



# THE UNIVERSITY OF TENNESSEE BOARD OF TRUSTEES

FINANCE AND ADMINISTRATION COMMITTEE	
Thursday, June 23, 2022	Ballroom, Student Union
1:00 p.m. (EDT)/12:00 p.m. (CDT)	Knoxville, TN

## AGENDA

- I. Call to Order and Roll Call
- II. Opening Remarks of the Committee Chair
- III. Requests to Address the Board (if appropriate for this Committee)
- IV. [Annual Financial Report – Information](#)..... Tab 1
- V. [Report on Financial Performance – Information](#)..... Tab 2
  - A. [Discussion of Tuition, Fees and Affordability](#) ..... Tab 2.1
- VI. [FY 2022-23 Operating Budget \(including Salary Plan, Student Tuition and Fees, and Room and Board Rates\) – Action](#)..... Tab 3
- VII. [Capital Projects – Action](#)
  - A. [Capital Outlay Funding Requests, FY 2023-24 through FY 2027-28](#) ..... Tab 4
  - B. [Capital Maintenance Funding Requests, FY 2023-24 through FY 2027-28](#) ..... Tab 5
  - C. [Revenue/Institutionally Funded Capital Projects, FY 2023-24](#)..... Tab 6
  - D. [Capital Demolition Funding Requests, FY 2023-24](#) ..... Tab 7
- VIII. [Redefining the Future of Neyland Stadium \(UTK\) – Action](#)..... Tab 8
- IX. [Master Plan \(UTM\) – Action](#) ..... Tab 9
- X. [Acquisition of 888 East Third Street, Chattanooga, TN \(UTC\)](#) ..... Tab 10
- XI. [Committee Consent Agenda – Action](#) ..... Tab 11
  - A. [Minutes of the Last Meeting](#)..... Tab 11.1
  - B. [Ratification of Quasi-Endowments Created during FY 2021-22](#)..... Tab 11.2
  - C. [Procedures Governing Compensation Increases during FY 2022-23](#) ..... Tab 11.3
  - D. [Acquisitions of Properties at 417 West Flower Street and 635 West Madison Street \(UTS\)](#) ..... Tab 11.4
  - E. [Alcoa Highway/UT Lifestar Road Easements \(UTK\)](#) ..... Tab 11.5
  - F. [Sale or Transfer of Gift Property Not Held for Institutional Use \(UTIA/UTM\)](#) ..... Tab 11.6

XII. Other Business

*[Note: Under the Bylaws of the Board, items not appearing on the agenda may be considered only upon an affirmative vote representing a majority of the total voting membership of the Committee. Other business necessary to come before the Committee at this meeting should be brought to the attention of the Committee Chair or Board Secretary before the meeting.]*

XIII. Closing Remarks

XIV. Adjournment

Information Items ..... Tab 12

A. Annual Report of Naming Interior Spaces and Grounds ..... Tab 12.1

B. President’s Report on Use of Student Programs and Services Fee Funds ..... Tab 12.2

C. Endowment Investment Report..... Tab 12.3

D. Disclosure of Additional Revenue/Institutionally Funded Capital Projects for  
FY 2021-22 ..... Tab 12.4

E. Disclosure of Additional Revenue/Institutionally Funded Capital Projects for  
FY 2022-23 ..... Tab 12.5



# THE UNIVERSITY OF TENNESSEE BOARD OF TRUSTEES

---

## AGENDA ITEM SUMMARY

Meeting Date: June 23, 2022

Committee: Finance and Administration

Item: **Annual Financial Report**

Type: Information

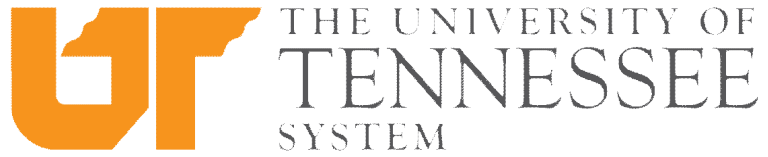
Presenter: Luke Lybrand, Treasurer, UT System

### **Background Information**

The Annual Financial Report, FY 2021 (“Report”) provides a comprehensive entity-wide perspective of the University’s assets, liabilities, net position, revenues, expenses, changes in net position and cash flows. The financial statements in the Report have been prepared in accordance with generally accepted accounting principles as prescribed by the Governmental Accounting Standards Board. The management of the University of Tennessee is responsible for the integrity and objectivity of these financial statements.

The financial statements have been audited by the State of Tennessee, Comptroller of the Treasury, Division of State Audit. The auditor’s opinion is based on audit procedures described in their letter on page 3 of the Report, which includes understanding University systems, procedures, and internal controls and performing tests and other auditing procedures sufficient to provide reasonable assurance that the financial statements are not materially misleading nor do they contain material errors.

The full Report is available at: [Annual Financial Report 2021](#)



# Annual Financial Report 2021 Audited

# Synopsis

FY 2021 financial performance was positive, supported by investment income and Higher Education Emergency Relief Fund (HEERF)

Cash, investments and receivables up with strong market performance

Net position increased \$396 million with prudent financial management and strong investment returns

# FY 2021 Income Statement

## Revenues

- Investment income up in line with market returns
- Grants and contracts driven up by \$48 million of HEERF
- All Other Revenue decline driven by reductions in Capital Appropriations and Gifts

## Expenses

- Salaries/Benefits essentially flat
- Utilities, Supplies and Other Services spending down at UTK, UTC but up at the Health Science Center

All \$ presented in thousands

	FY21 Actuals	FY20 Actuals	21 Actuals vs. 20 Actuals	
			Variance (\$thousands)	Variance (%)
<b>REVENUES</b>				
Net Tuition and Fees	536,072	532,924	3,148	0.6%
Grants and Contracts	823,391	761,749	61,642	8.1%
Auxiliaries	224,720	244,059	(19,340)	-7.9%
State Appropriations	659,473	664,740	(5,268)	-0.8%
Investment Income	264,917	66,525	198,392	298.2%
All Other Revenue	254,123	326,368	(72,245)	-22.1%
<b>Total Revenue</b>	<b>2,762,695</b>	<b>2,596,365</b>	<b>166,330</b>	<b>6.4%</b>
<b>EXPENSES</b>				
Salaries	1,182,616	1,168,559	14,057	1.2%
Benefits	397,841	408,745	(10,904)	-2.7%
Utilities, supplies & other	497,422	533,927	(36,506)	-6.8%
Other expenses	288,149	280,035	8,114	2.9%
<b>Total Expenses</b>	<b>2,366,028</b>	<b>2,391,267</b>	<b>(25,239)</b>	<b>-1.1%</b>
<b>Impact on Net Position</b>	<b>396,667</b>	<b>205,098</b>	<b>191,568</b>	<b>93.4%</b>

# FY 2021 Balance Sheet

## Assets

- Investments up with very strong returns
- Prudent financial management results in increased cash
- Capital Assets increased with several facilities and renovations that came on-line in FY21

## Liabilities

- Increase in Accounts Payable and Accrued Liabilities primarily driven by tax deferral that was allowed in the CARES Act
- All other liabilities increased with Assets Held for the UT Foundation up \$113 million

All \$ presented in thousands

	FY21 Audited	FY20 Audited	21 Audited vs. 20 Audited Variance (\$thousands)	Variance (%)
<b>ASSETS &amp; DEFERRED OUTFLOWS</b>				
Cash	1,484,473	1,352,136	132,337	9.8%
Investments	1,377,600	1,037,122	340,478	32.8%
Capital Assets	2,981,646	2,908,748	72,898	2.5%
Receivables	240,979	198,796	42,182	21.2%
All Other Assets	165,152	166,399	(1,247)	-0.7%
<b>Total Assets</b>	<b>6,249,849</b>	<b>5,663,202</b>	<b>586,648</b>	<b>10.4%</b>
<b>LIABILITIES</b>				
Bonds Payable	1,099,336	1,070,553	28,783	2.7%
Pension Obligation & Def. Inflow	324,856	315,672	9,184	2.9%
Act Payable and Accrued Liab.	221,701	180,186	41,515	23.0%
Unearned Revenue	69,371	63,393	5,978	9.4%
All Other Liabilities	664,845	560,324	104,521	18.7%
<b>Total Liabilities</b>	<b>2,380,109</b>	<b>2,190,128</b>	<b>189,981</b>	<b>8.7%</b>
<b>NET POSITION</b>				
Net Investment in Capital Assets	1,904,700	1,862,267	42,433	2.3%
Restricted Nonexpendable	546,382	534,516	11,866	2.2%
Restricted Expendable	705,384	498,978	206,406	41.4%
Unrestricted	713,274	577,312	135,963	23.6%
<b>Total Net Position</b>	<b>3,869,740</b>	<b>3,473,073</b>	<b>396,667</b>	<b>11.4%</b>

# Bottomline Impacts for Fiscal Year 2021

## Key notes

- Revenues up 6.4%
- Expenses down 1.1%
- Investment balances increased \$340 million

All \$ presented in thousands

	FY21 Audited	FY20 Audited	21 Audited vs. 20 Audited	
			Variance (\$thousands)	Variance (%)
<b>REVENUES</b>	2,762,695	2,596,365	166,330	6.4%
<b>LESS EXPENSES</b>	2,366,028	2,391,267	(25,239)	-1.1%
<b>Impact on Net Position</b>	396,667	205,098	191,568	93.4%





# THE UNIVERSITY OF TENNESSEE BOARD OF TRUSTEES

---

## AGENDA ITEM SUMMARY

Meeting Date: June 23, 2022

Committee: Finance and Administration

Item: **Report on Financial Performance**

Type: Information

Presenter: David L. Miller, Senior Vice President and Chief Financial Officer

### **Background Information**

The attached materials are presented to contribute to the body of financial reports periodically provided to the Board of Trustees. This set of tables provides details summarizing the first ten months of fiscal year 2021-22 compared to the same time last year and to the FY 2022 operating budget. The information also tracks revenue and expenses from FY 2016 through FY 2022.

The tables on the following pages provide revenue and expense data by institution and for the total UT System. For the total UT System, during this period total revenue is 10.5% above the same time last year. Total expenses are 9.6% above the same time last year. This represents more normalized operations compared to the two previous fiscal years.

**UT System Financial Update**  
**First 10 Months of FY22: July 1 through April 30**  
**Current Operating Funds (Unrestricted & Restricted)**

\$-millions	Year-to-Date		Full Fiscal Year		
	Current Fiscal Year	Compared to Last Year	Projected for FY22	Compared to Last Year	Compared to Budget
<b>REVENUES</b>					
Unrestricted E&G Funds	\$ 1,578.9	8.7%	\$ 1,737.7	6.8%	2.7%
Unrestricted Auxiliary Funds	210.6	40.4%	293.7	22.3%	10.2%
Restricted (Grants, Contracts, Gifts, Endowments)	725.4	7.6%	840.3	2.9%	0.0%
<b>TOTAL</b>	<b>\$ 2,514.9</b>	<b>10.5%</b>	<b>\$ 2,871.7</b>	<b>7.0%</b>	<b>2.6%</b>
<b>EXPENSES</b>					
Unrestricted E&G Funds	\$ 1,320.8	8.7%	\$ 1,601.2	6.5%	-11.3%
Unrestricted Auxiliary Funds	232.9	19.3%	271.9	15.7%	6.7%
Restricted (Grants, Contracts, Gifts, Endowments)	700.4	8.4%	840.3	7.2%	0.0%
<b>TOTAL</b>	<b>\$ 2,254.1</b>	<b>9.6%</b>	<b>\$ 2,713.4</b>	<b>7.5%</b>	<b>-6.5%</b>

*Expenses include transfers for debt service.*

#### GENERAL OBSERVATIONS

Large year-over-year increases in revenues and expenses as UT resumes normal operations  
 Strong performance YTD compared to budget; projecting additions to expendable net assets  
 \$46M salary pool; \$440M financial aid; \$80M-\$110M increase in unrestricted expendable net assets

#### UNRESTRICTED E&G FUNDS

Revenue growth of 7%-8% or \$105-\$115 million:

\$48.9M - state appropriations (not including UT Southern)

\$40M-\$43M - tuition & fees (FTE enrollments up 3.2% at Knoxville and Southern; out-of-state enrollments jumped 17.6% (23% at UTK); fees suspended during pandemic are being assessed in 2021-22)

\$18.4M - addition of UT Southern

Expense growth of 6%-7% or \$95-\$105 million:

\$35M - 4% salary pool

\$16M - addition of UT Southern

8% increase in institutionally-funded financial aid

\$35M increase in general operating expenses as operations resume normal levels and due to inflation

Operating surplus of \$95-\$110 million to help fund capital projects and set aside for future needs

#### UNRESTRICTED AUXILIARY FUNDS

Revenue growth of 23% or \$53 million as auxiliaries recover from two years of curtailed operations

\$23M Housing; \$16M UTK Athletics; \$5M Bookstores; \$6M Dining/Parking/Misc.; \$3.4M UT Southern

Expense growth of 16% or \$36.8 million:

Resumption of normal operations

\$3.2 - portion of salary pool funded by auxiliaries

\$3.4 - addition of UT Southern

Operating surplus of \$20-\$22 million to help fund capital projects and set aside for future needs

#### RESTRICTED GRANTS, CONTRACTS, GIFTS & ENDOWMENTS

Revenues up \$23M over last year:

Most of the increase came from federal grants & contracts

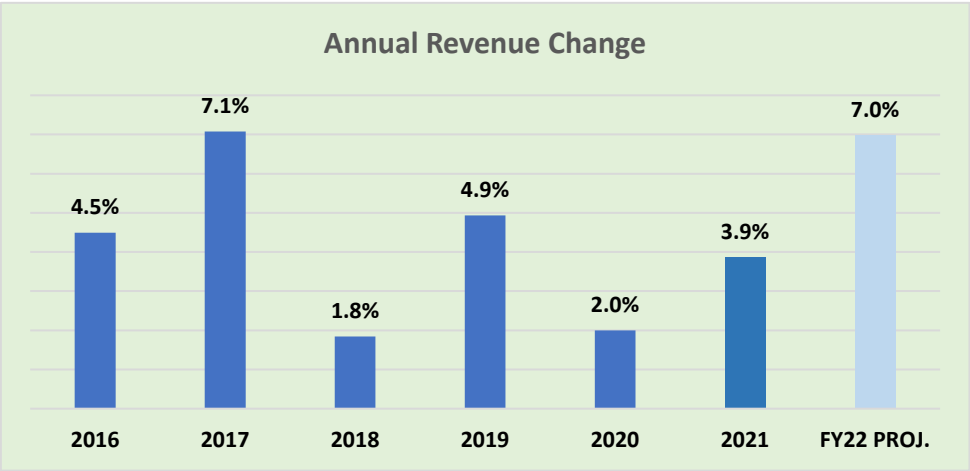
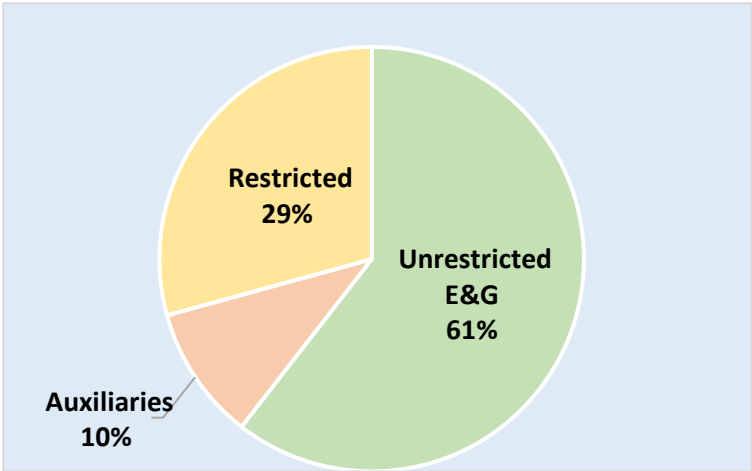
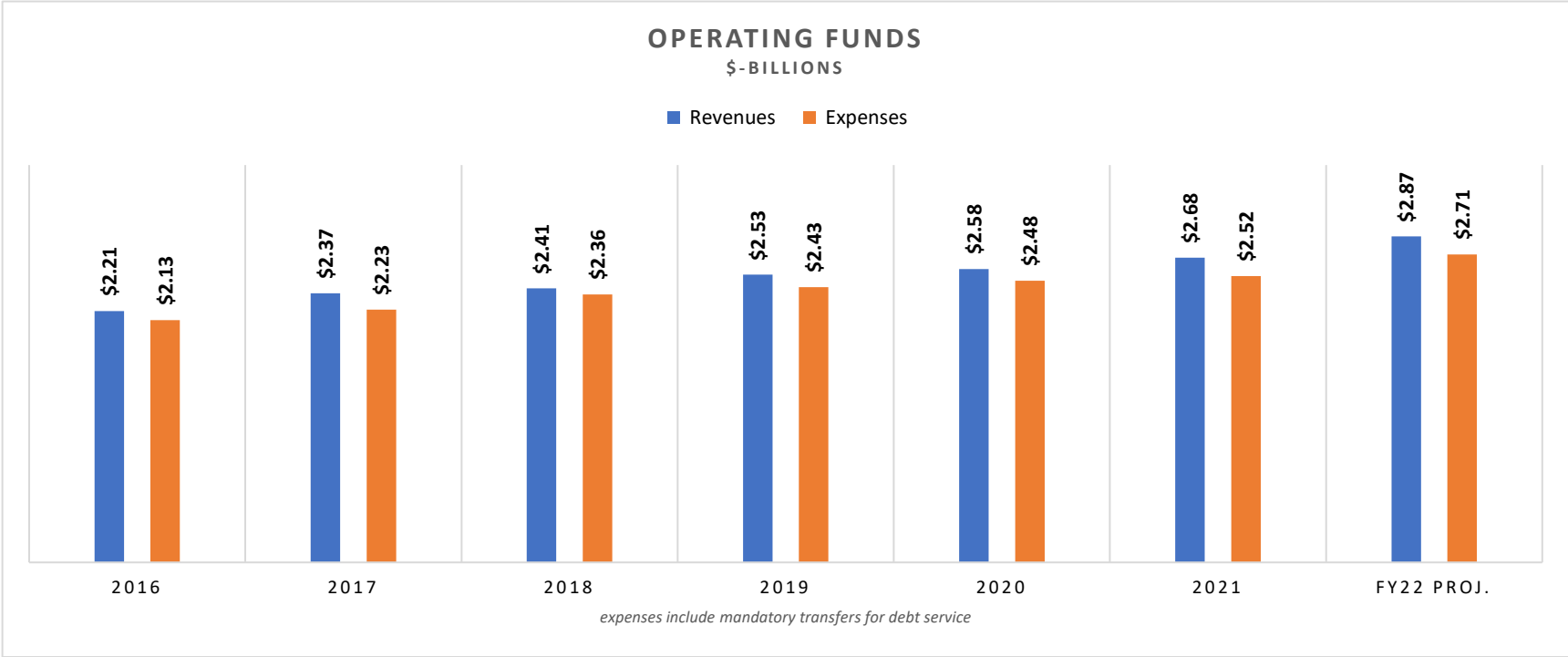
Includes some of the COVID HEERF grants awarded last year that extended into FY22

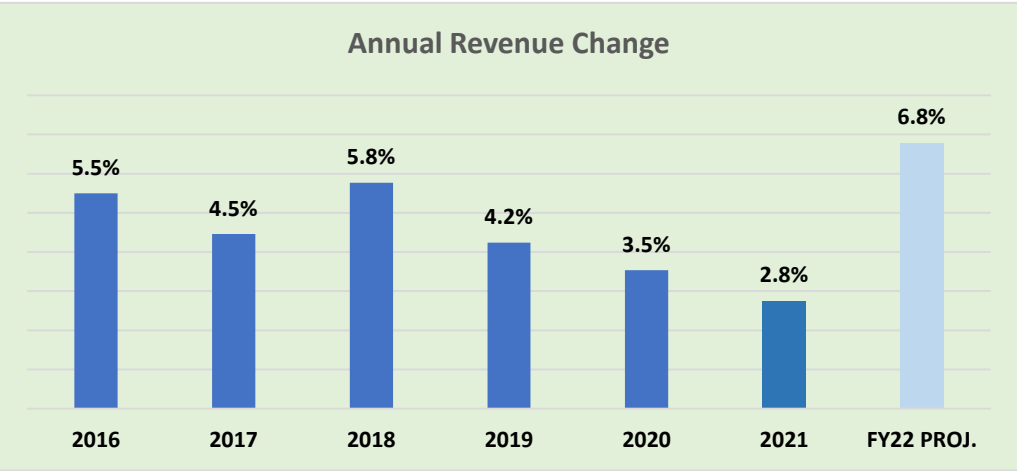
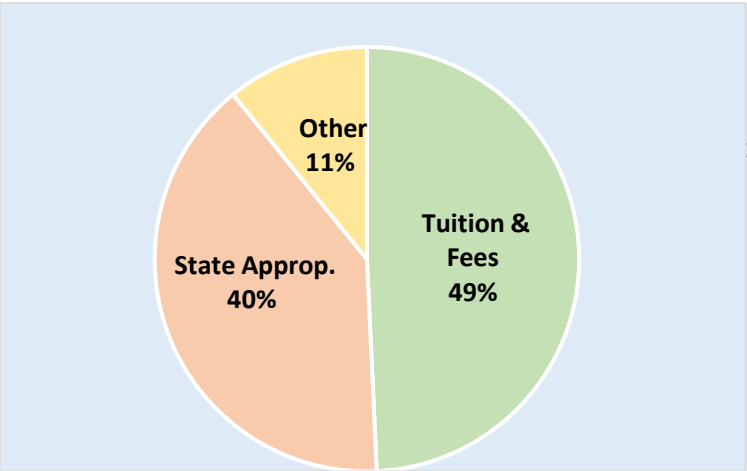
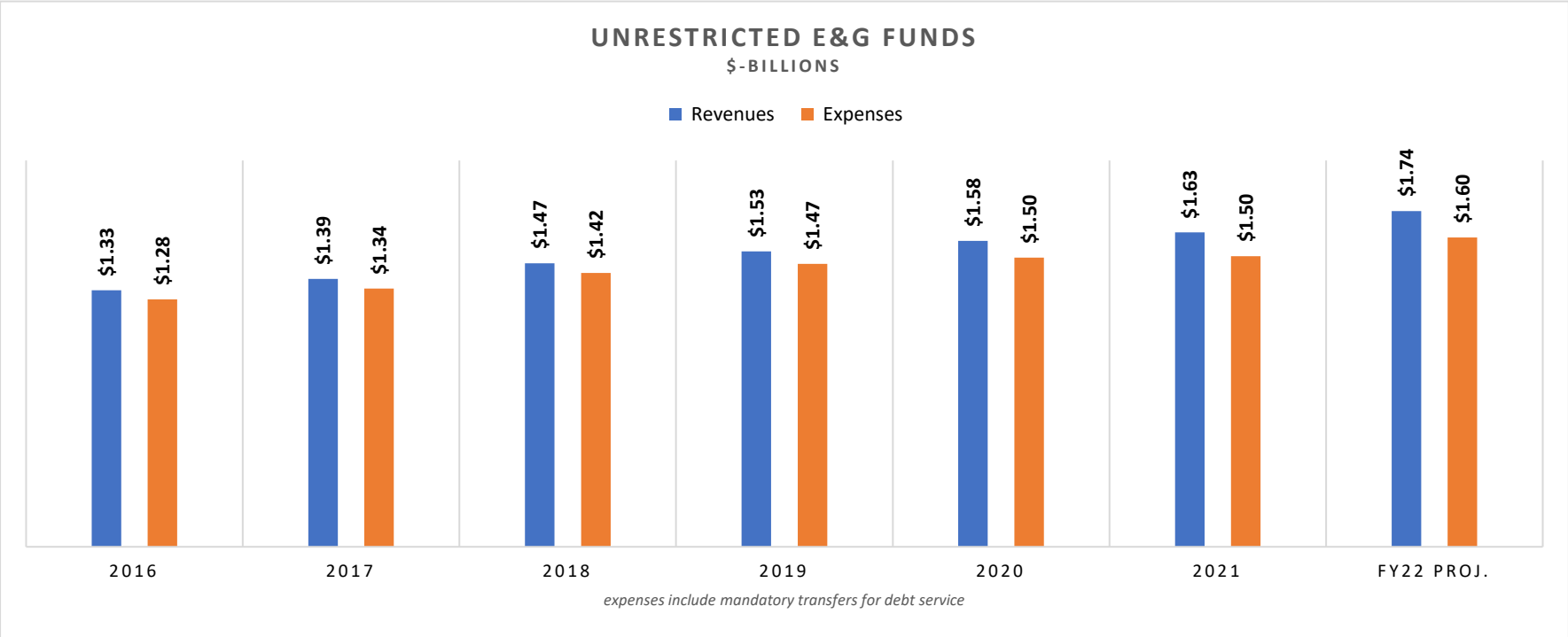
Expense up \$56M over last year:

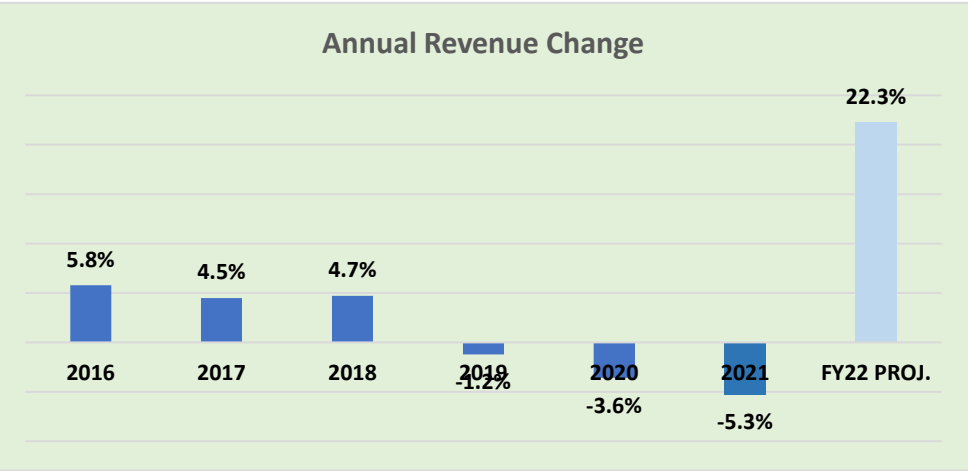
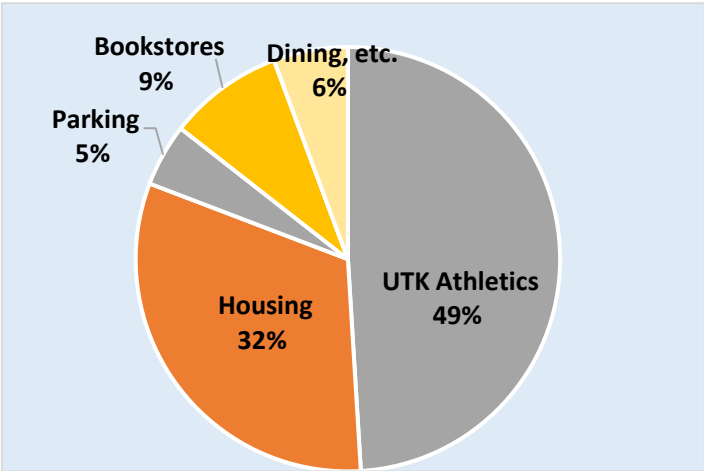
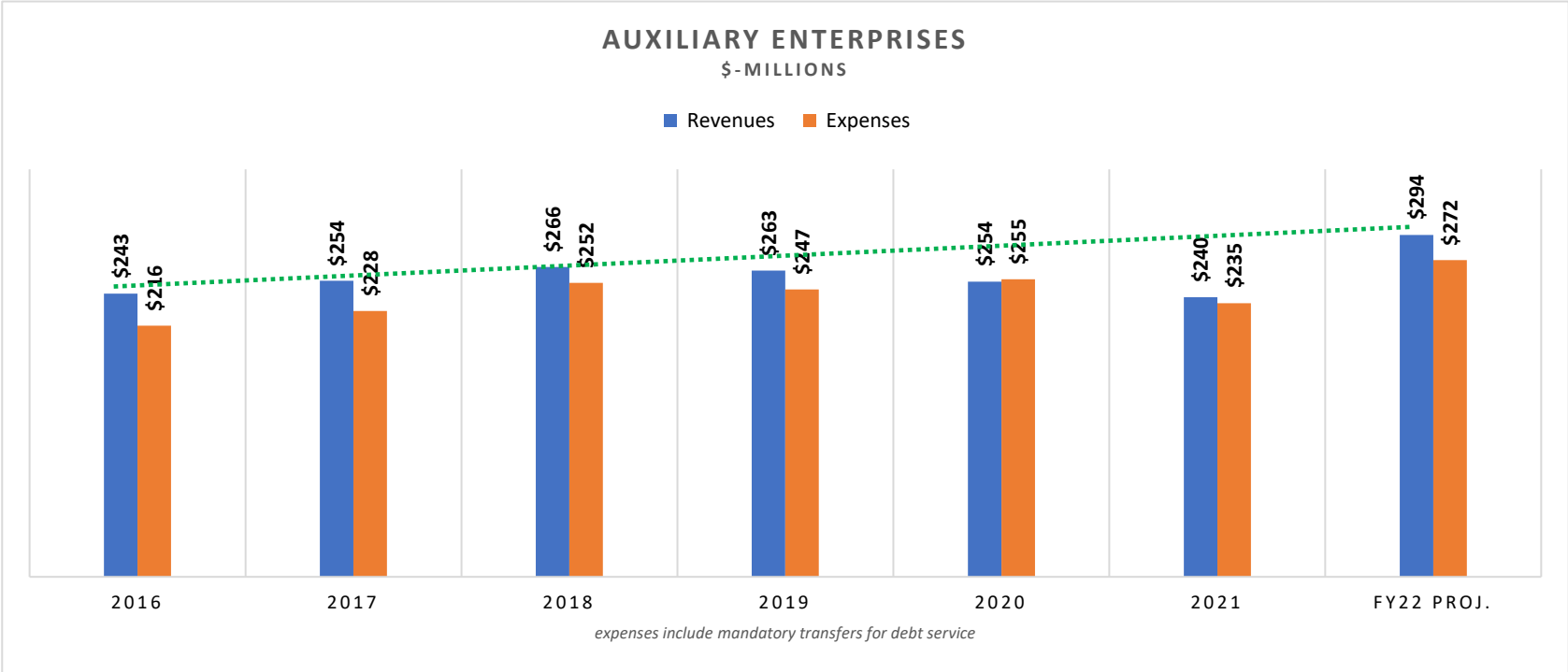
\$8M - portion of salary pool funded by grants, contracts, gifts & endowments

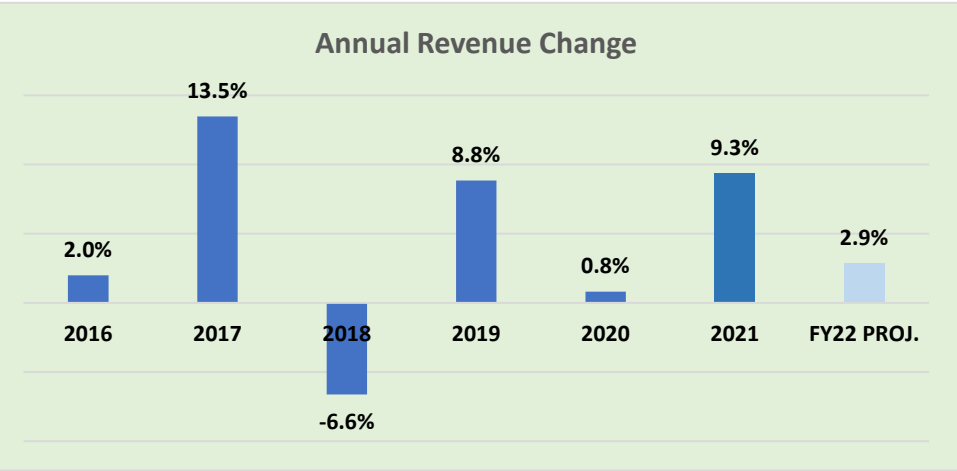
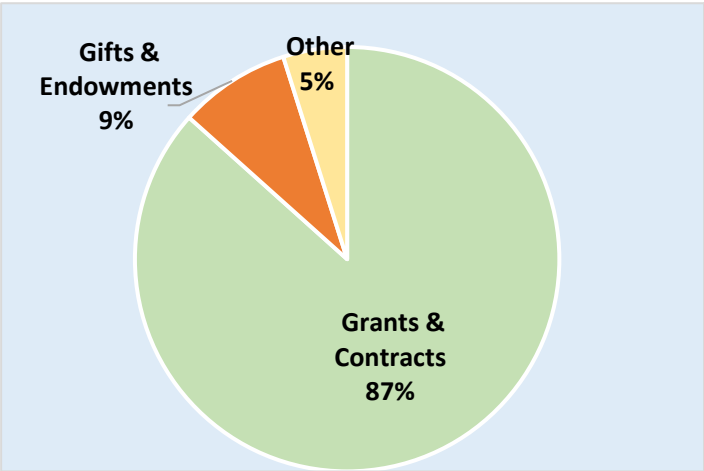
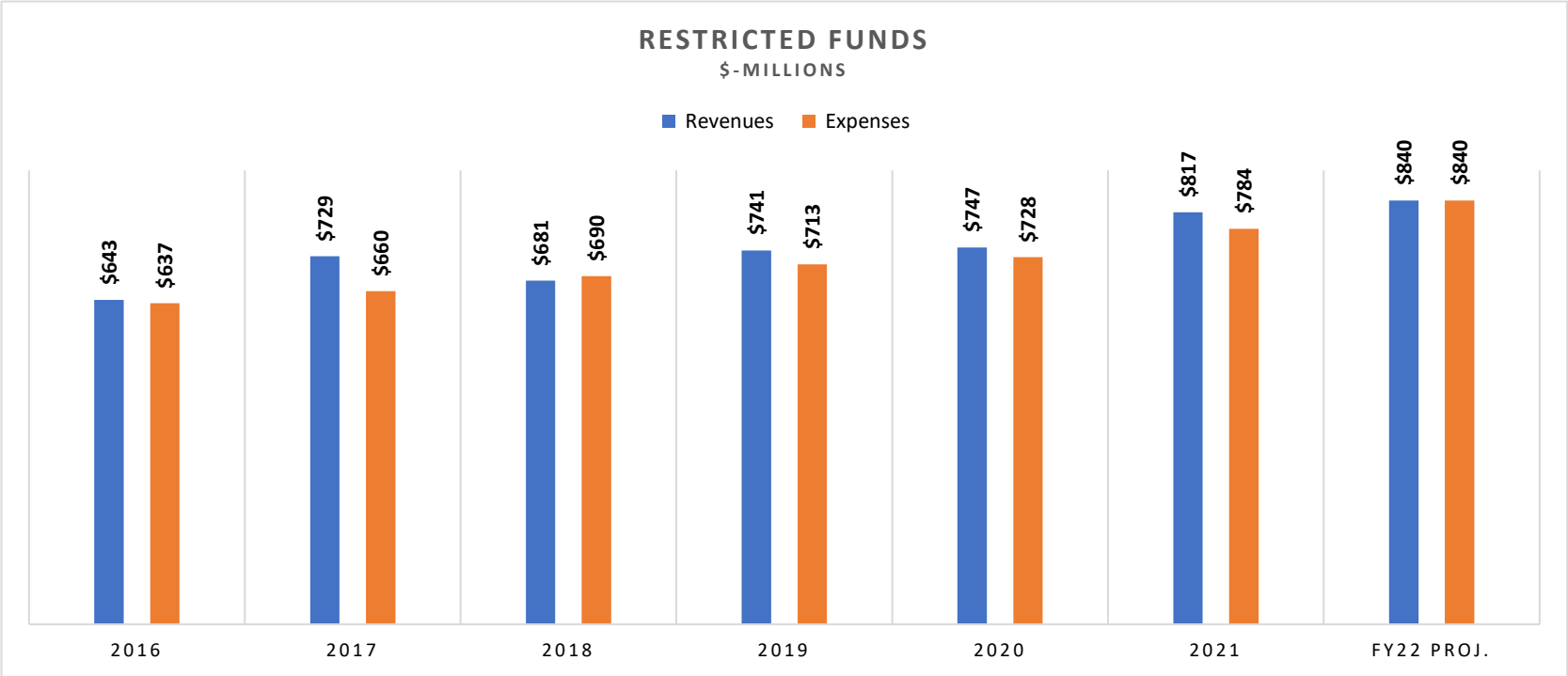
\$15M - increase in student financial aid (6.5%)

Expense items charged to federal COVID HEERF grants





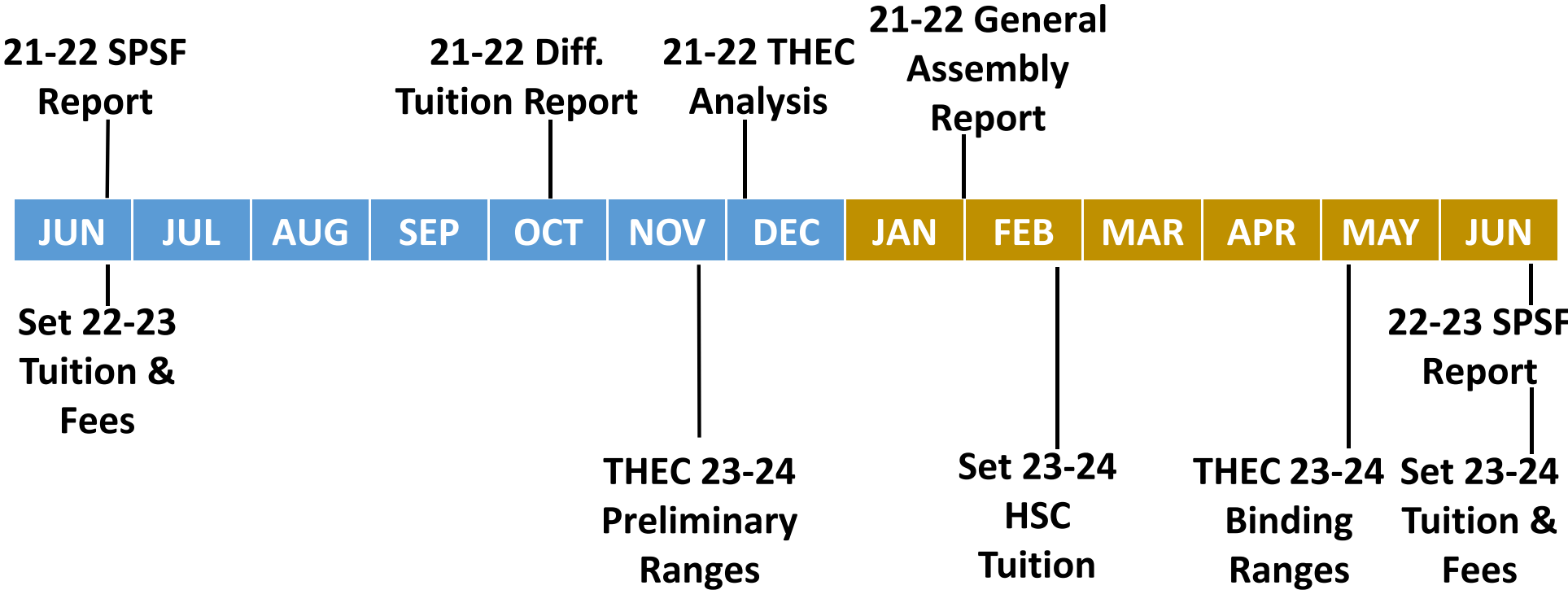




# Tuition & Fee Overview

## Process, Policies and Types of Fees

# Tuition & Fee Milestones Over the Next Year

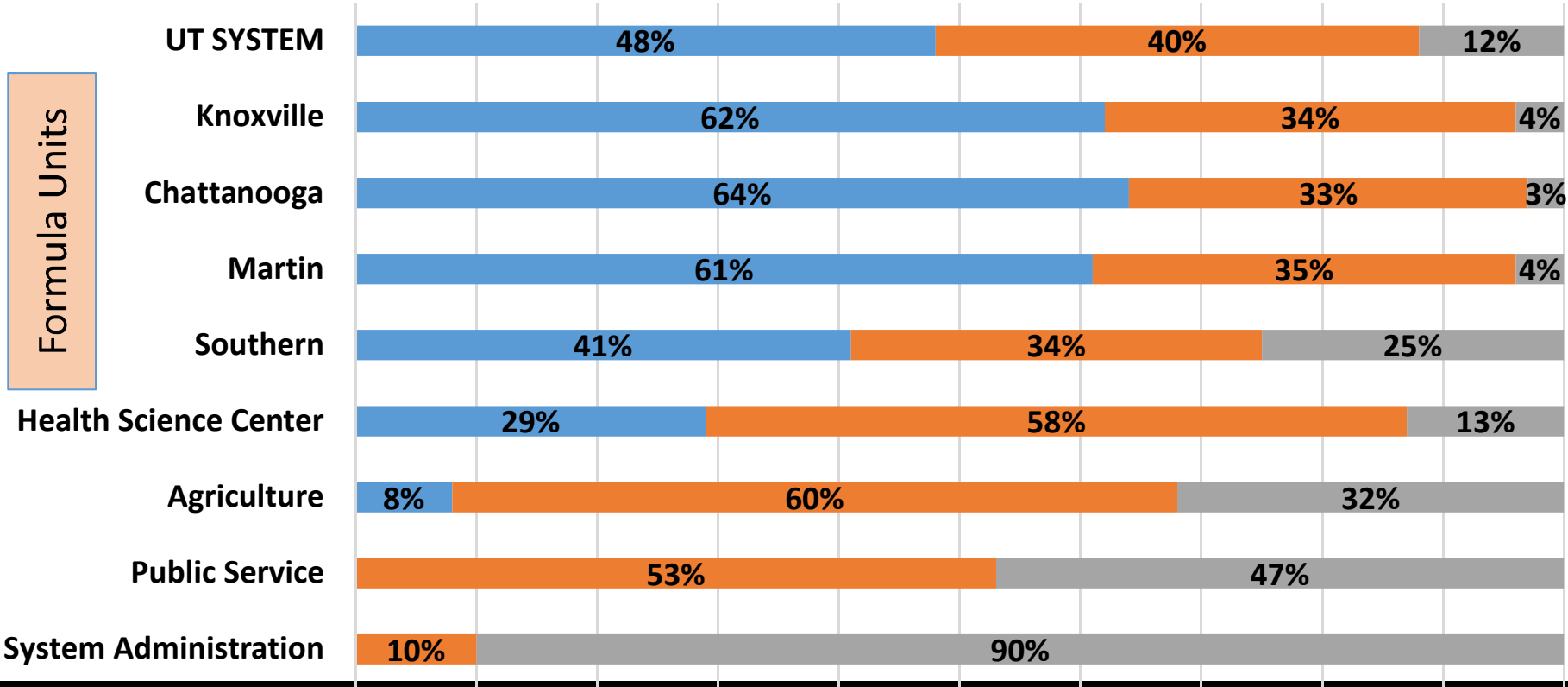




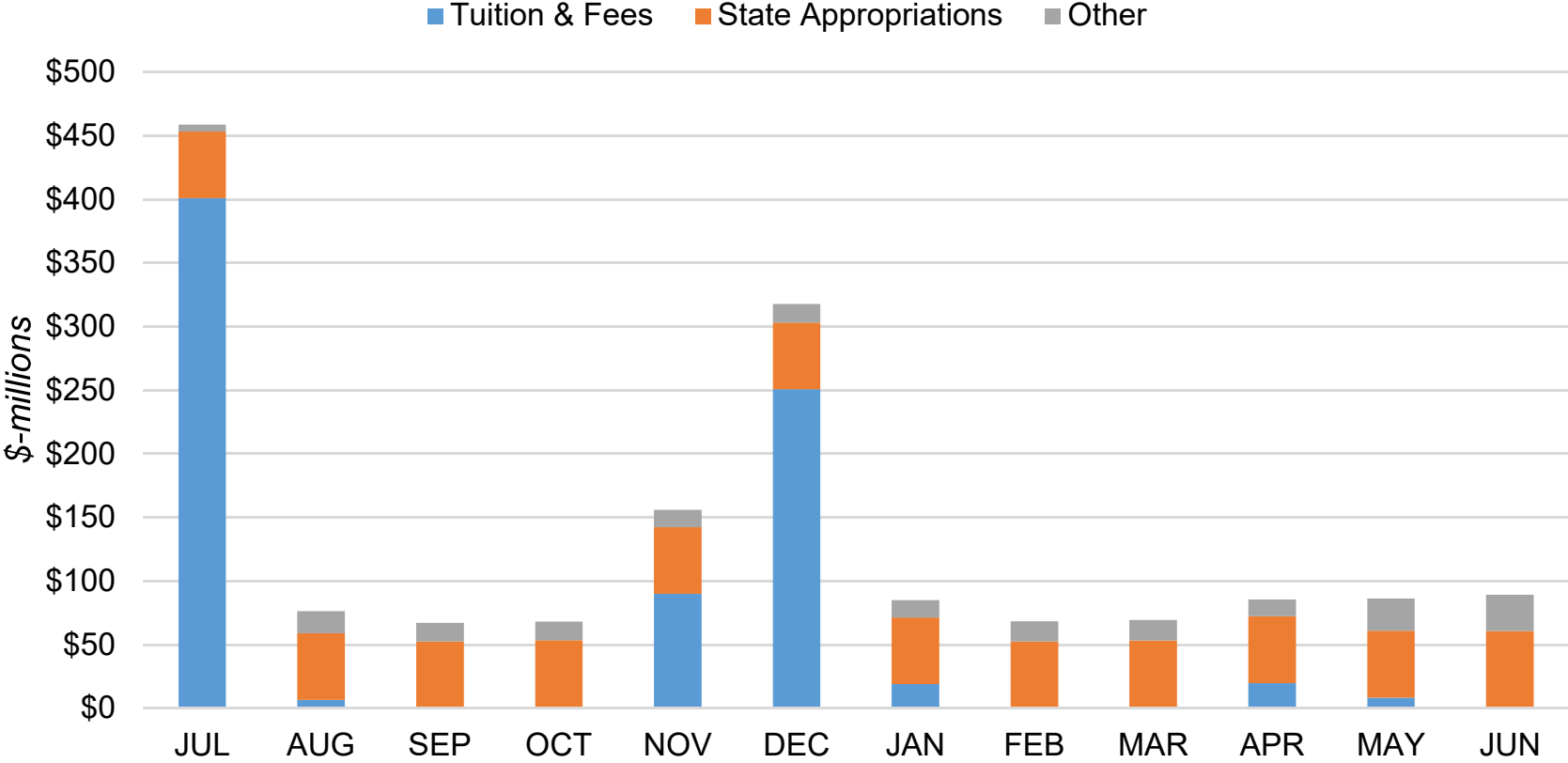
# Unrestricted E&G Revenues by Source

Tuition & Fees State Other

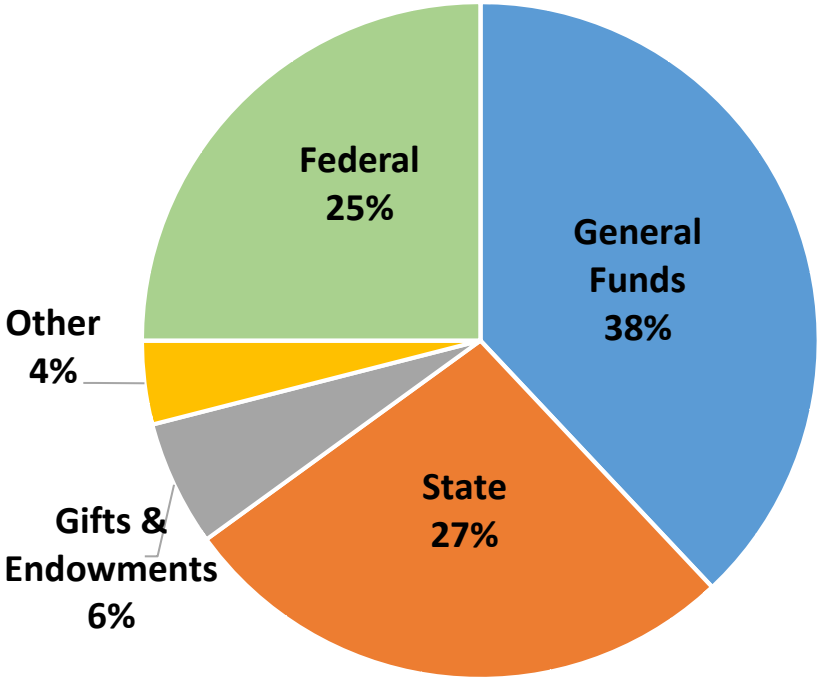
Formula Units



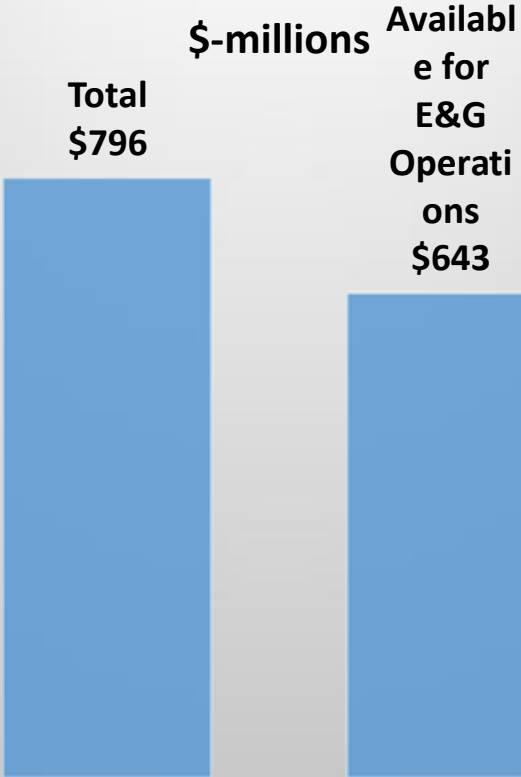
# Unrestricted E&G Revenue by Month



### FY21 Scholarships, Grants, and Waivers \$406 million



### FY21 Tuition & Fee Revenues \$-millions



# Rules & Regulations

- Over one hundred Tennessee laws
- TCA 49-9-209 (UT Focus Act): Board sets tuition & fees
- TCA 49-9-105: Board sets rules on residency status
- Federal laws on financial aid (DoE, DoD, VA)

# Rules & Regulations

- UT Bylaws (Appendix A, items 5 and 6)
- Board Policy on Approval of Student Fees (BT0016)
- Board Policy on a Student Programs and Services Fee (BT0011)

# Fees Subject to Board Approval

- Maintenance Fee (aka “In-State Tuition”)
- Out-of-State Tuition
- Mandatory Fees/SPSF
- Differential Tuition
- Professional Program Fees
- Online/Distance Education Fees
- Housing & Dining

# Not Subject to Board Approval

## Examples

- Approved by the President:
  - Course/lab fees
  - Application fees
- Approved by Chancellors:
  - Housing deposits
  - Program seat fees
  - Non-credit courses
  - Diploma fees

# Fees Subject to Board Approval

## Maintenance Fee

- The primary fee supporting general instruction.
- Graduate student rate is typically higher.
- Referred to as “in-state tuition” but assessed to all students regardless of residence.
- All full-time students pay the same amount.



# Fees Subject to Board Approval

## Out-of-State Tuition

- An additional fee assessed to non-residents:  
Maintenance Fee  
+ Out-of-State Tuition  
= what we typically think of as “Out-of-State Tuition”
- International students may pay a higher rate.

# Fees Subject to Board Approval

## Mandatory Fees

- Paid by all students.
- Funds programs/services which supplement instruction and enrich campus life.
- Examples include fees for technology, facilities, transportation, libraries, study abroad, and athletics.

# Fees Subject to Board Approval

## **Student Programs & Services Fee (SPSF)**

- A specific type of mandatory fee.
- Supports student-related services such as student activities, student health clinics, debt service, and SGA activities.
- Board policy BT0011 governs the use of SPSF revenues.

# Fees Subject to Board Approval

## Differential Tuition

- A per-credit-hour fee for upper-level courses in high-demand/high-cost programs.
- Examples: Engineering, Business, and Nursing at UTC and UTK.
- For these programs, quality/reputation is critical to keeping Tennessee's top students in-state.
- The Board receives a report at its Fall meeting.

# Fees Subject to Board Approval

## Professional Program Fees

- Specialized programs that prepare students for professional careers.
- Examples: Executive MBA programs, Online Global Supply Chain Management, Health Science professions, Veterinary Medicine.

# Fees Subject to Board Approval

## Housing & Dining

- Prices for residence halls and meal plans
- Wide variety of options; prices vary accordingly
- Self-funded auxiliary operations
- Revenues are not used for general operations

# Fees Subject to Board Approval

## Discounts

- Discounts must be approved by the Board
- Examples:
  - UTC discount for North Georgia/Alabama Counties;
  - UTM waives out-of-state tuition for 3 Kentucky counties;
  - HSC waives out-of-state for Arkansas dentistry students
- Approval not required for waivers & discounts established by statute

## State Mandated Discounts & Waivers

Type of Discount/Waiver	FTE	Total Cost	State Funding	Net Cost
Teachers' Children	4,757	\$5,802,814	\$580,217	\$5,222,597
Dependents of Retired Teachers	54	73,033	7,302	65,731
State Employees	196	1,274,132	127,399	1,146,733
State Employees' Children	1,280	1,526,895	125,676	1,131,219
Dependents of Retired/Deceased Employees	59	71,091	7,106	63,985
<b>TOTAL</b>	<b>6,346</b>	<b>\$8,747,965</b>	<b>\$847,700</b>	<b>\$7,630,265</b>



# Tuition & Fees, Financial Aid, and Affordability

## Considerations for setting tuition & fees:

- THEC tuition & fee ranges
- Levels of state support
- Total cost of attendance
- Efforts to mitigate the financial effect on students
- Other factors such as:
  - student demand
  - campus enrollment goals
  - market factors
  - cost factors related to general campus operations, programs of study, or individual courses

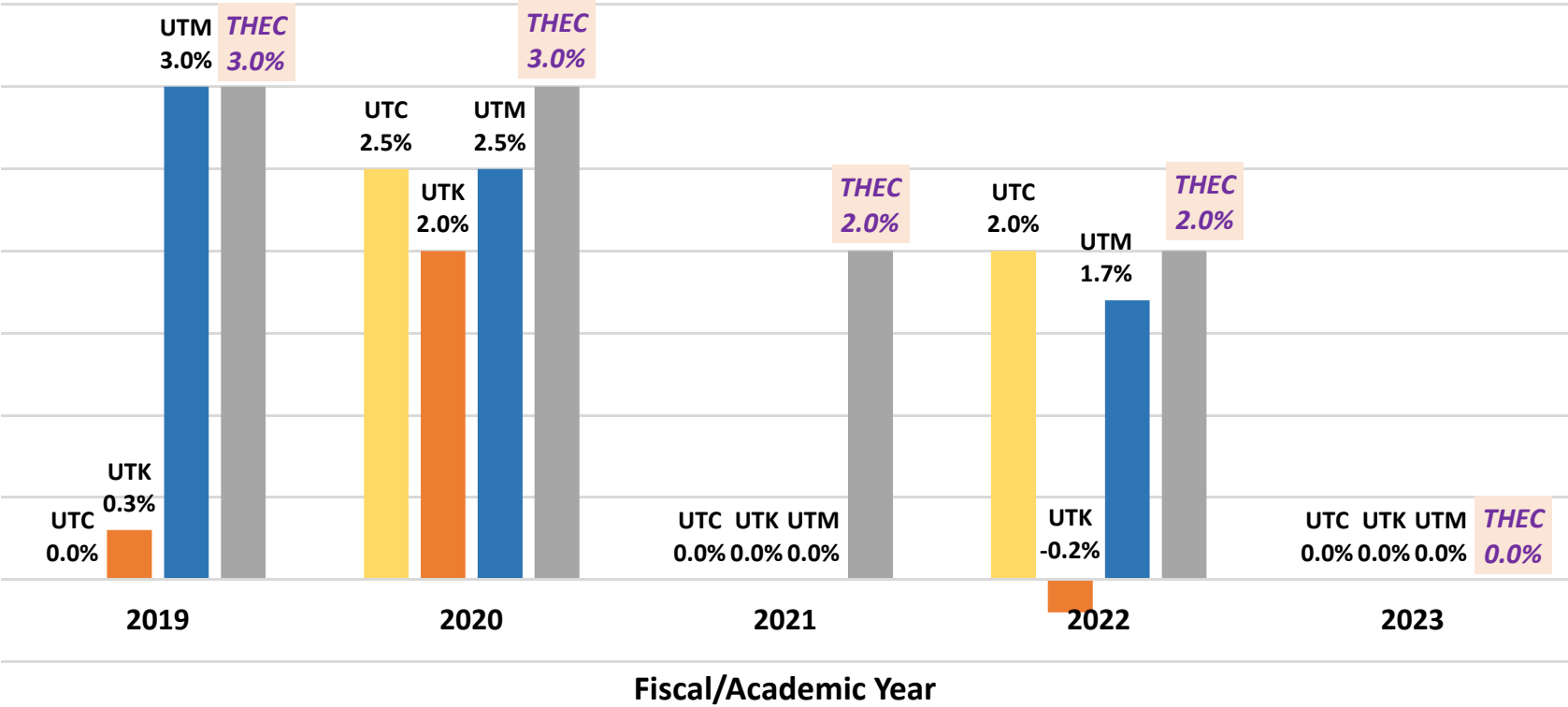
## Cost Factors

- Budgets include detailed analyses of fee changes
- Example of how cost factors were summarized for FY20:

<b>Projected revenue gains from proposed fee changes</b>	<b>\$7,088,614</b>
<b>Proposed Allocations:</b>	
Scholarships	2,525,882
Student Services and Academic Support	2,149,079
Academic Programs and Instruction	1,074,417
Faculty and staff compensation	420,554
Equipment, facilities, infrastructure and debt service	928,682

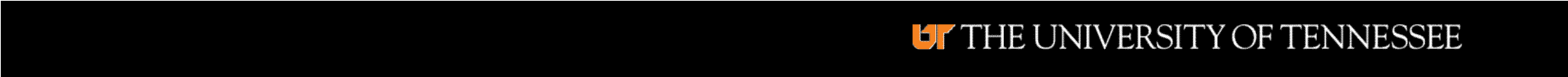
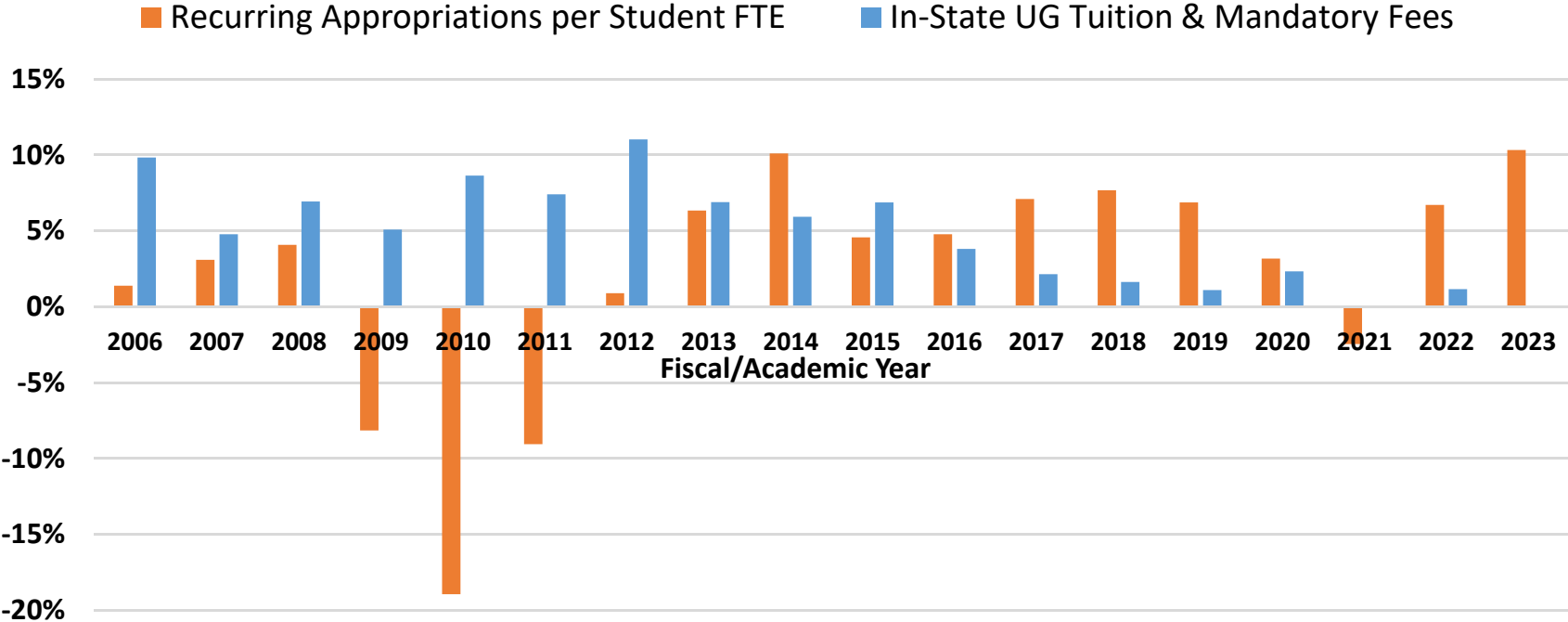
# THEC Tuition & Fee Ranges

## In-State Undergraduate Tuition & Mandatory Fees

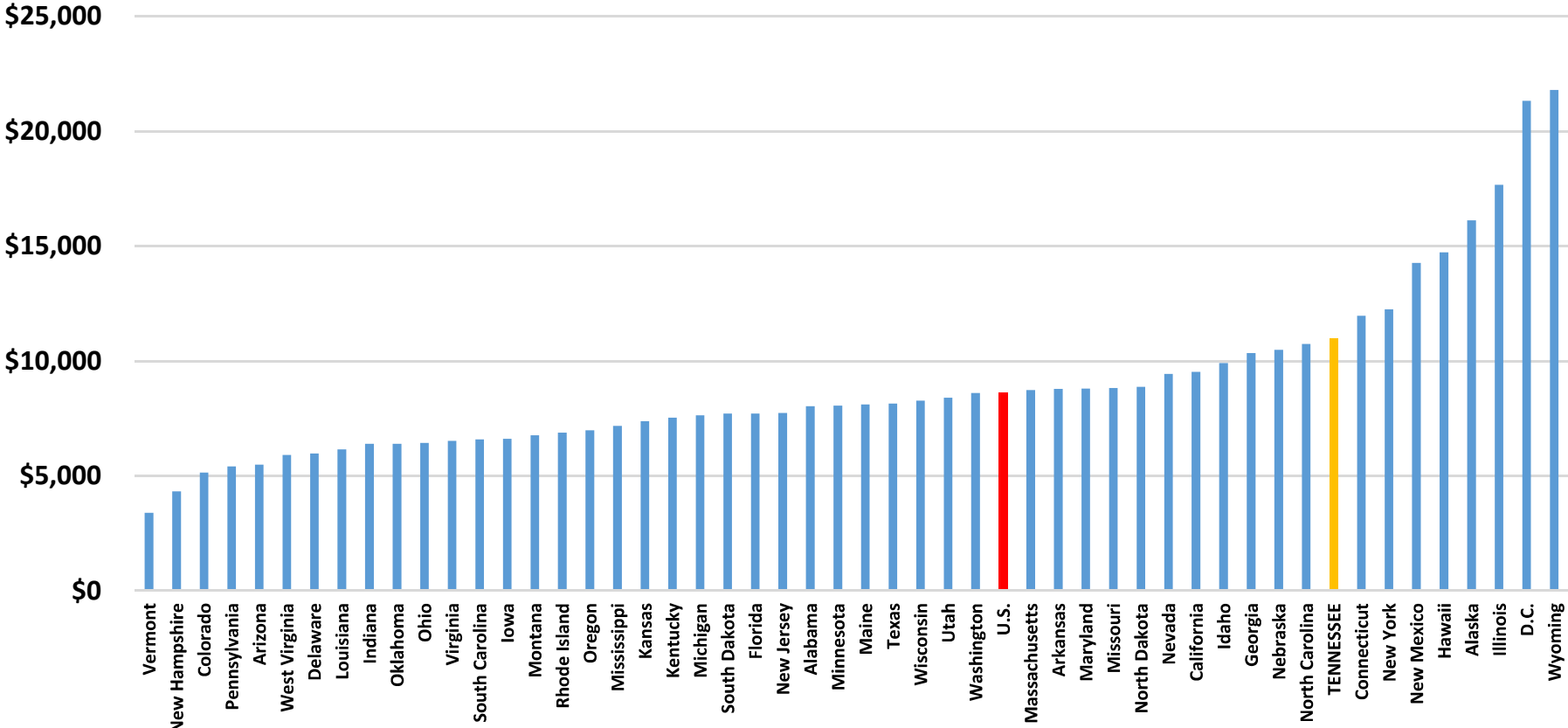


# Levels of State Support

## %-Changes in State Support and Tuition & Fees

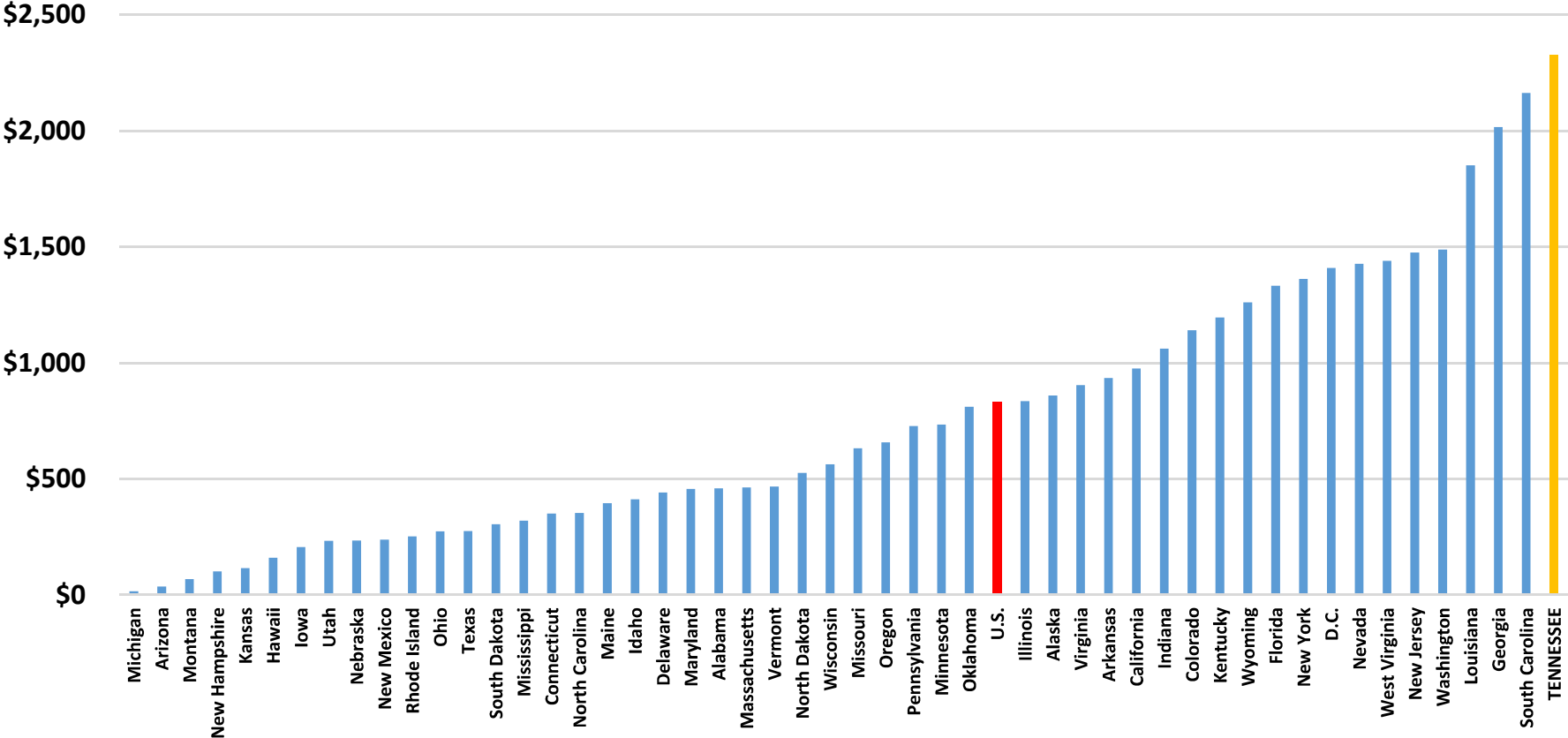


### 2019-20 State Funding per Public Student FTE



SHEEO 2019-20 State Higher Education Finance Report (SHEEO.org)

### 2019-20 State Aid per Public Student FTE



SHEEO 2019-20 State Higher Education Finance Report (SHEEO.org)

## Efforts to Mitigate Financial Effect on Students

89% of degree seeking undergraduates receive financial aid

Aid for Undergraduates	UTC	UTK	UTM
<i>Estimated for 2021-2022 (Common Data Set 2021-2022)</i>	\$-millions	\$-millions	\$-millions
Federal	\$ 16.3	\$ 28.8	\$ 11.7
State	27.8	61.6	13.6
Institutional (includes gifts & endowments)	16.9	92.2	5.6
Other (athletics, waivers, work study, etc.)	10.8	24.6	9.2
<b>Scholarships, Grants &amp; Waivers</b>	<b>\$ 71.8</b>	<b>\$ 207.2</b>	<b>\$ 40.1</b>
Student Loans	\$ 59.5	\$ 122.3	\$ 17.9



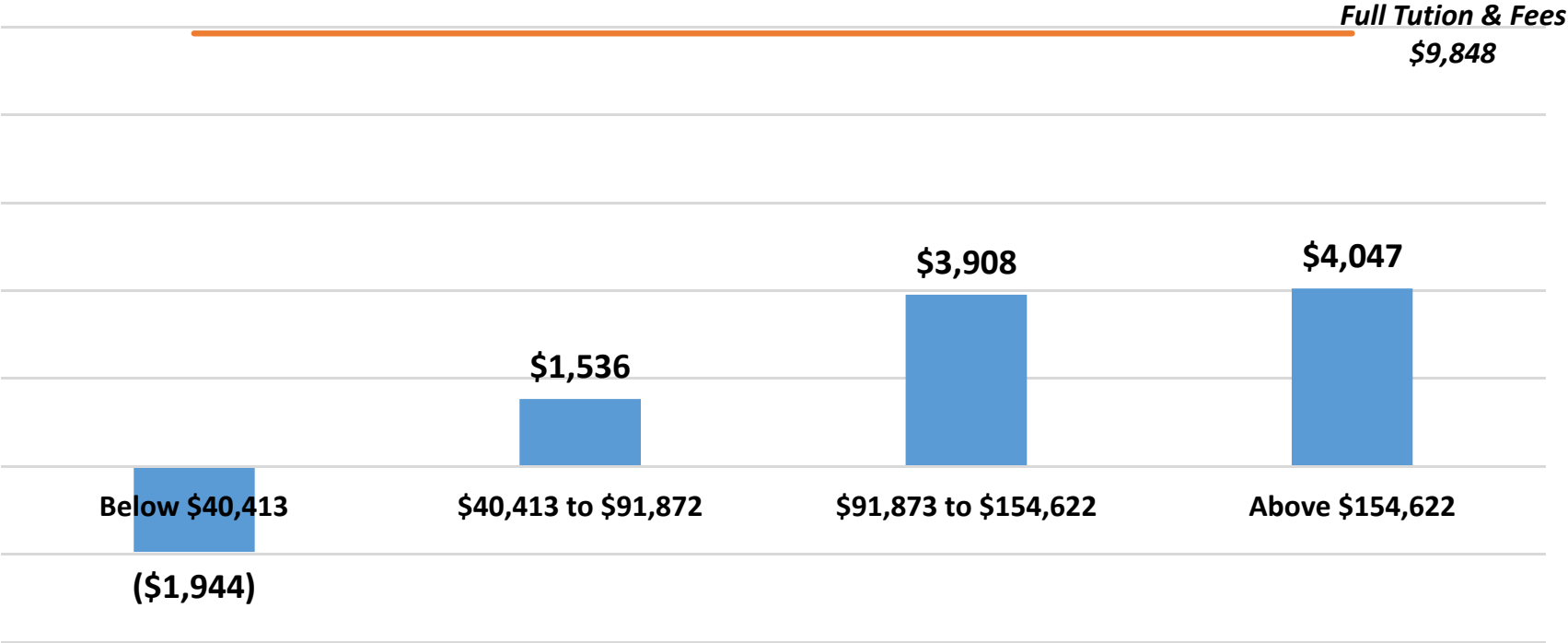
# Tennessee Education Lottery Scholarship Program

2020-21 TELS Awards to UT Students		
All TELS Grants & Scholarships	22,499	\$91.7 million
Traditional HOPE Scholarships	12,763	\$47.6 million
<b>Significant Increase in HOPE Scholarship Amounts:</b>		
First Two Years	\$3,500/year	\$4,500/year
Second Two Years	\$4,500/year	\$5,700/year
<b>All Four Years</b>	<b>\$16,000</b>	<b>\$20,400</b>

TELS Program 2021 Annual Report (THEC/TSAC). Includes Traditional HOPE, Non-Traditional HOPE, HOPE w/ GAM, HOPE w/ Aspire, HOPE Access Grant, HOPE Foster Grant, Dual Enrollment Grant, Helping Heroes Grants, TN STEP UP.

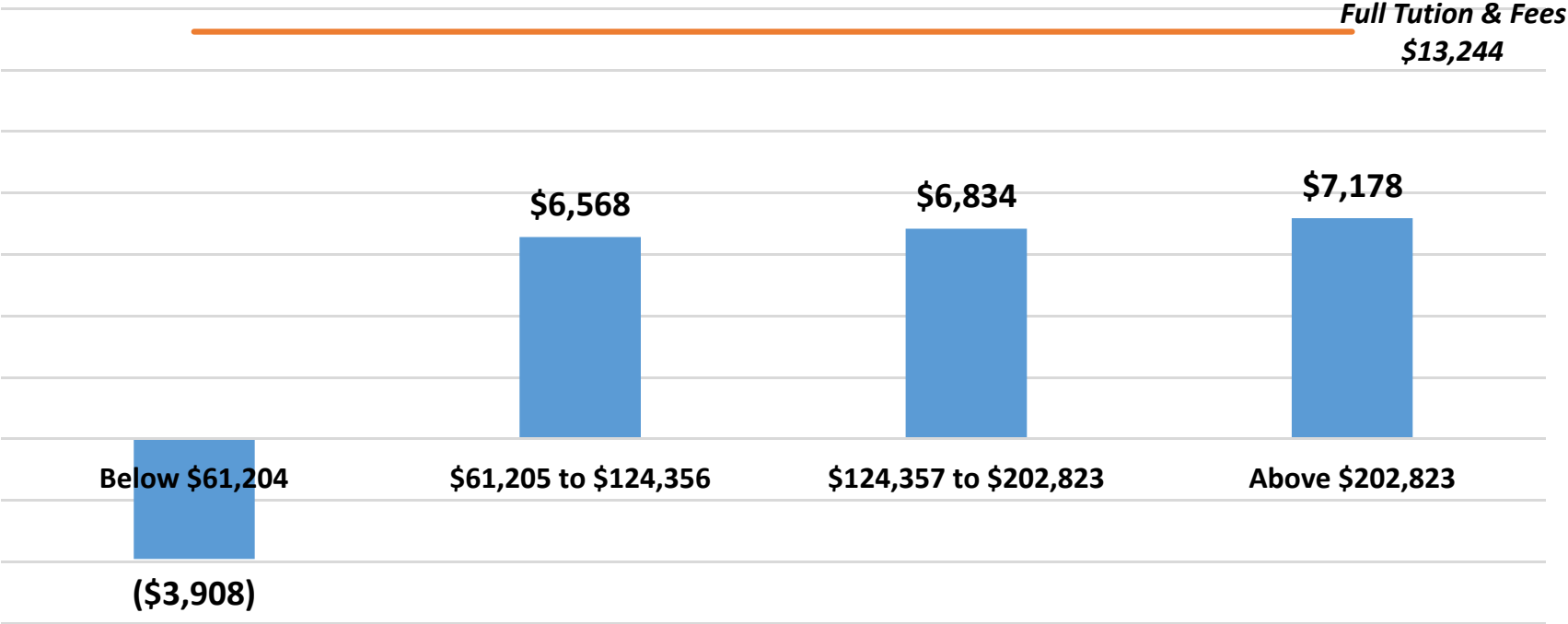
# Average UTC Net Tuition/Fees by Income Quartile

Fall 2021 Dependent In-State Freshmen



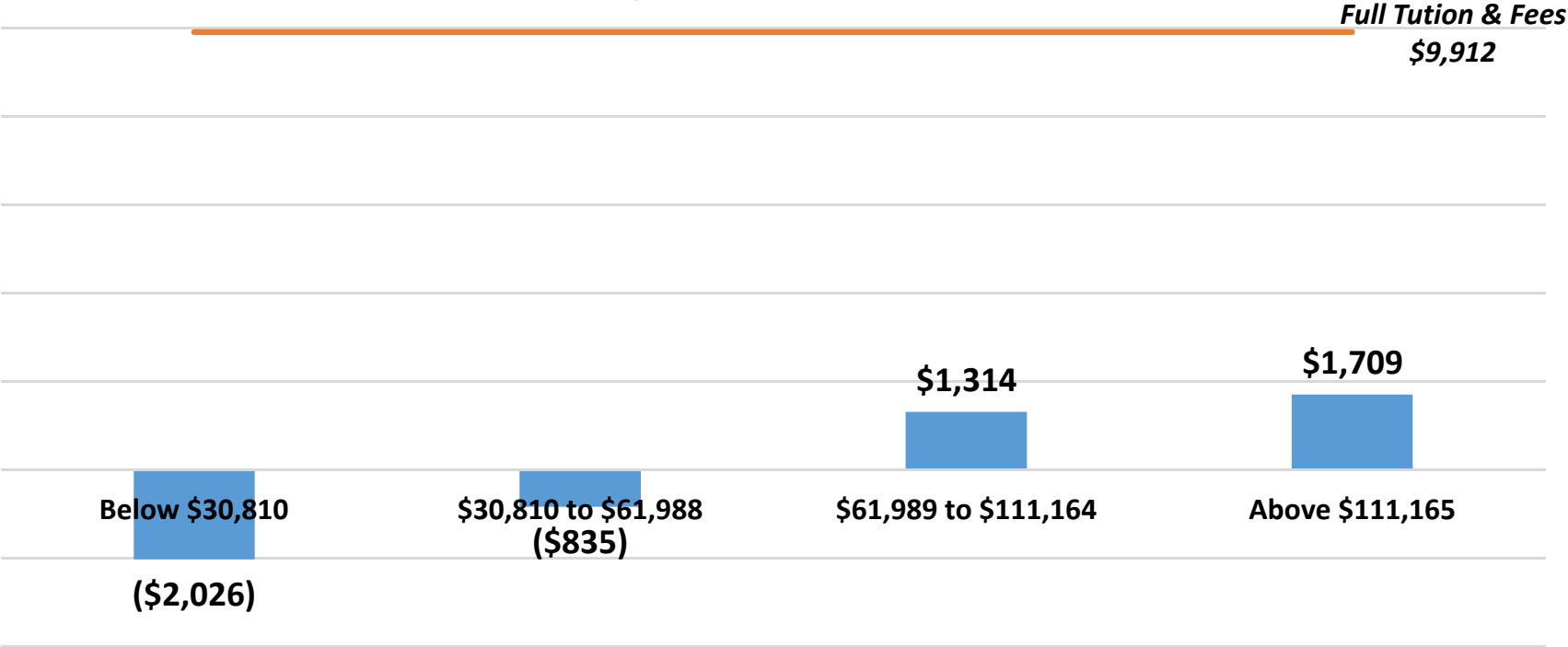
# Average UTK Net Tuition/Fees by Income Quartile

Fall 2021 Dependent In-State Freshmen



# Average UTM Net Tuition/Fees by Income Quartile

Fall 2021 Dependent In-State Freshmen



## Cost to Earn a Degree

- Admissions letters to in-state undergraduates include “predictive cost estimates”
- Total tuition/fee cost to earn a degree
- Numbers in this year’s letters:
  - UTC: \$40,893
  - UTM: \$41,983
  - UTK: \$54,995

## Total Cost of Attendance

### Typical In-State Undergraduate 2021-22

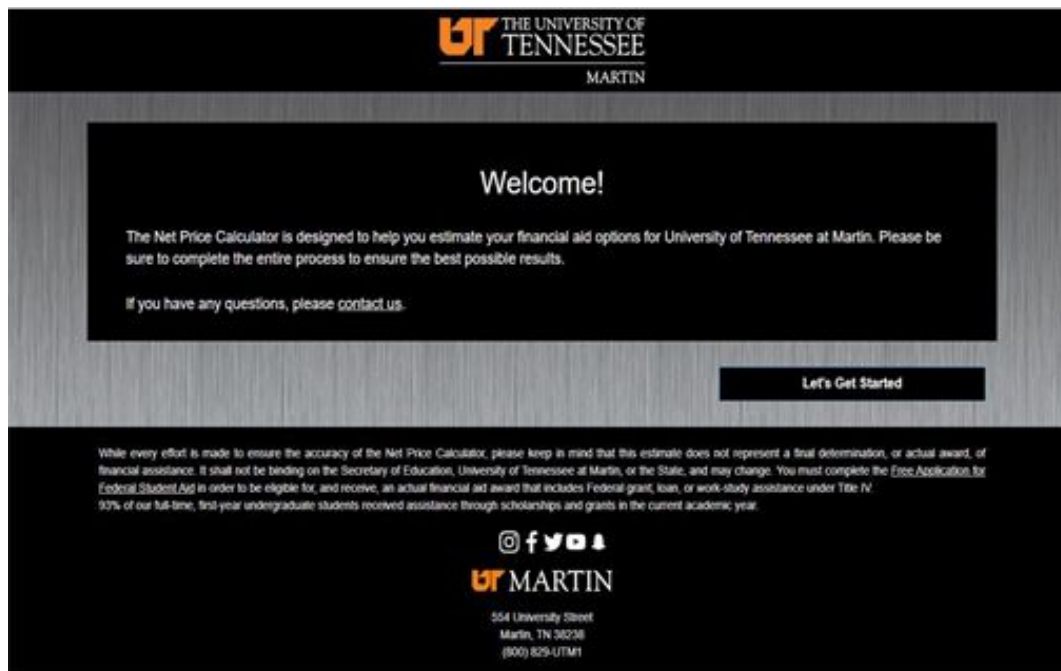
	UTC	UTK	UTM
Tuition & Fees	\$ 9,848	\$ 13,244	\$ 9,888
Room & Board	9,500	12,150	6,717
Books	1,400	1,598	1,400
Transportation & Personal	4,050	5,666	4,170
<b>TOTAL</b>	<b>\$ 24,798</b>	<b>\$ 32,658</b>	<b>\$ 22,175</b>

## Net Price Calculator

- Online tool that estimates “net price” to attend a specific college
  - “Total Cost of Attendance” less estimated financial aid (grants, scholarships, tax benefits)
- Personalized based on a student’s GPA, test scores, financial resources, residency, etc.
- Facilitates cost comparisons

# Net Price Calculator Example UT Martin

<https://www.utm.edu/departments/financial/calculator.php>



## ASSUMPTIONS:

- In-state dependent undergraduate
- Full-time degree-seeking student
- 18 years old
- Parents are married
- Oldest parent is 45
- 4 people in household; 1 in college
- Student has no income or assets
- Not married; no dependents
- Living on campus



# UT Martin “Net Price Calculator” Example

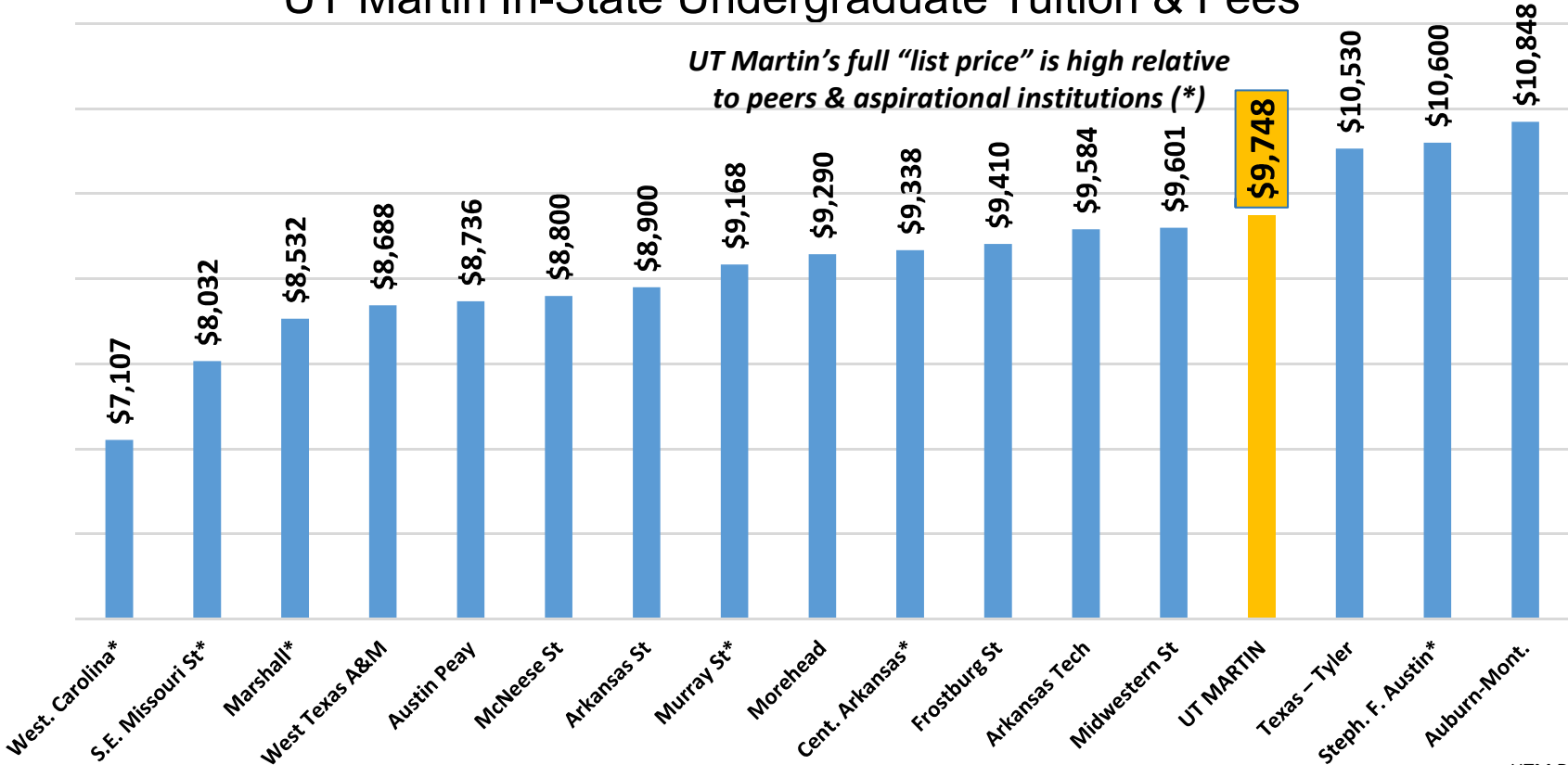
## “Total Cost of Attendance” less Estimated Financial Aid

Parents' Income/Assets Student's GPA & Act	→ ↓	Income \$30,000 No assets	Income \$150,000 Assets \$500,000
GPA 4.00 ACT 30		\$5,830	\$14,675
GPA 3.55 ACT 24		\$9,330	\$17,675
GPA 2.70 ACT 21		\$10,330	\$18,675

*In-state dependent undergraduate living on campus; full-time degree-seeking student; 18 years old; parents are married; oldest parent is 45; 4 people in household w/ 1 in college; student has no income or assets; student is not married and has no children/dependents; <https://www.utm.edu/departments/finaid/calculator.php>*

# Market Factors

## UT Martin In-State Undergraduate Tuition & Fees

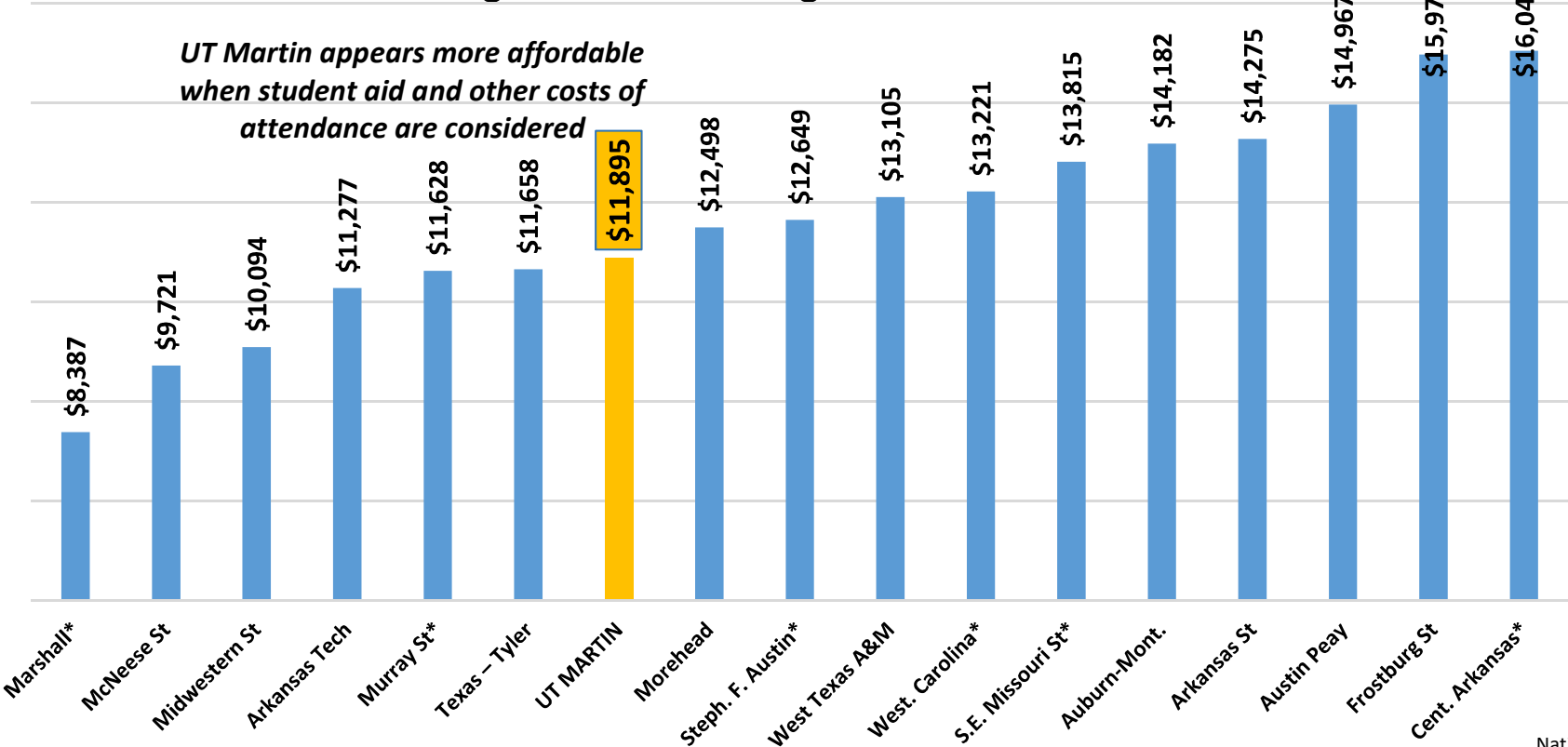


\* Indicates aspirational institutions; all others are peer institutions

UTM Division of Finance & Administration

# Market Factors

## In-State Undergraduate Average NET Cost of Attendance

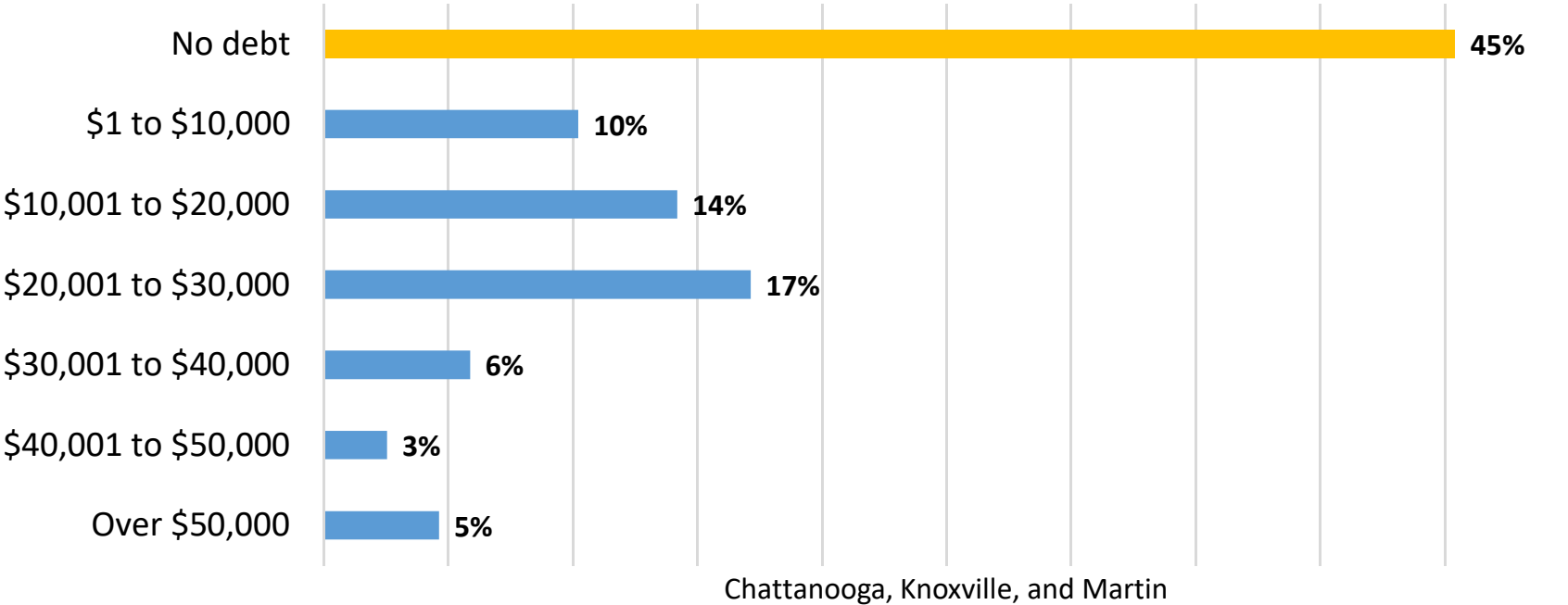


\* Indicates aspirational institutions; all others are peer institutions

National Center for Educational Statistics

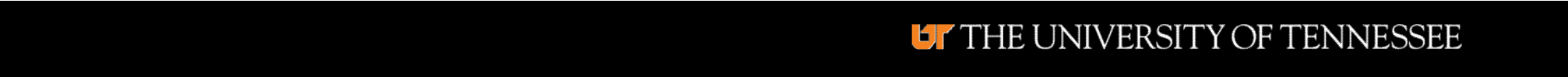
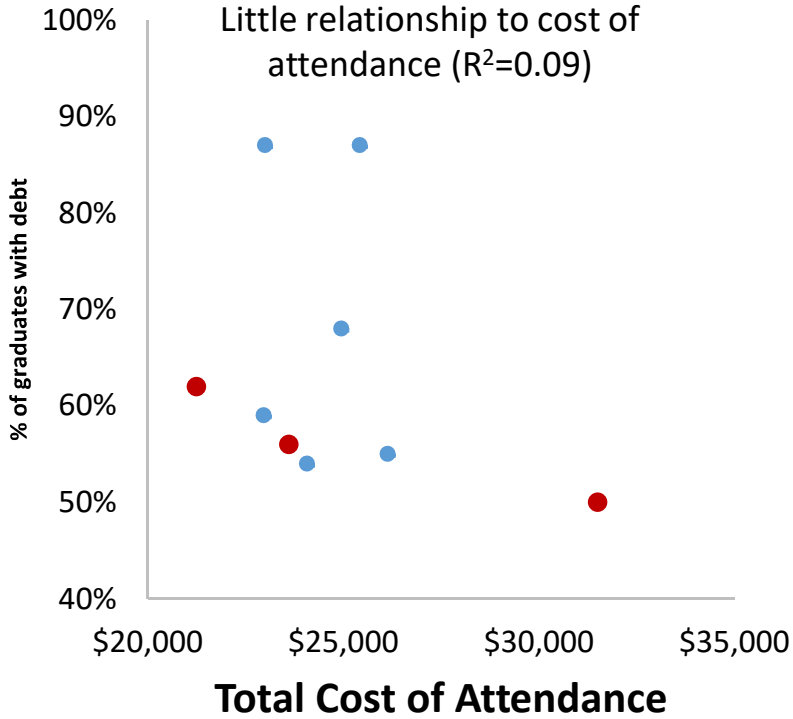
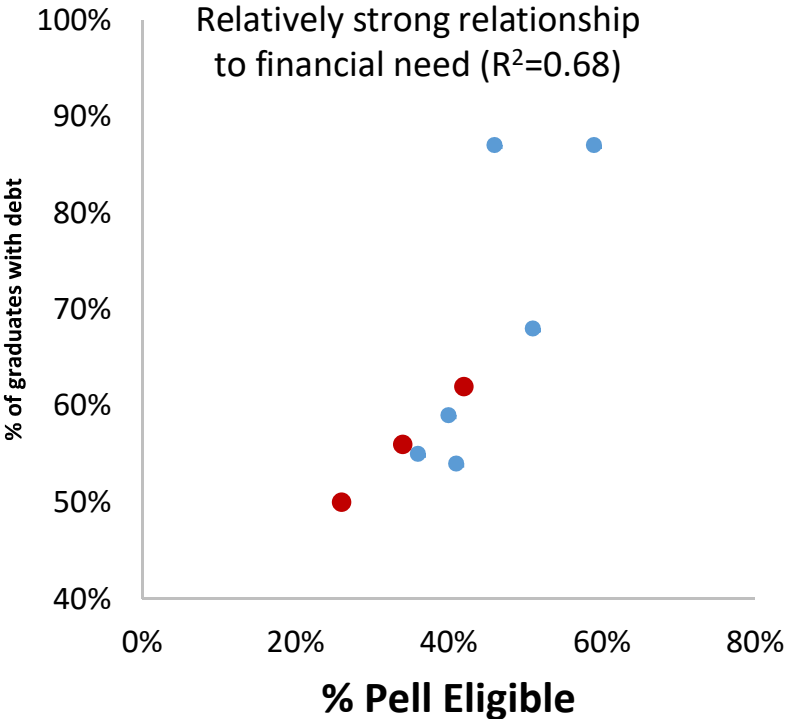
# Student Debt

## 2020-21 Bachelor's Degree Recipients



# Percent of 2018-19 Graduates with Debt Tennessee Public Universities

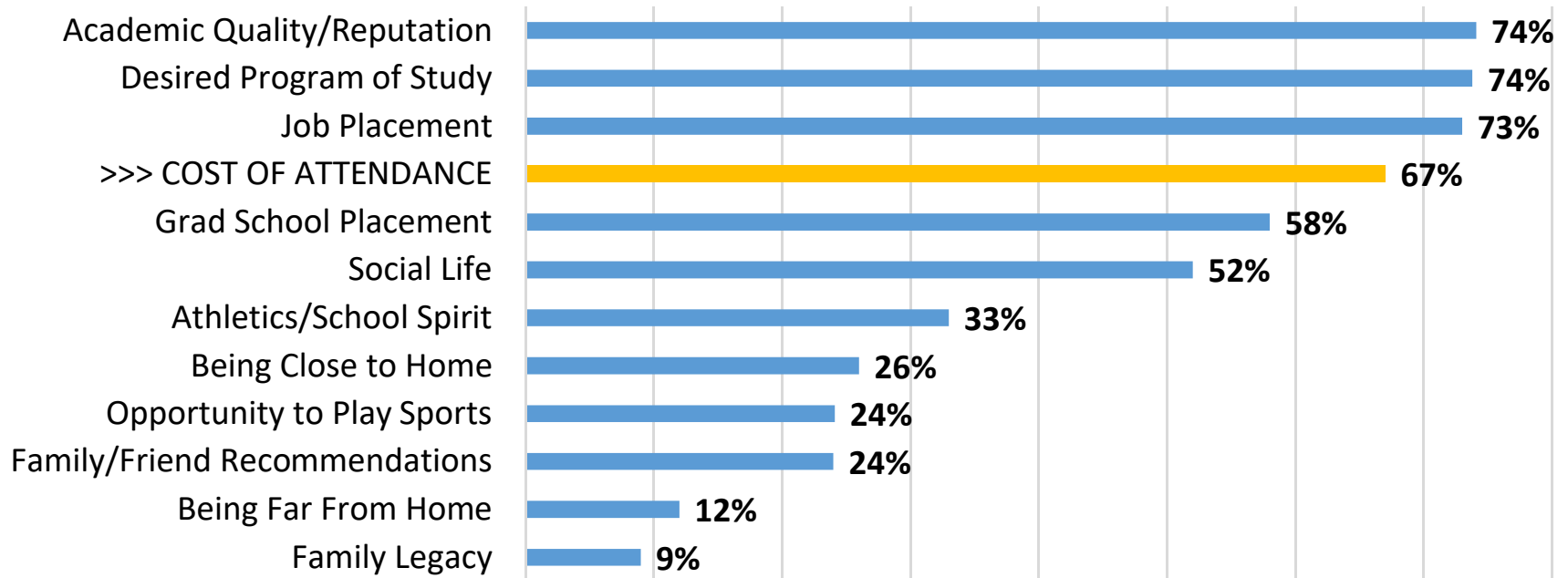
Red = UT Campuses; Blue = LGIs  
THEC 2020-21 Factbook



# Student Demand

## Student Ratings of Factors Influencing College Selection

% Rated VERY IMPORANT



U.S. Dept. of Education, NCES 2019-119, November 2018

# Enrollment Goals

- Each campus has a strategic enrollment management plan
- Strategies targeted to specific student subpopulations
- Cost is only one aspect of a campus's unique value proposition
- Visibility/reputation of key academic programs; onboarding programs, articulation agreements, etc.
- Examples of strategies to manage the net cost of a degree:
  - Expanding need-based aid
  - Regional discounts
  - Financial literacy programs
  - Support/services to reduce time-to-degree



# THE UNIVERSITY OF TENNESSEE BOARD OF TRUSTEES

3

## AGENDA ITEM SUMMARY

Meeting Date: June 23, 2022

Committee: Finance and Administration

Item: **FY 2022-23 Operating Budget (including Student Tuition and Fees and Room and Board Rates)**

Type: Action

Presenter: David L. Miller, Senior Vice President and Chief Financial Officer

### **Background Information**

University administration has developed the following proposed operating budget and student tuition and fees in accordance with the Bylaws and policies of the Board of Trustees. The proposed Unrestricted Educational and General (E&G) Operating Budget is in the amount of \$1,821,280,849, an increase of 7.7% from the current fiscal year, and the proposed Unrestricted Auxiliary Operating Budget is in the amount of \$314,940,749, an increase of 18.2% from FY 2021-22.

Unit	Unrestricted E&G	Unrestricted Auxiliary	Restricted	Total
Knoxville	\$ 920,575,341	\$ 274,171,267	\$ 335,361,527	\$1,530,108,135
Health Science Center	327,705,229	4,003,283	320,544,008	652,252,520
Chattanooga	207,381,717	23,152,232	86,801,263	317,335,212
Agriculture	178,492,968		53,294,708	231,787,676
Martin	107,453,710	10,567,896	34,234,735	152,256,341
Public Service	29,229,471		6,031,012	35,260,483
Southern	14,665,496	3,046,071	5,057,807	22,769,374
System Administration	35,776,917		11,850,000	47,626,917
<b>Total Revenues</b>	<b>\$1,821,280,849</b>	<b>\$ 314,940,749</b>	<b>\$ 853,175,060</b>	<b>\$2,989,396,658</b>

The materials following this memorandum include: (1) The formal Resolution of approval; and (2) the FY 2022-23 Proposed Budget Document.

The Proposed Budget Document includes narrative overviews and detailed schedules of all items subject to Board approval: the FY 2022-23 operating budget and 2022-23 student tuition and fees. The document also includes as an information item details on all other changes to student fees authorized by university administration that do not require Board approval. The Senior Vice President and Chief Financial Officer and the President support the proposed FY 2022-23 Operating Budget and Student Tuition and Fees and recommend them for approval.



# FY 2022-23 Proposed Budget

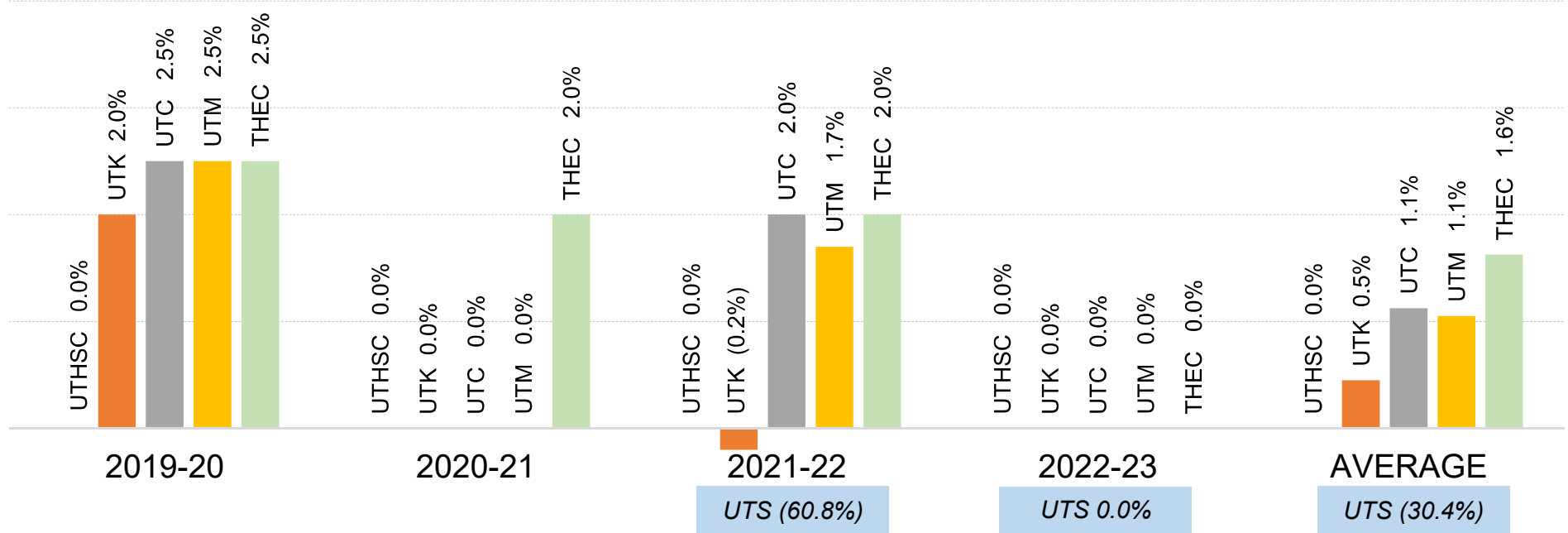
June 23, 2022



## Highlights

- No tuition increase
- Largest salary pool in UT history
- Largest state funding increase in UT history
- Oak Ridge Institute - \$72 million
- DASH ERP - \$50 million
- UTK Civics Institute - \$6 million
- “Grow You Own” Teacher apprenticeships - \$20 million

## In-State Undergraduate Tuition & Mandatory Fee Changes

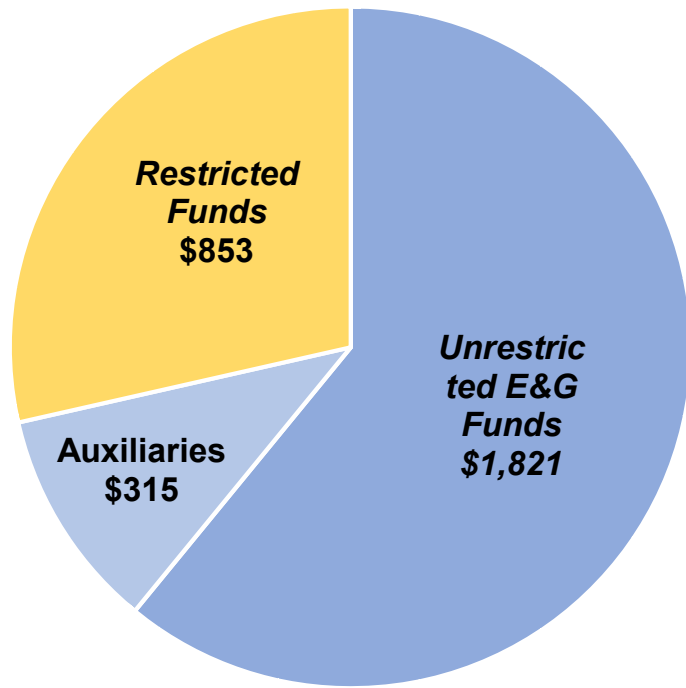


## Tuition & Fees

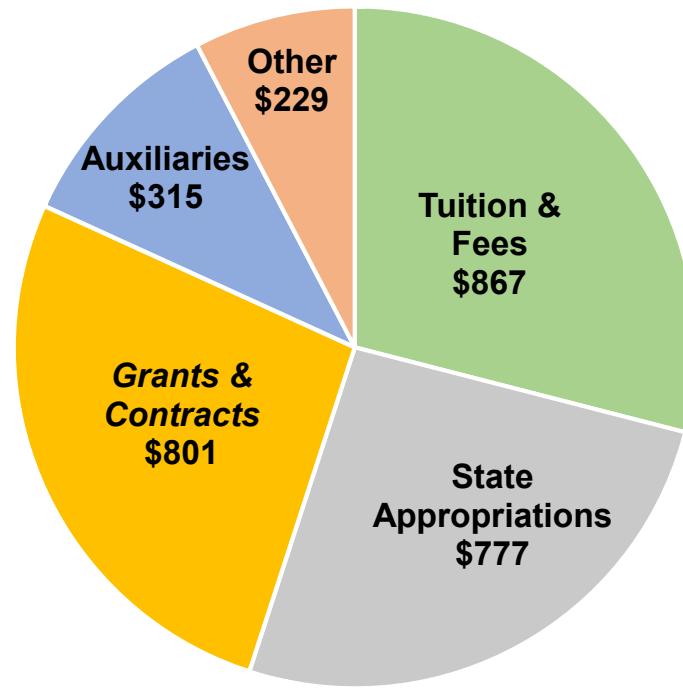
- No increases to tuition & mandatory fees
- Increases/adjustments:
  - UTK engineering differential tuition
  - UTK professional/executive programs
  - Housing, meal plans, parking
  - Other: course fees, lab fees, student health insurance, orientation, etc.

# 2022-23 Proposed Operating Budget: \$2.99 billion

*\$-millions*



Type of Fund

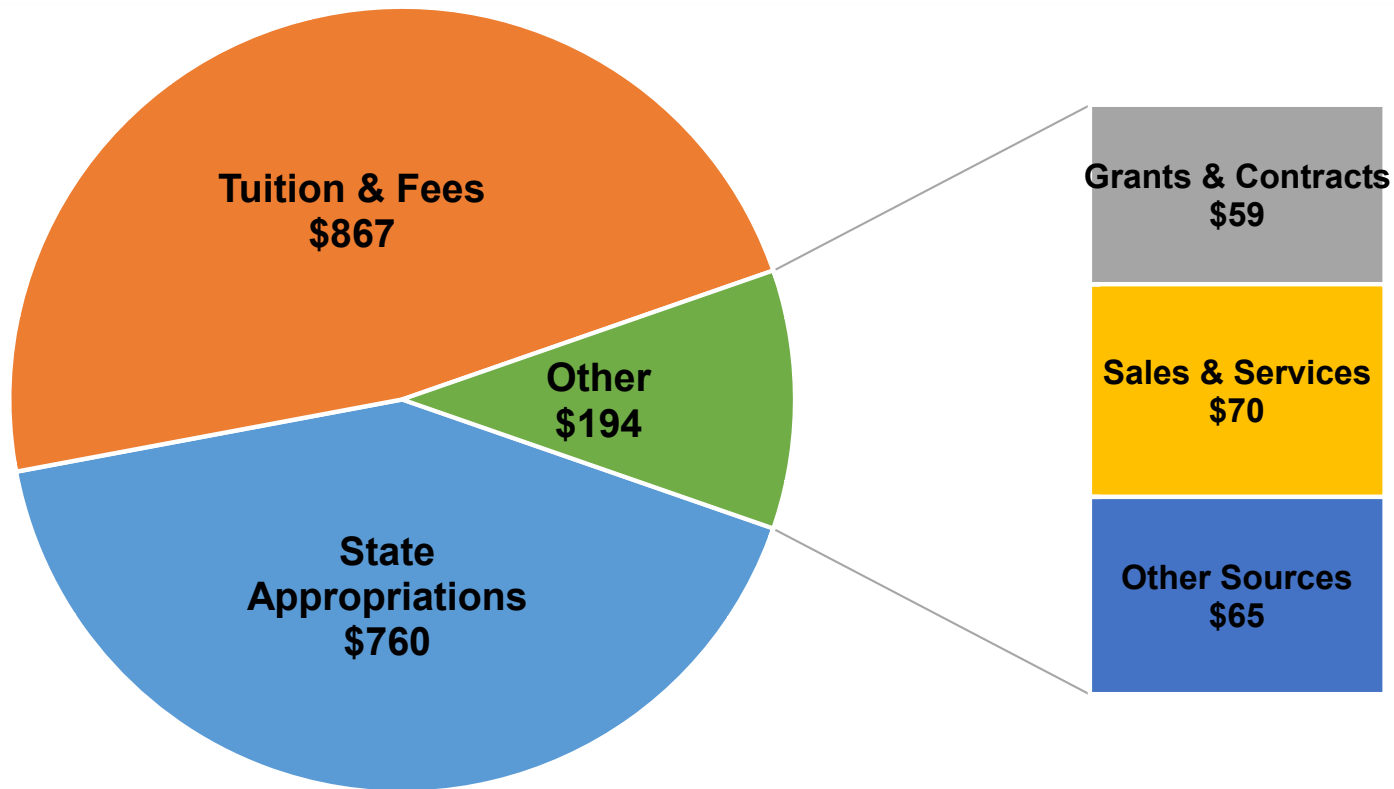


Source of Revenue

<b>FY23 Operating Revenues</b> <i>(\$-millions)</i>	<b>Unrest. E&amp;G</b>	<b>Aux- iliaries</b>	<b>Rest- ricted</b>	<b>Total</b>	<b>Share of UT Total</b>
Knoxville (UTK)	\$ 1,099	\$ 274	\$ 388	\$ 1,761	59%
Health Science Ctr (UTHSC)	328	4	320	652	23%
Chattanooga (UTC)	207	23	87	317	11%
Martin (UTM)	107	10	34	152	6%
Public Service (UTIPS)	29		6	35	1%
Southern (UTS)	15	3	5	23	1%
System Admin (UTSA)	36		12	48	1%
<b>TOTAL</b>	<b>\$ 1,821</b>	<b>\$ 315</b>	<b>\$ 853</b>	<b>\$ 2,989</b>	

# 2022-23 Unrestricted E&G Revenue Budget: \$1.82 billion

*\$-millions*



Unrestricted E&G Revenues (\$-millions)	Tuition & Fees	Approp- riations	Other	Total	Share of UT Total
Knoxville (UTK)	\$ 579	\$ 420	\$ 100	\$1,098	61%
Health Science Ctr (UTHSC)	91	192	45	328	18%
Chattanooga (UTC)	128	73	6	207	11%
Martin (UTM)	61	42	5	107	6%
Public Service (UTIPS)		16	13	29	2%
Southern (UTS)	8	5	1	15	1%
System Admin (UTSA)		12	24	36	2%
<b>TOTAL</b>	<b>\$ 867</b>	<b>\$ 760</b>	<b>\$ 194</b>	<b>\$ 1,821</b>	



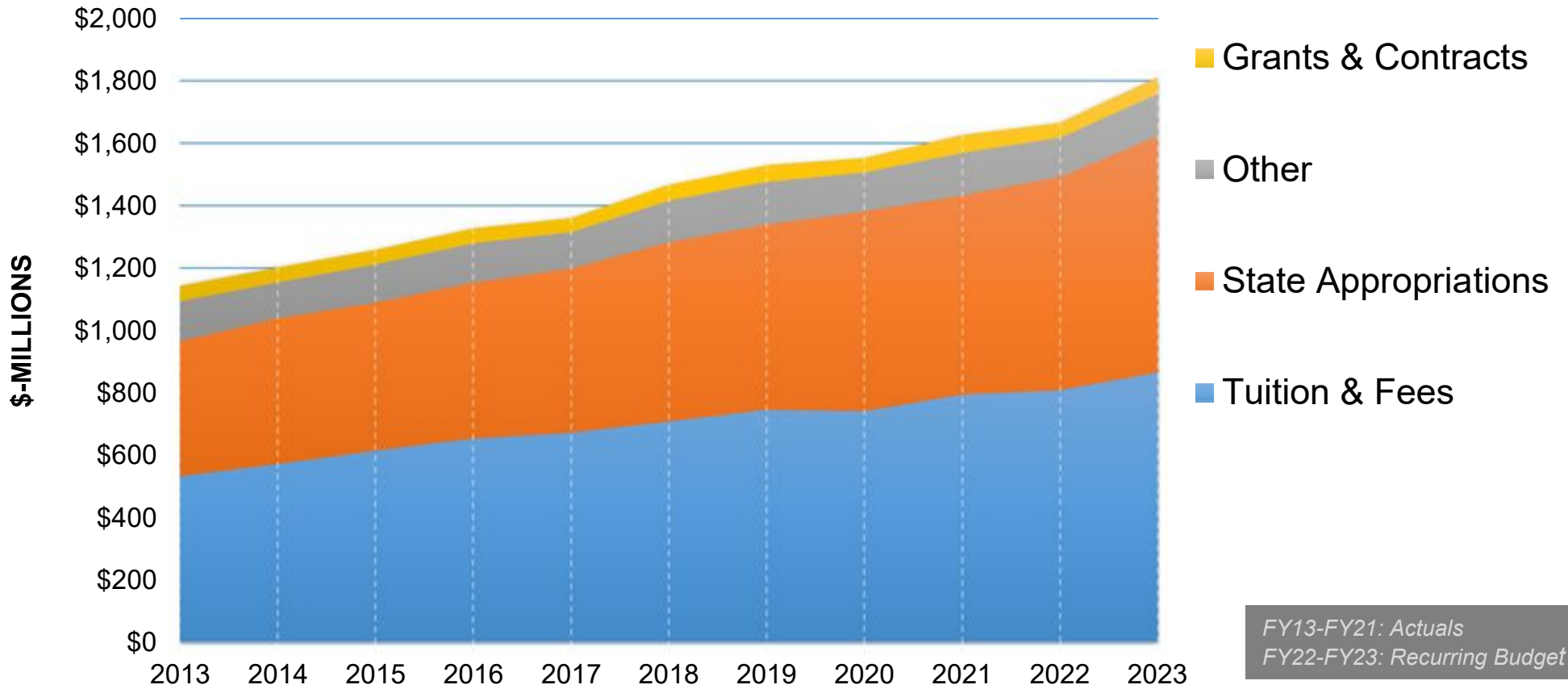
## Change in Unrestricted E&G Revenues

*-\$-millions*

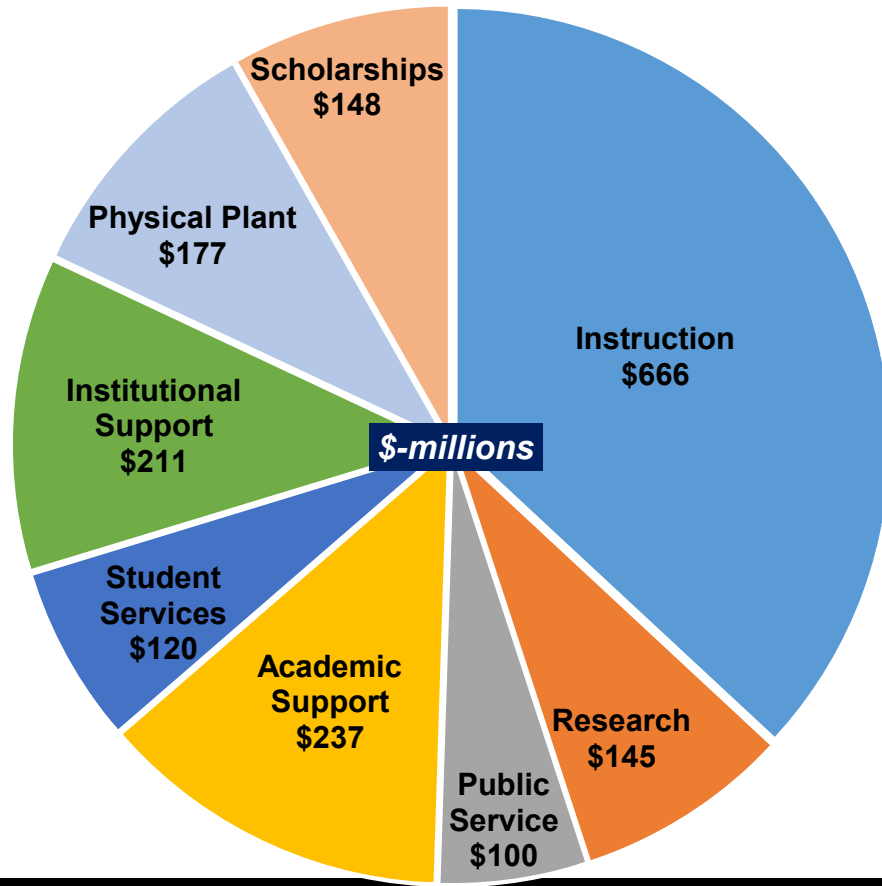
Funding Sources	FY 2021-22	FY 2022-23	Change	
Tuition & Fees	\$ 820	\$ 867	\$ 47	5.7%
State Appropriations*	693	760	67	9.7%
Other	178	194	16	8.8%
<b>TOTAL</b>	<b>\$ 1,691</b>	<b>\$ 1,821</b>	<b>\$ 130</b>	<b>7.7%</b>

*\*Does not include \$16.9 million of restricted state appropriations.*

## Revenue Trends Unrestricted E&G Funds

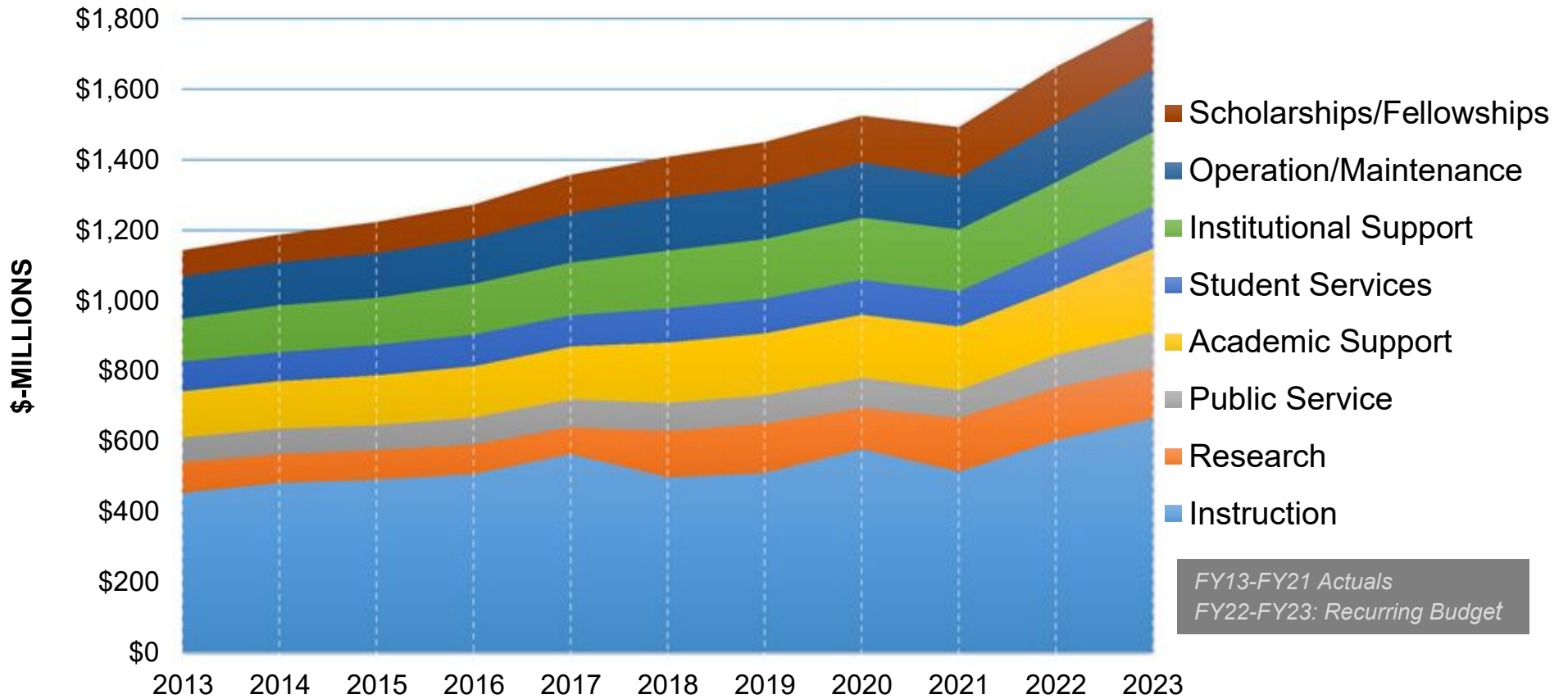


# 2022-23 Unrestricted E&G Expenditure Budget: \$1.80 billion

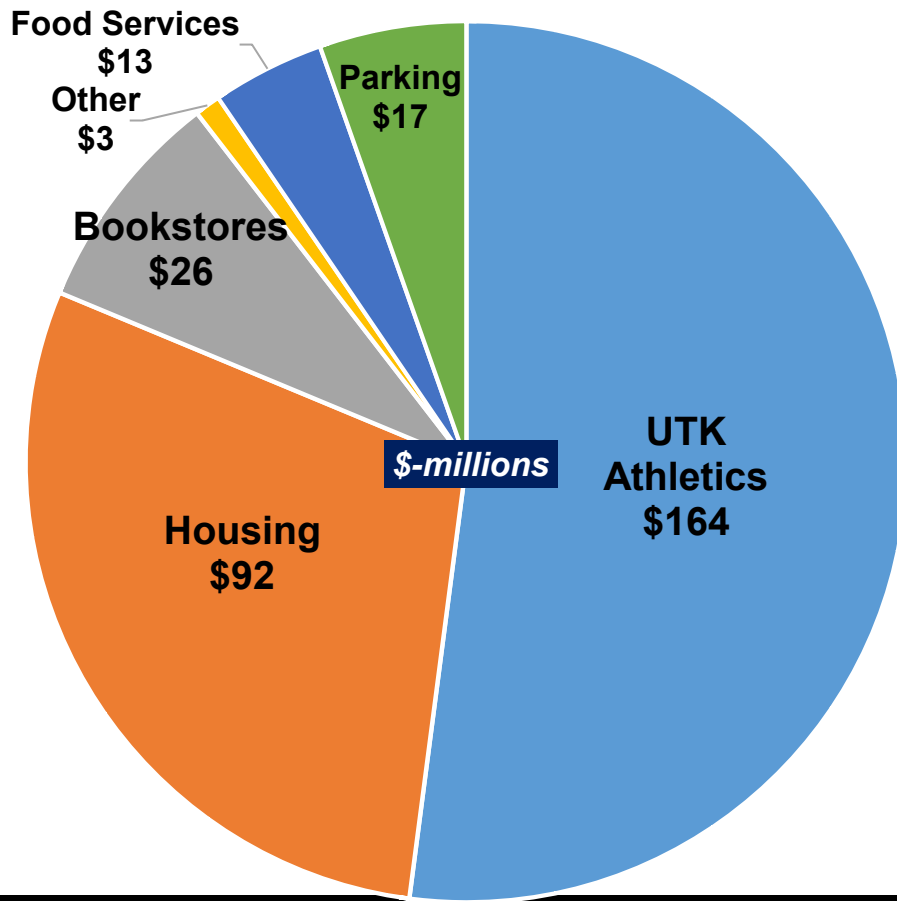


CHANGE in Recurring Expenses – FY22 to FY23	\$-millions	%
Instruction	\$ 62.2	10.3%
Research	(5.1)	(3.4%)
Public Service	7.3	7.9%
Academic Support	48.7	25.9%
Student Services	7.2	6.4%
Institutional Support	22.1	11.7%
Operations/Maintenance	8.8	5.2%
Scholarships/Fellowships	(10.8)	(6.9%)
<b>TOTAL</b>	<b>\$ 140.2</b>	<b>8.4%</b>

## Expenditure Trends Unrestricted E&G Funds

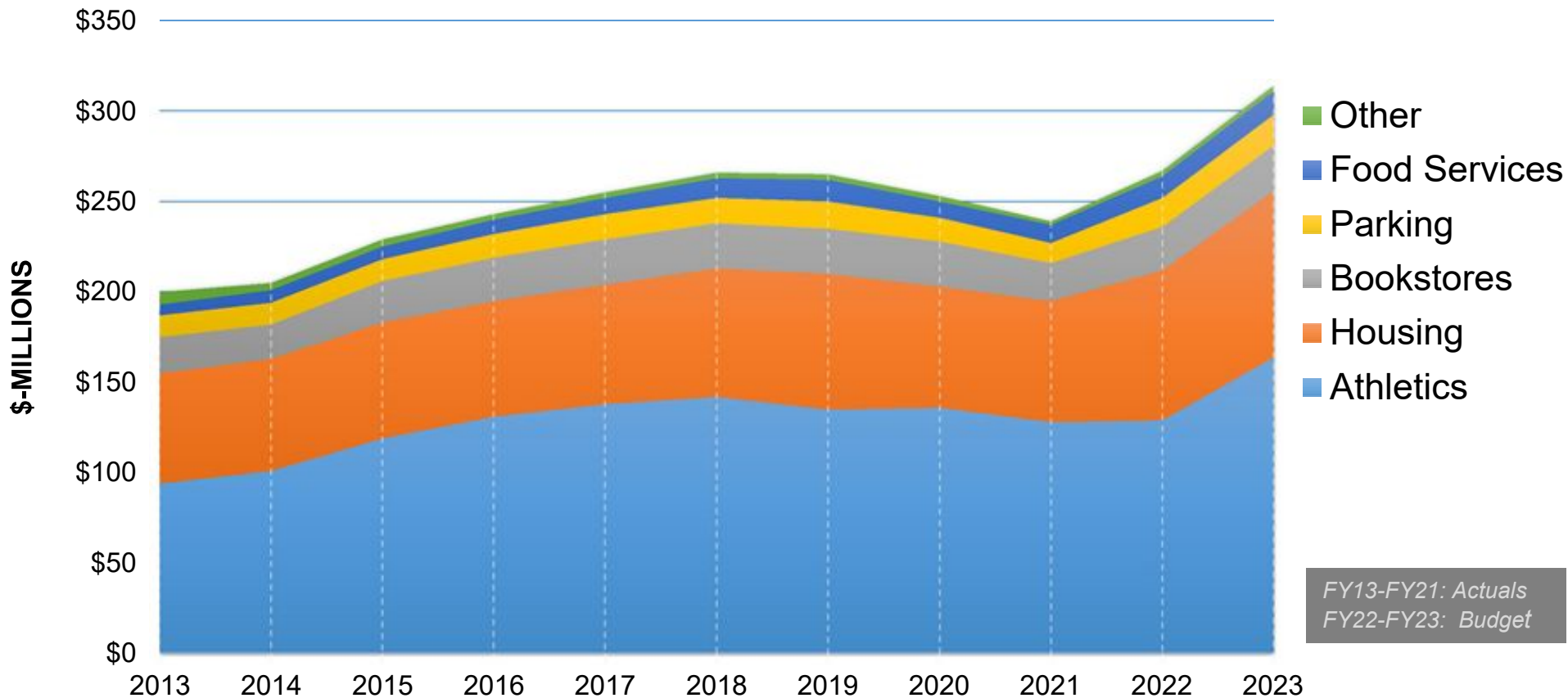


## 2022-23 Auxiliary Revenue: \$315 million



CHANGE – FY22 to FY23	\$-millions	%
UTK Athletics	\$ 35.2	27.4%
Housing	8.6	10.4%
Bookstores	1.7	7.3%
Parking	1.7	11.2%
Food Services	1.2	10.3%
Other	(.1)	(3.9)%
<b>TOTAL</b>	<b>\$ 48.4</b>	<b>18.2%</b>

## Revenue Trends Auxiliaries



# Discussion and Questions

**THE UNIVERSITY TENNESSEE  
BOARD OF TRUSTEES**

Resolution 00\_-2022<sup>1</sup>

Resolution to Approve the FY 2022-23 Operating Budget

WHEREAS, by state law, the Board of Trustees must approve an annual operating budget for the University; and

WHEREAS, state law further requires the Board of Trustees to approve student tuition and fees;

WHEREAS, the FY 2022-23 Budgets for Education and General (E&G) and Auxiliary Enterprises are balanced, and within available resources and comply with all applicable policies and guidelines;

NOW THEREFORE BE IT RESOLVED that:

1. The FY 2022-23 Operating Budget is approved with the understanding that if the General Assembly or the Department of Finance and Administration further alters the FY 2022-23 appropriations, or if changes in estimated resources require, the budget shall be modified accordingly so expenditures will not exceed available resources.
2. The FY 2022-23 student tuition and fee schedules, course-related fees, and other dedicated student fees presented in the FY 2022-23 operating budget are approved.
3. The FY 2022-23 salary plan is approved.
4. Any remaining Unrestricted Current Fund balances may be considered as a reserve for contingencies to be used for the following purposes, provided that all such changes shall be reported in a Revised Budget presented to the Board for approval:
  - a. Employing additional staff where enrollments and reorganization requirements warrant;
  - b. Modifying departmental operating budgets where changing conditions during the year require funding adjustments;
  - c. Funding to make salary adjustments for personnel as may be necessary during the year in keeping with state and university salary guidelines;
  - d. Improving physical facilities as opportunities arise;
  - e. Mandated cost increases; and
  - f. State impoundment of funds or appropriations rescission during the budget year.

Adopted by the Board of Trustees, the 24<sup>th</sup> day of June 2022.

---

<sup>1</sup> Number will be inserted after adoption.



# THE UNIVERSITY OF TENNESSEE

## Proposed Operating Budget Fiscal Year 2022-23



THE UNIVERSITY OF  
TENNESSEE  
SYSTEM

---

FINANCE AND ADMINISTRATION  
System Budget and Planning

# THE UNIVERSITY OF TENNESSEE

UT Chattanooga

UT Knoxville

UT Space Institute

UT Institute of Agriculture

AgResearch - Extension - College of Veterinary Medicine

UT Martin

UT Health Science Center

UT Institute for Public Service

Municipal Technical Advisory Service

County Technical Assistance Service

Tennessee Language Center

UT Southern

UT System Administration

The University of Tennessee is a statewide system of higher education with campuses in Knoxville, Chattanooga, Martin, Memphis and Pulaski; the UT Space Institute in Tullahoma; the UT Institute of Agriculture with a presence in every Tennessee county; and the statewide Institute for Public Service. The UT system manages Oak Ridge National Laboratory through its UT-Battelle partnership; enrolls about 54,000 students statewide; produces about 10,000 new graduates every year; and represents more than 400,000 alumni around the world.

# The University of Tennessee

## FY 2022-23 Proposed Budget Document

### Contents

MESSAGE FROM THE CHIEF FINANCIAL OFFICER	A-1
<hr style="border: 0.5px solid black;"/>	
OVERVIEW	A-2
<hr style="border: 0.5px solid black;"/>	
UNRESTRICTED EDUCATIONAL AND GENERAL FUNDS	A-6
<hr style="border: 0.5px solid black;"/>	
RESTRICTED FUNDS	A-13
<hr style="border: 0.5px solid black;"/>	
AUXILIARY ENTERPRISES	A-14
<hr style="border: 0.5px solid black;"/>	
2022-23 SALARY PLAN	A-15
<hr style="border: 0.5px solid black;"/>	
UNRESTRICTED NET ASSETS	A-16
<hr style="border: 0.5px dashed black;"/>	
SUPPORTING BUDGET SCHEDULES	B-1
<hr style="border: 0.5px dashed black;"/>	
TUITION & FEES	C-1
<hr style="border: 0.5px dashed black;"/>	
TERMINOLOGY	D-1
<hr style="border: 0.5px dashed black;"/>	

## Message from the Chief Financial Officer

---

“Unprecedented” is a word that is seldom seen in higher education budget documents, but for the third year in a row it is a word that seems hard to avoid. FY 2022-23 will mark a complete resumption of normal operations and historic levels of state funding, both of which result in unusually large budget changes. Major highlights include:

- No tuition increase.
- UT’s largest salary pool ever, breaking the record set last year.
- Over \$1.2 billion of state funding for operating appropriations, capital projects, and UT grant programs.
- \$148 million for strategic initiatives: the UT Oak Ridge Institute, UTK Institute for American Civics, Tennessee’s “Grow Your Own” teacher apprenticeship program, and implementation of a new cloud-based Enterprise Resource Planning system (ERP).
- Appropriations that indirectly support UT: a 28% increase in HOPE scholarships and two programs benefiting the UT Health Science Center - increased Graduate Medical Education (GME) funding and an initiative to improve access to rural dental care.

Total operating revenues are nearly \$3 billion, up 6.8% from the current year. Unrestricted revenues for educational and general (E&G) operations and auxiliary enterprises will top \$2 billion for the first time, up 9.1%.

Unrestricted E&G revenues increase \$130 million, 7.7%. Most of the increase comes from state appropriations. Growth in tuition and fee revenues will add \$47 million. Proposed fee adjustments account for \$6 million of this increase. The remaining \$41 million result from

strong enrollment projections at UT Knoxville and UT Southern, especially strong enrollment growth of out-of-state students who pay higher rates of tuition, and the fourth and final year of the phase-in of UT Chattanooga’s “Soar in Four” tuition model.

Auxiliary enterprise revenues will grow by over 18%. This follows two years of significant declines and signals a return to the normal long-term trend line for auxiliary revenues. Enrollment gains at UT Knoxville and UT Southern will provide an additional boost to revenues from housing, meal plans, parking, and bookstores. An even greater boost is expected due to the remarkable success of resurgent programs in UT Knoxville athletics. Campuses have proposed rate changes for some auxiliary units which will generate additional revenues of \$1.65 million to offset increasing costs and contractual obligations. Details on proposed rate changes are described in Section C.

The net increase for restricted fund revenues from grants, contracts, gifts, and endowments is \$12.4 million, up 6.7%. This figure incorporates two offsetting components which understate true funding growth for UT activities that typically rely on restricted funds: a large drop due to the expiration of federal COVID-relief grants received during FY21 and FY22 offset by large increases in funding for traditional financial aid, research, and public service programs.

Revenue and expenditure data for each operating unit are provided in this budget document.

Respectfully,

*David L. Miller*

David L. Miller  
Senior Vice President & Chief Financial Officer

## University of Tennessee FY 2022-23 Proposed Budget

### Overview

Current fund revenues for the University of Tennessee (UT) Fiscal Year 2022-23 (FY23) proposed operating budget are nearly \$3.0 billion, up 6.8% from the current year. This includes \$2.1 billion in unrestricted educational and general (E&G) and auxiliary enterprise revenues and \$853 million of revenues from restricted funds.

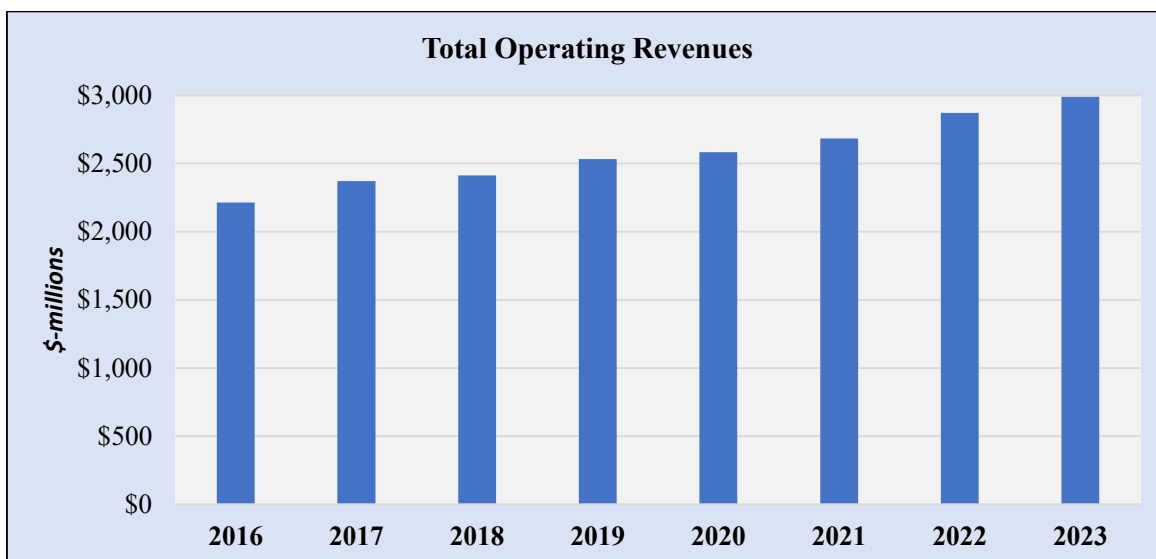
#### FY23 Operating Revenues by Fund Group

Fund Group	FY22	FY23	\$-change	%
Unrestricted E&G	\$ 1,691,188,911	\$ 1,821,280,849	\$ 130,091,938	7.7%
Unrestricted Auxiliaries	266,505,813	314,940,749	48,434,936	18.2%
<b>Subtotal: Unrestricted</b>	<b>\$ 1,957,694,724</b>	<b>\$ 2,136,221,598</b>	<b>\$ 178,526,874</b>	<b>9.1%</b>
Restricted Funds	840,819,534	853,175,060	12,355,526	6.7%
<b>Total Operating Revenues</b>	<b>\$ 2,798,514,258</b>	<b>\$ 2,989,396,658</b>	<b>\$ 190,882,400</b>	<b>6.8%</b>

**Unrestricted E&G funds** support the core operations of the university. They are funded primarily through tuition and student fees, state appropriations, and other unrestricted revenues including grants and contracts, federal and local appropriations, sales and services, and investment income.

**Auxiliaries** are self-supporting enterprises that provide services to students, faculty, and staff such as housing, bookstores, food services, and UT Knoxville (UTK) athletics. They complement the core operations of each campus and are vital components of student life and campus culture.

**Restricted funds** include primarily grants, contracts, gifts, and endowments. These are the major revenue sources for research, scholarships, and fellowships.



## University of Tennessee FY 2022-23 Proposed Budget

### FY23 Operating Revenues

By Unit and Source	Unrestricted E&G	Unrestricted Auxiliaries	Restricted Funds	Total Revenues
Knoxville	\$ 920,575,341	\$ 274,171,267	\$ 335,361,527	\$1,530,108,135
Health Science Center	327,705,229	4,003,283	320,544,008	652,252,520
Chattanooga	207,381,717	23,152,232	86,801,263	317,335,212
Agriculture	178,492,968		53,294,708	231,787,676
Martin	107,453,710	10,567,896	34,234,735	152,256,341
Public Service	29,229,471		6,031,012	35,260,483
Southern	14,665,496	3,046,071	5,057,807	22,769,374
System Administration	35,776,917		11,850,000	47,626,917
<b>Total Revenues</b>	<b>\$1,821,280,849</b>	<b>\$ 314,940,749</b>	<b>\$ 853,175,060</b>	<b>\$2,989,396,658</b>
Tuition & Fees	\$ 866,823,031			\$ 866,823,031
State Appropriations	760,346,852		16,910,362	777,257,214
Grants & Contracts	59,131,617		742,345,685	801,477,302
Sales & Services	69,691,501			69,691,501
Other	65,287,848	314,940,749	93,919,013	474,147,610
<b>Total Revenues</b>	<b>\$1,821,280,849</b>	<b>\$ 314,940,749</b>	<b>\$ 853,175,060</b>	<b>\$2,989,396,658</b>

Most units increased revenue budgets due primarily to unprecedented increases in state funding. The drop for UT Martin reflects a reduction in non-recurring federal COVID relief funding and declining tuition revenues. UT Southern had significant amounts of non-recurring transition funding from the state and private giving in FY22; recurring revenues are expected to grow during FY23. The System Administration increase includes the first year of a \$20 million partnership with the Tennessee Department of Education to strengthen educator preparation in Tennessee.

### Operating Revenue Changes by Major Unit

By Unit	FY22	FY23	\$-change	%
Knoxville	\$ 1,375,207,095	\$ 1,530,108,135	\$ 154,901,040	11.3%
Health Science Center	629,835,230	652,252,520	22,417,290	3.6%
Chattanooga	308,787,207	317,335,212	8,548,005	2.8%
Agriculture	222,406,825	231,787,676	9,380,851	4.2%
Martin	162,749,448	152,256,341	(10,493,107)	(6.4%)
Public Service	34,198,855	35,260,483	1,061,628	3.1%
Southern	27,218,689	22,769,374	(4,449,315)	(16.3%)
System Administration	38,110,909	47,626,917	9,516,008	25.0%
<b>Total Revenues</b>	<b>\$ 2,798,514,258</b>	<b>\$ 2,989,396,658</b>	<b>\$ 190,882,400</b>	<b>6.8%</b>

## University of Tennessee FY 2022-23 Proposed Budget

### Current Operating Expenses

The budget proposal allocates projected FY23 revenues plus a small share of current fund reserves to the following activities. The relative share of total funding allocated to each function is characteristic of long-term allocations. UT's expenditure profile is very stable across time. Restricted funding from grants, contracts, gifts and endowments provide significant levels of support for some functions: 62% of scholarships and fellowships, 59% of research, 45% of public service, and 19% of academic support.

#### **FY23 Operating Expenditures and Transfers**

<b>By Functional Area</b>	<b>Unrestricted</b>	<b>Restricted</b>	<b>Total</b>
Instruction	\$ 670,756,059	\$ 243,870,802	\$ 914,626,861
Research	146,576,654	207,715,496	354,292,150
Public Service	100,102,642	80,605,945	180,708,587
Academic Support	237,178,038	56,633,177	293,811,215
Student Services	120,910,263	3,851,839	124,762,102
Institutional Support	215,998,942	9,405,622	225,404,564
Operation & Maintenance of Plant	174,205,479	364,500	174,569,979
Scholarships & Fellowships	150,953,067	250,467,679	401,420,746
Auxiliary Operations	248,260,507	260,000	248,520,507
<b>Total Expenses</b>	<b>\$ 2,064,941,651</b>	<b>\$ 853,175,060</b>	<b>\$ 2,918,116,711</b>
Mandatory Transfers for Debt Service	67,817,562		67,817,562
Non-Mandatory Transfers	5,776,446		5,776,446
<b>Expenses &amp; Transfers</b>	<b>\$ 2,138,535,659</b>	<b>\$ 853,175,060</b>	<b>\$ 2,991,710,719</b>

Mandatory transfers from current funds to another fund group arising from a legal binding agreement, primarily the retirement of debt obligations for buildings. Nearly 75% is related to debt for construction of auxiliary facilities such as residence halls, parking structures, and UTK athletics facilities. Non-mandatory transfers to other fund groups the setting aside of funds for the renewal or replacement of equipment, funding institutional match requirements for construction projects, and building long term reserves for future contingencies.

## University of Tennessee FY 2022-23 Proposed Budget

### Current Operating Expenses – Five Year Changes

Over the past five years, the largest growth in funding allocations have been to Instruction (\$201 million), Scholarships and Fellowships (\$95 million), and Academic Support (\$69 million). The largest percentage increases have been for Institutional Support (32%), Scholarships and Fellowships (31%), and Academic Support (30%). The large drop in non-mandatory transfers is the result of significant amounts of unrestricted funds transferred to plant fund capital expenses and long-term reserves in FY 2018-19.

#### Five Year Change in Operating Expenditures and Transfers

By Functional Area	Unrestricted		Restricted		Total	
Instruction	\$ 160.1	31%	\$ 41.2	20%	\$ 201.4	28%
Research	6.1	4%	8.7	4%	14.8	4%
Public Service	18.7	23%	6.8	9%	25.5	17%
Academic Support	62.1	36%	6.4	13%	68.6	30%
Student Services	22.4	23%	0.5	17%	22.9	23%
Institutional Support	47.4	28%	7.5	406%	55.0	32%
Operation & Maintenance of Plant	24.1	16%		4%	24.1	16%
Scholarships & Fellowships	26.0	21%	69.0	38%	95.0	31%
Auxiliary Operations	46.8	23%	(0.5)	(65%)	46.4	23%
<b>Total Expenses</b>	<b>\$ 413.7</b>	<b>25%</b>	<b>\$ 139.8</b>	<b>20%</b>	<b>\$ 553.5</b>	<b>23%</b>
Mandatory Transfers for Debt	7.0	12%			7.0	12%
Non-Mandatory Transfers	(83.3)	(94%)			(83.3)	(94%)
<b>Expenses &amp; Transfers</b>	<b>\$ 337.4</b>	<b>19%</b>	<b>\$ 139.8</b>	<b>20%</b>	<b>\$ 477.1</b>	<b>19%</b>

FY 2022-23 proposed expense budgets compared to actual FY 2018-19 expenses.

Mandatory transfers from current funds to another fund group arising from a legal binding agreement, primarily the retirement of debt obligations for buildings. Nearly 75% is related to debt for construction of auxiliary facilities such as residence halls, parking structures, and UTK athletics facilities. Non-mandatory transfers to other fund groups the setting aside of funds for the renewal or replacement of equipment, funding institutional match requirements for construction projects, and building long term reserves for future contingencies.



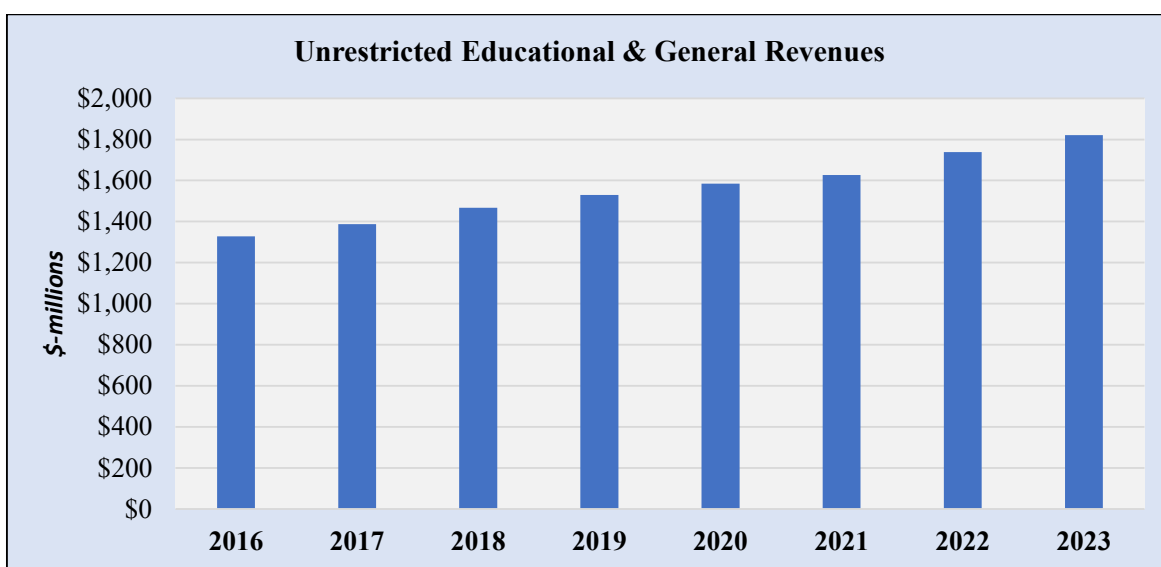
## University of Tennessee FY 2022-23 Proposed Budget

### Unrestricted Educational and General (E&G) Revenues

Revenue budgets for core E&G operations were adjusted up by 7.7%. Every unit received large state funding increases, UTK and UTS expect enrollment gains, and fee-generating operations have recovered from COVID-related slowdowns. The large drop for UT Southern is the result of non-recurring transition funding included in FY22 revenue budgets. Tuition and Fee revenues and State Appropriations are discussed in more detail in the following pages.

#### Unrestricted E&G Revenues

By Unit and Source	FY22	FY23	\$-change	%
Knoxville	\$ 827,653,662	\$ 920,575,341	\$ 92,921,679	11.2%
Health Science Center	305,340,745	327,705,229	22,364,484	7.3%
Chattanooga	200,052,195	207,381,717	7,329,522	3.7%
Agriculture	169,324,311	178,492,968	9,168,657	5.4%
Martin	106,486,728	107,453,710	966,982	0.9%
Public Service	28,167,843	29,229,471	1,061,628	3.8%
Southern	17,902,518	14,665,496	(3,237,022)	(18.1%)
System Administration	36,260,909	35,776,917	(483,992)	(1.3%)
<b>Total</b>	<b>\$ 1,691,188,911</b>	<b>\$ 1,821,280,849</b>	<b>\$130,091,938</b>	<b>7.7%</b>
Tuition & Fees	\$ 819,965,507	\$ 866,823,031	\$ 46,857,524	5.7%
State Appropriations	692,874,552	760,346,852	67,472,300	9.7%
Other Revenues	178,348,852	194,110,966	15,762,114	8.8%
<b>Total</b>	<b>\$ 1,691,188,911</b>	<b>\$ 1,821,280,849</b>	<b>\$130,091,938</b>	<b>7.7%</b>



## University of Tennessee FY 2022-23 Proposed Budget

### Unrestricted E&G Revenues – Tuition & Fees

Tuition and fee revenue budgets are up 5.7% (\$46.9 million). Less than 13% of this growth (around \$6 million) is due to proposed changes in student fees, which are explained in detail in Section C. The remainder is the result of adjusting budgets to account for strong enrollment growth expected for fall 2022 and effective enrollment management.

UT Knoxville and UT Southern are expecting significant enrollment gains. Much of UTK's growth is in graduate and professional programs and out-of-state students; groups that generate more per-student-revenue than the typical in-state undergraduate.

#### Tuition & Fee Revenues

By Unit and Fee Type	FY22	FY23	\$-change	%
Knoxville	\$ 516,016,454	\$ 565,948,855	\$ 49,932,401	9.7%
Chattanooga	128,858,478	127,968,340	(890,138)	(0.7%)
Health Science Center	90,051,721	90,879,935	828,214	0.9%
Martin	64,184,738	60,705,977	(3,478,761)	(5.4%)
Veterinary Medicine	13,279,826	12,892,528	(387,298)	(2.9%)
Southern	7,574,290	8,427,396	853,106	11.3%
<b>Total</b>	<b>\$ 819,965,507</b>	<b>\$ 866,823,031</b>	<b>\$ 46,857,624</b>	<b>5.7%</b>
Maintenance Fee	\$ 573,658,731	\$ 600,913,030	\$ 27,254,299	4.8%
Out-of-State Tuition	88,123,331	109,482,762	21,359,431	24.2%
Programs & Services Fee	79,847,476	81,216,666	1,369,190	1.7%
Other Student Fees	73,094,966	70,371,522	(2,723,444)	(3.7%)
Non-Credit Courses	5,241,003	4,839,051	(401,952)	(7.7%)
<b>Total</b>	<b>\$ 819,965,507</b>	<b>\$ 866,823,031</b>	<b>\$ 46,857,624</b>	<b>5.7%</b>

UT Chattanooga will see tuition revenue gains of \$2.2 million as the fourth and final cohort of students enter the “Soar in Four” tuition model. (The reductions shown above for UTC and “Other Student Fees” are due to an anomaly in how UTC budgets online fees, resulting in a \$3 million understatement of FY23 revenue.)

UT Martin has reduced its tuition and fee revenue budget due to enrollment declines and non-recurring tuition and fee revenues posted in FY22 from federal COVID relief grants.

## University of Tennessee FY 2022-23 Proposed Budget

### Unrestricted E&G Revenues – State Appropriations

FY 2022-23 will be a record year for UT appropriations. State funding for recurring operations is up \$73.5 million or 10.8%. The state budget includes additional funds of \$142 million appropriated to fund grants to UT. Capital appropriations will be \$281.5 million. Total appropriations that will come directly to UT in one form or another top \$1.2 billion. State appropriations for FY23 also include a number of items that will provide significant levels of indirect support to UT.

#### **FY 2022-23 State Appropriations**

<b>Types of Changes</b>	<b>Recurring</b>	<b>Non-Recurring</b>	<b>Total</b>
Salary Pool	\$ 28,396,600		\$ 28,396,600
Funding Formula	27,653,400		27,653,400
Health Science Center	3,978,900		3,978,900
Veterinary Medicine	3,214,300		3,214,300
American Civics	4,000,000	\$ 2,000,000	6,000,000
Law Enforcement Innovation Center		500,000	500,000
Minority Engineering Scholarships		1,000,000	1,000,000
Health Insurance Premium Increase	6,229,100		6,229,100
Mandatory Discounts & Waivers		860,800	860,800
<b>Total Changes</b>	<b>\$ 73,472,300</b>	<b>\$ 4,360,800</b>	<b>\$ 77,833,100</b>
FY 2021-22 Base	\$ 682,513,752		\$ 682,513,752
<b>Unrestricted Appropriations</b>	<b>\$ 755,986,052</b>	<b>\$ 4,360,800</b>	<b>\$ 760,346,852</b>
Restricted Appropriations	16,910,362		16,910,362
<b>Total State Appropriations</b>	<b>\$ 772,896,414</b>	<b>\$ 4,360,800</b>	<b>\$ 777,257,214</b>

Additions to recurring operating appropriations include \$37.5 million for employee salary and benefits: \$28.4 million to partially fund a 4% salary pool, \$6.2 million to offset increasing health insurance premium costs, and \$2.9 million for UT's College of Veterinary Medicine to address faculty recruitment and retention. Nearly \$32 million was added for general operations through the funding formula and operating improvements for UT medical education units. Non-recurring appropriations were added for law enforcement training in distressed rural counties, minority engineering scholarships at UTK and UTC, and to partially offset the fiscal impact of state mandated tuition discounts and waivers.

FY23 appropriations include \$6 million to establish a new non-partisan Institute for American Civics at UT Knoxville's Howard H. Baker Jr. Center for Public Policy. The institute will support and enhance statewide efforts to highlight the role American institutions play in resolving conflict, advancing human dignity, and making public policy.

## University of Tennessee FY 2022-23 Proposed Budget

### State Appropriations - continued

The state appropriated \$170 million to fund development of next-generation Enterprise Resource Planning Systems (ERPs) at Tennessee public universities. UT will receive \$50 million to implement DASH – Dynamic Administrative Systems for Higher Education – a new cloud-based human resources and finance system that will provide a competitive edge by enhancing operational efficiency, reducing operating costs, ensuring accountability, increasing transparency, and improving customer service. Planning began in 2019. Over 300 UT employees completed a comprehensive business process review to reimagine 24 processes and 159 subprocesses in finance, human resources, and payroll. UT selected Oracle Fusion Cloud as the system platform and Accenture as its System Integration partner. DASH is expected to be operational in July 2024.

UT's Oak Ridge Innovation Institute (ORII) will receive \$72 million, bringing the state's total financial commitment to \$80 million. ORII will create a robust talent pipeline in areas of growing national need and demand, positioning Tennessee as the “go-to” destination for top-level talent development and discovery. The Institute will address emerging, top-tier industry and workforce needs; develop locally relevant and globally competitive scientists and engineers; and prepare students by teaching innovation and interdisciplinary problem-solving skills.

Tennessee's Department of Education received \$20 million to partner with the University of Tennessee to launch the Tennessee Grow Your Own Center, supporting Tennessee's Teacher Apprenticeship model in its efforts to attract more aspiring educators to the profession. UT Knoxville, UT Chattanooga, UT Martin, and UT Southern will each play a role in developing innovative educator credentialing, additional endorsements, and professional development that reimagines coursework and content across entry points. The center's work will support an increase in the statewide Educator Preparation Provider (EPP) enrollment, developing future educators and leaders to better support the students and state of Tennessee.

While not part of the proposed operating budget, capital appropriations are a significant component of overall state support for UT. The state will provide \$281.5 million for fifteen capital maintenance projects and six capital outlay projects:

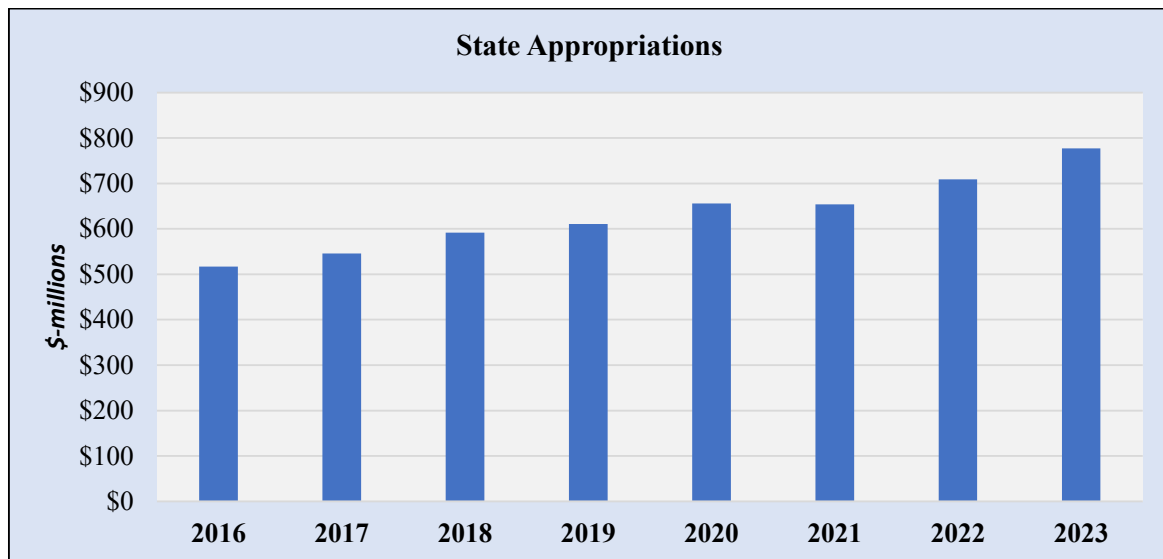
- UTK Haslam College of Business: \$83.0 million
- UTC Health Sciences Building \$55.9 million
- UTC 540 McCallie Renovation: \$38.4 million
- HSC Nash Vivarium Basement Renovation: \$22.2 million
- HSC Cancer Research Building 4<sup>th</sup> Floor Renovation: \$19.0 million
- UTM Tennessee Entrepreneurial Science and Technology (TEST) Hub: \$18.0 million
- Capital Maintenance: \$44.9 million

## University of Tennessee FY 2022-23 Proposed Budget

### State Appropriations - continued

Appropriations were made to a number of programs that benefit UT students or involve UT as a collaborative partner. Three of the more significant appropriations are:

- \$69.5 million to fund the largest increase in HOPE scholarships for students at public universities since the scholarship’s creation, raising award amounts to \$4,500 for full-time eligible freshman and sophomores and \$5,700 for juniors and seniors. This will have a significant impact on access and affordability for thousands of Tennessee students. Nearly 13,000 UT students received HOPE scholarship support during 2020-21.
- \$10 million recurring to address the state’s medical residency shortage and support graduate medical education (GME) through the state’s Division of TennCare. Much of this funding will support training and education of UT Health Science Center students.
- \$93 million to support the Healthy Smiles Initiative at the Tennessee Department of Health to improve rural access to dental care. It is anticipated the Department will partner with the UT Health Science Center College of Dentistry to support this initiative.



## University of Tennessee FY 2022-23 Proposed Budget

### Unrestricted E&G Expenses

FY23 unrestricted E&G expense budgets total \$1.82 billion. Over half is allocated to instruction, research, and public service; 28% is allocated to academic support, student services, scholarships, and fellowships; and 21% is directed to institutional support and operation and maintenance of grounds, facilities, and mechanical systems.

#### **FY23 Unrestricted E&G Expenses**

<b>\$-millions</b>	<b>UTK</b>	<b>HCS</b>	<b>UTC</b>	<b>UTIA</b>	<b>UTM</b>	<b>IPS</b>	<b>UTS</b>	<b>UTSA</b>	<b>Total</b>
Instruction	\$327.7	\$148.1	\$ 92.6	\$ 52.2	\$ 45.7	-	\$ 4.4	-	\$ 670.8
Research	82.5	12.6	5.8	45.6	0.1	-	-	-	146.6
Public Service	8.8	0.6	2.8	60.7	0.8	\$ 26.3	0.1	-	100.1
Academic Support	132.0	60.8	21.4	10.6	10.1	0.3	2.1	-	237.2
Student Services	64.5	7.4	30.1	-	14.6	-	4.3	-	120.9
Institutional Support	73.7	42.2	15.7	2.9	9.1	0.8	2.3	\$ 69.3	216.0
Operations & Maintenance	98.7	37.5	20.5	3.9	11.3	-	1.7	0.6	174.2
Scholarships & Fellowships	106.4	7.2	20.2	0.2	14.4	-	2.5	-	150.9
<b>TOTAL</b>	<b>\$894.3</b>	<b>\$316.4</b>	<b>\$209.1</b>	<b>\$176.0</b>	<b>\$106.1</b>	<b>\$ 27.3</b>	<b>\$ 17.5</b>	<b>\$ 69.9</b>	<b>\$1,816.7</b>

FY23 unrestricted E&G expenditure budgets are \$20.9 million above the current FY22 budget. This can be misleading since the FY22 figures include \$132 million of non-recurring expenses added mid-year while the FY23 proposed budget is primarily for recurring operations. Recurring expenses budgets are increasing 8.4% from \$1.66 billion to \$1.80 billion.

## University of Tennessee FY 2022-23 Proposed Budget

### Unrestricted E&G Expenses - continued

Each unit increased recurring expense budgets. Salary and benefits are up due to the salary pool; faculty promotions; new positions to expand instruction, tutoring, academic and career support; and an extremely competitive labor market. Operating and equipment budgets are up significantly. This increase is due to resuming full campus operations, responding to strong enrollment growth at UTK and UTS, and recent spikes in inflation. Unrestricted funds for recurring scholarship and fellowship expenses are lower, but this will be offset by a significant increase of financial aid funded by gifts, grants, and endowments in FY23. (This excludes the effect of a drop in emergency aid funded by federal COVID-relief grants as explained in the section on Restricted Funds.)

#### Recurring Unrestricted E&G Expenses

By Unit/Function/Type	FY22	FY23	\$-change	%
Knoxville	\$ 806,122,327	\$ 893,222,412	\$ 87,100,085	10.8%
Health Science Center	297,410,575	314,315,540	16,904,965	5.7%
Chattanooga	190,070,419	200,084,479	10,014,060	5.3%
Agriculture	163,734,602	175,365,078	11,630,476	7.1%
Martin	104,425,074	106,728,352	2,303,278	2.2%
System Administration	60,751,869	69,174,732	8,422,863	13.9%
Public Service	24,576,679	27,312,144	2,735,465	11.1%
UT Southern	16,422,761	17,547,956	1,125,195	6.9%
<b>Total</b>	<b>\$ 1,663,514,306</b>	<b>\$ 1,803,750,693</b>	<b>\$ 140,236,387</b>	<b>8.4%</b>
Instruction	\$ 604,027,378	\$ 666,210,301	\$ 62,182,923	10.3%
Research	150,392,137	145,268,016	(5,124,121)	(3.4%)
Public Service	92,220,686	99,511,697	7,291,011	7.9%
Academic Support	188,108,705	236,763,926	48,655,221	25.9%
Student Services	113,139,962	120,359,399	7,219,437	6.4%
Institutional Support	188,628,911	210,733,809	22,104,898	11.7%
Operation & Maintenance	168,452,958	177,224,678	8,771,720	5.2%
Scholarships & Fellowships	158,543,569	147,678,867	(10,864,702)	(6.9%)
<b>Total</b>	<b>\$ 1,663,514,306</b>	<b>\$ 1,803,750,693</b>	<b>\$ 140,236,387</b>	<b>8.4%</b>
Salaries & Benefits	\$ 1,124,779,849	\$ 1,218,744,716	\$ 93,964,867	8.4%
Operations	380,190,888	437,327,110	57,136,222	15.0%
Scholarships & Fellowships	158,543,569	147,678,867	(10,864,702)	(6.9%)
<b>Total</b>	<b>\$ 1,663,514,306</b>	<b>\$ 1,803,750,693</b>	<b>\$ 140,236,387</b>	<b>8.4%</b>

## University of Tennessee FY 2022-23 Proposed Budget

### Restricted Funds

Restricted funds must be used for purposes established by an external party and in accordance with the contractual terms and conditions negotiated with the sponsor of each grant and contract or the administrative provisions set by donors for each gift fund and endowment. They are the largest funding sources for research (59%) and financial aid (62%) and play an important role in funding the university's public service initiatives (45%). Restricted funds are not part of the proposed budget resolution. They are presented to provide a complete picture of total operating funds.

#### Restricted Fund Changes

By Source and Function	FY22	FY23	\$-change	%
Federal Grants/Contracts	\$ 290,837,335	\$ 289,409,284	(\$ 1,428,051)	(0.5%)
State Grants/Contracts	181,647,877	193,261,025	11,613,148	6.4%
Other Grants/Contracts	259,296,879	259,675,376	378,497	0.1%
Gifts & Endowments	92,191,081	93,659,013	1,467,932	1.6%
Other Revenues	16,846,362	17,170,362	324,000	1.9%
<b>Total Revenues</b>	<b>\$ 840,819,534</b>	<b>\$ 853,175,060</b>	<b>\$ 12,355,526</b>	<b>1.5%</b>
Scholarships/Fellowships	\$ 244,423,296	\$ 250,467,679	\$ 6,044,383	2.5%
Instruction	231,722,417	243,870,802	12,148,385	5.2%
Research	205,359,186	207,715,496	2,356,310	1.1%
Public Service	80,905,758	80,605,945	(299,813)	(0.4%)
Academic Support	56,288,351	56,633,177	344,826	0.6%
Other Expenses	22,120,526	13,881,961	(8,238,565)	(37.2%)
<b>Total Expenses</b>	<b>\$ 840,819,534</b>	<b>\$ 853,175,060</b>	<b>\$ 12,355,526</b>	<b>1.5%</b>

Modest gains are expected from most restricted fund revenue sources. The modest net increase in funding for scholarships and fellowships should be understood in context of the fact that nearly \$50 million of COVID-relief grants were issued to students during FY22. Over the last two years, these grants enabled UT campuses to issue nearly 90,000 emergency grants to students totaling more than \$85 million. An additional \$85 million has been used to cope with the fiscal impact of the pandemic on campus operations. If this factor is excluded, restricted fund support for student financial aid from traditional sources is increasing significantly.



## University of Tennessee FY 2022-23 Proposed Budget

### Auxiliary Enterprises

Auxiliaries are self-supporting enterprises providing services to students, faculty, and staff such as housing, bookstores, food services, and UTK athletics. (The athletic programs at UTC, UTM, and UTS are included in unrestricted E&G funds.) Most are funded through fee models such as housing rentals, meal plan prices, parking permits, and sales of books and supplies. UTK athletics has a variety of funding sources including ticket sales and television revenues. These revenues fund salaries and benefits, general operating, utilities, capital expenditures and debt service.

#### FY23 Auxiliary Revenues by Campus and Enterprise

\$-thousands	UTK	UTC	UTM	UTS	HSC	Total
UTK Athletics	\$ 163,770					\$ 163,770
Housing	62,764	\$ 17,691	\$ 8,457	\$ 2,846		91,757
Bookstores	22,500	500	640	200	\$ 1,515	25,355
Parking	11,933	3,418	578		1,426	17,354
Food Services	10,650	1,191	467		984	13,292
Other	2,555	353	426		79	3,413
<b>Total</b>	<b>\$ 274,171</b>	<b>\$ 23,152</b>	<b>\$ 10,568</b>	<b>\$ 3,046</b>	<b>\$ 4,003</b>	<b>\$ 314,941</b>

Revenue gains are expected across all auxiliary enterprises as campuses return to normal operations. Enrollment gains at UTK and UTS will also contribute to revenue growth.

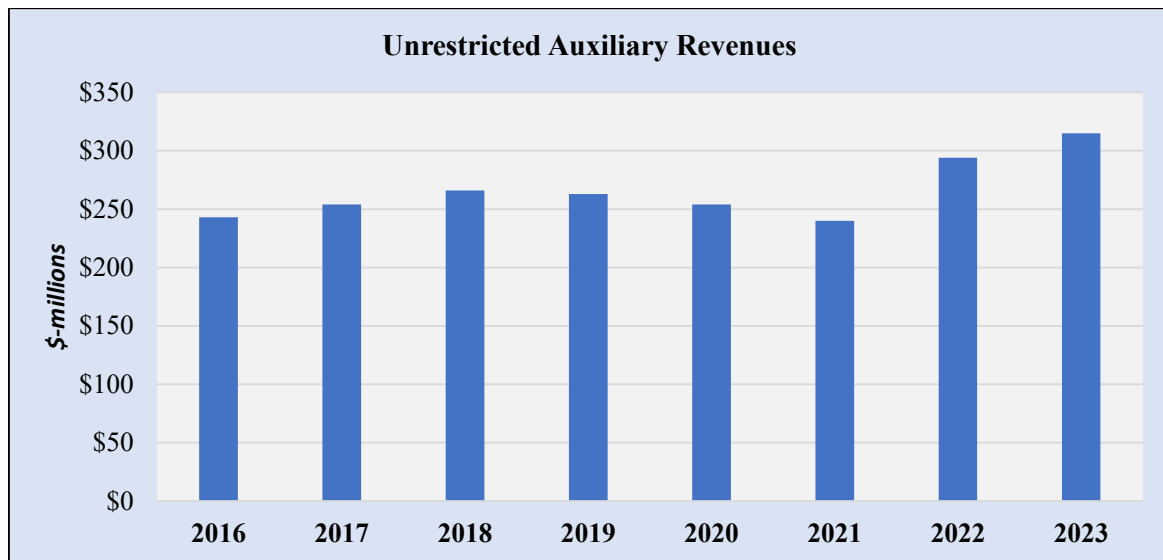
#### Changes to Auxiliary Enterprise Revenues

Campus/Institute	FY22	FY23	\$-change	%
Knoxville	\$ 227,346,186	\$ 274,171,267	\$ 46,825,081	20.6%
Chattanooga	21,961,348	23,152,232	1,190,884	5.4%
Martin	10,276,196	10,567,896	291,700	2.8%
Health Science Center	4,003,283	4,003,283	-	-
UT Southern	2,918,800	3,046,071	127,271	4.4%
<b>Total</b>	<b>\$ 266,505,813</b>	<b>\$ 314,940,749</b>	<b>\$ 48,434,936</b>	<b>18.2%</b>
UTK Athletics	128,517,000	163,769,892	35,252,892	27.4%
Housing	83,142,376	91,757,326	8,614,950	10.4%
Food Services	12,053,189	13,291,868	1,238,679	10.3%
Bookstores	23,634,943	25,354,943	1,720,000	7.3%
Parking	15,605,556	17,353,971	1,748,415	11.2%
Other	3,552,749	3,412,749	(140,000)	(3.9%)
<b>Total</b>	<b>\$ 266,505,813</b>	<b>\$ 314,940,749</b>	<b>\$ 48,434,936</b>	<b>18.2%</b>

## University of Tennessee FY 2022-23 Proposed Budget

### Auxiliary Enterprises - continued

No other component of university finances is as sensitive to events like the recent pandemic than auxiliary enterprises. They depend on the presence of students, faculty, staff, and visitors on campus. Enrollment affects revenues for all auxiliary operations. Attendance at sporting events, concerts, and conferences influence auxiliary revenues, in particular parking and UTK athletics. The rapid rebound in revenue experienced in FY22 and expected for FY23 puts auxiliary finances back on a trend line after a temporary two-year dip.



### 2022-23 Salary Plan

The FY22 salary plan was the largest ever distributed by UT. The FY23 plan will exceed that by more the \$10 million. It marks the first time in 35 years that UT has had salary pools of 4% or more in consecutive years. Campuses and institutes have developed plans to adjust faculty and staff salaries to reflect current salary market conditions and recognize employee performance.

Salary Plan Funding Sources	\$-amount
State salary pool funding	\$ 28,396,000
State formula funding	11,730,000
Grants, contracts, gifts, and endowments	14,100,000
Auxiliary enterprise fees	3,489,000
<b>TOTAL</b>	<b>\$ 57,715,000</b>

## University of Tennessee FY 2022-23 Proposed Budget

### Unrestricted Net Assets

The university maintains sufficient levels of unrestricted net assets to comply with state regulations on working capital, properly account for revolving funds, and meet contractual obligations and operational plans for the next year. The Proposed budget results in fund balances of \$129.9 million as of June 30, including \$109.5 million for E&G operations and \$20.4 million for auxiliaries.

#### Unrestricted Current Fund Net Assets Budgeted for June 30, 2023

Fund Balances	E&G	Auxiliary	Total
Beginning Balances	\$ 110,800,584	\$ 21,424,592	\$ 132,225,176
Revenue	1,821,280,849	314,940,749	2,136,221,598
<b>Total Available Funding</b>	<b>\$ 1,932,081,433</b>	<b>\$ 336,365,341</b>	<b>\$ 2,268,446,774</b>
Expenses & Transfers	1,822,577,521	315,958,138	2,138,535,659
<b>Ending Balances</b>	<b>\$ 109,503,912</b>	<b>\$ 20,407,203</b>	<b>\$ 129,911,115</b>
<b>Net Asset Allocations:</b>			
Working Capital	\$ 27,855,089	\$ 7,907,996	\$ 35,763,085
Revolving Funds	11,585,488	3,602,739	15,188,227
Encumbrances	3,710,329		3,710,329
Reappropriations	6,450,000		6,450,000
Unallocated Reserve	59,903,006	8,896,468	68,799,474
<i>% of Expense &amp; Transfers</i>	<i>3.29%</i>	<i>2.82%</i>	<i>3.22%</i>

**Working capital** provides sufficient liquidity to fund accounts receivable, inventories, and petty cash. These are required by state regulations and are considered non-expendable during the fiscal year.

**Revolving funds** include fund balances tied to revenue-generating units (e.g., service centers, motor pools, conference centers, medical clinics) and university wide cost-distribution models (e.g., unemployment compensation, workers compensation liabilities, claims liabilities, etc.).

**Encumbrances** are carried over for commitments for purchases of goods and services that were not received before the close of the fiscal year. They are fully expended during the fiscal year.

**Reappropriations** are funds carried forward for specific programs and initiatives. The most common example is a project that was planned for the previous fiscal year but delayed until the next fiscal year. Most reappropriations are fully expended during the current year.

**Unallocated Reserves** are contingency funds used to respond to fluctuations in revenues and expenditures. The unallocated reserve for E&G operations is limited to 2% to 5% of total expenditures and transfers; the auxiliary target range is 3% to 5% of expenditures and transfers.

# The University of Tennessee

## FY 2022-23 Proposed Budget

### Supporting Schedules

Unrestricted Current Funds – Pie Chart	B-2
Unrestricted and Restricted Current Funds – Pie Chart	B-3
Unrestricted Current Funds by Unit	B-4
Unrestricted and Restricted Current Funds by Unit	B-5
Unrestricted Current Funds – Five Year History	B-6
Unrestricted and Restricted Current Funds – Five Year History	B-7
Unrestricted and Restricted Fund Details	B-8
Unrestricted Expenses – Natural Classification by Unit	B-9
Unrestricted Expenses – Natural Classification Summary	B-10
Recurring Unrestricted Expenses – Natural Classification Summary	B-11
Unrestricted Net Assets – E&G and Auxiliary Combined	B-12
Unrestricted Net Assets – E&G Only	B-13
Unrestricted Net Assets – Auxiliary Only	B-14
State Appropriations Summary	B-15
State Appropriations – Five Year History	B-16
Auxiliary Enterprises	B-17
Athletics	B-18
Budgeted Positions	B-20
Unrestricted Current Fund Summary – UT System (Recurring)	B-21
Unrestricted Current Fund Summary – UT System	B-22
Unrestricted Current Fund Summary – Chattanooga	B-23
Unrestricted Current Fund Summary – Knoxville	B-24
Unrestricted Current Fund Summary – Martin	B-25
Unrestricted Current Fund Summary – Southern	B-26
Unrestricted Current Fund Summary – Health Science Center	B-27
Unrestricted Current Fund Summary – Institute of Agriculture	B-28
Unrestricted Current Fund Summary – Institute for Public Service	B-29
Unrestricted Current Fund Summary – System Administration	B-30

# The University of Tennessee FY 2022-23 Proposed Budget Unrestricted Current Funds

### Current Fund Revenues (\$millions)

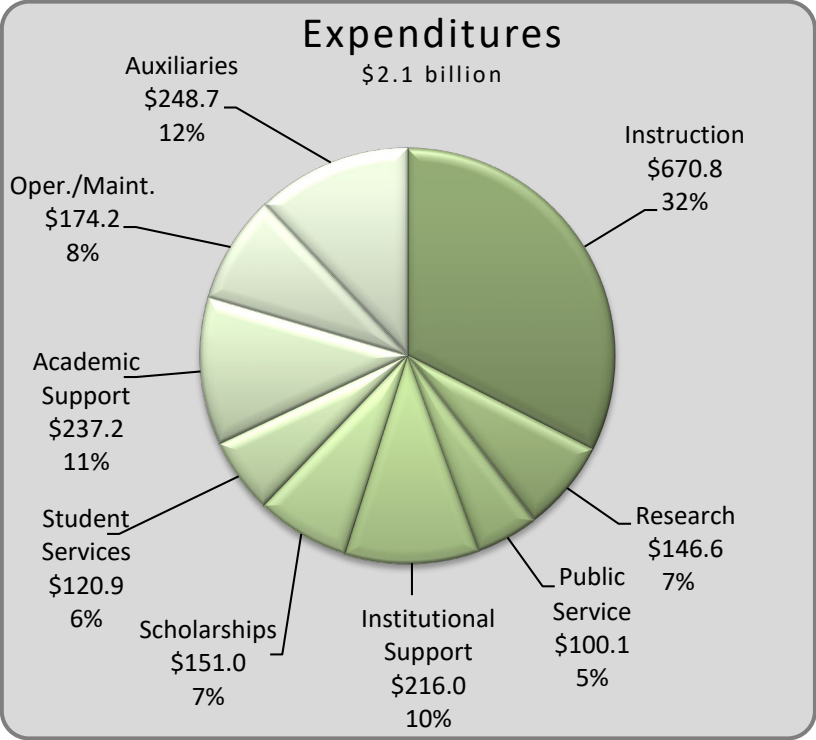
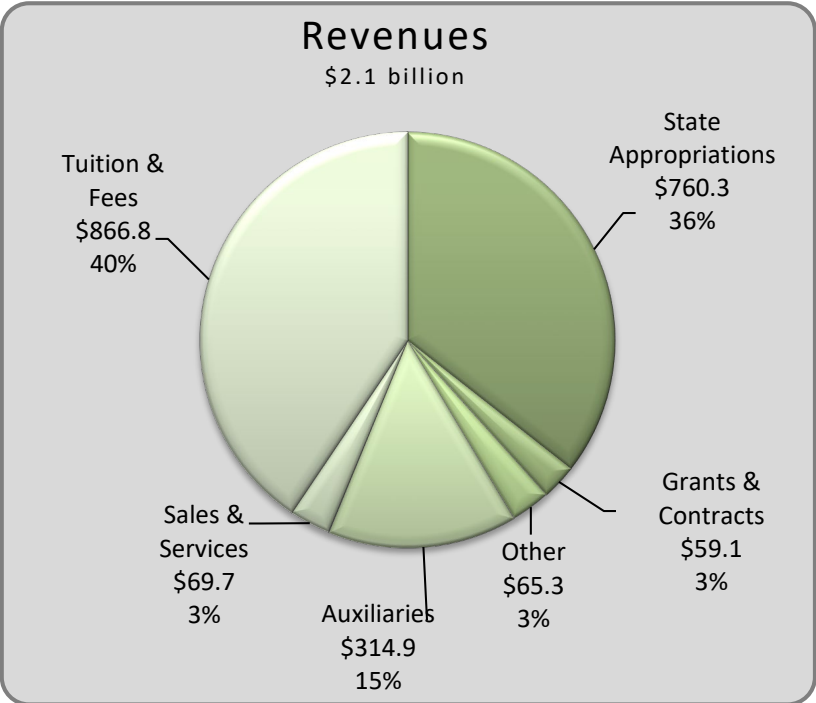
Chattanooga	\$230.5
Knoxville	1,194.7
Martin	118.0
Southern	17.7
Health Science Center	331.7
Institute of Agriculture	178.5
Inst. for Public Service	29.2
System Administration	<u>35.8</u>
<b>TOTAL</b>	<b>\$2,136.2</b>

### Fall 2021 FTE Enrollment

Knoxville	28,693
Chattanooga	10,234
Martin	5,183
Southern	741
Health Science Center	3,141
Vet Med	550
Space Institute	<u>41</u>
<b>TOTAL</b>	<b>48,583</b>

### FTE Positions (Unrestricted E&G) August 1, 2022

Faculty	3,622
Administrative	923
Professional	2,555
Cler/Tech/Maint	<u>4,063</u>
<b>TOTAL</b>	<b>11,164</b>



# The University of Tennessee FY 2022-23 Proposed Budget Unrestricted & Restricted Current Funds

### Unrestricted & Restricted Revenues (\$millions)

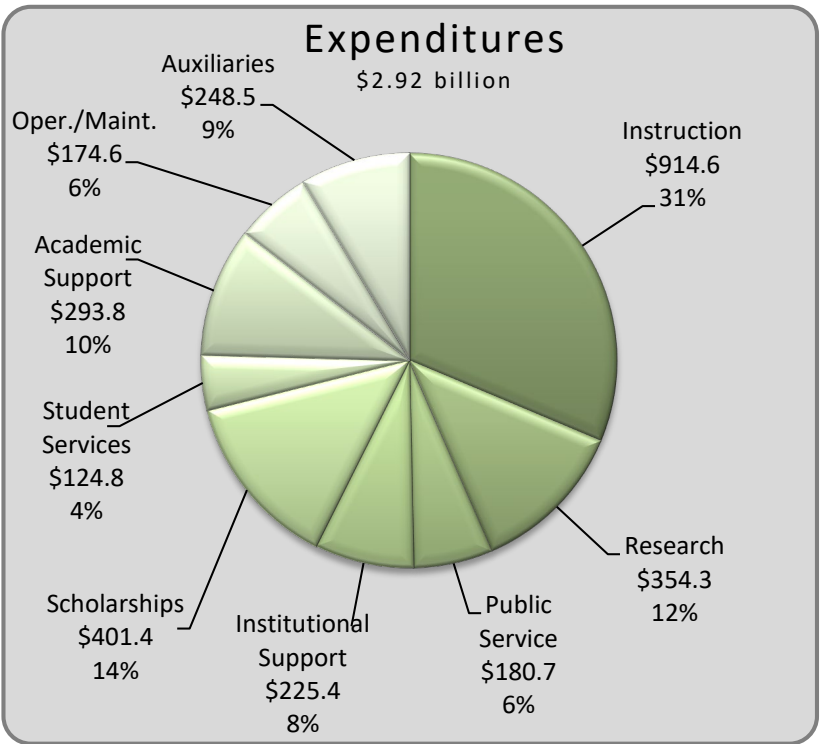
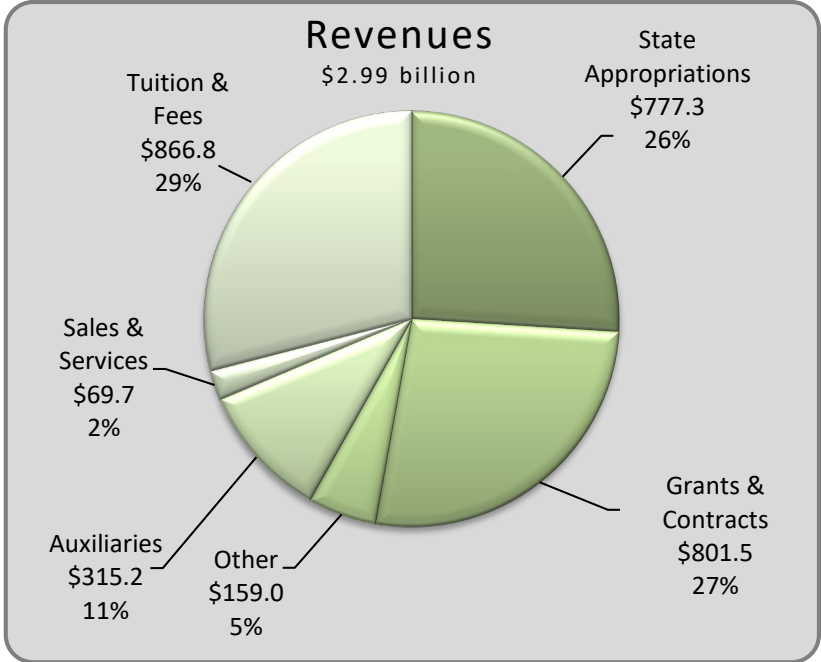
Chattanooga	\$317.3
Knoxville	1,530.1
Martin	152.3
Southern	22.7
Health Science Center	652.3
Institute of Agriculture	231.8
Inst. for Public Service	35.3
System Administration	<u>47.6</u>
<b>TOTAL</b>	<b>\$2,989.4</b>

### Fall 2021 Headcount Enrollment

Knoxville	31,236
Chattanooga	11,457
Martin	6,712
Southern	876
Health Science Center	3,237
Vet Med	380
Space Institute	<u>85</u>
<b>TOTAL</b>	<b>53,983</b>

### FTE Positions (Unrestricted & Restricted) August 1, 2022

Faculty	4,473
Administrative	1,072
Professional	3,750
Cler/Tech/Maint	<u>5,543</u>
<b>TOTAL</b>	<b>14,838</b>



## University of Tennessee System

### FY 2022-23 Proposed Budget Summary by Unit

#### Unrestricted Current Funds, Revenues, Expenditures, and Transfers

	Total System	Chattanooga	Knoxville	Martin	UT Southern	Health Science Center	Institute of Agriculture	Institute for Public Service	System Administration
<b>EDUCATIONAL AND GENERAL</b>									
<b>Revenues</b>									
Tuition & Fees	\$ 866,823,031	\$ 127,968,340	\$ 565,948,855	\$ 60,705,977	\$ 8,427,396	\$ 90,879,935	\$ 12,892,528		
State Appropriations	760,346,852	73,252,805	312,272,558	42,031,797	5,469,100	191,625,124	107,969,964	\$ 15,770,087	\$ 11,955,417
Grants & Contracts	59,131,617	1,049,400	28,910,000	241,400	-	23,054,407	5,321,795	554,615	
Sales & Service	69,691,501	4,841,672	5,565,249	3,727,096	79,000	21,055,843	34,422,641		
Other Sources	65,287,848	269,500	7,878,679	747,440	690,000	1,089,920	17,886,040	12,904,769	23,821,500
Total Revenues	<u>\$ 1,821,280,849</u>	<u>\$ 207,381,717</u>	<u>\$ 920,575,341</u>	<u>\$ 107,453,710</u>	<u>\$ 14,665,496</u>	<u>\$ 327,705,229</u>	<u>\$ 178,492,968</u>	<u>\$ 29,229,471</u>	<u>\$ 35,776,917</u>
<b>Expenditures and Transfers</b>									
Instruction	\$ 670,756,059	\$ 92,599,532	\$ 327,704,692	\$ 45,746,545	\$ 4,428,567	\$ 148,097,018	\$ 52,179,705		
Research	146,576,654	5,817,526	82,475,159	86,457		12,619,279	45,578,233		
Public Service	100,102,642	2,822,117	8,769,513	841,913	94,958	600,142	60,710,092	\$ 26,263,907	
Academic Support	237,178,038	21,358,323	131,966,917	10,119,283	2,089,608	60,815,284	10,567,245	261,378	
Student Services	120,910,263	30,082,955	64,463,463	14,581,927	4,344,912	7,437,006			
Institutional Support	215,998,942	15,684,463	73,741,315	9,050,010	2,345,136	42,212,294	2,854,133	786,859	\$ 69,324,732
Op/Maint Physical Plant	174,205,479	20,523,417	98,723,016	11,284,844	1,716,772	37,468,010	3,889,420		600,000
Scholarships & Fellowships	150,953,067	20,236,586	106,418,037	14,429,610	2,528,003	7,160,831	180,000		
Subtotal Expenditures	<u>\$ 1,816,681,144</u>	<u>\$ 209,124,919</u>	<u>\$ 894,262,112</u>	<u>\$ 106,140,589</u>	<u>\$ 17,547,956</u>	<u>\$ 316,409,864</u>	<u>\$ 175,958,828</u>	<u>\$ 27,312,144</u>	<u>\$ 69,924,732</u>
Mandatory Transfers	17,488,890	4,663,880	5,910,624	547,909		6,249,876			116,601
Non Mandatory Transfers	(11,592,513)	(6,407,082)	20,402,605	765,212	(2,903,100)	5,045,489	2,020,600	1,982,825	(32,499,062)
Total Expenditures & Transfers	<u>\$ 1,822,577,521</u>	<u>\$ 207,381,717</u>	<u>\$ 920,575,341</u>	<u>\$ 107,453,710</u>	<u>\$ 14,644,856</u>	<u>\$ 327,705,229</u>	<u>\$ 177,979,428</u>	<u>\$ 29,294,969</u>	<u>\$ 37,542,271</u>
<b>Fund Balance Addition/(Reduction)</b>	<u>\$ (1,296,672)</u>				<u>\$ 20,640</u>		<u>\$ 513,540</u>	<u>\$ (65,498)</u>	<u>\$ (1,765,354)</u>
<b>AUXILIARIES</b>									
<b>Revenues</b>	\$ 314,940,749	\$ 23,152,232	\$ 274,171,267	\$ 10,567,896	\$ 3,046,071	\$ 4,003,283			
<b>Expenditures and Transfers</b>									
Expenditures	\$ 248,260,507	\$ 15,481,247	\$ 220,329,466	\$ 7,203,883	\$ 1,413,060	\$ 3,832,851			
Mandatory Transfers	50,328,672	5,753,253	41,690,943	2,363,644	350,400	170,432			
Non-Mandatory Transfers	17,368,959	1,917,732	12,150,858	1,000,369	2,300,000				
Total Expenditures & Transfers	<u>\$ 315,958,138</u>	<u>\$ 23,152,232</u>	<u>\$ 274,171,267</u>	<u>\$ 10,567,896</u>	<u>\$ 4,063,460</u>	<u>\$ 4,003,283</u>			
<b>Fund Balance Addition/(Reduction)</b>	<u>\$ (1,017,389)</u>				<u>\$ (1,017,389)</u>				
<b>TOTALS</b>									
<b>Revenues</b>	\$ 2,136,221,598	\$ 230,533,949	\$ 1,194,746,608	\$ 118,021,606	\$ 17,711,567	\$ 331,708,512	\$ 178,492,968	\$ 29,229,471	\$ 35,776,917
<b>Expenditures and Transfers</b>									
Expenditures	\$ 2,064,941,651	\$ 224,606,166	\$ 1,114,591,578	\$ 113,344,472	\$ 18,961,016	\$ 320,242,715	\$ 175,958,828	\$ 27,312,144	\$ 69,924,732
Mandatory Transfers	67,817,562	10,417,133	47,601,567	2,911,553	350,400	6,420,308			116,601
Non-Mandatory Transfers	5,776,446	(4,489,350)	32,553,463	1,765,581	(603,100)	5,045,489	2,020,600	1,982,825	(32,499,062)
Total Expenditures & Transfers	<u>\$ 2,138,535,659</u>	<u>\$ 230,533,949</u>	<u>\$ 1,194,746,608</u>	<u>\$ 118,021,606</u>	<u>\$ 18,708,316</u>	<u>\$ 331,708,512</u>	<u>\$ 177,979,428</u>	<u>\$ 29,294,969</u>	<u>\$ 37,542,271</u>
<b>Fund Balance Addition/(Reduction)</b>	<u>\$ (2,314,061)</u>				<u>\$ (996,749)</u>		<u>\$ 513,540</u>	<u>\$ (65,498)</u>	<u>\$ (1,765,354)</u>

**University of Tennessee System**  
**FY 2022-23 Proposed Budget Summary by Unit**  
**Unrestricted and Restricted Current Funds, Revenues, Expenditures, and Transfers**

	Total System	Chattanooga	Knoxville	Martin	UT Southern	Health Science Center	Institute of Agriculture	Institute for Public Service	System Administration
<b>EDUCATIONAL AND GENERAL</b>									
<b>Revenues</b>									
Tuition & Fees	\$ 866,823,031	\$ 127,968,340	\$ 565,948,855	\$ 60,705,977	\$ 8,427,396	\$ 90,879,935	\$ 12,892,528		
State Appropriations	777,257,214	74,101,921	324,252,348	42,358,232	5,469,100	194,819,132	108,530,977	\$ 15,770,087	\$ 11,955,417
Grants & Contracts	801,477,302	67,750,283	309,518,340	29,901,700	4,130,185	320,054,407	52,994,090	5,878,297	11,250,000
Sales & Service	69,691,501	4,841,672	5,565,249	3,727,096	79,000	21,055,843	34,422,641		
Other Sources	158,946,861	19,520,764	50,392,076	4,995,440	1,617,622	21,439,920	22,947,440	13,612,099	24,421,500
Total Revenues	\$ 2,674,195,909	\$ 294,182,980	\$ 1,255,676,868	\$ 141,688,445	\$ 19,723,303	\$ 648,249,237	\$ 231,787,676	\$ 35,260,483	\$ 47,626,917
<b>Expenditures and Transfers</b>									
Instruction	\$ 914,626,861	\$ 97,552,444	\$ 368,780,239	\$ 47,867,156	\$ 4,528,567	\$ 331,097,018	\$ 54,790,705	\$ 2,732	\$ 10,008,000
Research	354,292,150	12,039,559	194,129,119	231,457		78,151,287	69,058,728		682,000
Public Service	180,708,587	4,969,531	32,969,513	2,490,413	282,520	20,600,142	86,526,642	32,269,826	600,000
Academic Support	293,811,215	24,211,007	142,467,444	10,619,283	2,588,540	102,815,284	10,841,245	268,412	
Student Services	124,762,102	31,856,674	65,363,528	15,156,927	4,935,967	7,449,006			
Institutional Support	225,404,564	19,579,310	73,851,315	12,055,246	2,665,136	43,212,294	3,401,183	795,348	\$ 69,844,732
Op/Maint Physical Plant	174,569,979	20,523,417	99,083,016	11,287,344	1,716,772	37,468,010	3,891,420		600,000
Scholarships & Fellowships	401,420,746	85,194,240	252,719,465	40,667,498	5,888,261	16,160,831	743,613	6,838	40,000
Subtotal Expenditures	\$ 2,669,596,204	\$ 295,926,182	\$ 1,229,363,639	\$ 140,375,324	\$ 22,605,763	\$ 636,953,872	\$ 229,253,536	\$ 33,343,156	\$ 81,774,732
Mandatory Transfers	17,488,890	4,663,880	5,910,624	547,909		6,249,876			116,601
Non Mandatory Transfers	(11,592,513)	(6,407,082)	20,402,605	765,212	(2,903,100)	5,045,489	2,020,600	1,982,825	(32,499,062)
Total Expenditures & Transfers	\$ 2,675,492,581	\$ 294,182,980	\$ 1,255,676,868	\$ 141,688,445	\$ 19,702,663	\$ 648,249,237	\$ 231,274,136	\$ 35,325,981	\$ 49,392,271
Fund Balance Addition/(Reduction)	\$ (1,296,672)				\$ 20,640		\$ 513,540	\$ (65,498)	\$ (1,765,354)
<b>AUXILIARIES</b>									
Revenues	\$ 315,200,749	\$ 23,152,232	\$ 274,431,267	\$ 10,567,896	\$ 3,046,071	\$ 4,003,283			
Expenditures and Transfers									
Expenditures	\$ 248,520,507	\$ 15,481,247	\$ 220,589,466	\$ 7,203,883	\$ 1,413,060	\$ 3,832,851			
Mandatory Transfers	50,328,672	5,753,253	41,690,943	2,363,644	350,400	170,432			
Non-Mandatory Transfers	17,368,959	1,917,732	12,150,858	1,000,369	2,300,000				
Total Expenditures & Transfers	\$ 316,218,138	\$ 23,152,232	\$ 274,431,267	\$ 10,567,896	\$ 4,063,460	\$ 4,003,283			
Fund Balance Addition/(Reduction)	\$ (1,017,389)				\$ (1,017,389)				
<b>TOTALS</b>									
Revenues	\$ 2,989,396,658	\$ 317,335,212	\$ 1,530,108,135	\$ 152,256,341	\$ 22,769,374	\$ 652,252,520	\$ 231,787,676	\$ 35,260,483	\$ 47,626,917
Expenditures and Transfers									
Expenditures	\$ 2,918,116,711	\$ 311,407,429	\$ 1,449,953,105	\$ 147,579,207	\$ 24,018,823	\$ 640,786,723	\$ 229,253,536	\$ 33,343,156	\$ 81,774,732
Mandatory Transfers	67,817,562	10,417,133	47,601,567	2,911,553	350,400	6,420,308	-	0	116,601
Non-Mandatory Transfers	5,776,446	(4,489,350)	32,553,463	1,765,581	(603,100)	5,045,489	2,020,600	1,982,825	(32,499,062)
Total Expenditures & Transfers	\$ 2,991,710,719	\$ 317,335,212	\$ 1,530,108,135	\$ 152,256,341	\$ 23,766,123	\$ 652,252,520	\$ 231,274,136	\$ 35,325,981	\$ 49,392,271
Fund Balance Addition/(Reduction)	\$ (2,314,061)				\$ (996,749)		\$ 513,540	\$ (65,498)	\$ (1,765,354)



**University of Tennessee System**  
**FY2022-23 Proposed Budget**  
**Five Year History**  
**Current Funds Revenues, Expenditures and Transfers - Unrestricted**

	FY 2018-19 Actual	FY 2019-20 Actual	FY 2020-21 Actual	FY 2021-22 Probable	FY 2022-23 Proposed	Change FY 2019 to FY 2023	
						Amount	%
<b>EDUCATIONAL AND GENERAL</b>							
<b>Revenues</b>							
Tuition & Fees	\$ 746,610,856	\$ 764,506,490	\$ 796,442,074	\$ 819,965,507	\$ 866,823,031	\$ 120,212,175	16.1 %
State Appropriations	592,612,952	639,918,152	637,749,852	692,874,552	760,346,852	167,733,900	28.3 %
Grants & Contracts	53,857,681	53,256,325	58,474,905	49,337,293	59,131,617	5,273,936	9.8 %
Sales & Service	67,576,317	56,898,631	63,844,595	66,722,269	69,691,501	2,115,184	3.1 %
Other Sources	68,902,249	69,049,649	70,724,613	62,289,290	65,287,848	(3,614,401)	(5.2) %
<b>Total Revenues</b>	<b>\$ 1,529,560,055</b>	<b>\$ 1,583,629,248</b>	<b>\$ 1,627,236,038</b>	<b>\$ 1,691,188,911</b>	<b>\$ 1,821,280,849</b>	<b>\$ 291,720,794</b>	<b>19.1 %</b>
<b>Expenditures and Transfers</b>							
Instruction	\$ 510,622,839	\$ 517,826,331	\$ 515,072,267	\$ 632,956,213	\$ 670,756,059	\$ 160,133,220	31.4 %
Research	140,499,005	147,846,046	152,948,873	223,181,383	146,576,654	6,077,649	4.3 %
Public Service	81,353,080	77,459,911	78,506,063	96,281,499	100,102,642	18,749,562	23.0 %
Academic Support	175,049,100	177,371,195	180,342,080	209,891,470	237,178,038	62,128,938	35.5 %
Student Services	98,555,131	99,453,375	99,523,809	120,601,092	120,910,263	22,355,132	22.7 %
Institutional Support	168,589,108	175,763,031	175,004,979	193,537,792	215,998,942	47,409,834	28.1 %
Operation & Maintenance of Plant	150,151,547	158,633,657	146,589,495	165,932,718	174,205,479	24,053,932	16.0 %
Scholarships & Fellowships	124,958,755	129,968,045	142,839,827	153,351,521	150,953,067	25,994,312	20.8 %
<b>Subtotal Expenditures</b>	<b>\$ 1,449,778,566</b>	<b>\$ 1,484,321,590</b>	<b>\$ 1,490,827,395</b>	<b>\$ 1,795,733,688</b>	<b>\$ 1,816,681,144</b>	<b>\$ 366,902,578</b>	<b>25.3 %</b>
Mandatory Transfers	15,435,736	13,109,489	13,034,781	10,232,428	17,488,890	2,053,154	13.3 %
Non-Mandatory Transfers	68,521,859	79,126,450	107,678,171	(96,214,570)	(11,592,513)	(80,114,372)	(116.9) %
<b>Total Expenditures &amp; Transfers</b>	<b>\$ 1,533,736,161</b>	<b>\$ 1,576,557,529</b>	<b>\$ 1,611,540,347</b>	<b>\$ 1,709,751,546</b>	<b>\$ 1,822,577,521</b>	<b>\$ 288,841,360</b>	<b>18.8 %</b>
<b>Fund Balance Addition/(Reduction)</b>	<b>\$ (4,176,105)</b>	<b>\$ 7,071,719</b>	<b>\$ 15,695,691</b>	<b>\$ (18,562,635)</b>	<b>\$ (1,296,672)</b>		
<b>AUXILIARIES</b>							
<b>Revenues</b>	\$ 262,956,722	\$ 253,541,204	\$ 240,192,478	\$ 266,505,813	\$ 314,940,749	\$ 51,984,027	19.8 %
<b>Expenditures and Transfers</b>							
Expenditures	\$ 201,428,896	\$ 200,623,961	\$ 189,764,399	\$ 214,751,415	\$ 248,260,507	\$ 46,831,611	23.2 %
Mandatory Transfers	45,401,257	54,855,089	45,342,299	40,098,980	50,328,672	4,927,415	10.9 %
Non-Mandatory Transfers	20,601,174	3,543	4,006,341	10,524,418	17,368,959	(3,232,215)	(15.7) %
<b>Total Expenditures &amp; Transfers</b>	<b>\$ 267,431,327</b>	<b>\$ 255,482,593</b>	<b>\$ 239,113,039</b>	<b>\$ 265,374,813</b>	<b>\$ 315,958,138</b>	<b>\$ 48,526,811</b>	<b>18.1 %</b>
<b>Fund Balance Addition/(Reduction)</b>	<b>\$ (4,474,605)</b>	<b>\$ (1,941,389)</b>	<b>\$ 1,079,439</b>	<b>\$ 1,131,000</b>	<b>\$ (1,017,389)</b>		
<b>TOTALS</b>							
<b>Revenues</b>	\$ 1,792,516,777	\$ 1,837,170,452	\$ 1,867,428,516	\$ 1,957,694,724	\$ 2,136,221,598	\$ 343,704,821	19.2 %
<b>Expenditures and Transfers</b>							
Expenditures	\$ 1,651,207,462	\$ 1,684,945,551	\$ 1,680,591,794	\$ 2,010,485,103	\$ 2,064,941,651	\$ 413,734,189	25.1 %
Mandatory Transfers	60,836,993	67,964,578	58,377,080	50,331,408	67,817,562	6,980,569	11.5 %
Non-Mandatory Transfers	89,123,033	79,129,993	111,684,512	(85,690,152)	5,776,446	(83,346,587)	(93.5) %
<b>Total Expenditures &amp; Transfers</b>	<b>\$ 1,801,167,488</b>	<b>\$ 1,832,040,122</b>	<b>\$ 1,850,653,386</b>	<b>\$ 1,975,126,359</b>	<b>\$ 2,138,535,659</b>	<b>\$ 337,368,171</b>	<b>18.7 %</b>
<b>Fund Balance Addition/(Reduction)</b>	<b>\$ (8,650,711)</b>	<b>\$ 5,130,330</b>	<b>\$ 16,775,131</b>	<b>\$ (17,431,635)</b>	<b>\$ (2,314,061)</b>		

**University of Tennessee System**  
**FY 2022-23 Proposed Budget**  
**Five Year History**

**Current Funds Revenues, Expenditures and Transfers - Unrestricted and Restricted**

	FY 2018-19 Actual	FY 2019-20 Actual	FY 2020-21 Actual	FY 2021-22 Probable	FY 2022-23 Proposed	Change FY 2019 to FY 2023	
						Amount	%
<b>EDUCATIONAL AND GENERAL</b>							
<b>Revenues</b>							
Tuition & Fees	\$ 746,610,856	\$ 764,506,490	\$ 796,442,074	\$ 819,965,507	\$ 866,823,031	\$ 120,212,175	16.1 %
State Appropriations	610,765,836	656,204,483	654,138,435	709,460,914	777,257,214	166,491,378	27.3 %
Grants & Contracts	693,424,426	702,555,500	773,721,174	781,119,384	801,477,302	108,052,876	15.6 %
Sales & Service	67,576,317	56,898,631	63,844,595	66,722,269	69,691,501	2,115,184	3.1 %
Other Sources	151,957,239	150,237,117	154,302,041	154,480,371	158,946,861	6,989,622	4.6 %
<b>Total Revenues</b>	<b>\$ 2,270,334,675</b>	<b>\$ 2,330,402,222</b>	<b>\$ 2,442,448,319</b>	<b>\$ 2,531,748,445</b>	<b>\$ 2,674,195,909</b>	<b>\$ 403,861,234</b>	<b>17.8 %</b>
<b>Expenditures and Transfers</b>							
Instruction	\$ 713,275,720	\$ 718,398,379	\$ 734,728,227	\$ 864,678,630	\$ 914,626,861	\$ 201,351,141	28.2 %
Research	339,531,119	340,459,794	344,488,230	428,540,569	354,292,150	14,761,031	4.3 %
Public Service	155,162,904	147,913,206	153,667,491	177,187,257	180,708,587	25,545,683	16.5 %
Academic Support	225,257,207	229,901,710	230,667,734	266,179,821	293,811,215	68,554,008	30.4 %
Student Services	101,857,372	102,352,867	102,440,509	124,015,720	124,762,102	22,904,730	22.5 %
Institutional Support	170,448,648	182,412,654	201,528,713	211,579,190	225,404,564	54,955,916	32.2 %
Operation & Maintenance of Plant	150,502,571	159,048,262	147,041,164	166,337,218	174,569,979	24,067,408	16.0 %
Scholarships & Fellowships	306,406,301	331,245,119	358,886,060	397,774,817	401,420,746	95,014,445	31.0 %
<b>Subtotal Expenditures</b>	<b>\$ 2,162,441,842</b>	<b>\$ 2,211,731,991</b>	<b>\$ 2,273,448,127</b>	<b>\$ 2,636,293,222</b>	<b>\$ 2,669,596,204</b>	<b>\$ 507,154,362</b>	<b>23.5 %</b>
Mandatory Transfers	15,435,736	13,109,489	13,034,781	10,232,428	17,488,890	2,053,154	13.3 %
Non-Mandatory Transfers	68,521,859	79,126,450	107,678,171	(96,214,570)	(11,592,513)	(80,114,372)	(116.9) %
<b>Total Expenditures &amp; Transfers</b>	<b>\$ 2,246,399,437</b>	<b>\$ 2,303,967,931</b>	<b>\$ 2,394,161,079</b>	<b>\$ 2,550,311,080</b>	<b>\$ 2,675,492,581</b>	<b>\$ 429,093,144</b>	<b>19.1 %</b>
<b>Fund Balance Addition/(Reduction)</b>	<b>\$ 23,935,238</b>	<b>\$ 26,434,292</b>	<b>\$ 48,287,240</b>	<b>\$ (18,562,635)</b>	<b>\$ (1,296,672)</b>		
<b>AUXILIARIES</b>							
<b>Revenues</b>	\$ 263,466,564	\$ 253,981,095	\$ 241,926,102	\$ 266,765,813	\$ 315,200,749	\$ 51,734,185	19.6 %
<b>Expenditures and Transfers</b>							
Expenditures	\$ 202,169,439	\$ 200,818,916	\$ 191,245,294	\$ 215,011,415	\$ 248,520,507	\$ 46,351,068	22.9 %
Mandatory Transfers	45,401,257	54,855,089	45,342,299	40,098,980	50,328,672	4,927,415	10.9 %
Non-Mandatory Transfers	20,601,174	3,543	4,006,341	10,524,418	17,368,959	(3,232,215)	(15.7) %
<b>Total Expenditures &amp; Transfers</b>	<b>\$ 268,171,870</b>	<b>\$ 255,677,548</b>	<b>\$ 240,593,934</b>	<b>\$ 265,634,813</b>	<b>\$ 316,218,138</b>	<b>\$ 48,046,268</b>	<b>17.9 %</b>
<b>Fund Balance Addition/(Reduction)</b>	<b>\$ (4,705,306)</b>	<b>\$ (1,696,453)</b>	<b>\$ 1,332,168</b>	<b>\$ 1,131,000</b>	<b>\$ (1,017,389)</b>		
<b>TOTALS</b>							
<b>Revenues</b>	\$ 2,533,801,239	\$ 2,584,383,317	\$ 2,684,374,421	\$ 2,798,514,258	\$ 2,989,396,658	\$ 455,595,419	18.0 %
<b>Expenditures and Transfers</b>							
Expenditures	\$ 2,364,611,281	\$ 2,412,550,907	\$ 2,464,693,421	\$ 2,851,304,637	\$ 2,918,116,711	\$ 553,505,430	23.4 %
Mandatory Transfers	60,836,993	67,964,578	58,377,080	50,331,408	67,817,562	6,980,569	11.5 %
Non-Mandatory Transfers	89,123,033	79,129,993	111,684,512	(85,690,152)	5,776,446	(83,346,587)	(93.5) %
<b>Total Expenditures &amp; Transfers</b>	<b>\$ 2,514,571,307</b>	<b>\$ 2,559,645,478</b>	<b>\$ 2,634,755,013</b>	<b>\$ 2,815,945,893</b>	<b>\$ 2,991,710,719</b>	<b>\$ 477,139,412</b>	<b>19.0 %</b>
<b>Fund Balance Addition/(Reduction)</b>	<b>\$ 19,229,932</b>	<b>\$ 24,737,839</b>	<b>\$ 49,619,408</b>	<b>\$ (17,431,635)</b>	<b>\$ (2,314,061)</b>		

## University of Tennessee System

### FY 2022-23 Proposed Budget Summary

#### Unrestricted and Restricted Current Funds Revenues, Expenditures and Transfers

	FY 2020-21 Actual			FY 2021-22 Probable			FY 2022-23 Proposed			Change Probable to Proposed	
	Unrestricted	Restricted	Total	Unrestricted	Restricted	Total	Unrestricted	Restricted	Total	Amount	%
<b>EDUCATION AND GENERAL</b>											
<b>Revenues</b>											
Tuition & Fees	\$ 796,442,074		\$ 796,442,074	\$ 819,965,507		\$ 819,965,507	\$ 866,823,031		\$ 866,823,031	\$ 46,857,524	5.7 %
State Appropriations	637,749,852	\$ 16,388,583	654,138,435	692,874,552	\$ 16,586,362	709,460,914	760,346,852	\$ 16,910,362	777,257,214	67,796,300	9.6 %
Grants & Contracts	58,474,905	715,246,270	773,721,174	49,337,293	731,782,091	781,119,384	59,131,617	742,345,685	801,477,302	20,357,918	2.6 %
Sales & Service	63,844,595		63,844,595	66,722,269		66,722,269	69,691,501		69,691,501	2,969,232	4.5 %
Other Sources	70,724,613	83,577,429	154,302,041	62,289,290	92,191,081	154,480,371	65,287,848	93,659,013	158,946,861	4,466,490	2.9 %
<b>Total Revenues</b>	<b>\$ 1,627,236,038</b>	<b>\$ 815,212,281</b>	<b>\$ 2,442,448,319</b>	<b>\$ 1,691,188,911</b>	<b>\$ 840,559,534</b>	<b>\$ 2,531,748,445</b>	<b>\$ 1,821,280,849</b>	<b>\$ 852,915,060</b>	<b>\$ 2,674,195,909</b>	<b>\$ 142,447,464</b>	<b>5.6 %</b>
<b>Expenditures and Transfers</b>											
Instruction	\$ 515,072,267	\$ 219,655,959	\$ 734,728,227	632,956,213	\$ 231,722,417	\$ 864,678,630	\$ 670,756,059	\$ 243,870,802	\$ 914,626,861	\$ 49,948,231	5.8 %
Research	152,948,873	191,539,357	344,488,230	223,181,383	205,359,186	428,540,569	146,576,654	207,715,496	354,292,150	(74,248,419)	(17.3) %
Public Service	78,506,063	75,161,427	153,667,491	96,281,499	80,905,758	177,187,257	100,102,642	80,605,945	180,708,587	3,521,330	2.0 %
Academic Support	180,342,080	50,325,654	230,667,734	209,891,470	56,288,351	266,179,821	237,178,038	56,633,177	293,811,215	27,631,394	10.4 %
Student Services	99,523,809	2,916,699	102,440,509	120,601,092	3,414,628	124,015,720	120,910,263	3,851,839	124,762,102	746,382	0.6 %
Institutional Support	175,004,979	26,523,734	201,528,713	193,537,792	18,041,398	211,579,190	215,998,942	9,405,622	225,404,564	13,825,374	6.5 %
Operations & Maintenance of Plant	146,589,495	451,669	147,041,164	165,932,718	404,500	166,337,218	174,205,479	364,500	174,569,979	8,232,761	4.9 %
Scholarships & Fellowships	142,839,827	216,046,232	358,886,060	153,351,521	244,423,296	397,774,817	150,953,067	250,467,679	401,420,746	3,645,929	0.9 %
Subtotal Expenditures	<u>\$ 1,490,827,395</u>	<u>\$ 782,620,732</u>	<u>\$ 2,273,448,127</u>	<u>\$ 1,795,733,688</u>	<u>\$ 840,559,534</u>	<u>\$ 2,636,293,222</u>	<u>\$ 1,816,681,144</u>	<u>\$ 852,915,060</u>	<u>\$ 2,669,596,204</u>	<u>\$ 33,302,982</u>	<u>1.3 %</u>
Mandatory Transfers	13,034,781		13,034,781	10,232,428		10,232,428	17,488,890		17,488,890	7,256,462	70.9 %
Non-Mandatory Transfers	107,678,171		107,678,171	(96,214,570)		(96,214,570)	(11,592,513)		(11,592,513)	84,622,057	88.0 %
Total Expenditures & Transfers	<u>\$ 1,611,540,347</u>	<u>\$ 782,620,732</u>	<u>\$ 2,394,161,079</u>	<u>\$ 1,709,751,546</u>	<u>\$ 840,559,534</u>	<u>\$ 2,550,311,080</u>	<u>\$ 1,822,577,521</u>	<u>\$ 852,915,060</u>	<u>\$ 2,675,492,581</u>	<u>\$ 125,181,501</u>	<u>4.9 %</u>
<b>Fund Balance Addition / (Reduction)</b>	<b>\$ 15,695,691</b>	<b>\$ 32,591,549</b>	<b>\$ 48,287,240</b>	<b>\$ (18,562,635)</b>	<b>\$</b>	<b>\$ (18,562,635)</b>	<b>\$ (1,296,672)</b>	<b>\$</b>	<b>\$ (1,296,672)</b>		
<b>AUXILIARIES</b>											
<b>Revenues</b>											
	\$ 240,192,478	\$ 1,733,624	\$ 241,926,102	\$ 266,505,813	\$ 260,000	\$ 266,765,813	\$ 314,940,749	\$ 260,000	\$ 315,200,749	\$ 48,434,936	18.2 %
<b>Expenditures and Transfers</b>											
Expenditures	\$ 189,764,399	\$ 1,480,895	\$ 191,245,294	\$ 214,751,415	\$ 260,000	\$ 215,011,415	\$ 248,260,507	\$ 260,000	\$ 248,520,507	\$ 33,509,092	15.6 %
Mandatory Transfers	45,342,299		45,342,299	40,098,980		40,098,980	50,328,672		50,328,672	10,229,692	25.5 %
Non-Mandatory Transfers	4,006,341		4,006,341	10,524,418		10,524,418	17,368,959		17,368,959	6,844,541	65.0 %
Total Expenditures & Transfers	<u>\$ 239,113,039</u>	<u>\$ 1,480,895</u>	<u>\$ 240,593,934</u>	<u>\$ 265,374,813</u>	<u>\$ 260,000</u>	<u>\$ 265,634,813</u>	<u>\$ 315,958,138</u>	<u>\$ 260,000</u>	<u>\$ 316,218,138</u>	<u>\$ 50,583,325</u>	<u>19.0 %</u>
<b>Fund Balance Addition / (Reduction)</b>	<b>\$ 1,079,439</b>	<b>\$ 252,728</b>	<b>\$ 1,332,168</b>	<b>\$ 1,131,000</b>	<b>\$</b>	<b>\$ 1,131,000</b>	<b>\$ (1,017,389)</b>	<b>\$</b>	<b>\$ (1,017,389)</b>		
<b>TOTALS</b>											
<b>Revenues</b>											
	\$ 1,867,428,516	\$ 816,945,905	\$ 2,684,374,421	\$ 1,957,694,724	\$ 840,819,534	\$ 2,798,514,258	\$ 2,136,221,598	\$ 853,175,060	\$ 2,989,396,658	\$ 190,882,400	6.8 %
<b>Expenditures and Transfers</b>											
Expenditures	\$ 1,680,591,794	\$ 784,101,628	\$ 2,464,693,421	\$ 2,010,485,103	\$ 840,819,534	\$ 2,851,304,637	\$ 2,064,941,651	\$ 853,175,060	\$ 2,918,116,711	\$ 66,812,074	2.3 %
Mandatory Transfers	58,377,080		58,377,080	50,331,408		50,331,408	67,817,562		67,817,562	17,486,154	34.7 %
Non-Mandatory Transfers	111,684,512		111,684,512	(85,690,152)		(85,690,152)	5,776,446		5,776,446	91,466,598	106.7 %
Total Expenditures & Transfers	<u>\$ 1,850,653,386</u>	<u>\$ 784,101,628</u>	<u>\$ 2,634,755,013</u>	<u>\$ 1,975,126,359</u>	<u>\$ 840,819,534</u>	<u>\$ 2,815,945,893</u>	<u>\$ 2,138,535,659</u>	<u>\$ 853,175,060</u>	<u>\$ 2,991,710,719</u>	<u>\$ 175,764,826</u>	<u>6.2 %</u>
<b>Fund Balance Addition / (Reduction)</b>	<b>\$ 16,775,131</b>	<b>\$ 32,844,277</b>	<b>\$ 49,619,408</b>	<b>\$ (17,431,635)</b>	<b>\$</b>	<b>\$ (17,431,635)</b>	<b>\$ (2,314,061)</b>	<b>\$</b>	<b>\$ (2,314,061)</b>		

**University of Tennessee System**  
**FY 2022-23 Proposed Budget**  
**Natural Classifications by Unit**  
**Unrestricted Current Funds Expenditures**

	Total System	Chattanooga	Knoxville	Martin	UT Southern	Health Science Center	Institute of Agriculture	Institute for Public Service	System Administration
<b>EDUCATIONAL AND GENERAL</b>									
<b>Salaries and Benefits</b>									
Salaries									
Academic	\$ 430,500,112	\$ 54,050,417	\$ 218,172,776	\$ 25,282,787	\$ 3,279,968	\$ 91,918,958	\$ 37,380,231	\$ 279,795	\$ 135,180
Non-Academic	470,312,953	47,974,131	202,483,002	24,721,266	4,203,221	86,803,445	60,418,390	14,419,877	29,289,621
Students	9,511,114	957,064	6,268,669	1,044,293	94,000	563,954	415,221	12,000	155,913
Total Salaries	\$ 910,324,179	\$ 102,981,612	\$ 426,924,447	\$ 51,048,346	\$ 7,577,189	\$ 179,286,357	\$ 98,213,842	\$ 14,711,672	\$ 29,580,714
Staff Benefits	305,427,234	38,888,921	137,706,356	20,757,264	2,434,561	53,655,355	36,486,104	4,937,180	10,561,493
Total Salaries and Benefits	\$ 1,215,751,413	\$ 141,870,533	\$ 564,630,803	\$ 71,805,610	\$ 10,011,750	\$ 232,941,712	\$ 134,699,946	\$ 19,648,852	\$ 40,142,207
<b>Operating</b>	573,424,281	66,160,147	314,346,990	32,844,281	7,388,314	74,413,779	40,914,003	7,574,242	29,782,525
<b>Equipment and Capital Outlay</b>	27,505,450	1,094,239	15,284,319	1,490,698	147,892	9,054,373	344,879	89,050	
Total Expenditures	\$ 1,816,681,144	\$ 209,124,919	\$ 894,262,112	\$ 106,140,589	\$ 17,547,956	\$ 316,409,864	\$ 175,958,828	\$ 27,312,144	\$ 69,924,732
<b>AUXILIARIES</b>									
<b>Salaries and Benefits</b>									
Salaries									
Academic	\$ 964,136	\$ 36,000	\$ 928,136						
Non-Academic	76,866,181	4,137,352	69,889,646	1,569,758	54,708	1,214,717			
Students	6,130,730	253,085	5,381,342	496,303	0	0			
Total Salaries	\$ 83,961,047	\$ 4,426,437	\$ 76,199,124	\$ 2,066,061	\$ 54,708	\$ 1,214,717			
Staff Benefits	21,655,495	1,207,933	19,598,842	677,860	17,132	153,728			
Total Salaries and Benefits	\$ 105,616,542	\$ 5,634,370	\$ 95,797,966	\$ 2,743,921	\$ 71,840	\$ 1,368,445			
<b>Operating</b>	141,967,365	9,844,377	123,862,400	4,454,962	1,341,220	2,464,406			
<b>Equipment and Capital Outlay</b>	676,600	2,500	669,100	5,000					
Total Expenditures	\$ 248,260,507	\$ 15,481,247	\$ 220,329,466	\$ 7,203,883	\$ 1,413,060	\$ 3,832,851			
<b>TOTALS</b>									
<b>Salaries and Benefits</b>									
Salaries									
Academic	\$ 431,464,248	\$ 54,086,417	\$ 219,100,912	\$ 25,282,787	\$ 3,279,968	\$ 91,918,958	\$ 37,380,231	\$ 279,795	\$ 135,180
Non-Academic	547,179,134	52,111,483	272,372,648	26,291,024	4,257,929	88,018,162	60,418,390	14,419,877	29,289,621
Students	15,641,844	1,210,149	11,650,011	1,540,596	94,000	563,954	415,221	12,000	155,913
Total Salaries	\$ 994,285,226	\$ 107,408,049	\$ 503,123,571	\$ 53,114,407	\$ 7,631,897	\$ 180,501,074	\$ 98,213,842	\$ 14,711,672	\$ 29,580,714
Staff Benefits	327,082,729	40,096,854	157,305,198	21,435,124	2,451,693	53,809,083	36,486,104	4,937,180	10,561,493
Total Salaries and Benefits	\$ 1,321,367,955	\$ 147,504,903	\$ 660,428,769	\$ 74,549,531	\$ 10,083,590	\$ 234,310,157	\$ 134,699,946	\$ 19,648,852	\$ 40,142,207
<b>Operating</b>	715,391,646	76,004,524	438,209,390	37,299,243	8,729,534	76,878,185	40,914,003	7,574,242	29,782,525
<b>Equipment and Capital Outlay</b>	28,182,050	1,096,739	15,953,419	1,495,698	147,892	9,054,373	344,879	89,050	
Total Expenditures	\$ 2,064,941,651	\$ 224,606,166	\$ 1,114,591,578	\$ 113,344,472	\$ 18,961,016	\$ 320,242,715	\$ 175,958,828	\$ 27,312,144	\$ 69,924,732

Knoxville includes UTK Knoxville and UT Space Institute.

**University of Tennessee System**  
**FY 2022-23 Proposed Budget**  
**Natural Classifications**  
**Unrestricted Current Funds Expenditures**

	FY 2020-21 Actual	FY 2021-22 Probable	FY 2022-23 Proposed	Change Probable to Proposed	
				Amount	%
<b>EDUCATIONAL AND GENERAL</b>					
<b>Salaries and Benefits</b>					
Salaries					
Academic	\$ 390,275,978	\$ 402,508,968	\$ 430,500,112	\$ 27,991,144	7.0 %
Non-Academic	387,427,784	428,446,730	470,312,953	41,866,223	9.8 %
Students	8,145,247	8,653,565	9,511,114	857,549	9.9 %
Total Salaries	\$ 785,849,008	\$ 839,609,263	\$ 910,324,179	\$ 70,714,916	8.4 %
Staff Benefits	274,484,986	284,273,619	305,427,234	21,153,615	7.4 %
<b>Total Salaries and Benefits</b>	\$ 1,060,333,994	\$ 1,123,882,882	\$ 1,215,751,413	\$ 91,868,531	8.2 %
Operating	395,530,362	643,223,963	573,424,281	(69,799,682)	(10.9) %
Equipment and Capital Outlay	34,963,039	28,626,843	27,505,450	(1,121,393)	(3.9) %
Total Expenditures	\$ 1,490,827,395	\$ 1,795,733,688	\$ 1,816,681,144	\$ 20,947,456	1.2 %
<b>AUXILIARIES</b>					
<b>Salaries and Benefits</b>					
Salaries					
Academic	\$ 518,111	\$ 735,575	\$ 964,136	\$ 228,561	31.1 %
Non-Academic	63,619,905	65,302,818	76,866,181	11,563,363	17.7 %
Students	4,049,859	5,175,808	6,130,730	954,922	18.4 %
Total Salaries	\$ 68,187,875	\$ 71,214,201	\$ 83,961,047	\$ 12,746,846	17.9 %
Staff Benefits	16,826,830	18,009,342	21,655,495	3,646,153	20.2 %
<b>Total Salaries and Benefits</b>	\$ 85,014,705	\$ 89,223,543	\$ 105,616,542	\$ 16,392,999	18.4 %
Operating	104,656,802	124,918,622	141,967,365	17,048,743	13.6 %
Equipment and Capital Outlay	92,892	609,250	676,600	67,350	11.1 %
Total Expenditures	\$ 189,764,399	\$ 214,751,415	\$ 248,260,507	\$ 33,509,092	15.6 %
<b>TOTALS</b>					
<b>Salaries and Benefits</b>					
Salaries					
Academic	\$ 390,794,089	\$ 403,244,543	\$ 431,464,248	\$ 28,219,705	7.0 %
Non-Academic	451,047,689	493,749,548	547,179,134	53,429,586	10.8 %
Students	12,195,105	13,829,373	15,641,844	1,812,471	13.1 %
Total Salaries	\$ 854,036,883	\$ 910,823,464	\$ 994,285,226	\$ 83,461,762	9.2 %
Staff Benefits	291,311,816	302,282,961	327,082,729	24,799,768	8.2 %
<b>Total Salaries and Benefits</b>	\$ 1,145,348,699	\$ 1,213,106,425	\$ 1,321,367,955	\$ 108,261,530	8.9 %
Operating	500,187,163	768,142,585	715,391,646	(52,750,939)	(6.9) %
Equipment and Capital Outlay	35,055,932	29,236,093	28,182,050	(1,054,043)	(3.6) %
Total Expenditures	\$ 1,680,591,794	\$ 2,010,485,103	\$ 2,064,941,651	\$ 54,456,548	2.7 %

**University of Tennessee System**  
**FY 2022-23 Proposed Budget (RECURRING)**  
**Natural Classifications**  
**Unrestricted Current Funds Expenditures**

	FY 2020-21 Actual	FY 2021-22 Probable	FY 2022-23 Proposed	Change	
				Probable to Proposed Amount	%
<b>EDUCATIONAL AND GENERAL</b>					
<b>Salaries and Benefits</b>					
Salaries					
Academic	\$ 390,275,978	\$ 402,017,924	\$ 431,556,009	\$ 29,538,085	7.3 %
Non-Academic	387,427,784	429,695,426	471,793,895	42,098,469	9.8 %
Students	8,145,247	8,438,591	9,644,825	1,206,234	14.3 %
Total Salaries	\$ 785,849,008	\$ 840,151,941	\$ 912,994,729	\$ 72,842,788	8.7 %
Staff Benefits	274,484,986	284,627,908	305,749,987	21,122,079	7.4 %
<b>Total Salaries and Benefits</b>	\$ 1,060,333,994	\$ 1,124,779,849	\$ 1,218,744,716	\$ 93,964,867	8.4 %
Operating	395,530,362	509,473,569	554,404,501	44,930,932	8.8 %
Equipment and Capital Outlay	34,963,039	29,260,888	30,601,476	1,340,588	4.6 %
Total Expenditures	\$ 1,490,827,395	\$ 1,663,514,306	\$ 1,803,750,693	\$ 140,236,387	8.4 %
<b>AUXILIARIES</b>					
<b>Salaries and Benefits</b>					
Salaries					
Academic	\$ 518,111	\$ 735,575	\$ 964,136	\$ 228,561	31.1 %
Non-Academic	63,619,905	65,338,818	76,866,181	11,527,363	17.6 %
Students	4,049,859	5,175,808	6,130,730	954,922	18.4 %
Total Salaries	\$ 68,187,875	\$ 71,250,201	\$ 83,961,047	\$ 12,710,846	17.8 %
Staff Benefits	16,826,830	18,034,342	21,655,495	3,621,153	20.1 %
<b>Total Salaries and Benefits</b>	\$ 85,014,705	\$ 89,284,543	\$ 105,616,542	\$ 16,331,999	18.3 %
Operating	104,656,802	124,716,687	141,767,297	17,050,610	13.7 %
Equipment and Capital Outlay	92,892	609,250	676,600	67,350	11.1 %
Total Expenditures	\$ 189,764,399	\$ 214,610,480	\$ 248,060,439	\$ 33,449,959	15.6 %
<b>TOTALS</b>					
<b>Salaries and Benefits</b>					
Salaries					
Academic	\$ 390,794,089	\$ 402,753,499	\$ 432,520,145	\$ 29,766,646	7.4 %
Non-Academic	451,047,689	495,034,244	548,660,076	53,625,832	10.8 %
Students	12,195,105	13,614,399	15,775,555	2,161,156	15.9 %
Total Salaries	\$ 854,036,883	\$ 911,402,142	\$ 996,955,776	\$ 85,553,634	9.4 %
Staff Benefits	291,311,816	302,662,250	327,405,482	24,743,232	8.2 %
<b>Total Salaries and Benefits</b>	\$ 1,145,348,699	\$ 1,214,064,392	\$ 1,324,361,258	\$ 110,296,866	9.1 %
Operating	500,187,163	634,190,256	696,171,798	61,981,542	9.8 %
Equipment and Capital Outlay	35,055,932	29,870,138	31,278,076	1,407,938	4.7 %
Total Expenditures	\$ 1,680,591,794	\$ 1,878,124,786	\$ 2,051,811,132	\$ 173,686,346	9.2 %

**University of Tennessee System**  
**FY 2022-23 Proposed Budget**  
**Current Unrestricted Net Assets by Unit**  
**Unrestricted Educational & General (E&G) and Auxiliary Funds**

	Total System	Chattanooga	Knoxville	Martin	UT Southern	Health Science Center	Institute of Agriculture	Institute for Public Service	System Administration
<b>FY 2020-21 Actual</b>									
<b>Net Assets at Beginning of Year</b>	\$ 132,115,167	\$ 15,520,331	\$ 55,265,756	\$ 9,384,116		\$ 11,797,837	\$ 9,671,067	\$ 1,737,236	\$ 28,738,825
Operating Funds									
Revenue	\$ 1,867,428,517	\$ 212,878,556	\$ 1,013,302,628	\$ 117,162,056		\$ 297,967,746	\$ 167,075,868	\$ 26,216,483	\$ 32,825,180
Less: Expenditures and Transfers	(1,850,653,389)	(212,605,899)	(999,364,553)	(115,655,620)		(301,189,569)	(166,260,025)	(26,133,824)	(29,443,899)
Carryover Funds To/(From) Net Assets	\$ 16,775,128	\$ 272,657	\$ 13,938,075	\$ 1,506,436		\$ (3,221,823)	\$ 815,843	\$ 82,659	\$ 3,381,281
<b>Net Assets Detail:</b>									
<b>ALLOCATED</b>									
Working Capital	\$ 41,706,975	\$ 4,419,261	\$ 23,289,528	\$ 929,739		\$ 7,642,133	\$ 2,298,248	\$ 80,671	\$ 3,047,395
Revolving Funds	19,808,052		4,781,399						15,026,653
Encumbrances	5,935,718	\$ 1,373,727	2,057,318	\$ 199,317		\$ 848,381	1,362,479	\$ 94,496	
Reserve for Reappropriations	19,176,126			5,750,000				\$ 700,000	12,726,126
Total Allocated Net Assets	\$ 86,626,871	\$ 5,792,988	\$ 30,128,245	\$ 6,879,056		\$ 8,490,514	\$ 3,660,727	\$ 875,167	\$ 30,800,174
<b>UNALLOCATED</b>	<b>62,263,425</b>	<b>10,000,000</b>	<b>39,075,586</b>	<b>4,011,496</b>		<b>85,500</b>	<b>6,826,183</b>	<b>944,728</b>	<b>1,319,932</b>
<b>Total Net Assets - June 30, 2021</b>	<b>\$ 148,890,295</b>	<b>\$ 15,792,988</b>	<b>\$ 69,203,831</b>	<b>\$ 10,890,552</b>		<b>\$ 8,576,014</b>	<b>\$ 10,486,910</b>	<b>\$ 1,819,895</b>	<b>\$ 32,120,106</b>
Percent Unallocated of Expend. & Transfers	3.36%	4.70%	3.91%	3.47%		0.03%	4.11%	3.61%	2.72%
<b>FY 2021-22 Probable</b>									
<b>Net Assets at Beginning of Year</b>	\$ 149,656,807	\$ 15,792,988	\$ 69,203,831	\$ 10,890,552	\$ 766,512	\$ 8,576,014	\$ 10,486,910	\$ 1,819,895	\$ 32,120,106
Operating Funds									
Revenue	\$ 1,957,694,724	\$ 222,013,543	\$ 1,054,999,848	\$ 116,762,924	20,821,318	\$ 309,344,028	\$ 169,324,311	\$ 28,167,843	\$ 36,260,909
Less: Expenditures and Transfers	(1,975,126,359)	(222,013,543)	(1,054,999,848)	(116,762,924)	(19,730,955)	(309,344,028)	(169,989,826)	(28,117,923)	(54,167,312)
Carryover Funds To/(From) Net Assets	\$ (17,431,635)	\$ -	\$ -	\$ -	\$ 1,090,363	\$ -	\$ (665,515)	\$ 49,920	\$ (17,906,403)
<b>Net Assets Detail:</b>									
<b>ALLOCATED</b>									
Working Capital	\$ 41,658,583	\$ 5,792,988	\$ 21,401,512	\$ 929,739	\$ 465,875	\$ 7,642,150	\$ 2,298,251	\$ 80,673	\$ 3,047,395
Revolving Funds	15,438,326		6,669,412				498,973		8,269,941
Encumbrances	4,012,971		2,057,321	199,317		\$ 798,363	863,474	94,496	
Reserve for Reappropriations	7,391,000		-	5,750,000	941,000			700,000	
Total Allocated Net Assets	\$ 68,500,880	\$ 5,792,988	\$ 30,128,245	\$ 6,879,056	\$ 1,406,875	\$ 8,440,513	\$ 3,660,698	\$ 875,169	\$ 11,317,336
<b>UNALLOCATED</b>	<b>63,724,294</b>	<b>10,000,000</b>	<b>39,075,586</b>	<b>4,011,496</b>	<b>450,000</b>	<b>135,501</b>	<b>6,160,697</b>	<b>994,647</b>	<b>2,896,367</b>
<b>Estimated Total Net Assets - June 30, 2022</b>	<b>\$ 132,225,174</b>	<b>\$ 15,792,988</b>	<b>\$ 69,203,831</b>	<b>\$ 10,890,552</b>	<b>1,856,875</b>	<b>\$ 8,576,014</b>	<b>\$ 9,821,395</b>	<b>\$ 1,869,816</b>	<b>\$ 14,213,703</b>
Percent Unallocated of Expend. & Transfers	3.23%	4.50%	3.70%	3.44%	2.28%	0.04%	3.62%	3.54%	3.89%
<b>FY 2022-23 Proposed</b>									
<b>Net Assets at Beginning of Year</b>	\$ 132,225,173	\$ 15,792,988	\$ 69,203,831	\$ 10,890,552	\$ 1,856,875	\$ 8,576,014	\$ 9,821,395	\$ 1,869,816	\$ 14,213,703
Operating Funds									
Revenue	\$ 2,136,221,598	\$ 230,533,949	\$ 1,194,746,608	\$ 118,021,606	17,711,567	\$ 331,708,512	\$ 178,492,968	\$ 29,229,471	\$ 35,776,917
Less: Expenditures and Transfers	(2,138,535,659)	(230,533,949)	(1,194,746,608)	(118,021,606)	(18,708,316)	(331,708,512)	(177,979,428)	(29,294,969)	(37,542,271)
Carryover Funds To/(From) Net Assets	\$ (2,314,061)	\$ -	\$ -	\$ -	\$ (996,749)	\$ -	\$ 513,540	\$ (65,498)	\$ (1,765,354)
<b>Net Assets Detail:</b>									
<b>ALLOCATED</b>									
Working Capital	\$ 35,763,086	\$ 5,792,988	\$ 21,401,513	\$ 929,739	\$ 315,126	\$ 1,944,793	\$ 2,298,251	\$ 80,676	\$ 3,000,000
Revolving Funds	15,188,226		6,669,412				498,973		8,019,841
Encumbrances	3,710,329		2,057,320	199,317		495,721	863,474	\$ 94,497	
Reserve for Reappropriations	6,450,000		-	5,750,000				\$ 700,000	
Total Allocated Net Assets	\$ 61,111,641	\$ 5,792,988	\$ 30,128,245	\$ 6,879,056	315,126	\$ 2,440,514	\$ 3,660,698	\$ 875,173	\$ 11,019,841
<b>UNALLOCATED</b>	<b>68,799,473</b>	<b>10,000,000</b>	<b>39,075,586</b>	<b>4,011,496</b>	<b>545,000</b>	<b>6,135,501</b>	<b>6,674,237</b>	<b>929,145</b>	<b>1,428,508</b>
<b>Estimated Total Net Assets - June 30, 2023</b>	<b>\$ 129,911,114</b>	<b>\$ 15,792,988</b>	<b>\$ 69,203,831</b>	<b>\$ 10,890,552</b>	<b>860,126</b>	<b>\$ 8,576,014</b>	<b>\$ 10,334,935</b>	<b>\$ 1,804,318</b>	<b>\$ 12,448,349</b>
Percent Unallocated of Expend. & Transfers	3.22%	4.34%	3.27%	3.40%	2.91%	1.85%	3.75%	3.17%	2.42%

**University of Tennessee System**  
**FY 2022-23 Proposed Budget**  
**Current Unrestricted Net Assets by Unit**  
**Educational & General (E&G) Funds**

	Total System	Chattanooga	Knoxville	Martin	UT Southern	Health Science Center	Institute of Agriculture	Institute for Public Service	System Administration
<b>FY 2020-21 Actual</b>									
<b>Net Assets at Beginning of Year</b>	\$ 113,201,015	\$ 12,003,043	\$ 40,643,463	\$ 8,681,171		\$ 11,726,210	\$ 9,671,067	\$ 1,737,236	\$ 28,738,825
Operating Funds									
Revenue	\$ 1,627,236,038	\$ 192,314,862	\$ 807,012,395	\$ 106,292,714		\$ 295,498,536	\$ 167,075,868	\$ 26,216,483	\$ 32,825,180
Less: Expenditures and Transfers	(1,611,540,346)	(190,231,213)	(795,666,587)	(104,858,659)		(298,946,140)	(166,260,025)	(26,133,823)	(29,443,899)
Carryover Funds To/(From) Net Assets	\$ 15,695,692	\$ 2,083,649	\$ 11,345,808	\$ 1,434,055		\$ (3,447,604)	\$ 815,843	\$ 82,660	\$ 3,381,281
<b>Net Assets Detail:</b>									
<b>ALLOCATED</b>									
Working Capital	\$ 32,079,593	\$ 3,712,965	\$ 14,849,438	\$ 660,630		\$ 7,430,243	\$ 2,298,250	\$ 80,672	\$ 3,047,395
Revolving Funds	18,093,307		3,066,673			(18)			15,026,652
Encumbrances	5,935,690	1,373,727	2,057,322	199,317		848,381	1,362,447	94,496	
Reserve for Reappropriations	19,176,127			5,750,000				\$ 700,000	12,726,127
Total Allocated Net Assets	\$ 75,284,718	\$ 5,086,692	\$ 19,973,433	\$ 6,609,947		\$ 8,278,606	\$ 3,660,697	\$ 875,168	\$ 30,800,174
<b>UNALLOCATED</b>									
Total Allocated Net Assets	\$ 53,611,990	\$ 9,000,000	\$ 32,015,838	\$ 3,505,279		\$ -	\$ 6,826,213	\$ 944,728	\$ 1,319,932
<b>Total Net Assets - June 30, 2021</b>	<b>\$ 128,896,707</b>	<b>\$ 14,086,692</b>	<b>\$ 51,989,271</b>	<b>\$ 10,115,226</b>		<b>\$ 8,278,606</b>	<b>\$ 10,486,910</b>	<b>\$ 1,819,896</b>	<b>\$ 32,120,106</b>
Percent Unallocated of Expend. & Transfers	3.33%	4.73%	4.02%	3.34%		0.00%	4.11%	3.61%	2.72%
<b>FY 2021-22 Probable Budget</b>									
<b>Net Assets at Beginning of Year</b>	\$ 129,363,219	\$ 14,086,692	\$ 51,989,271	\$ 10,115,226	\$ 466,512	\$ 8,278,606	\$ 10,486,910	\$ 1,819,896	\$ 32,120,106
Operating Funds									
Revenue	\$ 1,691,188,911	\$ 200,052,195	\$ 827,653,662	\$ 106,486,728	17,902,518	\$ 305,340,745	\$ 169,324,311	\$ 28,167,843	\$ 36,260,909
Less: Expenditures and Transfers	(1,709,751,546)	(200,052,195)	(827,653,662)	(106,486,728)	(17,893,155)	(305,390,745)	(169,989,826)	(28,117,923)	(54,167,312)
Carryover Funds To/(From) Net Assets	\$ (18,562,635)	\$ -	\$ -	\$ -	\$ 9,363	\$ (50,000)	\$ (665,515)	\$ 49,920	\$ (17,906,403)
<b>Net Assets Detail:</b>									
<b>ALLOCATED</b>									
Working Capital	\$ 33,569,197	\$ 5,086,692	\$ 14,849,438	\$ 660,630	\$ 115,875	\$ 7,430,242	\$ 2,298,251	\$ 80,673	\$ 3,047,395
Revolving Funds	11,835,588		3,066,674				498,973		8,269,941
Encumbrances	4,012,972		2,057,321	199,317		798,364	863,474	94,496	
Reserve for Reappropriations	6,450,000			5,750,000				700,000	
Total Allocated Net Assets	\$ 55,867,756	\$ 5,086,692	\$ 19,973,433	\$ 6,609,947	\$ 115,875	\$ 8,228,606	\$ 3,660,698	\$ 875,169	\$ 11,317,336
<b>UNALLOCATED</b>									
Total Allocated Net Assets	\$ 54,932,828	\$ 9,000,000	\$ 32,015,838	\$ 3,505,279	\$ 360,000	\$ -	\$ 6,160,697	\$ 994,647	\$ 2,896,367
<b>Estimated Total Net Assets - June 30, 2022</b>	<b>\$ 110,800,584</b>	<b>\$ 14,086,692</b>	<b>\$ 51,989,271</b>	<b>\$ 10,115,226</b>	<b>\$ 475,875</b>	<b>\$ 8,228,606</b>	<b>\$ 9,821,395</b>	<b>\$ 1,869,816</b>	<b>\$ 14,213,703</b>
Percent Unallocated of Expend. & Transfers	3.21%	4.50%	3.87%	3.29%	2.01%	0.00%	3.62%	3.54%	3.89%
<b>FY 2022-23 Proposed</b>									
<b>Net Assets at Beginning of Year</b>	\$ 110,800,584	\$ 14,086,692	\$ 51,989,271	\$ 10,115,226	\$ 475,875	\$ 8,228,606	\$ 9,821,395	\$ 1,869,816	\$ 14,213,703
Operating Funds									
Revenue	\$ 1,821,280,849	\$ 207,381,717	\$ 920,575,341	\$ 107,453,710	14,665,496	\$ 327,705,229	\$ 178,492,968	\$ 29,229,471	\$ 35,776,917
Less: Expenditures and Transfers	(1,822,577,521)	(207,381,717)	(920,575,341)	(107,453,710)	(14,644,856)	(327,705,229)	(177,979,428)	(29,294,969)	(37,542,271)
Carryover Funds To/(From) Net Assets	\$ (1,296,672)	\$ -	\$ -	\$ -	\$ 20,640	\$ -	\$ 513,540	\$ (65,498)	\$ (1,765,354)
<b>Net Assets Detail:</b>									
<b>ALLOCATED</b>									
Working Capital	\$ 27,855,089	\$ 5,086,692	\$ 14,849,439	\$ 660,630	\$ 146,515	\$ 1,732,886	\$ 2,298,251	\$ 80,676	\$ 3,000,000
Revolving Funds	11,585,488		3,066,674				498,973		8,019,841
Encumbrances	3,710,329		2,057,321	199,317		495,721	863,474	94,497	
Reserve for Reappropriations	6,450,000			5,750,000				700,000	
Total Allocated Net Assets	\$ 49,600,907	\$ 5,086,692	\$ 19,973,434	\$ 6,609,947	\$ 146,515	\$ 2,228,607	\$ 3,660,698	\$ 875,173	\$ 11,019,841
<b>UNALLOCATED</b>									
Total Allocated Net Assets	\$ 59,903,006	\$ 9,000,000	\$ 32,015,837	\$ 3,505,279	\$ 350,000	\$ 6,000,000	\$ 6,674,237	\$ 929,145	\$ 1,428,508
<b>Estimated Total Net Assets - June 30, 2023</b>	<b>\$ 109,503,912</b>	<b>\$ 14,086,692</b>	<b>\$ 51,989,271</b>	<b>\$ 10,115,226</b>	<b>\$ 496,515</b>	<b>\$ 8,228,606</b>	<b>\$ 10,334,935</b>	<b>\$ 1,804,318</b>	<b>\$ 12,448,349</b>
Percent Unallocated of Expend. & Transfers	3.29%	4.34%	3.48%	3.26%	2.39%	1.83%	3.75%	3.17%	2.42%

Recommended percent unallocated of expenditures and transfers is 2% to 5%. For System Administration, transfers-in for system charge is excluded from the calculation. Knoxville includes UT Knoxville and UT Space Institute.



**University of Tennessee System**  
**FY 2022-23 Proposed Budget**  
**Current Unrestricted Net Assets by Unit**  
**Auxiliary Funds**

	Total System	Chattanooga	Knoxville	UT Southern	Martin	Health Science Center
<b>FY 2020-21 Actual</b>						
<b>Net Assets at Beginning of Year</b>	\$ 18,914,154	\$ 3,517,287	\$ 14,622,295		\$ 702,945	\$ 71,627
Operating Funds						
Revenue	\$ 240,192,479	\$ 20,563,694	\$ 206,290,233		\$ 10,869,342	\$ 2,469,210
Less: Expenditures and Transfers	(239,113,041)	(22,374,686)	(203,697,965)		(10,796,961)	(2,243,429)
Carryover Funds To/(From) Net Assets	\$ 1,079,438	\$ (1,810,992)	\$ 2,592,268		\$ 72,381	\$ 225,781
<b>Net Assets at End of Year</b>	<b>\$ 19,993,592</b>	<b>\$ 1,706,295</b>	<b>\$ 17,214,563</b>		<b>\$ 775,326</b>	<b>\$ 297,408</b>
<b>Net Assets Detail:</b>						
<b>ALLOCATED</b>						
Working Capital	\$ 7,739,387	\$ 706,295	\$ 6,552,075		\$ 269,109	\$ 211,908
Revolving Funds	3,602,739		3,602,739			
Encumbrances						
Total Allocated Net Assets	\$ 11,342,126	\$ 706,295	\$ 10,154,814		\$ 269,109	\$ 211,908
<b>UNALLOCATED</b>	<b>8,651,466</b>	<b>1,000,000</b>	<b>7,059,749</b>		<b>506,217</b>	<b>85,500</b>
<b>Total Net Assets - June 30, 2021</b>	<b>\$ 19,993,592</b>	<b>\$ 1,706,295</b>	<b>\$ 17,214,563</b>		<b>\$ 775,326</b>	<b>\$ 297,408</b>
<i>Percent Unallocated of Expend. &amp; Transfers</i>	<i>3.62%</i>	<i>4.47%</i>	<i>3.47%</i>		<i>4.69%</i>	<i>3.81%</i>
<b>FY 2021-22 Probable Budget</b>						
<b>Net Assets at Beginning of Year</b>	\$ 20,293,592	\$ 1,706,295	\$ 17,214,563	\$ 300,000	\$ 775,326	\$ 297,408
Operating Funds						
Revenue	\$ 266,505,813	\$ 21,961,348	\$ 227,346,186	\$ 2,918,800	\$ 10,276,196	\$ 4,003,283
Less: Expenditures and Transfers	(265,374,812)	(21,961,348)	(227,346,186)	(1,837,800)	(10,276,195)	(3,953,283)
Carryover Funds To/(From) Net Assets	\$ 1,131,001	\$ -	\$ -	\$ 1,081,000	\$ -	\$ 50,000
<b>Net Assets at End of Year</b>	<b>\$ 21,424,593</b>	<b>\$ 1,706,295</b>	<b>\$ 17,214,563</b>	<b>\$ 1,381,000</b>	<b>\$ 775,326</b>	<b>\$ 347,408</b>
<b>Net Assets Detail:</b>						
<b>ALLOCATED</b>						
Working Capital	\$ 8,089,385	\$ 706,295	\$ 6,552,075	\$ 350,000	\$ 269,108	\$ 211,907
Revolving Funds	3,602,739		3,602,739			
Encumbrances						
Reappropriations	941,000			941,000		
Total Allocated Net Assets	\$ 12,633,124	\$ 706,295	\$ 10,154,814	\$ 1,291,000	\$ 269,108	\$ 211,907
<b>UNALLOCATED</b>	<b>8,791,468</b>	<b>1,000,000</b>	<b>7,059,749</b>	<b>90,000</b>	<b>506,218</b>	<b>135,501</b>
<b>Estimated Total Net Assets - June 30, 2022</b>	<b>\$ 21,424,593</b>	<b>\$ 1,706,295</b>	<b>\$ 17,214,563</b>	<b>\$ 1,381,000</b>	<b>\$ 775,326</b>	<b>\$ 347,408</b>
<i>Percent Unallocated of Expend. &amp; Transfers</i>	<i>3.31%</i>	<i>4.55%</i>	<i>3.11%</i>	<i>4.90%</i>	<i>4.93%</i>	<i>3.43%</i>
<b>FY 2022-23 Proposed Budget</b>						
<b>Net Assets at Beginning of Year</b>	\$ 21,424,592	\$ 1,706,295	\$ 17,214,563	\$ 1,381,000	\$ 775,326	\$ 347,408
Operating Funds						
Revenue	\$ 314,940,749	\$ 23,152,232	\$ 274,171,267	\$ 3,046,071	\$ 10,567,896	\$ 4,003,283
Less: Expenditures and Transfers	(315,958,138)	(23,152,232)	(274,171,267)	(4,063,460)	(10,567,896)	(4,003,283)
Carryover Funds To/(From) Net Assets	\$ (1,017,389)	\$ -	\$ -	\$ (1,017,389)	\$ -	\$ -
<b>Net Assets at End of Year</b>	<b>\$ 20,407,203</b>	<b>\$ 1,706,295</b>	<b>\$ 17,214,563</b>	<b>\$ 363,611</b>	<b>\$ 775,326</b>	<b>\$ 347,408</b>
<b>Net Assets Detail:</b>						
<b>ALLOCATED</b>						
Working Capital	\$ 7,907,996	\$ 706,295	\$ 6,552,075	\$ 168,611	\$ 269,108	\$ 211,907
Revolving Funds	3,602,739		3,602,739			
Encumbrances						
Reappropriations						
Total Allocated Net Assets	\$ 11,510,735	\$ 706,295	\$ 10,154,814	\$ 168,611	\$ 269,108	\$ 211,907
<b>UNALLOCATED</b>	<b>8,896,468</b>	<b>1,000,000</b>	<b>7,059,749</b>	<b>195,000</b>	<b>506,218</b>	<b>135,501</b>
<b>Estimated Total Net Assets - June 30, 2023</b>	<b>\$ 20,407,203</b>	<b>\$ 1,706,295</b>	<b>\$ 17,214,563</b>	<b>\$ 363,611</b>	<b>\$ 775,326</b>	<b>\$ 347,408</b>
<i>Percent Unallocated of Expend. &amp; Transfers</i>	<i>2.82%</i>	<i>4.32%</i>	<i>2.57%</i>	<i>4.80%</i>	<i>4.79%</i>	<i>3.38%</i>

Recommended percent unallocated of expenditures and transfers is 3% to 5%.

## University of Tennessee System

### FY 2022-23 Proposed Budget

### State Appropriations Summary

### Unrestricted Current Educational and General Funds

	FY 2020-21 Actual	FY 2021-22 Probable	FY 2022-23 Proposed	Change Probable to Proposed Amount	%
<b>STATE APPROPRIATIONS</b>					
Chattanooga	\$ 60,975,006	\$ 64,729,305	\$ 73,252,805	\$ 8,523,500	13.2 %
Knoxville					
<i>Knoxville</i>	\$ 252,727,556	\$ 268,430,555	\$ 302,120,055	\$ 33,689,500	12.6 %
<i>Space Institute</i>	9,471,203	9,758,403	10,152,503	394,100	4.0 %
Subtotal Knoxville	\$ 262,198,759	\$ 278,188,958	\$ 312,272,558	\$ 34,083,600	16.6 %
Martin	35,718,897	37,372,897	42,031,797	4,658,900	12.5 %
UT Southern	-	6,230,000	5,469,100	(760,900)	(12.2) %
Health Science Center	165,262,724	177,543,924	191,625,124	14,081,200	7.9 %
Institute of Agriculture					
<i>AgResearch</i>	\$ 31,563,388	\$ 32,602,388	\$ 34,027,788	\$ 1,425,400	4.4 %
<i>Extension</i>	38,919,517	42,391,517	44,529,417	2,137,900	5.0 %
<i>College of Veterinary Medicine</i>	22,951,258	24,454,559	29,412,759	4,958,200	20.3 %
Subtotal Institute of Agriculture	\$ 93,434,163	\$ 99,448,464	\$ 107,969,964	\$ 8,521,500	8.6 %
Institute for Public Service					
<i>Institute for Public Service</i>	\$ 6,178,685	\$ 6,832,285	\$ 7,063,585	\$ 231,300	3.4 %
<i>Municipal Technical Advisory Service</i>	3,789,751	3,972,451	4,222,251	249,800	6.3 %
<i>County Technical Assistance Service</i>	3,263,250	3,397,851	3,598,751	200,900	5.9 %
<i>Tennessee Language Center</i>	748,000	810,000	885,500	75,500	9.3 %
Subtotal Institute for Public Service	\$ 13,979,686	\$ 15,012,587	\$ 15,770,087	\$ 757,500	5.0 %
System Administration	6,180,617	14,348,417	11,955,417	(2,393,000)	(16.7) %
Total State Appropriations	\$ 637,749,852	\$ 692,874,552	\$ 760,346,852	\$ 67,472,300	9.7 %

**University of Tennessee System**  
**FY 2022-23 Proposed Budget**  
**State Appropriations Five Year History**  
**Unrestricted Current Educational and General Funds**

	FY 2018-19 Actual	FY 2019-20 Actual	FY 2020-21 Actual	FY 2021-22 Probable	FY 2022-23 Proposed	Change		
						FY 2018-19 Amount	TO FY 2022-23 %	
<b>STATE APPROPRIATIONS</b>								
Chattanooga	\$ 55,430,905	\$ 59,726,805	\$ 60,975,006	\$ 64,729,305	\$ 73,252,805	\$ 17,821,900	32.2	%
Knoxville								
<i>Knoxville</i>	\$ 232,311,655	\$ 249,914,955	\$ 252,727,556	\$ 268,430,555	\$ 302,120,055	\$ 69,808,400	30.0	%
<i>Space Institute</i>	9,132,803	9,380,503	9,471,203	9,758,403	10,152,503	1,019,700	11.2	%
Subtotal Knoxville	\$ 241,444,458	\$ 259,295,458	\$ 262,198,759	\$ 278,188,958	\$ 312,272,558	\$ 70,828,100	29.3	%
Martin	\$ 34,410,197	\$ 36,452,197	\$ 35,718,897	\$ 37,372,897	\$ 42,031,797	\$ 7,621,600	22.1	%
UT Southern				6,230,000	5,469,100	5,469,100		
Health Science Center	154,589,424	162,456,024	165,262,724	177,543,924	191,625,124	37,035,700	24.0	%
Institute of Agriculture								
<i>AgResearch</i>	\$ 30,008,688	\$ 31,206,388	\$ 31,563,388	\$ 32,602,388	\$ 34,027,788	\$ 4,019,100	13.4	%
<i>Extension</i>	36,651,817	38,387,017	38,919,517	42,391,517	44,529,417	7,877,600	21.5	%
<i>College of Veterinary Medicine</i>	21,236,259	22,518,259	22,951,258	24,454,559	29,412,759	8,176,500	38.5	%
Subtotal Institute of Agriculture	\$ 87,896,764	\$ 92,111,664	\$ 93,434,163	\$ 99,448,464	\$ 107,969,964	\$ 20,073,200	22.8	%
Institute for Public Service								
<i>Institute for Public Service</i>	\$ 5,929,385	\$ 6,124,885	\$ 6,178,685	\$ 6,832,285	\$ 7,063,585	\$ 1,134,200	19.1	%
<i>Municipal Technical Advisory Service</i>	3,535,751	3,715,551	3,789,751	3,972,451	4,222,251	686,500	19.4	%
<i>County Technical Assistance Service</i>	3,056,451	3,205,751	3,263,250	3,397,851	3,598,751	542,300	17.7	%
<i>Tennessee Language Center</i>	665,600	719,900	748,000	810,000	885,500	219,900	33.0	%
Subtotal Institute for Public Service	\$ 12,521,587	\$ 13,046,187	\$ 13,231,686	\$ 14,202,587	\$ 14,884,587	\$ 2,363,000	18.9	%
System Administration	5,654,017	16,109,917	6,180,617	14,348,417	11,955,417	6,301,400	111.4	%
Total State Appropriations	\$ 592,612,952	\$ 639,918,152	\$ 637,749,852	\$ 692,874,552	\$ 760,346,852	\$ 167,733,900	28.3	%

**University of Tennessee System**  
**FY 2022-23 Proposed Budget**  
**Auxiliary Enterprises**  
**Unrestricted Auxiliary Current Funds Revenues, Expenditures and Transfers**

	FY 2020-21	FY 2021-22	FY 2022-23	Probable to Proposed	
	Actual	Probable	Proposed	Amount	%
<b>HOUSING</b>					
<b>Revenues</b>	\$ 67,457,683	\$ 83,142,376	\$ 91,757,326	\$ 8,614,950	10.4%
<b>Expenditures and Transfers</b>					
Expenditures	\$ 40,150,414	\$ 51,386,037	\$ 57,849,058	\$ 6,463,021	12.6%
Mandatory Transfers	21,600,949	21,934,791	24,185,811	2,251,020	10.3%
Non-Mandatory Transfers	5,677,147	7,594,283	7,403,321	(190,962)	-2.5%
Total Expenditures and Transfers	\$ 67,428,510	\$ 80,915,111	\$ 89,438,190	\$ 8,523,079	10.5%
<b>Fund Balance Addition/(Reduction)</b>	\$ 29,172	\$ 2,227,265	\$ 2,319,136		
<b>FOOD SERVICE</b>					
<b>Revenues</b>	\$ 9,812,002	\$ 12,053,189	\$ 13,291,868	\$ 1,238,679	10.3%
<b>Expenditures and Transfers</b>					
Expenditures	\$ 3,960,220	\$ 5,874,895	\$ 5,911,431	\$ 36,536	0.6%
Mandatory Transfers	5,859,489		7,324,309	7,324,309	
Non-Mandatory Transfers	357,546	7,041,759	1,020,813	(6,020,946)	-85.5%
Total Expenditures and Transfers	\$ 10,177,255	\$ 12,916,654	\$ 14,256,553	\$ 1,339,899	10.4%
<b>Fund Balance Addition/(Reduction)</b>	\$ (365,253)	\$ (863,465)	\$ (964,685)		
<b>BOOKSTORES</b>					
<b>Revenues</b>	\$ 21,224,399	\$ 23,634,943	\$ 25,354,943	\$ 1,720,000	7.3%
<b>Expenditures and Transfers</b>					
Expenditures	\$ 20,907,342	\$ 22,313,911	\$ 24,371,227	\$ 2,057,316	9.2%
Mandatory Transfers	-	109,418	109,418		
Non-Mandatory Transfers	88,567	1,261,438	924,122	(337,316)	-26.7%
Total Expenditures and Transfers	\$ 20,995,909	\$ 23,684,767	\$ 25,404,767	\$ 1,720,000	7.3%
<b>Fund Balance Addition/(Reduction)</b>	\$ 228,490	\$ (49,824)	\$ (49,824)		
<b>PARKING</b>					
<b>Revenues</b>	\$ 11,442,664	\$ 15,605,556	\$ 17,353,971	\$ 1,748,415	11.2%
<b>Expenditures and Transfers</b>					
Expenditures	\$ 6,669,265	\$ 8,655,364	\$ 10,368,910	\$ 1,713,546	19.8%
Mandatory Transfers	5,686,384	6,312,992	6,168,460	(144,532)	-2.3%
Non-Mandatory Transfers	(1,133,770)	637,200	816,601	179,401	28.2%
Total Expenditures and Transfers	\$ 11,221,879	\$ 15,605,556	\$ 17,353,971	\$ 1,748,415	11.2%
<b>Fund Balance Addition/(Reduction)</b>	\$ 220,785				
<b>ATHLETICS</b>					
<b>Revenues</b>	\$ 128,118,736	\$ 128,779,500	\$ 164,032,392	\$ 35,252,892	27.4%
<b>Expenditures and Transfers</b>					
Expenditures	\$ 114,609,726	\$ 122,481,909	\$ 146,201,274	\$ 23,719,365	19.4%
Mandatory Transfers	11,627,455	11,103,513	11,972,652	869,139	7.8%
Non-Mandatory Transfers	1,201,959	(4,805,922)	5,858,466	10,664,388	221.9%
Total Expenditures and Transfers	\$ 127,439,140	\$ 128,779,500	\$ 164,032,392	\$ 35,252,892	27.4%
<b>Fund Balance Addition/(Reduction)</b>	\$ 679,597				
<b>OTHER</b>					
<b>Revenues</b>	\$ 2,136,995	\$ 3,290,249	\$ 3,150,249	\$ (140,000)	-4.3%
<b>Expenditures and Transfers</b>					
Expenditures	\$ 3,467,432	\$ 4,039,299	\$ 3,558,607	\$ (480,692)	-11.9%
Mandatory Transfers	568,022	638,266	568,022	(70,244)	-11.0%
Non-Mandatory Transfers	(2,185,108)	(1,204,340)	1,345,636	2,549,976	-211.7%
Total Expenditures and Transfers	\$ 1,850,346	\$ 3,473,225	\$ 5,472,265	\$ 1,999,040	57.6%
<b>Fund Balance Addition/(Reduction)</b>	\$ 286,649	\$ (182,976)	\$ (2,322,016)		
<b>TOTAL</b>					
<b>Revenues</b>	\$ 240,192,478	\$ 266,505,813	\$ 314,940,749	\$ 48,434,936	18.2%
<b>Expenditures and Transfers</b>					
Expenditures	\$ 189,764,399	\$ 214,751,415	\$ 248,260,507	\$ 33,509,092	15.6%
Mandatory Transfers	45,342,299	40,098,980	50,328,672	10,229,692	25.5%
Non-Mandatory Transfers	4,006,341	10,524,418	17,368,959	6,844,541	65.0%
Total Expenditures and Transfers	\$ 239,113,039	\$ 265,374,813	\$ 315,958,138	\$ 50,583,325	19.1%
<b>Fund Balance Addition/(Reduction)</b>	\$ 1,079,439	\$ 1,131,000	\$ (1,017,389)		

## University of Tennessee System FY 2022-23 Proposed Budget Summary

### Athletics (Page 1 of 2) Unrestricted and Restricted Current Funds for Men's and Women's Athletics

	FY 2020-21 Actual	FY 2022-23 Probable	FY 2022-23 Proposed	Change	
				Probable to Proposed Amount	%
<b>TOTAL ATHLETICS</b>					
<b>Revenues</b>					
General Funds	\$ 12,863,766	\$ 19,548,779	\$ 20,397,357	\$ 848,578	4.3%
Student Fees for Athletics	8,520,932	8,132,905	8,194,663	61,758	0.8%
Ticket Sales	9,847,299	31,485,621	38,278,383	6,792,762	21.6%
Gifts	25,043,813	31,216,030	51,508,656	20,292,626	65.0%
Other	100,590,253	73,772,827	82,130,762	8,357,935	11.3%
Total Revenues	<u>\$ 156,866,063</u>	<u>\$ 164,156,162</u>	<u>\$ 200,509,821</u>	<u>\$ 36,353,659</u>	<u>22.1%</u>
<b>Expenditures and Transfers</b>					
Salaries and Benefits	\$ 66,007,065	\$ 67,862,747	\$ 77,216,691	\$ 9,353,944	13.8%
Travel	6,849,108	11,795,898	15,699,314	3,903,416	33.1%
Student Aid	24,830,197	29,469,174	33,846,380	4,377,206	14.9%
Other Operating	44,144,046	46,545,765	53,962,413	7,416,648	15.9%
Subtotal Expenditures	<u>\$ 141,830,416</u>	<u>\$ 155,673,584</u>	<u>\$ 180,724,798</u>	<u>\$ 25,051,214</u>	<u>16.1%</u>
Debt Service Transfers	11,898,336	11,379,243	12,244,043	864,800	7.6%
Other Transfers	2,201,959	(3,805,922)	6,858,466	10,664,388	-280.2%
Total Expenditures and Transfers	<u>\$ 155,930,711</u>	<u>\$ 163,246,905</u>	<u>\$ 199,827,307</u>	<u>\$ 36,580,402</u>	<u>22.4%</u>
<b>Fund Balance Addition / (Reduction)</b>	<b>\$ 935,352</b>	<b>\$ 909,257</b>	<b>\$ 682,514</b>		
<b>KNOXVILLE</b>					
<b>Revenues</b>					
General Funds					
Student Fees for Athletics	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000		
Ticket Sales	9,652,085	30,377,000	37,173,360	\$ 6,796,360	22.4%
Gifts	24,306,078	28,270,000	48,858,656	20,588,656	72.8%
Other	94,714,184	70,130,000	77,997,876	7,867,876	11.2%
Total Revenues	<u>\$ 129,672,347</u>	<u>\$ 129,777,000</u>	<u>\$ 165,029,892</u>	<u>\$ 35,252,892</u>	<u>27.2%</u>
<b>Expenditures and Transfers</b>					
Salaries and Benefits	\$ 54,217,735	\$ 54,027,276	\$ 63,432,096	\$ 9,404,820	17.4%
Travel	5,758,416	9,683,974	13,646,841	3,962,867	40.9%
Student Aid	15,245,595	17,261,183	21,295,167	4,033,984	23.4%
Other Operating	39,685,837	41,506,976	47,824,670	6,317,694	15.2%
Subtotal Expenditures	<u>\$ 114,907,583</u>	<u>\$ 122,479,409</u>	<u>\$ 146,198,774</u>	<u>\$ 23,719,365</u>	<u>19.4%</u>
Debt Service Transfers	11,627,453	11,103,513	11,972,652	869,139	7.8%
Other Transfers	2,201,959	(3,805,922)	6,858,466	\$ 10,664,388	-280.2%
Total Expenditures and Transfers	<u>\$ 128,736,995</u>	<u>\$ 129,777,000</u>	<u>\$ 165,029,892</u>	<u>\$ 35,252,892</u>	<u>27.2%</u>
<b>Fund Balance Addition / (Reduction)</b>	<b>\$ 935,352</b>				
<b>CHATTANOOGA</b>					
<b>Revenues</b>					
General Funds	\$ 7,112,655	\$ 8,027,609	\$ 9,145,240	\$ 1,117,631	13.9%
Student Fees for Athletics	5,605,320	5,334,663	5,334,663		
Ticket Sales	39,146	960,023	960,023		
Gifts	737,735	1,262,030	2,000,000	737,970	58.5%
Other	2,927,593	1,855,000	1,855,000		
Total Revenues	<u>\$ 16,422,449</u>	<u>\$ 17,439,325</u>	<u>\$ 19,294,926</u>	<u>\$ 1,855,601</u>	<u>10.6%</u>
<b>Expenditures and Transfers</b>					
Salaries and Benefits	\$ 7,401,938	\$ 7,756,489	\$ 7,713,639	\$ (42,850)	-0.6%
Travel	599,094	1,033,578	1,369,082	335,504	32.5%
Student Aid	5,198,801	5,877,472	6,081,894	204,422	3.5%
Other Operating	3,059,856	2,601,786	3,960,311	1,358,525	52.2%
Subtotal Expenditures	<u>\$ 16,259,689</u>	<u>\$ 17,269,325</u>	<u>\$ 19,124,926</u>	<u>\$ 1,855,601</u>	<u>10.7%</u>
Debt Service Transfers	162,760	170,000	170,000		
Other Transfers					
Total Expenditures and Transfers	<u>\$ 16,422,449</u>	<u>\$ 17,439,325</u>	<u>\$ 19,294,926</u>	<u>\$ 1,855,601</u>	<u>10.6%</u>
<b>Fund Balance Addition / (Reduction)</b>					

Includes unrestricted and restricted funds. Other revenue sources include NCAA conference income, tournament income, program sales, concessions, parking, broadcasting, television, radio, internet, endowments, investments, royalties, advertisements, sponsorships, game guarantees, licensing fees, and sports camps.

## University of Tennessee System FY 2022-23 Proposed Budget Summary

### Athletics (Page 2 of 2)

#### Unrestricted and Restricted Current Funds for Men's and Women's Athletics

	FY 2020-21 Actual	FY 2021-22 Probable	FY 2022-23 Proposed	Change Probable to Proposed	
				Amount	%
<b>MARTIN</b>					
<b>Revenues</b>					
General Funds	\$ 5,751,111	\$ 6,976,596	\$ 7,038,419	\$ 61,823	0.9%
Student Fees for Athletics	1,915,612	1,798,242	1,860,000	61,758	3.4%
Ticket Sales	156,068	143,598	140,000	(3,598)	-2.5%
Gifts		1,684,000	650,000	(1,034,000)	-61.4%
Other	2,948,476	1,588,808	2,070,686	481,878	30.3%
Total Revenues	\$ 10,771,267	\$ 12,191,244	\$ 11,759,105	\$ (432,139)	-3.5%
<b>Expenditures and Transfers</b>					
Salaries and Benefits	\$ 4,387,392	\$ 4,653,120	\$ 4,609,447	\$ (43,673)	-0.9%
Travel	491,598	857,489	462,534	(394,955)	-46.1%
Student Aid	4,385,801	4,823,459	4,952,519	129,060	2.7%
Other Operating	1,398,353	1,751,446	1,633,214	(118,232)	-6.8%
Subtotal Expenditures	\$ 10,663,144	\$ 12,085,514	\$ 11,657,714	\$ (427,800)	-3.5%
Debt Service Transfers	108,123	105,730	101,391	(4,339)	-4.1%
Other Transfers					
Total Expenditures and Transfers	\$ 10,771,267	\$ 12,191,244	\$ 11,759,105	\$ (432,139)	-3.5%
<b>Fund Balance Addition / (Reduction)</b>					
<b>SOUTHERN</b>					
<b>Revenues</b>					
General Funds		\$ 4,544,574	\$ 4,213,698	\$ (330,876)	-7.3%
Student Fees for Athletics					
Ticket Sales		5,000	5,000		
Gifts					
Other		199,019	207,200	8,181	4.1%
Total Revenues		\$ 4,748,593	\$ 4,425,898	\$ (322,695)	-6.8%
<b>Expenditures and Transfers</b>					
Salaries and Benefits		\$ 1,425,862	\$ 1,461,509	\$ 35,647	2.5%
Travel		220,857	220,857		
Student Aid		1,507,060	1,516,800	9,740	0.6%
Other Operating		685,557	544,218	(141,339)	-20.6%
Subtotal Expenditures		\$ 3,839,336	\$ 3,743,384	\$ (95,952)	-2.5%
Debt Service Transfers					
Other Transfers					
Total Expenditures and Transfers		\$ 3,839,336	\$ 3,743,384	\$ (95,952)	-2.5%
<b>Fund Balance Addition / (Reduction)</b>					
		\$ 909,257	\$ 682,514		

Includes unrestricted and restricted funds. Other revenue sources include NCAA conference income, tournament income, program sales, concessions, parking, broadcasting, television, radio, internet, endowments, investments, royalties, advertisements, sponsorships, game guarantees, licensing fees, and sports camps.

## University of Tennessee System

### FY 2022-23 Proposed Budget Positions

All Full-time and Part-time Positions (No Students)

Budget Unit	Faculty	Administrative	Professional	Cler/Tech/Maint	Total
Chattanooga	528	159	339	342	1,368
Knoxville	1,740	381	1,013	1,679	4,813
Martin	329	71	138	282	820
Space Institute	19	9	23	41	93
Health Science Center	689	151	309	966	2,115
UT Southern	57	19	39	40	154
<b><u>Institute of Agriculture</u></b>					
Agricultural Experiment Station	97	19	80	116	313
UT Extension	53	19	302	238	612
Veterinary Medicine	110	16	38	256	420
<b>Sub-total Institute of Agriculture</b>	<b>261</b>	<b>54</b>	<b>420</b>	<b>610</b>	<b>1,344</b>
<b><u>Public Service Units</u></b>					
Institute for Public Service		5	25	14	43
MTAS		2	37	9	48
CTAS			32	4	37
TLC (Tennessee Language Center)		1	12	6	19
<b>Sub-total Public Service Units</b>		<b>8</b>	<b>106</b>	<b>32</b>	<b>147</b>
System Administration	1	71	167	71	310
<b>Total Unrestricted E&amp;G</b>	<b>3,622</b>	<b>923</b>	<b>2,555</b>	<b>4,063</b>	<b>11,164</b>
<b>AUXILIARIES</b>					
		<b>Administrative</b>	<b>Professional</b>	<b>Cler/Tech/Maint</b>	<b>Total</b>
Chattanooga		19	14	56	89
Knoxville		65	234	488	787
Martin		2	10	32	44
Space Institute				3	3
Health Science Center			30		30
UT Southern				2	2
<b>Total Auxiliaries</b>		<b>86</b>	<b>288</b>	<b>580</b>	<b>954</b>
<b>RESTRICTED EDUCATION AND GENERAL (E&amp;G)</b>					
	<b>Faculty</b>	<b>Administrative</b>	<b>Professional</b>	<b>Cler/Tech/Maint</b>	<b>Total</b>
Chattanooga	23	9	32	34	98
Knoxville	108	21	336	121	586
Martin	2	2	23	10	37
Space Institute	4		5		8
Health Science Center	695	30	286	476	1,487
UT Southern	3		2		5
<b><u>Institute of Agriculture</u></b>					
Agricultural Experiment Station	4	1	11	17	33
UT Extension	11	0	184	238	433
Veterinary Medicine	0		1	2	4
<b>Sub-total Institute of Agriculture</b>	<b>15</b>	<b>1</b>	<b>196</b>	<b>258</b>	<b>470</b>
<b><u>Public Service Units</u></b>					
Institute for Public Service			23		23
MTAS			4		4
CTAS				1	1
TLC			1		1
<b>Sub-total Public Service Units</b>			<b>27</b>	<b>1</b>	<b>28</b>
UWA					-
<b>Total Restricted E&amp;G</b>	<b>850</b>	<b>63</b>	<b>907</b>	<b>899</b>	<b>2,720</b>
<b>TOTAL UNIVERSITY POSITIONS</b>	<b>4,473</b>	<b>1,072</b>	<b>3,750</b>	<b>5,543</b>	<b>14,838</b>
	30%	7%	25%	37%	100%

# University of Tennessee System

## FY 2022-23 Proposed Budget (RECURRING)

### Unrestricted Current Funds Revenues, Expenditures, and Transfers

	FY 2021 Actual	FY 2021-22 Probable	FY 2022-23 Proposed	Change	
				Probable to Proposed Amount	%
<b>EDUCATIONAL AND GENERAL</b>					
<b>Revenues</b>					
Tuition & Fees	\$ 796,442,074	\$ 810,344,584	\$ 867,102,447	\$ 56,757,863	7.0 %
State Appropriations	637,749,852	682,513,752	755,986,052	73,472,300	10.8 %
Grants & Contracts	58,474,905	47,913,887	53,506,617	5,592,730	11.7 %
Sales & Service	63,844,595	64,961,594	69,691,501	4,729,907	7.3 %
Other Sources	70,724,613	59,563,382	65,287,848	5,724,466	9.6 %
<b>Total Revenues</b>	<b>\$ 1,627,236,038</b>	<b>\$ 1,665,297,199</b>	<b>\$ 1,811,574,465</b>	<b>\$ 146,277,266</b>	<b>8.8 %</b>
<b>Expenditures and Transfers</b>					
Instruction	\$ 515,072,267	\$ 604,027,378	\$ 666,210,301	\$ 62,182,923	10.3 %
Research	152,948,873	150,392,137	145,268,016	(5,124,121)	(3.4) %
Public Service	78,506,063	92,220,686	99,511,697	7,291,011	7.9 %
Academic Support	180,342,080	188,108,705	236,763,926	48,655,221	25.9 %
Student Services	99,523,809	113,139,962	120,359,399	7,219,437	6.4 %
Institutional Support	175,004,979	188,628,911	210,733,809	22,104,898	11.7 %
Operation & Maintenance of Plant	146,589,495	168,452,958	177,224,678	8,771,720	5.2 %
Scholarships & Fellowships	142,839,827	158,543,569	147,678,867	(10,864,702)	(6.9) %
<b>Subtotal Expenditures</b>	<b>\$ 1,490,827,395</b>	<b>\$ 1,663,514,306</b>	<b>\$ 1,803,750,693</b>	<b>\$ 140,236,387</b>	<b>8.4 %</b>
Mandatory Transfers	13,034,781	8,920,364	14,524,514	5,604,150	62.8 %
Non-Mandatory Transfers	107,678,171	(1,648,565)	(4,191,736)	(2,543,171)	(154.3) %
<b>Total Expenditures &amp; Transfers</b>	<b>\$ 1,611,540,347</b>	<b>\$ 1,670,786,105</b>	<b>\$ 1,814,083,471</b>	<b>\$ 143,297,366</b>	<b>8.6 %</b>
<b>Fund Balance Addition/(Reduction)</b>	<b>\$ 15,695,691</b>	<b>\$ (5,488,906)</b>	<b>\$ (2,509,006)</b>		
<b>AUXILIARIES</b>					
<b>Revenues</b>	\$ 240,192,478	\$ 266,566,813	\$ 314,940,749	\$ 48,373,936	18.1 %
<b>Expenditures and Transfers</b>					
Expenditures	189,764,399	214,610,480	248,060,439	33,449,959	15.6 %
Mandatory Transfers	45,342,299	40,300,915	50,528,740	10,227,825	25.4 %
Non-Mandatory Transfers	4,006,341	10,574,418	17,368,959	6,794,541	64.3 %
<b>Total Expenditures &amp; Transfers</b>	<b>\$ 239,113,039</b>	<b>\$ 265,485,813</b>	<b>\$ 315,958,138</b>	<b>\$ 50,472,325</b>	<b>19.0 %</b>
<b>Fund Balance Addition/(Reduction)</b>	<b>\$ 1,079,439</b>	<b>\$ 1,081,000</b>	<b>\$ (1,017,389)</b>		
<b>TOTALS</b>					
<b>Revenues</b>	\$ 1,867,428,516	\$ 1,931,864,012	\$ 2,126,515,214	\$ 194,651,202	10.1 %
<b>Expenditures and Transfers</b>					
Expenditures	\$ 1,680,591,794	\$ 1,878,124,786	\$ 2,051,811,132	\$ 173,686,346	9.2 %
Mandatory Transfers	58,377,080	49,221,279	65,053,254	15,831,975	32.2 %
Non-Mandatory Transfers	111,684,512	8,925,853	13,177,223	4,251,370	47.6 %
<b>Total Expenditures &amp; Transfers</b>	<b>\$ 1,850,653,386</b>	<b>\$ 1,936,271,918</b>	<b>\$ 2,130,041,609</b>	<b>\$ 193,769,691</b>	<b>10.0 %</b>
<b>Fund Balance Addition/(Reduction)</b>	<b>\$ 16,775,131</b>	<b>\$ (4,407,906)</b>	<b>\$ (3,526,395)</b>		



# University of Tennessee System

## FY 2022-23 Proposed Budget

### Unrestricted Current Funds Revenues, Expenditures, and Transfers

	FY 2021 Actual	FY 2021-22 Probable	FY 2022-23 Proposed	Change Probable to Proposed	
				Amount	%
<b>EDUCATIONAL AND GENERAL</b>					
<b>Revenues</b>					
Tuition & Fees	\$ 796,442,074	\$ 819,965,507	\$ 866,823,031	\$ 46,857,524	5.7 %
State Appropriations	637,749,852	692,874,552	760,346,852	67,472,300	9.7 %
Grants & Contracts	58,474,905	49,337,293	59,131,617	9,794,324	19.9 %
Sales & Service	63,844,595	66,722,269	69,691,501	2,969,232	4.5 %
Other Sources	70,724,613	62,289,290	65,287,848	2,998,558	4.8 %
<b>Total Revenues</b>	<b>\$ 1,627,236,038</b>	<b>\$ 1,691,188,911</b>	<b>\$ 1,821,280,849</b>	<b>\$ 130,091,938</b>	<b>7.7 %</b>
<b>Expenditures and Transfers</b>					
Instruction	\$ 515,072,267	\$ 632,956,213	\$ 670,756,059	\$ 37,799,846	6.0 %
Research	152,948,873	223,181,383	146,576,654	(76,604,729)	(34.3) %
Public Service	78,506,063	96,281,499	100,102,642	3,821,143	4.0 %
Academic Support	180,342,080	209,891,470	237,178,038	27,286,568	13.0 %
Student Services	99,523,809	120,601,092	120,910,263	309,171	0.3 %
Institutional Support	175,004,979	193,537,792	215,998,942	22,461,150	11.6 %
Operation & Maintenance of Plant	146,589,495	165,932,718	174,205,479	8,272,761	5.0 %
Scholarships & Fellowships	142,839,827	153,351,521	150,953,067	(2,398,454)	(1.6) %
<b>Subtotal Expenditures</b>	<b>\$ 1,490,827,395</b>	<b>\$ 1,795,733,688</b>	<b>\$ 1,816,681,144</b>	<b>\$ 20,947,456</b>	<b>1.2 %</b>
Mandatory Transfers	13,034,781	10,232,428	17,488,890	7,256,462	70.9 %
Non-Mandatory Transfers	107,678,171	(96,214,570)	(11,592,513)	84,622,057	88.0 %
<b>Total Expenditures &amp; Transfers</b>	<b>\$ 1,611,540,347</b>	<b>\$ 1,709,751,546</b>	<b>\$ 1,822,577,521</b>	<b>\$ 112,825,975</b>	<b>6.6 %</b>
<b>Fund Balance Addition/(Reduction)</b>	<b>\$ 15,695,691</b>	<b>\$ (18,562,635)</b>	<b>\$ (1,296,672)</b>		
<b>AUXILIARIES</b>					
<b>Revenues</b>	\$ 240,192,478	\$ 266,505,813	\$ 314,940,749	\$ 48,434,936	18.2 %
<b>Expenditures and Transfers</b>					
Expenditures	189,764,399	214,751,415	248,260,507	33,509,092	15.6 %
Mandatory Transfers	45,342,299	40,098,980	50,328,672	10,229,692	25.5 %
Non-Mandatory Transfers	4,006,341	10,524,418	17,368,959	6,844,541	65.0 %
<b>Total Expenditures &amp; Transfers</b>	<b>\$ 239,113,039</b>	<b>\$ 265,374,813</b>	<b>\$ 315,958,138</b>	<b>\$ 50,583,325</b>	<b>19.1 %</b>
<b>Fund Balance Addition/(Reduction)</b>	<b>\$ 1,079,439</b>	<b>\$ 1,131,000</b>	<b>\$ (1,017,389)</b>		
<b>TOTALS</b>					
<b>Revenues</b>	\$ 1,867,428,516	\$ 1,957,694,724	\$ 2,136,221,598	\$ 178,526,874	9.1 %
<b>Expenditures and Transfers</b>					
Expenditures	\$ 1,680,591,794	\$ 2,010,485,103	\$ 2,064,941,651	\$ 54,456,548	2.7 %
Mandatory Transfers	58,377,080	50,331,408	67,817,562	17,486,154	34.7 %
Non-Mandatory Transfers	111,684,512	(85,690,152)	5,776,446	91,466,598	106.7 %
<b>Total Expenditures &amp; Transfers</b>	<b>\$ 1,850,653,386</b>	<b>\$ 1,975,126,359</b>	<b>\$ 2,138,535,659</b>	<b>\$ 163,409,300</b>	<b>8.3 %</b>
<b>Fund Balance Addition/(Reduction)</b>	<b>\$ 16,775,131</b>	<b>\$ (17,431,635)</b>	<b>\$ (2,314,061)</b>		

## Chattanooga

### FY 2022-23 Proposed Budget

#### Unrestricted Current Funds Revenues, Expenditures, and Transfers

	FY 2021 Actual	FY 2021-22 Probable	FY 2022-23 Proposed	Change Probable to Proposed	
				Amount	%
<b>EDUCATIONAL AND GENERAL</b>					
<b>Revenues</b>					
Tuition & Fees	\$ 124,662,858	\$ 128,858,478	\$ 127,968,340	\$ (890,138)	(0.7) %
State Appropriations	60,975,006	64,729,305	73,252,805	8,523,500	13.2 %
Grants & Contracts	1,183,965	1,349,400	1,049,400	(300,000)	(22.2) %
Sales & Service	5,367,874	4,845,512	4,841,672	(3,840)	(0.1) %
Other Sources	125,159	269,500	269,500		
Total Revenues	<u>\$ 192,314,862</u>	<u>\$ 200,052,195</u>	<u>\$ 207,381,717</u>	<u>\$ 7,329,522</u>	<u>3.7 %</u>
<b>Expenditures and Transfers</b>					
Instruction	\$ 73,518,932	\$ 89,148,662	\$ 92,599,532	\$ 3,450,870	3.9 %
Research	5,042,690	5,175,925	5,817,526	641,601	12.4 %
Public Service	2,047,768	2,804,914	2,822,117	17,203	0.6 %
Academic Support	18,064,234	21,207,448	21,358,323	150,875	0.7 %
Student Services	26,943,821	30,360,846	30,082,955	(277,891)	(0.9) %
Institutional Support	13,961,148	14,577,022	15,684,463	1,107,441	7.6 %
Operation & Maintenance of Plant	17,517,087	19,878,106	20,523,417	645,311	3.2 %
Scholarships & Fellowships	18,515,260	18,960,101	20,236,586	1,276,485	6.7 %
Subtotal Expenditures	<u>\$ 175,610,941</u>	<u>\$ 202,113,024</u>	<u>\$ 209,124,919</u>	<u>\$ 7,011,895</u>	<u>3.5 %</u>
Mandatory Transfers	3,165,278	3,742,165	4,663,880	921,715	24.6 %
Non-Mandatory Transfers	11,454,995	(5,802,994)	(6,407,082)	(604,088)	(10.4) %
Total Expenditures & Transfers	<u>\$ 190,231,214</u>	<u>\$ 200,052,195</u>	<u>\$ 207,381,717</u>	<u>\$ 7,329,522</u>	<u>3.7 %</u>
<b>Fund Balance Addition/(Reduction)</b>	<u>\$ 2,083,648</u>				
<b>AUXILIARIES</b>					
<b>Revenues</b>	\$ 20,563,694	\$ 21,961,348	\$ 23,152,232	\$ 1,190,884	5.40 %
<b>Expenditures and Transfers</b>					
Expenditures	11,697,825	14,290,363	15,481,247	1,190,884	8.3 %
Mandatory Transfers	5,552,014	5,753,253	5,753,253		
Non-Mandatory Transfers	5,124,846	1,917,732	1,917,732		
Total Expenditures & Transfers	<u>\$ 22,374,685</u>	<u>\$ 21,961,348</u>	<u>\$ 23,152,232</u>	<u>\$ 1,190,884</u>	<u>5.4 %</u>
<b>Fund Balance Addition/(Reduction)</b>	<u>\$ (1,810,991)</u>				
<b>TOTALS</b>					
<b>Revenues</b>	\$ 212,878,556	\$ 222,013,543	\$ 230,533,949	\$ 8,520,406	3.8 %
<b>Expenditures and Transfers</b>					
Expenditures	\$ 187,308,766	\$ 216,403,387	\$ 224,606,166	\$ 8,202,779	3.8 %
Mandatory Transfers	8,717,292	9,495,418	10,417,133	921,715	9.7 %
Non-Mandatory Transfers	16,579,841	(3,885,262)	(4,489,350)	(604,088)	(15.5) %
Total Expenditures & Transfers	<u>\$ 212,605,899</u>	<u>\$ 222,013,543</u>	<u>\$ 230,533,949</u>	<u>\$ 8,520,406</u>	<u>3.8 %</u>
<b>Fund Balance Addition/(Reduction)</b>	<u>\$ 272,657</u>				

**Knoxville**  
**FY 2022-23 Proposed Budget**  
 Unrestricted Current Funds Revenues, Expenditures, and Transfers

	FY 2021 Actual	FY 2021-22 Probable	FY 2022-23 Proposed	Change Probable to Proposed	
				Amount	%
<b>EDUCATIONAL AND GENERAL</b>					
<b>Revenues</b>					
Tuition & Fees	\$ 504,139,517	\$ 516,016,454	\$ 565,948,855	\$ 49,932,401	9.7 %
State Appropriations	262,198,759	278,188,958	312,272,558	34,083,600	12.3 %
Grants & Contracts	29,074,611	23,910,000	28,910,000	5,000,000	20.9 %
Sales & Service	6,917,780	5,131,239	5,565,249	434,010	8.5 %
Other Sources	4,681,728	4,407,011	7,878,679	3,471,668	78.8 %
Total Revenues	\$ 807,012,395	\$ 827,653,662	\$ 920,575,341	\$ 92,921,679	11.2 %
<b>Expenditures and Transfers</b>					
Instruction	\$ 243,315,181	\$ 311,713,836	\$ 327,704,692	\$ 15,990,856	5.1 %
Research	80,686,010	122,794,645	82,475,159	(40,319,486)	(32.8) %
Public Service	7,503,515	9,123,834	8,769,513	(354,321)	(3.9) %
Academic Support	84,321,900	99,779,705	131,966,917	32,187,212	32.3 %
Student Services	51,629,352	62,350,604	64,463,463	2,112,859	3.4 %
Institutional Support	58,422,118	67,269,051	73,741,315	6,472,264	9.6 %
Operation & Maintenance of Plant	75,131,733	92,558,732	98,723,016	6,164,284	6.7 %
Scholarships & Fellowships	104,931,101	110,449,259	106,418,037	(4,031,222)	(3.6) %
Subtotal Expenditures	\$ 705,940,908	\$ 876,039,666	\$ 894,262,112	\$ 18,222,446	2.1 %
Mandatory Transfers	4,198,414	310,624	5,910,624	5,600,000	1,802.8 %
Non-Mandatory Transfers	85,527,265	(48,696,628)	20,402,605	69,099,233	141.9 %
Total Expenditures & Transfers	\$ 795,666,588	\$ 827,653,662	\$ 920,575,341	\$ 92,921,679	11.2 %
<b>Fund Balance Addition/(Reduction)</b>	\$ 11,345,808				
<b>AUXILIARIES</b>					
<b>Revenues</b>	\$ 206,290,233	\$ 227,346,186	\$ 274,171,267	\$ 46,825,081	20.60 %
<b>Expenditures and Transfers</b>					
Expenditures	168,800,215	188,344,328	220,329,466	31,985,138	17.0 %
Mandatory Transfers	37,522,296	31,801,939	41,690,943	9,889,004	31.1 %
Non-Mandatory Transfers	(2,624,546)	7,199,919	12,150,858	4,950,939	68.8 %
Total Expenditures & Transfers	\$ 203,697,965	\$ 227,346,186	\$ 274,171,267	\$ 46,825,081	20.6 %
<b>Fund Balance Addition/(Reduction)</b>	\$ 2,592,268				
<b>TOTALS</b>					
<b>Revenues</b>	\$ 1,013,302,628	\$ 1,054,999,848	\$ 1,194,746,608	\$ 139,746,760	13.2 %
<b>Expenditures and Transfers</b>					
Expenditures	\$ 874,741,123	\$ 1,064,383,994	\$ 1,114,591,578	\$ 50,207,584	4.7 %
Mandatory Transfers	41,720,710	32,112,563	47,601,567	15,489,004	48.2 %
Non-Mandatory Transfers	82,902,719	(41,496,709)	32,553,463	74,050,172	178.4 %
Total Expenditures & Transfers	\$ 999,364,552	\$ 1,054,999,848	\$ 1,194,746,608	\$ 139,746,760	13.2 %
<b>Fund Balance Addition/(Reduction)</b>	\$ 13,938,076				

# Martin

## FY 2022-23 Proposed Budget

### Unrestricted Current Funds Revenues, Expenditures, and Transfers

	FY 2021 Actual	FY 2021-22 Probable	FY 2022-23 Proposed	Change	
				Probable to Proposed Amount	%
<b>EDUCATIONAL AND GENERAL</b>					
<b>Revenues</b>					
Tuition & Fees	\$ 65,508,839	\$ 64,184,738	\$ 60,705,977	\$ (3,478,761)	(5.4) %
State Appropriations	35,718,897	37,372,897	42,031,797	4,658,900	12.5 %
Grants & Contracts	170,039	241,400	241,400		
Sales & Service	4,241,208	3,942,253	3,727,096	(215,157)	(5.5) %
Other Sources	653,731	745,440	747,440	2,000	0.3 %
Total Revenues	\$ 106,292,714	\$ 106,486,728	\$ 107,453,710	\$ 966,982	0.9 %
<b>Expenditures and Transfers</b>					
Instruction	\$ 43,538,921	\$ 47,188,086	\$ 45,746,545	\$ (1,441,541)	(3.1) %
Research	113,311	107,394	86,457	(20,937)	(19.5) %
Public Service	529,359	867,259	841,913	(25,346)	(2.9) %
Academic Support	9,242,253	11,655,929	10,119,283	(1,536,646)	(13.2) %
Student Services	14,298,635	15,726,354	14,581,927	(1,144,427)	(7.3) %
Institutional Support	7,922,066	8,688,853	9,050,010	361,157	4.2 %
Operation & Maintenance of Plant	10,399,261	11,387,028	11,284,844	(102,184)	(0.9) %
Scholarships & Fellowships	13,798,135	13,617,559	14,429,610	812,051	6.0 %
Subtotal Expenditures	\$ 99,841,941	\$ 109,238,462	\$ 106,140,589	\$ (3,097,873)	(2.8) %
Mandatory Transfers	544,946	547,667	547,909	242	- %
Non-Mandatory Transfers	4,471,772	(3,299,401)	765,212	4,064,613	123.2 %
Total Expenditures & Transfers	\$ 104,858,659	\$ 106,486,728	\$ 107,453,710	\$ 966,982	0.9 %
<b>Fund Balance Addition/(Reduction)</b>	\$ 1,434,055				
<b>AUXILIARIES</b>					
<b>Revenues</b>	\$ 10,869,342	\$ 10,276,196	\$ 10,567,896	291,700	2.80 %
<b>Expenditures and Transfers</b>					
Expenditures	\$ 6,224,349	\$ 6,912,183	\$ 7,203,883	291,700	4.2 %
Mandatory Transfers	2,089,270	1,983,779	2,363,644	379,865	19.1 %
Non-Mandatory Transfers	2,483,341	1,380,234	1,000,369	(379,865)	(27.5) %
Total Expenditures & Transfers	\$ 10,796,960	\$ 10,276,196	\$ 10,567,896	291,700	2.8 %
<b>Fund Balance Addition/(Reduction)</b>	\$ 72,382				
<b>TOTALS</b>					
<b>Revenues</b>	\$ 117,162,056	\$ 116,762,924	\$ 118,021,606	\$ 1,258,682	1.1 %
<b>Expenditures and Transfers</b>					
Expenditures	106,066,290	116,150,645	113,344,472	(2,806,173)	(2.4) %
Mandatory Transfers	2,634,216	2,531,446	2,911,553	380,107	15.0 %
Non-Mandatory Transfers	6,955,113	(1,919,167)	1,765,581	3,684,748	192.0 %
Total Expenditures & Transfers	\$ 115,655,619	\$ 116,762,924	\$ 118,021,606	\$ 1,258,682	1.1 %
<b>Fund Balance Addition/(Reduction)</b>	\$ 1,506,437				

## UT Southern

### FY 2022-23 Proposed Budget

Unrestricted Current Funds Revenues, Expenditures, and Transfers

	FY 2021 Actual	FY 2021-22 Probable	FY 2022-23 Proposed	Change Probable to Proposed Amount	%
<b>EDUCATIONAL AND GENERAL</b>					
<b>Revenues</b>					
Tuition & Fees		\$ 7,574,290	\$ 8,427,396	\$ 853,106	11.3 %
State Appropriations		6,230,000	5,469,100	(760,900)	(12.2) %
Grants & Contracts					
Sales & Service		292,171	79,000	(213,171)	(73.0) %
Other Sources		3,806,057	690,000	(3,116,057)	(81.9) %
Total Revenues		\$ 17,902,518	\$ 14,665,496	\$ (3,237,022)	(18.1) %
<b>Expenditures and Transfers</b>					
Instruction		\$ 4,005,587	\$ 4,428,567	\$ 422,980	10.6 %
Research					
Public Service		87,417	94,958	7,541	8.6 %
Academic Support		2,006,286	2,089,608	83,322	4.2 %
Student Services		4,268,865	4,344,912	76,047	1.8 %
Institutional Support		2,416,674	2,345,136	(71,538)	(3.0) %
Operation & Maintenance of Plant		1,903,251	1,716,772	(186,479)	(9.8) %
Scholarships & Fellowships		2,276,500	2,528,003	251,503	11.0 %
Subtotal Expenditures		\$ 16,964,580	\$ 17,547,956	\$ 583,376	3.4 %
Mandatory Transfers					
Non-Mandatory Transfers		928,575	(2,903,100)	(3,831,675)	(412.6) %
Total Expenditures & Transfers		\$ 17,893,155	\$ 14,644,856	\$ (3,248,299)	(18.2) %
<b>Fund Balance Addition/(Reduction)</b>		\$ 9,363	\$ 20,640		
<b>AUXILIARIES</b>					
<b>Revenues</b>		\$ 2,918,800	\$ 3,046,071	\$ 127,271	4.40 %
<b>Expenditures and Transfers</b>					
Expenditures		1,369,823	1,413,060	43,237	3.2 %
Mandatory Transfers		391,444	350,400	(41,044)	(10.5) %
Non-Mandatory Transfers		76,533	2,300,000	2,223,467	2,905.2 %
Total Expenditures & Transfers		\$ 1,837,800	\$ 4,063,460	\$ 2,225,660	121.1 %
<b>Fund Balance Addition/(Reduction)</b>		\$ 1,081,000	\$ (1,017,389)		
<b>TOTALS</b>					
<b>Revenues</b>		\$ 20,821,318	\$ 17,711,567	\$ (3,109,751)	(14.9) %
<b>Expenditures and Transfers</b>					
Expenditures		\$ 18,334,403	\$ 18,961,016	\$ 626,613	3.4 %
Mandatory Transfers		391,444	350,400	(41,044)	(10.5) %
Non-Mandatory Transfers		1,005,108	(603,100)	(1,608,208)	(160.0) %
Total Expenditures & Transfers		\$ 19,730,955	\$ 18,708,316	\$ (1,022,639)	(5.2) %
<b>Fund Balance Addition/(Reduction)</b>		\$ 1,090,363	\$ (996,749)		

## Health Science Center FY 2022-23 Proposed Budget

### Unrestricted Current Funds Revenues, Expenditures, and Transfers

	FY 2021 Actual	FY 2021-22 Probable	FY 2022-23 Proposed	Change Probable to Proposed	
				Amount	%
<b>EDUCATIONAL AND GENERAL</b>					
<b>Revenues</b>					
Tuition & Fees	\$ 89,234,496	\$ 90,051,721	\$ 90,879,935	\$ 828,214	0.9 %
State Appropriations	165,262,724	177,543,924	191,625,124	14,081,200	7.9 %
Grants & Contracts	21,872,064	17,100,319	23,054,407	5,954,088	34.8 %
Sales & Service	17,803,432	19,541,661	21,055,843	1,514,182	7.7 %
Other Sources	1,325,820	1,103,120	1,089,920	(13,200)	(1.2) %
Total Revenues	<u>\$ 295,498,536</u>	<u>\$ 305,340,745</u>	<u>\$ 327,705,229</u>	<u>\$ 22,364,484</u>	<u>7.3 %</u>
<b>Expenditures and Transfers</b>					
Instruction	\$ 117,472,670	\$ 137,848,153	\$ 148,097,018	\$ 10,248,865	7.4 %
Research	24,773,265	49,068,623	12,619,279	(36,449,344)	(74.3) %
Public Service	404,695	1,039,812	600,142	(439,670)	(42.3) %
Academic Support	58,548,766	64,801,700	60,815,284	(3,986,416)	(6.2) %
Student Services	6,652,001	7,894,423	7,437,006	(457,417)	(5.8) %
Institutional Support	34,383,488	34,792,307	42,212,294	7,419,987	21.3 %
Operation & Maintenance of Plant	39,789,242	34,891,480	37,468,010	2,576,530	7.4 %
Scholarships & Fellowships	5,479,906	7,871,574	7,160,831	(710,743)	(9.0) %
Subtotal Expenditures	<u>\$ 287,504,032</u>	<u>\$ 338,208,072</u>	<u>\$ 316,409,864</u>	<u>\$ (21,798,208)</u>	<u>(6.4) %</u>
Mandatory Transfers	5,015,404	5,519,279	6,249,876	730,597	13.2 %
Non-Mandatory Transfers	6,426,703	(38,336,606)	5,045,489	43,382,095	113.2 %
Total Expenditures & Transfers	<u>\$ 298,946,139</u>	<u>\$ 305,390,745</u>	<u>\$ 327,705,229</u>	<u>\$ 22,314,484</u>	<u>7.3 %</u>
<b>Fund Balance Addition/(Reduction)</b>	<u>\$ (3,447,603)</u>	<u>\$ (50,000)</u>			
<b>AUXILIARIES</b>					
<b>Revenues</b>	\$ 2,469,210	\$ 4,003,283	\$ 4,003,283		
<b>Expenditures and Transfers</b>					
Expenditures	3,042,010	3,834,718	3,832,851	\$ (1,867)	-
Mandatory Transfers	178,719	168,565	170,432	1,867	1.1 %
Non-Mandatory Transfers	(977,300)	(50,000)	-	50,000	100.0 %
Total Expenditures & Transfers	<u>\$ 2,243,429</u>	<u>\$ 3,953,283</u>	<u>\$ 4,003,283</u>	<u>\$ 50,000</u>	<u>1.3 %</u>
<b>Fund Balance Addition/(Reduction)</b>	<u>\$ 225,781</u>	<u>\$ 50,000</u>			
<b>TOTALS</b>					
<b>Revenues</b>	\$ 297,967,746	\$ 309,344,028	\$ 331,708,512	\$ 22,364,484	7.2 %
<b>Expenditures and Transfers</b>					
Expenditures	\$ 290,546,042	\$ 342,042,790	\$ 320,242,715	\$ (21,800,075)	(6.4) %
Mandatory Transfers	5,194,123	5,687,844	6,420,308	732,464	12.9 %
Non-Mandatory Transfers	5,449,403	(38,386,606)	5,045,489	43,432,095	113.1 %
Total Expenditures & Transfers	<u>\$ 301,189,568</u>	<u>\$ 309,344,028</u>	<u>\$ 331,708,512</u>	<u>\$ 22,364,484</u>	<u>7.2 %</u>
<b>Fund Balance Addition/(Reduction)</b>	<u>\$ (3,221,823)</u>				

## Institute of Agriculture

### FY 2022-23 Proposed Budget

#### Unrestricted Current Funds Revenues, Expenditures, and Transfers

	FY 2021 Actual	FY 2021-22 Probable	FY 2022-23 Proposed	Change	
				Probable to Proposed Amount	%
<b>EDUCATIONAL AND GENERAL</b>					
<b>Revenues</b>					
Tuition & Fees	\$ 12,896,363	\$ 13,279,826	\$ 12,892,528	\$ (387,298)	(2.9) %
State Appropriations	93,434,163	99,448,464	107,969,964	8,521,500	8.6 %
Grants & Contracts	5,368,736	5,740,795	5,321,795	(419,000)	(7.3)
Sales & Service	29,514,301	32,969,433	34,422,641	1,453,208	4.4 %
Other Sources	25,862,304	17,885,793	17,886,040	247	- %
<b>Total Revenues</b>	<b>\$ 167,075,868</b>	<b>\$ 169,324,311</b>	<b>\$ 178,492,968</b>	<b>\$ 9,168,657</b>	<b>5.4 %</b>
<b>Expenditures and Transfers</b>					
Instruction	\$ 37,226,564	\$ 43,051,889	\$ 52,179,705	\$ 9,127,816	21.2 %
Research	42,333,598	46,034,796	45,578,233	(456,563)	(1.0) %
Public Service	46,336,951	58,549,766	60,710,092	2,160,326	3.7 %
Academic Support	9,907,877	10,175,007	10,567,245	392,238	3.9 %
Student Services					
Institutional Support	2,782,648	2,850,798	2,854,133	3,335	0.1 %
Operation & Maintenance of Plant	3,482,435	3,555,186	3,889,420	334,234	9.4 %
Scholarships & Fellowships	115,425	176,528	180,000	3,472	2.0 %
<b>Subtotal Expenditures</b>	<b>\$ 142,185,497</b>	<b>\$ 164,393,970</b>	<b>\$ 175,958,828</b>	<b>\$ 11,564,858</b>	<b>7.0 %</b>
Mandatory Transfers					
Non-Mandatory Transfers	24,074,528	5,595,856	2,020,600	(3,575,256)	(63.9) %
<b>Total Expenditures &amp; Transfers</b>	<b>\$ 166,260,025</b>	<b>\$ 169,989,826</b>	<b>\$ 177,979,428</b>	<b>\$ 7,989,602</b>	<b>4.7 %</b>
<b>Fund Balance Addition/(Reduction)</b>	<b>\$ 815,843</b>	<b>\$ (665,515)</b>	<b>\$ 513,540</b>		

## Institute for Public Service Total

### FY 2022-23 Proposed Budget

#### Unrestricted Current Funds Revenues, Expenditures, and Transfers

	FY 2021 Actual	FY 2021-22 Probable	FY 2022-23 Proposed	Change Probable to Proposed	
				Amount	%
<b>EDUCATIONAL AND GENERAL</b>					
<b>Revenues</b>					
Tuition & Fees					
State Appropriations	\$ 13,979,686	\$ 15,012,587	\$ 15,770,087	\$ 757,500	5.0 %
Grants & Contracts	805,490	995,379	554,615	(440,764)	(44.3) %
Sales & Service					
Other Sources	11,431,308	12,159,877	12,904,769	744,892	6.1 %
Total Revenues	<u>\$ 26,216,483</u>	<u>\$ 28,167,843</u>	<u>\$ 29,229,471</u>	<u>\$ 1,061,628</u>	<u>3.8 %</u>
<b>Expenditures and Transfers</b>					
Instruction					
Research					
Public Service	\$ 21,683,776	\$ 23,808,497	\$ 26,263,907	\$ 2,455,410	10.3 %
Academic Support	257,050	265,395	261,378	(4,017)	(1.5) %
Student Services					
Institutional Support	651,898	546,987	786,859	239,872	43.9 %
Operation & Maintenance of Plant					
Scholarships & Fellowships					
Subtotal Expenditures	<u>\$ 22,592,724</u>	<u>\$ 24,620,879</u>	<u>\$ 27,312,144</u>	<u>\$ 2,691,265</u>	<u>10.9 %</u>
Mandatory Transfers					
Non-Mandatory Transfers	3,541,099	3,497,044	1,982,825	(1,514,219)	(43.3) %
Total Expenditures & Transfers	<u>\$ 26,133,823</u>	<u>\$ 28,117,923</u>	<u>\$ 29,294,969</u>	<u>\$ 1,177,046</u>	<u>4.2 %</u>
<b>Fund Balance Addition/(Reduction)</b>	<u>\$ 82,660</u>	<u>\$ 49,920</u>	<u>\$ (65,498)</u>		



## System Administration

### FY 2022-23 Proposed Budget

#### Unrestricted Current Funds Revenues, Expenditures, and Transfers

	FY 2021 Actual	FY 2021-22 Probable	FY 2022-23 Proposed	Change Probable to Proposed	
				Amount	%
<b>EDUCATIONAL AND GENERAL</b>					
<b>Revenues</b>					
Tuition & Fees					
State Appropriations	\$ 6,180,617	\$ 14,348,417	\$ 11,955,417	\$ (2,393,000)	(16.7) %
Grants & Contracts					
Sales & Service					
Other Sources	26,644,563	21,912,492	23,821,500	1,909,008	8.7 %
Total Revenues	\$ 32,825,180	\$ 36,260,909	\$ 35,776,917	\$ (483,992)	(1.3) %
<b>Expenditures and Transfers</b>					
Instruction					
Research					
Public Service					
Academic Support					
Student Services					
Institutional Support	\$ 56,881,613	\$ 62,396,100	\$ 69,324,732	\$ 6,928,632	11.1 %
Operation & Maintenance of Plant	269,738	1,758,935	600,000	(1,158,935)	(65.9) %
Scholarships & Fellowships					
Subtotal Expenditures	\$ 57,151,351	\$ 64,155,035	\$ 69,924,732	\$ 5,769,697	9.0 %
Mandatory Transfers	110,739	112,693	116,601	3,908	3.5 %
Non-Mandatory Transfers	(27,818,191)	(10,100,416)	(32,499,062)	(22,398,646)	(221.8) %
Total Expenditures & Transfers	\$ 29,443,899	\$ 54,167,312	\$ 37,542,271	\$ (16,625,041)	(30.7) %
<b>Fund Balance Addition/(Reduction)</b>	\$ 3,381,281	\$ (17,906,403)	\$ (1,765,354)		

## The University of Tennessee Proposed 2022-23 Tuition and Fees

The proposed budget includes revenues and expenses related to tuition and fee adjustments recommended by UT campuses for the 2022-23 academic year. These recommendations were developed in accordance with Tennessee Higher Education Commission (THEC) guidelines and the university's Policy on Approval of Student Fees (BT0016). They are an integral component of the 2022-23 proposed operating budget. Major recommendations include:

- No increases to tuition and mandatory fees.
- Increased differential tuition for UTK's Tickle College of Engineering supporting state-of-the-art facilities, equipment experiential education, software development into the curriculum, and enhanced student advising.
- UTK professional and executive program fee adjustments to support the creation of new programs and enhance existing programs.
- Adjustments to auxiliary rates to cover cost increases in housing, food services, and parking. UTC is restructuring its meal plan options.
- No fee changes of any kind at UT Southern.

The following includes revenue projections, descriptions of how additional revenue is planned to be used, and detailed schedules of tuition and fee levels proposed for each campus.

Summary of Net Revenue Changes and Allocations	Net Change*
Chattanooga	\$ 1,348,900
Knoxville	5,786,700
Martin	259,900
Health Science Center	178,500
<b>Allocations</b>	
Academic programs and instruction	\$ 5,714,600
Auxiliary operating inflation and salary adjustments	1,646,600
Student health insurance, orientation programs, graduate student recruiting	212,800
<b>Total</b>	<b>\$ 7,574,000</b>

\*Does not include revenue changes that may result from other factors, such as changes in enrollment.

## UT Chattanooga Proposed 2022-23 Tuition and Fees

UT Chattanooga proposes no change to total tuition and mandatory fees but requests a zero-sum adjustment to two mandatory fees. The campus recommends increasing housing rates by an average of 3% and restructuring its offering of meal plans. There will be minor adjustments to lab fees for a few courses.

Summary	New Revenue
Proposed for Approval by the Board of Trustees	\$ 1,145,900
Approved by the President	158,000
Approved by the Chancellor	45,000
Proposed Allocations	
Residence hall, food service, and parking operations	1,190,900
Increased support and equipment for instruction and course delivery	158,000
<b>TOTAL</b>	<b>\$ 1,348,900</b>

Proposed Changes	In-State		Out-of-State		Revenue
Housing (average percentage increase)	Varies	3.0%	Varies	3.0%	1,145,900
Lab Fee Increases	\$ 25	100%	25	100%	153,300
English as Second Language (ESL)	Varies	3%	Varies	3%	2,200
Extend existing lab fees to other courses	-	-	-	-	2,500
Parking (average percentage increase)	Varies	3.0%	Varies	3.0%	45,000

### Proposed for Approval by the Board of Trustees

- Student Program Service Fee (SPSF) – This fee is comprised of the student activity fee, debt service fee and health services fee. UTC recommends increasing the debt service fee from \$336 to \$408 to support its multiyear funding plan for capital projects. The student activity fee would drop from \$240 to \$168; the total SPSF would remain \$696.

## UT Chattanooga

### Proposed 2022-23 Tuition and Fees

---

- Auxiliary Enterprises – Prices vary for on-campus housing options, meal plans and parking decals. Lists of all prices are included in the detailed schedules at the end of this document.
  - Housing – The increase in rental rates is 3.0%. It will affect both north and south campus residence hall rates. This is necessary to cover increased operating expenses such as utilities, repairs, and general maintenance.
  - Food Service – UTC is contractually bound with Aramark to adjust meal plans to assist in offsetting operational increases over the life of the contract. The proposed price changes support a restructure of UTC meal plans (retiring five plans, adjusting four, and creating three). This will streamline student access and use of facilities. The fiscal impact is difficult to determine; the university does not anticipate an increase in revenue based on guaranteed commissions per the contract. Operating cost increases include the rising costs for food and compensation adjustments for employees. The cost for the meal plan anticipated to be most used will decrease 3.9%; prices for the new meal plans are within 3% of the retired plans.

#### Approved by the President

- Extend Existing Course/Lab Fees to Additional Courses – Each of the following programs has course/lab fees in place for those courses that require supplemental funding for program specific specialized instruction, field-based instruction and costs for any equipment or materials needed. UT Chattanooga is extending these fees to the following courses: Biology (BIOL 4480); Chemistry (CHEM 4410); Geology (GEOL 4450, 5080, 5450); Early Childhood Education (ECHD 4445 3600).
- Lab Fee Increases – The departments of Biology & Geology, Chemistry & Physics, and Anthropology will increase lab fees from a flat \$25 fee per each lab course to \$50 per lab course. This increase will fund academic support in curricular expansions, updating equipment, maintenance of equipment and purchasing of reagents. Comparable lab fees at other universities ranged from \$30 to \$200. Estimated revenue generated: Biology - \$79,000; Geology - \$17,000; Chemistry & Physics - \$56,000; Anthropology - \$1,300.

#### Approved by the Chancellor

- Parking Decals – The Chancellor has approved increasing parking decal rates by an average of 3.0%. This will generate \$45,000 to cover increased costs for lot maintenance and general operating needs and to build reserves for long-term maintenance.

## UT Knoxville Proposed 2022-23 Tuition and Fees

UT Knoxville recommends no change for tuition in 2022-23, eliminating one course fee, increasing differential tuition for the Tickle College of Engineering, increasing two and adding three new professional and executive program fees, and increasing auxiliary dining fees. The net gain in revenue is projected to be \$5,786,700.

<b>SUMMARY</b>	<b>New Revenue</b>
Proposed for Approval by the Board of Trustees	\$ 5,787,700
Approved by the President	-1,000
<b>Proposed Allocations</b>	
Enhancements to engineering program	\$ 3,721,700
Professional/executive program cost increases and program enhancements	1,841,000
Food service operating inflation and salary adjustments	225,000
Decreased program costs (Agric. Leadership, Educ. & Communications)	-1,000
<b>TOTAL</b>	<b>\$ 5,786,700</b>

<b>Proposed Changes</b>	<b>In-State</b>		<b>Out-of-State</b>		<b>Revenue</b>
Tickle College of Engineering Differential Tuition	\$50	77%	\$50	77%	3,721,700
Master of Science in Marketing Face-to-Face Program Fee	\$7,500	New	\$7,500	New	60,000
Master of Science in Marketing Online Program Fee	\$32,000	New	\$32,000	New	192,000
Master of Business Administration Online Program Fee	\$54,000	New	\$54,000	New	1,350,000
Healthcare Leadership Executive MBA	\$5,000	7.7%	\$5,000	7.7%	95,000
Physician Executive MBA	\$3,000	3.9%	\$3,000	3.9%	144,000
Dining Services (average percentage increase)	varies	6.0%	varies	6.0%	225,000
ALEC 345: Program Planning in Agriscience Education course fee	(\$40)	-100%	(\$40)	-100%	-1,000

## UT Knoxville

### Proposed 2022-23 Tuition and Fees

---

#### Proposed for Approval by the Board of Trustees

- Tickle College of Engineering Differential Tuition – Differential tuition for students in the Tickle College of Engineering (TCE) has not been increased (except for automatic increases tied to the general increase in tuition) since 2011-12. During this decade, the teaching of engineering has undergone transformational change. That change has resulted in increased costs and increased competition from engineering schools as those competitors build facilities and practices that incorporate state-of-the-art labs and software development into the curriculum. TCE proposes an increase from \$65/sch to \$115/sch. The increase is necessary to (1) provide state-of-the-art facilities to prepare students for cutting-edge fields such as advanced manufacturing and artificial intelligence; (2) ensure hands-on, experiential education throughout the curriculum; (3) ensure that all engineering majors get the advising and coaching they need to succeed in their degree programs; and (4) recruit Tennessee students to UT rather than lose them to other top engineering programs.
- Master of Science in Marketing Face-to-Face Program Fee – The revenue from this new fee (\$60,000) will be used to fund a variety of efforts intended to enhance the student experience, further their development as marketing professionals, and maximize their employment outcomes. The program fee will help fund, but not be limited to, a marketing distinguished speaker series, career support services, faculty technology and development, ongoing curriculum innovation, experiential learning opportunities, a student-industry mentor program, professional certification assistance, welcome and graduation ceremonies, recruiting activities, and support programs that benefit students outside the classroom. The MS Marketing Face-to-Face program was approved in February 2022 with a start date of Fall Semester 2022.
- Master of Science in Marketing Online Program Fee – The revenue from this new fee (\$192,000) will primarily be used to pay for, but not be limited to, faculty costs, online program management services (e.g., technology integration), support services for student success (e.g., enhanced career planning and development, advising and career management), and investments in the student experience (e.g., experiential learning opportunities). The fee also covers the cost of the university In-State Maintenance Fee, Library Fee and E Learning Fee. The MS Marketing - Online program was approved in February 2022 with a start date of Spring Semester 2023.

## UT Knoxville

### Proposed 2022-23 Tuition and Fees

---

- Master of Business Administration - Online Program Fee – The revenue from this new fee (\$1,350,000) will primarily be used to pay for, but not limited to, faculty costs, online program management services (e.g. marketing, recruiting, instructional design, student services, technology integration) and support services for student success (e.g., enhanced career planning and development, advising and career management). The fee covers the cost of the university In-State Maintenance Fee, Library Fee and E Learning Fee. The MBA-Online program is currently awaiting approval from the Board of Trustees & THEC with a start date of Spring Semester 2023.
- Healthcare Leadership Executive MBA Program Fee – The revenue from this increase (\$95,000) will primarily be used, but not limited to, for funding a variety of efforts intended to enhance the student experience. The program fee will help fund a speaker series, career support services, faculty technology and development, ongoing curriculum innovation, graduation ceremonies, and recruiting activities. The requested increase would be for the 2023 class, which begins January 2023.
- Physician Executive MBA Program Fee – The revenue from this increase (\$144,000) will primarily be used, but not limited to, for funding a variety of efforts intended to enhance the student experience. The program fee will help fund a speaker series, career support services, faculty technology and development, ongoing curriculum innovation, graduation ceremonies, and recruiting activities. The requested increase would be for the 2023 class, which begins January 2023.
- Dining Services – The proposed average rate increase for all meal plans, except for the flex plan and Dining Dollar plus \$1,000, is 6.0%. The increase in rates will provide \$225,000 to help cover inflationary costs and salary adjustments for employees.

#### **Approved by the President**

- ALEC 345: Program Planning in Agriscience Education – Knoxville is eliminating this \$40/sch course fee that was originally introduced when the Department of Agricultural Leadership, Education & Communications (ALEC) needed to incorporate edTPA (a teacher preparation program assessment and support system) into the course content. The course has evolved to no longer include the activities that created the fee.

## UT Martin Proposed 2022-23 Tuition and Fees

UT Martin is proposing changes to auxiliary enterprise fees. The table below summarizes the projected revenue changes expected to result from the proposed tuition and fee changes. It is followed by an explanation of each proposed change and detailed schedules of all tuition and fee levels proposed for 2022-23.

SUMMARY	New Revenue
Proposed for Approval by the Board of Trustees	\$ 230,700
Approved by the Chancellor	29,200
<b>Proposed Allocations</b>	
Increased auxiliary operating costs & additional food offerings	\$ 230,700
Increased costs of hosting orientation events, including materials costs	25,000
Add a Graduate Assistant to support graduate student recruiting	4,200
<b>TOTAL</b>	<b>\$ 259,900</b>

Proposed Changes	In-State		Out-of-State		Revenue
Housing (average percentage increase)	varies	4.0%	varies	4.0%	174,000
Food Services (average percentage increase)	varies	5.7%	varies	5.7%	56,700
Summer Orientation and Registration (SOAR) participant fee	\$10	18%	\$10	18%	25,000
SOAR guest fee	\$10	40%	\$10	40%	
Graduate student application fee	\$10	33%	\$10	33%	4,200

### Proposed for Approval by the Board of Trustees

- Auxiliary Enterprises** – There are different prices for a variety of on-campus housing and meal plan options. Martin is proposing average increases of 4.0% for residence hall rentals and 5.7% for dining plans. The projected revenue gains of \$230,700 will be used to cover increased costs in housing and food service operations and improve the diversity of food offerings. Detailed schedules of all proposed fees can be found in the schedules that follow this section.



## UT Martin

### Proposed 2022-23 Tuition and Fees

---

#### Approved by the President

- The Education Preparedness Program (EPP) student fee was originally established to cover a cost increase of specific assessment methods required for state licensure. The President has approved expanding the use of these fee revenues to offset any costs related to licensure (the amount of the fee will remain unchanged). This will allow UTM to use EPP fee revenues to establish of “clinical classrooms” within the EPP programs. Education licensure programs within the EPP will be invited to collaborate with our primary and state partnership school districts to design and implement a clinical classroom on-campus giving all EPP students an opportunity to experience “real world” aspects of teaching prior to clinical experiences in the public-school setting. Each EPP program interested in creating this type of classroom will be required to submit a descriptive proposal for the classroom content and resources needed which will be reviewed by the EPP Committee. Through this innovative use of the fee funds, all EPP students will be afforded the rich experience by having this type of classroom facility on-campus and utilized within the EPP on a daily basis. This collaboration also provides the ability for faculty and students to remain engaged with state mandated LEA partners, all of which will strengthen each candidate’s knowledge and skills within their content area as the EPP seeks CAEP/State reaccreditation within the next three years.

#### Approved by the Chancellor

- SOAR Fee – Increasing fees for Summer Orientation and Registration (SOAR) will offset increased costs for cost of hosting the events and increase in material costs to put on the events. The increases are from \$55 for students to \$65 and from \$25 for guests to \$35.
- Graduate Application Fee – The graduate program application fee will change from \$30 to \$40 due to the increased cost of the GRAD CAS and the Business CAS and to allow for funding for a Graduate Assistant position in the Office of Graduate Studies. The Graduate Assistant will assist with graduate recruiting and office support for the new Slate Customer Relationship Management (CRM) system.

## UT Health Science Center Proposed 2022-23 Tuition and Fees

Most Health Science Center tuition and fee levels for 2022-23 were approved by the Board on February 25, 2022. Some additional changes are being proposed for the June meeting for items related to costs that were not known at that time.

SUMMARY	New Revenue
Approved by the President	\$ 15,000
Approved by the Chancellor	163,500
Proposed Allocations	
Increase DNP Nursing program material costs	\$ 15,000
Budget reallocations to offset eliminating microscope fee	(20,100)
Increase in student health insurance costs	183,600
TOTAL	\$ 178,500

Proposed Changes	In-State		Out-of-State		Revenue
Nursing Digital Materials Fee	\$75	48%	\$75	48%	\$ 15,000
Microscope Fee	\$52.50	-100%	\$52.50	-100%	(20,100)
Student Health Insurance	\$153	4.1%	\$153	4.1%	183,600

### Approved by the President

- DNP – Digital Materials Fee – The College of Nursing provides materials needed by DNP students to complete their course work. The materials are being updated for next year and the cost has increased. The fee would increase from \$155 to \$230. The amount of revenue that will be generated to cover the increased costs of the kits will be \$15,000. Assessing it as a student fee enables students to use financial aid to cover this cost.

### Approved by the Chancellor

- Eliminate Microscope Fee – Currently, students in the Colleges of Medicine and Health Professions pay a microscope fee. Due to a limited number of students needing to pay the fee, UTHSC will manage the expenses of microscopes as a central budget reallocation and no longer charge the fee.

## **UT Health Science Center Proposed 2022-23 Tuition and Fees**

---

- Student Health Insurance – UTHSC requires all students to carry health insurance. If a student does not have access to health insurance, this policy is available to them. The university health insurance policy includes coverage for injury and sickness, including inpatient, outpatient, prescription, and wellness provisions. The plan also includes accidental death and dismemberment coverage. This fee increase, the lowest percentage increase in many years, is due to a modest rise in the premiums under a new contract. The fee will increase from \$3,734 to \$3,887, generating \$183,600 to cover the higher costs.

## Chattanooga

### FY 2022-23 Annual Tuition and Fees Fall and Spring Semesters Summary

	FY 2021-22	FY 2022-23	CHANGE	
			Amount	Percent
<b>TOTAL TUITION AND MANDATORY FEES</b>				
<b><u>Undergraduate Students</u></b>				
<b>New Students (Soar in Four)</b>				
In-State	\$ 9,848	\$ 9,848		
In-State: Online Learning and Distance	9,646	9,646		
Non-Residents: Online Learning and Distance	10,270	10,270		
Non-Residents: TN Bordering States	17,912	17,912		
Non-Residents: TN Bordering States (Regional Tuition Discount)	13,880	13,880		
Non-Residents: All Other States	25,966	25,966		
<b>Students Admitted Prior to Fall 2019</b>				
In-State	\$ 9,056	\$ 9,056		
In-State: Online Learning and Distance	8,854	8,854		
Non-Residents: Online Learning and Distance	9,478	9,478		
Non-Residents: TN Bordering States	17,120	17,120		
Non-Residents: TN Bordering States (Regional Tuition Discount)	13,088	13,088		
Non-Residents: All Other States	25,174	25,174		
<b><u>Graduate Students</u></b>				
In-State	\$ 10,474	\$ 10,474		
In-State: Online Learning and Distance	9,936	9,936		
Non-Residents: Online Learning and Distance	10,782	10,782		
Non-Residents: TN Bordering States	18,538	18,538		
Non-Residents: TN Bordering States (Regional Tuition Discount)	14,506	14,506		
Non-Residents: All Other States	18,538	18,538		
International Students	26,538	26,538		

The 'Soar in Four' rate is assessed to students admitted as of the Fall 2019 semester and any semester after. All students who were previously admitted during prior semesters will be assessed the 'Students Admitted Prior' rate. The 'Soar in Four' initiative is a new tuition model intended to encourage students to enroll in 15 or more credit hours per semester in order to graduate in four years. Although it encourages students to enroll for more hours each term, the 'Soar in Four' rate will be assessed to students registered for 12 or more credit hours in a term. By FY 2023-24, the 'Soar in Four' rate will be applicable to all students.

Out of state students from Catoosa, Dade, Fannin, Murray, Walker and Whitfield counties in North Georgia and Jackson county in Alabama may qualify to receive a Regional Tuition Discount to their "Non-Resident Tuition". Students receive a 50% discount credit of the "Non-Resident Tuition" to their account. The amounts above are shown net of this discount.

The 'TN Bordering State' rate is a newly approved 'Non-Resident Tuition' rate that began Fall 2020. All out-of-state students from a Tennessee bordering state (Alabama, Arkansas, Georgia, Kentucky, Mississippi, Missouri, North Carolina, South Carolina or Virginia) will be assessed a new 'Non-Resident Tuition' rate of \$8,064.

The Online Learning and Distance fee schedule will apply to students enrolled in a THEC approved online program or degree.

The schedule above does not include differential fees assessed at \$59 per credit hour for College of Business, College of Engineering and Computer Science, and Doctorate programs for Physical Therapy and Occupational Therapy courses; as well as, differential fees assessed at \$102 per credit hour for School of Nursing courses. The total amount paid depends on the number of credit hours taken.

The schedule above does not include online access fee assessed at \$56 per credit hour. All students enrolled in an on-campus program or a degree designated as on-campus and choose to register for an online course offering will be assessed from the regular fee schedule, in addition to being assessed the online support fee based on the appropriate per hour basis.

**University Fees are set by the Board of Trustees and are subject to change at any regular or called meeting of the Board.**

## Chattanooga

### FY 2022-23 Annual Tuition and Fees Fall and Spring Semesters

	FY 2021-22	FY 2022-23	CHANGE	
			Amount	Percent
<b>IN-STATE</b>				
<u><b>Undergraduate</b></u>				
<b>New Students (Soar in Four)</b>				
Maintenance Fee	\$ 7,992	\$ 7,992		
Mandatory Fees	1,856	1,856		
Total Tuition and Fees	\$ 9,848	\$ 9,848		
<b>Students Admitted Prior to Fall 2019</b>				
Maintenance Fee	\$ 7,200	\$ 7,200		
Mandatory Fees	1,856	1,856		
Total Tuition and Fees	\$ 9,056	\$ 9,056		
<u><b>Graduate</b></u>				
Maintenance Fee	\$ 8,618	\$ 8,618		
Mandatory Fees	1,856	1,856		
Total Tuition and Fees	\$ 10,474	\$ 10,474		
<b>OUT-OF-STATE</b>				
<u><b>Undergraduate</b></u>				
<b>New Students (Soar in Four)</b>				
Maintenance Fee	\$ 7,992	\$ 7,992		
Non-Resident Tuition	16,118	16,118		
Total Out-of-State Tuition	24,110	24,110		
Mandatory Fees	1,856	1,856		
Total Out-of-State Tuition and Fees	\$ 25,966	\$ 25,966		
<b>Students Admitted Prior to Fall 2019</b>				
Maintenance Fee	\$ 7,200	\$ 7,200		
Non-Resident Tuition	16,118	16,118		
Total Out-of-State Tuition	23,318	23,318		
Mandatory Fees	1,856	1,856		
Total Out-of-State Tuition and Fees	\$ 25,174	\$ 25,174		
<u><b>Graduate</b></u>				
Maintenance Fee	\$ 8,618	\$ 8,618		
Non-Resident Tuition	8,064	8,064		
Total Out-of-State Tuition	16,682	16,682		
Mandatory Fees	1,856	1,856		
Total Out-of-State Tuition and Fees	\$ 18,538	\$ 18,538		
<u><b>Graduate (International)</b></u>				
Maintenance Fee	\$ 8,618	\$ 8,618		
Non-Resident Tuition	16,064	16,064		
Total Out-of-State Tuition	24,682	24,682		
Mandatory Fees	1,856	1,856		
Total Out-of-State Tuition and Fees	\$ 26,538	\$ 26,538		

*In-state students pay only for the maintenance fee, which is commonly referred to as 'in-state tuition'. Out-of-state students pay the maintenance fee plus non-resident tuition. The combined amount of these two fees is commonly referred to as 'out-of-state tuition'.*

*The 'Soar in Four' rate is assessed to students admitted as of the Fall 2019 semester and any semester after. All students who were previously admitted during prior semesters will be assessed the 'Students Admitted Prior' rate. The 'Soar in Four' initiative is a new tuition model intended to encourage students to enroll in 15 or more credit hours per semester in order to graduate in four years. Although it encourages students to enroll for more hours each term, the 'Soar in Four' rate will be assessed to students registered for 12 or more credit hours in a term. By FY 2023-24, the 'Soar in Four' rate will be applicable to all students.*

*The 'TN Bordering State' rate is a newly approved 'Non-Resident Tuition' rate that began Fall 2020. All out-of-state students from a Tennessee bordering state (Alabama, Arkansas, Georgia, Kentucky, Mississippi, Missouri, North Carolina, South Carolina or Virginia) will be assessed a new 'Non-Resident Tuition' rate of \$8,064.*

*Out of state students from Catoosa, Dade, Fannin, Murray, Walker and Whitfield counties in North Georgia and Jackson county in Alabama may qualify to receive a Regional Tuition Discount to their "Non-Resident Tuition". Students receive a 50% discount credit of the "Non-Resident Tuition" to their account.*

*The schedule above does not include differential fees assessed at \$59 per credit hour for College of Business, College of Engineering and Computer Science, and Doctorate programs for Physical Therapy and Occupational Therapy courses; as well as, differential fees assessed at \$102 per credit hour for School of Nursing courses. The total amount paid depends on the number of credit hours taken.*

*The schedule above does not include online access fee assessed at \$56 per credit hour. All students enrolled in an on-campus program or a degree designated as on-campus and choose to register for an online course offering will be assessed from the regular fee schedule, in addition to being assessed the online support fee based on the appropriate per hour basis.*

**University Fees are set by the Board of Trustees and are subject to change at any regular or called meeting of the Board.**

**Chattanooga**  
**FY 2022-23 Annual Tuition and Fees**  
**Fall and Spring Semesters**  
**Tennessee Bordering States and South Carolina**

	FY 2021-22	FY 2022-23	CHANGE	
			Amount	Percent
<b>TN BORDERING STATE (Plus S.C.)</b>				
<b>Undergraduate</b>				
<b>New Students (Soar in Four)</b>				
Maintenance Fee	\$ 7,992	\$ 7,992		
Non-Resident Tuition	8,064	8,064		
Total Out-of-State Tuition	16,056	16,056		
Mandatory Fees	1,856	1,856		
Total Out-of-State Tuition and Fees	<u>\$ 17,912</u>	<u>\$ 17,912</u>		
<b>Students Admitted Prior to Fall 2019</b>				
Maintenance Fee	\$ 7,200	\$ 7,200		
Non-Resident Tuition	8,064	8,064		
Total Out-of-State Tuition	15,264	15,264		
Mandatory Fees	1,856	1,856		
Total Out-of-State Tuition and Fees	<u>\$ 17,120</u>	<u>\$ 17,120</u>		
<b>Graduate</b>				
Maintenance Fee	\$ 8,618	\$ 8,618		
Non-Resident Tuition	8,064	8,064		
Total Out-of-State Tuition	16,682	16,682		
Mandatory Fees	1,856	1,856		
Total Out-of-State Tuition and Fees	<u>\$ 18,538</u>	<u>\$ 18,538</u>		
<b>GEORGIA AND ALABAMA COUNTIES ELIGIBLE FOR REGIONAL TUITION DISCOUNT</b>				
<b>Undergraduate</b>				
<b>New Students (Soar in Four)</b>				
Maintenance Fee	\$ 7,992	\$ 7,992		
Non-Resident Tuition	8,064	8,064		
Regional Tuition Discount	(4,032)	(4,032)		
Total Out-of-State Tuition	12,024	12,024		
Mandatory Fees	1,856	1,856		
Total Out-of-State Tuition and Fees	<u>\$ 13,880</u>	<u>\$ 13,880</u>		
<b>Students Admitted Prior to Fall 2019</b>				
Maintenance Fee	\$ 7,200	\$ 7,200		
Non-Resident Tuition	8,064	8,064		
Regional Tuition Discount	(4,032)	(4,032)		
Total Out-of-State Tuition	11,232	11,232		
Mandatory Fees	1,856	1,856		
Total Out-of-State Tuition and Fees	<u>\$ 13,088</u>	<u>\$ 13,088</u>		
<b>Graduate</b>				
Maintenance Fee	\$ 8,618	\$ 8,618		
Non-Resident Tuition	8,064	8,064		
Regional Tuition Discount	(4,032)	(4,032)		
Total Out-of-State Tuition	12,650	12,650		
Mandatory Fees	1,856	1,856		
Total Out-of-State Tuition and Fees	<u>\$ 14,506</u>	<u>\$ 14,506</u>		

*In-state students pay only for the maintenance fee, which is commonly referred to as 'in-state tuition'. Out-of-state students pay the maintenance fee plus non-resident tuition. The combined amount of these two fees is commonly referred to as 'out-of-state tuition'.*

*The 'Soar in Four' rate is assessed to students admitted as of the Fall 2019 semester and any semester after. All students who were previously admitted during prior semesters will be assessed the 'Students Admitted Prior' rate. The 'Soar in Four' initiative is a new tuition model intended to encourage students to enroll in 15 or more credit hours per semester in order to graduate in four years. Although it encourages students to enroll for more hours each term, the 'Soar in Four' rate will be assessed to students registered for 12 or more credit hours in a term. By FY 2023-24, the 'Soar in Four' rate will be applicable to all students.*

*The 'TN Bordering State' rate is a new approved 'Non-Resident Tuition' rate beginning Fall 2020. All out-of-state students from a Tennessee bordering state (Alabama, Arkansas, Georgia, Kentucky, Mississippi, Missouri, North Carolina, South Carolina or Virginia) will be assessed a new 'Non-Resident Tuition' rate of \$8,064.*

*Out of state students from Catoosa, Dade, Fannin, Murray, Walker and Whitfield counties in North Georgia and Jackson county in Alabama may qualify to receive a Regional Tuition Discount to their "Non-Resident Tuition". Students receive a 50% discount credit to their account amounting to \$4,032 for full-time students.*

*The schedule above does not include differential fees assessed at \$59 per credit hour for College of Business, College of Engineering and Computer Science, and Doctorate programs for Physical Therapy and Occupational Therapy courses; as well as, differential fees assessed at \$102 per credit hour for School of Nursing courses. The total amount paid depends on the number of credit hours taken.*

*The schedule above does not include online access fee assessed at \$56 per credit hour. All students enrolled in an on-campus program or a degree designated as on-campus and choose to register for an online course offering will be assessed from the regular fee schedule, in addition to being assessed the online support fee based on the appropriate per hour basis.*

**University Fees are set by the Board of Trustees and are subject to change at any regular or called meeting of the Board.**

## Chattanooga

### FY 2022-23 Annual Tuition and Fees Online Learning and Distance Programs

	FY 2021-22	FY 2022-23	CHANGE	
			Amount	Percent
<b>ONLINE LEARNING AND DISTANCE PROGRAMS</b>				
<b>IN-STATE</b>				
<b><u>Undergraduate</u></b>				
<b>New Students (Soar in Four)</b>				
Maintenance Fee	\$ 7,992	\$ 7,992		
Mandatory Fees	310	310		
Online Support Fee	1,344	1,344		
Total Tuition and Fees	\$ 9,646	\$ 9,646		
<b>Students Admitted Prior to Fall 2019</b>				
Maintenance Fee	\$ 7,200	\$ 7,200		
Mandatory Fees	310	310		
Online Support Fee	1,344	1,344		
Total Tuition and Fees	\$ 8,854	\$ 8,854		
<b><u>Graduate</u></b>				
Maintenance Fee	\$ 8,618	\$ 8,618		
Mandatory Fees	310	310		
Online Support Fee	1,008	1,008		
Total Tuition and Fees	\$ 9,936	\$ 9,936		
<b>OUT-OF-STATE</b>				
<b><u>Undergraduate</u></b>				
<b>New Students (Soar in Four)</b>				
Maintenance Fee	\$ 7,992	\$ 7,992		
Non-Resident Tuition	624	624		
Total Out-of-State Tuition	8,616	8,616		
Mandatory Fees	310	310		
Online Support Fee	1,344	1,344		
Total Out-of-State Tuition and Fees	\$ 10,270	\$ 10,270		
<b>Students Admitted Prior to Fall 2019</b>				
Maintenance Fee	\$ 7,200	\$ 7,200		
Non-Resident Tuition	624	624		
Total Out-of-State Tuition	7,824	7,824		
Mandatory Fees	310	310		
Online Support Fee	1,344	1,344		
Total Out-of-State Tuition and Fees	\$ 9,478	\$ 9,478		
<b><u>Graduate</u></b>				
Maintenance Fee	\$ 8,618	\$ 8,618		
Non-Resident Tuition	846	846		
Total Out-of-State Tuition	9,464	9,464		
Mandatory Fees	310	310		
Online Support Fee	1,008	1,008		
Total Out-of-State Tuition and Fees	\$ 10,782	\$ 10,782		

The Online Learning and Distance fee schedule will apply to students enrolled in a THEC approved online program or degree.

The Online Learning and Distance fee schedule mandatory fees consist of a reduced assessment of fees compared to on-campus programs. Mandatory fees for the Online Learning and Distance fee schedule include the Technology Fee and Library Fee.

The Online Support fee is assessed at \$56 per credit hour. The total amount assessed depends on the number of credit hours taken.

In-state students pay only for the maintenance fee, which is commonly referred to as 'in-state tuition'. Out-of-state students pay the maintenance fee plus non-resident tuition. The combined amount of these two fees is commonly referred to as 'out-of-state tuition'.

The 'Soar in Four' rate is assessed to students admitted as of the Fall 2019 semester and any semester after. All students who were previously admitted during prior semesters will be assessed the 'Students Admitted Prior' rate. The 'Soar in Four' initiative is a new tuition model intended to encourage students to enroll in 15 or more credit hours per semester in order to graduate in four years. Although it encourages students to enroll for more hours each term, the 'Soar in Four' rate will be assessed to students registered for 12 or more credit hours in a term. By FY 2023-24, the 'Soar in Four' rate will be applicable to all students.

University Fees are set by the Board of Trustees and are subject to change at any regular or called meeting of the Board.

## Chattanooga

### FY 2022-23 Annual Tuition And Fees

#### Mandatory Fees, Differential Tuition and Program Fees

	FY 2021-22	FY 2022-23	CHANGE	
			Amount	Percent
<b>UNDERGRADUATE AND GRADUATE MANDATORY FEES</b>				
Student Programs and Services Fee (SPSF)				
Student Activity	\$ 240	\$ 168	\$ (72)	-30.0%
Debt Service	336	408	72	21.4%
Health Services	120	120		
Total Student Programs and Services Fee	\$ 696	\$ 696	\$ -	0.0%
Other Mandatory Fees				
Athletics	\$ 514	\$ 514		
Green	20	20		
Technology	260	260		
Library	50	50		
Transportation	96	96		
Facilities	200	200		
International Education	20	20		
Total Mandatory Fees	\$ 1,856	\$ 1,856		
<b>DIFFERENTIAL TUITION</b>				
College of Business	\$ 59	\$ 59		
College of Engineering and Computer Science	59	59		
Doctorate of Physical Therapy	59	59		
Doctorate of Occupational Therapy	59	59		
School of Nursing	102	102		
<b>MASTER'S DEGREE PROGRAMS</b>				
<b>IN-STATE</b>				
Executive MBA	\$ 44,000	\$ 44,000		
Online MBA Program	23,880	23,880		
Graduate College of Business Program Fee	900	900		
<b>OUT-OF-STATE</b>				
Executive MBA	\$ 49,000	\$ 49,000		
Online MBA Program	25,572	25,572		
Graduate College of Business Program Fee	900	900		

*Mandatory fees are used to support programs, services, technology, and facilities that enhance student life and academic programs.*

*The purpose of the Student Programs and Services Fee (SPSF) is to advance the University's educational mission by funding non-instructional services, activities, programs, and facilities that promote student satisfaction and retention or promote the intellectual, physical, emotional, social, cultural, or leadership development of students. The Board of Trustees retains ultimate control of the SPSF and sets the amount of the SPSF at each campus annually upon the recommendation of the Board's Finance and Administration Committee.*

*Differential Tuition is a per-credit-hour fee assessed for a specific course or group of courses as dictated by increasing demand for educational excellence in specific areas.. The total amount paid depends on the number of courses taken.*

**University Fees are set by the Board of Trustees and are subject to change at any regular or called meeting of the Board.**



# Chattanooga

## FY 2022-23 Annual Tuition and Fees

### Auxiliary Enterprises

	FY 2021-22	FY 2022-23	CHANGE	
			Amount	Percent
<b>HOUSING</b>				
<b>Guerry</b>				
2 Bedroom 1 Bath (Private Room)	\$ 7,144	\$ 7,358	\$ 214	3.0%
2 Bedroom 1 Bath (Shared Room)	6,304	6,494	190	3.0%
3 Bedroom 2 Bath (Private Room)	7,564	7,792	228	3.0%
<b>Decosimo</b>				
1 Bedroom 1 Bath (Shared Room)	6,724	6,926	202	3.0%
1 Bedroom 1 Bath (Private Room)	9,035	9,306	271	3.0%
3 Bedroom 2 Bath (Shared)	7,564	7,792	228	3.0%
3 Bedroom 2 Bath (Private Room/bath)	8,405	8,656	251	3.0%
4 Bedroom 2 Bath (Private Room)	7,564	7,792	228	3.0%
<b>Stophel</b>				
2 Bedroom 1 Bath (Private Room)	8,405	8,656	251	3.0%
4 Bedroom 2 Bath (Private Room)	7,564	7,792	228	3.0%
<b>Walker</b>				
4 Bedroom 2 Bath (Private Room)	7,564	7,792	228	3.0%
<b>UCF</b>				
4 Bedroom 2 Bath (Private Room)	7,564	7,792	228	3.0%
2 Bedroom 2 Bath (Full Bed. Shared Room)	6,724	6,926	202	3.0%
<b>West Campus</b>				
1 bedroom 1 bath for 2 residents	8,240	8,488	248	3.0%
2 bedroom 2 bath for 4 residents	7,828	8,062	234	3.0%
2 bedroom 1 bath for 4 residents w/living area	7,828	8,062	234	3.0%
<b>Boling</b>				
4 Bedroom 1 Bath (Private Room)	6,304	6,494	190	3.0%
3 Bedroom 1 Bath (Private Room)	6,724	6,926	202	3.0%
<b>Johnson Obear</b>				
4 Bedroom 1 Bath (Private Room)	6,304	6,494	190	3.0%
3 Bedroom 1 Bath (Private Room)	6,724	6,926	202	3.0%
<b>Lockmiller</b>				
2 Bedroom 1 Bath (Private Room)	7,144	7,358	214	3.0%
2 Bedroom 1 Bath (Shared Room - Shared)	5,463	5,628	165	3.0%
<b>Stagmaier</b>				
2 bedroom Suite Style Bath (Private)	6,304	6,494	190	3.0%

*University Fees are set by the Board of Trustees and are subject to change at any regular meeting of the Board.*

## Chattanooga

### FY 2022-23 Annual Tuition and Fees Auxiliary Enterprises

	FY 2021-22	FY 2022-23	CHANGE	
			Amount	Percent
<b>FOOD SERVICES</b>				
<b>Meal Plans</b>				
<u>Expiring:</u>				
130 meals plus \$750 Mocs Bucks	\$ 3,642	\$ -	\$ (3,642)	-100.0%
160 meals plus \$550 Mocs Bucks	3,642	-	(3,642)	-100.0%
5 day all access plus \$350 Mocs Bucks	3,894	-	(3,894)	-100.0%
75 plus \$300 Mocs Bucks	1,656	-	(1,656)	-100.0%
100 plus \$400 Mocs Bucks	2,182	-	(2,182)	-100.0%
<u>Adjusting:</u>				
Silver (7 day all access plus \$150 Mocs Bucks)	\$ 4,114	\$ 3,952	\$ (162)	-3.9%
Gold Mocs Bucks (dollar for dollar)	1,634	1,700	66	4.1%
Blue Mocs Bucks (dollar for dollar)	632	800	168	26.6%
50 meals plus \$50 Mocs Bucks	820	844	24	3.1%
<u>New:</u>				
Diamond (7 day all access plus \$350 Mocs Bucks)	-	\$ 4,252	\$ 4,252	100.0%
Basic (7 day all access)	-	3,752	3,752	100.0%
Weekly 10 plus \$500 Mocs Bucks	-	3,752	3,752	100.0%

*University Fees are set by the Board of Trustees and are subject to change at any regular meeting of the Board.*

## Knoxville

### FY 2022-23 Annual Tuition and Fees Fall and Spring Semesters

	FY 2020-21	FY 2022-23	CHANGE	
			Amount	Percent
<b>IN-STATE</b>				
<b><u>Undergraduate</u></b>				
Maintenance Fee	\$ 11,332	\$ 11,332		
Mandatory Fees	1,912	1,912		
Total Tuition and Fees	<u>\$ 13,244</u>	<u>\$ 13,244</u>		
<b><u>Graduate</u></b>				
Maintenance Fee	\$ 11,468	\$ 11,468		
Mandatory Fees	1,912	1,912		
Total Tuition and Fees	<u>\$ 13,380</u>	<u>\$ 13,380</u>		
<b>OUT-OF-STATE</b>				
<b><u>Undergraduate</u></b>				
Maintenance Fee	\$ 11,332	\$ 11,332		
Non-Resident Tuition	18,190	18,190		
Total Out-of-State Tuition	<u>\$ 29,522</u>	<u>\$ 29,522</u>		
Mandatory Fees	2,142	2,142		
Total Out-of-State Tuition and Fees	<u>\$ 31,664</u>	<u>\$ 31,664</u>		
<b><u>Graduate</u></b>				
Maintenance Fee	\$ 11,468	\$ 11,468		
Non-Resident Tuition	18,188	18,188		
Total Out-of-State Tuition	<u>\$ 29,656</u>	<u>\$ 29,656</u>		
Mandatory Fees	2,142	2,142		
Total Out-of-State Tuition and Fees	<u>\$ 31,798</u>	<u>\$ 31,798</u>		

*In-state students pay only for the maintenance fee, which is commonly referred to as 'in-state tuition'. Out-of-state students pay the maintenance fee plus non-resident tuition. The combined amount of these two fees is commonly referred to as 'out-of-state tuition'.*

**University Fees are set by the Board of Trustees and are subject to change at any regular or called meeting of the Board.**

## Knoxville

### FY 2022-23 Annual Tuition and Fees Mandatory Fees and Differential Tuition

	FY 2021-22	FY 2022-23	CHANGE	
			Amount	Percent
<b>UNDERGRADUATE AND GRADUATE MANDATORY FEES</b>				
<b>IN-STATE</b>				
<u>Undergraduate</u>				
Student Programs and Services Fee (SPSF)				
Part A	\$ 836	\$ 836		
Part B	202	202		
Total Student Programs and Services Fee	\$ 1,038	\$ 1,038		
Other Mandatory Fees				
Technology	240	240		
Facilities	404	404		
Transportation	150	150		
Library	80	80		
International Education	-	-		
Total Mandatory Fees	\$ 1,912	\$ 1,912		
<u>Graduate</u>				
Student Programs and Services Fee (SPSF)	\$ 1,038	\$ 1,038		
Other Mandatory Fees				
Technology	240	240		
Facilities	404	404		
Transportation	150	150		
Library	80	80		
Total Mandatory Fees	\$ 1,912	\$ 1,912		
<b>OUT-OF STATE</b>				
<u>Undergraduate</u>				
Student Programs and Services Fee (SPSF)	\$ 1,038	\$ 1,038		
Other Mandatory Fees				
Technology	\$ 240	\$ 240		
Facilities	634	634		
Transportation	150	150		
Library	80	80		
International Education	-	-		
Total Mandatory Fees	\$ 2,142	\$ 2,142		
<u>Graduate</u>				
Student Programs and Services Fee (SPSF)	\$ 1,038	\$ 1,038		
Other Mandatory Fees				
Technology	240	240		
Facilities	634	634		
Transportation	150	150		
Library	80	80		
Total Mandatory Fees	\$ 2,142	\$ 2,142		
<b>UNDERGRADUATE DIFFERENTIAL TUITION</b>				
Tickle College of Engineering	\$ 65	\$ 115	\$ 50	76.9%
College of Nursing (All undergraduate level courses)	135	135		
Haslam College of Business (All undergraduate courses except 100)	101	101		
College of Architecture	111	111		

Mandatory fees are used to support programs, services, technology, and facilities that enhance student life and academic programs.

The purpose of the Student Programs and Services Fee (SPSF) is to advance the University's educational mission by funding non-instructional services, activities, programs, and facilities that promote student satisfaction and retention or promote the intellectual, physical, emotional, social, cultural, or leadership development of students. The Board of Trustees retains ultimate control of the SPSF and sets the amount of the SPSF at each campus annually upon the recommendation of the Board's Finance and Administration Committee.

The Student Programs and Services Fee (SPSF) is paid in two parts, Part A and Part B. Part A is paid by all full-time and part-time students at an hourly rate up to a maximum. Part B is paid by all students taking 9 or more hours at a flat rate of \$101. Students, who have paid any portion of the fee, have access to the Student Counseling Center, the Student Health Center, TRECS, and discounted Clarence Brown Theatre and UT Opera tickets. Students who wish the opportunity to obtain student tickets to football and basketball games are required to pay the full fee. If a student is taking 6, 7, or 8 hours, they may elect to pay the full SPSF Fee to become eligible to obtain tickets.

Differential Tuition is a per-credit-hour fee assessed for a specific course or group of courses as dictated by increasing demand for educational excellence in specific areas. Once approved, future percentage increases in Maintenance Fees automatically apply to the Differential Tuition for these specific courses. Increases to Differential Tuition exceeding the percentage increases proposed for Maintenance Fees must be approved by the Board of Trustees. The total amount paid depends on the number of courses taken.

University Fees are set by the Board of Trustees and are subject to change at any regular or called meeting of the Board.

**Knoxville**  
**FY 2022-23 Annual Tuition and Fees**  
**Specialized Programs**

	FY 2021-22	FY 2022-23	CHANGE	
			Amount	Percent
<b>SPECIALIZED PROGRAMS</b>				
<b>MBA Programs</b>				
Full-Time MBA	\$ 16,000	\$ 16,000		
Senior Executive MBA	76,000	76,000		
Aerospace Executive MBA	72,500	72,500		
Professional Executive MBA	49,500	49,500		
Physician Executive MBA	76,000	79,000	3,000	3.9%
Global Supply Chain Executive MBA	90,000	90,000		
Health Care Leadership MBA	65,000	70,000	5,000	7.7%
Master of Business Administration - Online Program Fee (New Concentration)	-	54,000	54,000	New
<b>Specialty Master's Degree Programs</b>				
Masters of Science in Industrial & Systems Engineering	\$ 18,000	\$ 18,000		
Masters of Human Resource Management	4,500	4,500		
Masters of Business Analytics Program in Statistics, Operations, and Management Science	6,000	6,000		
Masters of Accountancy in Accounting and Information Management	6,000	6,000		
Masters of Science in Supply Chain Management	2,000	2,000		
Doctor of Social Work	600	600		
Masters of Science in Social Work	750	750		
Masters of Science in Supply Chain Management (Online)	39,390	39,390		
Masters of Science in Industrial & Systems Engineering Health Systems	20,000	20,000		
Masters of Science in Industrial & Systems Engineering (Online Cohort)	18,000	18,000		
Master of Science in Marketing Face-to-Face Program Fee (New Program)	-	7,500	7,500	New
Master of Science in Marketing Online Program Fee (New Program)	-	32,000	32,000	New
<b>Specialty Degree Programs</b>				
Accelerated Bachelor of Science in Nursing Program Fee	1,000	1,000		

*University Fees are set by the Board of Trustees and are subject to change at any regular or called meeting of the Board.*

## Knoxville

### FY 2022-23 Annual Tuition and Fees Online Programs

	FY 2021-22	FY 2022-23	CHANGE	
			Amount	Percent
<b>IN-STATE</b>				
<b><u>Undergraduate</u></b>				
Maintenance Fee	\$ 378	\$ 378		
Library	5	5		
Online Support	56	56		
Total	\$ 439	\$ 439		
<b><u>Graduate</u></b>				
Maintenance Fee	\$ 639	\$ 639		
Library	5	5		
Online Support	56	56		
Total	\$ 700	\$ 700		
<b>OUT-OF-STATE</b>				
<b><u>Undergraduate</u></b>				
Maintenance Fee	\$ 453	\$ 453		
Library	5	5		
Online Support	56	56		
Total	\$ 514	\$ 514		
<b><u>Graduate</u></b>				
Maintenance Fee	\$ 714	\$ 714		
Library	5	5		
Online Support	56	56		
Total	\$ 775	\$ 775		

*Fees are charged per credit hour and apply only to courses that are included in the online program.*

*Graduate maintenance fees apply to both UTK and UTSI. Library and online support fees do not apply to UTSI.*

*Differential, program, and material course fees for various academic programs are in addition to the fees shown above.*

***University Fees are set by the Board of Trustees and are subject to change at any regular or called meeting of the Board.***

**Knoxville**  
**FY 2022-23 Annual Tuition and Fees**  
**Auxiliary Enterprises**

	FY 2021-22	FY 2022-23	CHANGE	
			Amount	Percent
<b>HOUSING</b>				
<b>COMMUNITY &amp; POD RATES</b>				
<b>Geier</b>				
Double Shared	\$ 7,210	\$ 7,210		
Single	9,890	9,890		
Buyout	14,420	14,420		
<b>Hess</b>				
Double Shared	6,440	6,440		
Single	8,350	8,350		
Triple Shared	5,690	5,690		
Buyout	8,350	12,880	4,530	54.3%
<b>Magnolia</b>				
Double Shared	7,210	7,210		
Buyout	14,420	14,420		
<b>Massey</b>				
Double Shared	6,050	6,050		
Buyout	7,910	12,100	4,190	53.0%
<b>North Carrick</b>				
Double Shared	6,050	6,050		
Buyout	7,910	12,100	4,190	53.0%
<b>Reese</b>				
Double Shared	6,050	6,050		
Buyout	7,910	12,100	4,190	53.0%
<b>Robinson</b>				
Double Shared	7,210	7,210		
Single	9,890	9,890		
Buyout	14,420	14,420		
<b>South Carrick</b>				
Double Shared	6,050	6,050		
Buyout	7,910	12,100	4,190	53.0%
<b>SUITES</b>				
<b>Brown</b>				
Quad Shared	7,730	7,730		
Quad Buyout	15,460	15,460		
Double Shared	8,140	8,140		
Double Buyout	16,280	16,280		
<b>Clement</b>				
Quad Shared	6,900	6,900		
Buyout	8,950	13,800	4,850	54.2%
<b>Dogwood</b>				
Double Shared	7,730	7,730		
Buyout	15,460	15,460		
<b>Magnolia</b>				
Double Shared	7,730	7,730		
Buyout	15,460	15,460		
<b>North Carrick</b>				
Quad Shared	6,800	6,800		
Buyout	8,820	13,600	4,780	54.2%
<b>Reese</b>				
Quad Shared	6,800	6,800		
Buyout	8,820	13,600	4,780	54.2%
<b>South Carrick</b>				
Quad Shared	6,800	6,800		
Buyout	8,820	13,600	4,780	54.2%
<b>Stokely</b>				
Triple Private	9,790	9,790		
Quad Shared	9,170	9,170		
Quad Private	9,580	9,580		
Buyout	18,340	18,340		

*Vol Condos were used for isolation space in FY 2021-22.*

*Buyout rates were changed to double the standard rate to be consistent across housing options.*

*Buyout Definition - Residence hall room that is designed to house two residents, but the resident chooses to buy out the other side to convert it to a single.*

*Housing has an Off Campus Master Lease with Quarry Trail. The rate is the same as the Volunteer Apartment Triple Private Rate*

*University Fees are set by the Board of Trustees and are subject to change at any regular or called meeting of the Board.*

## Knoxville

### FY 2022-23 Annual Tuition and Fees Auxiliary Enterprises

	FY 2021-22	FY 2022-23	CHANGE	
			Amount	Percent
<b>HOUSING (CONTINUED)</b>				
<b>APARTMENTS</b>				
<b>Dogwood - Quad Private</b>	8,600	8,600		
<b>Geier - Quad Private</b>	8,600	8,600		
<b>Laurel</b>				
Double Private (Not Available in FY23)	9,090	-	(9,090)	-100.0%
Double Shared	7,050	7,050		
Triple Private		9,480	9,480	New
Triple Shared		7,350	7,350	New
Buyout	14,100	14,100		
<b>Vol Condo</b>				
Eight Person/Four Bedroom		7,350	7,350	New
Six Person/Three Bedroom		7,350	7,350	New
<b>Volunteer</b>				
Quad Private	8,700	8,700		
Triple Private/Private Bath	10,350	10,350		
Triple Private/Shared Bath	9,120	9,120		
Double Private	10,350	10,350		
<b>FOOD SERVICES</b>				
<b>Meal Plans</b>				
Tennessee Unlimited 7 + \$300 Dining Dollars	\$ 4,348	\$ 4,610	\$ 262	6.0%
Tennessee Unlimited 5 + \$400 Dining Dollars	4,348	4,610	262	6.0%
Tennessee Weekly 7 + \$500 Dining Dollars	3,150	3,340	190	6.0%
Dining Dollar Plus \$1,000 Dining Dollars	2,000	2,000		
Dining Dollar \$565 Dining Dollars	1,130	1,200	70	6.2%
Flex Plan \$300 Dining Dollars	600	600		
<b>Block Plans</b>				
Block 100 - 100 meals + \$150 Dining Dollars	2,120	2,250	130	6.1%
Block 75 - 75 meals + \$150 Dining Dollars	1,690	1,800	110	6.5%
Block 50 - 50 meals + \$300 Dining Dollars	1,690	1,800	110	6.5%

*All undergraduates taking 6 credit hours or more are required to purchase a flex or meal plan.*

*All first-year undergraduate students living on campus are required to purchase the Tennessee Unlimited 7 or the Tennessee Unlimited 5 Meal Plan.*

*All plans except for the Flex Plan include 5 free guest meals per semester.*

*Dining Dollars can be used like cash at all campus dining locations.*

*Vol Condos were used for isolation space in FY 2021-22.*

*Buyout rates were changed to double the standard rate to be consistent across housing options.*

*Buyout Definition - Residence hall room that is designed to house two residents, but the resident chooses to buy out the other side to convert it to a single.*

*Housing has an Off Campus Master Lease with Quarry Trail. The rate is the same as the Volunteer Apartment Triple Private rate.*

*University Fees are set by the Board of Trustees and are subject to change at any regular or called meeting of the Board.*



## Knoxville

### FY 2022-23 Annual Tuition and Fees College of Law Fall and Spring Semesters

	FY 2021-22	FY 2022-23	CHANGE	
			Amount	Percent
<b>IN-STATE</b>				
Maintenance Fee	\$ 16,696	\$ 16,696		
Mandatory Fees	3,472	3,472		
Total Tuition and Fees	\$ 20,168	\$ 20,168		
<b>OUT-OF-STATE</b>				
Maintenance Fee	\$ 16,696	\$ 16,696		
Non-Resident Tuition	18,444	18,444		
Total Out-of-State Tuition	35,140	35,140		
Mandatory Fees	3,702	3,702		
Total Out-of-State Tuition and Fees	\$ 38,842	\$ 38,842		
<b>MANDATORY FEES</b>				
<b>IN-STATE</b>				
Student Programs and Services Fee	\$ 1,038	\$ 1,038		
Other Mandatory Fees				
Technology	240	240		
Facilities	150	150		
Transportation	404	404		
Law Library Fee	250	250		
Law Enhancement Fee	1,390	1,390		
Total Mandatory Fees	\$ 3,472	\$ 3,472		
<b>OUT-OF-STATE</b>				
Student Programs and Services Fee	\$ 1,038	\$ 1,038		
Other Mandatory Fees				
Technology	240	240		
Facilities	150	150		
Transportation	634	634		
Law Library Fee	250	250		
Law Enhancement Fee	1,390	1,390		
Total Mandatory Fees	\$ 3,702	\$ 3,702		

*Mandatory fees are used to support programs, services, technology, and facilities that enhance student life and academic programs.*

*The purpose of the Student Programs and Services Fee (SPSF) is to advance the University's educational mission by funding non-instructional services, activities, programs, and facilities that promote student satisfaction and retention or promote the intellectual, physical, emotional, social, cultural, or leadership development of students. The Board of Trustees retains ultimate control of the SPSF and sets the amount of the SPSF at each campus annually upon the recommendation of the Board's Finance and Administration Committee.*

**University Fees are set by the Board of Trustees and are subject to change at any regular or called meeting of the Board.**

## Knoxville

### FY 2022-23 Annual Tuition and Fees Space Institute Fall and Spring Semesters

	FY 2021-22	FY 2022-23	CHANGE	
			Amount	Percent
<b>IN-STATE</b>				
<b><u>Graduate</u></b>				
Maintenance Fee	\$ 11,468	\$ 11,468		
Student Activity Fee	180	180		
Total Tuition and Fees	\$ 11,648	\$ 11,648		
<b>OUT-OF-STATE</b>				
<b><u>Graduate</u></b>				
Maintenance Fee	\$ 11,468	\$ 11,468		
Non-Resident Tuition	18,188	18,188		
Total Out-of-State Tuition	\$ 29,656	\$ 29,656		
Student Activity Fee	180	180		
Total Out-of-State Tuition and Fees	\$ 29,836	\$ 29,836		
<b>DIFFERENTIAL TUITION</b>				
Tickle College of Engineering	\$ 65	\$ 115	\$ 50	76.9%

*In-state students pay only for the maintenance fee, which is commonly referred to as 'in-state tuition'. Out-of-state students pay the maintenance fee plus non-resident tuition. The combined amount of these two fees is commonly referred to as 'out-of-state tuition'.*

*Differential Tuition is a per-credit-hour fee assessed for a specific course or group of courses as dictated by increasing demand for educational excellence in specific areas. Once approved, future percentage increases in Maintenance Fees automatically apply to the Differential Tuition for these specific courses. Increases to Differential Tuition exceeding the percentage increases proposed for Maintenance Fees must be approved by the Board of Trustees. The total amount paid depends on the number of courses taken.*

**University Fees are set by the Board of Trustees and are subject to change at any regular or called meeting of the Board.**

# Martin

## FY 2022-23 Annual Tuition and Fees Fall and Spring Semesters

	FY 2021-22	FY 2022-23	CHANGE	
			Amount	Percent
<b>IN-STATE</b>				
<b><u>Undergraduate</u></b>				
Maintenance Fee	\$ 8,378	\$ 8,378		
Mandatory Fees	1,534	1,534		
Total Tuition and Fees	<u>\$ 9,912</u>	<u>\$ 9,912</u>		
<b><u>Graduate</u></b>				
Maintenance Fee	\$ 9,278	\$ 9,278		
Mandatory Fees	1,520	1,520		
Total Tuition and Fees	<u>\$ 10,798</u>	<u>\$ 10,798</u>		
<b>OUT-OF-STATE DOMESTIC</b>				
<b><u>Undergraduate</u></b>				
Maintenance Fee	\$ 8,378	\$ 8,378		
Non-Resident Tuition	6,040	6,040		
Total Out-of-State Tuition	<u>\$ 14,418</u>	<u>\$ 14,418</u>		
Mandatory Fees	\$ 1,534	\$ 1,534		
Total Out-of-State Tuition and Fees	<u>\$ 15,952</u>	<u>\$ 15,952</u>		
<b><u>Graduate</u></b>				
Maintenance Fee	\$ 9,278	\$ 9,278		
Non-Resident Tuition	6,040	6,040		
Total Out-of-State Tuition	<u>\$ 15,318</u>	<u>\$ 15,318</u>		
Mandatory Fees	\$ 1,520	\$ 1,520		
Total Out-of-State Tuition and Fees	<u>\$ 16,838</u>	<u>\$ 16,838</u>		
<b>OUT-OF-STATE INTERNATIONAL</b>				
<b><u>Undergraduate</u></b>				
Maintenance Fee	\$ 8,378	\$ 8,378		
Non-Resident Tuition	6,040	6,040		
Total Out-of-State Tuition	<u>\$ 14,418</u>	<u>\$ 14,418</u>		
Mandatory Fees	1,534	1,534		
Total Out-of-State Tuition and Fees	<u>\$ 15,952</u>	<u>\$ 15,952</u>		
<b><u>Graduate</u></b>				
Maintenance Fee	\$ 9,278	\$ 9,278		
Non-Resident Tuition	6,040	6,040		
Total Out-of-State Tuition	<u>\$ 15,318</u>	<u>\$ 15,318</u>		
Mandatory Fees	\$ 1,520	\$ 1,520		
Total Out-of-State Tuition and Fees	<u>\$ 16,838</u>	<u>\$ 16,838</u>		

*In-state students pay only for the maintenance fee, which is commonly referred to as 'in-state tuition'. Out-of-state students pay the maintenance fee plus non-resident tuition. The combined amount of these two fees is commonly referred to as 'out-of-state tuition'.*

**University Fees are set by the Board of Trustees and are subject to change at any regular or called meeting of the Board.**

## Martin

### FY 2022-23 Annual Tuition and Fees

#### Mandatory Fees

	FY 2021-22	FY 2022-23	CHANGE	
			Amount	Percent
<b>UNDERGRADUATE</b>				
Student Programs and Services Fee (SPSF)				
Student Activity - Non Athletic	\$ 262	\$ 262		
Student Activity - Athletic	408	408		
Student Health & Counseling	60	60		
Green	10	10		
Debt Service	380	380		
Total Student Programs and Services Fee	\$ 1,120	\$ 1,120		
Other Mandatory Fees				
Technology	250	250		
Publications	14	14		
Facilities	150	150		
Total Mandatory Fees	\$ 1,534	\$ 1,534		
<b>GRADUATE</b>				
Student Programs and Services Fee (SPSF)				
Student Activity - Non Athletic	\$ 262	\$ 262		
Student Activity - Athletic	408	408		
Student Health & Counseling	60	60		
Green	10	10		
Debt Service	380	380		
Total Student Programs and Services Fee	\$ 1,120	\$ 1,120		
Other Mandatory Fees				
Technology	250	250		
Facilities	150	150		
Total Mandatory Fees	\$ 1,520	\$ 1,520		

*Mandatory fees are used to support programs, services, technology, and facilities that enhance student life and academic programs.*

*The purpose of the Student Programs and Services Fee (SPSF) is to advance the University's educational mission by funding non-instructional services, activities, programs, and facilities that promote student satisfaction and retention or promote the intellectual, physical, emotional, social, cultural, or leadership development of students. The Board of Trustees retains ultimate control of the SPSF and sets the amount of the SPSF at each campus annually upon the recommendation of the Board's Finance and Administration Committee.*

**University Fees are set by the Board of Trustees and are subject to change at any regular meeting of the Board.**

## Martin

### FY 2022-23 Annual Tuition and Fees Online Fees

	FY 2021-22	FY 2022-23	CHANGE	
			Amount	Percent
<b>IN-STATE</b>				
<b><u>Undergraduate</u></b>				
Course Fee	\$ 370	\$ 370		
Online Support	56	56		
Total	\$ 426	\$ 426		
<b><u>Graduate</u></b>				
Course Fee	\$ 575	\$ 575		
Online Support	56	56		
Total	\$ 631	\$ 631		
<b>OUT-OF-STATE DOMESTIC</b>				
<b><u>Undergraduate</u></b>				
Course Fee	\$ 407	\$ 407		
Online Support	56	56		
Total	\$ 463	\$ 463		
<b><u>Graduate</u></b>				
Course Fee	\$ 632	\$ 632		
Online Support	56	56		
Total	\$ 688	\$ 688		
<b>OUT-OF-STATE INTERNATIONAL</b>				
<b><u>Undergraduate</u></b>				
Course Fee	\$ 407	\$ 407		
Online Support	56	56		
Total	\$ 463	\$ 463		
<b><u>Graduate</u></b>				
Course Fee	\$ 632	\$ 632		
Online Support	56	56		
Total	\$ 688	\$ 688		

UT online course fees are charged per credit hour. The total amount depends on the number of credits taken. This applies to all students, including on-campus students.

*University Fees are set by the Board of Trustees and are subject to change at any regular meeting of the Board.*

## Martin

### FY 2022-23 Annual Tuition and Fees Auxiliary Enterprises

	FY 2021-22	FY 2022-23	CHANGE	
			Amount	Percent
<b>FOOD SERVICES</b>				
<b>Meal Plans</b>				
Carte Blanche Meal Plan with \$100 declining balance	\$ 3,600	\$ 3,806	\$ 206	5.7%
15 Meal Plan per week with \$80 declining balance	3,440	3,636	196	5.7%
10 Meal Plan per week with \$200 declining balance	3,482	3,680	198	5.7%
5 Meal Plan per week with \$475 declining balance	3,012	3,184	172	5.7%
<b>Block Plans</b>				
100 Meals with \$130 declining balance	1,954	\$ 2,066	\$ 112	5.7%
75 Meals with \$100 declining balance	1,548	1,636	88	5.7%
70 Meals with \$600 declining balance	3,194	3,376	182	5.7%
50 Meals with \$60 declining balance	1,036	1,094	58	5.6%
25 Meals with \$50 declining balance	668	706	38	5.7%
<b>Captain's Cash Meal Plans</b>				
\$500 declining balance	1,000	\$ 1,000		
\$250 declining balance	500	500		
<b>Door Prices (Per Day)</b>				
Breakfast	8.69	\$ 9.25	\$ 0.56	6.4%
Lunch	9.73	10.25	0.52	5.3%
Dinner	10.88	10.25	(0.63)	-5.8%
Saturday Brunch	9.73	10.25	0.52	5.3%
Sunday Brunch: Adult	12.96	13.50	0.54	4.2%
Sunday Brunch: Child under 10	6.13	6.00	(0.13)	-2.1%

*University Fees are set by the Board of Trustees and are subject to change at any regular meeting of the Board.*

# Martin

## FY 2022-23 Annual Tuition and Fees Auxiliary Enterprises

	FY 2021-22	FY 2022-23	CHANGE	
			Amount	Percent
<b>HOUSING</b>				
<b>COMMUNITY &amp; POD RATES</b>				
Ellington Hall				
Double Shared	\$ 3,150	\$ 3,276	\$ 126	4.0%
Single	4,850	5,044	194	4.0%
Browning Hall				
Double Shared	3,150	\$ 3,276	\$ 126	4.0%
Single	4,850	5,044	194	4.0%
Cooper Hall				
Double Shared	3,780	\$ 3,932	\$ 152	4.0%
Single	5,390	5,606	216	4.0%
University Village II				
Double Shared	6,520	\$ 6,586	\$ 66	1.0%
Single	7,760	7,838	78	1.0%
University Village I				
Single	6,850	\$ 6,920	\$ 70	1.0%
Summer Lease	2,800	2,828	28	1.0%
<b>APARTMENTS</b>				
University Courts				
1 Bedroom	4,270	4,270		
2 Bedroom	4,580	4,580		
3 Bedroom	5,400	5,400		

*University Fees are set by the Board of Trustees and are subject to change at any regular meeting of the Board.*

## UT Southern

### FY 2022-23 Annual Tuition and Fees Fall and Spring Semesters

	FY 2021-22	FY 2022-23	CHANGE	
			Amount	Percent
<b>IN-STATE</b>				
<b><u>Undergraduate</u></b>				
Maintenance Fee	\$ 9,000	\$ 9,000		
Mandatory Fees	1,200	1,200		
Total Tuition and Fees	<u>\$ 10,200</u>	<u>\$ 10,200</u>		
<b><u>Graduate</u></b>				
Maintenance Fee	\$ 14,850	\$ 14,850		
Mandatory Fees				
Total Tuition and Fees	<u>\$ 14,850</u>	<u>\$ 14,850</u>		
<b>OUT-OF-STATE</b>				
<b><u>Undergraduate</u></b>				
Maintenance Fee	\$ 9,000	\$ 9,000		
Non-Resident Tuition				
Total Out-of-State Tuition	<u>\$ 9,000</u>	<u>\$ 9,000</u>		
Mandatory Fees	1,200	1,200		
Total Out-of-State Tuition and Fees	<u>\$ 10,200</u>	<u>\$ 10,200</u>		
<b><u>Graduate</u></b>				
Maintenance Fee	\$ 14,850	\$ 14,850		
Non-Resident Tuition				
Total Out-of-State Tuition	<u>\$ 14,850</u>	<u>\$ 14,850</u>		
Mandatory Fees				
Total Out-of-State Tuition and Fees	<u>\$ 14,850</u>	<u>\$ 14,850</u>		
<b>AUXILIARY ENTERPRISES</b>				
Room & Board - Criswell/Upperman - Double	\$ 8,600	\$ 8,600		
Room & Board-Apartments/Oakwood/Dorm - Single	\$ 10,000	\$ 10,000		
<i>Residential students pay a single flat rate for housing and dining services.</i>				

*In-state students pay only for the maintenance fee, which is commonly referred to as 'in-state tuition'. Out-of-state students pay the maintenance fee plus non-resident tuition. The combined amount of these two fees is commonly referred to as 'out-of-state tuition'.*

University Fees are set by the Board of Trustees and are subject to change at any regular or called meeting of the Board.



**Health Science Center**  
**FY 2022-23 Annual Tuition and Fees**  
**Tuition**

	FY 2021-22	FY 2022-23	CHANGE	
			Amount	Percent
<b>IN-STATE</b>				
<b>Graduate Health Sciences</b>	\$ 10,894	\$ 10,894		
MS Pharmacology	16,712	16,712		
MS Forensic Dentistry	13,500	13,500		
<b>Medicine</b>				
Doctor of Medicine	34,566	34,566		
Physician Assistant	22,924	22,924		
<b>Dentistry</b>				
General DDS	30,388	30,388		
Transitional DDS	73,028	73,028		
Dental Hygiene Bachelor of Science	9,988	9,988		
<b>Pharmacy</b>	22,370	22,370		
<b>Nursing</b>				
Bachelors	12,705	12,705		
Graduate	18,698	18,698		
<b>Health Professions</b>				
Entry Level Bachelor of Science				
Medical Technology	7,990	7,990		
Audiology & Speech Pathology ****	11,110	11,110		
Entry Level Advanced Degrees *	13,814	13,814		
Masters of Cytopathology Practice	9,900	9,900		
Entry Lev Adv Degrees Audiology/Speech Path**	18,820	18,820		
Post-Professional Degrees ***	10,068	10,068		
Masters of Clinical Lab Science	10,068	10,068		
<b>OUT-OF-STATE</b>				
<b>Graduate Health Sciences</b>	16,542	16,542		
MS Pharmacology	25,140	25,140		
MS Forensic Dentistry	18,500	18,500		
<b>Medicine</b>				
Doctor of Medicine	51,850	51,850		
Physician Assistant	38,962	38,962		
<b>Dentistry</b>				
General DDS	69,148	69,148		
Transitional DDS	73,028	73,028		
Dental Hygiene Bachelor of Science	19,976	19,976		
<b>Pharmacy</b>	27,374	27,374		
<b>Nursing</b>				
Bachelors	36,930	36,930		
Graduate	43,538	43,538		
<b>Health Professions</b>				
Entry Level Bachelor of Science				
Medical Technology	12,000	12,000		
Audiology & Speech Pathology ****	29,300	29,300		
Entry Level Advanced Degrees *	31,796	31,796		
Masters of Cytopathology Practice	14,400	14,400		
Entry Lev Adv Degrees Audiology/Speech Path**	43,396	43,396		
Post-Professional Degrees ***	28,008	28,008		
Masters of Clinical Lab Science	14,400	14,400		

\* **Entry Level Advanced Degrees**  
 Doctor of Physical Therapy  
 Master of Cytopathology  
 Master of Occupational Therapy

\*\* **Entry Level Advanced Degrees Audiology/Speech Path**  
 Doctor of Audiology  
 Master of Science in Speech-Language Pathology  
 Transitional Doctor of Audiology

\*\*\* **Post-Professional Degrees**  
 Doctor of Science in Physical Therapy  
 Master of Science in Physical Therapy  
 Transitional Doctor of Physical Therapy

\*\*\*\* **Bachelor of Audiology & Speech Pathology**  
 This is a joint degree with UTK where UTHSC will teach the 4th year of the Bachelor's program but charge the UTK tuition rate, including mandatory fees (see page C-19).

University Fees are set by the Board of Trustees and are subject to change at any regular or called meeting of the Board.

**Health Science Center**  
**FY 2022-23 Annual Tuition and Fees**  
**Other Fee Details**

	FY 2021-22	FY 2022-23	Amount	Percent
<b>Programs &amp; Services and Required Fees</b>				
<b>Student Programs &amp; Services Fees *</b>	\$ 1,000	\$ 1,000		
<b>Technology Fee</b>	240	240		
<b>Graduation/Yearbook</b>	50	50		
Total	<u>\$ 1,290</u>	<u>\$ 1,290</u>		
<b>Other Fees</b>				
<b>Health Insurance</b>	\$ 3,734	\$ 3,887	\$ 153	4.1%
<b>Disability Insurance</b>	44	44		
<b>Malpractice Insurance</b>				
Medicine				
Class of 2025 and 2026	22	22		
Class of 2023 and 2024	35	35		
Pharmacy	15	15		
Nursing	15	15		
Health Professions	15	15		
Dentistry	17	17		
<b>Course Proficiency Exam Fee</b>	200	200		
<b>Other Fees - Health Professions</b>				
CHP OT Board Review Fee	150	150		
CHP OT Media Fee	150	150		
<b>Other Fees - Nursing</b>				
CON Pre-Licensure Digital Course Materials Fee-1st Term	617	617		
CON Pre-Licensure Digital Course Materials Fee-2nd Term	617	617		
CON Pre-Licensure Digital Course Materials Fee-3rd Term	617	617		
CON DNP Digital Course Materials Fee	155	230	75	48.4%
CON Nursing Kit	350	350		
CON Digital Equipment Fee	420	420		
CON Board Review Fee	315	315		
<b>Other Fees - Medicine</b>				
Step 1 Exam Prep Fee	120	120		
COM PA Digital Course Materials Fee	48	48		
COM PA Medical Equipment Fee	476	476		
COM PA Board Review Fee	268	268		
<b>Other Fees - Pharmacy</b>				
Pre-Naplex Exam Fee-4th Year all in Fall Semester	80	80		
MTM Certificate Fee-3rd Year all in Fall Semester	125	125		
Point of Care Testing Certificate Fee	140	140		
COP Board Review Fee	175	175		
COP Accelerated Pharmacy Pathway Fee	2,500	2,500		
COP Immunization Certificate Fee	150	150		
<b>Other Fees - Dentistry</b>				
Dentistry Student Government	60	60		
Laboratory and Clinical Utilization Fee	4,800	4,800		
Graduate Endodontics Clinical Utilization Fee	12,750	12,750		
Graduate Orthodontics Clinical Utilization Fee	7,000	7,000		

\* Student Programs and Services Fees (SPSF) detail are on page C-34.

## Health Science Center

### FY 2022-23 Annual Tuition And Fees

#### Mandatory Fees

	FY 2021-22	FY 2022-23	CHANGE	
			Amount	Percent
<b>IN-STATE AND OUT-OF-STATE</b>				
Student Programs and Services Fee (SPSF)				
Student Activity	\$ 26	\$ 26		
Campus Recreation	40	40		
Campus Improvement	50	50		
Simulation Center Equipment Fee	300	300		
Debt Service	54	54		
Computer Based Testing Fee	50	50		
Health Services	200	200		
Counseling	280	280		
Total Student Programs and Services Fee (SPSF)	\$ 1,000	\$ 1,000		
Other Mandatory Fees				
Technology	\$ 240	\$ 240		
Graduation/Yearbook	50	50		
Total Other Fees	\$ 1,290	\$ 1,290		

*University Fees are set by the Board of Trustees and are subject to change at any regular or called meeting of the Board.*

## **Health Science Center**

### **FY 2022-23 Annual Tuition and Fees**

#### **Online Fees**

	FY 2021-22	FY 2022-23	CHANGE	
			Amount	Percent
<b>HEALTH SCIENCE CENTER ONLINE</b>				
HSC online course fees are charged per credit hour with no maximum credit hour cap.				
<b><u>UNDERGRADUATE (Medical Technology)</u></b>				
<b>IN-STATE</b>				
Course Fee	\$ 350	\$ 350		
Online Support	46	46		
Total	\$ 396	\$ 396		
<b>OUT-OF-STATE</b>				
Course Fee	\$ 415	\$ 415		
Online Support	46	46		
Total	\$ 461	\$ 461		
<b><u>GRADUATE</u></b>				
<b>IN-STATE</b>				
Course Fee	\$ 640	\$ 640		
Online Support	46	46		
Total	\$ 686	\$ 686		
<b>OUT-OF-STATE</b>				
Course Fee	\$ 705	\$ 705		
Online Support	46	46		
Total	\$ 751	\$ 751		
<b><u>HEALTH INFORMATICS AND INFORMATION MANAGEMENT</u></b>				
<b>IN-STATE</b>				
Course Fee	\$ 500	\$ 500		
Online Support	50	50		
Total	\$ 550	\$ 550		
<b>OUT-OF-STATE</b>				
Course Fee	\$ 550	\$ 550		
Online Support	50	50		
Total	\$ 600	\$ 600		
<b><u>Nursing Doctorate</u></b>				
<b>IN-STATE</b>				
Course Fee	\$ 600	\$ 600		
Online Support	50	50		
Total	\$ 650	\$ 650		
<b>OUT-OF-STATE</b>				
Course Fee	\$ 650	\$ 650		
Online Support	50	50		
Total	\$ 700	\$ 700		

*University Fees are set by the Board of Trustees and are subject to change at any regular or called meeting of the Board.*

## Veterinary Medicine

### FY 2022-23 Annual Tuition and Fees Fall and Spring Semesters

	FY 2021-22	FY 2022-23	CHANGE	
			Amount	Percent
<b>IN-STATE</b>				
Maintenance Fee	\$ 28,054	\$ 28,054		
Mandatory Fees	1,832	1,832		
Total Tuition and Fees	\$ 29,886	\$ 29,886		
<b>OUT-OF-STATE</b>				
Maintenance Fee	\$ 28,054	\$ 28,054		
Non-Resident Tuition	27,036	27,036		
Total Out-of-State Tuition	\$ 55,090	\$ 55,090		
Mandatory Fees	2,062	2,062		
Total Out-of-State Tuition and Fees	\$ 57,152	\$ 57,152		

*The purpose of the Student Programs and Services Fee (SPSF) is to advance the University's educational mission by funding non-instructional services, activities, programs, and facilities that promote student satisfaction and retention or promote the intellectual, physical, emotional, social, cultural, or leadership development of students. The Board of Trustees retains ultimate control of the SPSF and sets the amount of the SPSF at each campus annually upon the recommendation of the Board's Finance and Administration Committee.*

**University Fees are set by the Board of Trustees and are subject to change at any regular or called meeting of the Board.**

## University of Tennessee System

### FY 2022-23 Annual Tuition and Fees

#### Fees for Disabled and Elderly Persons

	FY 2021-22	FY 2022-23	CHANGE Amount
<b>Disabled/Elderly Persons</b>			
<b>COURSES FOR CREDIT</b>			
Per Semester Hour	\$ 7	\$ 7	
Maximum Fee per Semester	70	70	
<b>AUDIT COURSES</b>	No Charge	No Charge	

*Fee levels mandated by Tennessee Code Annotated 49-7-113.*

## University of Tennessee FY 2022-23 Proposed Budget

### Appendix: Accounting and Budget Terminology

#### **Current Funds**

Current funds are available to the university for use in achieving any of its authorized institutional purposes. They include revenues generated by or appropriated for current operations as well as carryovers from previous years set aside for current operations. These funds may be either unrestricted or restricted:

- **Unrestricted** – funds which the university retains full control of their use, or
- **Restricted** – funds which are externally restricted and may be used only in accordance with the purposes established by the provider

#### **Current Fund Categories**

There are two categories of current funds used by UT:

- **Educational and General** – consists of all core functions of the university necessary to support the teaching, research, and public service missions of the university
- **Auxiliary Enterprises** – self-supporting enterprises which furnish services to students, faculty, and staff. Examples include housing, bookstores, food service, and UT Knoxville Men's Athletics.

#### **Current Fund Revenue Sources**

- **Tuition and Fees** – funds collected from students for educational purposes
- **Appropriations** – primarily funding received from the State of Tennessee to support current operations of the university. Appropriations may also be received from the federal government and from local (city and county) governments.
- **Grants and Contracts** – funds received from governmental (federal, state, local) or non-governmental (private organizations or individuals) entities resulting from grants or contracts entered into to furnish goods or services.
- **Sales and Services of Educational Activities** – revenues from the sale of goods or services related to educational activities. Examples include the sale of literary publications, testing services, the sale of agricultural products, theater revenues, clinical services, and band and sports camps.
- **Other Revenues** – revenues not included in the above classifications. Includes gifts from private organizations or individuals investment income, income from endowments (funds which principal must be maintained inviolate but which interest income may be expended) not dedicated to a specific expenditure, miscellaneous rentals and sales, and conference revenues.

## University of Tennessee FY 2022-23 Proposed Budget

### Accounting and Budget Terminology (continued)

#### Functional Area Expenditure Categories

- **Instruction** – expenses for activities that are part of an institution’s instruction program. Expenses for credit and noncredit courses; academic, vocational, and technical instruction; and regular, special, and extension sessions should be included.
- **Research** – expenses for activities specifically organized to produce research, whether commissioned by an agency external to the institution or separately budgeted by an organizational unit within the institution.
- **Public Service** – expenses for activities established primarily to provide non instructional services beneficial to individuals and groups external to the institution. Such activities include community service programs and cooperative extension services.
- **Academic Support** – expenses to provide support for the university’s primary mission of instruction, research, and public service; includes libraries, academic computing support, museums, and academic administration.
- **Student Services** – expenses incurred for offices of admissions and the registrar and activities with the primary purpose of contributing to students’ emotional and physical well-being and intellectual, cultural, and social development outside the context of the formal instruction program. It includes expenses for student activities, cultural events, student newspapers, intramural athletics, student organizations, intercollegiate athletics (if the program is not operated as an auxiliary enterprise), counseling and career guidance (excluding informal academic counseling by the faculty), student aid administration, and student health service (if not operated as an auxiliary enterprise).
- **Institutional Support** – expenses related to executive management, fiscal operations, legal services, personnel services, administrative computing, and contractual payments to the UT Foundation, Inc. for the provision of alumni and development programs.
- **Operation and Maintenance of Physical Plant** – expenses for the operation and maintenance of buildings and grounds, utilities, custodial services, and campus security.
- **Scholarships and Fellowships** – expenses for aid to students in the form of monetary grants resulting from selection by the institution or from an entitlement program.

#### Transfers

- **Mandatory** – transfers from current funds to another fund group arising from a legal binding agreement, primarily the retirement of debt obligations for buildings.
- **Non-mandatory** – transfers from current funds to another fund group made at the discretion of the university. Examples include the setting aside of funds for the renewal or replacement of equipment, funding institutional match requirements for construction projects, and building long term reserves for future contingencies.



## University of Tennessee FY 2022-23 Proposed Budget

### Accounting and Budget Terminology (continued)

#### **Natural Classification Expenditure Categories**

Expenditure categories reflecting type of good or service: salaries, fringe benefits, non-personnel operating expense, equipment, scholarships, fellowships, utilities, supplies, and contractual services.

#### **Unrestricted Net Assets**

Funds designated or reserved for specific purposes such as working capital, revolving funds, encumbrances, and reappropriations. A portion of these funds are maintained as unallocated funds at a level that falls within a certain percent range of total expenditures and transfers.

- **Working capital** – provides sufficient liquidity to fund accounts receivable, inventories, and petty cash. These are required by state regulations and are considered non-expendable during the fiscal year.
- **Revolving funds** – fund balances tied to revenue-generating units (e.g., service centers, motor pools, conference centers, medical clinics) and university wide cost-distribution models (e.g., unemployment compensation, workers compensation liabilities, claims liabilities, etc.).
- **Encumbrances** – funds carried over for commitments for purchases of goods and services that were not received before the close of the fiscal year. They are fully expended during the fiscal year.
- **Reappropriations** – funds carried forward for specific programs and initiatives. The most common example is a project that was planned for the previous fiscal year but delayed until the next fiscal year. Most reappropriations are fully expended during the current year.
- **Unallocated Reserves** – are contingency funds used to respond to fluctuations in revenues and expenditures. The unallocated reserve for E&G operations is limited to 2% to 5% of total expenditures and transfers; the auxiliary target range is 3% to 5% of expenditures and transfers.



# **FY 2023-2024 Capital Budget Recommendations**

**Presented by:**

Austin Oakes, Assistant Vice President, Capital Projects



# Capital Budget Request



Each annual capital budget cycle provides a new opportunity for the University to obtain funding for capital outlay and capital maintenance projects that support and advance the University's mission.





## Capital Outlay Budget Request UTC – Fletcher Hall Addition & Renovation

- ❑ Expand and renovate Fletcher Hall, enhancing the Rollins College of Business
- ❑ Providing degrees in data analytics, accounting, management, marketing & entrepreneurship, and finance
- ❑ Enable the college to increase from 2100 to over 2700 students
- ❑ 81,688 new sf & 98,742 reno. sf; \$486/sf (Total Project)
- ❑ Requested Total Budget \$87,680,000





## Capital Outlay Budget Request UTK – Chemistry Building

- ❑ Construct a new Chemistry Building to support the Department of Chemistry, and more than 5,000 students enrolling in chemistry classes.
- ❑ Expected growth: 15% Undergrad; 20% PhD; & 30% student credit hour production
- ❑ Includes demolition of Panhellenic and Buehler Hall.
- ❑ 163,300 sf; \$922/sf (Total Project)
- ❑ Requested Total Budget \$150,500,000





# Capital Outlay Budget Request UTHSC – Gross Anatomy Lab Renovation

- ❑ Renovation of the General Education Building, providing a state-of-the-art gross anatomy teaching and dissection facility.
- ❑ Supports approximately 440 students in the areas of medical, dental, nursing, and physical & occupational therapy.
- ❑ 34,421 sf; \$701/sf (Total Project)
- ❑ Requested Total Budget \$24,130,000





## Recommended Capital Maintenance Priorities

- ❑ UTC Building Envelope Repairs Ph I - \$3,650,000
- ❑ UTIA CVM Building Envelope Repairs - \$3,610,000
- ❑ UTK Steam Plant Improvements - \$3,600,000
- ❑ UTM Elam Center Exterior Wall Repairs - \$4,000,000
- ❑ UTS Building Envelope Repair - \$2,000,000
- ❑ UTK Second Creek Repair & Storm Sewer Replacement - \$2,880,000
- ❑ UTC Building Envelope Repairs Ph II - \$3,700,000
- ❑ UTHSC GEB Systems Upgrades - \$7,480,000





## Recommended Capital Maintenance Priorities

- ❑ UTM Building Envelope Repairs - \$1,770,000
- ❑ UTK A&A Windows Replacement & Masonry Repair - \$5,400,000
- ❑ UTIA Morgan Hall HVAC Improvements - \$8,350,000
- ❑ UTHSC Storage Tank Replacements - \$3,750,000
- ❑ UTS Electrical Systems Upgrade - \$2,000,000
- ❑ UTC Building Envelope Repairs Ph III - \$3,650,000
- ❑ UTK Science & Engineering Bldg. Utilities Upgrades - \$3,000,000
- ❑ UTM Mechanical Systems Controls Upgrade - \$1,390,000







## Recommended Capital Maintenance Priorities

- UTHSC Roof Replacements - \$3,130,000
- UTK Stokely Mgt Cntr Elevator Upgrades - \$1,500,000
- UTC Building Envelope Repairs Ph IV - \$2,510,000
- UTK Communications Water Intrusion Repairs - \$1,560,000
- UTM Multiple Buildings Roof Replacements - \$1,900,000
- UTK Underground Electrical Distribution Upgrades - \$1,800,000
- UTHSC Window & Masonry Repairs - \$5,000,000
- UTK Agriculture Campus Water Line Upgrades - \$3,900,000





## Recommended Capital Maintenance Priorities

- ❑ UTM Chiller Replacement North Plant - \$2,500,000
- ❑ UTK HPER Exterior Improvements - \$2,100,000
- ❑ UTHSC Facilities Physical Plant Building Upgrades - \$2,510,000





## Recommended Capital Demolition Priorities

- ❑ UTC Doctors Building - \$1,525,000
- ❑ UTK Hotel Building - Concord - \$526,000
- ❑ UTK Water Treatment Plant - \$1,545,000
- ❑ UTM Grove Apartments - \$1,000,000





## Revenue/Institutionally Funded Capital Projects

---

- UTC – Dining Services Upgrades - \$3,000,000
- UTC – Fletcher Hall Dining - \$360,000
- UTC – Fletcher Hall Parking - \$1,660,000
- UTC – Parking Lot & Paving Improvements - \$1,500,000
- UTIA – Clyde Austin 4-H Center Improvements - \$1,000,000
- UTIA – Clyde York 4-H Center Improvements - \$1,000,000
- UTIA – CVM Building Improvements - \$2,500,000
- UTIA – Fusion Center - \$62,500,000
- UTIA – Lone Oaks 4-H Center Improvements - \$1,000,000
- UTIA – Meat Science Lab Facility - \$12,500,000
- UTIA – NextGen Broiler Facility - \$3,350,000



## Revenue/Institutionally Funded Capital Projects

---

- UTIA – REC-Central Region Improvements - \$2,500,000
- UTIA – REC-Eastern Region Improvements - \$2,500,000
- UTIA – REC-Western Region Improvements - \$2,500,000
- UTIA – Ridley 4-H Center Improvements - \$1,000,000
- UTK – Classroom Upgrades - \$5,000,000
- UTK – Dining Services Renovations - \$1,500,000
- UTK – Laboratory Upgrades - \$5,000,000
- UTK – Parking & Roadway Improvements - \$500,000
- UTK – Volunteer Hall Fire Safety Upgrades - \$3,000,000



# Capital Budget Request

## Appropriations Received FY 2018/19 – FY 2022/23

### Capital Outlay Funding

### Capital Maintenance Funding

	<u>Requested</u>	<u>Received</u>		<u>Requested</u>	<u>Received</u>
FY 2018/19	\$236,232,000	\$ 12,100,000	FY 2018/19	\$47,480,000	\$47,480,000
FY 2019/20	\$205,178,000	\$ 81,500,000	FY 2019/20	\$59,860,000	\$29,340,000
FY 2020/21	\$137,140,000	\$ -0-	FY 2020/21	\$60,010,000	\$ 4,500,000
FY 2021/22	\$85,524,000	\$ 68,580,000	FY 2021/22	\$59,910,000	\$59,910,000
FY 2022/23	\$236,558,800	\$236,558,800	FY 2022/23	\$68,670,000	\$44,920,000



# Capital Budget Request

---

Capital Outlay	\$262,310,000 (\$206,242,400 State Appropriations) 3 Project Requests
Capital Maintenance	\$ 88,640,000 27 Project Requests
Capital Demolition	\$ 4,596,000 4 Project Requests
Rev/Institutionally Funded	\$113,870,000 20 Project Requests



# THE UNIVERSITY OF TENNESSEE BOARD OF TRUSTEES

## AGENDA ITEM SUMMARY

Meeting Date: June 23, 2022

Committee: Finance and Administration

Item: **Capital Outlay Funding Requests, FY 2023-24 through FY 2027-28**

Type: Action

Presenter(s): David L. Miller, Senior Vice President and Chief Financial Officer  
Austin Oakes, Assistant Vice President, Capital Projects

### **Background Information**

Annually, in accordance with Tennessee Higher Education Commission and State Department of Finance and Administration guidelines, the administration develops a five-year schedule of capital outlay funding requests. The schedule for FY 2023-24 through FY 2027-28 follows this summary.

The five-year schedule reflects \$785,003,400 in requested state funding for capital outlay projects, which is net of the requisite institutional funding match for new construction and for major renovation.

### **Committee Action**

The Committee Chair will call for a motion to recommend adoption of the following Resolution by the Board of Trustees.

#### **Resolved:**

##### **The Board of Trustees:**

- 1. Approves the schedule of Capital Outlay Funding Requests for FY 2023-24 through FY 2027-28 and authorizes the administration to submit the schedule to state government, a copy of which shall be attached to this Resolution after adoption;**
- 2. Authorizes the administration to enter into contracts for design and construction of capital outlay projects funded for FY 2023-24 within available funds; and**



- 3. Approves the granting of any easements, licenses, disposals of utilities, rights of entry, and rights of way necessary for any capital outlay projects funded for FY 2023-24.**
- 4. The proper officers of the University be and hereby are authorized to take any and all such actions as may be required or which they may deem necessary or appropriate in order to accomplish the foregoing.**
- 5. Authorizes the President to reprioritize the FY 2023-24 and FY 2024-25 project requests as a result of changes in direction from state leadership.**

**THE UNIVERSITY OF TENNESSEE  
CAPITAL OUTLAY PRIORITIES**

Priority	Projects	Total Project	Institutional Match	STATE FUNDING				
				FY 23-24	FY 24-25	FY 25-26	FY 26-27	FY 27-28
1	UTC - Fletcher Hall Addition & Reno	\$ 87,680,000	\$ 30,000,000	\$ 57,680,000				
2	UTK - Chemistry Building	150,500,000	25,585,000	124,915,000				
3	UTHSC - Gross Anatomy Lab Renovation	24,130,000	482,600	23,647,400				
	<b>TOTAL</b>	<b>\$ 262,310,000</b>	<b>\$ 56,067,600</b>	<b>\$ 206,242,400</b>				
4	UTIA - Garden Education & Discovery Center	\$ 30,150,000	\$ 1,246,000		\$ 28,904,000			
5	UTM - College of Business & Global Affairs	50,000,000	3,000,000		47,000,000			
6	UTC - Research Lab Facility	100,000,000	8,000,000		92,000,000			
	<b>TOTAL</b>	<b>\$ 180,150,000</b>	<b>\$ 12,246,000</b>		<b>\$ 167,904,000</b>			
7	UTIA - CVM Renovation & Expansion	\$ 24,500,000	\$ 12,000,000			\$ 12,500,000		
8	UTHSC - Biorepository	12,600,000	252,000			12,348,000		
9	UTK - Dabney Hall Renovation	54,400,000	3,240,000			51,160,000		
	<b>TOTAL</b>	<b>\$ 91,500,000</b>	<b>\$ 15,492,000</b>			<b>\$ 76,008,000</b>		
10	UTC - Multi-Discipline Research/Lab Facility	\$ 120,000,000	\$ 9,600,000				\$ 110,400,000	
11	UTM - Fine Arts Music Hall & Theatre Renovation	47,000,000	2,716,600				44,283,400	
12	UTK - Jessie Harris Bldg. Renovation	57,240,000	3,434,400				53,805,600	
	<b>TOTAL</b>	<b>\$ 224,240,000</b>	<b>\$ 15,751,000</b>				<b>\$ 208,489,000</b>	
13	UTHSC - Coleman Building Renovation	\$ 40,600,000	\$ 812,000					\$ 39,788,000
14	UTIA - North Greenhouse Expansion	6,950,000	278,000					6,672,000
15	UTK - Walters Life Sciences Renovation	85,000,000	5,100,000					79,900,000
	<b>TOTAL</b>	<b>\$ 132,550,000</b>	<b>\$ 6,190,000</b>					<b>\$ 126,360,000</b>
	<b>GRAND TOTAL</b>	<b>\$ 890,750,000</b>	<b>\$ 105,746,600</b>					<b>\$ 785,003,400</b>

## PRIORITIES

### **Capital Outlay**

#### **FY 2023-2024**

##### UTC Fletcher Hall Addition & Reno. - \$87,680,000 *Total Project*

Renovation and addition to Fletcher Hall to accommodate growth of the Rollins College of Business. Renovation includes building systems, envelope repairs, and a portion of the building interiors. Construction of the addition will include relocation of site utilities and demolition of the Development House. Includes all related work to complete the project.

##### UTK Chemistry Building - \$150,500,000 *Total Project*

Construction of a new Chemistry Building, including the demolition of the Panhellenic Building and Buehler Hall and all related work to complete the project.

##### UTHSC Gross Anatomy Lab Renovation - \$24,130,000 *Total Project*

Renovation of the General Education Building to provide space for the Gross Anatomy Lab including all related work to complete the project.

#### **FY 2024-2025**

##### UTIA Garden Education & Discovery Center - \$30,150,000 *Total Project*

Construction of the Garden Education and Discovery Center, including outdoor site amenities, and all related work to complete the project.

##### UTM College of Business & Global Affairs - \$50,000,000 *Total Project*

Construction of the College of Business and Global Affairs building, including demolition of the existing Business Administration Building. Includes all related work to complete the project.

##### UTC Research Lab Facility - \$100,000,000 *Total Project*

Construction of a new multi-disciplinary research space facility for faculty research teams. Includes all related work to complete the project.

#### **FY 2025-2026**

##### UTIA CVM Renovation & Expansion - \$24,500,000 *Total Project*

Renovation and addition to the College of Veterinary Medicine, expanding the critical care unit and feline center. Includes site work and all related work to complete the project.

##### UTHSC Biorepository - \$12,600,000 *Total Project*

Renovation of the Food Bank Building into the Biorepository. Includes all related work to complete the project.

##### UTK Dabney Hall Renovation - \$54,400,000 *Total Project*

Renovation of Dabney Hall to upgrade building use functions as well as improvements to building systems and correction of code deficiencies. Includes all related work to complete the project.

**FY 2026-2027**

UTC Multi-Discipline Research/Lab Facility - \$120,000,000 *Total Project*

Construction of a new facility which will accommodate technology related to secure networking computation and reliability along with global communication and research. Site utility relocation is included and includes all related work to complete the project.

UTM - Fine Arts Music Hall & Theatre Renovation - \$47,000,000 *Total Project*

Construction of a new addition for fine arts performances and renovation of support spaces in the existing building. Includes all related work to complete the project.

UTK - Jessie Harris Bldg. Renovation - \$57,240,000 *Total Project*

Renovation of the Jessie Harris Building to upgrade building use functions and upgrade all building systems, finishes, and support functions. Includes all related work to complete the project.

**FY 2027-2028**

UTHSC - Coleman Building Renovation - \$40,600,000 *Total Project*

Renovation of the Coleman Building to upgrade all building use functions and building systems. Includes all related work to complete the project.

UTIA - North Greenhouse Expansion - \$6,950,000 *Total Project*

Expansion of the North Greenhouse to expand teaching and research facility. Includes demolition of adjacent greenhouses and all related work to complete the project.

UTK - Walters Life Sciences Renovation - \$85,000,000 *Total Project*

Renovations to upgrade all building use functions and building systems along with correcting code deficiencies. Includes all related work to complete the project.



# THE UNIVERSITY OF TENNESSEE BOARD OF TRUSTEES

## AGENDA ITEM SUMMARY

- Meeting Date: June 23, 2022
- Committee: Finance and Administration
- Item: **Capital Maintenance Funding Requests, FY 2023-24 through FY 2027-28**
- Type: Action
- Presenter(s): David L. Miller, Senior Vice President and Chief Financial Officer  
and  
Austin Oakes, Assistant Vice President, Capital Projects

Annually, in accordance with Tennessee Higher Education Commission and State Department of Finance and Administration guidelines, the administration develops a five-year schedule of capital maintenance funding requests. The schedule for FY 2023-24 through FY 2027-28 follows this memorandum and reflects \$383,880,000 in requested state funding for capital maintenance projects.

### **Committee Action**

The Committee Chair will call for a motion to recommend adoption of the following Resolution by the Board of Trustees.

**Resolved:**

**The Board of Trustees:**

1. Approves the schedule of Capital Maintenance Funding Requests for FY 2023-24 through FY 2027-28 and authorizes the administration to submit the schedule to state government, a copy of which shall be attached to this Resolution after adoption;
2. Authorizes the administration to enter into contracts for design and construction of capital maintenance projects funded for FY 2023-24 within available funds; and
3. Approves the granting of any easements, licenses, disposals of utilities, rights of entry, and rights of way necessary for any capital maintenance projects funded for FY 2023-24.

- 4. The proper officers of the University be and hereby are authorized to take any and all such actions as may be required or which they may deem necessary or appropriate in order to accomplish the foregoing.**
- 5. Authorizes the President to reprioritize the FY 2023-24 and FY 2024-25 project requests as a result of changes in direction from state leadership.**

**THE UNIVERSITY OF TENNESSEE  
CAPITAL MAINTENANCE PRIORITIES  
STATE APPROPRIATIONS**

Priority	Projects	FY 23-24	FY 24-25	FY 25-26	FY 26-27	FY 27-28
1	UTC Building Envelope Repairs Ph I	3,650,000				
2	UTIA CVM Building Envelope Repairs	3,610,000				
3	UTK Steam Plant Improvements	3,600,000				
4	UTM Elam Center Exterior Wall Repairs	4,000,000				
5	UTS Building Envelope Repair	2,000,000				
6	UTK Second Creek Repair & Storm Sewer Replacement	2,880,000				
7	UTC Building Envelope Repairs Ph II	3,700,000				
8	UTHSC GEB Systems Upgrades	7,480,000				
9	UTM Building Envelope Repairs	1,770,000				
10	UTK A&A Windows Replacement & Masonry Repair	5,400,000				
11	UTIA Morgan Hall HVAC Improvements	8,350,000				
12	UTHSC Storage Tank Replacement	3,750,000				
13	UTS Electrical Systems Upgrade	2,000,000				
14	UTC Building Envelope Repairs Ph III	3,650,000				
15	UTK Science & Engineering Bldg. Utilities Upgrades	3,000,000				
16	UTM Mechanical Systems Controls Upgrade	1,390,000				
17	UTHSC Roof Replacements	3,130,000				
18	UTK Stokely Mgt Cntr Elevator Upgrades	1,500,000				
19	UTC Building Envelope Repairs Ph IV	2,510,000				
20	UTK Communications Water Intrusion Repairs	1,560,000				
21	UTM Multiple Buildings Roof Replacements	1,900,000				
22	UTK Underground Electrical Distribution Upgrades	1,800,000				
23	UTHSC Window & Masonry Repairs	5,000,000				
24	UTK Agriculture Campus Water Line Upgrades	3,900,000				
25	UTM Chiller Replacement North Plant	2,500,000				
26	UTK HPER Exterior Improvements	2,100,000				
27	UTHSC Facilities Physical Plant Building Upgrades	2,510,000				
	<b>Total</b>	<b>\$88,640,000</b>				
1	UTIA Vet Research Ed Center Repairs		5,130,000			
2	UTS Johnston Center Upgrades		5,000,000			
3	UTK UTSI Multiple Buildings, Site & Infrastructure Repairs		4,000,000			
4	UTC Cadek Hall Upgrades		8,100,000			
5	UTK Utility Upgrades		3,000,000			
6	UTHSC Van Vleet Systems Upgrades		4,990,000			
7	UTK Blount Hall Envelope Repairs		2,640,000			
8	UTS Turner Center Repairs		530,000			
9	UTK Student Services Elevator Upgrades		2,500,000			
10	UTIA REC-Building Upgrades		5,500,000			
11	UTK Claxton/Bailey HVAC Upgrades		3,000,000			
12	UTM Storm and Sewer Line Upgrades		1,700,000			
13	UTK Hesler Biology Flat Roof Replacement		1,440,000			
14	UTC Patten & Danforth Upgrades		5,000,000			
15	UTHSC Dunn Building HVAC Upgrades		4,990,000			
16	UTIA Clyde York 4-H Center Upgrades		3,500,000			
17	UTM Restroom Upgrades		2,400,000			
18	UTHSC Coleman HVAC Improvements		3,500,000			
	<b>TOTAL</b>		<b>\$66,920,000</b>			
	<b>TOTAL FY 25-26</b>			<b>\$76,970,000</b>		
	<b>TOTAL FY 26-27</b>				<b>\$75,270,000</b>	
	<b>TOTAL FY 27-28</b>					<b>\$ 76,080,000</b>
	<b>GRAND TOTAL</b>					<b>\$ 383,880,000</b>

5

## PRIORITIES

### **Capital Maintenance FY 2023-2024**

#### UTC Building Envelope Repairs Ph I - \$3,650,000

Repairs and maintenance of exterior building components for façades and roofing systems. Includes all related work to complete the project. Primary buildings: Founders Hall, 801 McCallie Ave., Grote Hall and Jones Observatory.

#### UTIA CVM Building Envelope Repairs - \$3,610,000

Replacement of all exterior windows along with repairs for the exterior building façade and some roofing system repairs. Includes all related work to complete the project.

#### UTK Steam Plant Improvements - \$3,600,000

Improvements of safety related items for the facility. Including upgrades to existing equipment systems, repair and replacements of equipment access areas while also taking care of site related approaches for servicing and protection in fencing and delivery points. Includes all related work to complete the project.

#### UTM Elam Center Exterior Wall Repairs - \$4,000,000

Repairs to the masonry brick veneer system and structural components at the south and north walls of the Elam Center. Repairs will also be made in the natatorium area for exposed structural components and related finishes. Also includes replacing overhead and service doors, and all related work to complete the project.

#### UTS Building Envelope Repair - \$2,000,000

Repairs and upgrades of exterior building components for facades and roofing systems. Includes all related work to complete the project. Primary buildings: Colonial Hall, Gault Fine Arts, and Maintenance House.

#### UTK Second Creek Repair & Storm Sewer Replacement - \$2,880,000

Repairs and improvements of the streambank to stop deterioration. Replacement of storm sewer along Melrose Avenue and Lower Drive. Includes all related work to complete the project.

#### UTC Building Envelope Repairs Ph II - \$3,700,000

Repairs and maintenance of exterior building components for façades and roofing systems. Includes all related work to complete the project. Includes all related work to complete the project. Primary buildings: Race Hall, Hooper Hall, Danforth Chapel, and the Hunter Hall Colonnade.

#### UTHSC GEB Systems Upgrades - \$7,480,000

Upgrades to mechanical system and associated building systems in the General Education Building (GEB). Includes all related work to complete the project.

#### UTM Building Envelope Repairs - \$1,770,000

Repairs of moisture related issues within the building envelope systems including replacement of exterior opening components. Includes all related work to complete the project. Primary buildings: Humanities Building, Margaret Perry Children Center, and Crisp Hall.



UTK A&A Windows Replacement & Masonry Repair - \$5,400,000

Repairs and replaces window systems, masonry, and structural remediation in Art & Architecture. Includes asbestos abatement and all related work to complete the project.

UTIA Morgan Hall HVAC Improvements - \$8,350,000

Replacement of the mechanical system and associated effected building systems, including life-safety and code improvements. Includes all related work to complete the project.

UTHSC Storage Tank Replacement - \$3,750,000

Replacement of existing underground fuel storage tanks for the General Education Building and Student Alumni Center with above ground storage tanks. Includes all related work to complete the project.

UTS Electrical Systems Upgrade - \$2,000,000

Upgrades of the electrical systems for Colonial Hall, DW Johnston Center, Warren Library, and Martin Hall and Theater. Includes all related work to complete the project.

UTC Building Envelope Repairs Ph III - \$3,650,000

Repairs and maintenance of exterior building components for façades and roofing systems. Includes all related work to complete the project. Primary buildings: Patten Chapel, Holt Hall, SimCenter, and Metro.

UTK Science & Engineering Bldg. Utilities Upgrades - \$3,000,000

Upgrades to the steam, condensate, and chilled water lines serving the Science & Engineering Bldg. and the chiller building. Includes all related work to complete the project.

UTM Mechanical Systems Controls Upgrade - \$1,390,000

Upgrades to the mechanical system controls in the University Center, Gooch Hall, and the Central Steam Plant. Includes all related work to complete the project.

UTHSC Roof Replacements - \$3,130,000

Replacement of roofing system and related components on the Physical Plant Office Building and Dunn Dental Building. Includes all related work to complete the project.

UTK Stokely Mgt Cntr Elevator Upgrades - \$1,500,000

Upgrades to the elevators in the Stokely Management Center. Includes all related work to complete the project.

UTC Building Envelope Repairs Ph IV - \$2,510,000

Repairs and maintenance of exterior building components for façades and roofing systems. Includes all related work to complete the project. Primary buildings: Mapp, Patten House, Patten Caretakers, Patten Carriage, Central Energy Plant, Administrative Services, EMCS, and Library.

UTK Communications Water Intrusion Repairs - \$1,560,000

Repair water intrusion issues in the building and envelope, and replace any damaged finishes in the Communications Building. Includes all related work to complete the project.

UTM Multiple Buildings Roof Replacements - \$1,900,000

Replacement of roofing systems on various buildings including Humanities, Student Life Building, McCombs, and the South Chiller Plant. Includes all related work to complete the project.

UTK Underground Electrical Distribution Upgrades - \$1,800,000

Replacement of high voltage cables serving the Communications Building, Circle Park, and Tom Black Track. Includes all related work to complete the project.

UTHSC Window & Masonry Repairs - \$5,000,000

Repair of exterior building façade components focusing on windows and masonry. Includes all related work to complete the project. Primary buildings: Hyman Building, Coleman Building, General Education Building, Johnson Building, Link Building, and Wittenborg Building.

UTK Agriculture Campus Water Line Upgrades - \$3,900,000

Upgrades to the water main and lines serving the Agriculture Campus. Includes all related work to complete the project.

UTM Chiller Replacement North Plant - \$2,500,000

Replacement of the chiller system in the North plant. Includes all related work to complete the project.

UTK HPER Exterior Improvements - \$2,100,000

Improvement of drainage to repair water intrusion into and around the Health, Physical Education, and Recreation (HPER) Building, including envelope repairs. Includes all related work to complete the project.

UTHSC Facilities Physical Plant Building Upgrades - \$2,510,000

Upgrades to the building systems along with exterior building envelope improvements. Includes all related work to complete the project.

**Capital Maintenance FY 2024-2025**

UTIA Vet Research Ed Center Repairs - \$5,130,000

Repairs and replacements to the Animal Facilities Unit include mechanical and envelope building system repairs, along with replacement of windows and doors, interior finish upgrades, and site corrections for drainage. Includes all related work to complete the project.

UTS Johnston Center Upgrades - \$5,000,000

Upgrades of building mechanical and envelope system repairs and replacement, interior finish and restroom upgrades. Includes all related work to complete the project.

UTK UTSI Multiple Buildings, Site & Infrastructure Repairs - \$4,000,000

Repairs and replacements to windows, roof systems along with asbestos abatement. Site repairs include sidewalk, exterior lighting, and infrastructure updates to campus services. Includes all related work to complete the project. Primary buildings: Clement Main Academic Building, Vincent Physical Plant Building, Acoustic Lab Building, Vacuum Chamber Building, Advanced Technology Laboratory, and the Propulsion Research Facility.

UTC Cadek Hall Upgrades - \$8,100,000

Upgrades and repairs to building mechanical, exterior envelope and roofing systems, life safety systems, correct code related issues, asbestos removal, and general finish upgrades. Minor wall reconfigurations may be required for building systems and code updates. Includes all related work to complete the project.

UTK Utility Upgrades - \$3,000,000

Upgrades gas lines and metering at each building on the Hill. Includes all related work to complete the project.

UTHSC Van Vleet Systems Upgrades - \$4,990,000

Upgrades the building mechanical systems to comply with current lab and office facility standards. Includes all related work to complete the project.

UTK Blount Hall Envelope Repairs - \$2,640,000

Replace windows and exterior doors, and repair masonry. Includes abatement and all related work to complete the project.

UTS Turner Center Repairs - \$530,000

Upgrades include replacement of building systems along with some exterior envelope and site repairs. Includes all related work to complete the project.

UTK Student Services Elevator Upgrades - \$2,500,000

Upgrade elevators in the Student Services Building including the completion of the elevator in the empty shaft. Includes all related work to complete the project.

UTIA REC-Building Upgrades - \$5,500,000

Upgrades the livestock feed storage, handling and processing systems, miscellaneous facilities repairs, refurbish site drainage, and upgrade utilities and infrastructure. Includes all related work to complete the project.

UTK Claxton/Bailey HVAC Upgrades - \$3,000,000

Upgrades building mechanical systems equipment and controls in the Bailey Education and Philander Claxton buildings. Includes all related work to complete the project.

UTM Storm and Sewer Line Upgrades - \$1,700,000

Upgrades campus storm and sewer lines system and components. Includes all related work to complete the project.

UTK Hesler Biology Flat Roof Replacement - \$1,440,000

Replaces the roof system on Hesler Biology. Includes all related work to complete the project.

UTC Patten & Danforth Upgrades - \$5,000,000

Upgrades and repairs all building systems along with correction of code related issues. Interior finishes, door and window refurbishing or replacement, and asbestos abatement will be completed. Includes all related work to complete the project.

UTHSC Dunn Dental HVAC Upgrades - \$4,990,000

Upgrades the building mechanical systems for compliance with current medical facility standards. Includes all related work to complete the project.

UTIA Clyde York 4-H Center Upgrades - \$3,500,000

Replace multiple building roofs, upgrade multiple building systems, exterior envelope repairs, and replacement of openings. Site structures and amenity repairs will also be addressed. Includes all related work to complete the project.

UTM Restroom Upgrades - \$2,400,000

Upgrades multiple buildings restrooms to address code deficiencies. Includes all related work to complete the project. Primary buildings: Holland McCombs Center, Gooch Hall, Business Administration, and Crisp Hall.

UTHSC Coleman HVAC Improvements - \$3,500,000

Upgrades the building mechanical systems for compliance with current lab and office facility standards. Includes all related work to complete the project.



# THE UNIVERSITY OF TENNESSEE BOARD OF TRUSTEES

## AGENDA ITEM SUMMARY

Meeting Date: June 23, 2022

Committee: Finance and Administration

Item: **Revenue/Institutionally-Funded Capital Projects, FY 2023-24**

Type: Action

Presenter(s): David L. Miller, Senior Vice President and Chief Financial Officer  
Austin Oakes, Assistant Vice President, Capital Projects

6

### Background Information

The administration has developed the revenue/institutionally funded projects listed on the following schedule for inclusion in the FY 2023-24 State of Tennessee Budget Document. A brief narrative description of the projects, which totals \$113,870,000 follows the schedule. Although no state funds are requested for these projects, legislative approval is required.

### Committee Action

The Committee Chair will call for a motion to recommend adoption of the following Resolution by the Board of Trustees.

**Resolved:**

**The Board of Trustees**

1. Approves the schedule of FY 2023-24 Revenue/Institutionally-Funded Capital Projects and authorizes the administration to submit the schedule to state government, a copy of which shall be attached to this Resolution after adoption;
2. Authorizes the administration to enter into contracts for design and construction of the FY 2023-24 projects within available funds;
3. Authorizes the administration to enter into contracts for design and construction associated with revenue/institutionally-funded projects subsequently identified before or during FY 2023-24, subject to the President’s approval and subject to any subsequently identified projects being reported to the Board of Trustees at its next regularly scheduled meeting; and
4. Approves the granting of any easements, licenses, disposals of utilities, rights of entry, and rights of way necessary for FY 2023-24 revenue/institutionally-funded capital projects.

5. **The proper officers of the University be and hereby are authorized to make any and all such actions as may be required or which they may deem necessary or appropriate in order to accomplish the foregoing.**

**THE UNIVERSITY OF TENNESSEE**  
**PROPOSED REVENUE/INSTITUTIONALLY FUNDED PROJECTS**  
**FY 2023-2024**

<b>Projects</b>	<b>FY 23-24</b>
<b>UTC</b>	
1 Dining Services Refresh	\$ 3,000,000
2 Fletcher Hall Dining	\$ 360,000
3 Fletcher Hall Parking	\$ 1,660,000
4 Parking Lot and Paving Improvements	\$ 1,500,000
	<u>\$ 6,520,000</u>
<b>UTIA</b>	
1 Clyde Austin 4-H Center Improvements	\$ 1,000,000
2 Clyde York 4-H Center Improvements	\$ 1,000,000
3 CVM Building Improvements	\$ 2,500,000
4 Fusion Center	\$ 62,500,000
5 Lone Oaks 4-H Center Improvements	\$ 1,000,000
6 Meat Science Lab Facility	\$ 12,500,000
7 NextGen Broiler Facility	\$ 3,350,000
8 REC-Central Region Improvements	\$ 2,500,000
9 REC-East Region Improvements	\$ 2,500,000
10 REC-Western Region Improvements	\$ 2,500,000
11 Ridley 4-H Center Improvements	\$ 1,000,000
	<u>\$ 92,350,000</u>
<b>UTK</b>	
1 Classroom Upgrades	\$ 5,000,000
2 Dining Services Renovations	\$ 1,500,000
3 Laboratory Upgrades	\$ 5,000,000
4 Parking & Roadway Improvements	\$ 500,000
5 Volunteer Hall Fire Safety Upgrades	\$ 3,000,000
	<u>\$ 15,000,000</u>
<b>TOTAL</b>	
	<u><u>\$ 113,870,000</u></u>

## **Revenue/Institutionally Funded Projects**

### **UTC Dining Services Upgrades - \$3,000,000**

Upgrades the dining services venues across campus and includes all related work to complete the project.

### **UTC Fletcher Hall Dining - \$360,000**

Build out a food service POD and a catering kitchen in the Fletcher Hall addition. Includes all related work to complete the project.

### **UTC Fletcher Hall Parking - \$1,660,000**

Construct a parking garage on the ground floor of the Fletcher Hall addition. Includes all related work to complete the project.

### **UTC Parking Lot and Paving Improvements - \$1,500,000**

Improvements of campus roadways and parking lots and associated utilities as needed. Includes all related work to complete the project.

### **UTIA Clyde Austin 4-H Center Improvements - \$1,000,000**

Renovation of existing support facilities including improvements to site infrastructure. Includes all related work to complete the project.

### **UTIA Clyde York 4-H Center Improvements - \$1,000,000**

Renovation of existing support facilities including improvements to site infrastructure. Includes all related work to complete the project.

### **UTIA CVM Building Improvements - \$2,500,000**

Renovation of labs, classrooms, administrative, animal and support spaces in the College of Veterinary Medicine (CVM) as required for hospital operations. Includes all related work to complete the project.

### **UTIA Fusion Center - \$62,500,000**

Construction of an educational facility focusing on food security and urban food production. Includes site work for outdoor education and all related work to complete the project.

### **UTIA Lone Oaks 4-H Center Improvements - \$1,000,000**

Renovation of existing support facilities including improvements to site infrastructure. Includes all related work to complete the project.

### **UTIA Meat Science Lab Facility - \$12,500,000**

Construction of a meat processing facility, including renovation and an addition to the Johnson Research and Teaching Unit Facility. Includes all related work to complete the project.

### **UTIA NextGen Broiler Facility - \$3,350,000**

Construction of facilities and site infrastructure for broiler production, includes all related work to complete the project.



**UTIA REC-Central Region Improvements - \$2,500,000**

Renovation of existing support facilities including improvements to site infrastructure. Includes all related work to complete the project.

**UTIA REC-East Region Improvements - \$2,500,000**

Renovation of existing support facilities including improvements to site infrastructure. Includes all related work to complete the project.

**UTIA REC-Western Region Improvements - \$2,500,000**

Renovation of existing support facilities including improvements to site infrastructure. Includes all related work to complete the project.

**UTIA Ridley 4-H Center Improvements - \$1,000,000**

Renovation of existing support facilities including improvements to site infrastructure. Includes all related work to complete the project.

**UTK Classroom Upgrades - \$5,000,000**

Renovation of multiple classrooms across campus including technology improvements, finishes, furnishings, building systems, security and safety improvements. Includes all related work to complete the project.

**UTK Dining Services Renovations - \$1,500,000**

Upgrades branding for Dining Services venues across campus including graphics, finishes, furnishes, and utilities. Includes all related work to complete the project.

**UTK Laboratory Upgrades - \$5,000,000**

Upgrades lab spaces across campus including building systems, technology improvements, finishes, and safety improvements. Includes all related work to complete the project.

**UTK Parking & Roadway Improvements - \$500,000**

Improvements and repair of roadways, parking areas, curbs, gutters, and sidewalks; and improve site drainage by changing underground infrastructures as needed. Includes all related work to complete the project.

**UTK Volunteer Hall Fire Safety Upgrades - \$3,000,000**

Upgrades the fire alarm system in Volunteer Hall with a complete monitored system throughout the residence hall. Includes all related work to complete the project.



# THE UNIVERSITY OF TENNESSEE BOARD OF TRUSTEES

## AGENDA ITEM SUMMARY

Meeting Date: June 23, 2022

Committee: Finance and Administration

Item: **Capital Demolition Funding Requests, FY 2023-24**

Type: Action

Presenter(s): David L. Miller, Senior Vice President and Chief Financial Officer  
Austin Oakes, Assistant Vice President, Capital Projects

7

### **Background Information**

In accordance with Tennessee Higher Education Commission and State Department of Finance and Administration guidelines, the administration has developed a schedule of capital demolition funding requests. The schedule for FY 2023-24 follows this summary and reflects \$4,596,000 in requested state funding for the capital demolition projects.

### **Committee Action**

The Committee Chair will call for a motion to recommend adoption of the following Resolution by the Board of Trustees.

**Resolved:**

**The Board of Trustees:**

1. Approves the schedule of Capital Demolition Funding Requests for FY 2023-24 and authorizes the administration to submit the schedule to state government, a copy of which shall be attached to this Resolution after adoption;
2. Authorizes the administration to enter into contracts for design and construction of capital outlay projects funded for FY 2023-24 within available funds; and
3. Approves the granting of any easements, licenses, disposals of utilities, rights of entry, and rights of way necessary for any capital outlay projects funded for FY 2023-24.

- 4. The proper officers of the University be and hereby are authorized to take any and all such actions as may be required or which they may deem necessary or appropriate in order to accomplish the foregoing.**
- 5. Authorizes the President to reprioritize the FY 2023-24 project requests as a result of changes in direction from state leadership.**

The University of Tennessee  
**FY 2023-2024 Demolition Project Requests**  
*(Not included in Outlay Requests)*

	<b>AMOUNT</b>
UTC Doctors Building	\$ 1,525,000
UTK Hotel Building - Concord	\$ 526,000
UTK Water Treatment Plant	\$ 1,545,000
UTM Grove Apartments	\$ 1,000,000
<b>Totals</b>	<b>\$ 4,596,000</b>

7

## Demolition Projects

### **UTC Doctors Building - \$1,525,000**

Demolition of the Doctors Building and the two-story Parking Deck located on the same property. Includes all related work to complete the project.

### **UTK Hotel Building - Concord - \$526,000**

Demolish the Concord Campus Hotel Building including the crossover walkway to the adjacent building. Includes abatement, site cleanup, utility capping, stormwater compliance, and all related work to complete the project.

### **UTK Water Treatment Plant - \$1,545,000**

Demolish the Water Treatment Plant including abatement, site cleanup, utility capping, stormwater compliance, and all related work to complete the project.

### **UTM Grove Apartments - \$1,000,000**

Demolition of the remaining Grove Apartments. Includes all related work to complete the project.



# THE UNIVERSITY OF TENNESSEE BOARD OF TRUSTEES

---

## AGENDA ITEM SUMMARY

Meeting Date: June 23, 2022

Committee: Finance and Administration

Item: **Redefining the Future of Neyland Stadium (UTK)**

Type: Action

Presenter(s): David L. Miller, Senior Vice President and Chief Financial Officer  
Ryan Alpert, Deputy Athletics Director/Chief Operating Officer, UTK

8

### **Background Information**

In 2017, the Board of Trustees approved a resolution for significant renovations to Neyland Stadium. At this time, the administrative leadership of Tennessee Athletics is requesting an overall increase in project scope based on a detailed review of the project status and the identification of new strategic priorities as further outlined in the attached document.

Based on the architect and construction manager's recommendation, the University is requesting Board approval to adjust the project scope and increase the Phase I budget to \$288,000,000. The University is also seeking to restructure the existing financing plan for the project, including the Tennessee State School Bond Authority School Bonds ("TSSBA Bonds") associated with the project, so that the total funding of the \$288,000,000 is comprised of: \$232,600,000 TSSBA Bonds (anticipated to be approximately \$99,500,000 in 10-year bonds and \$133,100,000 in 30-year bonds), \$11,600,000 Plant Funds (Athletics), and \$43,800,000 Gifts. The funding model Athletics is implementing creates new revenue streams built to support the overall project costs.

### **Committee Action**

The Committee Chair will call for a motion to recommend that the Board of Trustees approve the Resolution set forth below.

#### **Resolved:**

**The Board of Trustees hereby authorizes the University administration to: (i) adjust the project scope of the Neyland Stadium Renovations (Phase I) project, (ii) increase the project budget to \$288 million, and (iii) seek to increase and adjust the debt funding for the project to \$232.6 million, as set forth in the meeting materials presented to the Committee and subject to the University receiving all required state government approvals.**

**Further, the proper officers of the University are hereby authorized to take any and all such actions as may be required or which they may deem necessary or appropriate in order to accomplish the foregoing.**



## Redefining the Future | Neyland Stadium Renovations

The University of Tennessee Board of Trustees approved a resolution for significant renovations to Neyland Stadium in 2017 in the amount of \$180 million. At this time, the administrative leadership of Tennessee Athletics is requesting an overall increase in project scope based on a detailed review of the project status and the identification of new strategic priorities. Further justification for an increase in the project budget is directly attributed to annual inflationary increases in labor, materials and other construction costs—particularly recognized over the last 12-18 months.

The vision for the Neyland Stadium renovations is to deliver an unparalleled experience for the UT community through impactful and resourceful modifications. The revised project scope requires a total budget increase of \$108 million, resulting in an overall total project budget of \$288 million, which will be fully funded by the department’s updated stadium financial plan. The financial plan demonstrates the department’s ability to fund a list of retained scope from the 2017 approved project, in addition to the additional scope outlined below.

The proposed Neyland Stadium renovations is a monumental and transformational project for the UT campus community, the Knoxville area and state of Tennessee. The resulting improvements align with Tennessee Athletics’ stated goals of modernizing the fan and visitor experience through enhanced amenities and diversified seating options, improving fan safety and security and aligning stadium features and aesthetics with campus architectural standards. A critical remaining element in the plan is major and necessary upgrades to the south side and perimeter of the stadium, including the widening of concourses, construction of expanded gates and entryways and provision of additional restrooms and concessions areas. The delivery of this primary component will dramatically improve fan comfort and safety, reduce wait times and allow for more food and beverage offerings. The project will continue ongoing renovations with scope completions for the Fall 2022 football season and provide annual deliverables through an anticipated project completion date of Fall 2026.

Of note, Tennessee Athletics is strategically aligning many capital project priorities with programmatic decisions that generate incremental revenue. The elected scope adjustments to the renovations plan directly correlate to Tennessee Athletics’ capital project funding philosophy, which places an emphasis on the following objectives:

1. Prioritize fan interest, engagement, and experience
2. Deliver optimal return on investment through capitalizing on incremental revenue streams
3. Protect existing and future non-facility-generated operating revenues



The various project scope adjustments from the current plan (\$180 million) to the revised plan (\$288 million) are as follows:

**New/Updated Scope:**

- Stadium Wi-Fi – build stadium-wide Wi-Fi network for fan wireless connectivity
- V-O-L-S letters – add two sets of LED back-panel displays to reintroduce a traditional stadium feature
- Founders Suites – add spacious and elegant private suites and lounge
- Restrooms under Gate 11 ramp – provide restrooms for highly trafficked entrance and hospitality area
- Upper north plaza area activation - add food and beverage services and new tiered seating
- Lower west premium club – add a 12,000 sq/ft indoor club space under the new chairback seating deck
- Skybox renovations – update skyboxes, including common spaces, and add operable windows
- Southwest and southeast entries - expand plaza entries and extend exterior concourse zones
- Brick cladding for vomitories and Gate 11 ramp – create cohesive architectural style

**Retained Phase I Scope:**

- South concourse 1 expansion (including new and additional bathrooms and concessions)
- Kitchen, commissary and loading dock
- South concourse 2 chairback seats
- LED ribbon board replacement
- New state-of-the-art sound system
- North videoboard and plaza area
- West lower bowl chairback seating

**Removed/Held Phase I Scope for Future Evaluation/Phases:**

- South concourse 3 expansion
- South concourse 2 chairback seats
- New vertical center ramp (remove ramps at Gates 10 and 11)
- Southwest and southeast prominent gate structures
- Outdoor patio and social gathering areas in southwest locations
- Checkerboard Lounge and media relocation







# THE UNIVERSITY OF TENNESSEE BOARD OF TRUSTEES

---

## AGENDA ITEM SUMMARY

Meeting Date:	June 23, 2022
Committee:	Finance and Administration
Item:	<b><u>Master Plan (UTM)</u></b>
Type:	Action
Presenter(s):	David L. Miller, Senior Vice President and Chief Financial Officer Keith Carver, Chancellor UT Martin

9

### **Background Information**

With the approval of the State Building Commission, the University engaged DLR Group to develop a Campus Master Plan for UTM. A UTM Master Plan was last developed in 2010 with an update in 2015. The Tennessee Higher Education Commission requires a new campus master plan be completed at least once every ten years.

This Master Plan will support the implementation of UTM's strategic and academic plans and addresses the physical needs of the campus in the context of student retention and success, as well as statewide higher education goals and policies. The plan includes the following –

- Enrollment projections over the 10-year planning timeframe, driven primarily by new program initiatives.
- Space needs assessment to identify gaps and surpluses by space type.
- Need for new facilities and improvements to existing facilities, open space and circulation.
- Housing demand and student life and amenities needs.
- An implementation plan that includes short, mid, and long-term projects.

The Executive Summary provides additional information.

Upon approval by the Board of Trustees, the University will seek all required State approvals.

**Committee Action**

The Committee chair will call for a motion to approve the resolution as presented in the meeting materials.

**Resolved:**

**The Board of Trustees hereby approves the 2022 Campus Master Plan for UT Martin as presented in the meeting materials, which shall be attached to this Resolution following adoption.**



THE UNIVERSITY OF  
TENNESSEE

MARTIN MASTER PLAN



9



DLR Group

Final Presentation  
University of Tennessee Board of Trustees  
June 2022



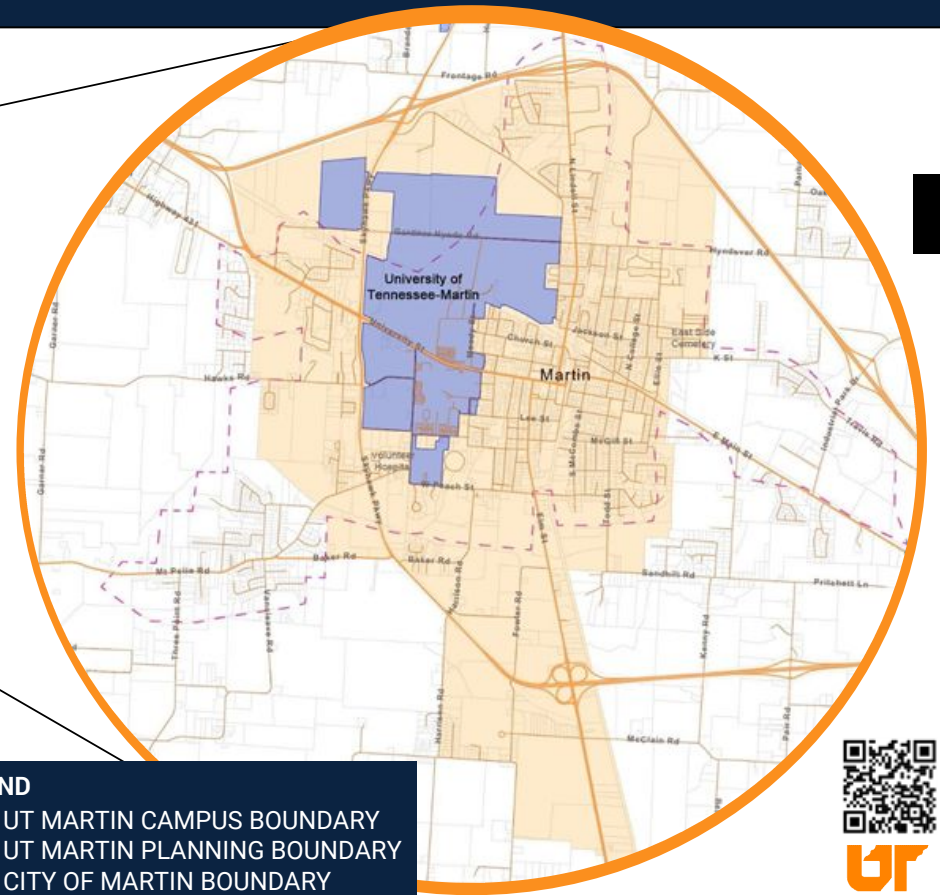
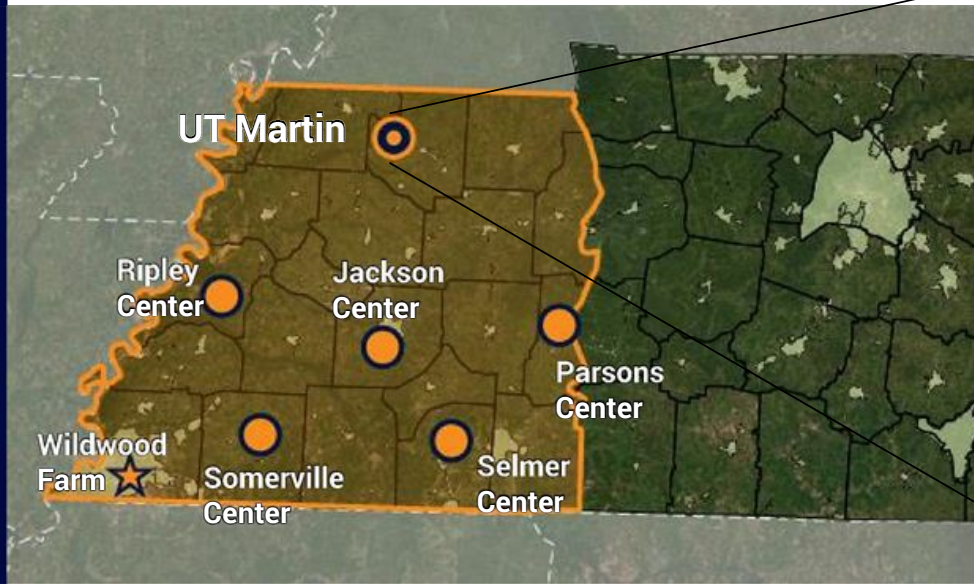
# MASTER PLAN THEMES

9

- **Student Success & Partnerships:** Promote student success, innovation, partnerships, and community enrichment
- **Highest & Best Use:** Focus on implementation and update strategies that address future needs within existing buildings and newly acquired parcels
- **Flexibility & Alignment:** Provide a flexible framework that aligns financial, physical, and academic resources
- **Vibrant Campus Community:** Integrate past planning, current campus feedback, and new visioning to build a vibrant campus community



# REGIONAL IMPACT + PLANNING BOUNDARY



9

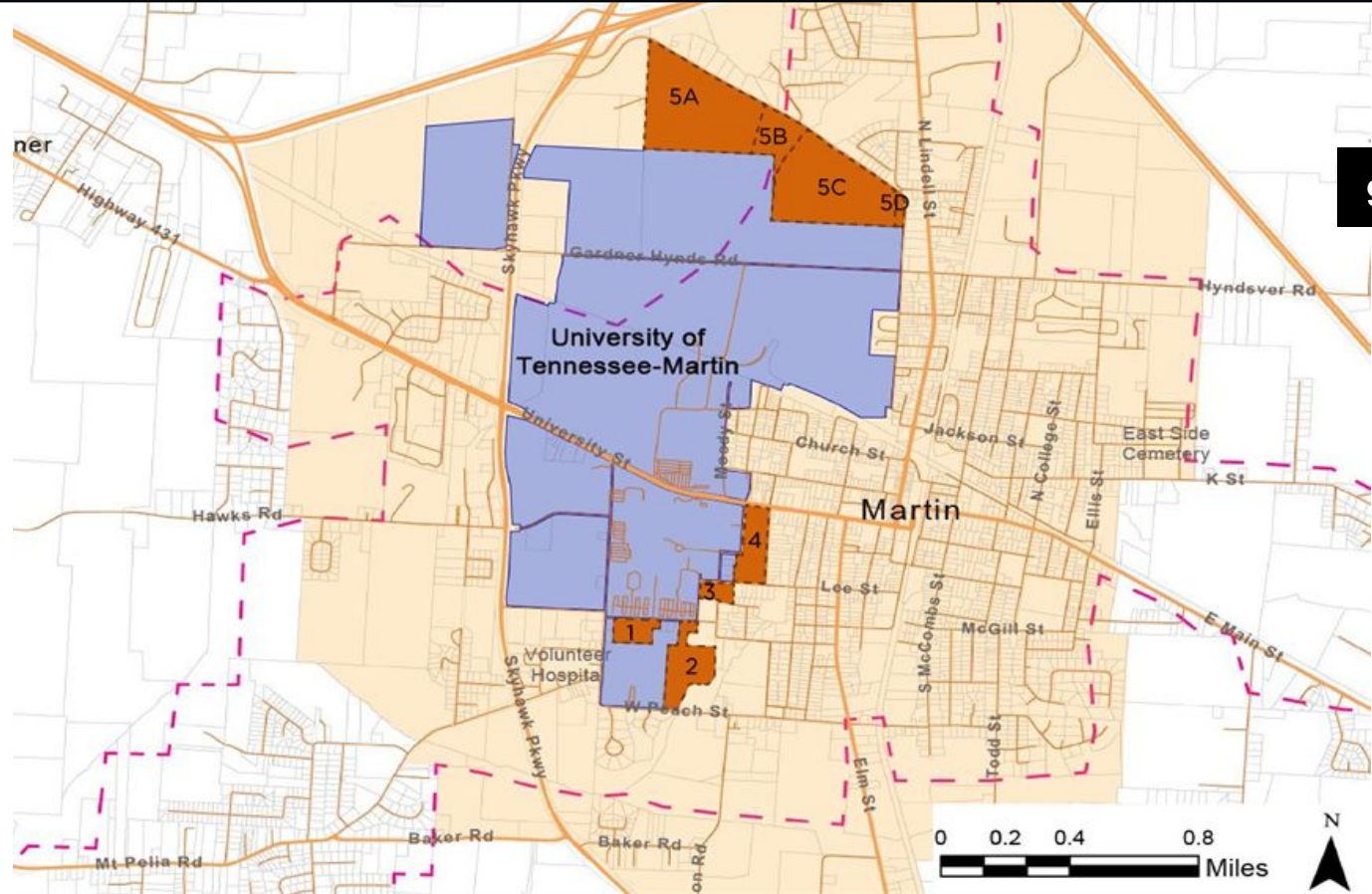


# LAND ACQUISITION

Similar to the 2015 Master Plan Refinement, **land acquisition of parcels 1, 2, 3 and 4** would allow for future building footprints, enhanced campus edges, and offer strategic locations for new and displaced parking. Acquiring **parcels 5 A-D** would support the University's Agriculture program well into the future.

## LEGEND

- UT MARTIN CAMPUS BOUNDARY
- UT MARTIN PLANNING BOUNDARY
- STRATEGIC LAND PARCELS
- - - CITY OF MARTIN BOUNDARY





# EXISTING FACILITY CONDITION

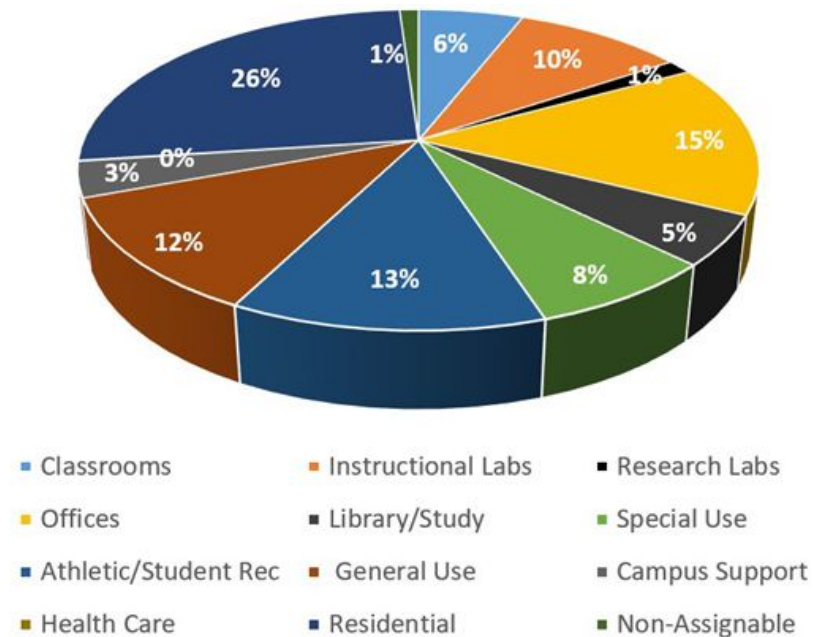
9



# SPACE ASSESSMENT

## Key Assumptions

- Existing space inventory validated
- THEC Space Guidelines used to determine space needs, supplemented by optional national standards
- Fall 2021 used as baseline - space model projects to 2031
- 21.6% aspirational on-ground enrollment growth projected - based on proposed programs and demographic trends by department. Assumes approx. 77 FTE, on average, added each year





# SPACE ASSESSMENT

## New Academic Program Initiatives

### College of Agriculture and Applied Sciences

- Family and Consumer Sciences
  - Food Science

### College of Business and Global Affairs

- MBA Human Resources
- Data Analytics

### College of Education, Health & Behavioral Sciences

- Behavioral Sciences
  - MS Criminal Justice
- Education Studies
  - MS Education Autism
- Health and Human Performance
  - Master of Sport Coaching and Performance

### College of Engineering and Natural Sciences

- Biological Sciences
  - Cellular/Molecular Biology
- Computer Science
  - Cybersecurity
- Engineering
  - Construction Management

### College of Humanities and Fine Arts

- Communications
  - Strategic Communication
- Music
  - Masters in Music Education



# SPACE NEEDS SUMMARY

## THEC Space Guidelines: Martin Campus

Space Use Type	Equivalent FICM	Existing Space	Current Need	Surplus (Deficit)	Projected Need	Surplus (Deficit)
Classrooms	1xx	94,911	51,414	43,497	71,934	22,977
Labs/Studios	210, 215	125,453	85,425	40,028	117,344	8,109
Open Labs	220, 225	29,042	17,925	11,117	22,825	6,217
Research	250, 255	22,706	26,378	(3,672)	46,720	(24,014)
Offices	3xx	236,036	132,164	103,872	130,098	105,938
Library	4xx	80,380	56,018	24,362	55,537	24,843
Physical Ed.	520, 523, 525	157,316	80,235	77,081	115,971	41,345
<b>Total</b>		<b>745,844</b>	<b>449,559</b>	<b>296,285</b>	<b>560,429</b>	<b>185,415</b>

All numbers are shown in assignable square feet

Projected needs assume that the following projects have been implemented: TEST Hub, Fine Arts Building addition, New College of Business Administration Building, Meat Processing Facility, Beef Cattle Teaching and Demonstration Facility



# SPACE NEEDS SUMMARY

## Additional Space Needs Analysis: Main Campus

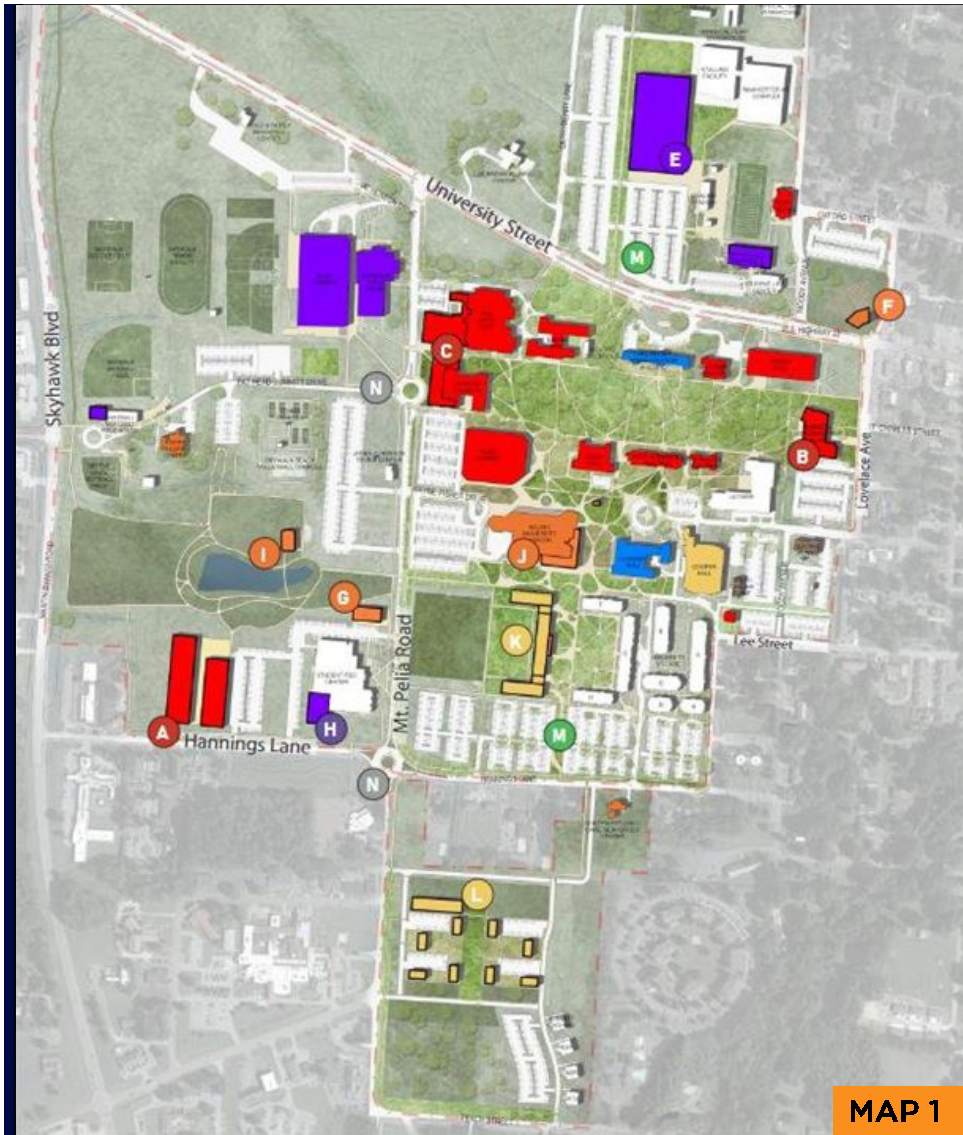
Space Use Type	Existing Space	Current Need	Surplus (Deficit)	Projected Need	Surplus (Deficit)
Special Use Facilities	128,619	131,464	(2,845)	150,579	(21,960)
Non-Athletic Gen. Use Space	7,297	7,297	0	353,136	(151,581)
Assembly Facilities	86,888	73,256	13,632	7,297	0
Exhibition Space	4,517	3,494	1,023	103,599	(16,711)
Food Facilities	27,979	27,841	138	4,252	265
Lounge Space	13,175	10,766	2,409	31,741	(3,762)
Merchandising Space	10,653	9,730	923	16,500	(3,325)
Recreation	11,827	11,827	0	11,500	(847)
Meeting Rooms	25,522	15,708	9,814	14,327	(2,500)
Support Facilities	59,169	69,162	(9,993)	23,191	2,331
Health Care Facilities	1,132	1,397	(265)	3,500	(2,368)
Residential Space	415,388	415,388	0	459,111	(43,723)

All numbers are shown in assignable square feet

Projected needs assume that the following projects have been implemented: TEST Hub, Fine Arts Building addition, New College of Business Administration Building, Meat Processing Facility, Beef Cattle Teaching and Demonstration Facility, and proposed demolished student housing facilities has been implemented



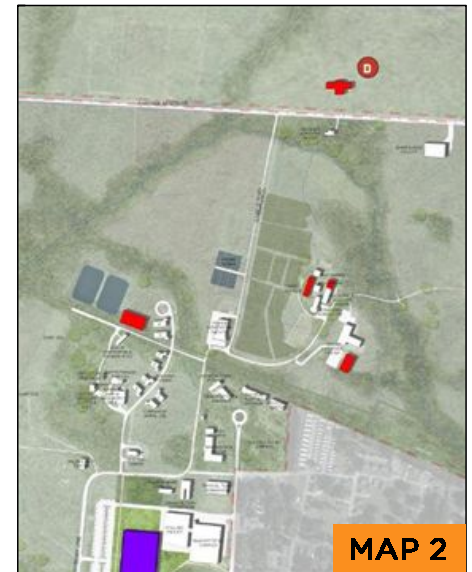
# 10-YEAR VISION PLAN



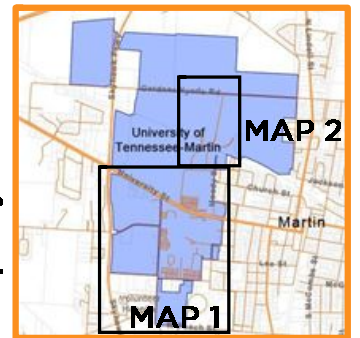
**MAP 1**

- 10- YR VISION LEGEND**
- Academic/Research
  - Athletics + Recreation
  - Administration
  - Housing
  - Student Services
  - Physical Plant
  - Property Line

- A TEST Hub
- B Business Administration Building
- C Fine Arts Renovation and Addition
- D Beef Cattle Facility
- E Indoor Practice Facility
- F Amphitheater
- G New Student Health & Counseling Center
- H Student Rec pool addition
- I Pacer Pond pavilion
- J University Center Addition
- K New Browning/Ellington housing
- L New University Courts housing
- M North/south pedestrian open space corridor
- N Roundabouts/traffic circles along Mt Pelia



**MAP 2**



Map Key

**MAP 1**

## PHASE 1 Proposed Projects

### DEMOLITION

- 1 Business Administration Building
- 2 Ellington Hall
- 3 Grove Apartments
- 4 University Courts Apartments (subphase 1)
- 5 Existing Batting Facility

### NEW CONSTRUCTION

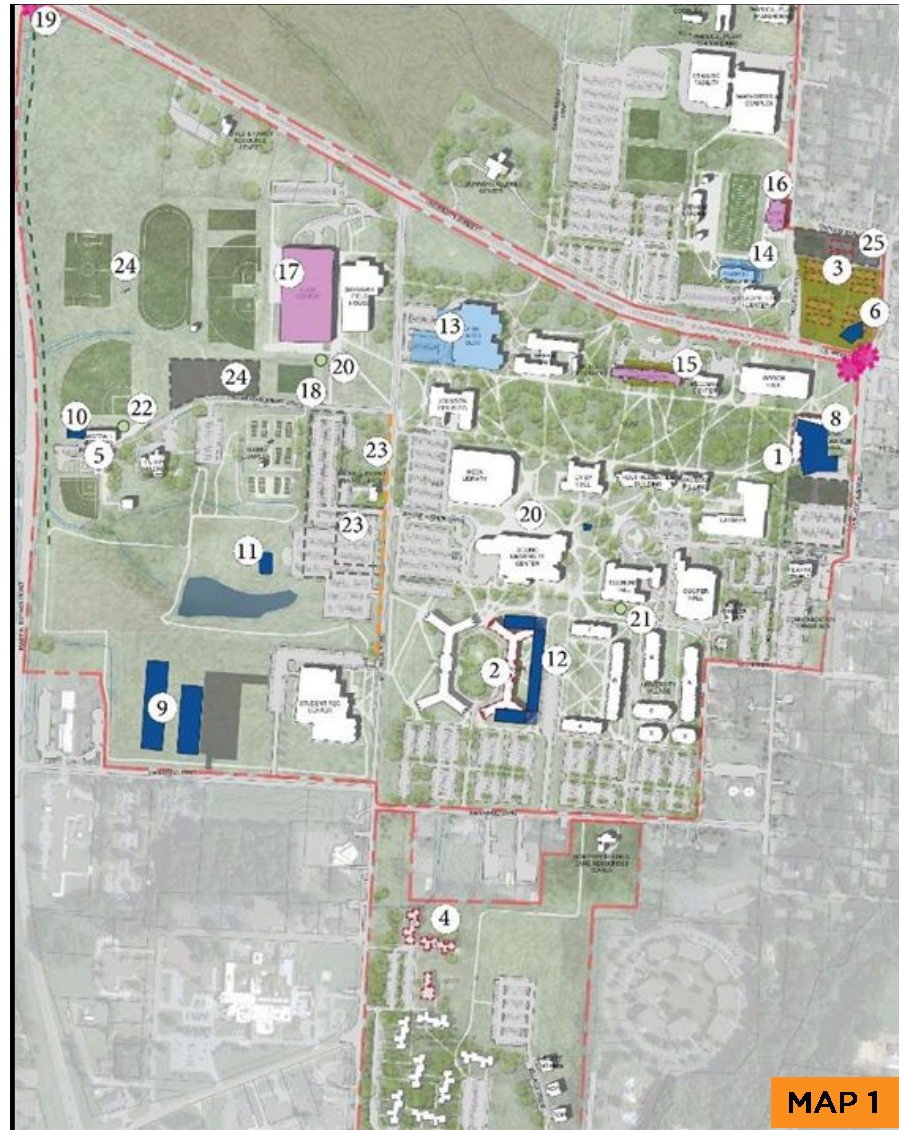
- 6 Outdoor amphitheater
- 7 Beef Cattle Teaching and Demonstration Facility
- 8 New Business Administration Building
- 9 Tennessee Entrepreneurship, Science, and Technology (TEST) Hub
- 10 Baseball Indoor Batting Facility
- 11 Pacer Pond Pavilion
- 12 Student Housing- Ellington Hall Replacement

### UPGRADE/ADDITION

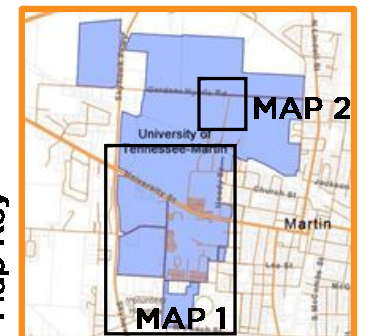
- 13 Fine Arts Renovation & Addition
- 14 Bob Carroll Football Building Renovation & Addition

### UPGRADE

- 15 Hall-Moody Administration Welcome Center Improvements
- 16 ROTC Building Upgrade
- 17 Elam Center Upgrade



## PHASE 1 (1-5 YEARS)



Map Key

## PHASE 2 Proposed Projects

### DEMOLITION

- 1 University Courts Apartments (subphase 2)
- 2 Browning Hall

### NEW CONSTRUCTION

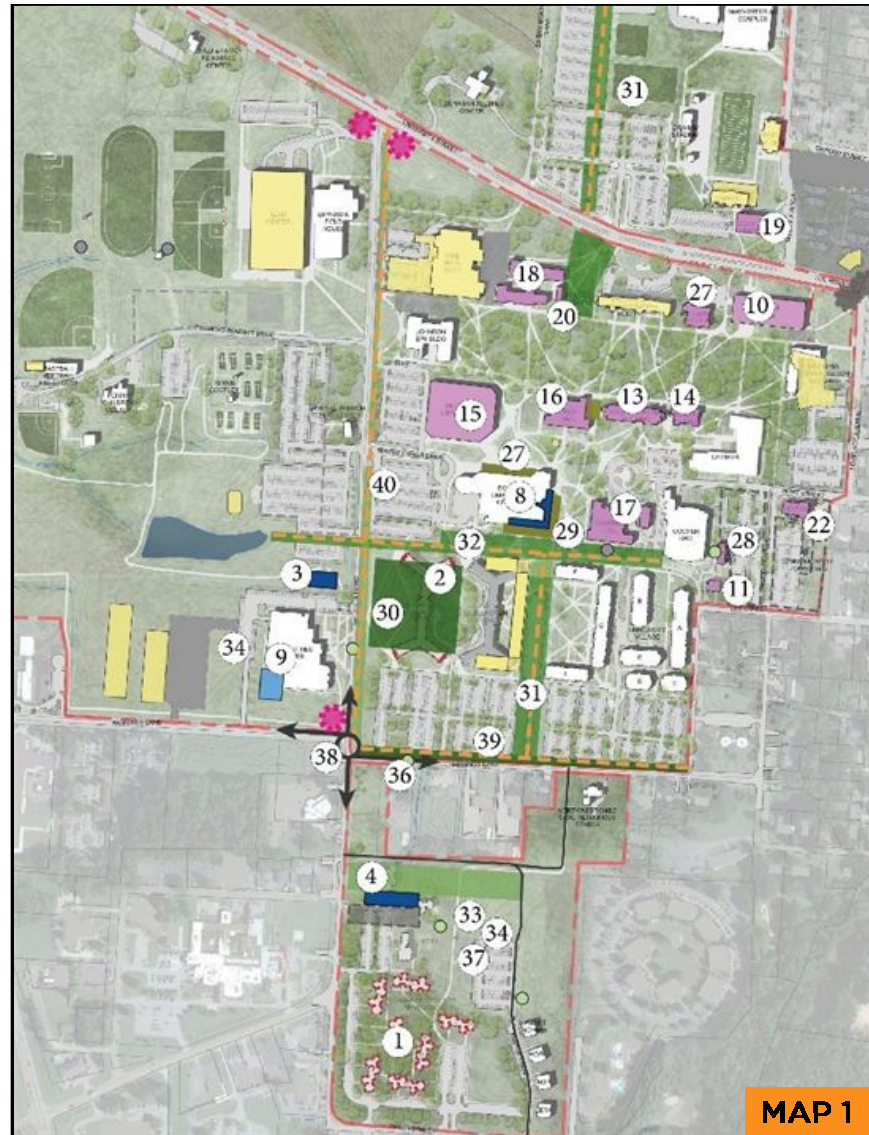
- 3 Student Health Center
- 4 Student Housing – apartment style – subphase 1 (replacement for University Courts Apts.)
- 5 Meat Processing Facility
- 6 Vet Health Tech Expansion
- 7 Student Activities Pavilion near Animal/Vet Science Facilities at Farm

### UPGRADE/ADDITION

- 8 University Center Addition
- 9 Student Recreation Center Pool Addition

### UPGRADE

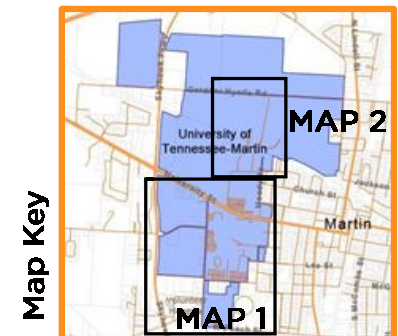
- 10 Gooch Hall Upgrades
- 11 Repurpose Student Health and Counseling Center to Interdisciplinary Research Center
- 12 Graves Stables Upgrades
- 13 Holt Humanities Building Upgrade
- 14 Sociology Building Upgrade
- 15 Meek Library Upgrades (A) & Dining Upgrade (B)
- 16 Crisp Hall Upgrade
- 17 Clement Hall Upgrade
- 18 Brehm Hall Upgrade
- 19 Student Life Center Upgrade
- 20 Biology Greenhouse Upgrade
- 21 Power Generation Facility Upgrade
- 22 Heating Plant Upgrade
- 23 Physical Plant Warehouse Upgrade
- 24 Physical Plant Storage Upgrade
- 25 Recycling Center Upgrade
- 26 Maintenance Complex (3) Upgrade
- 27 McCombs Center Upgrade
- 28 South Chiller Plant Upgrade



## PHASE 2 (6-10 YEARS)



9



Map Key

## PHASE 3 Proposed Projects

### NEW CONSTRUCTION

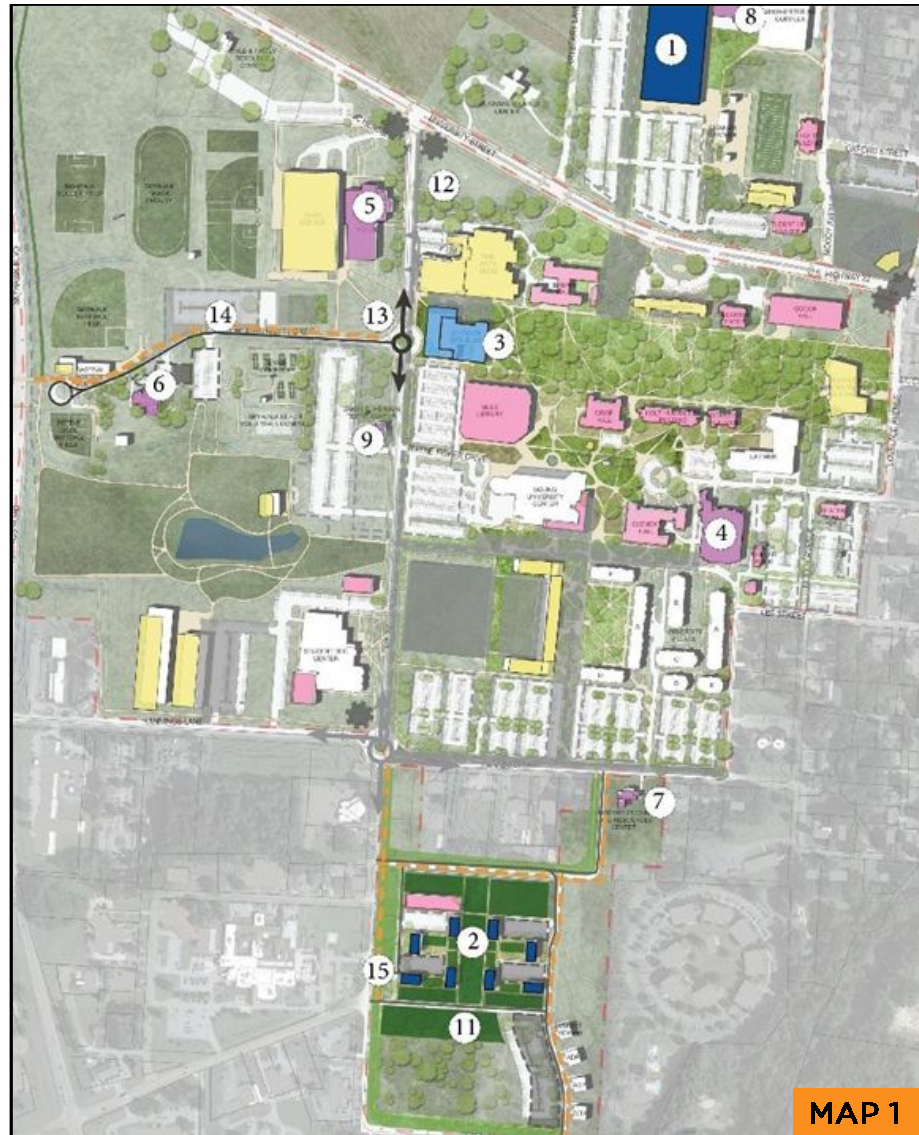
- 1 Indoor Athletic Practice Facility
- 2 Student Housing – townhome style – subphase 2  
(replacement for University Courts Apts.)

### UPGRADE/ADDITION

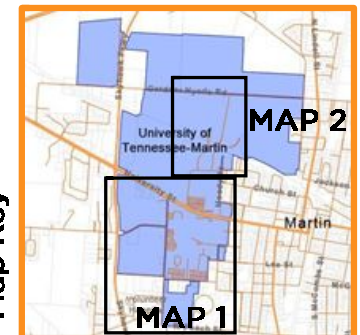
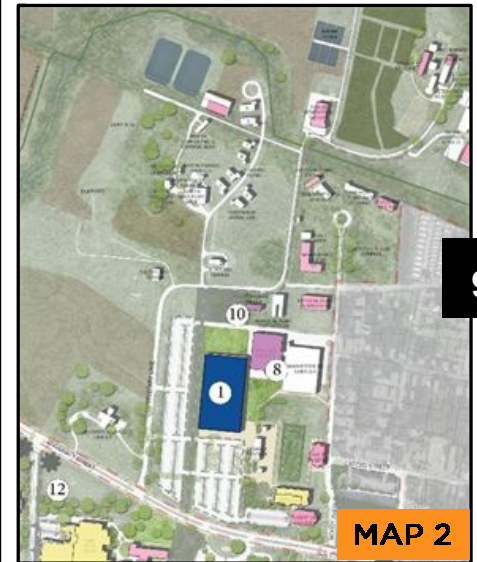
- 3 Johnson EPS Building New Addition & Upgrades

### UPGRADE

- 4 Cooper Hall Upgrade
- 5 Skyhawk Field House Upgrade
- 6 Margaret N. Perry Children’s Center Upgrades
- 7 NW Child Resource Center Upgrade
- 8 Ag Pavilion and Stalling Facility Upgrade
- 9 James C. Henson Tennis Center Upgrade
- 10 Plant Science Research Center Upgrade

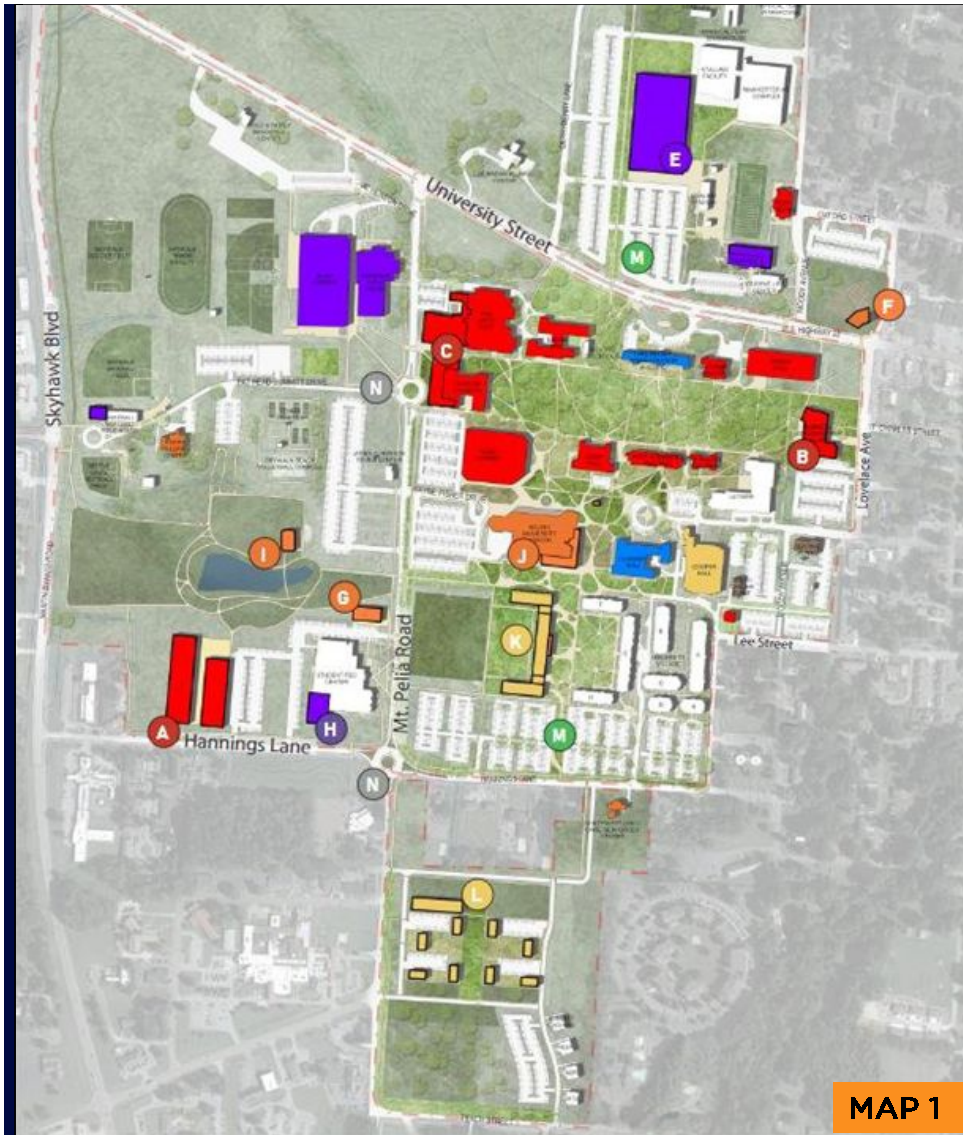


## PHASE 3 (10+ YEARS)



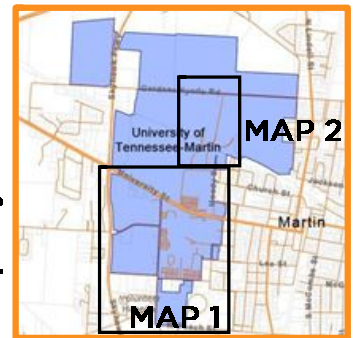
Map Key

# DISCUSSION



- 10- YR VISION LEGEND**
- Academic/Research
  - Athletics + Recreation
  - Administration
  - Housing
  - Student Services
  - Physical Plant
  - Property Line

- A** TEST Hub
- B** Business Administration Building
- C** Fine Arts Renovation and Addition
- D** Beef Cattle Facility
- E** Indoor Practice Facility
- F** Amphitheater
- G** New Student Health & Counseling Center
- H** Student Rec pool addition
- I** Pacer Pond pavilion
- J** University Center Addition
- K** New Browning/Ellington housing
- L** New University Courts housing
- M** North/south pedestrian open space corridor
- N** Roundabouts/traffic circles along Mt Pelia



Map Key







**MASTER  
PLAN**  
*EXECUTIVE SUMMARY*  
**2021 - 2031**



UT Martin 2021 Fall Commencement

## COME FLY WITH US!

The University of Tennessee at Martin is a regional campus of the University of Tennessee System where students experience high-quality academic programs, excellent facilities, and outstanding faculty members. The University serves students in multiple ways.

- Baccalaureate degrees, majors, concentrations, and options in more than 150 specialized fields.
- Academic majors in natural sciences, social sciences, humanities, education, business administration, engineering, and agriculture.
- Seven graduate degrees in agriculture and natural resources, family and consumer sciences, business administration, strategic communication, education, criminal justice, and sport coaching and performance.
- Hands-on learning experiences through internships and other real-world opportunities.
- Online programs offered through UT Martin Online, including the online Bachelor of Interdisciplinary Studies (BIS) Degree for working adults.
- Regional centers in Jackson, Parsons, Ripley, Selmer, and Somerville, plus dual-enrollment course offerings to Tennessee high school students.
- Leadership development and education through the University's WestStar Leadership Program.
- 58 academic and support buildings, including the new Latimer Engineering and Science Building that opens in the fall of 2022.
- NCAA Division I in both men's and women's athletics and a member of the Ohio Valley Conference.
- The only collegiate rodeo team in Tennessee.

The University of Tennessee at Martin is an incredible place to live, learn, and grow. Through academic excellence, dedication and vision, the University creates a special learning environment for our students. Every day is a great day to be a Skyhawk!

DR. KEITH S. CARVER JR. | **CHANCELLOR**

## MASTER PLAN GOALS AND THEMES

The Master Plan responds to the policy directions set by the University and the changing needs of the students and faculty in this post-pandemic educational environment. The Strategic Plan is used to guide this Master Plan.

Following The University of Tennessee at Martin's (UTM) Five-Year Strategic Plan for 2018-2023, the Master Plan focused on their core values and five key goals:

Core Values:

- Academic Program Excellence
- Student Experience and Success
- Inclusion
- Advocacy and Service

**Goal I:** Prepare graduates to be responsible, informed and engaged citizens in their workplaces and the larger community.

**Goal II:** Recruit, retain and graduate students prepared for careers, professions and life.

**Goal III:** Ensure a campus that is open, accessible and welcoming to all.

**Goal IV:** Promote strategic, sustainable and responsible stewardship of human, financial and capital resources in support of University goals and objectives.

**Goal V:** Improve the vitality and prosperity of West Tennessee and beyond and increase the visibility of UTM through service and advocacy.

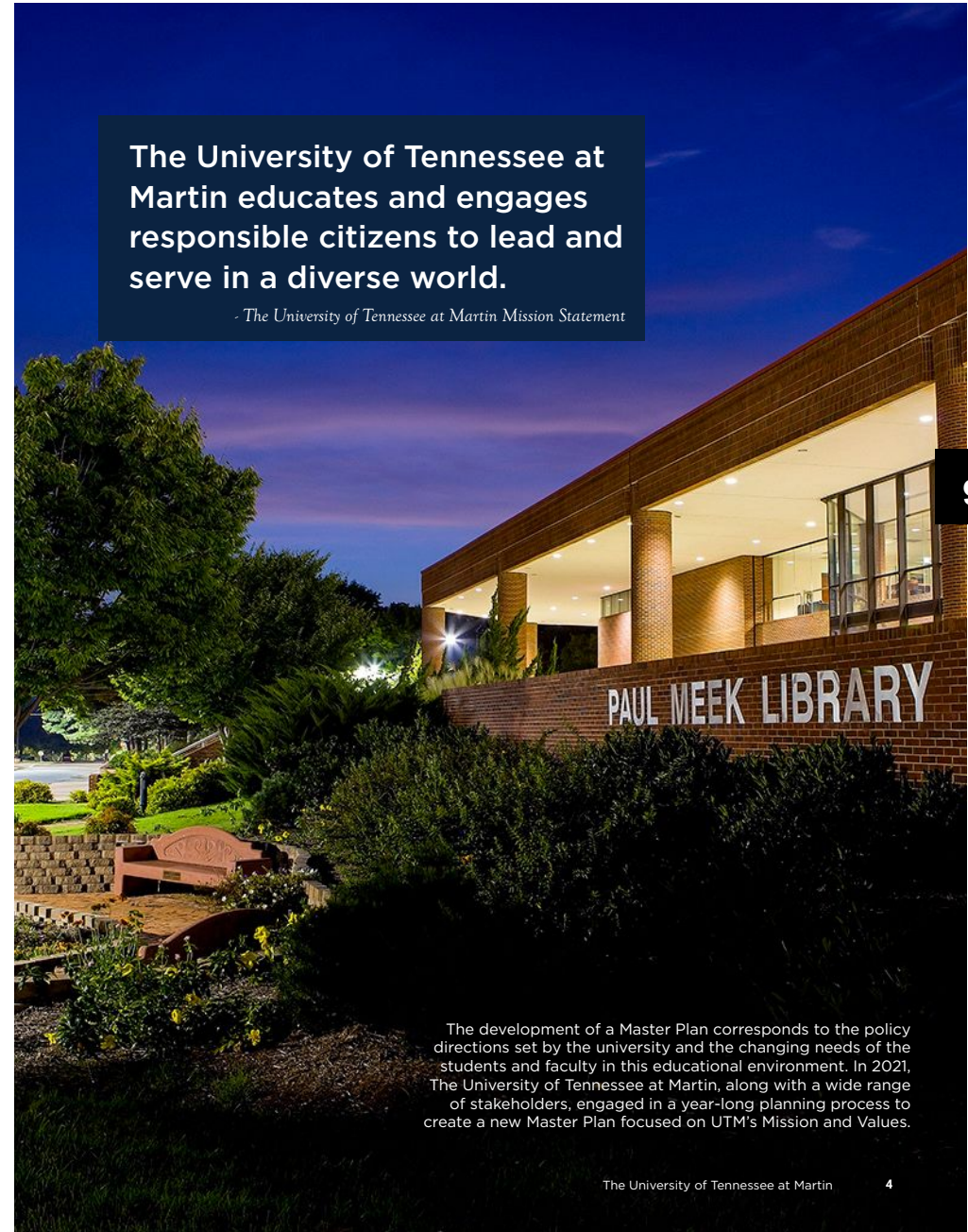
The University of Tennessee at Martin has implemented its Strategic Plan to recruit and retain students who will flourish in the high-quality undergraduate and graduate education programs offered. Recruitment efforts include attracting students from West Tennessee and beyond to encounter the UTM experience, including the vision of an engaged living-learning environment. Construction and renovations are underway to improve the existing facilities.

In addition, the UTM Master Plan serves as a blueprint for rational building expansions and site improvements that preserve and renew existing facilities and reinforce the positive aspects of the campus. The following overarching **goals of the 2010 Master Plan Update remain valid:**

- Define current and future facility needs, including renovations, expansions, and new buildings that enhance the quality of academic programs and support campus community life issues.
- Develop facilities to support UTM's mission of enhancing the educational, cultural, and economic life in the region and serving as a focal point for a range of programs and services.
- Provide an overall impression of quality in all aspects of the campus, allowing UTM to recruit and retain the highest-quality students and faculty.
- Provide a variety of options for housing to attract and maintain students while supporting and promoting a sense of community interaction on campus.

The University of Tennessee at Martin educates and engages responsible citizens to lead and serve in a diverse world.

*- The University of Tennessee at Martin Mission Statement*



The development of a Master Plan corresponds to the policy directions set by the university and the changing needs of the students and faculty in this educational environment. In 2021, The University of Tennessee at Martin, along with a wide range of stakeholders, engaged in a year-long planning process to create a new Master Plan focused on UTM's Mission and Values.

## MASTER PLAN GUIDELINES AND COMPONENTS

The Tennessee Higher Education Commission (THEC) coordinates and supports the efforts of higher education institutions in the State of Tennessee. THEC has established guidelines for master planning at the institution level. The guidelines outline the components that should be included within the plan. Overall, Master Plans should address physical needs in the context of student retention and success, as well as statewide higher education goals and policies. The THEC Guidelines Include Space Needs, Enrollment, Facilities Conditions, Site Considerations, Design Guidelines, Land Acquisition, Infrastructure, Student Services, Housing and Dining, Security, Athletics and Recreation, Implementation, and Capital Planning.

The Master Plan is consistent with UTM's current Strategic Plan and Academic Plan, linking together the master plan's identified goals in implementable physical form. The THEC Guidelines outlines several components that guide the campus plan through a variety of important quantitative and qualitative data.

UTM leadership and the planning team considered the guidelines and components throughout the planning process. The full report details each component according to THEC requirements.



## THEC COMPONENTS



### ENROLLMENT

ANALYSIS OF PREVIOUS 10 YEARS AND **5-10 YEAR PROJECTIONS** TO INFORM FUTURE SPACE NEEDS



### SPACE NEEDS

FULL SPACE INVENTORY AND ANALYSIS TO **IDENTIFY FUTURE NEEDS INCLUDING NEW AND REPLACEMENT BUILDINGS, ADDITIONS, AND REPURPOSING SPACE**



### FACILITIES CONDITION

FACILITY ASSESSMENT OF ALL CAMPUS BUILDINGS TO **IDENTIFY HIGH LEVEL SAFETY CONCERNS AND DETERMINE ACTIONS TO MAINTAIN AND UPGRADE**



### SITE CONSIDERATIONS

**LAND USE; MOBILITY, CIRCULATION AND PARKING; OPEN SPACE; PRECINCTS; COMMUNITY**



### DESIGN GUIDELINES

DEFINE MAJOR CAMPUS DESIGN OBJECTIVES FOR FUTURE DEVELOPMENT



### LAND ACQUISITION

IDENTIFY LAND ACQUISITION OR DISPOSAL AS JUSTIFIED BY PLANS



### INFRASTRUCTURE

CATALOG GENERAL CONDITIONS AND **COMPARE CURRENT DEMAND/CAPACITY TO FUTURE NEED**



### STUDENT LIFE /SERVICES

FULL INVENTORY AND DETERMINE **FUTURE QUALITATIVE AND QUANTITATIVE NEEDS**



### HOUSING & DINING

DETERMINED FUTURE QUALITATIVE/ QUANTITATIVE NEEDS FOR FACILITIES AND ALTERNATIVES FOR CAPACITY EXPANSIONS AND IMPROVEMENTS



### SECURITY

IDENTIFY BASIC SAFETY AND SECURITY NEEDS, PRIMARILY FOCUSED ON CAMPUS ACCESS TO BUILDINGS, RECREATION / ATHLETIC FIELDS, AND RELATED PUBLIC AREAS



### ATHLETICS & RECREATION

RECOMMENDED IMPROVEMENTS AND ALTERNATIVES TO ATHLETIC FACILITIES AND PROMOTING RECREATION AND STUDENT WELLBEING

## ENROLLMENT PROJECTIONS

This Master Plan projects an increase in on-ground student enrollment of 21.6% between Fall 2021 and Fall 2031 on the Main Campus, driven primarily by new program initiatives. The THEC Master Plan Guidelines require a comparison of current and prior Master Plan enrollment projections, but the 2010 Master Plan Update did not include any projections.

Future enrollment projections were developed based on enrollment data between 2016 and 2021, but without taking 2020 into account due to the effects of the COVID-19 pandemic. Enrollment projections were developed for each department and combined to create the overall total. For departments that experienced growth during the target years, a linear trend was used to project forward. For those departments that experienced a decrease in enrollment, a logarithmic trend line was used to moderate the decline.

Below shows university-wide enrollment (Table 1) as well as the enrollment on the Main Campus (Table 2). For the purposes of enrollment projections and space calculations, only the on-ground enrollment on the Main Campus was considered, but the full enrollment numbers are provided here for context.

Table 1: The University of Tennessee at Martin Total Historical FTE Enrollment

STUDENT ENROLLMENT	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
TOTAL	6,993	6,750	6,541	6,275	6,001	5,667	5,717	5,581	5,645	5,605	5,185

Table 2: Main Campus Historical FTE Enrollment

2016-2019 & 2021 were used to determine enrollment projections

STUDENT ENROLLMENT	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020 (1)	2021
ON-GROUND (FTE)	5,719	5,692	5,459	5,182	4,850	4,438	4,420	4,233	4,193	1,562	3,585
ONLINE (FTE)	453	464	497	497	563	615	723	786	828	3,469	1,142
TOTAL (FTE)	6,172	6,155	5,955	5,679	5,414	5,053	5,142	5,019	5,021	5,031	4,727

(1) Fall 2020 is shown here for information purposes only. Because this year was an anomaly due to the pandemic the on ground/online mix is skewed and has been excluded from the enrollment projection trend analysis.

The following table shows enrollment projections by college for the Main Campus. These represent the sum of individual department enrollment projections and reflect the overall combined growth rate of 21.6%. The 21.6% enrollment growth is aspirational on-ground enrollment growth projected and based on proposed programs and demographics trends by department. Assumes approximately 77 FTE, on average, added each year.

Table 3: Summary of Projected Enrollment by College - Main Campus

COLLEGE	ON - GROUND FTE - 2021	PROJECTED ON - GROUND FTE - 2031	DIFFERENCE	PERCENT DIFFERENCE
COLLEGE OF AGRICULTURE AND APPLIED SCIENCES	598	872	274	45.8%
COLLEGE OF BUSINESS AND GLOBAL AFFAIRS	424	486	62	14.6%
COLLEGE OF EDUCATION, HEALTH & BEHAVIORAL SCIENCES	742	724	-18	-2.4%
COLLEGE OF ENGINEERING AND NATURAL SCIENCES	862	1,239	377	43.7%
COLLEGE OF HUMANITIES AND FINE ARTS	807	893	86	10.6%
GENERAL STUDIES	152	147	-5	-3.29%
TOTALS MAIN CAMPUS	3,585	4,361	776	21.6%

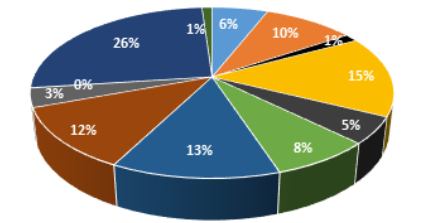
## SPACE NEEDS ASSESSMENT

### EXISTING SPACE

An existing space inventory of the Main Campus was collected and validated as part of the planning process and totals 1.59 million assignable square feet. Room use, seating capacity, and departmental assignment were verified during the data collection phase.

Table 4: Summary of Existing Space

SPACE TYPE	ASF	% of ASF
CLASSROOMS	94,911	6%
INSTRUCTIONAL LABS	154,495	10%
RESEARCH LABS	22,706	1%
OFFICES	245,220	15%
LIBRARY / STUDY	80,380	5%
SPECIAL USE	121,432	8%
ATHLETIC / STUDENT REC.	201,555	13%
GENERAL USE	187,858	12%
CAMPUS SUPPORT	57,172	4%
HEALTH CARE	1,132	0%
RESIDENTIAL	415,388	26%
NON-ASSIGNABLE	17,208	1%
<b>EXISTING SPACE</b>	<b>1,599,457</b>	<b>100%</b>



- Classrooms
- Instructional Labs
- Research Labs
- Offices
- Library/Study
- Special Use
- Athletic/Student Rec
- General Use
- Campus Support
- Health Care
- Residential
- Non-Assignable

### PROJECTED SPACE NEEDS

The following table summarizes current (2021) and future (2031) needs on the Main Campus by space type according to the THEC Space Guidelines. Deficits (shown in red numbers) indicate a need for additional space.

Table 5: Projected Space Needs - THEC Model

SPACE CATEGORY	EQUIV FICM	EXISTING E & G ASSIGNABLE SQUARE FEET (ASF)	THEC SPACE NEEDS MODEL			
			CURRENT ASF NEED		PROJECTED ASF NEED	
			THEC MODEL MAIN CAMPUS	DIFFERENCE FROM EXISTING	THEC MODEL MAIN CAMPUS (1)	DIFFERENCE FROM EXISTING
I - CLASSROOMS	100	94,911	51,414	43,497	71,934	22,977
II - LAB / STUDIO	210, 215	125,453	85,425	40,028	117,344	8,109
III - OPEN LAB	220, 225	29,042	17,925	11,117	22,825	6,217
IV - RESEARCH	250, 255	22,706	26,378	(3,672)	46,720	(24,014)
V - OFFICE	300	236,036	132,164	103,872	130,098	105,938
VI - LIBRARY	400	80,380	56,018	24,362	55,537	24,843
VII - PHYSICAL EDUCATION	520, 523, 525	157,316	80,235	77,081	115,971	41,345
<b>TOTALS</b>		<b>745,844</b>	<b>449,559</b>	<b>296,285</b>	<b>560,429</b>	<b>185,415</b>

\*All numbers are shown in assignable square feet

Projected needs assume that proposed priority projects have been implemented: TEST Hub, Fine Arts Building Addition, New College of Business Administration Building, Meat Processing Facility, Beef Cattle Teaching and Demonstration Facility

**PROJECTED SPACE NEEDS: ADDITIONAL SPACE TYPES**

The following table summarizes current (2021) and future (2031) needs on the Main Campus for additional space types not included in the THEC Space Guidelines, assuming that the priority projects listed below are implemented. These numbers are based on the consultant's space model. Deficits (shown in red numbers) indicate a need for additional space.

Table 6. Additional Space Needs Analysis: Main Campus

SPACE USE TYPE	EXISTING SPACE	CURRENT NEED	SURPLUS (DEFICIT)	PROJECTED NEED	SURPLUS (DEFICIT)
SPECIAL USE FACILITIES	128,619	131,464	(2,845)	150,579	(21,960)
NON-ATHLETIC GEN. USE SPACE	7,297	7,297	0	353,136	(151,581)
ASSEMBLY FACILITIES	86,888	73,256	13,632	7,297	0
EXHIBITION SPACE	4,517	3,494	1,023	103,599	(16,711)
FOOD FACILITIES	27,979	27,841	138	4,252	265
LOUNGE SPACE	13,175	10,766	2,409	31,741	(3,762)
MERCHANDISING SPACE	10,653	9,730	923	16,500	(3,325)
RECREATION	11,827	11,827	0	11,500	(847)
MEETING ROOMS	25,522	15,708	9,814	14,327	(2,500)
SUPPORT FACILITIES	59,169	69,162	(9,993)	23,191	2,331
HEALTH CARE FACILITIES	1,132	1,397	(265)	3,500	(2,368)
RESIDENTIAL SPACE	415,388	415,388	0	459,111	(43,723)

\*All numbers are shown in assignable square feet

Projected needs assume that proposed priority projects have been implemented: TEST Hub, Fine Arts Building Addition, New College of Business Administration Building, Meat Processing Facility, Beef Cattle Teaching and Demonstration Facility, and proposed demolished student housing facilities have been implemented.

**PRIORITY PROJECTS INCLUDED IN SPACE PROJECTIONS**

Projected future space needs calculations assume that the following priority projects have been implemented by 2031.

- Fine Arts Addition
- Business Administration Building
- Tennessee Entrepreneurship, Science, and Technology (TEST) Hub
- Meat Processing Facility
- Beef Cattle Teaching and Demonstration Facility

**STUDENT LIFE ASSESSMENT**

As part of the Master Planning process, there was a planning and needs assessment for student life facilities that included four focus areas: student housing, dining, student centers, and student recreation and wellness facilities. The process included the review of existing facilities and operations, strategic visioning with the University's key stakeholders, student focus groups, needs assessment / programming, and facility concept development.

**STUDENT LIFE SPACE NEEDS**

The following specific space needs were identified related to student life based on conversations with the University.

- Boling University Center addition and dining expansion with North and South courtyard updates
- Phased Student Housing replacements and renovations
- Student Recreation Center's pool addition
- Kathleen and Tom Elam Center renovation (with indoor turf field addition)
- New Student Health & Counseling Center
- Pacer Pond Pavilion
- Outdoor Basketball Courts South of Elam Center
- Intramural and Club Sports Fields near Student Housing
- Gateway opportunity with Outdoor Amphitheater including seating and programmable space at the current Grove Apartments site



10-YEAR VISION PLAN

**FUTURE CAMPUS VISION**

The Master Plan development was based on listening to the needs of campus stakeholders, and an analysis of campus space needs and physical site conditions, with the intent to address each of the planning principles and planning objectives.

A major driver of the plan is the further development of **a campus where students and staff feel supported and inspired to be their best**. To achieve this, organization of the site plan is designed to support success within the themes developed during workshops:

- Connectivity and Accessibility
- Community
- Academic Success
- Facilities and Infrastructure
- Student Life and Amenities
- Open Space, Athletics, and Recreation

**VISION DEVELOPMENT**

The Master Plan reflects the total assumed need for a full build-out of which includes the Tennessee Entrepreneurship, Science, and Technology (TEST) Hub, College of Business and Global Affairs replacement facility, and the Fine Arts Addition, is divided into three areas: North Campus, University Street / UTM Gateway, and South Campus.

The following pages outline proposed categories of projects that include facilities, open space and circulation.

**BIG IDEAS THEMES**



**Connectivity + Accessibility**  
Integrate campus edges with the campus core to create a cohesive, well-connected pedestrian-friendly campus environment.



**Community**  
Create a sense of place for the campus and enhance the town and gown relationship with the surrounding community.



**Academic Success**  
Align the Master Plan with the Strategic Plan and Academic Plan / Integrate past plans and stakeholder engagement to deliver live/learn/work experiences as an anchor institution.



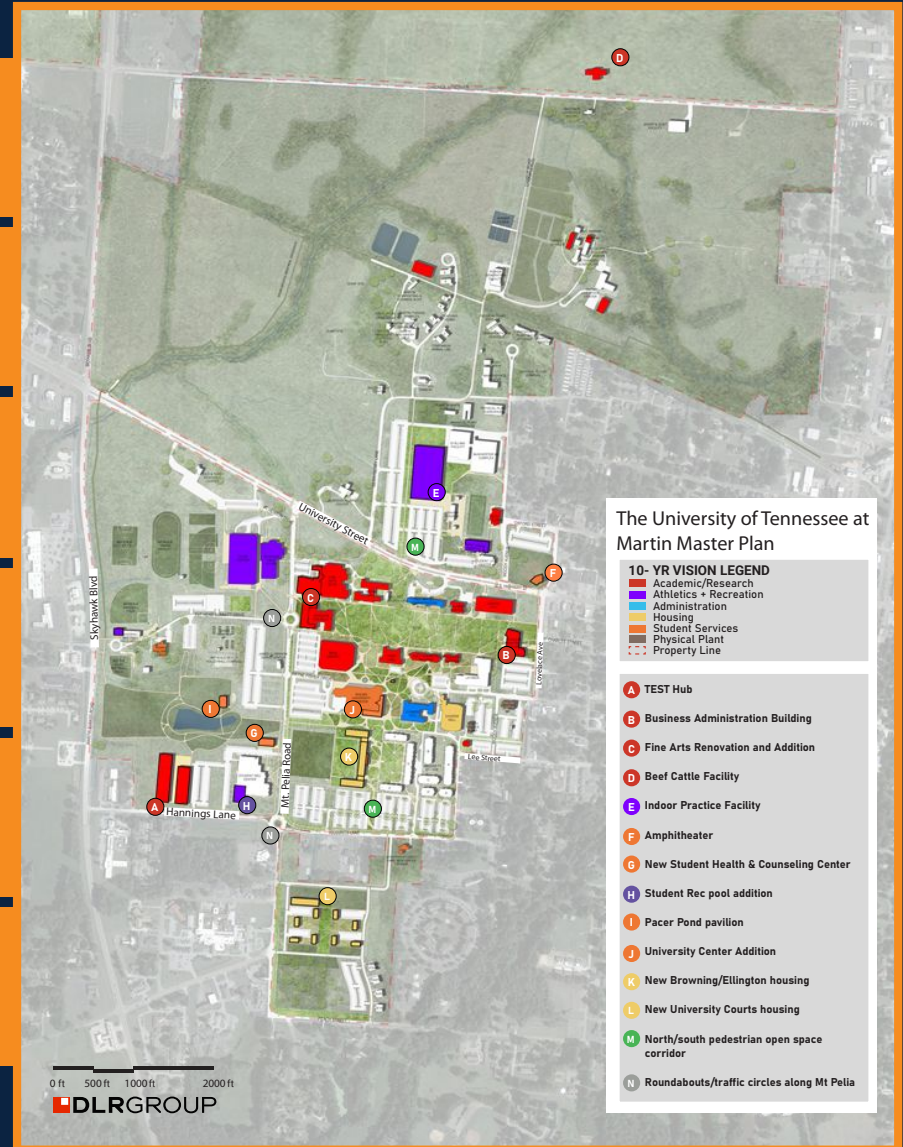
**Facilities + Infrastructure**  
Utilize and maintain current facilities on campus to their fullest capability and update infrastructure to sustain growth for years to come.



**Student Life and Amenities**  
Create a vibrant campus life and campus community through student-focused activities, programs, and amenities.



**Open Space, Athletics, and Recreation**  
Integrate campus core, the Quad, and green spaces, expand pedestrian realm and connect student life and activities, cohesion of campus pathways and connectors.

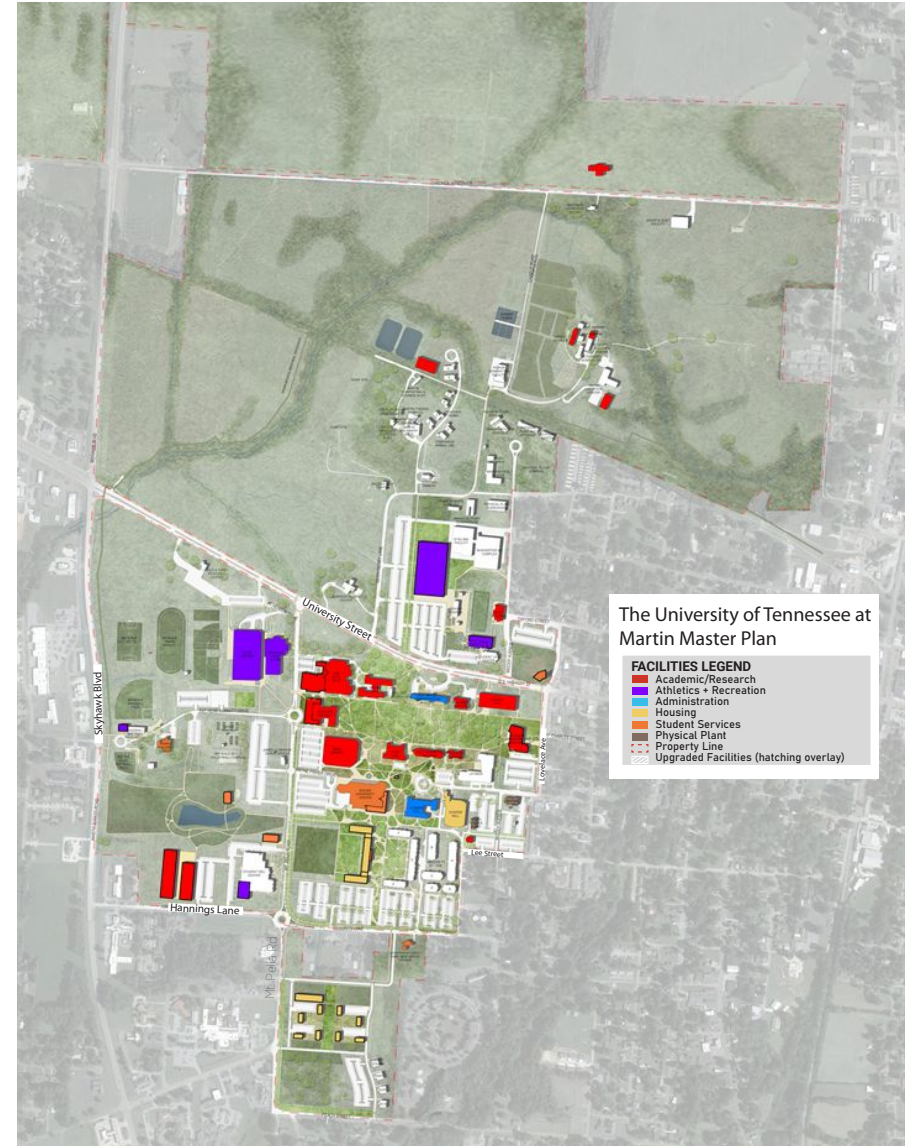




## FACILITIES IMPROVEMENTS

The built environment of the campus is instrumental in establishing a vibrant and welcoming campus experience, deeply rooted in a sense of place, and celebrating the unique Martin setting. This plan accommodates the need for increased development capacity necessary to meet the demands relative to academic instruction and student life. The increased capacity is distributed throughout campus, and areas of development are consistent with the goal, themes, and objectives of this Master Plan. The plan also builds upon the 2015 Master Plan Refinement.

An assessment of the existing built environment, with consideration of how this plan reflects and reinforces the underlying principles that support the campus identity and character, is included in the detailed report herein. The vision imagines **growth and development over time that will seamlessly integrate the densified campus areas into a built environment and open space framework reflecting an appropriately evolved yet cohesive campus character.** It also calls for a densified campus core that maintains an appropriate balance of building and open space, and of infrastructure and environment that are essential to the campus character.



**The University of Tennessee at Martin Master Plan**

**FACILITIES LEGEND**

- Academic/Research
- Athletics + Recreation
- Administration
- Housing
- Student Services
- Physical Plant
- Property Line
- Upgraded Facilities (hatching overlay)

Future Improvements - Facility Use

## OPEN SPACE IMPROVEMENTS

Open space is critical to the identity of the University of Tennessee at Martin Main Campus. The connectivity that the open space provides brings a sense of place to the campus users and facilities.

Historically, the campus has had a traditional quad area with collegiate character that is encompassed within the main academic core. However, this plan proposes **improvements and additional outdoor spaces of varied scale, character, and function to expand an open space framework for enhanced connectivity and activity.** New plazas and courtyard spaces between buildings help facilitate activity in the outdoor environment, while the new green space corridor connects the North and South of the campus seamlessly.

Open spaces share a cohesive and intuitive language emerging from new pedestrian ribbons, purposefully planned to extend from north to south and east to west. These corridors stitch together future development with new housing, central quads, agriculture facilities, and core academic facilities.

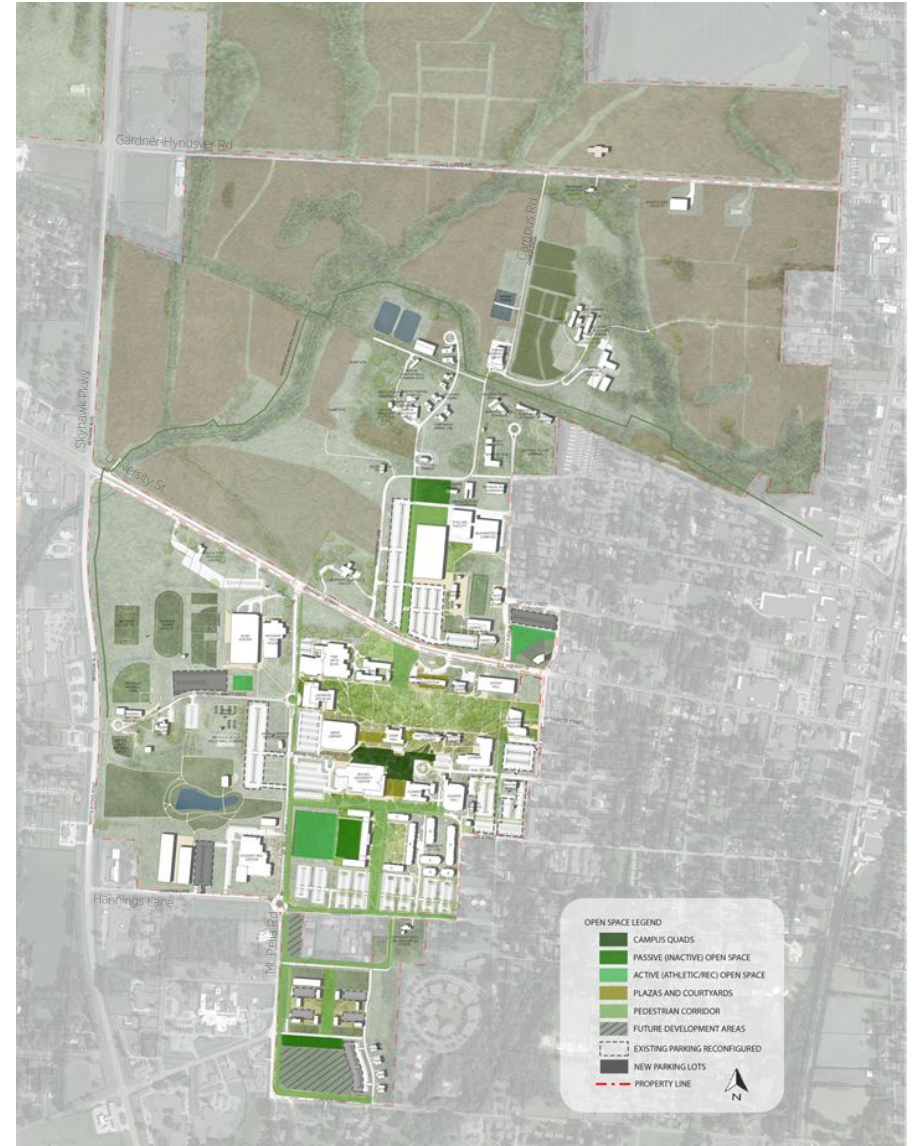
Open spaces at UTM vary in type, scale, size, use, and level of significance. Each space, along with enhanced streetscapes, forms part of a larger pedestrian circulation network and contributes to the overall perception of the campus.

Objectives that will guide improvements to create a positive physical space on campus, enhancing what is already available, include:

- Pedestrian circulation for north-south and east-west connection
- Enhanced student, staff, and faculty gathering spaces
- New intramural fields that promote student activity
- Streetscape improvements that allow safer paths through campus
- Accessibility for all

Projects anticipated to meet the objectives listed above include:

- Pacer Pond Pavilion
- Outdoor amphitheater space at current Grove Apartment site
- University Center northern and southern courtyard improvements
- Brian Brown Greenway campus trailhead and trail connection
- Administration Building north and southern courtyard improvements
- Park-like setting and future development site south of new student housing between Hannings Lane and West Peach Street
- Improved campus signage and wayfinding



Future Improvements - Open Space

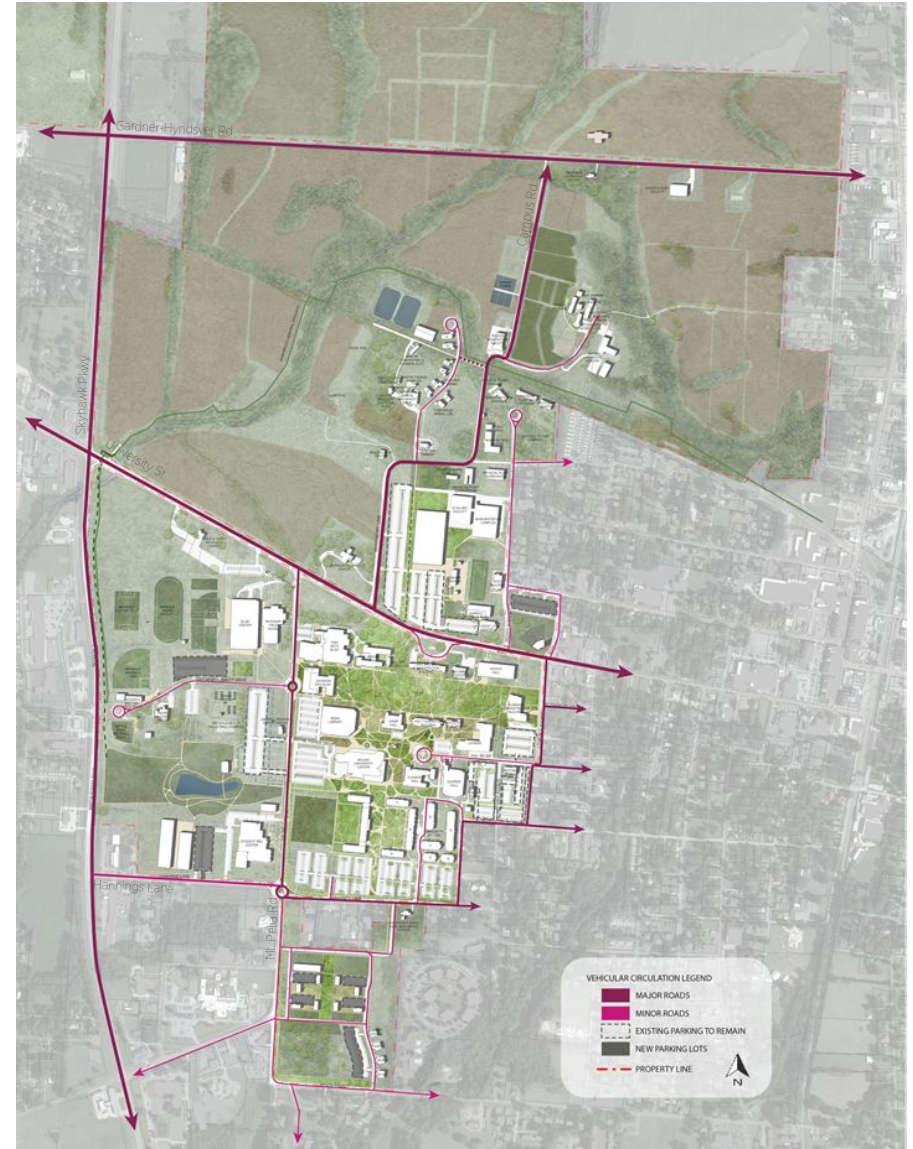
## CIRCULATION IMPROVEMENTS

The desire to develop and expand a pedestrian-dominant campus requires careful planning and placement of facilities to eliminate points of conflict between modes, ensuring safe and direct access for all. The physical setting of campus with University Street and Mount Pelia Road as dividing provides significant challenges for pedestrians negotiating the campus, but at the same time, provides an ideal opportunity to create long and visible connections across the campus.

The UTM main campus currently has major entry points at Skyhawk Parkway, University Street, and Hannings Lane. The current pedestrian and vehicular circulation have been reformatted in the new Master Plan, which aims to solve many of the pinch points on campus.

Where previously vehicular traffic took precedence on campus, the new plan also takes into account pedestrian infrastructure to support the cohesion of the campus. A major new element in the new plan includes two traffic circles on Mount Pelia Road with a goal to calm vehicular traffic and make pedestrians feel more at ease in their journey.

The Master Plan assesses each mode of travel, making recommendations for improvements that are mutually supportive and accommodate increased development. The result is a campus that emphasizes the pedestrian first, with ease of access to all parts of campus and a regional trail network.



Future Improvements - Circulation

## IMPLEMENTATION PLAN

Growth-oriented implementation begins as the near-term development plan identifies a potential sequence of projects assumed to be completed in the following phases, as funding becomes available. As it is impossible to predict actual phasing, with funding often unknown and program needs continually evolving, this study is seen as a "test" to ensure the plan is feasible. This provides a basis for developing assumptions around the bundling, sequencing, and enabling of specific projects in order to achieve the described goals, themes, and objectives of this plan.

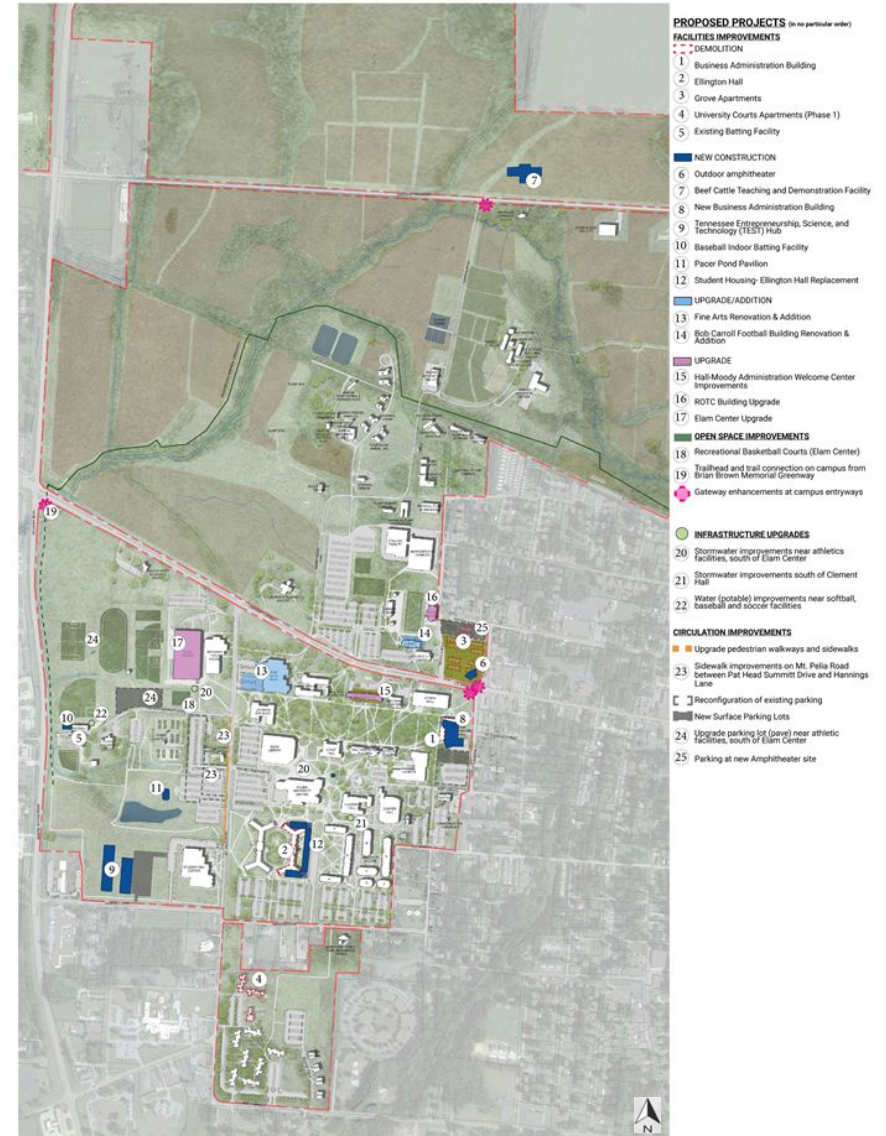
Land Acquisitions / Disposal: UTM is not considering any land acquisitions or disposal at the time of this plan.

### PHASE I - SHORT TERM (0-5 YEARS)

Type of Project	Project Recommendations	Key	Demolition GSF	Renovation GSF	New Construction GSF	Cost/SF	Budget	Source
Demolish	Demolish Existing Baseball Batting Facility	5	(2,224)					Gift funds
Demolish	Demolish Ellington Hall	2	(105,829)					Auxiliary and Bond
Demolish	Demolish Grove Apartments	3	(65,700)				\$1,500,000	State Appropriations and Plant Funds
Demolish	Demolish Business Building	1	(38,846)					Capital Maintenance / Capital Outlay Request
Demolish	Demolish University Courts Apartments (Bldg A, B and Laundry)	4	(31,400)					Auxiliary and Bond
New Construction	Tennessee Entrepreneurship, Science, and Technology (TEST) Hub	9			54,300		\$19,160,000	State Appropriations
New Construction	New Business Administration Building	8			62,688		\$50,000,000	Gift and Capital Outlay Request
New Construction	Beef Cattle Teaching and Demonstration Facility	7			8,333		\$5,000,000	Gift and Capital Outlay Request
New Construction	Baseball Indoor Batting Facility	10			4,700		\$622,000	Gift
New Construction	Pacer Pond Pavilion	11			6,000		TBD	
New Construction	Outdoor Amphitheater - programmed open space with seating	6			8,000			TBD
New Construction	Student Housing (replacement for Ellington Hall)	12			210,000			Auxiliary and Bond
New Construction (Upgrade/Addition)	Fine Arts Renovation & Addition	13		8,400	50,000		\$47,000,000	Gift and Capital Outlay Request
New Construction (Upgrade/Addition)	Bob Carroll Football Building Renovation & Addition	14		18,317	14,000		\$6,230,000	Gift
Upgrade	Baseball Track and Field Facility Upgrade	16					\$6,950,000	TBD
Upgrade	ROTC Building Upgrades	16		14,973		\$337	\$2,649,000	Capital Maintenance / Capital Outlay
Upgrade	Hall-Moody Administration Building Upgrade Welcome Center and Courtyard Addition	15		41,348				TBD
Upgrade	Kathleen & Tom Elam Center Upgrade (including indoor turf field conversion)	17		148,315		\$337	\$2,360,000	Capital Maintenance (mall glass), Lighting (plant funds), indoor turf field/closing pool (TBD)
Open Space Improvement	Gateway enhancements at corner of Skyhawk Blvd & University Street	*						Gift and plant funds
Open Space Improvement	Gateway enhancements at corner of University Street & Lovelace Ave	*						Gift and plant funds
Open Space Improvement	New recreational outdoor basketball courts near Elam Center	18						TBD
Open Space Improvement	Trailhead and trail connection to Brian Brown Memorial Greenway	19						TBD
Infrastructure Upgrades	Campus Fire Alarm Upgrades	20					\$1,850,000	Capital Maintenance / Capital Outlay
Infrastructure Upgrades	Stormwater improvements south of Clement Hall	21						Capital Maintenance / Capital Outlay
Infrastructure Upgrades	Stormwater improvements near athletics facilities, south of Elam Center	22						Capital Maintenance / Capital Outlay Request
Infrastructure Upgrades	Water (potable) improvements near softball, baseball and soccer facilities	23						TBD
Circulation Improvements	Sidewalk along west side of Mt. Pella Road between Pat Summit Dr and Student Rec Center entry	24						Partnership with City
Circulation Improvements	Pave parking lot near athletic facilities, south of current rec fields and track	25			200 stalls			Auxiliary
Circulation Improvements	Parking at new outdoor amphitheater site	26			124 stalls			Auxiliary

\*refer to symbol on Near Term Map

The list of projects above identifies priorities for near term capital improvements consistent with the timeline of this plan. In addition to the list above, the full report provides estimated project costs, priority ranking, and funding sources per project.



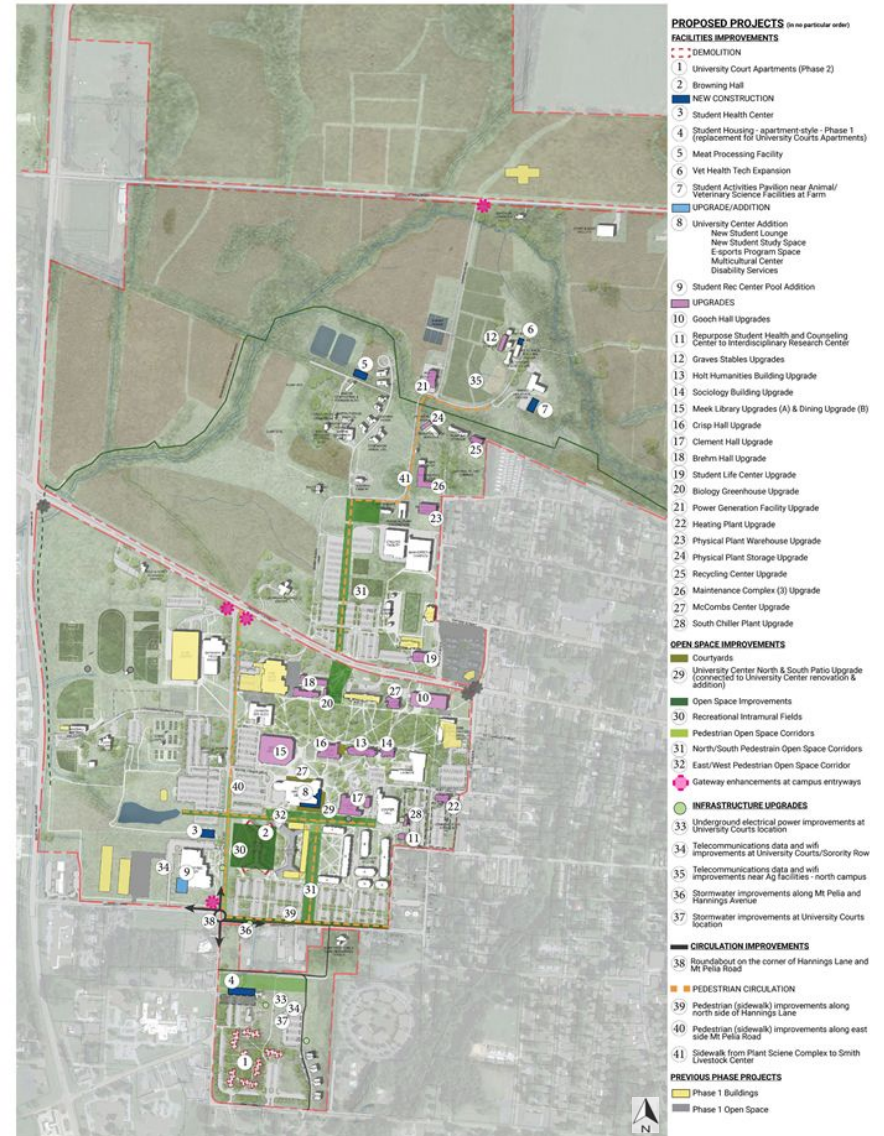
The Master Plan includes phased development and implementation planning that identifies projects assumed to be completed in the specified time frames as funding and functional needs allow. Anticipated development to be considered in six to ten years include:

**PHASE II - MID TERM (6-10 YEARS)**

Type of Project	Project Recommendations	Key	Demolition GSF	Renovation GSF	New Construction GSF	Cost/ SF	Budget	Source
Demolish	Demolish University Courts Apartments (C, D, E, F, G, H, L, J)	1	(105,600)					Auxiliary and Bond
Demolish	Demolish Browning Hall	2	(106,100)					Auxiliary and Bond
New Construction	New Student Health Center	3			8,700			Gift, Student Fees, Bond
New Construction	Meat Processing Facility	5			16,700			Gifts
New Construction	Vet Health Tech Expansion	6			3,000			TBD
New Construction	Student Housing - Phase I Apartments (replacement for University Courts Apartments)	4			62,500			Auxiliary and Bond
New Construction	Student Activities Pavilion near Animal/Veterinary Science Facilities at Farm	7			8,600			TBD
New Construction (Upgrade/Addition)	Boling University Center Addition (and building upgrade)	8		11,100	20,200	\$337	\$27,061,700	Gift
New Construction (Upgrade/Addition)	Student Rec Center Pool Addition	9			16,000			Student Fees, Bond
Upgrade	Repurpose Student Health & Counseling Center to Interdisciplinary Research Center	11		3,465		\$337		TBD
Upgrade	Gooch Hall Upgrade	10				\$226	\$575,000	TBD
Upgrade	Graves Stables Upgrade	12						TBD
Upgrade	Holt Humanities Building Upgrades	13				\$365	\$4,065,600	Capital Maintenance / Capital Outlay Request
Upgrade	Sociology Building Upgrades	14		8,300		\$337	\$4,600,000	Capital Maintenance / Capital Outlay Request
Upgrade	Meek Library Upgrades (and dining option)	15				\$337	\$25,308,500	Capital Maintenance / Capital Outlay Request
Upgrade	Meek Library Dining Upgrade	16		3,900				Auxiliary
Upgrade	Crisp Hall Upgrades	17				\$226		Capital Maintenance / Capital Outlay Request
Upgrade	Clement Hall Upgrade	18		45,000		\$220	\$9,000,000	Capital Maintenance / Capital Outlay Request
Upgrade	Brehm Hall Renovation	19				\$220	\$7,134,000	Capital Maintenance / Capital Outlay Request
Upgrade	Student Life and Leadership Center Upgrade	20						Capital Maintenance / Capital Outlay Request
Upgrade	Biology Greenhouse Upgrade	21				\$220	\$479,000	Capital Maintenance / Capital Outlay Request
Upgrade	McCombs Center Upgrade	29				\$337	\$5,350,000	Capital Maintenance / Capital Outlay Request
Upgrade	Power Generation Facility Upgrade	22				\$300	\$4,628,800	Revenue (TVA) and Plant Funds
Upgrade	Heating Plant Upgrade	23						Capital Maintenance / Capital Outlay Request
Upgrade	South Chiller Plant Upgrade	24						Capital Maintenance / Capital Outlay Request
Upgrade	Physical Plant Warehouse Upgrade	25						Capital Maintenance / Capital Outlay Request
Upgrade	Physical Plant Storage Upgrade	26						Capital Maintenance / Capital Outlay Request
Upgrade	Recycling Center Upgrade	27						Capital Maintenance / Capital Outlay Request
Upgrade	Maintenance Complex (3) Upgrade	28						Capital Maintenance / Capital Outlay Request
Open Space Improvement	New intramural recreational fields (Browning Hall demolish site)	29						TBD
Open Space Improvement	North/South pedestrian corridor - University St to Plant Science Complex	30						TBD
Open Space Improvement	North/South pedestrian corridor - Hannings Ln to University Center	30						TBD
Open Space Improvement	East/West pedestrian corridor - Mt Pella Rd to Cooper Hall	31						TBD
Open Space Improvement	Wayfinding enhancements - corner of Mt Pella Rd and Hannings Ave	+						Gift and Plant Funds
Open Space Improvement	Wayfinding enhancements - corner of Mt Pella Rd and University St	+						Gift and Plant Funds
Open Space Improvement	University Center north and south Courtyard Upgrade	28						TBD
Infrastructure Upgrades	Underground electrical power improvements at University Courts location	32						Capital Maintenance / Capital Outlay Request
Infrastructure Upgrades	Telecommunications data and wifi improvements at University Courts site	33						Auxiliary
Infrastructure Upgrades	Telecommunications data & wifi improvements near Ag facilities	35						TBD
Infrastructure Upgrades	Stormwater improvements along Mt Pella and Hannings Avenue	36						Capital Maintenance / Capital Outlay Request
Infrastructure Upgrades	Stormwater improvements at University Courts location	37						Capital Maintenance / Capital Outlay Request
Circulation Improvements	Roundabout on the corner of Hannings Lane and Mt Pella Road	38						Partnership with City
Circulation Improvements	Sidewalk along east side of Mt Pella Road	40						Partnership with City
Circulation Improvements	Sidewalk from Plant Science Complex to Smith Livestock Center	41						TBD
Circulation Improvements	Sidewalk along north side of Hannings Ln	39						Partnership with City

\*refer to symbol on Mid Term Map

The list of projects above identify priorities for mid term capital improvements consistent with the timeline of this plan. In addition to the list above, the full report provides estimated project costs, priority ranking, and funding sources per project.

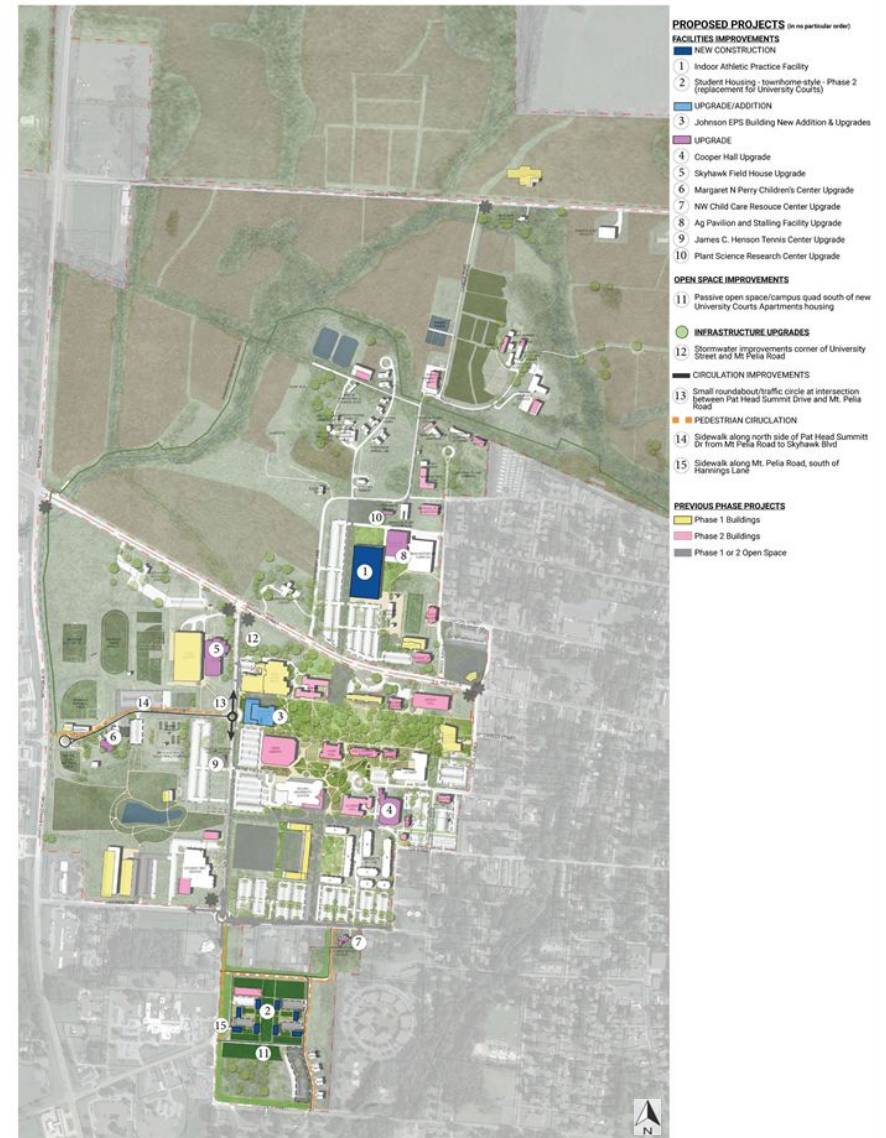


The Master Plan includes phased development and implementation planning that identifies projects assumed to be completed in the specified time frames as funding and functional needs allow. Anticipated development to be considered in ten years and beyond include:

**PHASE III - LONG TERM (10 + YEARS)**

Type of Project	Project Recommendations	Key	Demolition GSF	Renovation GSF	New Construction GSF	Cost/SF	Budget	Source
New Construction	Student Housing - Phase II Townhomes (replacement for University Courts)	2			6,400			Auxiliary and Bond
New Construction	Indoor Athletic Practice Facility	1			157,277			Gift
New Construction (Upgrade/Addition)	Johnson EPS Building New Addition & Upgrades	3		20,000	52,600	\$300		Gift
Upgrade	Cooper Hall Upgrade	4						Auxiliary
Upgrade	Skyhawk Field House Upgrade	5				\$337	\$10,633,500	Capital Maintenance / Capital Outlay Request
Upgrade	Margaret N. Perry Children's Center Upgrade	6				\$337	\$1,698,100	Capital Maintenance / Capital Outlay Request
Upgrade	NW Childcare Resource Center Upgrade	7						Capital Maintenance / Capital Outlay Request
Upgrade	Ag Pavilion and Stalling Facility Upgrade	8				\$60	\$8,828,500	Capital Maintenance / Capital Outlay Request
Upgrade	James C. Henson Tennis Center Upgrade	9						Gift
Upgrade	Plant Science Research Center Upgrade	10				\$337		Capital Maintenance / Capital Outlay Request
Upgrade	Kathleen & Tom Elam Center Upgrade (including pool to indoor turf field conversion)	10				\$337	\$31,510,500	Capital Maintenance (mall glass), Lighting (plant funds), indoor turf field/closing pool (TBD)
Open Space Improvement	Passive Open Space/Campus Quad south of new University Courts Apartments housing	11						TBD
Infrastructure Upgrades	Stormwater improvements corner of University Street and Mt. Pelia Road	12						Capital Maintenance / Capital Outlay Request
Circulation Improvements	Sidewalk on north side of Pat Head Summit Dr - Mt. Pelia Rd to Skyhawk Blvd	14						Auxiliary
Circulation Improvements	Small roundabout/traffic circle - Pat Head Summit Dr and Mt. Pelia Road	13						Partnership with City
Circulation Improvements	Sidewalk along Mt. Pelia Road, south of Hannings Lane	15						Partnership with City

The list of projects above identify priorities for long term capital improvements consistent with the timeline of this plan. In addition to the list above, the full report provides estimated project costs, priority ranking, and funding sources per project.



## MASTER PLAN COMMITTEES

### EXECUTIVE TEAM

**Dr. Keith Carver**, Chancellor  
**Amy Belew**, Chief Information Officer, Information Tech Services  
**Dr. Philip Cavalier**, Provost and Senior Vice Chancellor, Academic Affairs  
**Dr. Charley Deal**, Vice Chancellor, University Advancement  
**Edie Gibson**, Senior Advisor to the Chancellor  
**Bud Grimes**, Vice Chancellor, Office of University Relations  
**Tony Hopson**, UT Director of Capital Projects  
**Ann Taylor Joiner**, Associate General Counsel  
**Dr. Andy Lewter**, Vice Chancellor, Student Affairs  
**Dr. James Mantooth**, Executive Director, Office of Student Engagement  
**Dr. Marquis Orlando McCloud**, Chief Diversity and Inclusion Officer  
**Kurt McGuffin**, Vice Chancellor and Director of Athletics  
**Petra McPhearson**, Senior Vice Chancellor, Finance and Administration  
**Alisha Melton**, Interim Executive Director of Research, Outreach, and Economic Development  
**Austin Oakes**, UT Assistant Vice President, Capital Projects  
**Dr. Victoria Seng**, Associate Provost, Academic Affairs  
**Dr. Anderson Starling**, President of Faculty Senate

### WORKING GROUP

#### INTERNAL CORE TEAM

**Dr. Laura Foltz**, Special Assistant to the VC for Finance and Administration for Strategic Initiatives  
**Brad Burkett**, Interim Director, Physical Plant  
**Dana Hagan**, Coordinator III, Physical Plant  
**Tony Hopson**, UT Director of Capital Projects  
**Petra McPhearson**, Senior Vice Chancellor for Finance and Administration

#### REMAINING WORKING GROUP MEMBERS

**John Abel**, Assistant Vice Chancellor Student Affairs and Dean of Students  
**Erica Bell**, Director of Regional Centers and Online Programs  
**Danelle Fabianich**, Senior Associate Athletic Director and Senior Woman Administrator (SWA)  
**Adam Foster**, UT Specialist II, Capital Projects  
**Heather Kingery**, Manager, Office of Disability Services and UTM Testing Center  
**Andrew Larkins**, Employee Relations Council member, Student Services Coordinator, Academic Records  
**Rion McDonald**, Director of Institutional Research  
**Alisha Melton**, Interim Director, Research Grants and Contracts

## MASTER PLAN FOCUS GROUPS

### FACILITIES / PHYSICAL PLANT STAFF EXPERIENCE

**Petra McPhearson**, Senior Vice Chancellor, Finance and Administration  
**Amy Belew**, Chief Information Officer, Information Tech Services  
**Monte Belew**, Director, Public Safety  
**Brad Burkett**, Interim Director, Physical Plant Administration  
**Danelle Fabianich**, Assistant Athletic Director, Senior Woman Administrator  
**Adam Foster**, UT Specialist II, Capital Projects  
**Dana Hagan**, Physical Plant Administration  
**Tony Hopson**, UT Director of Capital Projects  
**Gina McClure**, Assistant Vice Chancellor, Student and Residential Life  
**Dr. Eric Pelren**, Professor, Department of Agriculture and Geosciences, Interested in Sustainability  
**Holly Rowan**, Environmental Health and Safety  
**Eric Simmons**, Assistant Director, Campus Recreation  
**Dr. Wesley Totten**, Professor and Chair, Department of Agriculture and Geosciences  
**Carol Williams**, Director, Management and Budget Reporting

### ACADEMIC EXPERIENCE

**Dr. Phil Cavalier**, Provost and Senior Vice Chancellor, Academic Affairs  
**Dr. Lynn Alexander**, Dean, College of Humanities and Fine Arts  
**Dr. Chris Baxter**, Professor and Chair, Department of Accounting, Finance, Economics, and Political Science; Budget and Economic Concerns Committee Chair  
**Erica Bell**, Director of Regional Centers and Online Programs  
**Dr. Erik Nordberg**, Dean, College Library  
**Dr. Shadow Robinson**, Dean, College of Engineering and Natural Sciences  
**Dr. Anderson Starling**, President of Faculty Senate  
**Dr. Ahmad Tootoonchi**, Dean, College of Business and Global Affairs  
**Cynthia West**, Dean, College of Education, Health, and Human Performance  
**Dr. Adam Wilson**, Director of Online Delivery  
**Dr. Todd Winters**, Dean, College of Agriculture and Applied Sciences

### STUDENT EXPERIENCE

**Dr. Andy Lewter**, Vice Chancellor for Student Affairs  
**Heather Kingery**, Manager of Disability Services and Testing Center  
**Ryan Martin**, Assistant Director for Residence Life  
**Dr. Marquis Orlando McCloud**, Chief Diversity and Inclusion Officer  
**Anthony Prewitt**, Assistant Director of Multicultural Affairs  
**Trace Stenz**, Campus Recreation Intramurals Coordinator  
**Rachel Stephens**, Assistant Director of Student Life  
**Jacquelyn Taylor Johnson**, Assistant Vice Chancellor for Alumni Relations and Annual Giving







# THE UNIVERSITY OF TENNESSEE BOARD OF TRUSTEES

---

## AGENDA ITEM SUMMARY

Meeting Date:	June 23, 2022
Committee:	Finance and Administration
Item:	<b><u>Acquisition of 888 East Third Street, Chattanooga, TN (UTC)</u></b>
Type:	Action
Presenter(s):	David L. Miller, Senior Vice President, and Chief Financial Officer Austin Oakes, Assistant Vice President, Capital Projects

10

### **Background Information**

UTC plans to construct a new Health Science Building on three contiguous parcels along Third Street in an area commonly known as the medical corridor. The facility will allow the School of Nursing to expand its enrollment by 60%. The facility will serve 600 full time equivalent students enrolled in the School of Nursing and other students across the campus community as well. Given the shortage of trained professionals across the healthcare industry and the growth of the senior citizen segment of the population, this building is an essential step for UTC to help meet this need. Funding for this new building is included in the Governor's 2022-2023 budget.

The building will be located on the following three parcels:

- A 2,000 +/- square foot parcel, which includes a static two-sided billboard and is owned by ROAD Land Cha, LLC (ROA), located at 888 East Third Street.
- A 1.02 +/- acre parking lot owned by Hamilton County on the corner of East Third Street and Palmetto Street. This property is within the Campus Master Plan boundary and the transfer via gift has been approved by Hamilton County Commission and the Tennessee State Building Commission.
- A parking lot currently owned and used by UT Chattanooga for parking.

The University has reached out to ROA on numerous occasions expressing interest in acquiring its property. The University engaged a certified third-party appraiser to value the property and billboard. Using comparables, the appraiser valued the property and a verbal offer was made, subject to the appropriate University and state approvals. The offer was rejected, and ROA indicated they would obtain an appraisal. Several months have passed and it appears they are unwilling to discuss the sale.

As a result of ROA's disinclination to discuss the sale of the property at fair market value, approval is being requested to acquire the property via eminent domain. University of Tennessee General Counsel will work with the State of Tennessee Attorney General's office to take the appropriate steps. Upon approval by the Board of Trustees, the University will seek all necessary state approvals.

While not desirable, this appears to be the only path forward for this project which is critical to UTC and community. The new facility will complement the existing uses in the area and further expand the quality and level of health care in Chattanooga, Hamilton County, and throughout the region.

In the event the owner of the property indicates a willingness to sell, the University requests approval to pay up to 125% of fair market value as determined by an appraisal. The University Administration would be authorized to pay this amount or proceed with condemnation hearings.

#### **Committee Action**

The Committee Chair will call for a motion to recommend adoption of the following resolution by the Board of Trustees.

**Resolved: The Board of Trustees hereby adopts the attached resolution authorizing, among other things, the proper officers of the University to proceed to condemn and appropriate the property located at 888 East Third Street, Chattanooga, TN, for the University's public purposes as permitted by state law. Notwithstanding the foregoing, the proper officers of the University are also authorized to acquire such property from the owners on such terms as may otherwise be agreed upon, subject to the terms specified in the meeting materials.**



**THE UNIVERSITY TENNESSEE  
BOARD OF TRUSTEES**

Resolution 00\_-2022<sup>1</sup>

Resolution to Approve the Acquisition of Property  
888 East Third Street, Chattanooga, TN (UTC)

WHEREAS, pursuant to Tennessee Code Annotated, Section 29-17-401, The University of Tennessee (the "University") has power to condemn and appropriate such lands, property, property rights, privileges, and easements of others as in the judgment of the Board of Trustees, or the Executive Committee of the Board, may be necessary or proper for the purpose of providing buildings and other facilities, building sites, campus grounds, commons, streets, walkways, rights of way for utilities and other improvements, and for any extension, enlargement or improvement thereof, for the use and operation of the University and its various units and branches throughout the state; and

10

WHEREAS, the University proposes to acquire certain property located in the City of Chattanooga, Tennessee, for the purpose of building a new Health Science Building and related improvements, and funds are available to acquire the property.

NOW, THEREFORE, BE IT RESOLVED, that the Board of Trustees hereby deems it necessary to condemn and appropriate for the use and operation of the University certain property for the purpose of providing a site for a Health Science Building and other improvements for the benefit of the University of Tennessee at Chattanooga, consistent with and in furtherance of its Campus Master Plan, in order to serve the needs of the University and its students, said property being located at 888 East Third Street, Chattanooga, Tennessee with Parcel ID 136P C 009 and being generally described as follows:

**PARCEL 1:**

All that tract or parcel of land lying and being a part of the old Berryhill property on East Third Street, and being the two tracts conveyed to Carrie and Adeline Wassman on January 22, 1906, and January 25, 1906, described as follows: Beginning at the Northeastern corner of the Old Olive lot later conveyed to M. M. Gardenshire on May 31, 1946, in the Southern line of Harrison Avenue (now East Third Street) as conveyed to the City of Chattanooga, registered in Book V, Volume S, Page 190, in said Register' Office; then Southwardly along the Old Oliver now

<sup>1</sup> Number will be inserted after adoption.

Gardenshire's line of the Old Howard now Pullin's line; then Eastwardly along the said line to its intersection with the railroad right of way; thence along said railroad right-of-way to the Southern line of said Old Harrison Avenue, later East Third Street, as shown above; thence Westwardly, along said line to the point of the beginning.

EXCEPTING AND EXCLUDING THEREFROM that part, if any, used in relocating the said East Third Street.

AND BEING the same property conveyed to POA Acquisition Corporation, a Delaware corporation from Primary Media Corporation, a Florida cooperation and Peterson Outdoor Advertising Corporation a Florida corporation by Warranty Deed dated September 09, 1986 in Deed Book 3250, Page 895;

AND FURTHER CONVEYED to Clear Channel Outdoor Inc, a Delaware corporation from Clear Channel Outdoor, Inc., a Delaware corporation, as successor to Eller Media Company a Delaware corporation by its name being changed, and a successor to POA Acquisition Corporation, Outdoor Advertising Holdings, Inc. and University Outdoor Holdings, Inc. by Quitclaim Deed dated September 24, 2004 and recorded December 16, 2004 in Deed Book 7372, Page 528;

AND FUTHER CONVEYED to MCC Outdoor, LLC, a Georgia limited liability company from Clear Channel Outdoor, Inc, a Delaware corporation by Quitclaim Deed dated April 05, 2006 and recorded April 05, 2006 in Deed Book 7899, Page 946.

BE IT FURTHER RESOLVED, that the proper officers of the University are hereby authorized to institute and prosecute to completion eminent domain proceedings for and on behalf of and in the name of The University of Tennessee as may be necessary to condemn and appropriate for the University the above-described property for its public purposes; and

BE IT FURTHER RESOLVED, that the compensation for damages in taking of such property shall be paid by the University, and the same shall be condemned and determined in the mode and manner as required by state law.



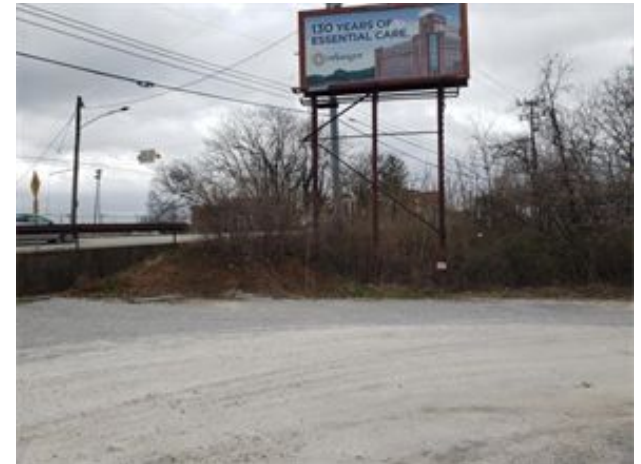
## **Acquisition of 888 East Third Street, Chattanooga TN**

**(UTC)**

10

## Property Information:

- Approximately 2,000 square foot parcel
- Site of a static two-sided billboard, no buildings located on site
- Owned by ROA Land Cha, LLC



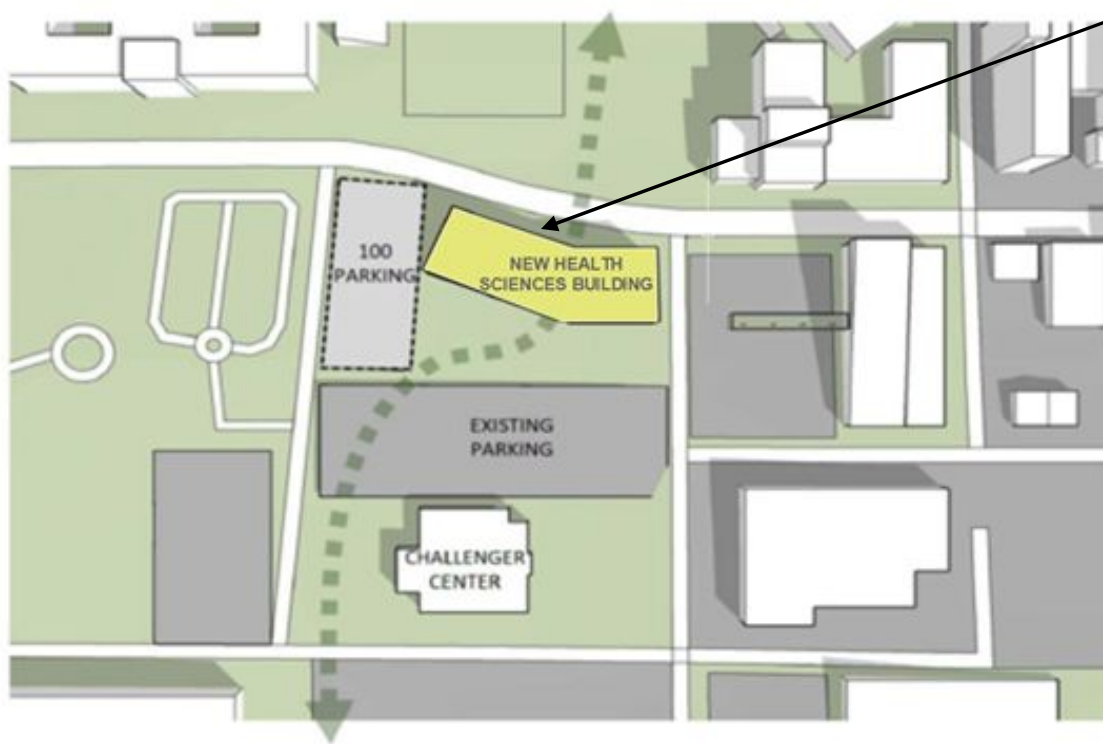
10

## Planned Use:

- Site of new Health Sciences Building (along with two contiguous parcels)
- Building will provide for growth in School of Nursing
- Funding for building included in Governor's 2022-2023 budget

# Conceptual Site Plan

Approximate Location of Billboard





# THE UNIVERSITY OF TENNESSEE BOARD OF TRUSTEES

---

## AGENDA ITEM SUMMARY

Meeting Date: June 23, 2022  
Committee: Finance and Administration  
Item: **Consent Agenda**  
Type: Action  
Presenter: Bill Rhodes, Chair of the Finance and Administration Committee

### **Background Information**

Certain action items and information items have been placed on the Committee Consent Agenda. These items will not be presented or discussed in the Committee unless a Committee member requests removal of an item from the Consent Agenda. In accordance with the Bylaws, before calling for a motion to approve the Consent Agenda, the Committee Chair will ask if any member of the Committee requests that an item be removed from the Consent Agenda. The Bylaws provide that an item will not be removed from the Consent Agenda solely for the purpose of asking questions for clarification. Those questions should be presented to the Secretary before the meeting.

### **Committee Action**

If there are no requests to remove an item from the Consent Agenda, the Committee Chair will call for a motion in support of the following:

1. The reading of the minutes of the February 25, 2022 meeting of the Committee be omitted and that the minutes be approved.
2. The action items set forth on the Consent Agenda be recommended for adoption by the Board of Trustees.

If the motion passes, the action items will go forward to the Consent Agenda of the full Board meeting.





# THE UNIVERSITY OF TENNESSEE BOARD OF TRUSTEES

---

## MINUTES OF THE FINANCE AND ADMINISTRATION COMMITTEE February 25, 2022

The Finance and Administration Committee of The University of Tennessee Board of Trustees met at 8:00 a.m. (CST) on Friday, February 25, 2022. The meeting was held in the Gault Fine Arts Center (Art Gallery) on the UT Southern campus located in Pulaski, Tennessee.

Committee Members Present: William (Bill) C. Rhodes III, Committee Chair; John C. Compton, Board Chair; Christopher L. Patterson; and David N. Watson.

Others in Attendance:

Trustees: Decosta E. Jenkins; Shanea A. McKinney; and Donald J. Smith.

University Administration: President Randy Boyd; David Miller, Senior Vice President and Chief Financial Officer; Cynthia Moore, Board Secretary and Special Counsel; Chancellor Steve Angle (UT Chattanooga); Chancellor Peter Buckley (UTHSC); Chancellor Keith Carver (UT Martin); Chancellor Mark LaBranche (UT Southern); and Chancellor Donde Plowman (UT Knoxville).

Ms. Moore announced the presence of a quorum. The meeting was webcast for the convenience of the University community, the general public, and the media.

---

Committee Chair Rhodes opened the meeting and welcomed new Trustee David Watson as a member of the Committee.

### **CFO's Report on Financial Performance**

David Miller, Senior Vice President and Chief Financial Officer, reviewed the second quarter results (July 1 through December 31) for FY 2021-22 as compared to the prior period. Mr. Miller noted that, unlike other years, the year-to-year comparison is not very meaningful due to the impact of COVID-19. For this reason, additional information is being provided that shows a year-end projection against the year-end budget figures. For the fiscal year ending June 30, 2022, unrestricted educational and general (E&G) revenues are currently projected to be above the budget (by approximately 2.7%), while E&G expenses are anticipated to be below the budget (by approximately 8.5%). Ron Loewen, Assistant Vice President for Budget and Planning, explained that the increase in E&G revenue is primarily the result of the increase in enrollment associated with the UT Knoxville and UT Southern campuses.

Committee Chair Rhodes expressed his gratitude to the senior leadership team for their discipline and fiscally prudent and conservative approach to budgeting and managing

expenses during the pandemic. Mr. Miller also indicated that the University was deeply appreciative of the financial support provided by the State of Tennessee. Unlike most higher education institutions, the University was one of the few university systems nationally that didn't see a state budget reduction.

Mr. Miller then provided an update on the status of the enterprise resource planning (ERP) system project, which has been named DASH (Dynamic Administrative Systems for Higher Education). In January 2022, Oracle was selected through a competitive process. The minimum cost of the new system will be approximately \$25 million over the first 10 years, representing an increase of approximately \$1.3 million per year over the current cost. Mr. Miller reported that the state will be providing \$50 million to the University and \$20 million to each Tennessee locally-governed institution (LGI) for the implementation costs. Five of the six LGI institutions plan on using the Oracle contract. The implementation process is on track to start in July 2022.

Committee Chair Rhodes thanked President Boyd and members of the leadership team for pursuing a joint approach with the LGI's on this initiative, which should provide increased standardization and a more efficient approach for all the institutions involved. In response to questions raised by the Committee members, Mr. Miller confirmed that the system integration expert will be tasked with documenting workflow reductions, improvements in internal controls, and enhancements of risk mitigation efforts to capture the benefits associated with transitioning to the new cloud-based platform, along with other related cost savings.

### **Annual Report on Finances of the Intercollegiate Athletics Programs**

Mr. Miller noted that an annual report on the finances of the intercollegiate athletics programs is required by the Board's policy on Oversight of Intercollegiate Athletics. The annual reports were provided for UT Chattanooga, UT Knoxville, and UT Martin. He highlighted certain key information (operating budget, year-end fund balances, student fees, outstanding debt, and annual debt service) for each of the athletics programs for the prior fiscal year. Copies of the full reports are included under Tab 2 of the meeting materials and filed with these minutes. In response to questions raised regarding the student fees assessed for the benefit of the athletics departments, Mr. Miller explained the differing approaches applied by the campuses. Chris Cimino, Senior Vice Chancellor for Finance and Administration at UT Knoxville, advised that the flat payment of \$1 million is used to reduce the cost of athletics tickets for students. Mr. Miller also provided further clarification as to the outstanding debt balance associated with the Finley Stadium at UT Chattanooga.

### **Revised FY 2021-22 Operating Budget**

Mr. Loewen presented the revised FY 2021-22 Operating Budget. He indicated that the University is required to provide a mid-year revision of the Operating Budget to the Tennessee Higher Education Commission (THEC), which provides baseline information for

preparing the Governor's budget proposal for the next fiscal year. The revised Unrestricted Educational and General Operating Budget represents an increase of 0.8% over the original budget, and the revised Unrestricted Auxiliary Operating Budget represents an increase of 0.4% from the original budget. Restricted Funds increased by approximately 6.7%, which was driven primarily due to federal COVID-relief grants. A copy of the full presentation is included with these minutes.

Upon motion duly made and seconded, the Committee approved a recommendation that the Board of Trustees adopt the Resolution approving the Revised FY 2021-22 Operating Budget (as set forth in Tab 3 of the meeting materials).

### **FY 2021-22 Tuition and Fees for UT Health Science Center**

Committee Chair Rhodes indicated that the UT Health Science Center is presenting its proposed FY 2022-23 student tuition and fee schedules at this meeting as its academic year begins earlier than the other UT campuses. Mr. Miller advised that no changes are being proposed for the upcoming fiscal year.

Committee Chair Rhodes inquired as to the impact of the changes that were made last year that reduced tuition for out-of-state students for certain programs and suggested that this might be useful information to share with the Committee at a future meeting. Additional information was requested regarding the General and Transitional DDS programs.

Upon motion duly made and seconded, the Committee approved a recommendation that the Board of Trustees adopt the Resolution approving the FY 2022-23 Tuition and Fees for the UT Health Science Center (as set forth in Tab 4 of the meeting materials).

### **Master Plan Housing and Campus Boundary Amendments**

Mr. Cimino reviewed the history of the UT Knoxville campus master plan, which was originally adopted in 2011, was refreshed slightly in 2016. He indicated that the master plan is being revised and will be brought to the Board. Until such time, certain amendments are necessary to address needs of the campus at this time. Mr. Cimino explained that there are two items being brought forward for the Committee's consideration, the first is an adjustment to the campus boundary and the second pertains to the construction of two new residence halls. These housing projects must be reflected in the master plan in order to start the design process, subject to obtaining state approval.

Mr. Cimino and Chancellor Donde Plowman answered questions raised by the Committee pertaining to the amount of total beds and the amount of demand for on-campus housing. There was strong support voiced for the expansion of the campus boundary. If developed, the pedestrian bridge could provide a real opportunity to take better advantage of both sides of the river. As a general observation, a request was made for the University administration to conduct a holistic review of the advantages/disadvantages of the University's current

approach currently to owning and managing housing, parking facilities, etc. or whether other models should be considered.

Upon motion duly made and seconded, the Committee approved a recommendation that the Board of Trustees adopt the Resolution to amend the UT Knoxville Master Plan to (i) update the Master Plan project list to include new and renovated housing projects and (ii) expand the Campus Boundary to include the acquisition of property on the southeastern side of the Tennessee River (as set forth in Tab 5 of the meeting materials).

### **Additional Revenue/Institutionally-Funded Capital Projects, FY 2022-23**

Mr. Miller discussed the process for working with the state on revenue/institutionally-funded projects. He explained that no state funds are requested for the projects being presented, but disclosure is required. It was noted that the projects identified will not all be pursued as the list includes certain alternatives (option a versus option b). Mr. Miller thanked the Committee members for the questions on this particular topic, noting that the list is much larger than prior years. Chancellor Plowman extended her gratitude to the Committee for allowing the UT Knoxville campus the opportunity to submit the additional projects with the hope of reducing the overall timeframe associated with moving these projects to completion.

Upon motion duly made and seconded, the Committee approved a recommendation that the Board of Trustees adopt the Resolution approving the Additional Revenue/Institutionally-Funded Capital Projects, FY 2022-23 (as set forth in Tab 6 of the meeting materials).

### **Proposed Acquisitions of Real Property (Pulaski, TN)**

Robby Shelton, Executive Vice Chancellor and Chief Operating Officer, UT Southern, presented two property acquisitions for the Committee's consideration. The first property is located on the southern edge of campus, which would be used to house its Student Resource Center allowing the current center to be repurposed for office space for faculty and staff. The second property is a strategic priority as the campus owns all of the property on the block (Madison Street) except for this one parcel. Mr. Shelton explained that the house located on the property is in poor condition and would be demolished. He indicated that the property would be used for additional parking in the short-term and as new residential or office space in the long-term. Mr. Shelton confirmed that the properties are being presented to the Committee for approval as a campus master plan is yet to be developed. UT Southern is working on a new strategic plan and the master plan will follow it. He also provided additional information regarding the acquisition prices associated with each property, noting that, in each instance, the price is not above the appraised value.

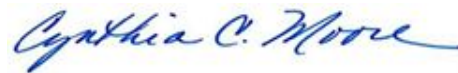
Upon motion duly made and seconded, the Committee approved a recommendation that the Board of Trustees adopt the Resolution approving the acquisitions of real property located at 409 W. Flower Street and 600 W. Madison Street in Pulaski, Tennessee for the benefit of UT Southern (as set forth in Tab 7 of the meeting materials).

## Consent Agenda

Committee Chair Rhodes asked if there were any requests to remove an item from the agenda. He then asked Chancellor Plowman to share her thoughts on the proposed naming of the School of Advertising and Public Relations in the College of Communication and Information at UT Knoxville. It was noted that the Tombras family and the Tombras Advertising Agency have been long-time supporters of the University. She expressed her strong support for the proposed naming. There being no requests to remove an item from the consent agenda, upon motion duly made and seconded, the Committee approved: (i) the Resolution to adopt the minutes of the last meeting of the Committee, and (ii) the Resolutions pertaining to the other action items included on the Consent Agenda. (A complete list of the approved items appears at the end of these minutes.)

With no further business to come before the Committee, the Chair adjourned the meeting.

Respectfully Submitted,



Cynthia C. Moore  
Secretary and Special Counsel

### Approved Consent Agenda Items

- Minutes of the Last Meeting (October 21, 2021)  
Amendment of Ground Lease Agreement and Grant of Easements - Housing Development (UTHSC)  
Grant of Easement to Tennessee Department of Transportation - ETREC Plant Science Unit (UTIA)
- Proposed School Naming (Tombras School of Advertising and Public Relations, UT Knoxville)

### List of Information Items Presented to the Committee

- Disclosure of Additional Revenue/Institutionally-funded Capital Projects for FY 2021-22
- Report on Endowment Investment Performance
- Composite Financial Index Report for FY 2020-21

### Presentation(s)

- FY 2021-2022 Revised Operating Budget



# THE UNIVERSITY OF TENNESSEE BOARD OF TRUSTEES

---

## AGENDA ITEM SUMMARY

Meeting Date: June 23, 2022  
Committee: Finance and Administration  
Item: **Ratification of Quasi-Endowments Created during FY 2021-22**  
Type: Action

### **Background Information**

By Resolution dated September 22, 1995, the Board of Trustees authorized the University administration, with approval by the President and Treasurer, to establish quasi-endowments, subject to the requirement that the Board of Trustees receive an annual report of the names and amounts of such quasi-endowments. A schedule of the quasi-endowments established from July 2021 to June 2022 totaling \$6,871,079.69 follows and is presented for ratification.

### **Committee Action**

**Resolved: The Board of Trustees hereby ratifies the quasi-endowments established from July 2021 to June 2022 as listed in the meeting materials, a copy of which shall be attached to this Resolution after adoption.**

11.2



THE UNIVERSITY OF TENNESSEE SYSTEM  
OFFICE OF THE PRESIDENT

RANDY BOYD  
President

MEMORANDUM

**TO:** Members of the Board of Trustees

**FROM:** Randy Boyd

Luke Lybrand

**DATE:** June 23, 2022

**SUBJECT:** Quasi-Endowment Funds

11.2

A resolution approved on September 22, 1995, authorized the University President and Treasurer to approve the establishment of quasi-endowment funds and to report to the Board during its June meeting the names and amounts of such funds approved. The following quasi-endowment funds have been established from July 2021 to June 2022 in accordance with this resolution.

Campus/Quasi-Endowment Name	Endowment Amount	Program Supported
<b>The University of Tennessee, Knoxville</b>		
Bill O. Ross Graduate Fellowship Quasi-Endowment	\$386,937.50	Earth and Planetary Sciences
Drs. Elizabeth M. and James A. Bains, Jr. Quasi-Endowment	\$3,040,000.00	Physics Department
Paul V. Eggstein Tri-Star Scholarship Quasi-Endowment	\$365,997.75	Student scholarships
EEB Graduate Student Access/Success Support Quasi-Endowment	\$72,354.69	Ecology and Evolutionary Biology
Dr. Whitney V. McMath Graduate Student Research Fellowship Quasi-Endowment	\$869,078.44	Humanities Center
Dr. Ann Page Faculty Research Quasi-Endowment	\$60,108.34	Sociology
Robert and Maud Fox Tri-Star Scholarship Quasi-Endowment	\$51,962.60	Student scholarships
Ronald Lepke Gerontology Research Excellence Quasi-Endowment	\$350,000.00	College of Nursing, Gerontology Research
James L. Nicholson Tri-Star Scholarship Quasi-Endowment	\$149,900.00	Student scholarships
Richard Edward Bireley Quasi-Endowment	\$400,563.92	College of Engineering
<b>The University of Tennessee, Martin</b>		
Wildwood Farm Student Research Quasi-Endowment	\$199,683.29	UTM College of Agriculture & Applied Sciences
Tyson Scholars Quasi-Endowment	\$25,000.00	Dept. of Agriculture, Geosciences and Natural Resources
<b>UT Southern, Pulaski</b>		
Michael E. Williams Storytelling Quasi-Endowment	\$25,544.99	UT Southern
<b>The University of Tennessee, Health Science Center</b>		
Dr. Maurice L. Moskowitz Memorial Scholarship Quasi-Endowment	\$455,426.17	UTHSC College of Medicine
Dr. Peggy Ingram Veaser Nursing Scholarship Quasi-Endowment	\$25,000.00	College of Nursing

<b>The University of Tennessee, Agricultural Research</b>		
Robert and Karen Miller Outstanding Graduate Student Award Quasi-Endowment	\$30,000.00	UTIA Ag Research
<b>The University of Tennessee, Agricultural Extension Service</b>		
Tennessee 4-H Extension UT Martin Quasi-Endowment	\$200,000.00	UT Extension 4-H program at UTM
Tennessee 4-H Extension UT Southern Quasi-Endowment	\$100,000.00	UT Extension 4-H program at UTS
Tim L. Cross Quasi-Endowment	\$36,222.00	UT Institute of Agriculture
Sumner County Extension Family and Consumer Sciences Quasi-Endowment	\$27,300.00	Sumner County Extension FCS
<b>Total Quasi-Endowments for FY22</b>	<b>\$6,871,079.69</b>	





# THE UNIVERSITY OF TENNESSEE BOARD OF TRUSTEES

---

## AGENDA ITEM SUMMARY

Meeting Date: June 23, 2021

Committee: Finance and Administration

Item: **Procedures Governing Compensation Increases during FY 2022-23**

Type: Action

### **Background Information**

While the Governor and Legislature authorized general salary increases for FY 2022-23, other salary increases, and incentive or bonus payments are permissible during the fiscal year if the proposed action falls under one of the categories in the following procedures and are subject to compliance with the required administrative approvals outlined in the procedures.

### **Committee Action**

**Resolved: The Board of Trustees hereby approves the Procedures Governing Compensation Increases during FY 2022-23 as presented in the meeting materials, which shall be attached to this Resolution after adoption.**

## The University of Tennessee

### FY 2022-23 Salary Plan and Compensation Procedures

In addition to the general salary increases for FY 2022-2023, other salary increases and incentive or bonus payments are permissible during the fiscal year if the intended action falls under one of the categories listed below. The availability of funding, such as budgeted increases in externally funded proposals or use of payroll savings, are not by themselves sufficient justification for authorizing a salary increase or an incentive or bonus payment. Any of these compensation actions should be accomplished in consultation with the campus or institute human resources and business offices.

#### **Qualifying Compensation Actions in Addition to the General Salary Increase:**

1. Promotions in rank with an increase in base pay not to exceed 10%.
2. Promotions resulting from the hiring/transfer process in accordance with policy.
3. Job reclassifications resulting from job reviews. Job reviews involving potential compensation changes are currently limited to the following events:
  - a. Department or sub-department reorganization (requires explanation of reorganization)
  - b. Reclassification of position(s) and/or assumption of additional duties (requires explanation)
  - c. Cyclical position review according to current protocol
4. To bring employees to salary schedule minimums.
5. Advancement through approved career ladders.
6. Increases pursuant to formal employment contracts.
7. Internal Equity: Increases based on comparison with others in the same job title and work unit who have comparable qualifications and performance. Includes inequities created by salary compression.
8. Market: salary increases in consideration of the external job market for similar positions. Must be supported by data on current market salaries for comparable positions.
9. Merit Pay: An increase in total compensation based on documented performance within a defined period with an established method to assess an employee's performance. May be an increase to base pay or a non-recurring payment.
10. Retention Pay: An exceptional circumstance in which an increase in total compensation is granted to a high-performing employee in a mission-critical position to retain his/her services; requires documentation of substantial evidence demonstrating a legitimate likelihood of losing the employee. May not exceed the amount needed to match a documented offer from another employer; if no documented offer, may not exceed 15% of base pay.

## The University of Tennessee

### FY 2022-23 Salary Plan and Compensation Procedures

11. Incentive Pay: A pre-determined payment to an individual or to a defined group to reward the accomplishment of documented results achieved over a defined period of time.
12. Bonuses: A discretionary payment to recognize exceptional service at a point in time.
13. Correction of any university error.
14. Minimum rates of pay: increases needed to implement a system-wide program to adjust to more competitive salary market conditions.
15. Adjustments required by state or federal rule changes.
16. Supplemental payments for temporary assignments, extra service, or additional duties in accordance with university policy on Supplemental Pay Practices (HR0472).

#### **Required Approvals:**

1. Employees will not be notified of proposed or pending salary increases or incentive or bonus payments until all required approvals are obtained.
2. Salary increases and incentive or bonus payments for coaches and athletic directors, regardless of the amount, require approval by the Chief Financial Officer (CFO) or his designee before implementation. If the salary increase, incentive payment, or bonus payment is to be made in accordance with the terms of a written employment agreement, the CFO's approval of the employment agreement satisfies this requirement.
3. Salary increases and incentive or bonus payments for the President must be approved by the Board of Trustees on the recommendation of the Executive Committee.
4. Salary increases and incentive or bonus payments for University Officers and other executive-level members of the President's staff must be approved by the President in accordance with Article VI, Section 6.8 of the Bylaws of the Board of Trustees; provided that the Chair of the Board will approve any salary increases or incentive bonus payment for the Secretary.
5. Incentive payment plans must be approved by the CFO and the Chief Human Resources Officer (CHRO); provided that this requirement does not apply to a plan adopted by the Board of Trustees for University Officers.
6. Chancellors and Vice Presidents serving as Institute chief administrators, or their designees, are authorized to approve salary increases and incentive or bonus payments in accordance with these guidelines and are accountable for assuring campus/institute/system compliance.

## The University of Tennessee

### FY 2022-23 Salary Plan and Compensation Procedures

7. Salary increases and incentive or bonus payments outside these guidelines, along with written justification documenting the need for an exceptional approval, must be reviewed and recommended by the campus or institute chief business officer (CBO) and approved by the CFO and CHRO.
8. A salary increase having an effective date prior to the date it is processed must be approved by the campus or institute CBO unless it corrects a university error or is part an approved salary increase plan. Departments must provide supporting documentation of the need for a retroactive increase in consultation with the campus or institute human resources office.



# THE UNIVERSITY OF TENNESSEE BOARD OF TRUSTEES

---

## AGENDA ITEM SUMMARY

Meeting Date: June 23, 2022

Committee: Finance and Administration

Item: **Acquisition of Properties at 417 West Flower Street and 635 West Madison Street (UTS)**

Type: Action

Presenter(s): David L. Miller, Senior Vice President and Chief Financial Officer

### **Background Information**

UT Southern has the opportunity to acquire two strategic residential properties that adjoin its boundaries. Please see attached map. Because UT Southern does not have a master plan in place, we seek approval for two property acquisitions.

The properties to be acquired include the following:

- 417 West Flower Street. This 0.31 +/- acre property is located in the core of campus and includes a 2,923 +/- square foot residential structure. UT Southern would initially use the space for Faculty and Staff office space. In the future, a single department such as Business or Humanities, could be housed in the space.
- 635 West Madison Street. This 0.44 +/- acres property located on the western edge of campus includes a 2,481 +/- square foot residential structure. UT Southern would initially use the space for Faculty and Staff office space. In the future, a single department such as Business or Humanities, could be housed in the space.

These properties will be acquired at or below appraised value and subject to satisfactory due diligence by the University. Upon approval by the Board of Trustees, the University will seek all required State approvals for the acquisition of these properties.

Robby Shelton and the Chief Financial Officer recommend approval of the acquisition of 417 W. Flower Street and 635 W. Madison Street, Pulaski, Tennessee as described herein.

11.4

**Committee Action**

**Resolved: The Board of Trustees hereby approves the acquisition of the following properties:**

- 1) 417 West Flower Street, Pulaski, Tennessee; and**
- 2) 635 West Madison Street, Pulaski, Tennessee,**

**subject to the properties being acquired at or below appraised value following proper due diligence by the administration.**

**The proper officers of the University are hereby authorized to enter into a purchase agreement and such other related documents as may be necessary or appropriate to accomplish the foregoing in such form as may be acceptable to the Senior Vice President and Chief Financial Officer in consultation with the General Counsel. Further, the University shall seek all required state approvals necessary for the acquisition of such properties.**

**11.4**



11.4

**LEGEND**

CURRENT  
UT SOUTHERN  
OWNED PROPERTY

PROPOSED  
ACQUISITION  
AREAS

The legend contains two symbols: a yellow rectangle with diagonal hatching, corresponding to the "PROPOSED ACQUISITION AREAS" label, and an orange outlined rectangle, corresponding to the "CURRENT UT SOUTHERN OWNED PROPERTY" label.



# THE UNIVERSITY OF TENNESSEE BOARD OF TRUSTEES

---

## AGENDA ITEM SUMMARY

Meeting Date: June 23, 2022  
Committee: Finance and Administration  
Item: **Alcoa Highway/UT Lifestar Road Easements (UTK)**  
Type: Action

### **Background Information**

The University of Tennessee, Knoxville proposes to grant easements to Knoxville Utilities Board (KUB) containing up to 79,000 +/- square feet located at 1924 Alcoa Highway, Knoxville, Tennessee.

The easements are related to the Tennessee Department of Transportation (TDOT) Alcoa Highway Widening Project and is necessary for the relocation of electric, gas and water utilities. The easements run parallel to Alcoa Highway and along the private road that runs east-west between the UT Medical Center campus and UT Veterinary Medicine. This road will be improved and become a main thoroughfare for both UT Medical Center and UT Veterinary Medicine.

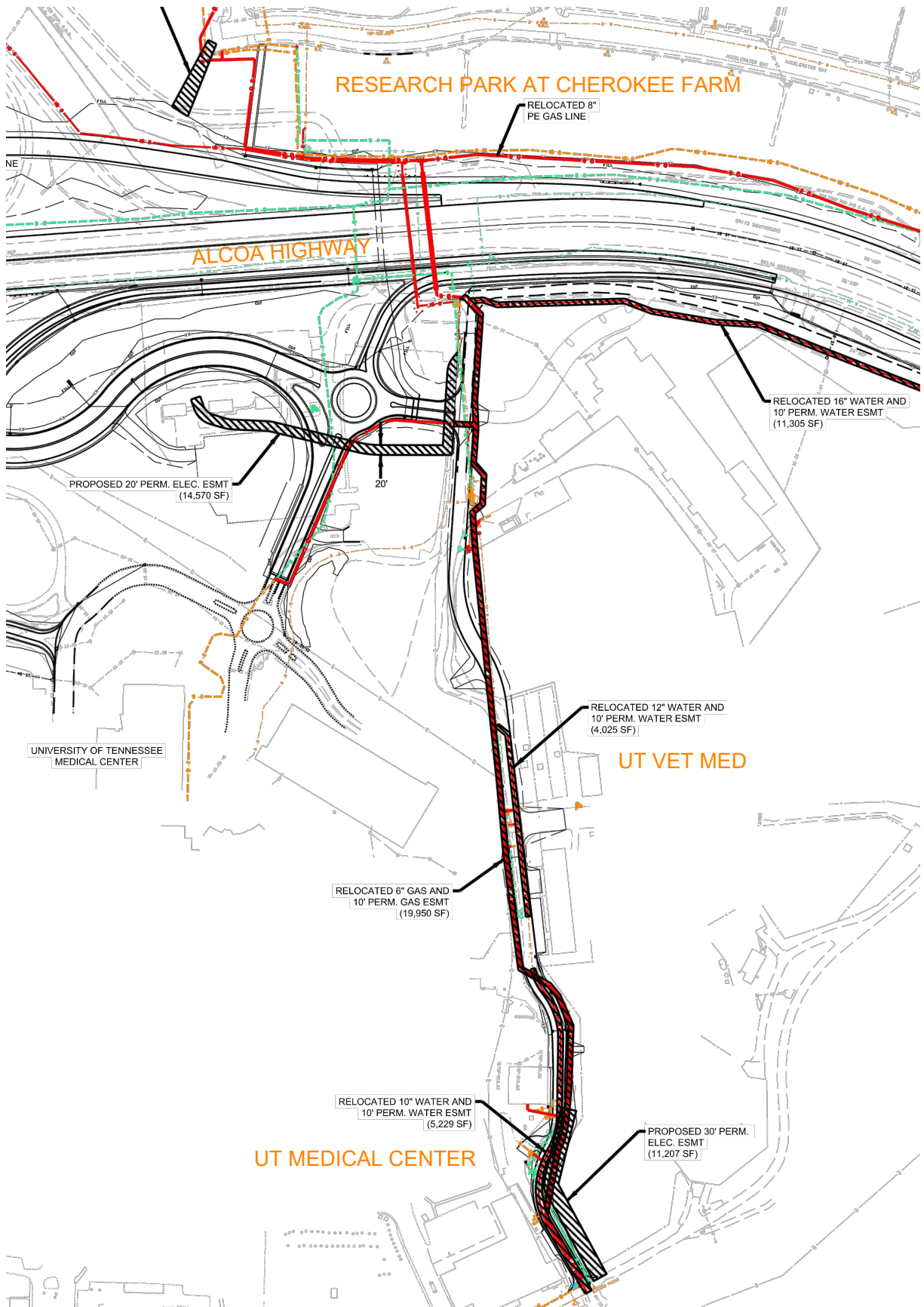
The easements will allow KUB and their contractors to enter upon, construct, operate, repair and maintain utilities within the defined area. The University reserves the right to relocate the easements at the expense of the University. Upon approval by the Board of Trustees, the University will seek all required State approvals.

### **Committee Action**

**Resolved: The Board of Trustees hereby approves the transfer of easements of 79,000 +/- square feet to KUB, subject to all required State approvals; provided that consideration for the easement area shall be in an amount equal to or greater than the easements' appraised value.**

11.5





11.5



# THE UNIVERSITY OF TENNESSEE BOARD OF TRUSTEES

---

## AGENDA ITEM SUMMARY

Meeting Date: June 23, 2022

Committee: Finance and Administration

Item: **Sale or Transfer of Gift Property Not Held for Institutional Use (UTIA/UTM)**

Type: Action

### **Background Information**

On May 18, 2022, the University became trustee of gift property located at 2025 Walnut Hills Drive, Knoxville, Tennessee. The property will not be held for institutional use and the donor's expectation was that the property would be sold. At the death of the second of two lifetime income beneficiaries, the remainder of the trust will be distributed one-half to the Bob and Kay Pentecost Endowed Scholarship at the University of Tennessee, Martin to benefit students in the College of Agriculture and Applied Sciences and one-half to the University of Tennessee Institute of Agriculture to the Bob and Kay Pentecost Endowment for Teaching and Extension.

The administration requests authorization to accept this property and to subsequently sell the property for a price equal to or greater than the appraised value, as determined by an appraisal as well as authorization to transfer this gift property to the UT Foundation for sale if that is determined to be the most efficient way to proceed.

### **Committee Action**

**Resolved:**

1. The Board of Trustees authorizes the administration to sell the gift property located at 2025 Walnut Hills Drive, Knoxville, TN for a price equal to or greater than the appraised value as determined by an appraisal; and
2. The Board of Trustees authorizes the administration to transfer the gift property located at 2025 Walnut Hills Drive, Knoxville, TN to the UT Foundation for marketing and sale.

11.6



# THE UNIVERSITY OF TENNESSEE BOARD OF TRUSTEES

---

## INDEX OF INFORMATION ITEMS

- A. Annual Report of Naming Interior Spaces and Grounds
- B. President's Report on Use of Student Programs and Service Fee Funds
- C. Endowment Investment Report
- D. Disclosure of Additional Revenue/Institutionally-Funded Capital Projects for FY 2021-2022
- E. Disclosure of Additional Revenue/Institutionally-Funded Capital Projects for FY 2021-2022



# THE UNIVERSITY OF TENNESSEE BOARD OF TRUSTEES

---

## AGENDA ITEM SUMMARY

Meeting Date: June 23, 2022

Committee: Finance and Administration

Item: **Annual Report of Naming Interior Spaces and Grounds**

Type: Information

### **Background Information**

The Board policy on naming facilities and other assets of the University authorizes Chancellors to name rooms, laboratory spaces, and areas on the grounds of a campus/unit upon the recommendation of the appropriate academic officer or the office of development. The policy requires Chancellors to provide an annual report of these namings to the Board. A listing of the interior spaces and grounds named by the Chancellors during FY 2021-22 is in the meeting materials. All namings are related to gifts received, named either for the donor or in honor of another individual at the donor's request.

12.1



1525 University Avenue  
 Knoxville, TN 37921-4848  
 865-974-2115 office  
 utfi.org

**MEMORANDUM**

**TO:** UT Board of Trustees

**FROM:** Kerry Witcher

**DATE:** May 26, 2022

**RE:** Annual Report of Interior/Grounds Spaces Named at the Campuses/Units

This memorandum serves as the annual report to the Board of Trustees pertaining to the naming of interior grounds/spaces by the campuses/units. The report is based upon information received from each campus/unit for the 2022 fiscal year. All of the namings are related to gifts received, named either for the donor or in honor of another individual at the donor’s request.

**12.1**

<u>Campus/Unit</u>	<u>Naming 2021-22</u>
<b>Institute of Agriculture</b>	None to Report
<b>UT Chattanooga</b>	None to Report
<b>UT Health Science Center</b>	<u>College of Nursing (formerly Crowe) Building</u> Dr. Christine Garret Executive Associate Dean of Academic Affairs Office Dr. Christine Garret Reception
<b>UT Health Science Center at UT Knoxville</b>	<u>College of Health Professions</u> Audiology and Speech Pathology ASP Community Development Board, Conference Room Tamika Catchings, Catch the Starts Therapy Room Jesse and Cristin Doty, Emerson's Therapy Room Regal, Therapy Room Dr. Bill Helms, Dr. Samuel B. Burchfield Fitting and Counseling Room (in honor of Dr. Samuel B. Burchfield) Robert and Linda Sloan, Sydney Rae Sloan Family Pediatric Playroom (In honor of Sydney Rae Sloan) Knoxville Downtown Sertoma Club, Hearing Aid Repair Lab Dr. Samuel B. Burchfield, Fitting and Counseling Room Leigh Chesney Barnes, Therapy Room Denise P. Descouzis, Dr. Dave Lipscomb Vestibular and Tinnitus Exam Room Knoxville Scottish Rite Foundation, Therapy Room Tamika Catchings, Catch the Stars Pediatric Sound Booth

**Campus/Unit**

**Naming 2021-22**

**UT Knoxville**

Athletics

Neyland Stadium, Gate 15  
Delta Dental Premium Gate/Lobby

College of Arts and Sciences

Clarence Brown Theatre  
Charles and Joyce Brakebill Stage

Haslam College of Business

Haslam Business Building  
Tim and Susan Morris Team Room, HBB 547

Haslam College of Business

Stokely Management Center  
Melton Collaboration Space, SMC 208A, 208B

Tickle College of Engineering

Zeanah Engineering Building  
Samuel E. Beall II, Fast Neutron Source Lab, G116/A  
Michael Romer Office, ZEB 163

**UT Martin**

Brehm Hall

Tosh Family Classroom – Room 258  
In honor of James "Jimmy" Tosh

**UT Southern**

None to Report

## President’s Annual Report to the Board on Usage of Student Programs and Services Fee Funds June 23, 2022

The UT Board of Trustees Policy on a Student Programs and Services Fee (SPSF) requires the President to “submit an annual written report to the Finance and Administration Committee at the Annual Meeting of the Board of Trustees concerning the use of SPSF funds at each campus for the previous academic year, which shall include a report detailing the use of SPSF funds at each campus that discloses the activities, services, programs, and facilities funded by the Student Programming Allocation Committee.”

The purpose of the SPSF is to advance the University’s educational mission by funding non-instructional services, activities, programs, and facilities that promote student satisfaction and retention or promote the intellectual, physical, emotional, social, cultural, or leadership development of students.

Funds derived from the SPSF may be used only to fund the following:

1. expenses relating to student services, activities, and programs organized or operated under the auspices of the Chief Student Affairs Officer (e.g., operating expenses and equipment; wages, salaries, and benefits);
2. the student government association recognized by the campus administration;
3. student media (e.g., student newspaper, student yearbook) recognized by the campus administration;
4. intercollegiate and intramural athletics;
5. the costs of acquiring, constructing, installing, or enhancing any University property or facilities primarily used for non-instructional purposes, including the satisfaction of indebtedness; and
6. the operating and maintenance costs of facilities primarily used for non-instructional purposes.

UT campuses project receiving \$46.1 million in SPSF revenues in FY 2021-22. Of this, \$38.6 million is planned to be expended in the current fiscal year and \$7.5 million will be carried forward for future plans. These funds are being allocated to a variety of uses including student programs, health & counseling centers, debt service, facilities maintenance and development, campus recreation, equipment, and athletics. The following materials include information on how each campus has allocated SPSF funds.

<b>SPSF by Campus</b>	<b>2021-22</b>	<b>2022-23</b>	<b>Change</b>	
Chattanooga	\$ 696	\$ 696	-	-
Knoxville	1,038	1,038	-	-
Martin	1,120	1,120	-	-
Health Science Center	1,000	1,000	-	-

12.2

**UT CHATTANOOGA**  
**Student Programs & Services Fee (FY22)**  
 Preliminary Report (May)

**Total Revenue and Expenses**

Projected Fee Revenue	\$ 7,684,437
Other Program Revenue	219,657
Expenses	<u>6,674,416</u>
Added to Reserves	<u>\$ 1,229,678</u>

**Itemized Fee Revenue and Expenses**

**Capital**

Projected Fee Revenue	\$ 3,550,110
University Center	1,003,521
Aquatics and Recreation Center (ARC)	933,127
UTC Sports Complex (Engel)	<u>315,677</u>
Added to Reserves	<u>\$ 1,297,786</u>

**Health**

Projected Fee Revenue	\$ 1,508,096
Other Program Revenue	28,883
Student Health Service Wellness	83,824
Student Health Services	820,253
Student Health Mental Wellness	462,286
Student Health Counseling Center	-
Student Health Alcohol and Other Drugs Wellness	160,314
Student Health Women Center Wellness	<u>14,952</u>
Transferred from Reserves	<u>\$ (4,650)</u>

**Programs**

Projected Fee Revenue	\$ 2,626,230
Other Program Revenue	190,774
Intramurals	69,645
Student Programs	122,580
Marching Band	4,000
Care Team	3,040
Student Outreach & Support	7,967
University Center	9,945
Welcome Week	16,551

12.2



**UT CHATTANOOGA**  
**Student Programs & Services Fee (FY22)**

Summer Programs	25,025
Freshman Senate	718
Dean of Students Operating	(109)
Center Women Gender Equity	13,237
Student Conduct	36,896
Veterans Student Services	2,806
Graduate Student Association	749
EMSA Student Programs	12,469
Student Aquatic & Recreation Center	1,021,482
Faculty/Staff Recreation	138,093
UTC Sports Complex Account	13,807
Ladies of Gold	2,352
Greek Life	16,677
Black History Month	76,617
Student Government Association	56,923
Student News - Echo	19,585
Student Literary Magazine	7,324
Cheerleaders	91,551
Campus Ministry Association	(900)
Sugar Mocs DNC Team	30,931
International Programs	14,868
MOCS News	8,650
Perch Radio Station	7,109
Homecoming	41,312
Leadership Programming	17,794
Student Activity Fee Employees	692,648
Student Activity Fee Graduate Assistants	97,560
Club Sports Administration	77,003
Club Baseball (M)	
Student Special Projects	<u>123,554</u>
Transferred from Reserves	\$ (63,458)

**12.2**

## **UT CHATTANOOGA**

### **Student Programs & Services Fee (FY22)**

In accordance with UT Board of Trustees Policy BT0011, UTC allocates 75% of the SPSF funding for programs for students to be designated for the Office of Student and Family Engagement. This office is tasked with developing a comprehensive calendar of engaging programs for students each semester that advances the University’s educational mission and reflects the diversity of our students’ interests. The remaining 25% of this funding is made available to other offices and departments within the Division of EMSA to fund additional programs for students that will further enhance the student experience at UTC.

#### **75% Student Programs Funded by Office of Student and Family Engagement**

Fall 2021: \$49,654.85

Spring 2022: \$81,676.03

#### **Special Events**

- Welcome Week Headphone Disco
- Keep on Rollin’ Skate Night
- Painting and MocTails
- Grocery Bingo
- Screen Print Swag Bar
- Coming Out Cookout Contribution
- Glow Mini Golf
- Glow in the Dark Yoga
- Homecoming Swag Bar
- Virtual Trivia with Corbin Bleu
- Fall Fest
- Snowglobe Make & Take
- MLK Day Speaker: Cornel West Contribution
- Love Yourself, First – Aromatherapy Event
- Donuts & Coffee
- St. Patricks Day Scavenger Hunt
- Coke Floats
- Sexual Assault Awareness Month Speaker: Chanel Miller Contribution
- Spring Fling
- Aux Cord Wars

#### **Films**

- Wonder Woman 1984
- Instructions Not Included
- Crip Camp
- Madea’s Big Happy Family

**12.2**

## **UT CHATTANOOGA**

### **Student Programs & Services Fee (FY22)**

- Pitch Perfect
- Soul
- King Richard
- Parasite
- Encanto
- Shang-Chi and the Legend of the Ten Rings
- Promising Young Woman

#### **25% Student Programs Funded by Division of Enrollment Mgmt & Student Affairs**

Fall 2021: \$19,555.70

Spring 2022: \$28,790.85

#### **Student Programs**

- Coming Out Cookout
- Take Back the Night
- Whitewater Kayaking
- Mountain Biking
- Waterfront rentals
- Fly Fishing Trips & Rentals
- Read to Achieve Student Programming

12.2

**UT KNOXVILLE**

**STUDENT PROGRAMS AND SERVICES FEE (FY21 Actuals)**

<b>Starting Reserve Balance</b>		<b><u>\$ 43,326,762.20</u></b>
<b>Fee Revenue</b>		<b><u>\$ 30,115,682.15</u></b>
<b>Expenses</b>		
Debt Service		
TRECS	\$ 998,097.49	
Sutherland Recreation Complex	\$ 484,697.08	
Student Union	\$ 3,576,019.24	
Health Center	\$ 533,824.00	
Other Capital Expenditures		
Student Recreation Intramural Field Improvements	\$ 411,066.66	
Student Recreation TREC/Outdoor Pool Improvements	\$ 500,000.00	
Panhellenic Monuments	\$ 12,579.82	
Student Union Improvements	\$ 217,622.00	
Big Orange Pantry Renovation	\$ 23,275.03	
Center for Health Education and Wellness	\$ 368,043.10	
Jones Center for Leadership and Service	\$ 125,578.88	
Center for Student Engagement	\$ 939,845.18	
Dean of Students	\$ 275,928.31	
Multicultural Student Life	\$ 164,506.93	
RecSports	\$ 3,161,226.52	
Student Counseling Services	\$ 2,288,180.33	
Student Health Services	\$ 4,704,827.45	
Student Life Communications and Marketing	\$ 133,336.63	
Student Life Technology	\$ 1,009.29	
Student Media	\$ 191,373.67	
Student Organization Travel	\$ 14,305.01	
Student Government Association	\$ 48,458.01	
Graduate Student Senate	\$ 16,288.13	
Graduate Student Travel	\$ 18,808.59	
General Support - DC Internship Program	\$ 37,000.00	
General Support - Music Licensing	\$ 53,364.10	
General Support - Covid Isolation Support	\$ 38,848.88	
General Support - UT2WestTN Buses	\$ 6,192.60	
General Support - Student Athletic Ticket Support	\$ 36,154.49	
General Support - Clarence Brown Theatre Ticket Subsidy	\$ 894.00	
General Support - UT Opera Subsidy	\$ 25,000.00	
General Support - Smokey's Game Day	\$ 28,220.90	
General Support - Farewell to Thee	\$ 2,537.50	
General Support - Other	\$ 61,729.88	
Athletics	\$ 1,000,000.00	
International House	\$ 36,687.72	
University Media Relations	\$ 37,000.00	
Volcard	<u>\$ 52,000.00</u>	
<b>Total Expenses</b>		<b><u>\$ 20,624,527.42</u></b>
<b>Ending Reserve Balance</b>		<b><u>\$ 52,817,916.93</u></b>

**12.2**

**UT KNOXVILLE  
STUDENT PROGRAMS AND SERVICES FEE (FY22 Budgeted)**

<b>Fee Revenue</b>	<b>\$ 30,000,000</b>
<b>Expenses</b>	
Debt Service	
TRECS	\$ 1,000,000
Sutherland Recreation Complex	\$ 500,000
Student Union	\$ 3,700,000
Health Center	\$ 550,000
Other Capital Expenditures	
Minor Capital	\$ 200,000
Center for Health Education and Wellness	\$ 528,277
Jones Center for Leadership and Service	\$ 178,773
Center for Student Engagement	\$ 842,154
Dean of Students	\$ 430,051
Multicultural Student Life	\$ 850,828
RecSports	\$ 3,645,686
Sorority and Fraternity Life	\$ 449,821
Student Counseling Services	\$ 2,213,709
Student Health Services	\$ 5,000,551
Student Life Communications and Marketing	\$ 217,841
Student Life Technology	\$ 371,835
Student Media	\$ 268,000
Student Life	\$ 43,139
Student Organization Travel	\$ 200,000
Student Government Association	\$ 58,400
Graduate Student Senate	\$ 15,000
General Support	\$ 785,000
Department Program Support Supplemental	\$ 1,000,000
Athletics	\$ 1,000,000
Media Relations	\$ 37,000
Volcard	\$ 52,000
<b>Total Expenses</b>	<b>\$ 24,138,065</b>
<b>Transferred to Reserves</b>	<b>\$ 5,861,935</b>

**12.2**

**UT Martin Student Programs & Services Fee  
Revenues & Uses**

<b>SUMMARY</b>	
1. 2021-22 Revenue	\$ 4,802,869
2. Carryovers from Prior Year (2020-21)	1,048,810
3. Total Available Resources	5,851,679
4. Student Activity Fee Expenditures	5,090,071
5. Unexpended Funds at Year End (Estimated 6/30/22)	761,607

	<b>Actual</b>	<b>Preliminary</b>
<b>Use of Funds Expended:</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>
Student Activities	\$ 871,448	\$ 1,317,608
Debt Service	1,743,216	1,673,855
Student Health	291,151	259,750
Athletics	1,915,612	1,797,391
Green Fee	43,956	41,467
	<b><u>\$ 4,865,382</u></b>	<b><u>\$ 5,090,071</u></b>

**DETAILS**

<b>STUDENT ACTIVITIES</b>	<b>Actual</b>	<b>Preliminary</b>
<b>Use of Funds Expended:</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>
Special Activity Programming	\$ 275,367	\$ 375,367
Sports Clubs	-	4,400
Student Government	59,280	61,434
Elam Center Student Salaries	16,252	47,543
Campus Recreation	156,537	196,814
Student Travel	26,000	216,585
Student Activities	137,474	155,013
Student Organizations	13,745	50,383
Greek Life	5,429	10,859
Student Life Facility	23,348	3,778
Game Room	5,281	132
Multicultural Activities Council	118,980	105,000
Student Rec Center Equip	22,069	78,000
Jackson Center Student Activities	923	1,300
Selmer Center Student Activities	2,811	3,000
Ripley Center Student Activities	2,953	3,000
Parsons Center Student Activities	4,000	4,000
Somerville Center Student Activities	1,000	1,000
	<b><u>\$ 871,448</u></b>	<b><u>\$ 1,317,608</u></b>

**12.2**

**UT Martin Student Programs & Services Fee  
Revenues & Uses**

**DETAILS**

<b>DEBT SERVICE</b>	<b>Actual</b>	<b>Preliminary</b>
<b>Use of Funds Expended:</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>
Bond Payment Renovation of Student Center	\$ 611,488	\$ 591,708
Bond Payment Elam Renovation	174,374	174,465
Bond Payment Student Recreation Wellness Center	896,703	867,057
Elam Center Maint & Repairs (Tennis Court, Pool, Weight Room)	60,650	40,625
	<b><u>\$ 1,743,216</u></b>	<b><u>\$ 1,673,855</u></b>
<b>STUDENT HEALTH</b>	<b>Actual</b>	<b>Preliminary</b>
<b>Use of Funds Expended:</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>
Salaries	\$ 155,638	\$ 156,934
Staff Benefits	70,965	69,860
Travel	-	365
Media Processing	150	150
Communication	3,145	2,850
Maintenance and Repair	91	91
Professional Services	40,572	9,500
Supplies	20,591	20,000
Contractual/Special Services	-	-
	<b><u>\$ 291,151</u></b>	<b><u>\$ 259,750</u></b>
<b>ATHLETICS</b>	<b>Actual</b>	<b>Preliminary</b>
<b>Use of Funds Expended:</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>
Sports Operating	\$ 700,000	\$ 622,391
Coaching Salaries	950,000	950,000
Administration Operating	120,000	100,000
Administration Salaries	145,612	125,000
	<b><u>\$ 1,915,612</u></b>	<b><u>\$ 1,797,391</u></b>
<b>GREEN FEE</b>	<b>Actual</b>	<b>Preliminary</b>
<b>Use of Funds Expended:</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>
Salary and Benefits	\$ 37,348	\$ 37,593
Operating	6,608	3,874
	<b><u>\$ 43,956</u></b>	<b><u>\$ 41,467</u></b>

**12.2**

**UT Martin Student Programs & Services Fee  
2021-22 Program Activity**

**Student Activity Fee Programs**

- Aug. 19 Comedian: Jeff "Buzz" Sutherland
- Aug. 21 FYI Game Show: Neon Entertainment
- Aug. 23 Custom Street Signs: EBTM- Coyote on Campus
- Aug. 24 Foam Dance Party: Amusement Masters
- Aug. 25 Speaker - Building Stronger Personal Connections: Rob Lawless
- Sep. 2 Caricature Artist: EBTM
- Sep. 11 Family Game Show: Neon Entertainment
- Sep. 11 Musician: Everything But the Mime – Traveling Max
- Sep. 16 Comedian: Dale K Comedy
- Sep. 21 Pics with Pups: EBTM
- Sep. 22 Hispanic Heritage Month Speaker: Robert Gonzalez
- Oct. 3 Homecoming Fireworks: Pryo Shows
- Oct. 5 Lip Sync Host: Jeff "Buzz" Sutherland
- Oct. 7 Comedian: Chico Bean
- Oct. 8 DJ for Homecoming Stroll Off: DJ DexEffect
- Oct. 9 Step Show DJ: DJ Narley
- Oct. 9 Zip Line: Amusement Masters
- Oct. 14 Goat Yoga: Goat Yoga Nashville
- Oct. 14 Motivational Speaker: Jared Newson
- Oct. 20 Alcohol Abuse Prevention Speaker: Beers Aren't Bad
- Oct. 20 Motivational Speaker: Nick Scott-Wheelchair BodyBuilding
- Oct. 23 Concert: Waka Flocka Flame
- Oct. 23 Pre-concert DJ: DJ Narley-Waka Flocka
- Oct. 26 Diversity Speaker: Phill Wilson
- Nov. 3 Custom Color Boards: EBTM - Coyote on Campus Coloring Boards
- Nov. 6 Silent Disco Event: The SQ Silent Disco
- Nov. Greek Recruitment Seminar: Phired Up
- Nov. 11 Mental Health Speaker: Cheya Thousand
- Nov. 16 Multicultural Speaker: Dr. SunAh Laybourn
- Jan. 18 Mental Health Speaker: Joshua Rivedal
- Jan. 24 Novelty Event: EBTM Snow Globe
- Feb. 3 Civil Rights Conference Speaker: LaTosha Brown
- Feb. 7 Civil Rights Conference Speaker: Ambassador Speakers/Cyntoia Brown-Long
- Feb. 8 Skating Rink: Neon Entertainment/Iceless Rink
- Feb. 16 Mini Golf: Neon Entertainment/Roller Rink/Cosmic Golf
- Feb. 17 Civil Rights Conference Speaker: Hannibal Lee Johnson
- Feb. 23 Wax Hands: Neon Entertainment/Wax Hands

**12.2**



**UT Martin Student Programs & Services Fee  
2021-22 Program Activity**

**Student Activity Fee Programs (continued)**

- Feb. 24 Civil Rights Conference Speaker: Timothy Wise
- Feb. 25 Health Fair: Sodexo CRC Health Fair Food
- Feb. 28 - Mar. 3 Motivational Speaker/Workshop: Cheya Thousand
- Mar. 3 Comedian: Neon Entertainment/Derrick Knopsnyder
- Mar. 5 Women’s History Month Speaker: Lanaeya Woodard
- Mar. 7 Diversity and Inclusion Workshop: Derek Greenfield
- Mar. 10 Mental Health Speaker: Caroline Bennet
- Mar. 12 Poet: Damarius Coleman-Everett
- Mar. 15 Custom Puzzles: EBTM Puzzles
- Mar. 15 Multicultural Speaker: David Kirkman
- Mar. 16 Comedian: Ronnie Jordan
- Mar. 18 Body Positivity Speaker: All American Entertainment/Virgie Tovar
- Mar. 29 Game Show: Neon Entertainment/Drop Game Show
- Mar. 30 Multicultural Speaker: All American Entertainment/Linda Sarsour
- Apr. 9 Ignite Banquet Speaker: Stevie Baggs
- Apr. 20 Casino Night: EBTM Glow Casino Party
- Apr. 21 Comedian: Rob Ward Comedy
- Apr. 22 Concert: Yung Gravy
- Apr. 27 Mental Health Program: Goat Yoga

**12.2**

**Student Health Fee Programs**

- |         |  |         |   |
|---------|--|---------|---|
| Sep. 1  | Suicide Prevention Bags                                | Nov. 4  | Hawk Tawk                                 |
| Sep. 8  | Grill Chill with Care Team                             | Nov. 10 | Veterans Walk with Carver                 |
| Sep. 13 | Bullet Journaling Workshop                             | Nov.    | Sexual Health Awareness Partnership       |
| Sep. 15 | Welcome Bags   | Dec.    | Relaxation Room Library                   |
| Sep. 21 | A reason to live – Flight Crew Pic & Pups              | Dec. 2  | Oh the Places You can Grow                |
| Sep. 30 | Stigma Cutting ceremony                                | Dec. 7  | Snow Globe                                |
| Sep. 30 | Domestic Violence Awareness Month Proclamation         | Jan. 31 | Nailing Heart Matters Down                |
| Oct. 1  | Quad City Mindfulness Resource                         | Feb. 14 | I’m Hooked                                |
| Oct. 7  | What's in the Cup Alcohol Education and Amnesty Policy | Feb. 17 | Random Act of Kindness                    |
| Oct. 11 | Diamond Painting Domestic Violence Workshop            | Mar. 7  | Rolling with What Comes My Way            |
| Oct. 21 | Sneak Snack Shuttle Promoting Healthy Eating Options   | Mar. 17 | Yoga in the Phases                        |
| Oct. 25 | Domestic Violence Walk with Carver                     | Apr. 7  | Here’s the Tea: Sex and Alcohol don’t mix |
| Oct. 25 | Light the Way Walk                                     | Apr. 13 | Before I Let You Go                       |
|         |  | Apr. 14 | Stress Free Zone                          |
|         |  | Apr. 28 | Play the Stress Away                      |

**UT Health Science Center  
Student Programs and Services Fee (FY 2022)  
Preliminary Report (May 2022)**

**SPSF Budget Summary**

Beginning Balance	\$ 5,340,177
Projected Fee Revenue	3,573,276
<b>Available Funding</b>	<b>\$ 8,913,453</b>

**Expenses**

1 Debt Service: Student Activity Center Renovation	\$ 134,964
2 Student Activities	77,040
3 Fitness Center	101,317
4 Student Health Center	505,198
5 Student Counseling Center	678,207
6 Student Board Certification Testing Support	142,514
7 Graduation Ceremony Support	164,250
8 Yearbook Photos & Composites	19,850
9 Student Technology Support	351,220
10 Student Online Support	197,934
11 Student Related Projects	312,000
<b>Total Expenses</b>	<b>\$ 2,684,494</b>
<b>(Over)/Under Budget</b>	<b>\$ 888,782</b>
<b>(Over)/Under Balance</b>	<b>\$ 6,228,959</b>

**12.2**

**Health Science Center SPSF Budget Details**

<b>2. Student Activities</b>	<b>\$ 77,040</b>
Salary and Wages- Student Activity Support	49,840
Administrative; Professional; Student Employees	
Student Programming Supplies	6,590
Toastmasters; #TakeCare Events; Social Determinants of Health Speakers; Student Appreciation Lunch; Student Orgs Events	
College SGA Allotments	8,500
SGA Meetings: Colleges of Medicine, Nursing, and Pharmacy College of Graduate Health Sciences Research Day	
Miscellaneous	12,110
Student Org Committee Meetings; Parking Appeals Committee Meeting; Honor Council Training; Marketing/Advertising Printing; SGAEC Member Service Awards; Give-Aways (Orientation Badge Holders, Totes); Student Activities	
<b>3. Fitness Center</b>	<b>\$ 101,317</b>
Equipment upgrade and replacement for Student Physical Wellbeing	
<b>4. Student Health Center</b>	<b>\$ 505,198</b>
Laboratory and other supplies needed for testing and diagnosis	113,276
Support for Student Physical Health	391,922

**UT Health Science Center  
Student Programs and Services Fee (FY 2022)  
Preliminary Report (May 2022)**

**Health Science Center SPSF Budget Details**

<b>5. Student Counseling Center</b>	<b>\$ 678,207</b>
Supplies needed for testing and diagnosis	94,659
Support for Student Mental Health	583,548
<b>6. Student Board Certification Testing Support</b>	<b>\$ 142,514</b>
Software and Licensing for Board Certification Prep Testing	\$ 142,514
<b>7. Graduation Ceremony + 8. Yearbook</b>	<b>\$ 184,100</b>
Photos and Other Supplies	19,850
Graduation Gifts and Diplomas	57,400
Rental of Facilities and Special Services for Graduation	74,000
Printing of Diplomas & Programs	23,000
Graduation Supplies and event preparation	9,850
<b>9. Student Technology Support</b>	<b>\$ 351,220</b>
Software & Computer Refresh	158,604
Student Technology Support	192,616
<b>10. Student Online Support</b>	<b>\$ 197,934</b>
Online Support from Academic Affairs, Bursar's Office and ITS	197,934
<b>11. Student Related Projects</b>	<b>\$ 312,000</b>
Student Academic Support Services & Inclusion (SASSI)	46,000
Printers; Study Materials; Furniture and Computer Updates	
Library, GEB & SAC	214,000
Library Lockers; Library Apple TV Updates; SAC Window Treatments - Blinds; GEB Study Room Furniture	
Campus Improvement	52,000
Ambassador Carts; Student Appreciation Supplies; Food Pantry Refrigerator	

**12.2**



# THE UNIVERSITY OF TENNESSEE BOARD OF TRUSTEES

---

## AGENDA ITEM SUMMARY

Meeting Date: June 23, 2022  
Committee: Finance and Administration  
Item: **Endowment Investment Performance Report**  
Type: Information

### **Background Information**

Investment of University funds is under the jurisdiction of the Finance and Administration Committee of the Board of Trustees, which makes recommendations to the Board on matters requiring Board action. Prior to each regularly scheduled Board meeting, the Finance and Administration Committee receives for review an investment report provided by the Treasurer and recommends to the Board any actions deemed necessary. At each regularly scheduled Board meeting, the Committee reports its finding and recommendations, if any, to the Board for such actions as the Board deems appropriate.

The Report on Endowment Investment Performance for the quarter ended March 31, 2022 is included in the meeting materials.

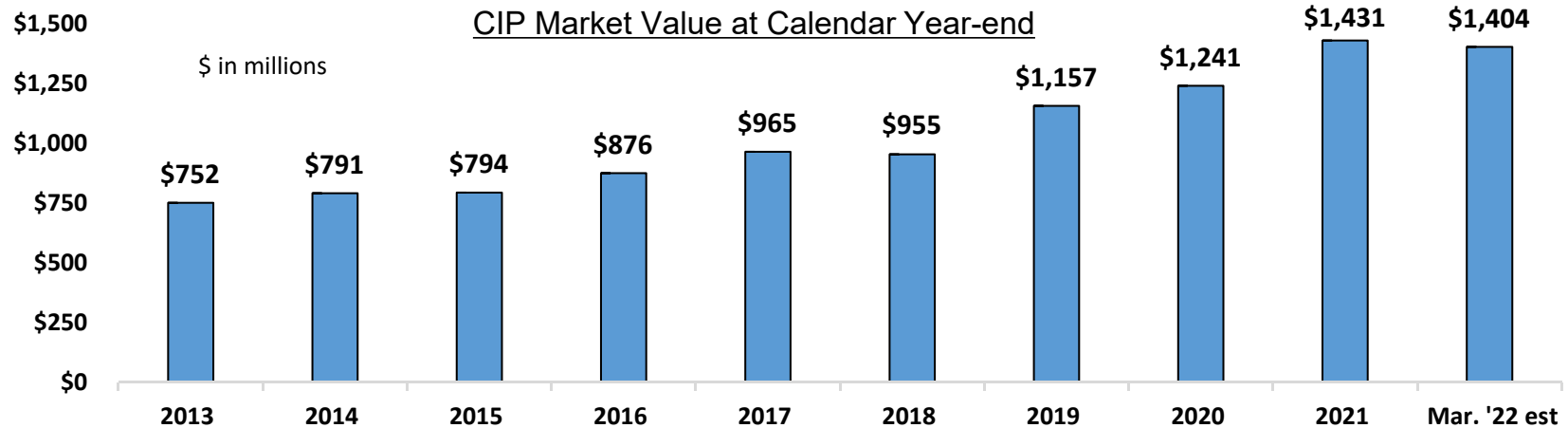
The following table and accompanying appendix provides a summary of endowment distributions by support and business areas. Monies are distributed quarterly as cash transfers to the benefitting unit or department to be used according to their designated purpose. The amounts provided include only those from endowments invested in the Consolidated Investment Pool.

12.3

## Investment Summary as of March 31, 2022

- Consolidated Investment Pool (CIP) Cash-flow Activity for 12-month Period:
  - \$90 million in New Gifts
  - \$52 million in Spending Plan Distributions
  - \$11 million in Administrative Support
  
- Consolidated Investment Pool (CIP)\* and Benchmark 1-year Returns:
  - Outperformed the Broad Policy B-mark (60/40 stock & bond mix): +6.79% vs +1.23%
  - Underperformed the Target Weighted B-mark (Multi-asset benchmark): +6.79% vs +7.45%
  - Underperformed CPI+5.5% (Inflation + Spend): +6.79% vs. +14.05%

\*CIP returns are estimates. Most private-investment returns (roughly 30% of the portfolio) are held at 0% return for the most recent quarter due to lagged reporting.



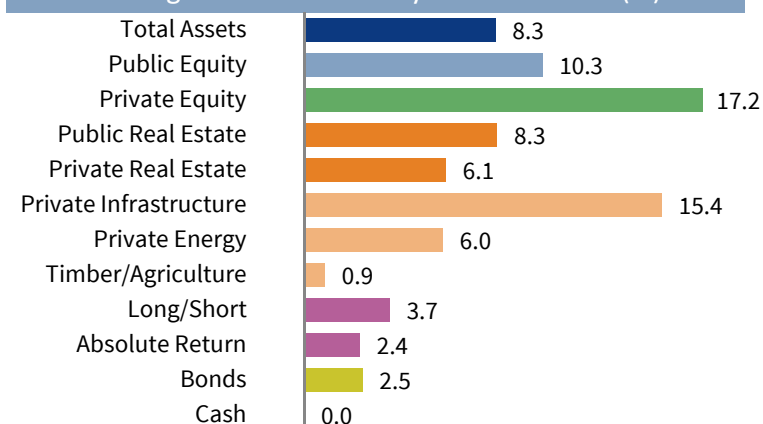
# University of Tennessee Performance Dashboard

| As of March 31, 2022

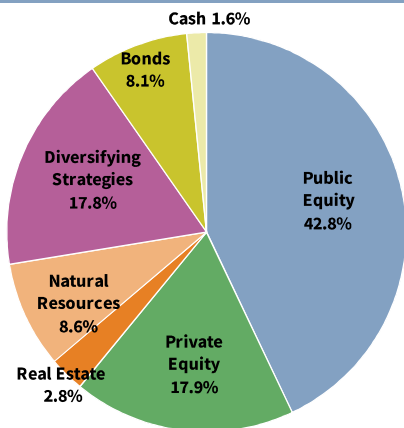
Preliminary CIP Performance (%)

	Cumulative Trailing 1-Year	Annualized Trailing 3-Year	Annualized Trailing 5-Year	Annualized Trailing 10-Year	Annualized Since Inception
<b>CIP</b>	<b>6.79</b>	<b>10.03</b>	<b>8.26</b>	<b>7.36</b>	<b>8.24</b>
Broad Policy Benchmark	1.23	8.55	7.67	7.10	7.26
<i>Value Add</i>	<i>5.56</i>	<i>1.48</i>	<i>0.59</i>	<i>0.27</i>	<i>0.98</i>
Target Weighted Benchmark	7.45	10.51	8.35	7.67	8.88
<i>Value Add</i>	<i>-0.67</i>	<i>-0.48</i>	<i>-0.10</i>	<i>-0.31</i>	<i>-0.64</i>
CPI + 5.5%	14.05	9.69	8.82	7.82	7.96
<i>Value Add</i>	<i>-7.26</i>	<i>0.33</i>	<i>-0.56</i>	<i>-0.45</i>	<i>0.28</i>

Trailing 5Y Performance by CIP Asset Class (%)



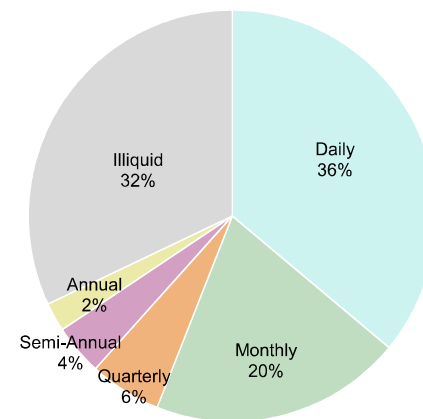
Actual and Interim Target Allocation



Public Equity  
Private Equity  
Real Estate  
Natural Resources  
Diversifying Strategies  
Bonds  
Cash

	Actual Allocation	Long-Term Target Allocation
Public Equity	42.8%	40%
Private Equity	17.9%	20%
Real Estate	2.8%	3%
Natural Resources	8.6%	7%
Diversifying Strategies	17.8%	20%
Bonds	8.1%	10%
Cash	1.6%	

Portfolio Liquidity



12.3

## Index & Benchmark Summary:

**Broad Policy Benchmark:** 60.0% MSCI ACWI IMI Index  
 + 39.0% Bloomberg Barclays Global Aggregate Bond Index  
 + 1.0% U.S. 91-Day Treasury Bills

This benchmark is intended to assess the overall asset allocation and risk profile of the portfolio. The **Bloomberg Barclays Global Aggregate Bond Index** consists of a wide range of global investment grade bonds, including sovereigns, corporate bonds, and various asset-backed securities. **MSCI ACWI IMI Index** includes large, mid, and small-cap stock market exposure across both Developed and Emerging Markets.

### Target Weighted Benchmark:

This benchmark is comprised of multiple public and private indices which represent the various asset classes in which the CIP invests. These include equity, real estate, natural resources, hedged strategies, bonds, and cash. The weightings of the underlying indices are dynamic and rebalanced periodically to align with those of the CIP at the beginning of a measurement period.

### CPI + 5.5%:

This is the 1-year inflation-measuring Consumer Price Index + 5.5%.

12.3

## Cambridge Associates (CA) Notes:

Performance is preliminary as of March 31, 2022. Totals may not sum due to rounding. 85% of Private investment performance is as of December 31, 2021. Private investment market values have been updated with capital calls and distributions through the current month. A 0% return is assumed for all private investments for the current quarter. Returns provided by FEG through October 31, 2018.

Please note that CA uses CPI – All Urban Consumers as a measure of inflation. The primary data source for information is the investment manager and/or fund administrator, therefore data may not match custodial or other client records due to differences in data sourcing, methodology, valuation practices, etc. Estimated values may include prior quarter end data adjusted by a proxy benchmark or by subsequent cash flows. CA makes no representations that data reported by unaffiliated parties is accurate.



# THE UNIVERSITY OF TENNESSEE BOARD OF TRUSTEES

---

## AGENDA ITEM SUMMARY

Meeting Date: June 23, 2022

Committee: Finance and Administration

Item: **Disclosure of Additional Revenue/Institutionally Funded Capital Projects for FY 2021-22**

Type: Information

### **Background Information**

The University administration has identified additional revenue/institutionally-funded capital projects for FY 2021-22. The projects, totaling \$6,490,261 are as follows:

1. UTHSC - Van Vleet HVAC Replacement \$498,000
2. UTIA - CVM Equine Hospital Flooring Replacement \$148,000
3. UTIA - CVM Hospital Improvements \$220,000
4. UTIA - ETREC - JARTU Improvements \$155,500
5. UTIA - Lone Oaks 4-H Center Garden Shed \$11,661
6. UTIA - McCord Suite Upgrades \$50,000
7. UTIA - REC-Highland Rim Improvements \$12,000
8. UTK - Alpha Delta Pi Sorority House Restroom Renovation \$145,000
9. UTK - Dabney Hall Building Envelope Upgrades \$1,250,000
10. UTK - Kingston Pike Building Office Upgrades \$72,000
11. UTK - LaPorte Stadium Track Repair \$1,250,000
12. UTK - Law Complex: Law Library and Classroom Addition Upgrades \$104,000
13. UTK - Presidential Court Building Upgrades \$424,000
14. UTK - Regal Soccer Stadium Field Upgrade \$1,260,000
15. UTK - SERF Cooling Tower Upgrades \$150,000
16. UTK - Student Services Building Upgrades \$229,000
17. UTK - Tyson Alumni Center Upgrades \$86,100
18. UTK - UTSI High Pressure Air Line \$75,000
19. UTK - UTSI Multiple Buildings Emergency Power \$350,000

The Board's actions in 2020 included authorization, with the President's approval, to enter into design and construction contracts for additional revenue/institutionally funded projects identified during the fiscal year. Accordingly, with the President's approval, the University sought approval by the Tennessee Higher Education Commission and the State Department of Finance and Administration for these additional projects. In accordance with the Board's June 25, 2020 authorizations, these additional projects are reported for information, and no action is required.



### Additional Capital Disclosure: FY2021-22

	SPA	Project	Project Description**	Project Cost	Funding Source					
					TSSBA	Gifts	Auxiliary	Gift In Place	Grant	Plant Funds
1	UTHSC	Van Vleet HVAC Replacement	Replacement of air handler units for the Van Vleet Building.	\$ 498,000						\$ 498,000
2	UTIA	CVM Equine Hospital Flooring Replacement	Replacement of flooring in the Farm Animal and Equine Hospitals and the Equine Performance & Rehab Center. Includes all related work to complete the project.	\$ 148,000						\$ 148,000
3	UTIA	CVM Hospital Improvements	Improvements of the College of Veterinary Medicine (CVM) Hospital include upgrading surgical equipment and lighting, and all related work to complete the project.	\$ 220,000						\$ 220,000
4	UTIA	ETREC - JARTU Improvements	Upgrades the existing surgical sinks and installs new task lights in the Johnson Research Teaching Unit (JARTU). Includes all related work to complete the project.	\$ 155,500						\$ 155,500
5	UTIA	Lone Oaks 4-H Center Garden Shed	Installation of a pre-fabricated portable storage	\$ 11,661					\$ 11,661	
6	UTIA	McCord Suite Upgrades	Upgrades of existing finishes along with an addition of a sound masking system. Includes all related work to complete the project.	\$ 50,000						\$ 50,000
7	UTIA	REC-Highland Rim Improvements	Construction of two gazebos and includes all related work to complete the project.	\$ 12,000						\$ 12,000
8	UTK	Alpha Delta Pi Sorority House Restroom Renovation	Renovation of restrooms, including all work to complete the project.	\$ 145,000			\$ 145,000			
9	UTK	Dabney Hall Building Envelope Upgrades	Upgrades of the penthouse flooring sealant along with additions of sensors for monitoring. Includes all related work to complete the project.	\$ 1,250,000						\$ 1,250,000
10	UTK	Kingston Pike Building Office Upgrades	Renovation of office space, includes all related work to complete the project.	\$ 72,000						\$ 72,000
11	UTK	LaPorte Stadium Track Repair	Repairs of the track and field including site and infrastructure repairs and all related work to complete the project.	\$ 1,250,000			\$ 1,250,000			
12	UTK	Law Complex: Law Library and Classroom Addition Upgrades	Upgrades of the Law Complex: Law Library and Classroom Addition Building finishes.	\$ 104,000						\$ 104,000
13	UTK	Presidential Court Building Upgrades	Upgrades for the accommodations of a copy and ship store including storage lockers and all related work to complete the project.	\$ 424,000			\$ 424,000			
14	UTK	Regal Soccer Stadium Field Upgrade	Installation of new turf and correction of existing site issues. Includes all related work to complete the project.	\$ 1,260,000			\$ 1,260,000			

12.4

### Additional Capital Disclosure: FY2021-22

	SPA	Project	Project Description**	Project Cost	Funding Source					
					TSSBA	Gifts	Auxiliary	Gift In Place	Grant	Plant Funds
15	UTK	SERF Cooling Tower Upgrades	Upgrades of the cooling towers at the Science & Engineering Building (SERF) chilled water plant. Includes all work to complete the project.	\$ 150,000						\$ 150,000
16	UTK	Student Services Building Upgrades	Upgrades of a suite for the Office of New Student Orientation in the Student Services Building. Changes include finishes, lighting, and abatement as well as all related work to complete the project.	\$ 229,000						\$ 229,000
17	UTK	Tyson Alumni Center Upgrades	Upgrades of the flooring and repair of stairs, including all related work to complete the project.	\$ 86,100						\$ 86,100
18	UTK	UTSI High Pressure Air Line	Installation of a new underground compressed air line to support research in the hypersonic wind tunnels.	\$ 75,000						\$ 75,000
19	UTK	UTSI Multiple Buildings Emergency Power	Installation of emergency generator and uninterruptible power supply for the Main Academic and Physical Plant Buildings. Includes all related work to complete the project.	\$ 350,000						\$ 350,000
<b>Totals</b>				<b>\$ 6,490,261</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,079,000</b>	<b>\$ -</b>	<b>\$ 11,661</b>	<b>\$ 3,399,600</b>



# THE UNIVERSITY OF TENNESSEE BOARD OF TRUSTEES

---

## AGENDA ITEM SUMMARY

Meeting Date: June 23, 2022

Committee: Finance and Administration

Item: **Disclosure of Additional Revenue/Institutionally Funded Capital Projects for FY 2022-23**

Type: Information

### **Background Information**

The University administration has identified additional revenue/institutionally-funded capital projects for FY 2022-23. The project, totaling \$130,000 is as follows:

1. UTM - Blaylock Fountain & Kiosks \$130,000

The Board's actions in 2021 included authorization, with the President's approval, to enter into design and construction contracts for additional revenue/institutionally funded projects identified during the fiscal year. Accordingly, with the President's approval, the University sought approval by the Tennessee Higher Education Commission and the State Department of Finance and Administration for this additional project. In accordance with the Board's June 25, 2021 authorization, this additional project is reported for information, and no action is required.

### Additional Capital Disclosure: FY2022-23

	SPA	Project	Project Description**	Project Cost	Funding Source					
					TSSBA	Gifts	Auxiliary	Gift In Place	Grant	Plant Funds
1	UTM	Blaylock Fountain & Kiosks	Installation of a fountain and kiosks with plaques on the Blaylock Outdoor Classroom plaza. Includes all related work to complete the project.	\$ 130,000				\$ 130,000		
<b>Totals</b>				\$ 130,000	\$ -	\$ -	\$ -	\$ 130,000	\$ -	\$ -