added 797 new electric meters to accommodate system growth.
- Received the Tree Line USA Award for power line clearance practices for the third consecutive year.
- The Distribution Master Plan was completed and adopted by the City Council to study and recommend activities relating to the upgrade of the power distribution system.

Summary of Appropriations and Revenues

	FY2003 Actual	FY2004 Actual	FY 2005 Adopted	FY 2005 Revised	FY 2006 Recommended
Operating FTEs	57.52	61.52	61.52	71.21	71.21
Appropriations	13,687,926	16,441,958	16,521,696	17,419,361	19,002,786

Changes from Prior Year

- *Cost Changes:* The net change from the fiscal year 2006 Revised Budget is due mainly to anticipated negotiated increases in salaries and benefits.
- *FTE Changes:* There are no FTE changes.

Future Outlook

New construction has been projected to increase at an approximate rate of 2% to 3% per year during FY 2005 and FY 2006 that will allow PDBU to concentrate on increasing maintenance and replacement programs. The Electric Distribution System Master plan has been completed and implementation and spending plans will begin in earnest. The implementation plan will identify a 5 year capital improvement program including project identification, scope and resource requirements.

PROGRAM SUMMARY

Water Delivery
Business Unit

Mission Statement

To deliver and provide high quality water at low and competitive rates in an environmentally responsible and cost-effective way.

Program Description

The Water Delivery Business Unit (WDBU) constructs, operates and maintains the water system infrastructure that enables it to provide and deliver the highest quality water at low and competitive rates in an environmentally responsible and cost-effective manner.

Major Accomplishments

- Continued the implementation of the Water Distribution System Master Plan. Completed major water main replacement and/or rehabilitation program by replacing nearly eleven miles of aging water mains. This is an increase of over thirty percent from the previous year and more than almost triple that of past water main replacement programs.
- Completed seismic analysis and evaluation of the structural integrity of 13 reservoirs citywide. This includes a study of our largest reservoir, the 50-million gallon Jones Reservoir.
- Rehabilitated Craig groundwater well and continued on the rehabilitation of the booster pump stations.
- Started the design of the Sunset Perchlorate Treatment Plant. This treatment plant will initially treat two or three of the five groundwater wells that flow into Sunset Reservoir.

Summary of Appropriations and Revenues

	FY 2003 Actual	FY 2004 Actual	FY 2005 Adopted	FY 2005 Revised	FY 2006 Recommended
Operating FTEs	41.11	44.11	44.11	44.11	45.61
Appropriations	21,537,644	22,332,798	23,538,716	23,536,545	26,701,010

Changes from Prior Year

- *Cost Changes:* The net change from the fiscal year 2006 Revised Budget is due mainly to anticipated negotiated increases in salaries and benefits.
- *FTE Changes:* There are 1.50 FTEs added in FY 2006.

Future Outlook

The Water Delivery Business Unit will continue to meet the goals of an aggressive Capital Improvement Program as outlined in the Water System Master Plan. The City's aging water infrastructure will be updated to provide the fire flow, water quality, and supply reliability demands of its customers.

Following the result of the seismic and structural study of the City's reservoirs, it is anticipate that major repairs and upgrades will be needed on nearly all of the City's 13 reservoirs. Substantial resources will be required in the next five years to upgrade the water storage facilities. In FY 2006, work will commence on Jones and Windsor reservoirs.

Water and Power

Water quality regulations will continue to increase and impose more stringent requirements on water agencies. The Water Delivery Business Unit continues to be proactive in keeping abreast of upcoming regulations. New regulations may require substantial capital investments into the water infrastructure. The business unit will be installing two new perchlorate treatment plants beginning in FY 2006.

In FY 2006, the Water Delivery Business Unit will begin a five-year replacement program on all old meters with new automatic meter read meters (AMR). AMR meters will provide an efficient method of meter reading and will be accurate than the old meters.

GRAIL ANALYSIS

MSI:

DEPARTMENT: Water and Power

	FY 2003 ACTUAL	FY 2004 ACTUAL	FY 2005 ADOPTED	FY 2005 REVISED	FY 2006 RECOMMENDED	\$ CHANGE	%
EMPLOYEES							
REGULAR	343.200	363.000	363.000	383.000	402.000	19.000	
NON-REGULAR	0.000	0.000	0.000	0.000	0.000	0.000	
TOTAL EMPLOYEES	343.200	363.000	363.000	383.000	402.000	19.000	
PERSONNEL							
8005 Regular Pay - PERS	15,448,047	13,865,940	22,816,339	24,198,159	26,811,926	2,613,767	10.8
8011 Overtime Pay	1,725,591	1,615,714	1,515,145	1,515,145	1,670,558	155,413	10.2
8012 Overtime Subject to PERS	73,074	55,079	132,480	132,480	132,480	0	0.0
8013 FirePolice Post Retirement Medical Benefit	0	73	0	0	0	0	0.0
8014 Position Coverage	29	90	0	0	0	0	0.0
8016 Holiday Sched Pay-SPERS	640	1,028	0	0	0	0	0.0
8017 Mgmt Benefit Vacation	0	1	0	0	0	0	0.0
8018 PST-Part Time Employees - PARS	94,550	140,081	0	0	0	0	0.0
8020 Management Benefit	2,251	3,356	0	0	0	0	0.0
8022 FPRS Payroll	1,000	0	0	0	0	0	0.0
8023 Auto Allowance	31,791	24,871	35,832	35,832	35,832	0	0.0
8024 Personal Dvlpmnt Allowance	48,063	37,125	45,001	45,001	45,001	0	0.0
8027 Workers' Compensation	1,223,739	970,069	1,412,332	1,497,866	2,037,338	539,472	36.0
8031 General Liability	171,380	126,033	228,162	241,980	428,992	187,012	77.2
8034 Sick pay	0	194	0	0	0	0	0.0
8035 Holiday Pay	0	1,725	0	0	0	0	0.0
8036 Vacation Pay	0	2,297	0	0	0	0	0.0
8037 Miscellaneous Pay	84,023	2,800	0	0	0	0	0.0
8038 PERS-Employee Portion	1,078,854	999,900	1,597,143	1,693,871	1,876,836	182,965	10.8
8040 PERS-City Portion	0	0	273,793	349,467	1,423,713	1,074,246	307.3
8041 PARS-City Portion	3,097	5,746	0	0	0	0	0.0
8044 Life Insurance	24,849	10,925	29,662	24,198	26,812	2,614	10.8
8045 Dental Insurance	163,015	138,364	170,613	180,013	183,311	3,298	1.8
8046 Medicare-City Contributn	167,720	161,819	266,658	297,227	329,070	31,843	10.7
8047 Long Term Disability	388,866	54,935	568,127	547,954	101,886	-446,068	-81.4
8048 Child Care Subsidies	1,314	639	0	0	0	0	0.0
8049 Emp Opt Ben Fd (EOBF)	1,691,973	1,725,810	2,864,073	3,021,873	3,457,200	435,327	14.4
8050 Benefits (VHS)	3,354,579	3,018,325	0	0	0	0	0.0
8053 Severance Pay	0	63,272	0	0	0	0	0.0
8054 Vision Care	75	75	0	0	0	0	0.0
8056 Accrued payroll	0	156,887	0	0	0	0	0.0
*** TOTAL PERSONNEL	25,778,520	23,183,173	31,955,360	33,781,066	38,560,955	4,779,889	14.1
SERVICES AND SUPPLIES							
8101 Materials & Supplies	1,753,760	4,550,877	1,973,879	1,973,879	2,081,745	107,866	5.4
8102 Tool Room Operation Exp.	1,942	1,133	0	0	0	0	0.0
8103 Uniforms	97,306	29,497	78,126	78,126	80,800	2,674	3.4
8104 Nutrition Education Materials	10,878	131	0	0	0	0	0.0
8106 Rent Expense	677,633	649,872	714,782	714,782	782,925	68,143	9.5
8107 Equipment Lease Payments	56,139	54,831	31,307	31,307	45,307	14,000	44.7
8108 Computer Related Supplies	37,605	147,690	67,120	67,120	68,418	1,298	1.9

GRAIL ANALYSIS

MSI:

DEPARTMENT: Water and Power

	FY 2003 ACTUAL	FY 2004 ACTUAL	FY 2005 ADOPTED	FY 2005 REVISED	FY 2006 RECOMMENDED	\$ CHANGE	%
8109 Equipt Purchases Under \$10,000	54,870	78,513	156,929	156,929	284,896	127,967	81.5
8110 Outside Printing and Duplicating	76,897	44,007	112,753	112,753	97,576	-15,177	-13.4
8112 Legal Advertising	679	336	2,200	2,200	2,000	-200	-9.0
8113 Photo Copy Machine Maint	22,338	23,491	68,071	68,071	75,188	7,117	10.4
8114 Other Contract Services	2,423,451	31,250,056	2,880,087	2,880,087	2,921,445	41,358	1.4
8115 Consultant Services	571,069	1,201,860	1,223,314	1,223,314	2,083,758	860,444	70.3
8116 Contract Maintenance	609,373	879,140	942,002	942,002	1,279,331	337,329	35.8
8118 Outside Legal Services	592,956	591,419	630,000	630,000	729,999	99,999	15.8
8120 Architect Fees	0	35	0	0	0	0	0.0
8121 Computer(PC) Maint/Repair	5,460	11,523	47,071	47,071	53,320	6,249	13.2
8122 Support to Advisory Committees	12,000	12,000	13,999	13,999	13,999	0	0.0
8124 Dues and Memberships	176,975	169,081	297,778	297,778	294,078	-3,700	-1.2
8125 Special Civic Events	53,490	53,115	75,000	75,000	581,000	506,000	674.6
8126 Conf & Mtgs - Comm & Committees	7,139	4,331	18,102	18,102	17,530	-572	-3.1
8127 Conferences & Meetings	89,134	65,601	217,101	217,101	229,655	12,554	5.7
8128 Mileage	3,850	2,840	20,190	20,190	20,663	473	2.3
8129 Education	2,200	159	9,250	9,250	9,250	0	0.0
8130 Training Costs	124,005	132,122	421,845	421,845	501,451	79,606	18.8
8132 Video Productions	0	0	45,000	45,000	10,000	-35,000	-77.7
8134 Data Processing Development	343	1,427	0	0	0	0	0.0
8135 Reference Mats Subscriptions	4,820	17,252	39,993	39,993	77,095	37,102	92.7
8136 Library Books	6,783	0	0	0	0	0	0.0
8138 Gas	824,412	905,052	1,094,747	1,094,747	751,704	-343,043	-31.3
8139 Water	11,538,124	10,693,119	11,561,733	11,561,733	12,975,324	1,413,591	12.2
8140 Telephone	81,910	65,422	137,097	137,097	125,848	-11,249	-8.2
8141 Refuse Collection	11,565	9,120	24,350	24,350	26,000	1,650	6.7
8142 Electric	1,904,324	2,241,460	2,080,800	2,080,800	2,303,752	222,952	10.7
8144 Postage	208,071	220,759	439,723	439,723	443,158	3,435	0.7
8145 Taxes, Payroll and other	30,430	31,423	27,340	27,340	30,200	2,860	10.4
8149 Fiscal Agent/Bank Fees & Charges	1,060	1,060	7,500	7,500	7,500	0	0.0
8150 Cash Over and Short	0	199	0	0	0	0	0.0
8156 Insurance	223,298	198,088	195,892	195,892	229,400	33,508	17.1
8166 Real Estate Acquisition	4,680	0	0	0	0	0	0.0
8175 Material Overhead	-947,874	-710,089	-970,354	-970,354	-915,364	54,990	-5.6
8176 Utility Rebates	1,552,245	1,060,099	964,610	964,610	1,699,240	734,630	76.1
8177 Program Expenditures	3,780,552	3,713,369	4,029,410	4,029,410	4,150,292	120,882	3.0
8179 Prepayment of Costs	51,366	48,865	56,828	56,828	50,000	-6,828	-12.0
8180 Billed Costs	0	196	0	0	0	0	0.0
8181 Prior Year Program/Project Costs	15	1,096	0	0	0	0	0.0
8212 Permits and Fees	103,026	276,607	156,800	156,800	165,800	9,000	5.7
8213 Purch. Power-long term	40,899,985	38,853,189	38,578,170	38,578,170	44,413,736	5,835,566	15.1
8214 Overtime Meals	16,484	24,666	24,322	24,322	26,531	2,209	9.0
8216 Utility Assistance Rebate	249,116	107,591	399,250	399,250	399,250	0	0.0

GRAIL ANALYSIS

MSI:

DEPARTMENT: Water and Power

	FY 2003 ACTUAL	FY 2004 ACTUAL	FY 2005 ADOPTED	FY 2005 REVISED	FY 2006 RECOMMENDED	\$ CHANGE	%
8218 Vehicle Rental	6,061	43,514	37,000	37,000	35,250	-1,750	-4.7
8219	0	35	0	0	0	0	0.0
8221 Purchase Power-intrafund	0	0	110	110	1,000	890	809.0
8222 Purch. Power-short term	10,835,783	13,851,902	12,459,182	12,459,182	4,739,046	-7,720,136	-61.9
8223 Purch. Power-Transmission	10,281,755	12,317,909	10,376,621	10,376,621	10,302,815	-73,806	-0.7
8224 Purch. Power-Ancillary Sv	463,024	1,026,062	1,573,173	1,573,173	1,200,000	-373,173	-23.7
8226 Whls Energy for Resale	1,279,449	3,388,314	894,280	894,280	0	-894,280	-100.0
8228 Outside Services-intrafund	199,184	139,988	303,950	303,950	246,950	-57,000	-18.7
8229 Gas/Fuel-short term	10,439,322	9,329,678	11,379,784	11,379,784	6,327,334	-5,052,450	-44.3
8230 Advertising	336,757	282,479	382,000	382,000	383,500	1,500	0.3
8233 Wholesale Fuel for Resale	-167,600	1,900,330	750,000	750,000	750,000	0	0.0
8234 Distributed Generation Expense	0	0	44,000	44,000	44,000	0	0.0
8242 Sound P.A. System	8,213	0	0	0	0	0	0.0
8283 Emission Trading Allowanc	-6,200	-605	700,000	700,000	25,000	-675,000	-96.4
8284 Fuel Burned for Whlse Sal	211,692	1,682,813	3,216,838	3,216,838	1,557,290	-1,659,548	-51.5
8290 Cell Phone Reimbsmnt	0	-3,658	-61,510	-61,510	0	61,510	-100.0
8291 Purchased Power Renewbl	0	784,982	1,436,820	1,436,820	937,320	-499,500	-34.7
8292 ISO GMC Energy Exp	0	0	0	0	840,000	840,000	0.0
8294 ISO GMC Transmission Exp	0	0	0	0	1,560,000	1,560,000	0.0
8295 ISO System TAC	0	0	0	0	3,400,000	3,400,000	0.0
8677 Interest	0	0	8,477,463	8,477,463	8,383,923	-93,540	-1.1
8678 Amortized Discount	0	0	-27,568	-27,568	-102,633	-75,065	272.2
8705 Transfers to General Fund	0	0	13,341,445	13,341,445	17,115,375	3,773,930	28.2
8731 Transfers to Hahamongna	0	0	540,000	540,000	540,000	0	0.0
8802 Warehouse Store Issues	0	0	894,944	894,944	957,000	62,056	6.9
8803 Equipment Usage	0	0	71,575	71,575	149,868	78,293	109.3
8876 Bad Debt Expense	0	0	735,361	735,361	710,000	-25,361	-3.4
8877 Equipment Clearing	0	0	-209,000	-209,000	-475,000	-266,000	127.2
8879 Loss-Early Retrmt of Debt	0	0	132,252	132,252	108,464	-23,788	-17.9
*** TOTAL SERVICES AND SUPPLIES	101,893,324	142,457,373	136,342,837	136,342,837	138,960,302	2,617,465	1.9
EQUIPMENT							
8504 Equipment	0	103,056	674,500	674,500	1,075,500	401,000	59.4
8505 Automotive Equipment	0	645,160	535,000	535,000	564,999	29,999	5.6
8506 Computer Equipment	0	0	56,885	56,885	79,800	22,915	40.2
8507 Contra Capital	0	*****	0	0	0	0	0.0
8801 Depreciation	0	0	13,589,959	13,589,959	16,499,984	2,910,025	21.4
*** TOTAL EQUIPMENT	0	*****	14,856,344	14,856,344	18,220,283	3,363,939	22.6
*** SUBTOTAL	127,671,844	*****	183,154,541	184,980,247	195,741,540	10,761,293	5.8
INTERNAL SERVICE CHARGES							
8601 IS-Structural Maintenance	194,736	126,564	194,333	194,333	201,097	6,764	3.4
8602 IS-Tenant Improvements	35,145	23,777	16,070	16,070	16,070	0	0.0
8603 IS-Lockshop	7,686	6,868	0	0	0	0	0.0
8604 IS-Utilities & Insurance - HSEKPING	116,136	115,224	128,439	128,439	115,731	-12,708	-9.8
8605 IS-Housekeeping Serv	58,005	45,024	68,917	68,917	66,849	-2,068	-3.0
8606 IS-Floors and Windows	6,177	0	0	0	0	0	0.0
8607 IS-Printing	69,377	55,012	98,714	98,714	98,680	-34	-0.0

GRAIL ANALYSIS

MSI:

DEPARTMENT: Water and Power

	FY 2003 ACTUAL	FY 2004 ACTUAL	FY 2005 ADOPTED	FY 2005 REVISED	FY 2006 RECOMMENDED	\$ CHANGE	%
8608 IS-Mail Services	41,868	31,716	35,062	35,062	53,361	18,299	52.1
8609 IS-Telephones	208,031	159,191	233,774	233,774	218,462	-15,312	-6.5
8610 IS-System Management HP3000-HP957	6,276	2,712	0	0	0	0	0.0
8611 IS-Application Devel & Support	38,273	3,825	25,000	25,000	25,000	0	0.0
8612 IS-PC&Net Desktop Services	1,440	2,028	513	513	28,959	28,446	5545.0
8613 IS-Radio and Data Communicatn	93,204	67,104	125,629	125,629	132,988	7,359	5.8
8615 IS-Auto Body Repair	9,326	8,969	9,064	9,064	22,500	13,436	148.2
8616 IS-Fleet Maint - Equip Maintenance	456,142	314,214	223,865	223,865	537,692	313,827	140.1
8618 IS-Fleet Fuel/Lubricant	165,716	125,418	193,273	193,273	257,711	64,438	33.3
8620 Bldg Preventive Maintenanc e	56,256	36,564	69,892	69,892	70,202	310	0.4
8621 IS-Radio - Direct Request	13,210	697	0	0	0	0	0.0
8622 IS-Telephone - Usage	111,893	129,576	130,304	130,304	130,304	0	0.0
8623 IS-PC Training	6,630	0	10,124	10,124	10,124	0	0.0
8624 IS-Enterprise Network	329,004	245,880	377,196	377,196	437,888	60,692	16.0
8626 IS-Mail - Direct Request	14,005	2,839	5,168	5,168	6,868	1,700	32.8
8632 IS-GIS (Geographic Info)	13,032	12,171	37,267	37,267	87,360	50,093	134.4
8633 IS-IVR (Interactive Voice Response)	0	36,048	0	0	0	0	0.0
8634 IS-Security Srvcs City Ha ll	420	240	242	242	299	57	23.5
8641 IS-MS Licensing	0	0	0	0	42,074	42,074	0.0
8677 Interest	7,461,967	8,602,124	0	0	0	0	0.0
8678 Amortized Discount	-76,437	-102,633	-93,836	-93,836	0	93,836	-100.0
8703	0	705,570	0	0	0	0	0.0
8705 Transfers to General Fund	13,843,911	12,641,973	0	0	0	0	0.0
8731 Transfers to Hahamongna	0	450,000	0	0	0	0	0.0
8801 Depreciation	11,236,762	4,383,900	0	0	0	0	0.0
8802 Warehouse Store Issues	1,163,510	2,934,779	0	0	0	0	0.0
8803 Equipment Usage	88,098	389,394	0	0	0	0	0.0
8876 Bad Debt Expense	696,188	630,943	0	0	0	0	0.0
8877 Equipment Clearing	-203,637	-465,468	0	0	0	0	0.0
8878	-744,385	49,936,741	0	0	0	0	0.0
8879 Loss-Early Retrmt of Debt	108,464	108,464	0	0	0	0	0.0
*** TOTAL INTERNAL SERVICE CHARGES	35,626,429	81,767,448	1,889,010	1,889,010	2,560,219	671,209	35.5
*** TOTAL BUDGET	163,298,273	***** 185,043,551	186,869,257	198,301,759	11,432,502	6.1	
REVENUE							
6755 Svcs-Sewer Fund	22,334	23,805	23,805	23,805	24,519	714	2.9
6759 Svcs-Undrgrnd Utilities	30,826	32,085	32,085	32,085	33,048	963	3.0
6767 Svcs-Refuse Collctn Fund	149,688	159,575	159,575	159,575	164,363	4,788	3.0
6926 Investment Earnings	3,354,283	3,235,939	3,235,939	3,235,939	3,660,896	424,957	13.1
6929 Investment Earnings - Bon ds	0	140,000	140,000	140,000	125,000	-15,000	-10.7
6931 Interest Income	1,319	0	0	0	0	0	0.0

GRAIL ANALYSIS

MSI:

DEPARTMENT: Water and Power

	FY 2003	FY 2004	FY 2005	FY 2005	FY 2006	\$ CHANGE	%
	ACTUAL	ACTUAL	ADOPTED	REVISED	RECOMMENDED		
6933 Pool Invest-Unrealized Gn	742,909	250,000	250,000	250,000	250,000	0	0.0
6938 Invest Earn - Strand Inv	7,800,000	6,800,000	6,800,000	6,800,000	6,196,141	-603,859	-8.8
6939 SIS-Unrealized Gain/Loss	-2,000,000	750,000	750,000	750,000	750,000	0	0.0
6950 Rental Income JPL Parking	0	540,000	540,000	540,000	540,000	0	0.0
6977 Rental Income	477,883	40,280	40,280	40,280	43,430	3,150	7.8
7018 Salvage Sales	61,113	40,312	40,312	40,312	42,006	1,694	4.2
7029 Other Contributions-Pri.	1,411,381	2,810,000	2,810,000	2,810,000	3,081,000	271,000	9.6
7035 Garnishment Fees	0	1,200	1,200	1,200	1,000	-200	-16.6
7094 ISO Transmission Rev	0	0	0	0	250,000	250,000	0.0
7095 PTO-TRR	0	0	0	0	12,980,004	12,980,004	0.0
7101 Base Rate-Residential-Single Family	7,748,661	9,326,956	9,326,956	9,326,956	11,170,645	1,843,689	19.7
7102 Base Rate-Sm C&I Service	5,233,776	5,606,871	5,606,871	5,606,871	5,902,909	296,038	5.2
7103 Base Rate-Med C&I-Second	6,113,945	6,306,909	6,306,909	6,306,909	7,145,684	838,775	13.2
7104 Base Rate-Med C&I Primary	280,029	491,002	491,002	491,002	271,402	-219,600	-44.7
7109 Base Rate-Street Lighting	503,587	598,029	598,029	598,029	554,565	-43,464	-7.2
7110 Whls Pwr Sales-short term	3,724,875	894,280	894,280	894,280	0	-894,280	-100.0
7111 Whls Pwr Sales-long term	920,400	0	0	0	0	0	0.0
7112 Whls Gas/Fuel Sales	1,120,563	750,000	750,000	750,000	0	-750,000	-100.0
7114 Misc Service/Reconnection	48,235	161,599	161,599	161,599	200,000	38,401	23.7
7115 Other Sales & Service	63,575	118,223	118,223	118,223	140,000	21,777	18.4
7116 Diversion Penalty Revenue	5,000	5,100	5,100	5,100	0	-5,100	-100.0
7120 Fire Protection-Sur Insid	126,400	60,000	60,000	60,000	50,000	-10,000	-16.6
7122 Fire Protection Sur Out	21,600	10,000	10,000	10,000	15,000	5,000	50.0
7175 Public Benefit Charge	4,377,449	3,495,500	3,495,500	3,495,500	3,550,000	54,500	1.5
7185 Whls Transmission Sales	0	1,002,240	1,002,240	1,002,240	1,032,307	30,067	3.0
7186 Whls Ancillary Svcs Sales	3,000,000	1,800,000	1,800,000	1,800,000	4,000,000	2,200,000	122.2
7211 Rec Energy Ct-Sm Comm&Ind	9,932,813	10,693,347	10,693,347	10,693,347	11,559,327	865,980	8.0
7212 Rec Energy Ct-Med C&I Sec	15,921,971	15,745,136	15,745,136	15,745,136	16,106,349	361,213	2.2
7213 Rec Energy Ct-Med C&I Pri	779,903	1,289,621	1,289,621	1,289,621	1,315,775	26,154	2.0
7214 Rec Energy Ct-Lrg C&I Sec	14,258,083	18,351,514	18,351,514	18,351,514	19,263,765	912,251	4.9
7215 Rec Energy Ct-Lrg C&I Pri	12,650,000	7,333,839	7,333,839	7,333,839	7,698,138	364,299	4.9
7216 Rec Energy Ct- ST&TS	1,082,902	1,260,232	1,260,232	1,260,232	1,197,194	-63,038	-5.0
7217 Rec Trans Ct-Sm Comm &Ind	2,888,778	2,862,830	2,862,830	2,862,830	2,864,747	1,917	0.0
7218 Rec Trans Ct-Med C&I Pri	141,612	232,069	232,069	232,069	231,640	-429	-0.1
7219 Rec Trans Ct-Lrg C&I Secd	2,660,239	3,338,706	3,338,706	3,338,706	3,421,944	83,238	2.4
7228 Base Rate-Resid Multi Fam	4,172,356	2,581,505	2,581,505	2,581,505	0	-2,581,505	-100.0
7235 Base Rate-Lg C&I Primary	4,230,205	2,282,828	2,282,828	2,282,828	2,368,902	86,074	3.7
7236 Base Rate-Large C&I Secnd	5,628,535	7,145,726	7,145,726	7,145,726	6,682,001	-463,725	-6.4
7239 Muncpl Sls-Summer Teir 1	0	65,944	65,944	65,944	72,965	7,021	10.6
7240 Muncpl Sls-Summer Tier 2	0	141,066	141,066	141,066	293,766	152,700	108.2
7241 Municipal Standby Chrgs	0	222,264	222,264	222,264	188,902	-33,362	-15.0
7249 Recovered Energy Cost-Res	18,455,619	19,891,022	19,891,022	19,891,022	21,093,977	1,202,955	6.0
7250 InsideCity Standby Chgs	6,415,000	7,186,538	7,186,538	7,186,538	4,976,753	-2,209,785	-30.7
7251 InsideCity Summer-Tier 1	1,586,789	1,540,212	1,540,212	1,540,212	1,488,996	-51,216	-3.3
7252 InsideCity Summer-Tier 2	3,466,643	5,745,298	5,745,298	5,745,298	5,986,700	241,402	4.2
7253 InsideCity Summer-Tier 3	2,921,092	1,794,889	1,794,889	1,794,889	2,260,128	465,239	25.9
7254 InsideCity Winter-Tier 1	1,282,291	1,191,311	1,191,311	1,191,311	1,151,697	-39,614	-3.3
7255 InsideCity Winter-Tier 2	2,917,594	3,811,213	3,811,213	3,811,213	3,971,350	160,137	4.2
7256 InsideCity winter-Tier 3	2,602,541	895,084	895,084	895,084	1,127,092	232,008	25.9
7257 InsideCity Fire Protctn	576,000	750,000	750,000	750,000	842,540	92,540	12.3

GRAIL ANALYSIS

MSI:

DEPARTMENT: Water and Power

	FY 2003 ACTUAL	FY 2004 ACTUAL	FY 2005 ADOPTED	FY 2005 REVISED	FY 2006 RECOMMENDED	\$ CHANGE	%
7258 OutsideCity Standby Chgs	1,103,000	1,318,680	1,318,680	1,318,680	1,030,232	-288,448	-21.8
7259 OutsideCity Sum-Tier 1	428,941	365,023	365,023	365,023	352,885	-12,138	-3.3
7260 OutsideCity Sum-Tier 2	555,457	1,377,909	1,377,909	1,377,909	1,435,805	57,896	4.2
7261 OutsideCity Sum Tier 3	763,463	719,156	719,156	719,156	905,562	186,406	25.9
7262 OutsideCity Win-Tier 1	288,145	274,151	274,151	274,151	265,034	-9,117	-3.3
7263 OutsideCity Win-Tier 2	387,746	794,486	794,486	794,486	827,868	33,382	4.2
7264 OutsideCity Win-Tier 3	564,492	273,584	273,584	273,584	344,497	70,913	25.9
7266 CIC-Inside City	214,000	4,959,629	4,959,629	4,959,629	5,123,526	163,897	3.3
7267 CIC-Outside City	119,609	1,222,174	1,222,174	1,222,174	1,279,506	57,332	4.6
7268 CIC-Municipal	261,310	244,375	244,375	244,375	252,974	8,599	3.5
7269 MunicipSls Summer-Tier 3	220,187	287,534	287,534	287,534	122,133	-165,401	-57.5
7270 MunicipSls Winter-Tier 1	75,591	48,056	48,056	48,056	56,169	8,113	16.8
7271 MunicipSls Winter-Tier 2	171,993	124,699	124,699	124,699	191,027	66,328	53.1
7272 MunicipSls Winter-Tier 3	155,421	155,484	155,484	155,484	57,597	-97,887	-62.9
7285 PWAC Public Wtr Access Ch	1,000,500	1,416,007	1,416,007	1,416,007	2,903,223	1,487,216	105.0
7292 Whsle Energy Sales - ISO	3,418,400	3,216,838	3,216,838	3,216,838	1,557,290	-1,659,548	-51.5
7295 Recvd Trans Costs (Resid)	3,434,774	3,692,643	3,692,643	3,692,643	3,819,167	126,524	3.4
7296 Rec Trans Ct-Sm Comm&Ind	1,875,822	2,028,707	2,028,707	2,028,707	2,138,316	109,609	5.4
7297 Rec Trans Ct - ST&TS	200,930	233,821	233,821	233,821	216,828	-16,993	-7.2
7299 Rec Trans Ct-Lrg C&I Pri	2,355,428	1,357,366	1,357,366	1,357,366	1,389,904	32,538	2.3
7301 Mrchndise Jobng & Cntrct	355,467	334,000	334,000	334,000	340,000	6,000	1.7
7302 Misc Non-Op Income	361,641	539,357	539,357	539,357	420,000	-119,357	-22.1
7304 Gain/Loss Capital Assets	-90,000	0	0	0	0	0	0.0
7305 Bad Debt Recovery	105,721	160,752	160,752	160,752	201,752	41,000	25.5
7306 Fire Hydrant Installatio	38,000	40,000	40,000	40,000	90,000	50,000	125.0
7310 JPL VOC Reimbursement	450,000	200,000	200,000	200,000	200,000	0	0.0
7315 Service Fees-intrafund	36,000	454,000	454,000	454,000	425,000	-29,000	-6.3
7316 Service Fees-Interfund	59,500	45,000	45,000	45,000	45,000	0	0.0
7317 Svc&Meter Fees/Chrgs	2,400	0	0	0	0	0	0.0
7318 Reclaimed Water Reimb.	0	0	0	0	25,000	25,000	0.0
7966 Bank Merchant Fees	-86,208	-162,395	-162,395	-162,395	-210,000	-47,605	29.3
*** TOTAL FUNDING	178,738,527	187,523,135	187,523,135	187,523,135	204,144,862	16,621,727	8.8