Transcript Exhibit (s)

Docket\#(s): $\quad$ ( $-0155-1 \mathrm{~A}-16-0107$
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Exhibit: A-12-A-18

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Part 3 of 5

EXHIBIT NO. A-12

## DIRECT TESTIMONY - ROBERT B. HEVERT

# IN THE MATTER OF SOUTHWEST GAS CORPORATION DOCKET NO. G-01551A-16-0107 

## PREPARED DIRECT TESTIMONY

OF
ROBERT B. HEVERT

ON BEHALF OF SOUTHWEST GAS CORPORATION

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## BEFORE THE ARIZONA CORPORATION COMMISSION

Prepared Direct Testimony

of
ROBERT B. HEVERT

## I. INTRODUCTION

Q. 1 Please state your name and business address.
A. 1 My name is Robert B. Hevert. I am Managing Partner of Sussex Economic Advisors, LLC ("Sussex"). My business address is 1900 West Park Drive, Suite 250, Westborough, Massachusetts 01581.
Q. 2 On whose behalf are you submitting this testimony?
A. 2 I am submitting this direct testimony ("Direct Testimony") before the Arizona Corporation Commission ("Commission") on behalf of Southwest Gas Corporation ("Southwest Gas" or the "Company").
Q. 3 Please describe your educational background.
A. 3 I hold a Bachelor's degree in Business and Economics from the University of Delaware, and an MBA with a concentration in Finance from the University of Massachusetts. I also hold the Chartered Financial Analyst designation.
Q. 4 Please describe your experience in the energy and utility industries.
A. 4 I have worked in regulated industries for over twenty-five years, having served as an executive and manager with consulting firms, a financial officer of a publicly-traded natural gas utility (at the time, Bay State Gas Company), and an analyst at a telecommunications utility. In my role as a consultant, I have advised numerous energy and utility clients on a wide range of financial and economic issues including corporate and asset-based transactions, asset and enterprise
valuation, transaction due diligence, and strategic matters. As an expert witness, I have provided testimony in over 150 proceedings regarding various financial and regulatory matters before numerous state utility regulatory agencies and the Federal Energy Regulatory Commission. A summary of my professional and educational background, including a list of my testimony in prior proceedings, is included in Attachment A to my Direct Testimony.

## II. PURPOSE AND OVERVIEW OF TESTIMONY

Q. 5 What is the purpose of your Direct Testimony in this proceeding?
A. 5 The purpose of my Direct Testimony is to present evidence and provide a recommendation regarding the Company's Return on Equity ("ROE"). ${ }^{1} \mathrm{My}$ analyses and conclusions are supported by the data presented in Exhibit No.___(RBH-1) through Exhibit No.___(RBH-10), which have been prepared by me or under my direction.
Q. 6 What are your conclusions regarding the appropriate Cost of Equity?
A. 6 My analyses indicate that the Company's Cost of Equity currently is in the range of 10.00 percent to 10.50 percent. Based on the quantitative and qualitative analyses discussed throughout my Direct Testimony, I conclude that an ROE of 10.25 percent is reasonable and appropriate.
Q. 7 Please provide a brief overview of the analyses that led to your ROE recommendation.
A. 7 As discussed in more detail in Section VI, in light of recent market conditions, and given the fact that equity analysts and investors tend to use multiple methodologies in developing their return requirements, it is important to consider

[^0]the results of several analytical approaches in determining the Company's ROE. To develop my ROE recommendation, I therefore applied the Constant Growth and Multi-Stage forms of the Discounted Cash Flow ("DCF") model, the Capital Asset Pricing Model ("CAPM"), and the Bond Yield Plus Risk Premium approach.

As discussed throughout my Direct Testimony, it also is important to consider a range of factors, both quantitative and qualitative, in arriving at an ROE determination. As such, my recommendation takes into consideration the capital environment in which the Company operates, the effect of floatation costs and the increased regulatory risk the Company faces relative to the proxy group. Although I did not make explicit adjustments to my ROE estimates for those factors, I did take them into consideration when determining where the Company's Cost of Equity falls within the reasonable range of analytical results.

## III. SUMMARY OF CONCLUSIONS

Q. 8 What are the key factors considered in your analyses and upon which you base your recommended ROE?
A. 8 My analyses and recommendations considered the following:

- The Hope and Bluefield decisions ${ }^{2}$ that established the standards for determining a fair and reasonable allowed Return on Equity including: consistency of the allowed return with other businesses having similar risk; adequacy of the return to provide access to capital and support credit quality; and that the end result must lead to just and reasonable rates.

2 See, Bluefield Waterworks \& Improvement Co., v. Public Service Commission of West Virginia, 262 U.S. 679 (1923); Federal Power Commission v. Hope Natural Gas Co., 320 U.S. 591 (1944)

- The effect of the current capital market conditions on investors' return requirements, and in particular, the Company's continuing need to access the capital markets.
- The Company's business risks relative to the proxy group of comparable companies and the implications of those risks in arriving at the appropriate ROE.
Q. 9 What are the results of your analyses?
A. 9 The results of my analyses are summarized in Tables 1 a and 1b, below.

Table 1a: Summary of Discounted Cash Flow Model Results ${ }^{3}$

|  | Low | Mean | High |  |
| :--- | ---: | ---: | ---: | :---: |
| Constant Growth DCF Results |  |  |  |  |
| 30-Day Average | $8.39 \%$ | $9.52 \%$ | $11.30 \%$ |  |
| 90-Day Average | $8.50 \%$ | $9.64 \%$ | $11.41 \%$ |  |
| 180-Day Average | $8.66 \%$ | $9.79 \%$ | $11.57 \%$ |  |
| Multi-Stage DCF Results |  |  |  |  |
|  | Low | Mean | High |  |
| 30-Day Average | $9.03 \%$ | $9.33 \%$ | $9.82 \%$ |  |
| 90-Day Average | $9.16 \%$ | $9.47 \%$ | $9.97 \%$ |  |
| 180-Day Average | $9.32 \%$ | $9.65 \%$ | $10.18 \%$ |  |

$\qquad$ (RBH-1) and Exhibit No. $\qquad$ (RBH-3). Results include estimated flotation costs.
Table 1b: Summary of Risk Premium Results ${ }^{4}$

|  | Bloomberg Derived Market Risk Premium | Value Line Derived Market Risk Premium |
| :---: | :---: | :---: |
| Average Bloomberg Beta Coefficient |  |  |
| Current 30-Year Treasury (2.79\%) | 9.69\% | 9.26\% |
| Near Term Projected 30-Year Treasury (3.35\%) | 10.25\% | 9.83\% |
| Average Value Line Beta Coefficient |  |  |
| Current 30-Year Treasury (2.79\%) | 10.78\% | 10.28\% |
| Near Term Projected 30-Year Treasury (3.35\%) | 11.34\% | 10.85\% |
| Bond Yield Plus Risk Premium Approach |  |  |
| Current 30-Year Treasury (2.79\%) | 9.98\% |  |
| Near Term Projected 30-Year Treasury (3.35\%) | 10.02\% |  |
| Long Term Projected 30-Year Treasury (4.65\%) | 10.39\% |  |

Based on the analytical results presented in Tables 1a and 1b, and in light of the considerations discussed throughout the balance of my Direct Testimony, it is my view that a reasonable range of estimates is from 10.00 percent to 10.50 percent, and within that range, an ROE of 10.25 percent is reasonable and appropriate, if not somewhat conservative
Q. 10 How is the remainder of your Direct Testimony organized?
A. 10 The balance of my Direct Testimony is organized as follows:
Section IV - Discusses the regulatory guidelines and financial considerations pertinent to the development of the cost of capital;
Section V - Explains my selection of the proxy group of natural gas distribution utilities used to develop my analytical results;
$\qquad$ (RBH-6) and Exhibit No. $\qquad$ (RBH-7).

Section VI - Explains my analyses and the analytical bases for my ROE recommendation;

Section VII - Provides a discussion of specific business risks and other considerations that have a direct bearing on the Company's Cost of Equity;

Section VIII - Discusses current capital market conditions and the effect of those conditions on the Company's Cost of Equity;

Section IX - Summarizes my conclusions and recommendations for the return on the original cost rate base;

Section X - Discusses the fair value rate base; and
Section XI - Summarizes the fair value rate of return.

## IV. REGULATORY GUIDELINES AND FINANCIAL CONSIDERATIONS

Q. 11 Before addressing the specific aspects of this proceeding, please provide an overview of the issues surrounding the Cost of Equity in regulatory proceedings, generally.

In very general terms, the Cost of Equity is the return that investors require to make an equity investment in a firm. That is, investors will only provide funds to a firm if the return that they expect is equal to, or greater than, the return that they require. From the firm's perspective, that required return, whether it is provided to debt or equity investors, has a cost. Individually, we speak of the "Cost of Debt" and the "Cost of Equity"; together, they are referred to as the "Cost of Capital".

The Cost of Capital (including the costs of both debt and equity) is based on the economic principle of "opportunity costs". Investing in any asset, whether debt or equity securities, implies a forgone opportunity to invest in alternative assets. For any investment to be sensible, its expected return must be at least
equal to the return expected on alternative, comparable investment opportunities. Because investments with like risks should offer similar returns, the opportunity cost of an investment should equal the return available on an investment of comparable risk.

Although both debt and equity have required costs, they are different in certain fundamental ways. Most noticeably, the Cost of Debt is contractually defined and can be directly observed as the interest rate, or yield, on debt securities. ${ }^{5}$ The Cost of Equity, on the other hand, is neither directly observable nor a contractual obligation. Rather, equity investors have a claim on the firm's cash flows only after debt holders are paid; the uncertainty (or risk) associated with those residual cash flows determines the Cost of Equity. Because equity investors bear that "residual risk", they take greater risks and require higher returns than debt holders. In that basic sense, equity and debt investors differ: They invest in different securities, face different risks, and require different returns.

Whereas the Cost of Debt can be directly observed, the Cost of Equity must be estimated, or inferred, based on market data and various financial models. As discussed throughout my Direct Testimony, all of those models are subject to certain assumptions, which may be more or less applicable under differing market conditions. In addition, because the Cost of Equity is premised on opportunity costs, those models typically are applied to a group of "comparable" or "proxy" companies. The choice of models (including their inputs), the selection of proxy companies, and the interpretation of the model

[^1]results all require the application of judgment. That judgment also should consider data and information that is not necessarily included in the models themselves. In the end, however, the estimated Cost of Equity should reflect the return that investors require in light of the subject company's risks, and the returns available on comparable investments.
Q. 12 Please now provide a brief summary of the regulatory guidelines established for the purpose of determining the ROE.
A. 12 The Court established the guiding principles for establishing a fair return for capital in two cases: (1) Bluefield Water Works and Improvement Co. v. Public Service Comm'n. ("Bluefield"); ${ }^{6}$ and (2) Federal Power Comm'n v. Hope Natural Gas Co. ("Hope"). ${ }^{7}$ In Bluefield, the Court stated:

A public utility is entitled to such rates as will permit it to earn a return on the value of the property which it employs for the convenience of the public equal to that generally being made at the same time and in the same general part of the country on investments in other business undertakings which are attended by corresponding, risks and uncertainties; but it has no constitutional right to profits such as are realized or anticipated in highly profitable enterprises or speculative ventures. The return should be reasonably sufficient to assure confidence in the financial soundness of the utility and should be adequate, under efficient and economical management, to maintain and support its credit and enable it to raise the money necessary for the proper discharge of its public duties. ${ }^{8}$

The Court therefore recognized that: (1) a regulated company cannot remain financially sound unless the return it is allowed to earn on its invested capital is at least equal to the cost of capital (the principle relating to the demand

[^2]for capital); and (2) a regulated company will not be able to attract capital if it does not offer investors an opportunity to earn a return on their investment equal to the return they expect to earn on other investments of the same risk (the principle relating to the supply of capital).

Has the Commission provided similar guidance in establishing the appropriate Return on Equity?

Yes. The Commission has noted that under the Arizona Constitution, a public utility is entitled to a fair return on the fair value of its property devoted to public uses. The Commission is required to find the fair value of the utility's property and to use that value to establish just and reasonable rates. ${ }^{9}$

Why is it important for a utility to be allowed the opportunity to earn a return adequate to attract equity capital at reasonable terms?
A. 14 A return that is adequate to attract capital at reasonable terms enables the utility to provide service while maintaining its financial integrity. In keeping with the Hope and Bluefield standards, that return should be commensurate with the returns expected elsewhere in the market for investments of equivalent risk. Based on those standards, the Commission's decision in this case should provide the Company with the opportunity to earn an ROE that is: (1) adequate to attract capital at reasonable terms, thereby enabling it to continue to provide safe and reliable natural gas service; (2) sufficient to ensure its financial integrity; and (3) commensurate with returns on investments in enterprises having corresponding risks. The allowed ROE should enable the Company to finance capital expenditures at reasonable cost rates and maintain its financial flexibility

[^3] February 13, 2007, at 11. References Ariz. Water co., 85 Ariz. at 203,335, P.2d at 415.
over the period during which rates are expected to remain in effect. Whereas the "capital attraction" and "financial integrity" standards are important principles in normal economic conditions, the practical implications of those standards are even more pronounced during periods of capital market instability.

How is the Cost of Equity estimated in regulatory proceedings?
As noted earlier (and as discussed in more detail throughout my Direct Testimony), the Cost of Equity is estimated by the use of various financial models. By their very nature, those models produce a range of results from which the ROE must be estimated. That estimate must be based on a comprehensive review of relevant data and information, and does not necessarily lend itself to a strict mathematical solution. The key consideration in determining the ROE is to ensure that the overall analysis reasonably reflects investors' view of the financial markets in general and the subject company (in the context of the proxy companies) in particular. Both practitioners and academics, however, recognize that financial models simply are tools to be used in the ROE estimation process, and that strict adherence to any single approach, or to the specific results of any single approach, can lead to flawed or misleading conclusions. That position is consistent with the Hope and Bluefield principle that it is the analytical result, as opposed to the methodology, that is controlling in arriving at ROE determinations. Thus, a reasonable ROE estimate appropriately considers alternative methodologies and the reasonableness of their individual and collective results in the context of observable, relevant market information.

## V. PROXY GROUP SELECTION

Q. 16 As a preliminary matter, why is it necessary to select a group of proxy companies to determine the Cost of Equity for Southwest Gas?

First, it is important to bear in mind that the Cost of Equity for a given enterprise depends on the risks attendant to the business in which the company is engaged. According to financial theory, the value of a given company is equal to the aggregate market value of its constituent business units. The value of the individual business units reflects the risks and opportunities inherent in the business sectors in which those units operate. In this proceeding, we are focused on estimating the Cost of Equity for the Company's Arizona jurisdictional operations. Because the ROE is a market-based concept, and given the fact that Southwest Gas's jurisdictional operations within Arizona do not make up the entirety of the publicly traded parent company, it is necessary to establish a group of companies that are both publicly traded and comparable to Southwest Gas to serve as its "proxy" for purposes of the ROE estimation process.

Even if Southwest Gas's Arizona jurisdictional assets did constitute the entirety of the parent company's operations, it is possible that transitory events could bias its market value in one way or another over a given period of time. A significant benefit of using a proxy group, therefore, is to moderate the effects of anomalous, temporary events that may be associated with any one company.
Q. 17 Does the selection of a proxy group suggest that analytical results will be tightly clustered around average (i.e., mean) results?
A. 17 Not necessarily. The DCF approach is based on the theory that a stock's current price represents the present value of its future expected cash flows. The DCF model is defined as the sum of the expected dividend yield and projected long-
term growth. Notwithstanding the care taken to ensure risk comparability, market expectations with respect to future risks and growth opportunities will vary from company to company. Therefore, even within a group of similarly situated companies, it is common for analytical results to reflect a seemingly wide range. At issue, then, is how to select an ROE estimate from within that range. That determination necessarily must be based on the informed judgment and experience of the analyst.

Please now provide a summary profile of Southwest Gas.
Southwest Gas provides natural gas distribution service to approximately $1,045,000$ customers in the state of Arizona. ${ }^{10}$ The Company also has operations in Nevada and California serving a total of approximately 1,956,000 customers. Southwest Gas currently has senior unsecured ratings of $A 3, B B B+$, and A from Moody's Investors Service, Standard \& Poor's, and Fitch Ratings, respectively. ${ }^{11}$
Q. 19 How did you select the companies included in your proxy group?
A. 19 I began with the universe of companies that Value Line classifies as Natural Gas Utilities, which includes a group of 12 domestic U.S. utilities, and applied the following screening criteria:

- I excluded companies that do not consistently pay quarterly cash dividends;
- I excluded companies not covered by at least two utility industry equity analysts;
- I excluded companies that do not have investment grade senior bond and/or corporate credit ratings from Standard and Poor's;

[^4]- To incorporate companies that are primarily regulated gas distribution utilities, I excluded companies with less than 60.00 percent of net operating income from regulated natural gas utility operations; and,
- I excluded companies that are currently known to be party to a merger, or other significant transaction.

20
Did you include Southwest Gas Corporation in your analysis?
No. In order to avoid the circular logic that otherwise would occur, it has been my consistent practice to exclude the subject company (or its parent) from the proxy group.
Q. 21 What companies met those screening criteria?
A. 21 The criteria discussed above resulted in a proxy group of the following six companies:

Table 2: Proxy Group Screening Results

| Company | Ticker |
| :--- | :---: |
| Atmos Energy | ATO |
| Laclede Group, Inc. | LG |
| New Jersey Resources | NJR |
| Northwest Natural Gas | NWN |
| South Jersey Industries | SJI |
| WGL Holdings, Inc. | WGL |

Q. 22 Do you believe that a proxy group of six companies is sufficiently large?
A. 22 Yes. The analyses performed in estimating the ROE are more likely to be representative of the subject utility's Cost of Equity to the extent that the chosen proxy companies are fundamentally comparable to the subject utility. Because all analysts use some form of screening process to arrive at a proxy group, the group, by definition, is not randomly drawn from a larger population. Consequently, there is no reason to place more reliance on the quantitative
results of a larger proxy group simply by virtue of the resulting larger number of observations.

## VI. COST OF EQUITY ESTIMATION

Q. 23 Please briefly discuss the ROE in the context of the regulated rate of return.
A. 23 Regulated utilities primarily use common stock and long-term debt to finance their permanent property, plant, and equipment. The overall rate of return ("ROR") for a regulated utility is based on its weighted average cost of capital, in which the cost rates of the individual sources of capital are weighted by their respective book values. Whereas the costs of debt and preferred stock can be directly observed, the Cost of Equity is market-based and, therefore, must be estimated based on observable market information.

How is the required ROE determined?
The required ROE is estimated by using one or more analytical techniques that rely on market-based data to quantify investor expectations regarding required equity returns, adjusted for certain incremental costs and risks. By their very nature, quantitative models produce a range of results from which the market required ROE must be selected. As discussed throughout my Direct Testimony, that selection must be based on a comprehensive review of relevant data and information, and does not necessarily lend itself to a strict mathematical solution. Consequently, the key consideration in determining the Cost of Equity is to ensure that the methodologies employed reasonably reflect investors' view of the financial markets in general, and the subject company (in the context of the proxy group) in particular.

Although we cannot directly observe the Cost of Equity, we can observe the methods frequently used by analysts to arrive at their return requirements
and expectations. While investors and analysts tend to use multiple approaches in developing their estimate of return requirements, each methodology requires certain judgment with respect to the reasonableness of assumptions and the validity of proxies in its application. In essence, analysts and academics understand that ROE models are tools to be used in the ROE estimation process and that strict adherence to any single approach, or the specific results of any single approach, can lead to flawed and irrelevant conclusions. That position is consistent with the Hope and Bluefield finding that it is the analytical result, as opposed to the methodology, that is controlling in arriving at ROE determinations. A reasonable ROE estimate therefore considers alternative methodologies, observable market data, and the reasonableness of their individual and collective results.

In my view, therefore, it is both prudent and appropriate to use multiple methodologies to mitigate the effect of assumptions and inputs associated with relying exclusively on any single approach. Such use, however, must be tempered with due caution as to the results generated by each individual approach. As such, I have considered the results of the Constant Growth and Multi-Stage forms of the DCF model, the Capital Asset Pricing Model, and the Risk Premium approach.

## Constant Growth DCF Model

Q. 25 Are DCF models widely used in regulatory proceedings?
A. 25 Yes, in my experience the DCF model is widely recognized in regulatory proceedings. Nonetheless, neither the DCF nor any other model should be applied without considerable judgment in the selection of data and the interpretation of results.

Please describe the DCF approach.
The DCF approach is based on the theory that a stock's current price represents the present value of all expected future cash flows. In its simplest form, the DCF model expresses the Cost of Equity as the sum of the expected dividend yield and long-term growth rate, and is expressed as follows:

$$
\begin{equation*}
P=\frac{D_{1}}{(1+k)}+\frac{D_{2}}{(1+k)^{2}}+\cdots+\frac{D_{\infty}}{(1+k)^{\infty}} \tag{1}
\end{equation*}
$$

$$
k=\frac{D_{0}(1+g)}{P}+g[2]
$$

Equation [2] often is referred to as the "Constant Growth DCF" model, in which the first term is the expected dividend yield and the second term is the expected long-term growth rate

As explained more fully below, both consensus forecasts and market data indicate meaningful increases in long-term interest rates over the next several years (i.e., the period in which rates will be in effect). Consequently, the fundamental assumption that the return required today is the same return that will be required three or more years from now likely does not hold. As also discussed below, the proxy companies' average P/E multiple recently has traded well in excess of its historical average and at times, in excess of the market-wide P/E multiple. As such, market conditions are inconsistent with the Constant Growth DCF model's fundamental assumptions. As a consequence, the

Constant Growth DCF model's results likely understate the required Cost of Equity since it only measures cash flows related to dividend payments ${ }^{12}$, and should be interpreted with considerable caution and reasoned judgment.

What assumptions are required for the Constant Growth DCF model?
The Constant Growth DCF model requires the following assumptions: (1) a constant average growth rate for earnings and dividends; (2) a stable dividend payout ratio; (3) a constant price-to-earnings multiple; and (4) a discount rate greater than the expected growth rate. In addition, the Constant Growth DCF model assumes that the same return will be required every year, in perpetuity (see Equation [1], above).

What market data did you use to calculate the dividend yield component of your DCF model?
A. 28 The dividend yield is based on the proxy companies' current annualized dividend, and average closing stock prices over the 30-, 90-, and 180-trading days as of February 12, 2016.

Why did you use three averaging periods to calculate the average stock price? I did so to ensure that the model's results are not skewed by anomalous events that may affect stock prices on any given trading day. At the same time, the averaging period should be reasonably representative of expected capital market conditions over the long term. In my view, the use of the 30-, 90- and 180-day averaging periods reasonably balances those concerns.

Did you make any adjustments to the dividend yield to account for periodic growth in dividends?

[^5]A. 30 Yes, I did. Since utility companies tend to increase their quarterly dividends at different times throughout the year, it is reasonable to assume that dividend increases will be evenly distributed over calendar quarters. Given that assumption, it is appropriate to calculate the expected dividend yield by applying one-half of the long-term growth rate to the current dividend yield. That adjustment ensures that the expected dividend yield is, on average, representative of the coming twelve-month period, and does not overstate the dividends to be paid during that time.

Is it important to select appropriate measures of long-term growth in applying the DCF model?
A. 31 Yes. In its Constant Growth form, the DCF model (i.e., as presented in Equation [2] above) assumes a single growth estimate in perpetuity. In order to reduce the long-term growth rate to a single measure, one must assume a constant payout ratio, and that earnings per share, dividends per share and book value per share all grow at the same constant rate. Over the long term, however, dividend growth can only be sustained by earnings growth. Consequently, it is important to incorporate a variety of measures of long-term earnings growth into the Constant Growth DCF model.
Q. 32

Please summarize the findings of academic research on the appropriate measure for estimating equity returns using the DCF model.
A. 32 The relationship between various growth rates and stock valuation metrics has been the subject of much academic research. ${ }^{13}$ As noted over 40 years ago by Charles Phillips in The Economics of Regulation:

[^6]For many years, it was thought that investors bought utility stocks largely on the basis of dividends. More recently, however, studies indicate that the market is valuing utility stocks with reference to total per share earnings, so that the earnings-price ratio has assumed increased emphasis in rate cases. ${ }^{14}$

Phillips' conclusion continues to hold true. Subsequent academic research has clearly and consistently indicated that measures of earnings and cash flow are strongly related to returns, and that analysts' forecasts of growth are superior to other measures of growth in predicting stock prices. ${ }^{15}$ For example, Vander Weide and Carleton state that, "[our] results... are consistent with the hypothesis that investors use analysts' forecasts, rather than historically oriented growth calculations, in making stock buy-and-sell decisions." ${ }^{16}$

Other research specifically notes the importance of analysts' growth estimates in determining the Cost of Equity, and in the valuation of equity securities. Dr. Robert Harris noted that "a growing body of knowledge shows that analysts' earnings forecast are indeed reflected in stock prices." Citing Cragg and Malkiel, Dr. Harris notes that those authors "found that the evaluations of companies that analysts make are the sorts of ones on which market valuation is based. ${ }^{17}$ Similarly, Brigham, Shome and Vinson noted that "evidence in the current literature indicates that (i) analysts' forecasts are
${ }^{14}$ Charles F. Phillips, Jr., The Economics of Regulation, Revised Edition, 1969, Richard D. Irwin, Inc., at 285.
${ }^{15}$ See, for example, Christofi, Christofi, Lori and Moliver, Evaluating Common Stocks Using Value Line's Projected Cash Flows and Implied Growth Rate, Journal of Investing (Spring 1999); Harris and Marston, Estimating Shareholder Risk Premia Using Analysts Growth Forecasts, Financial Management, 21 (Summer 1992); and Vander Weide and Carleton, Investor Growth Expectations: Analysts vs. History, The Journal of Portfolio Management, Spring 1988.
16 Vander Weide and Carleton, Investor Growth Expectations: Analysts vs. History, The Journal of Portfolio Management, Spring 1988.
${ }_{17}$ Robert S. Harris, Using Analysts' Growth Forecasts to Estimate Shareholder Required Rate of Return, Financial Management, Spring 1986.
superior to forecasts based solely on time series data, and (ii) investors do rely on analysts' forecasts. ${ }^{18}$

To that point, the research of Vander Weide and Carleton demonstrates that earnings growth projections have a statistically significant relationship to stock valuation levels, while dividend growth projections do not. Those findings suggest that investors form their investment decisions based on expectations of growth in earnings, not dividends. Consequently, earnings growth, not dividend growth, is the appropriate estimate for the purpose of the Constant Growth DCF model.
Q. 33
A. 33

Please describe the Retention Growth estimate as applied in your Constant Growth DCF model.
${ }^{18}$ Eugene F. Brigham, Dilip K. Shome, and Steve R. Vinson, The Risk Premium Approach to Measuring a Utility's Cost of Equity, Financial Management, Spring 1985.
A. 34 The Retention Growth model, which is a generally recognized and widely taught method of estimating long-term growth, is an alternative approach to the use of analysts' earnings growth estimates. In essence, the model is premised on the proposition that a firm's growth is a function of its expected earnings, and the extent to which it retains earnings to invest in the enterprise. In its simplest form, the model represents long-term growth as the product of the retention ratio (i.e., the percentage of earnings not paid out as dividends, referred to below as ("b") and the expected return on book equity (referred to below as " $r$ ")). Thus, the simple "b $\times r$ " form of the model projects growth as a function of internally generated funds. That form of the model is limiting, however, in that it does not provide for growth funded from external equity.

The "br $+s v$ " form of the Retention Growth estimate used in my DCF analysis is meant to reflect growth from both internally generated funds (i.e., the "br" term) and from issuances of equity (i.e., the "sv" term). The first term, which is the product of the retention ratio (i.e., "b", or the portion of net income not paid in dividends) and the expected return on equity (i.e., "r") represents the portion of net income that is "plowed back" into the Company as a means of funding growth. The "sv" term is represented as:

$$
\left(\frac{m}{b}-1\right) \times \text { Growth rate in Common Shares [3] }
$$

In this form, the "sv" term reflects an element of growth as the product of (a) the growth in shares outstanding, and (b) that portion of the market-to-book ratio that exceeds unity. As shown in Exhibit No.___(RBH-2), all of the components of the Retention Growth Model can be derived from data provided by Value Line.
Q. 35

35

How did you calculate the high and low DCF results?
I calculated the proxy-group mean high DCF result by combining each company's dividend yield with the maximum of (1) its EPS growth rate as reported by Value Line, Zacks, or First Call or (2) its retention growth estimate based on Value Line data as described above. The average mean high result then reflects the average maximum DCF result for the proxy group as a whole. I used a similar approach to calculate the mean low results, combining dividend yield with the minimum growth rate data for each proxy group company.

What are the results of your DCF analysis?
My Constant Growth DCF results are summarized in Table 3, below (see also Exhibit No. $\qquad$ (RBH-1).

Table 3: Constant Growth DCF Results ${ }^{19}$

|  | Mean <br> Low | Mean | Mean <br> High |
| :--- | :---: | :---: | :---: |
| 30-Day Average | $8.39 \%$ | $9.52 \%$ | $11.30 \%$ |
| 90-Day Average | $8.50 \%$ | $9.64 \%$ | $11.41 \%$ |
| 180-Day Average | $8.66 \%$ | $9.79 \%$ | $11.57 \%$ |

## Multi-Stage DCF Model

Q. 37 What other forms of the DCF model have you used?
A. 37 In order to address certain limiting assumptions underlying the Constant Growth form of the DCF model, I also considered the results of the Multi-Stage (threestage) Discounted Cash Flow Model. The Multi-Stage model, which is an extension of the Constant Growth form, enables the analyst to specify growth
${ }^{19}$ Results include estimated flotation costs, which are discussed in Section VII.
rates over three distinct stages. As with the Constant Growth form of the DCF model, the Multi-Stage form defines the Cost of Equity as the discount rate that sets the current price equal to the discounted value of future cash flows. Unlike the Constant Growth form, however, the Multi-Stage model must be solved in an iterative fashion.

Please now summarize why you have included the Multi-Stage DCF method in your Cost of Equity estimation.

First, as noted earlier, it is both prudent and appropriate to use multiple methodologies in order to mitigate the effects of assumptions and inputs associated with any single approach. Second, the Constant Growth DCF model assumes that earnings, dividends, and book value will grow at the same constant rate in perpetuity; that the payout ratio will remain constant in perpetuity; and that the Price/Earnings ratio will remain constant. In addition, the model assumes that the return required today will be the same return required every year in the future. However, those assumptions are not likely to hold. In particular, given near-term capital expenditures associated with infrastructure replacement and growth needs, it is likely that payout ratios will increase from their current levels. ${ }^{20}$ In my view, the Multi-Stage DCF model enables analysts to consider such issues, and to address the limiting, and likely unrealistic assumptions underlying the Constant Growth form of the model.

Please generally describe the structure of your Multi-Stage model.
As noted above, the model sets the subject company's stock price equal to the present value of future cash flows received over three "stages". In the first two

20 See, for example, SNL Energy, Financial Focus Special Report: Capital Expenditure Update,
November 5,2015 .
stages, "cash flows" are defined as projected dividends. In the third stage, "cash flows" equal both dividends and the expected price at which the stock will be sold at the end of the period (i.e., the "terminal price"). I calculated the terminal price based on the Gordon model, which defines the price as the expected dividend divided by the difference between the Cost of Equity (i.e., the discount rate) and the long-term expected growth rate. In essence, the terminal price is defined by the present value of the remaining "cash flows" in perpetuity. In each of the three stages, the dividend is the product of the projected earnings per share and the expected dividend payout ratio. A summary description of the model is provided in Table 4 (below).

Table 4: Multi-Stage DCF Structure

| Stage | $\mathbf{0}$ | $\mathbf{1}$ | $\mathbf{2}$ | $\mathbf{3}$ |
| :--- | :--- | :--- | :--- | :--- |
| Cash Flow <br> Component | Initial Stock <br> Price | Expected <br> Dividend | Expected <br> Dividend | Expected <br> Dividend <br> Terminal <br> Value |
| Inputs | Stock Price <br> Earnings Per <br> Share ("EPS") <br> Dividends Per <br> Share ("DPS") | Expected EPS <br> Expected DPS | Expected EPS <br> Expected DPS | Expected EPS <br> Expected DPS <br> Terminal <br> Value |
| Assumptions | 30-, 90-, and <br> $180-$-day <br> average stock <br> price | EPS Growth <br> Rate <br> Payout Ratio | Growth Rate <br> Change <br> Payout Ratio <br> Change | Long-term <br> Growth Rate <br> Long-term <br> Payout Ratio |

Q. 40
A. 40

What are the analytical benefits of your Multi-Stage model?
The primary benefits relate to the flexibility provided by the model's formulation. Since the models provide the ability to specify near, intermediate, and long-term growth rates, for example, it avoids the sometimes limiting assumption that the subject company will grow at the same, constant rate during all stages of growth. In addition, by calculating the dividend as the product of earnings and the payout
ratio, the model enables analysts to reflect assumptions regarding the timing and extent of changes in the payout ratio to reflect, for example, increases or decreases in expected capital spending, or transition from current payout levels to long-term expected levels. In that regard, because the model relies on multiple sources of earnings growth rate assumptions, it is not limited to a single source, such as Value Line, for all inputs, and mitigates the potential bias associated with relying on a single source of growth estimates. ${ }^{21}$

The model also enables the analyst to assess the reasonableness of the inputs and results by reference to certain market-based metrics. For example, the stock price estimate can be divided by the expected earnings per share in the final year to calculate an average Price to Earnings ("P/E") ratio. Similarly the terminal P/E ratio can be divided by the terminal growth rate to develop a Price to Earnings Growth ("PEG") ratio. To the extent that either the projected P/E or PEG ratios are inconsistent with either historical or expected levels, it may indicate incorrect or inconsistent assumptions within the balance of the model.
Q. 41 Please summarize your inputs to the Multi-Stage DCF model.
A. 41 I applied the Multi-Stage model to the proxy group described earlier in my Direct Testimony. My assumptions with respect to the various model inputs are described in Table 5 (below).

[^7]Table 5: Multi-Stage DCF Model Assumptions
22 See, Bureau of Economic Analysis, accessed on February 12, 2016.
${ }^{23}$ See, Board of Governors of the Federal Reserve System, Table H. 15 Selected Interest Rates and Blue Chip Financial Forecasts December 1, 2015 at 14.
inflation based on the spread between yields on long-term nominal Treasury Securities and long-term Treasury Inflation Protected Securities, known as the "TIPS spread" of 1.82 percent and the projected Blue Chip Financial Forecast of CPI for 2022 - 2026 of 2.20 percent.

I averaged these two measures of inflation because nominal Treasury yields are related to inflation, which includes the effect of commodities such as oil, which may cause the current TIPS spread to somewhat understate long-term expected inflation. My long-term inflation rate, therefore, is the average of those two estimates, or 2.01 percent.
Q. 43 What were your specific assumptions with respect to the payout ratio?
A. 43 As noted in Table 5, for the first two periods I relied on the first year and longterm projected payout ratios reported by Value Line ${ }^{24}$ for each of the proxy group companies. I then assumed that by the end of the second period (i.e., the end of year 10), the payout ratio will converge to the industry expected ratio of 67.67 percent. ${ }^{25}$
Q. 44 Please summarize the results of your Multi-Stage DCF analyses.
A. 44 Table 6 (below) (see also Exhibit No.__(RBH-3) presents the results of the Multi-Stage DCF analyses. The Multi-Stage DCF analysis produces a range of results from 9.03 percent to 10.18 percent.

Table 6: Multi-Stage Discounted Cash Flow Model Results ${ }^{26}$

|  | Low | Mean | High |
| :---: | :---: | :---: | :---: |
| 30-Day Average | $9.03 \%$ | $9.33 \%$ | $9.82 \%$ |
| 90-Day Average | $9.16 \%$ | $9.47 \%$ | $9.97 \%$ |
| 180-Day Average | $9.32 \%$ | $9.65 \%$ | $10.18 \%$ |

## CAPM Analysis

Q. 45 Please briefly describe the general form of the CAPM analysis.
A. 45 The CAPM is a risk premium model that estimates the Cost of Equity as a function of a risk-free return plus a risk premium (to compensate investors for the non-diversifiable or "systematic" risk of that security). As shown in Equation [4], the CAPM is defined by four components, each of which theoretically is a forward-looking estimate:

$$
k=r_{f}+\beta\left(r_{m}-r_{f}\right)
$$

where:
$k=$ the required market ROE ;
$\beta=$ Beta coefficient of an individual security;
$r_{f}=$ the risk-free rate of return; and
$r_{m}=$ the required return on the market as a whole.
In Equation [4], the term $\left(r_{m}-r_{f}\right)$ represents the Market Risk Premium. According to the theory underlying the CAPM, since unsystematic risk can be diversified away by adding securities to their investment portfolio, investors should be concerned only with systematic or non-diversifiable risk. Nondiversifiable risk is measured by the Beta coefficient, which is defined as:
${ }^{26}$ Results include estimated flotation costs, which are discussed in Section VII.

$$
\beta_{j}=\frac{\sigma_{j}}{\sigma_{m}} \times \rho_{j, m}[5]
$$

where $\sigma_{j}$ is the standard deviation of returns for company " $j$ "; $\sigma_{m}$ is the standard deviation of returns for the broad market (as measured, for example, by the S\&P 500 Index), and $\rho_{j, m}$ is the correlation of returns in between company $j$ and the broad market. Thus, the Beta coefficient represents both relative volatility (i.e., the standard deviation) of returns, and the correlation in returns between the subject company and the overall market.

What assumptions regarding the risk-free rate did you include in your CAPM analysis?

Because utility assets represent long-term investments, I used two different estimates of the risk-free rate: (1) the current 30-day average yield on 30-year Treasury bonds (i.e., 2.79 percent); and (2) the near-term (that is, through the second calendar quarter of 2017) projected 30 -year Treasury yield (i.e., 3.35 percent).

What Market Risk Premium did you use in your CAPM model?
I developed a forward-looking (ex-ante) estimate of the Market Risk Premium.
Please describe your ex-ante approach to estimating the Market Risk Premium.
The approach is based on the market required return, less the current 30 -year Treasury bond yield. To do so, I relied on data from two sources: (1) Bloomberg; and (2) Value Line. For Bloomberg, I calculated the market capitalization weighted expected dividend yield (using the same one-half growth rate assumption described earlier), and combined that amount with the market capitalization weighted projected earnings growth rate to arrive at the market capitalization weighted average DCF result. I then subtracted the current 30 -
year Treasury yield from that amount to arrive at the market DCF-derived exante Market Risk Premium estimate. For Value Line, I calculated the projected long-term market return based on the implied annual price appreciation and dividend yield for Value Line's composite index. The results of those two calculations are provided in Exhibit No $\qquad$ (RBH-4). How did you apply your expected Market Risk Premium and risk-free rate estimates?

I relied on the ex-ante Market Risk Premia discussed above, together with the current and near-term projected 30-year Treasury bond yields as inputs to my CAPM analyses.
Q. 50 What Beta coefficient did you use in your CAPM model?
A. 50 As shown in Exhibit No.___(RBH-5), I considered the Beta coefficients reported by two sources: Bloomberg, and Value Line. Although both services adjust their calculated (or "raw") Beta coefficients to reflect the tendency of the Beta coefficient to regress to the market mean of 1.00, Value Line calculates the Beta coefficient over a five-year period, whereas Bloomberg's calculation is based on two years of data.
Q. 51 What are the results of your CAPM analyses?
A. 51 The results of my CAPM analysis are summarized in Table 7 (see also, Exhibit No. $\qquad$ (RBH-6).

Table 7: Summary of CAPM Results

| Average Bloomberg Beta Coefficient |  |  |
| :--- | :---: | :---: |
|  |  |  |
| Bloomberg Derived <br> Market Risk Premium |  |  |
| Value Line Derived <br> Market Risk Premium |  |  |
| Current 30-Year Treasury (2.79\%) | $9.69 \%$ | $9.26 \%$ |
| Near Term Projected 30-Year <br> Treasury (3.35\%) | $10.25 \%$ | $9.83 \%$ |
|  |  |  |
| Current 30-Year Treasury (2.79\%) | $10.78 \%$ | $10.28 \%$ |
| Near Term Projected 30-Year <br> Treasury (3.35\%) | $11.34 \%$ | $10.85 \%$ |

## Bond Yield Plus Risk Premium Approach

Q. 52 Please generally describe the Bond Yield Plus Risk Premium approach.
A. 52 This approach is based on the financial tenet that equity investors bear the residual risk of ownership and therefore require a premium over the returns available to debt holders. Risk premium approaches, therefore, estimate the Cost of Equity as the sum of an Equity Risk Premium and a bond yield. The Equity Risk Premium is the difference between the historical Cost of Equity and long-term Treasury yields. Because we are calculating the risk premium for natural gas utilities, a reasonable approach is to use actual authorized returns for natural gas utilities as the historical measure of the Cost of Equity.
Q. 53 Please now explain how you performed your Bond Yield Plus Risk Premium analysis.
A. 53 As suggested above, I first defined the Risk Premium as the difference between the authorized ROE and the then-prevailing level of long-term (i.e., 30-year) Treasury yield. I then gathered data for 1,031 natural gas rate proceedings between January, 1980 and February 12, 2016 as reported by Regulatory Research Associates ("RRA"). In addition to the authorized ROE, I also calculated the average period between the filing of the case and the date of the
final order (the "lag period"). To reflect the prevailing level of interest rates during the pendency of the proceedings, I calculated the average 30 -year Treasury yield over the average lag period (approximately 188 days).

Because the data cover a number of economic cycles, ${ }^{27}$ the analysis also may be used to assess the stability of the Equity Risk Premium. Prior research, for example, has shown that the Equity Risk Premium is inversely related to the level of interest rates. ${ }^{28}$ That is, although interest rates and the Cost of Equity generally are directionally related, they do not move in lock-step. That finding is particularly relevant given the historically low level of current Treasury yields.
Q. 54 How did you model the relationship between interest rates and the Equity Risk Premium?
A. 54 The basic method used was regression analysis, in which the observed Equity Risk Premium is the dependent variable, and the average 30-year Treasury yield is the independent variable. Because the analytical period includes interest rates and authorized ROEs that during one period (i.e., the 1980's) are quite high and another (the post-Lehman bankruptcy period) that are quite low relative to the long-term historical average, I used the semi-log regression, in which the Equity Risk Premium is expressed as a function of the natural log of the 30-year Treasury yield:

$$
R P=\alpha+\beta\left(\operatorname{LN}\left(T_{30}\right)\right)[6]
$$

[^8]${ }^{28}$ See, for example, Robert S. Harris and Felicia C. Marston, Estimating Shareholder Risk Premia Using Analysts' Growth Forecasts, Financial Management, Summer 1992, at 63-70; Eugene F. Brigham, Dilip K. Shome, and Steve R. Vinson, The Risk Premium Approach to Measuring a Utility's Cost of Equity, Financial Management, Spring 1985, at 33-45; and Farris M. Maddox, Donna T. Pippert, and Rodney N. Sullivan, An Empirical Study of Ex Ante Risk Premiums for the Electric Utility Industry, Financial Management, Autumn 1995, at 89-95.

As shown on Chart 1 (below), the semi-log form is useful when measuring an absolute change in the dependent variable (in this case, the Risk Premium) relative to a proportional change in the independent variable (the 30-year Treasury yield).

## Chart 1: Equity Risk Premium



As Chart 1 demonstrates, over time there has been a statistically significant, negative relationship between the 30 -year Treasury yield and the Equity Risk Premium. Consequently, simply applying the long-term average Equity Risk Premium of 4.52 percent (see Exhibit No.__(RBH-7) would significantly under-state the Cost of Equity; assuming the near-term projected 30 -year Treasury yield of 3.35 percent, for example, the simple average Equity Risk Premium would suggest an ROE of 7.87. ${ }^{29}$ That, of course, is well below any reasonable estimate. Based on the regression coefficients in Chart 1,
$7.87 \%=4.52 \%+3.35 \%$
however, the implied ROE ranges from 9.98 percent to 10.39 percent (see Exhibit No. $\qquad$ (RBH-7).

## VII. BUSINESS RISKS AND OTHER CONSIDERATIONS

Q. 55 With regard to the DCF and CAPM models, do the mean results for the proxy group provide an appropriate estimate of the Cost of Equity for the Company?
A. 55 Not necessarily. In my view, there are additional factors that must be considered when determining where the Company's Cost of Equity falls within the range of results, in particular flotation costs and the increased regulatory risk relative to the proxy group.

Flotation Costs
What are flotation costs?
A. 56 Flotation costs are the costs associated with the sale of new issues of common stock. Such costs include out-of-pocket expenditures for preparation, filing, underwriting and other issuance costs of common stock.

Why is it important to recognize flotation costs in the allowed ROE?
To attract and retain new investors, a regulated utility must have the opportunity to earn a return that is both competitive and compensatory. To the extent the opportunity to recover prudently incurred flotation costs is denied, actual returns will fall short of expected (or required) returns, thereby diminishing its ability to attract adequate capital on reasonable terms.
Q. 58 Are flotation costs part of the utility's invested costs or part of the utility's expenses?
A. 58 Flotation costs, which are a permanent reduction to common equity, are reflected on the balance sheet under "paid in capital." They are not current expenses, and therefore are not reflected on the income statement. Rather, like
investments in rate base or the issuance costs of long-term debt, flotation costs are recognized over time. As a result, the great majority of a utility's flotation cost is incurred prior to the test year, but remains part of the cost structure that exists during the test year and beyond, and as such, should be recognized for ratemaking purposes. Therefore, recovery of flotation costs is appropriate even if no new issuances are planned in the near future because failure to allow such cost recovery may deny Southwest Gas the opportunity to earn its required rate of return in the future.
Q. 59

Is the need to consider flotation costs recognized by the academic and financial communities?

Yes. The need to reimburse investors for equity issuance costs is justified by the academic and financial communities in the same spirit that investors are reimbursed for the costs of issuing debt. This treatment is consistent with the philosophy of a fair rate of return. As explained by Dr. Shannon Pratt:

Flotation costs occur when a company issues new stock. The business usually incurs several kinds of flotation or transaction costs, which reduce the actual proceeds received by the business. Some of these are direct out-of-pocket outlays, such as fees paid to underwriters, legal expenses, and prospectus preparation costs.

Because of this reduction in proceeds, the business's required returns must be greater to compensate for the additional costs. Flotation costs can be accounted for either by amortizing the cost, thus reducing the net cash flow to discount, or by incorporating the cost into the cost of equity capital. Since flotation costs typically are not applied to operating cash flow, they must be incorporated into the cost of equity capital. ${ }^{30}$
Q. 61
A. 61

Yes, I have. I modified the DCF calculation to derive the dividend yield that would reimburse investors for direct issuance costs. Based on the approximate issuance cost of 1.00 percent experienced by Southwest Gas in $2015^{31}$ shown in Exhibit No.___(RBH-8), a reasonable estimate of the effect of flotation costs on the Company's ROE is approximately 0.03 percent (three basis points).

## Regulatory Risks

Q. 62 Is there any precedent that identifies the regulatory risk faced by utilities?
A. 62 Yes. In Hope, the Supreme Court noted that it is not the theory, but the impact of the rate order which counts. ${ }^{32}$ In Duquesne, the Supreme Court noted the risks to utilities of ratemaking treatment and the importance of establishing ratemaking treatment that does not continuously favor customers to the continuous detriment of investors:
[ t ]he risks a utility faces are in large part defined by the rate methodology because utilities are virtually always public monopolies dealing in essential service, and so relatively immune to the usual market risks. Consequently, a State's decision to arbitrarily switch back and forth between methodologies in a way which required investors to bear the risk of bad investments at some times while denying them the benefit of good investments at others would raise serious constitutional questions. ${ }^{33}$

[^9]Q. 63 How does the regulatory environment in which a utility operates affect its access to and Cost of Capital?
A. 63 The regulatory environment can significantly affect both the access to, and cost of capital in several ways. First, the proportion and cost of debt capital available to utility companies are influenced by the rating agencies' assessment of the regulatory environment. As noted by Moody's, "the predictability and supportiveness of the regulatory framework in which a regulated utility operates is a key credit consideration and the one that differentiates the industry from most other corporate sectors." ${ }^{34}$ Moody's further noted that:

For a regulated utility company, we consider the characteristics of the regulatory environment in which it operates. These include how developed the regulatory framework is; its track record for predictability and stability in terms of decision making; and the strength of the regulator's authority over utility regulatory issues. A utility operating in a stable, reliable, and highly predictable regulatory environment will be scored higher on this factor than a utility operating in a regulatory environment that exhibits a high degree of uncertainty or unpredictability. Those utilities operating in a less developed regulatory framework or one that is characterized by a high degree of political intervention in the regulatory process will receive the lowest scores on this factor. ${ }^{35}$

S\&P notes that regulatory commissions should eliminate, or at least greatly reduce, the issue of rate-case lag. ${ }^{36}$ Moody's agrees that timely cost recovery is an important determinant of credit quality, stating that " $[t]$ he ability to recover prudently incurred costs in a timely manner is perhaps the single most important credit consideration for regulated utilities, as the lack of timely recovery of such costs has caused financial stress for utilities on several

[^10]occasions" ${ }^{37}$ Similarly, Fitch Ratings ("Fitch") notes that in the current environment of rising costs, utilities will require more frequent rate increases to maintain financial results, resulting in further exposure to regulatory risks. ${ }^{38}$ Please summarize the financial community's perceptions of regulatory risk in Arizona and how the Commission's focus on regulatory lag has affected those perceptions.

In general, the financial community has observed that the Commission's recent efforts to address regulatory lag by allowing rate mechanisms and shortening the time needed to complete the rate case process has reduced the effect of regulatory lag on the Company's credit profile. Moody's, for example, has noted that "[b]ased on the length of recent rate cases, we believe the ACC is more committed to finalizing cases in about a year or less, which is more consistent with the average of utility regulatory commissions across the US." ${ }^{39}$ Looking to the nature of regulation in Arizona in general, Moody's stated, " $[w]$ e believe the long term credit support provided by the Arizona regulatory environment has improved significantly over the last 10 years and this has had a positive impact on the financial performance of its regulated utilities."40 In general, Moody's views the regulatory environment in Arizona as becoming increasingly credit supportive, with reduced rate case lag, and the increased use of rate mechanisms.
${ }^{37}$ Moody's, Global Infrastructure Finance, Regulated Electric and Gas Utilities, August 2009, at 7.
${ }^{38}$ FitchRatings, U.S. Utilities, Power, and Gas 2010 Outlook, December 4, 2009, at 1.
${ }^{39}$ Moody's Investors Service, Arizona's Constructive Regulatory Environment Supports the Credit Quality of Its Investor-Owned Regulated Utilities, February 23, 2015.
${ }^{40}$ Moody's Investors Service, Arizona's Constructive Regulatory Environment Supports the Credit Quality of Its Investor-Owned Regulated Utilities, February 23, 2015.
Q. 65 Please summarize your conclusions regarding the effect of increasing capital investments and regulatory lag on the Company's operating income and Cost of Equity

The need to invest significant amounts of capital in non-revenue producing infrastructure presents financial challenges, in particular as those investments put pressure on earnings and cash flow. That pressure becomes even more acute when the rate of capital expenditures accelerates, as currently is the case for Southwest Gas.

Is the need for increased capital investment unique to Southwest Gas? No. Value Line has recognized that the natural gas utility industry likely is in a period of increased capital investment and related funding requirements. In that regard, Value Line expects significant increases in both Net Plant and Total Capital within the Proxy Group (see Chart 2, below).

Chart 2: Proxy Group Net Plant and Total Capital, 2012-2019 (in millions) ${ }^{41}$


Value Line's perspective that Total Capital must increase to support additional investment is an important consideration. The ability to efficiently acquire the capital needed to fund the growing level of infrastructure investments is dependent on the ability to recover that investment in a timely manner. As noted by the American Gas Association:

Timely cost recovery of prudently incurred safety and reliability investments is of utmost importance to the financial stability of natural gas utilities. Because traditional ratemaking allows recovery of infrastructure investments only following approval in a rate case, there is often a multi-year delay before the recovery of such investments begins. Investments that are recovered long after they are incurred cause the utility to bear carrying costs without the opportunity to recover these prudent expenditures. Credit agencies criticize companies with lag in the recovery of their costs and assign a lower credit rating to such utilities that ultimately translates into higher rates for customers. The only alternative is to file a rate case each year, which is a costly activity that also leads to higher rates for customers. ${ }^{42}$

In essence, absent timely rate relief, increasing capital investment creates a circumstance in which each dollar of invested assets produces fewer dollars of revenue. As the American Gas Association noted, absent other solutions the only alternative to funding those investments is more frequent rate filings. Otherwise, the Company will be incentivized to reduce its infrastructure replacement activity and associated capital investment.

The combined effect of the factors that determine the Return on Rate Base can be seen in the following relationships:
${ }^{42}$ American Gas Association, Infrastructure Cost Recovery Update, June, 2012, at 2.

Figure 1: Factors Determining Return on Rate Base

| Operating Margin $\times$ Asset Turnover $=$ Return on Rate Base |
| :--- |
| $\frac{\text { Operating Income }}{\text { Non-Gas Revenue }} \times \frac{\text { Non }- \text { Gas Revenue }}{\text { Rate Base }}=\frac{\text { Operating Income }}{\text { Rate Base }}$ |

Figure 1 notes that in general, the overall Return on Rate Base depends on: (1) the percentage of margin generated by each dollar of revenue (i.e., the Operating Margin; and (2) the dollars of revenue generated by each dollar of assets (i.e., the Asset Turnover). As Figure 1 also suggests, returns are directly related to increased non-growth related capital investments, which further reduce the Asset Turnover. In very real sense, profitability will be squeezed by high investment, despite a continuing focus on operating expense control.

How do the Company's Energy Efficiency Enabling Provision ("EEP") and its Gas Infrastructure Modernization (GIM) Mechanism affect the factors that you have discussed above?
A. 67 By stabilizing revenue and mitigating the effect of declining use per customer, the EEP provides some relief to what otherwise would be a more dilutive effect on the ratio of Revenue/Rate Base. Similarly, the Company's proposed GIM Mechanism enables the more timely recovery of costs associated with capital investments, again helping to contain the dilutive effect of increased, non-growth related capital investments.
Q. 68 Given those concerns, are decoupling and infrastructure recovery mechanisms common among the proxy companies?

Yes. As Exhibit No. ___(RBH-9) demonstrates, all six companies have both decoupling and infrastructure mechanisms in place.

What conclusions do you draw from the analyses discussed above?
In essence, the need to invest increasing amounts of capital in non-revenue producing assets would prevent the Company from earning a reasonable rate of return. In my view, the increasingly constructive regulatory environment in Arizona may mitigate the dilutive effect of regulatory lag if it enables the Company to recover capital investments in a more timely fashion.

Because estimating the Cost of Equity is a comparative exercise, the relevant analytical issue is whether the cost recovery mechanisms are so risk mitigating relative to mechanisms in place at the proxy companies that investors would knowingly and measurably reduce their return requirements for Southwest Gas. As discussed above, decoupling and gas infrastructure replacement mechanisms are common in the industry in general, and within the proxy group, in particular. As a result, investors have become accustomed to these mechanisms and there is no reason to assume that the Company would be seen as materially less risky than its peers as a result of either the EEP or the GIM Mechanism.

## VIII. CAPITAL MARKET ENVIRONMENT

Q. 75

Do economic conditions influence the required cost of capital and required return on common equity?
A. 75 Yes. As discussed in Section VI, the models used to estimate the Cost of Equity are meant to reflect, and therefore are influenced by, current and expected
capital market conditions. To the extent that certain ROE estimates are incompatible with such data or inconsistent with basic financial principles, it is appropriate to consider whether alternative estimation techniques are likely to provide more meaningful and reliable results.
Q. 76
A. 76
${ }^{43}$ See Federal Reserve Press Release (December 16, 2015).
below, the current market is one in which it is very important to consider a broad range of data and models when determining the Cost of Equity.
Q. 77

Please summarize the effect of recent Federal Reserve policies on interest rates and the cost of capital.

Beginning in 2008, the Federal Reserve proceeded on a steady path of initiatives intended to lower long-term Treasury yields. ${ }^{44}$ The Federal Reserve policy actions "were designed to put downward pressure on longer-term interest rates by having the Federal Reserve take onto its balance sheet some of the duration and prepayment risks that would otherwise have been borne by private investors." ${ }^{45}$ Under that policy, "Securities held outright" on the Federal Reserve's balance sheet increased from approximately $\$ 489$ billion at the beginning of October 2008 to $\$ 4.24$ trillion by mid-February 2016. ${ }^{46}$ To put that increase in context, the securities held by the Federal Reserve represented approximately 3.29 percent of GDP at the end of September 2008, and had risen to approximately 23.37 percent of GDP in February 2016. ${ }^{47}$ As such, the Federal Reserve policy actions have represented a significant source of liquidity, and have had a substantial effect on capital markets.

Just as market intervention by the Federal Reserve has reduced interest rates, it also has had the effect of reducing market volatility. As shown in Chart 3 (below), each time the Federal Reserve began to purchase bonds (as evidenced by the increase in "Securities Held Outright" on its balance sheet),

[^11]volatility subsequently declined. In fact, in September 2012, when the Federal Reserve began to purchase long-term securities at a pace of $\$ 85$ billion per month, volatility (as measured by the CBOE Volatility Index, known as the "VIX") fell, and through October 2014 remained in a relatively narrow range. The reason is quite straight-forward: Investors became confident that the Federal Reserve would intervene if markets were to become unstable.

Chart 3: VIX and Federal Reserve Asset Purchases ${ }^{48}$


The important analytical issue is whether we can infer that risk aversion among investors is at a historically low level, implying a Cost of Equity that is well below recently authorized returns. Given the negative correlation between the expansion of the Federal Reserve's balance sheet and the VIX, it is difficult to conclude that fundamental risk aversion and investor return requirements have fallen. If it were the case that investors believe that volatility will remain at low levels (that is, that market risk and uncertainty will remain low), it is not clear

[^12]why they would decrease their return requirements for defensive sectors such as utilities. In that respect, it appears that the Constant Growth DCF results are at odds with market conditions.

Has the Federal Reserve's quantitative easing policy been associated with changes in the proxy companies' trading levels?

Yes, that appears to be the case. From January 2000 through the end of August 2012 (that is, immediately prior to the third round of Quantitative Easing), the proxy group's average $\mathrm{P} / \mathrm{E}$ ratio traded at a 10.00 percent discount to the market. From September 2012 through May 2013, when the Federal Reserve announced it would begin to taper its asset purchases, the proxy group traded at a 14.00 percent premium to the market. In fact, between September 2012 and February 12, 2016, the proxy group P/E ratio traded at a 9.00 percent premium to the market.
Q. 79 Does your recommendation also consider the interest rate environment?
A. 79 Yes. From an analytical perspective, it is important that the inputs and assumptions used to arrive at an ROE recommendation, including assessments of capital market conditions, are consistent with the recommendation itself. Although I appreciate that all analyses require an element of judgment, the application of that judgment must be made in the context of the quantitative and qualitative information available to the analyst and the capital market environment in which the analyses were undertaken. Because the Cost of Equity is forward-looking, the salient issue is whether investors see the likelihood of increased interest rates during the period in which the rates set in this proceeding will be in effect.

As to long-term interest rates, the approximately 50 economists surveyed by Blue Chip Financial Forecast see the 30-year Treasury yield as increasing to 4.00 percent by 2017 and 4.40 percent by $2018 .{ }^{49}$ Those projections are supported by the fact that investors recently have been willing to pay nearly twice the premium for the option to sell long-term Government bonds in January 2018 (with an exercise price equal to the current price) than they have been willing to pay for the option to buy those bonds. ${ }^{50}$ Because the prices of bonds move inversely to interest rates, ${ }^{51}$ those option prices indicate that investors believe it is considerably more likely that interest rates will increase over the coming year, than it is likely that they will decrease. As noted in Section VI (above), all else remaining equal an increase in interest rates would increase the return required by equity holders.

Given that: (1) Federal monetary policy has begun its process of "normalization"; and (2) economists and market data indicate expectations for increasing interest rates into 2018 and beyond, I believe that an ROE in the range of 10.00 percent to 10.50 percent reflects the prevailing and expected interest rate environment.
Q. 80 What conclusions do you draw from your analyses of capital market conditions?

From an analytical perspective, it is important that the inputs and assumptions used to arrive at an ROE determination, including assessments of capital market conditions, are consistent with the conclusion itself. Although I appreciate that all analyses require an element of judgment, the application of that judgment

[^13]must be made in the context of the quantitative and qualitative information available to the analyst and the capital market environment in which the analyses were undertaken. Because the application of financial models and interpretation of their results often is the subject of differences among analysts in regulatory proceedings, I believe that it is important to review and consider a variety of data points; doing so enables us to put in context both quantitative analyses and the associated recommendations.

## IX. CONCLUSIONS AND RECOMMENDATIONS FOR THE RATE OF RETURN ON THE ORIGINAL COST RATE BASE

Q. 81 What is your conclusion regarding the company's Cost of Equity?
A. 81 I believe that a rate of return on common equity in the range of 10.00 percent to 10.50 percent represents the range of equity investors' required rate of return for investment in natural gas utilities. Within that range, I recommend an ROE of 10.25 percent. Tables 10a and 10b summarize my analytical results. In addition to the methodologies included in Tables 10a and 10b, my recommendation also takes into consideration the capital environment in which the Company operates and the Company's small size relative to the proxy companies
Table 10a: Summary of Constant Growth DCF Results ${ }^{52}$

| Mean <br> Low |  |  |  |  |
| :---: | :--- | :--- | :--- | :---: |
| Mean | Mean <br> High |  |  |  |
| Constant Growth DCF Results |  |  |  |  |
| 30-Day Average | $8.39 \%$ | $9.52 \%$ | $11.30 \%$ |  |
| 90-Day Average | $8.50 \%$ | $9.64 \%$ | $11.41 \%$ |  |
| 180-Day Average | $8.66 \%$ | $9.79 \%$ | $11.57 \%$ |  |
| Multi-Stage DCF Results | Low | Mean | High |  |
|  |  |  |  |  |
| 30-Day Average | $9.03 \%$ | $9.33 \%$ | $9.82 \%$ |  |
| 90-Day Average | $9.16 \%$ | $9.47 \%$ | $9.97 \%$ |  |
| 180-Day Average | $9.32 \%$ | $9.65 \%$ | $10.18 \%$ |  |

Table 10b: Summary of Risk Premium Results ${ }^{53}$

| Market Risk Premium Derived By | Bloomberg | Value Line |  |
| :--- | :---: | :---: | :---: |
| Average Bloomberg Beta Coefficient |  |  |  |
| Current 30-Year Treasury (2.79\%) | $9.69 \%$ | $9.26 \%$ |  |
| Near Term Projected 30-Year <br> Treasury (3.35\%) | $10.25 \%$ | $9.83 \%$ |  |
| Average Value Line Beta Coefficient |  |  |  |
| Current 30-Year Treasury (2.79\%) | $10.78 \%$ | $10.28 \%$ |  |
| Near Term Projected 30-Year <br> Treasury (3.35\%) | $11.34 \%$ | $10.85 \%$ |  |
| Bond Yield Plus Risk Premium Approach |  |  |  |
| Current 30-Year Treasury (2.79\%) | $9.98 \%$ |  |  |
| Near Term Projected 30-Year <br> Treasury (3.35\%) | $10.02 \%$ |  |  |
| Long Term Projected 30-Year <br> Treasury (4.65\%) | $10.39 \%$ |  |  | 52 See also. Exhibit No.___(RBH-1) and Exhibit No.___(RBH-3). Results include estimated flotation costs. ${ }^{53}$ See also, Exhibit No.__(RBH-6) and Exhibit No $\qquad$ (RBH-7).

## X. FAIR VALUE RATE BASE

Q. 82 Please briefly summarize the Fair Value standard in Arizona.
A. 82 As noted in Chapparal, ${ }^{54}$ the Arizona Constitution requires the use of a fair value rate base in establishing rates. Article 15 para. 14 of the Arizona Constitution states

The corporation commission shall, to aid it- in the proper discharge of its duties, ascertain the fair value of the property within the state of every public service corporation doing business therein; and every public service corporation doing business within the state shall furnish to the commission all evidence in its possession, and all assistance in its power, requested by the commission in aid of the determination of the value of the property within the state of such public service corporation.

Although I am not an attorney, I understand that, as interpreted by the Arizona Court of Appeals, this paragraph requires the Commission to find the fair value of a public service corporation's property and to use that value to set just and reasonable rates. ${ }^{55}$
Q. 83 Are you aware of references in academic literature regarding the use of fair value to set rates?
A. 83 Yes. As Phillips states:

There is a third measure of value, which depends upon the two discussed above: fair value. Fair Value is a figure somewhere between original cost and reproduction cost, arrived at by the exercise of "enlightened judgment" or by specific formula.

With respect to the second question concerning the weighting problem, the commissions generally do not allow the full valuation estimate based upon reproduction cost or trended original cost. As

[^14]a result, the final valuation figure chosen represents a compromise. ${ }^{56}$
Q. 84 How did the Company establish the Fair Value Rate Base?
A. 84 As is discussed in the testimony of Company witness Cunningham the Company calculated the fair value rate base ("FVRB") as the simple average of the original cost rate base ("OCRB") and the reconstruction cost new less depreciation ("RCND") of the utility system, which is estimated to be $\$ 2,288,780,072 .{ }^{57}$ The OCRB of $\$ 1,336,049,260$ is based on the Company's plant accounting records, as of $11 / 30 / 2015$, (see page 1 of Exhibit No. _(RBH-10)). The resulting FVRB is $\$ 1,812,414,665$.

Do you agree with the Company's estimate of the FVRB?
Yes, I believe that the Company's proposed FVRB is a reasonable, if not conservative estimate of the current market value of the Company's gas distribution system assets.

## XI. FAIR VALUE RATE OF RETURN

Q. 86 Does the Fair Value standard also require consideration of the fair return on the fair value of the Company's assets?
A. 86

Yes. As noted above, the Arizona Constitution requires that the Commission establish just and reasonable rates using the fair value of the Company's property. In establishing the revenue requirement, the Commission would also need to establish the appropriate ROE to apply to the equity component of the FVRB.
${ }^{56}$ Phillips, Charles F., The Regulation of Public Utilities, Third Edition, Public Utilities Reports, Inc., pp. 319, 339 (emphasis included).
57 Prepared direct testimony of Randi L. Cunningham.
Q. 87 Have you calculated the fair value of return ("FVROR") on the FVRB?
A. 87 Yes. As shown on page 2 of Exhibit No. _(RBH-10), I estimate that FVROR to be 6.01 percent.

Please Explain How You Calculated the FVROR.
A. 88 As shown in Exhibit No. _(RBH-10), and in Table 11 (below), I calculated the difference between the OCRB and the Company's proposed FVRB. That this difference represents the appreciation in the value of the assets based on the current market value of the OCRB, and has been commonly referred to as the "fair value increment." 58 I then weighted the OCRB using the Company's proposed capital structure weighting, which includes the debt and equity component of the OCRB, and the appreciation in the value of the assets which, when added to the OCRB, results in the FVRB.
Q. 89 How did you apply the equity and debt costs to derive the FVROR?
A. 89 As shown in Table 11, I applied the Company's actual cost of debt to the debt component of the OCRB and my recommended ROE to the equity component of the OCRB. Consistent with Commission's decision in Decision No. 70665. ${ }^{59}$ I applied 50.00 percent of the risk free rate of return of 1.86 percent to the market appreciation of the FVRB.
Q. 90 How did you estimate the risk free rate of return?

[^15]59 Arizona Corporation Commission Decision No. 70665, In the Matter of the Application of Southwest Gas Corporation for Establishment of Just and Reasonable Rates and Charges Designed to Realize a Reasonable Rate of Return on the Fair Value of the Properties of Southwest Gas Corporation Devoted to its Operations Throughout the State of Arizona, December 24, 2008 at 31. In that decision, the Commission determined that the Staff's approach of applying one-half of the risk free rate to the fair value increment was appropriate.
A. 90 My estimate of the nominal risk free rate of return is the average of the shortterm projected yield on 30 -year Treasury bonds of 3.35 percent and the longterm projected yield on the 30 -year Treasury bonds of 4.65 percent of as reported in the Blue Chip Financial Forecast. I then adjusted the nominal risk free rate of 4.00 percent by the rate of inflation, which I estimated to be 2.10 percent. The resulting real risk free rate is then 1.86 percent. ${ }^{60}$

How did you estimate the rate of inflation?
I calculated the rate of inflation rate of 2.10 percent based on the average of two measures of inflation: the Blue Chip Financial Forecast estimate of the long term change in the Consumer Price Index ("CPI") for 2022 through 2026, which is 2.20 percent; and the EIA Annual Energy Outlook estimate of the change in CPI for the period from 2013 through 2040, of 2.00 percent.
Q. 92

What is the resulting FVROR using that approach?
A. 92 As shown on page 2 of Exhibit No.__(RBH-10), based on the calculation discussed previously, the FVROR that would be applied to the FVRB is 6.01 percent.

Table 11: Calculation of the Fair Value Rate of Return ${ }^{61}$

| Capital | Amount | Percent | $\begin{aligned} & \text { Cost } \\ & \text { Rate } \end{aligned}$ | Weighted Cost Rate |
| :---: | :---: | :---: | :---: | :---: |
| Long-Term Debt | \$ 645,445,398 | 35.61\% | 5.21\% | 1.86\% |
| Common Equity | 690,603,862 | 38.10\% | 10.25\% | 3.91\% |
| Capital Financing OCRB | \$1,335,140,284 | 73.71\% |  | 5.74\% |
| Appreciation above OCRB not recognized on |  |  |  |  |
| utility's books | 476,365,405 | 26.28\% | 0.93\% | 0.24\% |
| Total | \$1,812,091,361 | 100.00\% |  | 6.01\% |

60 The real risk free rate $=((1+$ nominal Treasury rate $) /($ inflation rate +1$))-1$. Please see page 2 of Exhibit No. __(RBH-10),
61 Consistent with the methodology that the Arizona Corporation Commission determined was appropriate in Decision No. 70665, at 31. Amounts may not add due to rounding.

4
Q. 93 Do you believe that the FVROR is a reasonable estimate of the Company's Cost of Capital?
A. 93 The FVROR of 6.01 percent provided in Table 11 (above) is a conservative estimate of the appropriate cost of capital for Southwest Gas. Applying 50.00 percent weight to the OCRB, which is a measure of book value, and 50.00 percent to the RCND, a measure of market value, produces a conservative estimate of FVRB, which is a proxy for market value. Further, applying only 50.00 percent of the risk free rate to the appreciation in the fair value increment also is a conservative estimate of the return that would be required by investors. In my view, the combined effect of those two approaches is to produce a FVROR that is somewhat conservative.
Q. 94 Does this conclude your prepared direct testimony?
A. 94 Yes.

# Robert B. Hevert, CFA <br> Managing Partner <br> Sussex Economic Advisors, LLC 

Mr. Hevert is a financial and economic consultant with broad experience in the energy and utility industries. He has an extensive background in the areas of corporate finance, mergers and acquisitions, project finance, asset and business unit valuation, rate and regulatory matters, energy market assessment, and corporate strategic planning. Mr. Hevert has provided expert testimony on a wide range of financial, strategic and economic matters on over 100 occasions at both the state and federal levels.

## REPRESENTATIVE PROJECT EXPERIENCE

## Litigation Support and Expert Testimony

Provided expert testimony and support of litigation in various regulatory proceedings on a variety of energy and economic issues including: cost of capital for ratemaking purposes; the proposed transfer of power purchase agreements; procurement of residual service electric supply; the legal separation of generation assets; merger-related synergies; assessment of economic damages; and specific financing transactions. Services provided include collaborating with counsel, business and technical staff to develop litigation strategies, preparing and reviewing discovery and briefing materials, preparing presentation materials and participating in technical sessions with regulators and intervenors.

## Financial and Economic Advisory Services

Retained by numerous leading energy companies and financial institutions throughout North America to provide services relating to the strategic evaluation, acquisition, sale or development of a variety of regulated and non-regulated enterprises. Specific services have included: developing strategic and financial analyses and managing multi-faceted due diligence reviews of proposed corporate M\&A counterparties; developing, screening and recommending potential M\&A transactions and facilitating discussions between senior utility executives regarding transaction strategy and structure; performing valuation analyses and financial due diligence reviews of electric generation projects, retail marketing companies, and wholesale trading entities in support of significant M\&A transactions.

Specific divestiture-related services have included advising both buy and sell-side clients in transactions for physical and contractual electric generation resources. Sell-side services have included: development and implementation of key aspects of asset divestiture programs such as marketing, offering memorandum development, development of transaction terms and conditions, bid process management, bid evaluation, negations, and regulatory approval process. Buy-side services have included comprehensive asset screening, selection, valuation and due diligence reviews. Both buy and sell-side services have included the use of sophisticated asset valuation techniques, and the development and delivery of fairness opinions.

Specific corporate finance experience while a Vice President with Bay State Gas included: negotiation, placement and closing of both private and public long-term debt, preferred and common equity; structured and project financing; corporate cash management; financial analysis, planning and forecasting; and various aspects of investor relations.

## Regulatory Analysis and Ratemaking

On behalf of electric, natural gas and combination utilities throughout North America, provided services relating to energy industry restructuring including merchant function exit, residual energy supply obligations, and stranded cost assessment and recovery. Specific services provided include: performing strategic review and development of merchant function exit strategies including analysis of provider of last resort
obligations in both electric and gas markets; and developing value optimizing strategies for physical generation assets.

## Energy Market Assessment

Retained by numerous leading energy companies and financial institutions nationwide to manage or provide assessments of regional energy markets throughout the U.S. and Canada. Such assessments have included development of electric and natural gas price forecasts, analysis of generation project entry and exit scenarios, assessment of natural gas and electric transmission infrastructure, market structure and regulatory situation analysis, and assessment of competitive position. Market assessment engagements typically have been used as integral elements of business unit or asset-specific strategic plans or valuation analyses.

## Resource Procurement, Contracting and Analysis

Assisted various clients in evaluating alternatives for acquiring fuel and power supplies, including the development and negotiation of energy contracts and tolling agreements. Assignments also have included developing generation resource optimization strategies. Provided advice and analyses of transition service power supply contracts in the context of both physical and contractual generation resource divestiture transactions.

## Business Strategy and Operations

Retained by numerous leading North American energy companies and financial institutions nationwide to provide services relating to the development of strategic plans and planning processes for both regulated and non-regulated enterprises. Specific services provided include: developing and implementing electric generation strategies and business process redesign initiatives; developing market entry strategies for retail and wholesale businesses including assessment of asset-based marketing and trading strategies; and facilitating executive level strategic planning retreats. As Vice President, of Bay State was responsible for the company's strategic planning and business development processes, played an integral role in developing the company's non-regulated marketing affiliate, EnergyUSA, and managed the company's non-regulated investments, partnerships and strategic alliances.

## PROFESSIONAL HISTORY

## Sussex Economic Advisors, LLC (2012 - Present)

## Managing Partner

## Concentric Energy Advisors, Inc. (2002-2012)

President
Navigant Consulting, Inc. (1997-2001)
Managing Director (2000 - 2001)
Director (1998 - 2000)
Vice President, REED Consulting Group (1997-1998)
Bay State Gas Company (now Columbia Gas Company of Massachusetts) (1987-1997)
Vice President and Assistant Treasurer
Boston College (1986-1987)
Financial Analyst
General Telephone Company of the South (1984-1986)
Revenue Requirements Analyst

## EDUCATION

M.B.A., University of Massachusetts at Amherst, 1984
B.S., University of Delaware, 1982

## DESIGNATIONS AND PROFESSIONAL AFFILIATIONS

Chartered Financial Analyst, 1991
Association for Investment Management and Research
Boston Security Analyst Society

## PUBLICATIONS/PRESENTATIONS

Has made numerous presentations throughout the United States and Canada on several topics, including:

- Generation Asset Valuation and the Use of Real Options
- Retail and Wholesale Market Entry Strategies
- The Use Strategic Alliances in Restructured Energy Markets
- Gas Supply and Pipeline Infrastructure in the Northeast Energy Markets
- Nuclear Asset Valuation and the Divestiture Process


## AVAILABLE UPON REQUEST

Extensive client and project listings, and specific references.

| SPONSOR | Date | CASE/APPLICANT | DOcket No. | Subject |
| :---: | :---: | :---: | :---: | :---: |
| Regulatory Commission of Alaska |  |  |  |  |
| ENSTAR Natural Gas Company | 08/14 | ENSTAR Natural Gas Company | Matter No. TA 262-4 | Return on Equity |
| Alberta Utilities Commission |  |  |  |  |
| Altalink, L.P., and EPCOR Distribution \& Transmission, Inc. | 02/16 | Altalink, L.P., and EPCOR Distribution \& Transmission, Inc. | 2016 General Cost of Capital, Proceeding ID. 20622 | Rate of Return |
| Arizona Corporation Commission |  |  |  |  |
| Southwest Gas Corporation | 11/10 | Southwest Gas Corporation | $\begin{aligned} & \text { Docket No. G-01551A- } \\ & \text { 10-0458 } \end{aligned}$ | Return on Equity |
| Arkansas Public Service Commission |  |  |  |  |
| CenterPoint Energy Resources Corp. d/b/a CenterPoint Energy Arkansas Gas | 11/15 | CenterPoint Energy Resources Corp. d/b/a CenterPoint Energy Arkansas Gas | Docket No. 15-098-U | Return on Equity |
| SourceGas Arkansas, Inc. | 03/15 | SourceGas Arkansas, Inc. | Docket No. 15-011-U | Return on Equity |
| CenterPoint Energy Resources Corp. d/b/a CenterPoint Energy Arkansas Gas | 01/07 | CenterPoint Energy Resources Corp. d/b/a CenterPoint Energy Arkansas Gas | Docket No. 06-161-U | Return on Equity |
| California Public Utilities Commission |  |  |  |  |
| Southwest Gas Corporation | 12/12 | Southwest Gas Corporation | Docket No. A-12-12-024 | Return on Equity |
| Colorado Public Utilities Commission |  |  |  |  |
| Xcel Energy, Inc. | 03/15 | Public Service Company of Colorado | Docket No. 15AL-0135G | Return on Equity (gas) |
| Xcel Energy, Inc. | 06/14 | Public Service Company of Colorado | Docket No. 14AL-0660E | Return on Equity (electric) |
| Xcel Energy, Inc. | 12/12 | Public Service Company of Colorado | Docket No. 12AL-1268G | Return on Equity (gas) |
| Xcel Energy, Inc. | 11/11 | Public Service Company of Colorado | Docket No. 11AL-947E | Return on Equity (electric) |

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| SPONSOR | DATE | CASE/APPLICANT | DockET No. | SUBJECT |
| :--- | :---: | :--- | :--- | :--- |
| Potomac Electric Power Company | $03 / 13$ | Potomac Electric Power Company | Formal Case No. <br> FC1103-2013-E | Return on Equity |
| Potomac Electric Power Company | $07 / 11$ | Potomac Electric Power Company | Formal Case No. FC1087 | Return on Equity |
| Federal Energy Regulatory Commission | $09 / 15$ | Sabine Pipeline, LLC | Docket No. RP15-1322- <br> 000 | Return on Equity |
| Sabine Pipeline, LLC | $07 / 15$ | Nextera Energy Transmission <br> West, LLC | Docket No. ER15-2239- <br> 000 | Return on Equity |
| Nextera Energy Transmission <br> West, LLC | $05 / 15$ | Maritimes \& Northeast Pipeline, <br> LLC | Docket No. RP15-1026- <br> 000 | Return on Equity |
| Maritimes \& Northeast Pipeline, <br> LLC | $12 / 12$ | Public Service Company of New <br> Mexico | Docket No. ER13-685- <br> 000 | Return on Equity |
| Public Service Company of New <br> Mexico | Public Service Company of New <br> Mexico | Docket No. ER11-1915- <br> 000 | Return on Equity |  |
| Public Service Company of New <br> Mexico | $10 / 10$ | Portland Natural Gas <br> Transmission System | Docket No. RP10-729- <br> 000 | Return on Equity |
| Portland Natural Gas Transmission <br> System | $05 / 10$ |  |  |  |
| Florida Gas Transmission <br> Company, LLC | Docket No. RP10-21-000 | Return on Equity |  |  |
| Maritimes and Northeast Pipeline, <br> LLC | $07 / 09$ | Maritimes and Northeast Pipeline, <br> LLC | Docket No. RP09-809- <br> 000 | Return on Equity |
| Spectra Energy | $02 / 08$ | Saltville Gas Storage | Docket No. RP08-257- <br> 000 | Return on Equity |
| Panhandle Energy Pipelines | $08 / 07$ | Panhandle Energy Pipelines | Docket No. PL07-2-000 | Response to draft policy <br> statement regarding <br> inclusion of MLPs in <br> proxy groups for <br> determination of gas <br> pipeline ROEs |
| Southwest Gas Storage Company | $08 / 07$ | Southwest Gas Storage Company | Docket No. RP07-541- <br> 000 | Return on Equity |


| SPONSOR | DATE | CASE／APPLICANT | DOCKET No． | SUBJECT |
| :---: | :---: | :---: | :---: | :---: |
| Southwest Gas Storage Company | 06／07 | Southwest Gas Storage Company | Docket No．RP07－34－000 | Return on Equity |
| Sea Robin Pipeline LLC | 06／07 | Sea Robin Pipeline LLC | Docket No．RP07－513－ 000 | Return on Equity |
| Transwestern Pipeline Company | 09／06 | Transwestern Pipeline Company | Docket No．RP06－614－ 000 | Return on Equity |
| GPU International and Aquila | 11／00 | GPU International | Docket No．EC01－24－000 | Market Power Study |
| Florida Public Service Commission |  |  |  |  |
| Florida Power \＆Light Company | 03／16 | Florida Power \＆Light Company | Docket No．160021－El | Return on Equity |
| Tampa Electric Company | 04／13 | Tampa Electric Company | Docket No．130040－EI | Return on Equity |
| Georgia Public Service Commission |  |  |  |  |
| Atlanta Gas Light Company | 05／10 | Atlanta Gas Light Company | Docket No．31647－U | Return on Equity |
| Hawaii Public Utilities Commission |  |  |  |  |
| Maui Electric Company，Limited | 12／14 | Maui Electric Company，Limited | Docket No．2014－0318 | Return on Equity |
| Hawaiian Electric Company | 06／14 | Hawaiian Electric Light Company | Docket No．2013－0373 | Return on Equity |
| Hawaii Electric Light Company | 08／12 | Hawaiian Electric Light Company | Docket No．2012－0099 | Return on Equity |
| Illinois Commerce Commission |  |  |  |  |
| Ameren Illinois Company d／b／a Ameren Illinois | 01／15 | Ameren Illinois Company d／b／a Ameren Illinois | Docket No．15－0142 | Return on Equity |
| Liberty Utilities（Midstates Natural Gas）Corp．d／b／a Liberty Utilities | 03／14 | Liberty Utilities（Midstates Natural Gas）Corp．d／b／a Liberty Utilities | Docket No．14－0371 | Return on Equity |
| Ameren Illinois Company d／b／a Ameren Illinois | 01／13 | Ameren Illinois Company d／b／a Ameren Illinois | Docket No．13－0192 | Return on Equity |
| Ameren Illinois Company d／b／a Ameren Illinois | 02／11 | Ameren Illinois Company d／b／a Ameren Illinois | Docket No．11－0279 | Return on Equity （electric） |
| Ameren Illinois Company d／b／a Ameren Illinois | 02／11 | Ameren Illinois Company d／b／a Ameren Illinois | Docket No．11－0282 | Return on Equity（gas） |
| Indiana Utility Regulatory Commission |  |  |  |  |
| Duke Energy Indiana，Inc． | 12／15 | Duke Energy Indiana，Inc． | Cause No． 44720 | Return on Equity |

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| SPONSOR | Date | CASE/APPLICANT | DOcket No. | Subject |
| :---: | :---: | :---: | :---: | :---: |
| Fitchburg Gas and Electric Light Company d/b/a Unitil | 07/13 | Fitchburg Gas and Electric Light Company d/b/a Unitil | DPU 13-90 | Return on Equity |
| Bay State Gas Company d/b/a Columbia Gas of Massachusetts | 04/12 | Bay State Gas Company d/b/a Columbia Gas of Massachusetts | DPU 12-25 | Capital Cost Recovery |
| National Grid | 08/09 | Massachusetts Electric Company d/b/a National Grid | DPU 09-39 | Revenue Decoupling and Return on Equity |
| National Grid | 08/09 | Massachusetts Electric Company and Nantucket Electric Company d/b/a National Grid | DPU 09-38 | Return on Equity - Solar Generation |
| Bay State Gas Company | 04/09 | Bay State Gas Company | DPU 09-30 | Return on Equity |
| NSTAR Electric | 09/04 | NSTAR Electric | DTE 04-85 | Divestiture of Power Purchase Agreement |
| NSTAR Electric | 08/04 | NSTAR Electric | DTE 04-78 | Divestiture of Power Purchase Agreement |
| NSTAR Electric | 07/04 | NSTAR Electric | DTE 04-68 | Divestiture of Power Purchase Agreement |
| NSTAR Electric | 07/04 | NSTAR Electric | DTE 04-61 | Divestiture of Power Purchase Agreement |
| NSTAR Electric | 06/04 | NSTAR Electric | DTE 04-60 | Divestiture of Power Purchase Agreement |
| Unitil Corporation | 01/04 | Fitchburg Gas and Electric | DTE 03-52 | Integrated Resource Plan; Gas Demand Forecast |
| Bay State Gas Company | 01/93 | Bay State Gas Company | DPU 93-14 | Divestiture of Shelf Registration |
| Bay State Gas Company | 01/91 | Bay State Gas Company | DPU 91-25 | Divestiture of Shelf Registration |
| Minnesota Public Utilities Commission |  |  |  |  |
| Minnesota Energy Resources Corporation | 09/15 | Minnesota Energy Resources Corporation | $\begin{aligned} & \text { Docket No. G-011/GR- } \\ & 15-736 \end{aligned}$ | Return on Equity |

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Appendix A
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| Sponsor | DATE | CASE／APPLICANT | DocKET No． | SUBJECT |
| :--- | :---: | :--- | :--- | :--- |
| Liberty Utilities d／b／a Granite State <br> Electric Company | $03 / 13$ | Liberty Utilities d／b／a Granite State <br> Electric Company | Docket No．DE 13－063 | Return on Equity |
| EnergyNorth Natural Gas d／b／a <br> National Grid NH | $02 / 10$ | EnergyNorth Natural Gas d／b／a <br> National Grid NH | Docket No．DG 10－017 | Return on Equity |
| Unitil Energy Systems，Inc． <br> （＂Unitil＂），EnergyNorth Natural Gas， <br> Inc．d／b／a National Grid NH， <br> Granite State Electric Company <br> d／b／a National Grid，and Northern <br> Utilities，Inc．－New Hampshire <br> Division | $08 / 08$ | Unitil Energy Systems，Inc． <br> （＂Unitil＂），EnergyNorth Natural <br> Gas，Inc．d／b／a National Grid NH， <br> Granite State Electric Company <br> d／b／a National Grid，and Northern <br> Utilities，Inc．－New Hampshire <br> Division | Docket No．DG 07－072 | Carrying Charge Rate <br> on Cash Working <br> Capital |
| New Jersey Board of Public Utilities | Nhe |  |  |  |
| The Southern Company；AGL <br> Resources Inc．；AMS Corp．and <br> Pivotal Holdings，Inc．d／b／a <br> Elizabethtown Gas | $04 / 16$ | The Southern Company；AGL <br> Resources Inc．；AMS Corp．and <br> Pivotal Holdings，Inc．d／b／a <br> Elizabethtown Gas | BPU Docket No． <br> GM15101196 | Merger Approval |
| Pepco Holdings，Inc． | $04 / 14$ | Atlantic City Electric Company | Docket No．ER14030245 | Return on Equity |
| Orange and Rockland Utilities | $11 / 13$ | Rockland Electric Company | Docket No．ER13111135 | Return on Equity |
| Atlantic City Electric Company | $12 / 12$ | Atlantic City Electric Company | Docket No．ER12121071 | Return on Equity |
| Atlantic City Electric Company | $08 / 11$ | Atlantic City Electric Company | Docket No．ER11080469 | Return on Equity |
| Pepco Holdings，Inc． | $09 / 06$ | Atlantic City Electric Company | Docket No．EM06090638 | Divestiture and <br> Valuation of Electric <br> Generating Assets |
| Pepco Holdings，Inc． | $12 / 05$ | Atlantic City Electric Company | Docket No．EM05121058 | Market Value of Electric <br> Generation Assets； <br> Auction |
| Conectiv | $06 / 03$ | Atlantic City Electric Company | Docket No．EO03020091 | Market Value of Electric <br> Generation Assets； <br> Auction Process |

SUSSEX ECONOMIC ADVISORS, LLC.


| SPONSOR | Date | CASE/APPLICANT | DOcket No. | Subject |
| :---: | :---: | :---: | :---: | :---: |
| New Mexico Public Regulation Commission |  |  |  |  |
| Public Service Company of New Mexico | 08/15 | Public Service Company of New Mexico | Case No. 15-00261-UT | Return on Equity (electric) |
| Public Service Company of New Mexico | 12/14 | Public Service Company of New Mexico | Case No. 14-00332-UT | Return on Equity (electric) |
| Public Service Company of New Mexico | 12/14 | Public Service Company of New Mexico | Case No. 13-00390-UT | Cost of Capital and Financial Integrity |
| Southwestern Public Service Company | 02/11 | Southwestern Public Service Company | Case No. 10-00395-UT | Return on Equity (electric) |
| Public Service Company of New Mexico | 06/10 | Public Service Company of New Mexico | Case No. 10-00086-UT | Return on Equity (electric) |
| Public Service Company of New Mexico | 09/08 | Public Service Company of New Mexico | Case No. 08-00273-UT | Return on Equity (electric) |
| Xcel Energy, Inc. | 07/07 | Southwestern Public Service Company | Case No. 07-00319-UT | Return on Equity (electric) |
| New York State Public Service Commission |  |  |  |  |
| Consolidated Edison Company of New York, Inc. | 01/15 | Consolidated Edison Company of New York, Inc. | Case No. 15-E-0050 | Return on Equity (electric) |
| Orange and Rockland Utilities, Inc. | 11/14 | Orange and Rockland Utilities, Inc. | Case Nos. 14-E-0493 and 14-G-0494 | Return on Equity (electric and gas) |
| Consolidated Edison Company of New York, Inc. | 01/13 | Consolidated Edison Company of New York, Inc. | Case No. 13-E-0030 | Return on Equity (electric) |
| Niagara Mohawk Corporation d/b/a National Grid for Electric Service | 04/12 | Niagara Mohawk Corporation d/b/a National Grid for Electric Service | Case No. 12-E-0201 | Return on Equity (electric) |
| Niagara Mohawk Corporation d/b/a National Grid for Gas Service | 04/12 | Niagara Mohawk Corporation d/b/a National Grid for Gas Service | Case No. 12-G-0202 | Return on Equity (gas) |
| Orange and Rockland Utilities, Inc. | 07/11 | Orange and Rockland Utilities, Inc. | Case No. 11-E-0408 | Return on Equity (electric) |

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| SPONSOR | Date | CASE/APPLICANT | Docket No. | Subject |
| :---: | :---: | :---: | :---: | :---: |
| Otter Tail Power Company | 10/08 | Otter Tail Power Company | Docket No. EL08-030 | Return on Equity (electric) |
| Texas Public Utility Commission |  |  |  |  |
| Southwestern Public Service Company | 02/16 | Southwestern Public Service Company | Docket No. 44524 | Return on Equity (electric) |
| Wind Energy Transmission Texas, LLC | 05/15 | Wind Energy Transmission Texas, LLC | Docket No. 44746 | Return on Equity |
| Cross Texas Transmission | 12/14 | Cross Texas Transmission | Docket No. 43950 | Return on Equity |
| Southwestern Public Service Company | 12/14 | Southwestern Public Service Company | Docket No. 43695 | Return on Equity (electric) |
| Sharyland Utilities, L.P. | 05/13 | Sharyland Utilities, L.P. | Docket No. 41474 | Return on Equity |
| Wind Energy Texas Transmission, LLC | 08/12 | Wind Energy Texas Transmission, LLC | Docket No. 40606 | Return on Equity |
| Southwestern Electric Power Company | 07/12 | Southwestern Electric Power Company | Docket No. 40443 | Return on Equity |
| Oncor Electric Delivery Company, LLC | 01/11 | Oncor Electric Delivery Company, LLC | Docket No. 38929 | Return on Equity |
| Texas-New Mexico Power Company | 08/10 | Texas-New Mexico Power Company | Docket No. 38480 | Return on Equity (electric) |
| CenterPoint Energy Houston Electric LLC | 06/10 | CenterPoint Energy Houston Electric LLC | Docket No. 38339 | Return on Equity |
| Xcel Energy, Inc. | 05/10 | Southwestern Public Service Company | Docket No. 38147 | Return on Equity (electric) |
| Texas-New Mexico Power Company | 08/08 | Texas-New Mexico Power Company | Docket No. 36025 | Return on Equity (electric) |
| Xcel Energy, Inc. | 05/06 | Southwestern Public Service Company | Docket No. 32766 | Return on Equity (electric) |

Sussex Economic Advisors, LLC.
SUSSEX ECONOMIC ADVISORS, LLC.
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|  |  | Constant Growth Discounted Cash Flow Model 30 Day Average Stock Price |  |  |  |  |  |  |  |  | [10] | [11] | [12] |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | [1] | [2] | [3] | [4] | [5] | [6] | [7] | [8] | [9] |  |  |  |
| Company | Ticker | Annualized Dividend | Average Stock Price | $\begin{aligned} & \text { Dividend } \\ & \text { Yield } \end{aligned}$ | Expected Dividend Yield | Zacks Earnings Growth | First Call Earnings Growth | Value Line Earnings Growth | Retention Growth Estimate | Average Earnings Growth | $\begin{aligned} & \text { Low } \\ & \text { ROE } \\ & \hline \end{aligned}$ | $\begin{aligned} & \text { Mean } \\ & \text { ROE } \end{aligned}$ | High <br> ROE |
| Atmos Energy Corporation | ATO | \$1.68 | \$65.65 | 2.56\% | 2.65\% | 6.60\% | 6.40\% | 7.00\% | 8.21\% | 7.05\% | 9.04\% | 9.70\% | 10.87\% |
| Laclede Group, Inc. (The) | L.G | \$1.96 | \$61.14 | 3.21\% | 3.30\% | 4.80\% | 4.78\% | 10.00\% | 4.90\% | 6.12\% | 8.06\% | 9.42\% | 13.37\% |
| New Jersey Resources Corporation | NJR | \$0.96 | \$34.36 | 2.79\% | 2.87\% | 6.50\% | 6.50\% | 4.00\% | 5.81\% | 5.70\% | 6.85\% | 8.58\% | 9.38\% |
| Northwest Natural Gas Company | NWN | \$1.87 | \$51.25 | 3.65\% | 3.73\% | 4.00\% | 4.00\% | 7.00\% | 3.73\% | 4.68\% | 7.45\% | 8.42\% | 10.78\% |
| South Jersey Industries, Inc. | SJI | \$1.06 | \$24.21 | 4.36\% | 4.50\% | NA | 6.00\% | 7.50\% | 6.56\% | 6.69\% | 10.49\% | 11.19\% | 12.02\% |
| WGL Holdings, Inc. | WGL | \$1.95 | \$64.08 | 3.04\% | 3.14\% | 7.30\% | 8.00\% | 5.50\% | 5.11\% | 6.48\% | 8.23\% | 9.62\% | 11.16\% |
| Proxy Group Mean |  |  |  | 3.27\% | 3.37\% | 5.84\% | 5.95\% | 6.83\% | 5.72\% | 6.12\% | 8.35\% | 9.49\% | 11.26\% |
| Proxy Group Median |  |  |  | 3.12\% | 3.22\% | 6.50\% | 6.20\% | 7.00\% | 5.46\% | 6.30\% | 8.14\% | 9.52\% | 11.02\% |
| Flotation Costs |  |  |  |  |  |  |  |  |  |  | 0.03\% | 0.03\% | 0.03\% |
| Proxy Group Mean including Flotatio |  |  |  |  |  |  |  |  |  |  | 8.39\% | 9.52\% | 11.30\% |
| Proxy Group Median including Flotat |  |  |  |  |  |  |  |  |  |  | 8.18\% | 9.56\% | 11.05\% |

[^17]Constant Growth Discounted Cash Flow Model

|  |  |  |  | 90 | Average | ck Price |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | [1] | [2] | [3] | [4] | [5] | [6] | [7] | [8] | [9] | [10] | [11] | [12] |
| Company | Ticker | Annualized Dividend | Average Stock Price | Dividend Yield | Expected Dividend Yield | Zacks Earnings Growth | First Call Earnings Growth | Value Line Earnings Growth | Retention <br> Growth <br> Estimate | Average Earnings Growth | $\begin{aligned} & \text { Low } \\ & \text { ROE } \end{aligned}$ | $\begin{aligned} & \text { Mean } \\ & \text { ROE } \end{aligned}$ | High |
| Atmos Energy Corporation | ATO | \$1.68 | \$62.93 | 2.67\% | 2.76\% | 6.60\% | 6.40\% | 7.00\% | 8.21\% | 7.05\% | 9.16\% | 9.82\% | 10.99\% |
| Laclede Group, Inc. (The) | LG | \$1.96 | \$58.86 | 3.33\% | 3.43\% | 4.80\% | 4.78\% | 10.00\% | 4.90\% | 6.12\% | 8.19\% | 9.55\% | 13.50\% |
| New Jersey Resources Corporation | NJR | \$0.96 | \$31.87 | 3.01\% | 3.10\% | 6.50\% | 6.50\% | 4.00\% | 5.81\% | 5.70\% | 7.07\% | 8.80\% | 9.61\% |
| Northwest Natural Gas Company | NWN | \$1.87 | \$49.19 | 3.80\% | 3.89\% | 4.00\% | 4.00\% | 7.00\% | 3.73\% | 4.68\% | 7.61\% | 8.57\% | 10.93\% |
| South Jersey Industries, Inc. | SJI | \$1.06 | \$24.38 | 4.33\% | 4.47\% | NA | 6.00\% | 7.50\% | 6.56\% | 6.69\% | 10.46\% | 11.16\% | 11.99\% |
| WGL Holdings, Inc. | WGL | \$1.95 | \$62.07 | 3.14\% | 3.24\% | 7.30\% | 8.00\% | 5.50\% | 5.11\% | 6.48\% | 8.33\% | 9.72\% | 11.27\% |
| Proxy Group Mean |  |  |  | 3.38\% | 3.48\% | 5.84\% | 5.95\% | 6.83\% | 5.72\% | 6.12\% | 8.47\% | 9.60\% | 11.38\% |
| Proxy Group Median |  |  |  | 3.24\% | 3.34\% | 6.50\% | 6.20\% | 7.00\% | 5.46\% | 6.30\% | 8.26\% | 9.64\% | 11.13\% |
| Flotation Costs |  |  |  |  |  |  |  |  |  |  | 0.03\% | 0.03\% | 0.03\% |
| Proxy Group Mean including Flotatio |  |  |  |  |  |  |  |  |  |  | 8.50\% | 9.64\% | 11.41\% |
| Proxy Group Median including Flotat |  |  |  |  |  |  |  |  |  |  | 8.29\% | 9.67\% | 11.16\% |

[^18]Constant Growth Discounted Cash Flow Model

|  |  |  |
| :---: | :---: | :---: |
| [10] | [11] | [12] |
| Low | Mean | High |
| ROE | ROE | ROE |
|  |  |  |
| $9.36 \%$ | $10.02 \%$ | $11.19 \%$ |
| $8.37 \%$ | $9.73 \%$ | $13.68 \%$ |
| $7.25 \%$ | $8.98 \%$ | $9.79 \%$ |
| $7.83 \%$ | $8.80 \%$ | $11.16 \%$ |
| $10.43 \%$ | $11.13 \%$ | $11.69 \%$ |
| $8.51 \%$ | $9.91 \%$ | $11.46 \%$ |
|  |  |  |
| $8.62 \%$ | $9.76 \%$ | $11.54 \%$ |
| $8.44 \%$ | $9.82 \%$ | $11.32 \%$ |
| $0.03 \%$ | $0.03 \%$ | $0.03 \%$ |
| $8.66 \%$ | $9.79 \%$ | $11.57 \%$ |
| $8.47 \%$ | $9.85 \%$ | $11.36 \%$ |
|  |  |  |


| 180 Day Average Stock Price |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| [1] | [2] | [3] | [4] | [5] | [6] | [7] | [8] | [9] |
|  | Average |  | Expected | Zacks | First Call | Value Line | Retention | Average |
| Annualized | Stock | Dividend | Dividend | Earnings | Earnings | Earnings | Growth | Earnings |
| Dividend | Price | Yield | Yield | Growth | Growth | Growth | Estimate | Growth |
| \$1.68 | \$58.64 | 2.86\% | 2.97\% | 6.60\% | 6.40\% | 7.00\% | 8.21\% | 7.05\% |
| \$1.96 | \$55.96 | 3.50\% | 3.61\% | 4.80\% | 4.78\% | 10.00\% | 4.90\% | 6.12\% |
| \$0.96 | \$30.17 | 3.18\% | 3.27\% | 6.50\% | 6.50\% | 4.00\% | 5.81\% | 5.70\% |
| \$1.87 | \$46.50 | 4.02\% | 4.12\% | 4.00\% | 4.00\% | 7.00\% | 3.73\% | 4.68\% |
| \$1.06 | \$24.55 | 4.30\% | 4.44\% | NA | 6.00\% | 7.50\% | 6.56\% | 6.69\% |
| \$1.95 | \$58.67 | 3.32\% | 3.43\% | 7.30\% | 8.00\% | 5.50\% | 5.11\% | 6.48\% | $\left|\begin{array}{cc}1 & 0 \\ \stackrel{\circ}{2} & 0 \\ & 0 \\ 0 & 0 \\ 0\end{array}\right|$












[1] Source: Bloomberg: based on 30-, 90-, and 180-day historical average as of February 12, 2016
[2] Source: Zacks
[3] Source: Yahoo! Finance
[4] Source: Value Line
[5] Source: Exhibit No.
_ (RBH-2), Value Line
[6] Equals indicated value (average, minimum, maximum) from Columns [2], [3], [4], [5]
[7] Source: Federal Reserve, Bureau of Economic Analysis, Blue Chip Financial Forecasts
[8] Source: Value Line
[9] Source: Value Line
[10] Source: Bloomberg Professional
[11] Equals Column [1] + Column [65]
[12] Equals result of Excel Solver function; goal: Column [11] equals $\$ 0.00$
[13] Equals Column [64]/ Column [31]
[14] Equals Column [13] / (Column [7] $\times 100$ )
15] Source: Value Line
[16] Equals Column [15] $\times(1+$ Column [6])
[17] Equals Column [16] $\times(1+$ Column [6])
[18] Equals Column [17] $\times(1+$ Column [6] $)$
[19] Equals Column [18] $\times(1+$ Column [6] $)$
[20] Equals Column [19] $\times(1+$ Column [6])
[21] Equals Column [20] $\times(1+$ Column [6])
[22] Equals $(1+($ Column $[6]+((($ Column [7]-Column [6]) $/(2026-2021+1)) \times(2021-2020)))) \times$ Column [21]
[23] Equals $(1+($ Column [6] $+((($ Column [7]-Column [6]) $/(2026-2021+1)) \times(2022-2020)))) \times$ Column [22]
[24] Equals ( $1+($ Column [6] $+((($ Column [7]-Column [6]) $/(2026-2021+1)) \times(2023-2020)))) \times$ Column [23]
[25] Equals $(1+($ Column [6] $+(($ Column [7]-Column [6]) $/(2026-2020+1)) \times(2024-2020)))) \times$ Column [24]
[26] Equals $(1+($ Column $[6]+(($ Column [7]-Column [6]) $/(2026-2020+1)) \times(2025-2019)))) \times$ Column [24]
[27] Equals Column [26] $\times(1+$ Column [7])
[28] Equals Column [27] $\times(1+$ Column [7])
[29] Equals Column [28] $\times(1+$ Column [7])
[30] Equals Column [29] $\times(1+$ Column [7])
[31] Equals Column [30] $\times$ ( $1+$ Column [7])
[32]
[33] Equals Column [8]
[34] Equals Column [33] + ((Column [36]-Column [33]) /3)
[35] Equals Column [34] + ((Column [36]-Column [33]) /3)
36] Equals Column [9]
[37] Equals Column [36] + ((Column [43]- Column [36]) / 7)
[38] Equals Column [37] + ((Column [43]-Column [36]) / 7)
[39] Equals Column [38] $+(($ Column [43]-Column [36]) /7)
[40] Equals Column [39] $+(($ Column [43]-Column [36]) /7)
[41] Equals Column [40] + ((Column [43]-Column [36]) /7)
[42] Equals Column [41] + ((Column [43]-Column [36]) /7)
[43] Equals Column [10]
[44] Equals Column [10]
[45] Equals Column [10]
[46] Equals Column [10]
[47] Equals Column [10]
[48]
[49] Equals Column [17] $\times$ Column [33]
(50) Equals Column [18] $\times$ Column [34]
[51] Equals Column [19] $\times$ Column [35]
[52] Equals Column [20] $\times$ Column [36]
[53] Equals Column [21] $\times$ Column [37]
[54] Equals Column [22] $\times$ Column [38]
[55] Equals Column [23] $\times$ Column [39]
[56] Equals Column [24] x Column [40]
[57] Equals Column [25] $\times$ Column [41]
[58] Equals Column [26] x Column [42]
[59] Equals Column [27] $\times$ Column [43]
[60] Equals Column [28] $\times$ Column [44]
[61] Equals Column [29] $\times$ Column [45]
[62] Equals Column [30] $\times$ Column [46]
[63] Equals Column [31] $\times$ Column [47]
[64] Equals (Column [63] $\times(1+$ Column [7]))/ (Column [12]-Column [7])
[65] Equals negative net present value; discount rate equals Column [12], cash flows equal Column [66] through Column [81]
[66] Equals $\$ 0.00$
[67] Equals Column [48] $\times(1+(0.5 \times$ Column [6]) $)$
[68] Equals Column [50]
69] Equals Column [51]
[70] Equals Column [52]
[71] Equals Column [53]
[72] Equals Column [54]
773) Equals Column [55]
[74] Equals Column [56]
[75] Equals Column [57]
[76] Equals Column [58]
[77] Equals Column [59]
[78] Equals Column [60]
[79] Equals Column [61]
[80] Equals Column [62]
[81] Equals Column [63] $+[64]$

Ex-Ante Market Risk Premium
Market DCF Method Based - Bloomberg

| $[1]$ | $[2]$ | $[3]$ |
| :---: | :---: | :---: |
| S\&P 500 | Current 30-Year |  |
| Est. Required | Treasury (30-day | Implied Market |
| Market Return | average) | Risk Premium |
| $13.44 \%$ | $2.79 \%$ | $10.65 \%$ |


|  |  | [4] | [5] | [6] | [7] | [8] | [9] |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Company | Ticker | Market Capitalization | Weight in Index | Estimated Dividend Yield | Long-Term Growth Est. | DCF Result | Weighted DCF Result |
| AGILENT TECHNOLOGIES INC | A | 11,871.79 | 0.07\% | 1.31\% | 9.60\% | 10.97\% | 0.0076\% |
| ALCOA INC | AA | 10,075.13 | 0.06\% | 1.56\% | 9.77\% | 11.40\% | 0.0067\% |
| AMERICAN AIRLINES GROUP INC | AAL | 23,838.91 | 0.14\% | 1.15\% | 9.17\% | 10.37\% | 0.0144\% |
| ADVANCE AUTO PARTS INC | AAP | 10,309.52 | 0.06\% | 0.17\% | 11.80\% | 11.98\% | 0.0072\% |
| APPLE INC | AAPL | 521,135.36 | 3.03\% | 2.30\% | 14.40\% | 16.87\% | 0.5116\% |
| ABBVIE INC | ABBV | 85,954.99 | 0.50\% | 4.32\% | 12.10\% | 16.68\% | 0.0835\% |
| AMERISOURCEBERGEN CORP | ABC | 17,589,64 | 0.10\% | 1.55\% | 12.50\% | 14.14\% | 0.0145\% |
| ABBOTT LABORATORIES | ABT | 55,387.56 | 0.32\% | 2.81\% | 11.59\% | 14.56\% | 0.0469\% |
| ACCENTURE PLC-CL A | ACN | 62,308.34 | 0.36\% | 2.31\% | 9.85\% | 12.28\% | 0.0445\% |
| ADOBE SYSTEMS INC | ADBE | 38,206.99 | 0.22\% | 0.00\% | 21.33\% | 21.33\% | 0.0474\% |
| ANALOG DEVICES INC | ADI | 15,418.66 | 0.09\% | 3.28\% | 11.00\% | 14.46\% | 0.0130\% |
| ARCHER-DANIELS-MIDLAND CO | ADM | 19,364.21 | 0.11\% | 3.68\% | 7.72\% | 11.54\% | 0.0130\% |
| AUTOMATIC DATA PROCESSING | ADP | 37,392,06 | 0.22\% | 2.51\% | 10.29\% | 12.92\% | 0.0281\% |
| ALLIANCE DATA SYSTEMS CORP | ADS | 11,166.91 | 0.07\% | 0.00\% | 14.00\% | 14.00\% | 0.0091\% |
| AUTODESK INC | ADSK | 10,121.52 | 0.06\% | 0.00\% | 15.83\% | 15.83\% | 0.0093\% |
| ADT CORP/THE | ADT | 4.441.92 | 0.03\% | 3.21\% | 6.47\% | 9.78\% | 0.0025\% |
| AMEREN CORPORATION | AEE | 10,979.22 | 0.06\% | 3.67\% | 6.61\% | 10.40\% | 0.0066\% |
| AMERICAN ELECTRIC POWER | AEP | 29,743.53 | 0.17\% | 3.72\% | 5.56\% | 9.38\% | 0.0162\% |
| AES CORP | AES | 6,170.15 | 0.04\% | 4.36\% | 3.95\% | 8.39\% | 0.0030\% |
| AETNA INC | AET | 34,625.91 | 0.20\% | 1.04\% | 11.83\% | 12.93\% | 0.0261\% |
| AFLAC INC | AFL | 24.456.39 | 0.14\% | 2.91\% | 8.70\% | 11.74\% | 0.0167\% |
| ALLERGAN PLC | AGN | 110.544 .05 | 0.64\% | 0.00\% | 12.01\% | 12.01\% | 0.0773\% |
| AMERICAN INTERNATIONAL GROUP | AIG | 65,561.66 | 0.38\% | 2.38\% | 9.50\% | 11.99\% | 0.0458\% |
| APARTMENT INVT \& MGMT CO -A | AIV | 5,639.07 | 0.03\% | 3.67\% | 11.91\% | 15.79\% | 0.0052\% |
| ASSURANT INC | AIZ | 4,415.83 | 0.03\% | 3.08\% | 7.08\% | 10.27\% | 0.0026\% |
| AKAMAI TECHNOLOGIES INC | AKAM | 9,032.18 | 0.05\% | 0.00\% | 16.83\% | 16.83\% | 0.0088\% |
| ALLSTATE CORP | ALL | 24.752.74 | 0.14\% | 2.00\% | 10.02\% | 12.12\% | 0.0175\% |
| ALLEGION PLC | ALLE | 5,514.94 | 0.03\% | 0.82\% | 13.72\% | 14.59\% | 0.0047\% |
| ALEXION PHARMACEUTICALS INC | ALXN | 31.790 .86 | 0.19\% | 0.00\% | 23.90\% | 23.90\% | 0.0442\% |
| APPLIED MATERIALS INC | AMAT | 18,322.65 | 0.11\% | 2.57\% | 14.06\% | 16.81\% | 0.0179\% |
| AMETEK INC | AME | 10,854.58 | 0.06\% | 0.87\% | 8.59\% | 9.49\% | 0.0060\% |
| AFFILIATED MANAGERS GROUP | AMG | 6,723.28 | 0.04\% | 0.00\% | 13.06\% | 13.06\% | 0.0051\% |
| AMGEN INC | AMGN | 108,842.62 | 0.63\% | 2.77\% | 8.70\% | 11.59\% | 0.0734\% |
| AMERIPRISE FINANCIAL INC | AMP | 13.955 .04 | 0.08\% | 3.66\% | 13.00\% | 16.89\% | 0.0137\% |
| AMERICAN TOWER CORP | AMT | 36,287.26 | 0.21\% | 2.10\% | 13.81\% | 16.06\% | 0.0339\% |
| AMAZON.COM INC | AMZN | 238,754.58 | 1.39\% | 0.00\% | 41.88\% | 41.88\% | 0.5820\% |
| AUTONATION INC | AN | 5,163.95 | 0.03\% | 0.00\% | 8.74\% | 8.74\% | 0.0026\% |
| ANTHEM INC | ANTM | 31.722.56 | 0.18\% | 2.10\% | 9.06\% | 11.25\% | 0.0208\% |
| AON PLC | AON | 25,693.40 | 0.15\% | 1.36\% | 11.17\% | 12.60\% | 0.0188\% |
| APACHE CORP | APA | 13,808.86 | 0.08\% | 2.74\% | 0.60\% | 3.35\% | 0.0027\% |
| ANADARKO PETROLEUM CORP | APC | 19,212.88 | 0.11\% | 2.86\% | 2.17\% | 5.06\% | 0.0057\% |
| AIR PRODUCTS \& CHEMICALS INC | APD | 28,110,02 | 0.16\% | 2.53\% | 6.11\% | 8.72\% | 0.0143\% |
| AMPHENOL CORP-CL A | APH | 15,271.26 | 0.09\% | 1.17\% | 9.27\% | 10.49\% | 0.0093\% |
| AIRGAS INC | ARG | 10,147.23 | 0.06\% | 1.70\% | 10.00\% | 11.79\% | 0.0070\% |
| ACTIVISION BLIZZARD INC | ATVI | 20,560.89 | 0.12\% | 0.92\% | 12.00\% | 12.98\% | 0.0155\% |
| AVALONBAY COMMUNITIES INC | AVB | 22,505.35 | 0.13\% | 3.28\% | 6.18\% | 9.56\% | 0.0125\% |
| BROADCOM LTD | AVGO | 50,052.57 | 0.29\% | 1.45\% | 17.86\% | 19.44\% | 0.0566\% |
| AVERY DENNISON CORP | AVY | 5,828,72 | 0.03\% | 2.46\% | 6.55\% | 9.09\% | 0.0031\% |
| AMERICAN EXPRESS CO | AXP | 51,830.39 | 0.30\% | 2.29\% | 8.57\% | 10.96\% | 0.0331\% |
| AUTOZONE INC | AZO | 22,040.58 | 0.13\% | 0.00\% | 12.37\% | 12.37\% | 0.0159\% |
| BOEING CO/THE | BA | 71,967.79 | 0.42\% | 3.83\% | 11.39\% | 15.43\% | 0.0647\% |
| BANK OF AMERICA CORP | BAC | 124,429.13 | 0.72\% | 2.27\% | 24.88\% | 27.43\% | 0.1987\% |
| BAXTER INTERNATIONAL INC | BAX | 20,026.32 | 0.12\% | 1.26\% | 10.50\% | 11.83\% | 0.0138\% |
| BED BATH \& BEYOND INC | BBBY | 7,024.45 | 0.04\% | 0.00\% | 6.23\% | 6.23\% | 0.0025\% |
| BB\&T CORP | BBT | 24,637.14 | 0.14\% | 3.60\% | 10.69\% | 14.49\% | 0.0208\% |
| BEST BUY CO INC | BBY | 9,637.28 | 0.06\% | 4.28\% | 9.60\% | 14.08\% | 0.0079\% |
| CR BARD INC | BCR | 13,545.08 | 0.08\% | 0.53\% | 14.08\% | 14.65\% | 0.0115\% |
| BECTON DICKINSON AND CO | BDX | 29,614.07 | 0.17\% | 1.89\% | 11.26\% | 13.26\% | 0.0229\% |
| FRANKLIN RESOURCES INC | BEN | 19,154.32 | 0.11\% | 2.30\% | 3.99\% | 6.33\% | 0.0071\% |
| BROWN-FORMAN CORP-CLASS B | BF/B | 20,369.85 | 0.12\% | 1.38\% | 8.28\% | 9.71\% | 0.0115\% |
| BAKER HUGHES INC | BHI | 17,399.86 | 0.10\% | 1.66\% | -4.10\% | -2.48\% | -0.0025\% |
| BIOGEN INC | BIIB | 54,060.27 | 0.31\% | 0.00\% | 9.61\% | 9.61\% | 0.0302\% |
| BANK OF NEW YORK MELLON CORP | BK | 36,974.59 | 0.22\% | 2.19\% | 9.95\% | 12.25\% | 0.0264\% |
| BLACKROCK INC | BLK | 50,967.95 | 0.30\% | 2.99\% | 11.53\% | 14.69\% | 0.0436\% |
| BALL CORP | BLL | 9,237.50 | 0.05\% | 0.67\% | 8.27\% | 8.96\% | 0.0048\% |
| BRISTOL-MYERS SQUIBB CO | BMY | 100,501.44 | 0.59\% | 2.56\% | 19.53\% | 22.33\% | 0.1306\% |


|  |  | [4] | [5] | [6] | [7] | [8] | [9] |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Company | Ticker | Market Capitalization | Weight in Index | Estimated Dividend Yield | $\begin{aligned} & \text { Long-Term Growth } \\ & \text { Est. } \end{aligned}$ | DCF Result | Weighted DCF Result |
| BERKSHIRE HATHAWAY INC-CL B | BRK/B | 317,235.55 | 1.85\% | 0.00\% | 6.05\% | 6.05\% | 0.1117\% |
| BOSTON SCIENTIFIC CORP | BSX | 22,384.05 | 0.13\% | 0.00\% | 10.51\% | 10.51\% | 0.0137\% |
| BORGWARNER INC | BWA | 6,939.59 | 0.04\% | 1.70\% | 9.45\% | 11.23\% | 0.0045\% |
| BAXALTA INC | BXLT | 26,268.05 | N/A | 0.72\% | N/A | N/A | N/A |
| BOSTON PROPERTIES INC | BXP | 16,679.92 | 0.10\% | 2.84\% | 6.51\% | 9.43\% | 0.0092\% |
| CITIGROUP INC | C | 111,831.30 | 0.65\% | 1.11\% | 14.48\% | 15.67\% | 0.1020\% |
| CAINC | CA | 11,544.33 | 0.07\% | 3.62\% | 8.50\% | 12.27\% | 0.0082\% |
| CONAGRA FOODS INC | CAG | 18,059.79 | 0.11\% | 2.41\% | 8.17\% | 10.68\% | 0.0112\% |
| CARDINAL HEALTH INC | CAH | 25,967.59 | 0.15\% | 1.81\% | 11.70\% | 13.61\% | 0.0206\% |
| CAMERON INTERNATIONAL CORP | CAM | 12,331.31 | 0.07\% | 0.00\% | 5.05\% | 5.05\% | 0.0036\% |
| CATERPILLARINC | CAT | 36,768.06 | 0.21\% | 4.92\% | 9.00\% | 14.14\% | 0.0303\% |
| CHUBB LTD | CB | 52,712.10 | 0.31\% | 2.45\% | 10.00\% | 12.57\% | 0.0386\% |
| CBRE GROUP INC - A | CBG | 8,133.61 | 0.05\% | 0.00\% | 12.50\% | 12.50\% | 0.0059\% |
| CBS CORP-CLASS B NON VOTING | CBS | 20,024.82 | 0.12\% | 1.55\% | 14.36\% | 16.02\% | 0.0187\% |
| COCA-COLA ENTERPRISES | CCE | 10,955.43 | 0.06\% | 2.37\% | 6.55\% | 9.00\% | 0.0057\% |
| CROWN CASTLE INTL CORP | CCI | 27,746.44 | 0.16\% | 4.32\% | 15.50\% | 20.16\% | 0.0326\% |
| CARNIVAL CORP | CCL | 34,730.93 | 0.20\% | 2.80\% | 17.70\% | 20.74\% | 0.0419\% |
| CELGENE CORP | CELG | 80,081.53 | 0.47\% | 0.00\% | 21.32\% | 21.32\% | 0.0994\% |
| CERNER CORP | CERN | 18.781.55 | 0.11\% | 0.00\% | 17.28\% | 17.28\% | 0.0189\% |
| CF INDUSTRIES HOLDINGS INC | CF | 6,992.26 | 0.04\% | 4.00\% | 20.00\% | 24.40\% | 0.0099\% |
| CITIZENS FINANCIAL GROUP | CFG | 9,967.06 | 0.06\% | 2.55\% | 10.00\% | 12.67\% | 0.0074\% |
| CHURCH \& DWGGHT CO INC | CHD | 11,614.87 | 0.07\% | 1.61\% | 9.11\% | 10.79\% | 0.0073\% |
| CHESAPEAKE ENERGY CORP | CHK | 1,057.46 | 0.01\% | 12.96\% | 0.62\% | 13.61\% | 0.0008\% |
| C.H. ROBINSON WORLDWDE INC | CHRW | 10,076.72 | 0.06\% | 2.41\% | 9.68\% | 12.21\% | 0.0072\% |
| CIGNA CORP | Cl | 33,565.27 | 0.20\% | 0.03\% | 11.21\% | 11.25\% | 0.0220\% |
| CINCINNATI FINANCIAL CORP | CINF | 10,121.13 | N/A | N/A | N/A | N/A | N/A |
| COLGATE-PALMOLIVE CO | CL | 58,927.78 | 0.34\% | 2.43\% | 8.25\% | 10.78\% | 0.0370\% |
| CLOROX COMPANY | CLX | 16,509.49 | 0.10\% | 2.43\% | 6.57\% | 9.08\% | 0.0087\% |
| COMERICA INC | CMA | 5,818.11 | 0.03\% | 2.65\% | 8.60\% | 11.36\% | 0.0038\% |
| COMCAST CORP-CLASS A | CMCSA | 138,679.38 | 0.81\% | 1.96\% | 12.62\% | 14.71\% | 0.1187\% |
| CME GROUP INC | CME | 30,830.25 | 0.18\% | 5.71\% | 12.79\% | 18.86\% | 0.0339\% |
| CHIPOTLE MEXICAN GRILL INC | CMG | 14,438.37 | 0.08\% | 0.00\% | 17.57\% | 17.57\% | 0.0148\% |
| CUMMINS INC | CMI | 16,910.86 | 0.10\% | 4.18\% | 4.45\% | 8.73\% | 0.0086\% |
| CMS ENERGY CORP | CMS | 10,893.65 | 0.06\% | 3.16\% | 6.31\% | 9.58\% | 0.0061\% |
| CENTERPOINT ENERGY INC | CNP | 7,731.81 | 0.05\% | 5.51\% | 5.33\% | 10.99\% | 0.0049\% |
| CONSOL ENERGY INC | CNX | 1,784.33 | 0.01\% | 0.51\% | 20.55\% | 21.12\% | 0.0022\% |
| CAPITAL ONE FINANCIAL CORP | COF | 33,274.11 | 0.19\% | 2.71\% | 6.55\% | 9.34\% | 0.0181\% |
| CABOT OIL \& GAS CORP | COG | 8,174.02 | 0.05\% | 0.41\% | 36.06\% | 36.54\% | 0.0174\% |
| COACH INC | COH | 9,588.85 | 0.06\% | 3.91\% | 10.17\% | 14.28\% | 0.0080\% |
| ROCKWELL COLLINS INC | COL | 10,615.09 | 0.06\% | 1.63\% | 8.89\% | 10.59\% | 0.0065\% |
| CONOCOPHILLIPS | COP | 40,619.72 | 0.24\% | 3.04\% | 6.00\% | 9.13\% | 0.0216\% |
| COSTCO WHOLESALE CORP | COST | 65,372.89 | 0.38\% | 1.12\% | 9.55\% | 10.73\% | 0.0408\% |
| CAMPBELL SOUP CO | CPB | 18,056.18 | 0.11\% | 2.33\% | 3.85\% | 6.22\% | 0.0065\% |
| COLUMBIA PIPELINE GROUP | CPGX | 6,334.81 | N/A | 2.13\% | N/A | N/A | N/A |
| SALESFORCE.COM INC | CRM | 39,627.52 | 0.23\% | 0.00\% | 29.70\% | 29.70\% | 0.0685\% |
| CISCO SYSTEMS INC | CSCO | 127,460.35 | 0.74\% | 3.74\% | 7.56\% | 11.44\% | 0.0849\% |
| CSRA INC | CSRA | 4,177.43 | 0.02\% | 41.55\% | 10.00\% | 53.63\% | 0.0130\% |
| CSX CORP | CSX | 23,298.60 | 0.14\% | 3.10\% | 5.96\% | 9.15\% | 0.0124\% |
| CINTAS CORP | CTAS | 8,975.91 | 0.05\% | 1.25\% | 12.18\% | 13.51\% | 0.0071\% |
| CENTURYLINK INC | CTL | 15,707.01 | 0.09\% | 7.55\% | -0.95\% | 6.57\% | 0.0060\% |
| COGNIZANT TECH SOLUTIONS-A | CTSH | 32,756.67 | 0.19\% | 0.00\% | 15.87\% | 15.87\% | 0.0303\% |
| CITRIX SYSTEMS INC | CTXS | 9,892.45 | 0.06\% | 0.00\% | 19.98\% | 19.98\% | 0.0115\% |
| CABLEVISION SYSTEMS-NY GRP-A | CVC | 8,974.02 | 0.05\% | 1.57\% | 8.25\% | 9.89\% | 0.0052\% |
| CVS HEALTH CORP | cVs | 105,301.33 | 0.61\% | 1.75\% | 14.17\% | 16.04\% | 0.0983\% |
| CHEVRON CORP | cVx | 160,782.40 | 0.94\% | 5.06\% | -3.58\% | 1.39\% | 0.0130\% |
| DOMINION RESOURCES INCNA | D | 41,042.30 | 0.24\% | 4.03\% | 6.56\% | 10.72\% | 0.0256\% |
| DELTA AIR LINES INC | DAL | 33,468.09 | 0.19\% | 1.40\% | 23.70\% | 25.27\% | 0.0492\% |
| DU PONT (E.1.) DE NEMOURS | DD | 50,906.17 | 0.30\% | 2.69\% | 8.30\% | 11.10\% | 0.0329\% |
| DEERE \& CO | DE | 24,750.86 | 0.14\% | 3.13\% | 5.52\% | 8.73\% | 0.0126\% |
| DISCOVER FINANCIAL SERVICES | DFS | 19,031.58 | 0.11\% | 2.69\% | 7.28\% | 10.07\% | 0.0112\% |
| DOLLAR GENERAL CORP | DG | 20,499.25 | 0.12\% | 1.25\% | 12.95\% | 14.27\% | 0.0170\% |
| QUEST DIAGNOSTICS INC | DGX | 8,873.35 | 0.05\% | 2.53\% | 8.78\% | 11.42\% | 0.0059\% |
| DR HORTON INC | DHI | 8,952.10 | 0.05\% | 1.32\% | 14.06\% | 15.47\% | 0.0081\% |
| DANAHER CORP | DHR | 58,194.43 | 0.34\% | 0.68\% | 12.15\% | 12.87\% | 0.0436\% |
| WALT DISNEY CO/THE | DIS | 148,717.62 | 0.87\% | 1.60\% | 10.15\% | 11.83\% | 0.1024\% |
| DISCOVERY COMMUNICATIONS-A | DISCA | 16,077.25 | 0.09\% | 0.00\% | 15.17\% | 15.17\% | 0.0142\% |
| DELPHI AUTOMOTIVE PLC | DLPH | 16,996.16 | 0.10\% | 1.88\% | 10.54\% | 12.52\% | 0.0124\% |
| DOLLAR TREE INC | DLTR | 17,663.70 | 0.10\% | 0.00\% | 20.67\% | 20.67\% | 0.0212\% |
| DUN \& BRADSTREET CORP | DNB | 3,448.90 | 0.02\% | 1.98\% | 7.35\% | 9.40\% | 0.0019\% |
| DIAMOND OFFSHORE DRILLING | DO | 2,320.73 | 0.01\% | 0.92\% | 14.27\% | 15.25\% | 0.0021\% |
| DOVER CORP | DOV | 9,175.01 | 0.05\% | 2.92\% | 10.68\% | 13.75\% | 0.0073\% |
| DOW CHEMICAL CO/THE | DOW | 51,398.34 | 0.30\% | 3.97\% | 6.00\% | 10.09\% | 0.0302\% |
| DR PEPPER SNAPPLE GROUP INC | DPS | 17.372.40 | 0.10\% | 2.09\% | 7.70\% | 9.86\% | 0.0100\% |
| DARDEN RESTAURANTS INC | DRI | 7,523.63 | 0.04\% | 3.49\% | 12.39\% | 16.09\% | 0.0070\% |
| DTE ENERGY COMPANY | DTE | 15,025,70 | 0.09\% | 3.55\% | 5.29\% | 8.93\% | 0.0078\% |
| DUKE ENERGY CORP | DUK | 52,478.61 | 0.31\% | 4.29\% | 4.41\% | 8.79\% | 0.0269\% |
| DAVITA HEALTHCARE PARTNERSI | DVA | 13,200.16 | 0.08\% | 0.00\% | 11.15\% | 11.15\% | 0.0086\% |


|  |  | [4] | [5] | [6] | [7] | [8] | [9] |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Company | Ticker | Market Capitalization | Weight in Index | Estimated Dividend Yield | Long-Term Growth Est. | DCF Result | Weighted DCF Result |
| DEVON ENERGY CORP | DVN | 8,914.59 | 0.05\% | 4.43\% | 5.40\% | 9.94\% | 0.0052\% |
| ELECTRONIC ARTS INC | EA | 18,326.59 | 0.11\% | 0.00\% | 11.70\% | 11.70\% | 0.0125\% |
| EBAY INC | EBAY | 26,509.08 | 0.15\% | 0.00\% | 7.25\% | 7.25\% | 0.0112\% |
| ECOLAB INC | ECL | 31,488.21 | 0.18\% | 1.22\% | 13.22\% | 14.52\% | 0.0266\% |
| CONSOLIDATED EDISONINC | ED | 20,734.56 | 0.12\% | 3.68\% | 2.99\% | 6.72\% | 0.0081\% |
| EQUIFAX INC | EFX | 11,547.82 | 0.07\% | 1.35\% | 9.37\% | 10.78\% | 0.0072\% |
| EDISON INTERNATIONAL | EIX | 20,122.10 | 0.12\% | 2.73\% | 5.10\% | 7.90\% | 0.0093\% |
| ESTEE LAUDER COMPANIES-CL A | EL | 32,548.96 | 0.19\% | 1.29\% | 11.69\% | 13.05\% | 0.0247\% |
| EMC CORP/MA | EMC | 46,805.69 | 0.27\% | 2.00\% | 10.94\% | 13.05\% | 0.0355\% |
| EASTMAN CHEMICAL CO | EMN | 9,014.53 | 0.05\% | 2.79\% | 5.70\% | 8.57\% | 0.0045\% |
| EMERSON ELECTRIC CO | EMR | 29,596.19 | 0.17\% | 4.15\% | 7.20\% | 11.50\% | 0.0198\% |
| ENDO INTERNATIONAL PLC | ENDP | 11,342.85 | 0.07\% | 0.00\% | 11.03\% | 11.03\% | 0.0073\% |
| EOG RESOURCES INC | EOG | 37,216.96 | 0.22\% | 0.88\% | 1.26\% | 2.14\% | 0.0046\% |
| EQUINIXINC | EQIX | 17,653.69 | 0.10\% | 2.37\% | 17.00\% | 19.57\% | 0.0201\% |
| EQUITY RESIDENTIAL | EQR | 25,968.23 | 0.15\% | 15.59\% | 6.26\% | 22.34\% | 0.0338\% |
| EQT CORP | EQT | 9,018.29 | 0.05\% | 3.57\% | 25.00\% | 29.01\% | 0.0152\% |
| EVERSOURCE ENERGY | ES | 16,972.90 | 0.10\% | 3.33\% | 6.67\% | 10.12\% | 0.0100\% |
| EXPRESS SCRIPTS HOLDING CO | ESRX | 45,540.43 | 0.27\% | 0.00\% | 13.60\% | 13.60\% | 0.0361\% |
| ESSEX PROPERTY TRUST INC | ESS | 12,912.51 | 0.08\% | 3.22\% | 5.84\% | 9.15\% | 0.0069\% |
| ENSCO PLC-CLA | ESV | 1,973.28 | 0.01\% | 7.16\% | -4.00\% | 3.02\% | 0.0003\% |
| E'TRADE FINANCIAL CORP | ETFC | 6,196.27 | 0.04\% | 0.04\% | 19.10\% | 19.14\% | 0.0069\% |
| EATON CORP PLC | ETN | 25,083.76 | 0.15\% | 4.39\% | 8.40\% | 12.97\% | 0.0189\% |
| ENTERGY CORP | ETR | 12,565.57 | 0.07\% | 4.75\% | 2.76\% | 7.58\% | 0.0055\% |
| EDWARDS LIFESCIENCES CORP | EW | 17.481.11 | 0.10\% | 0.00\% | 16.40\% | 16.40\% | 0.0167\% |
| EXELON CORP | EXC | 28,020.91 | 0.16\% | 4.12\% | 6.36\% | 10.62\% | 0.0173\% |
| EXPEDITORS INTL WASH INC | EXPD | 8,519.09 | 0.05\% | 1.56\% | 9.16\% | 10.79\% | 0.0054\% |
| EXPEDIA INC | EXPE | 15,396.85 | 0.09\% | 0.88\% | 24.01\% | 25.00\% | 0.0224\% |
| EXTRA SPACE STORAGE INC | EXR | 10,048.16 | 0.06\% | 2.75\% | 7.06\% | 9.91\% | 0.0058\% |
| FORD MOTOR CO | F | 45,847.88 | 0.27\% | 6.08\% | 10.85\% | 17.25\% | 0.0460\% |
| FASTENAL CO | FAST | 12,412.90 | 0.07\% | 2.89\% | 13.68\% | 16.77\% | 0.0121\% |
| FACEBOOK INC-A | FB | 290,349.07 | 1.69\% | 0.00\% | 29.67\% | 29.67\% | 0.5015\% |
| FREEPORT-MCMORAN INC | FCX | 6,391.96 | 0.04\% | 0.74\% | -38.33\% | -37.73\% | -0.0140\% |
| FEDEX CORP | FDX | 35,444.12 | 0.21\% | 0.78\% | 13.50\% | 14.33\% | 0.0296\% |
| FIRSTENERGY CORP | FE | 13,909.61 | 0.08\% | 4.38\% | 2.89\% | 7.33\% | 0.0059\% |
| F5 NETWORKS INC | FFIV | 6,038.63 | 0.04\% | 0.00\% | 12.77\% | 12.77\% | 0.0045\% |
| FIDELITY NATIONAL INFO SERV | FIS | 16,243.58 | 0.09\% | 1.90\% | 12.75\% | 14.77\% | 0.0140\% |
| FISERV INC | FISV | 21,270.10 | 0.12\% | 0.00\% | 12.25\% | 12.25\% | 0.0152\% |
| FIFTH THIRD BANCORP | FITB | 11,811.70 | 0.07\% | 3.77\% | 4.20\% | 8.05\% | 0.0055\% |
| FLIR SYSTEMS INC | FLIR | 4,109.28 | 0.02\% | 1.57\% | 12.50\% | 14.17\% | 0.0034\% |
| FLUOR CORP | FLR | 6,179.97 | 0.04\% | 1.92\% | 5.73\% | 7.71\% | 0.0028\% |
| FLOWSERVE CORP | FLS | 5,342.08 | 0.03\% | 1.76\% | 7.54\% | 9.36\% | 0.0029\% |
| FMC CORP | FMC | 4,682.15 | 0.03\% | 1.90\% | 10.30\% | 12.30\% | 0.0034\% |
| TWENTY-FIRST CENTURY FOX-A | FOXA | 47,181.94 | 0.27\% | 1.30\% | 14.39\% | 15.78\% | 0.0433\% |
| FEDERAL REALTY INVS TRUST | FRT | 10,094.47 | 0.06\% | 2.68\% | 5.32\% | 8.07\% | 0.0047\% |
| FIRST SOLAR INC | FSLR | 6,155.12 | 0.04\% | 0.00\% | 1.67\% | 1.67\% | 0.0006\% |
| FMC TECHNOLOGIES INC | FTI | 5,270.91 | 0.03\% | 0.00\% | -11.80\% | -11.80\% | -0.0036\% |
| FRONTIER COMMUNICATIONS CORP | FTR | 4,953.22 | 0.03\% | 9.91\% | 3.00\% | 13.05\% | 0.0038\% |
| AGL RESOURCES INC | GAS | 7,780.44 | 0.05\% | 3.28\% | 7.00\% | 10.40\% | 0.0047\% |
| GENERAL DYNAMICS CORP | GD | 40,507.04 | 0.24\% | 2.25\% | 8.93\% | 11.28\% | 0.0266\% |
| GENERAL ELECTRIC CO | GE | 266,714.27 | 1.55\% | 3.37\% | 8.58\% | 12.09\% | 0.1877\% |
| GENERAL GROWTH PROPERTIES | GGP | 22,556.57 | 0.13\% | 3.03\% | 7.49\% | 10.63\% | 0.0140\% |
| GILEAD SCIENCES INC | GILD | 128,899.16 | 0.75\% | 2.10\% | 3.26\% | 5.40\% | 0.0405\% |
| GENERAL MILLS INC | GIS | 33,755.41 | 0.20\% | 3.15\% | 7.54\% | 10.81\% | 0.0212\% |
| CORNING INC | GLW | 20,465.08 | 0.12\% | 2.88\% | 6.38\% | 9.35\% | 0.0111\% |
| GENERAL MOTORS CO | GM | 42,797.89 | 0.25\% | 5.40\% | 9.66\% | 15.31\% | 0.0382\% |
| KEURIG GREEN MOUNTAIN INC | GMCR | 13,461.91 | 0.08\% | 1.43\% | 15.00\% | 16.53\% | 0.0130\% |
| GAMESTOP CORP-CLASS A | GME | 2,824.01 | 0.02\% | 3.56\% | 11.78\% | 15.55\% | 0.0026\% |
| ALPHABET INC-CLC | GOOG | 476,820.49 | 2.78\% | 0.00\% | 16.54\% | 16.54\% | 0.4592\% |
| GENUINE PARTS CO | GPC | 13,246.06 | N/A | 2.92\% | N/A | N/A | N/A |
| GAP INC/THE | GPS | 9,537.14 | 0.06\% | 3.87\% | 8.01\% | 12.04\% | 0.0067\% |
| GARMIN LTD | GRMN | 6,540.15 | 0.04\% | 5.85\% | 5.07\% | 11.07\% | 0.0042\% |
| GOLDMAN SACHS GROUP INC | GS | 65,077.99 | 0.38\% | 1.86\% | 15.20\% | 17.20\% | 0.0652\% |
| GOODYEAR TIRE \& RUBBER CO | GT | 7,928.49 | 0.05\% | 0.96\% | 7.00\% | 7.99\% | 0.0037\% |
| WW GRAINGER INC | GWW | 13,254.03 | 0.08\% | 2.34\% | 9.92\% | 12.37\% | 0.0095\% |
| HALLIBURTON CO | HAL | 24,986.34 | 0.15\% | 2.51\% | 12.46\% | 15.13\% | 0.0220\% |
| HARMAN INTERNATIONAL | HAR | 4,995.63 | 0.03\% | 2.02\% | 16.00\% | 18.18\% | 0.0053\% |
| HASBRO INC | HAS | 8,733.62 | 0.05\% | 2.82\% | 9.97\% | 12.92\% | 0.0066\% |
| HUNTINGTON BANCSHARES INC | HBAN | 6,723.81 | 0.04\% | 3.48\% | 6.48\% | 10.08\% | 0.0039\% |
| HANESBRANDS INC | HBI | 10,410.61 | 0.06\% | 1.64\% | 15.58\% | 17.34\% | 0.0105\% |
| HCA HOLDINGS INC | HCA | 26,910.14 | 0.16\% | 0.00\% | 10.75\% | 10.75\% | 0.0168\% |
| WELLTOWER INC | HCN | 19,251.05 | 0.11\% | 6.07\% | 4.43\% | 10.63\% | 0.0119\% |
| HCP INC | HCP | 12,224.86 | 0.07\% | 8.79\% | 2.58\% | 11.49\% | 0.0082\% |
| HOME DEPOT INC | HD | 147.479.95 | 0.86\% | 2.02\% | 14.07\% | 16.24\% | 0.1394\% |
| HESS CORP | HES | 12.624 .83 | 0.07\% | 2.50\% | -16.88\% | -14.59\% | -0.0107\% |
| HARTFORD FINANCIAL SVCS GRP | HIG | 16,707.99 | 0.10\% | 2.17\% | 9.00\% | 11.27\% | 0.0110\% |
| HARLEY-DAVIDSON INC | HOG | 7.428.82 | 0.04\% | 3.46\% | 11.38\% | 15.03\% | 0.0065\% |
| HONEYWELL INTERNATIONAL INC | HON | 79,609.53 | 0.46\% | 2.34\% | 9.19\% | 11.64\% | 0.0539\% |


|  |  | (4) | [5] | [6] | [7] | [8] | [9] |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Company | Ticker | Market Capitalization | Weight in Index | Estimated Dividend Yield | $\begin{aligned} & \text { Long-Term Growth } \\ & \text { Est. } \end{aligned}$ | DCF Result | Weighted DCF Result |
| STARWOOD HOTELS \& RESORTS | HOT | 10,817.34 | 0.06\% | 2.34\% | 8.23\% | 10.67\% | 0.0067\% |
| HELMERICH \& PAYNE | HP | 5,120.78 | 0.03\% | 5.80\% | 10.00\% | 16.09\% | 0.0048\% |
| HEWLETT PACKARD ENTERPRIS | HPE | 21,381.04 | 0.12\% | 1.79\% | 4.51\% | 6.34\% | 0.0079\% |
| HP INC | HPQ | 16,265.11 | 0.09\% | 5.23\% | 2.58\% | 7.88\% | 0.0075\% |
| H\&R BLOCK INC | HRB | 7,956.23 | 0.05\% | 2.39\% | 11.00\% | 13.52\% | 0.0063\% |
| HORMEL FOODS CORP | HRL | 21,930.99 | 0.13\% | 1.30\% | 7.15\% | 8.49\% | 0.0108\% |
| HARRIS CORP | HRS | 8,982.58 | N/A | 2.80\% | N/A | N/A | N/A |
| HENRY SCHEIN INC | HSIC | 13,027.97 | 0.08\% | 0.00\% | 10.78\% | 10.78\% | 0.0082\% |
| HOST HOTELS \& RESORTS INC | HST | 10.838 .23 | 0.06\% | 5.55\% | 5.67\% | 11.37\% | 0.0072\% |
| HERSHEY CO/THE | HSY | 19,446.36 | 0.11\% | 2.70\% | 8.18\% | 10.98\% | 0.0124\% |
| HUMANA INC | HUM | 23,770.67 | 0.14\% | 0.74\% | 12.94\% | 13.73\% | 0.0190\% |
| INTL BUSINESS MACHINES CORP | IBM | 117.422.13 | 0.68\% | 4.38\% | 6.75\% | 11.28\% | 0.0771\% |
| INTERCONTINENTAL EXCHANGE IN | ICE | 28,090.78 | 0.16\% | 1.44\% | 14.37\% | 15.91\% | 0.0260\% |
| INTL FLAVORS \& FRAGRANCES | IFF | 8,566.71 | 0.05\% | 2.11\% | 9.10\% | 11.31\% | 0.0056\% |
| ILLUMINA INC | ILMN | 20,894.21 | 0.12\% | 0.00\% | 17.52\% | 17.52\% | 0.0213\% |
| INTEL CORP | INTC | 135,295.36 | 0.79\% | 3.60\% | 8.69\% | 12.44\% | 0.0980\% |
| INTUIT INC | INTU | 24,964.25 | 0.15\% | 1.27\% | 17.21\% | 18.59\% | 0.0270\% |
| INTERNATIONAL PAPER CO | IP | 14,161.61 | 0.08\% | 5.23\% | 6.90\% | 12.31\% | 0.0102\% |
| INTERPUBLIC GROUP OF COS INC | IPG | 8,289.50 | 0.05\% | 2.70\% | 6.50\% | 9.28\% | 0.0045\% |
| INGERSOLL-RAND PLC | IR | 13,181.44 | 0.08\% | 2.51\% | 8.78\% | 11.40\% | 0.0087\% |
| IRON MOUNTAIN INC | IRM | 5,785.59 | 0.03\% | 6.98\% | 7.30\% | 14.54\% | 0.0049\% |
| INTUITIVE SURGICAL INC | ISRG | 19,859.39 | 0.12\% | 0.00\% | 12.31\% | 12.31\% | 0.0142\% |
| ILLINOIS TOOL WORKS | ITW | $33,422.90$ | 0.19\% | 2.42\% | 7.70\% | 10.22\% | 0.0199\% |
| INVESCO LTD | IVZ | 11,232.35 | 0.07\% | 4.29\% | 9.53\% | 14.02\% | 0.0092\% |
| HUNT (JB) TRANSPRT SVCS INC | JBHT | 8,529.83 | 0.05\% | 1.19\% | 15.60\% | 16.88\% | 0.0084\% |
| JOHNSON CONTROLS INC | JCl | 22.565 .07 | 0.13\% | 3.27\% | 9.28\% | 12.70\% | 0.0167\% |
| JACOBS ENGINEERING GROUP INC | JEC | 4.421.14 | 0.03\% | 0.00\% | 8.45\% | 8.45\% | 0.0022\% |
| JOHNSON \& JOHNSON | JNJ | 281,730.20 | 1.64\% | 3.05\% | 6.07\% | 9.20\% | 0.1509\% |
| JUNIPER NETWORKS INC | JNPR | 8,427.01 | 0.05\% | 1.88\% | 9.57\% | 11.54\% | 0.0057\% |
| JPMORGAN CHASE \& CO | JPM | 211,628.15 | 1.23\% | $3.23 \%$ | 7.70\% | 11.06\% | 0.1362\% |
| NORDSTROM INC | JWN | 8,992.98 | 0.05\% | 12.86\% | 7.78\% | 21.14\% | 0.0111\% |
| KELLOGG CO | K | 26,569.20 | 0.15\% | 2.77\% | 5.50\% | 8.35\% | 0.0129\% |
| KEYCORP | KEY | 8,674.44 | 0.05\% | 3.22\% | 6.44\% | 9.77\% | 0.0049\% |
| KRAFT HEINZ CO/THE | KHC | 87,271.74 | 0.51\% | 2.67\% | 16.75\% | 19.64\% | 0.0998\% |
| KIMCO REALTY CORP | KIM | 10,865.93 | 0.06\% | 3.91\% | 4.90\% | 8.91\% | 0.0056\% |
| KLA-TENCOR CORP | KLAC | 9,929.85 | 0.06\% | 3.26\% | 13.12\% | 16.59\% | 0.0096\% |
| KIMBERLY-CLARK CORP | KMB | 46,422.53 | 0.27\% | 2.84\% | 7.79\% | 10.74\% | 0.0290\% |
| KINDER MORGAN INC | KMI | 33,384.08 | 0.19\% | 3.35\% | 6.47\% | 9.92\% | 0.0193\% |
| CARMAX INC | kMX | 8,539.67 | 0.05\% | 0.00\% | 13.53\% | 13.53\% | 0.0067\% |
| COCA-COLA COITHE | KO | 187.484.75 | 1.09\% | 3.25\% | 6.16\% | 9.51\% | 0.1037\% |
| MICHAEL KORS HOLDINGS LTD | KORS | 8,894.39 | 0.05\% | 0.00\% | 4.63\% | 4.63\% | 0.0024\% |
| KROGER CO | KR | 37,361.12 | 0.22\% | 1.07\% | 10.39\% | 11.51\% | 0.0250\% |
| KOHLS CORP | KSS | 7,746.56 | 0.05\% | 4.41\% | 6.52\% | 11.07\% | 0.0050\% |
| KANSAS CITY SOUTHERN | KSU | 8,614.80 | 0.05\% | 1.74\% | 8.30\% | 10.11\% | 0.0051\% |
| LOEWS CORP | L | 12,706.73 | N/A | 0.74\% | N/A | N/A | N/A |
| L BRANDS INC | LB | 23,695,99 | 0.14\% | 4.95\% | 11.03\% | 16.26\% | 0.0224\% |
| LEGGETT \& PLATT INC | LEG | 5,760.93 | N/A | 3.04\% | N/A | N/A | N/A |
| LENNAR CORP-A | LEN | 8,151.52 | 0.05\% | 0.40\% | 12.13\% | 12.56\% | 0.0060\% |
| LABORATORY CRP OF AMER HLDGS | LH | 10,425.62 | 0.06\% | 0.00\% | 10.26\% | 10.26\% | 0.0062\% |
| L-3 COMMUNICATIONS HOLDINGS | LLL | 9,040.46 | 0.05\% | 2.46\% | 5.02\% | 7.55\% | 0.0040\% |
| LINEAR TECHNOLOGY CORP | LLTC | 9,968.75 | 0.06\% | 2.97\% | 6.66\% | 9.73\% | 0.0056\% |
| ELI LILLY \& CO | LLY | 78,972.62 | 0.46\% | 2.87\% | 12.87\% | 15.92\% | 0.0732\% |
| LEGG MASON INC | LM | 2,869.34 | 0.02\% | 3.01\% | 14.95\% | 18.19\% | 0.0030\% |
| LOCKHEED MARTIN CORP | LMT | 63,327.46 | 0.37\% | 3.26\% | 7.21\% | 10.58\% | 0.0390\% |
| LINCOLN NATIONAL CORP | LNC | 8,079.93 | 0.05\% | 3.07\% | 10.30\% | 13.53\% | 0.0064\% |
| LOWE'S COS INC | LOW | 59,362.84 | 0.35\% | 1.64\% | 17.02\% | 18.79\% | 0.0649\% |
| LAM RESEARCH CORP | LRCX | 10,494.94 | 0.06\% | 1.80\% | 8.34\% | 10.21\% | 0.0062\% |
| LEUCADIA NATIONAL CORP | LUK | 5,355.36 | 0.03\% | 1.69\% | 18.00\% | 19.84\% | 0.0062\% |
| SOUTHWEST AIRLINES CO | LUV | 23,123.66 | 0.13\% | 0.91\% | 15.07\% | 16.04\% | 0.0216\% |
| LEVEL 3 COMMUNICATIONS INC | LVLT | 16,623.42 | 0.10\% | 0.00\% | -1.51\% | -1.51\% | -0.0015\% |
| LYONDELLBASELL INDU-CL A | LYB | 34.364.47 | 0.20\% | 4.19\% | 4.18\% | 8.46\% | 0.0169\% |
| MACY'S INC | M | 12,338.93 | 0.07\% | 3.51\% | 6.60\% | 10.23\% | 0.0073\% |
| MASTERCARD INC-CLASS A | MA | 94,290.61 | 0.55\% | 0.90\% | 15.23\% | 16.20\% | 0.0889\% |
| MACERICH COITHE | MAC | 11.920.49 | 0.07\% | 6.30\% | 5.86\% | 12.34\% | 0.0086\% |
| MARRIOTT INTERNATIONAL -CL A | MAR | 16,404.82 | 0.10\% | 1.49\% | 12.23\% | 13.81\% | 0.0132\% |
| MASCO CORP | MAS | 8,622.11 | 0.05\% | 1.47\% | 13.40\% | 14.97\% | 0.0075\% |
| MATTEL INC | MAT | 10,438.53 | 0.06\% | 5.00\% | 8.97\% | 14.19\% | 0.0086\% |
| MCDONALD'S CORP | MCD | 108,286.84 | 0.63\% | 3.09\% | 9.81\% | 13.06\% | 0.0823\% |
| MICROCHIP TECHNOLOGY INC | MCHP | 8,223,48 | 0.05\% | 3.49\% | 7.81\% | 11.44\% | 0.0055\% |
| MCKESSON CORP | MCK | 34,523.49 | 0.20\% | 0.69\% | 12.78\% | 13.51\% | 0.0272\% |
| MOODY'S CORP | MCO | 16,272.69 | 0.09\% | 1.81\% | 13.00\% | 14.93\% | 0.0141\% |
| MONDELEZ INTERNATIONAL INC-A | MDLZ | 60.547 .28 | 0.35\% | 1.83\% | 11.80\% | 13.73\% | 0.0484\% |
| MEDTRONIC PLC | MDT | 103,211.83 | 0.60\% | 2.07\% | 8.84\% | 11.00\% | 0.0661\% |
| METLIFE INC | MET | 41,608.18 | 0.24\% | 4.38\% | 8.60\% | 13.17\% | 0.0319\% |
| MCGRAW HILL FINANCIAL INC | MHFI | 22,688.46 | 0.13\% | 1.69\% | 10.88\% | 12.66\% | 0.0167\% |
| MOHAWK INDUSTRIES INC | MHK | 11,474.17 | N/A | N/A | N/A | N/A | N/A |
| MEAD JOHNSON NUTRITION CO | MJN | 13,146.79 | 0.08\% | 2.57\% | 9.15\% | 11.84\% | 0.0091\% |


|  |  | [4] | (5) | [6] | [7] | [8] | [9] |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Company | Ticker | Market Capitalization | Weight in Index | Estimated Dividend Yield | $\begin{gathered} \text { Long-Term Growth } \\ \text { Est. } \\ \hline \end{gathered}$ | DCF Result | Weighted DCF Result |
| MCCORMICK \& CO-NON VTG SHRS | MKC | 11,392.14 | 0.07\% | 1.92\% | 6.50\% | 8.48\% | 0.0056\% |
| MARTIN MARIETTA MATERIALS | MLM | 8,787.43 | 0.05\% | 1.26\% | 21.93\% | 23.33\% | 0.0119\% |
| MARSH \& MCLENNAN COS | MMC | 29,254.03 | 0.17\% | 2.33\% | 11.69\% | 14.16\% | 0.0241\% |
| 3 MCO | MMM | 93,151.68 | 0.54\% | 2.90\% | 9.13\% | 12.15\% | 0.0659\% |
| MALLINCKRODT PLC | MNK | 6,977.89 | 0.04\% | 0.00\% | 8.44\% | 8.44\% | 0.0034\% |
| MONSTER BEVERAGE CORP | MNST | 24.987.14 | 0.15\% | 0.00\% | 19.38\% | 19.38\% | 0.0282\% |
| ALTRIA GROUP INC | MO | 117,581.95 | 0.68\% | 3.97\% | 7.64\% | 11.76\% | 0.0805\% |
| MONSANTO CO | MON | 38,324.13 | 0.22\% | 2.50\% | 9.74\% | 12.36\% | 0.0276\% |
| MOSAIC CO/THE | MOS | 8,076.12 | 0.05\% | 4.85\% | 13.40\% | 18.57\% | 0.0087\% |
| MARATHON PETROLEUM CORP | MPC | 16,911.27 | 0.10\% | 4.20\% | 2.34\% | 6.59\% | 0.0065\% |
| MERCK \& CO. INC. | MRK | 136,967.42 | 0.80\% | 3.76\% | 7.28\% | 11.17\% | 0.0891\% |
| MARATHON OIL CORP | MRO | 5,072.68 | 0.03\% | 9.08\% | 7.67\% | 17.09\% | 0.0050\% |
| MORGAN STANLEY | MS | 44,707.41 | 0.26\% | 3.00\% | 16.32\% | 19.56\% | 0.0509\% |
| MICROSOFT CORP | MSFT | 399,419.79 | 2.32\% | 2.79\% | 9.60\% | 12.52\% | 0.2911\% |
| MOTOROLA SOLUTIONS INC | MSI | 10,907.98 | 0.06\% | 2.25\% | 9.00\% | 11.36\% | 0.0072\% |
| M \& T BANK CORP | MTB | 18,831.20 | 0.11\% | 2.72\% | 3.75\% | 6.52\% | 0.0071\% |
| MICRON TECHNOLOGY INC | MU | 10,395.31 | 0.06\% | 0.00\% | -0.14\% | -0.14\% | -0.0001\% |
| MURPHY OIL CORP | MUR | 2,888.30 | N/A | 8.30\% | N/A | N/A | N/A |
| MYLAN NV | MYL | 20,566.98 | 0.12\% | 0.00\% | 9.92\% | 9.92\% | 0.0119\% |
| NAVIENT CORP | NAVI | 3,307.88 | N/A | 7.19\% | N/A | N/A | N/A |
| NOBLE ENERGY INC | NBL | 12,297.41 | 0.07\% | 2.52\% | 0.92\% | 3.46\% | 0.0025\% |
| NASDAQ INC | NDAQ | 10,069.34 | 0.06\% | 1.67\% | 7.90\% | 9.63\% | 0.0056\% |
| NEXTERA ENERGY INC | NEE | 51,428.04 | 0.30\% | 3.11\% | 6.42\% | 9.63\% | 0.0288\% |
| NEWMONT MINING CORP | NEM | 13,640.65 | 0.08\% | 0.40\% | 1.43\% | 1.83\% | 0.0015\% |
| NETFLIX INC | NFLX | 37,414.30 | 0.22\% | 0.00\% | 39.63\% | 39.63\% | 0.0863\% |
| NEWFIELD EXPLORATION CO | NFX | 3.949.68 | 0.02\% | 0.00\% | 4.68\% | 4.68\% | 0.0011\% |
| NISOURCE INC | Nt | 6,781.32 | 0.04\% | 3.90\% | 4.00\% | 7.98\% | 0.0031\% |
| NIKE INC -CL B | NKE | 96,091.63 | 0.56\% | 1.08\% | 13.98\% | 15.14\% | 0.0847\% |
| NIELSEN HOLDINGS PLC | NLSN | 17.216 .30 | 0.10\% | 2.50\% | 12.33\% | 14.98\% | 0.0150\% |
| NORTHROP GRUMMAN CORP | NOC | 32,795.96 | 0.19\% | 1.86\% | 6.90\% | 8.83\% | 0.0168\% |
| NATIONAL OILWELL VARCO INC | NOV | 10,351.85 | 0.06\% | 6.67\% | -11.14\% | -4.84\% | -0.0029\% |
| NRG ENERGY INC | NRG | 3,009.81 | 0.02\% | 6.10\% | -24.70\% | -19.36\% | -0.0034\% |
| NORFOLK SOUTHERN CORP | NSC | 21,637.29 | 0.13\% | 3.33\% | 5.00\% | 8.42\% | 0.0106\% |
| NETAPP INC | NTAP | 6,399.41 | 0.04\% | 3.29\% | 8.87\% | 12.30\% | 0.0046\% |
| NORTHERN TRUST CORP | NTRS | 13,144.87 | 0.08\% | 2.64\% | 11.48\% | 14.28\% | 0.0109\% |
| NUCOR CORP | NUE | 12,794.18 | 0.07\% | 3.75\% | 11.63\% | 15.61\% | 0.0116\% |
| NVIDIA CORP | NVDA | 13,842.74 | 0.08\% | 1.53\% | 8.53\% | 10.13\% | 0.0082\% |
| NEWELL RUBBERMAID INC | NWL | 9,292.41 | 0.05\% | 2.35\% | 8.48\% | 10.93\% | 0.0059\% |
| NEWS CORP - CLASS A | NWSA | 6,343.33 | 0.04\% | 1.86\% | 11.45\% | 13.42\% | 0.0050\% |
| REALTY INCOME CORP | 0 | 15,152.55 | 0.09\% | 3.88\% | 4.41\% | 8.38\% | 0.0074\% |
| OWENS-ILLINOIS INC | O1 | 2.099.21 | 0.01\% | 0.00\% | 9.09\% | 9.09\% | 0.0011\% |
| ONEOKINC | OKE | 4,223.22 | 0.02\% | 12.10\% | 8.25\% | 20.85\% | 0.0051\% |
| OMNICOM GROUP | OMC | 17,573.97 | 0.10\% | 2.87\% | 5.75\% | 8.70\% | 0.0089\% |
| ORACLE CORP | ORCL | 149,311.36 | 0.87\% | 1.71\% | 7.75\% | 9.53\% | 0.0828\% |
| O'REILLY AUTOMOTIVE INC | ORLY | 24,957.88 | 0.15\% | 0.00\% | 15.69\% | 15.69\% | 0.0228\% |
| OCCIDENTAL PETROLEUM CORP | OXY | 51,216.13 | 0.30\% | 4.51\% | 8.00\% | 12.69\% | 0.0378\% |
| PAYCHEX INC | PAYX | 17,664.71 | 0.10\% | 3.43\% | 9.33\% | 12.92\% | 0.0133\% |
| PEOPLE'S UNITED FINANCIAL | PBCT | 4,454.95 | 0.03\% | 4.71\% | 12.40\% | 17.40\% | 0.0045\% |
| PITNEY BOWES INC | PBI | 3,326.21 | 0.02\% | 4.44\% | 14.00\% | 18.75\% | 0.0036\% |
| PACCAR INC | PCAR | 17,672.79 | 0.10\% | 4.10\% | 8.60\% | 12.87\% | 0.0132\% |
| P G \& E CORP | PCG | 27,077.96 | 0.16\% | 3.30\% | 5.75\% | 9.14\% | 0.0144\% |
| PLUM CREEK TIMBER CO | PCL | 6,269.21 | 0.04\% | 4.94\% | 22.48\% | 27.98\% | 0.0102\% |
| PRICELINE GROUP INC/THE | PCLN | 52.671 .85 | 0.31\% | 0.00\% | 18.62\% | 18.62\% | 0.0571\% |
| PATTERSON COS INC | PDCO | 4,223.79 | 0.02\% | 2.15\% | 9.93\% | 12.19\% | 0.0030\% |
| PUBLIC SERVICE ENTERPRISE GP | PEG | 21,194.74 | 0.12\% | 3.72\% | 3.76\% | 7.55\% | 0.0093\% |
| PEPSICO INC | PEP | 142,358.70 | 0.83\% | 3.01\% | 6.57\% | 9.68\% | 0.0802\% |
| PFIZERINC | PFE | 181,239.34 | 1.05\% | 4.07\% | 5.37\% | 9.55\% | 0.1008\% |
| PRINCIPAL FINANCIAL GROUP | PFG | 10,317.71 | 0.06\% | 4.56\% | 9.02\% | 13.79\% | 0.0083\% |
| PROCTER \& GAMBLE COITHE | PG | 219,042.76 | 1.28\% | 3.34\% | 7.35\% | 10.81\% | 0.1378\% |
| PROGRESSIVE CORP | PGR | 18,343.00 | 0.11\% | 2.08\% | 9.25\% | 11.43\% | 0.0122\% |
| PARKER HANNIFIN CORP | PH | 13,138.73 | 0.08\% | 2.59\% | 8.57\% | 11.27\% | 0.0086\% |
| PULTEGROUP INC | PHM | 5,589.87 | 0.03\% | 2.25\% | 12.20\% | 14.59\% | 0.0047\% |
| PERKINELMERINC | PKI | 4.971.00 | 0.03\% | 0.63\% | 11.51\% | 12.18\% | 0.0035\% |
| PROLOGIS INC | PLD | 18,902.38 | 0.11\% | 4.60\% | 4.11\% | 8.80\% | 0.0097\% |
| PHILIP MORRIS INTERNATIONAL | PM | 137,980.27 | 0.80\% | 4.69\% | 7.49\% | 12.35\% | 0.0992\% |
| PNC FINANCIAL SERVICES GROUP | PNC | 41,096.72 | 0.24\% | 2.64\% | 7.66\% | 10.40\% | 0.0249\% |
| PENTAIR PLC | PNR | 8,003.26 | 0.05\% | 3.02\% | 8.06\% | 11.20\% | 0.0052\% |
| PINNACLE WEST CAPITAL | PNW | 7,451.32 | 0.04\% | 3.59\% | 4.87\% | 8.55\% | 0.0037\% |
| PEPCO HOLDINGS INC | POM | 6,743.68 | 0.04\% | 4.06\% | 6.00\% | 10.18\% | 0.0040\% |
| PPG INDUSTRIES INC | PPG | 24,713.53 | 0.14\% | 1.61\% | 8.40\% | 10.08\% | 0.0145\% |
| PPL CORP | PPL | 24,047.50 | 0.14\% | 4.27\% | 4.66\% | 9.03\% | 0.0126\% |
| PERRIGO CO PLC | PRGO | 20,291.33 | 0.12\% | 0.37\% | 12.57\% | 12.96\% | 0.0153\% |
| PRUDENTIAL FINANCIAL INC | PRU | 27,676.36 | 0.16\% | 4.61\% | 10.67\% | 15.52\% | 0.0250\% |
| PUBLIC STORAGE | PSA | 40,450.88 | N/A | 2.78\% | N/A | N/A | N/A |
| PHILLIPS 66 | PSX | 40,114.71 | 0.23\% | 3.15\% | 7.61\% | 10.88\% | 0.0254\% |
| PVH CORP | PVH | 6,010.75 | 0.03\% | 0.20\% | 7.47\% | 7.68\% | 0.0027\% |
| QUANTA SERVICES INC | PWR | 2,821.33 | 0.02\% | 0.00\% | 8.00\% | 8.00\% | 0.0013\% |


|  |  | [4] | (5) | [6] | [7] | [8] | [9] |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Company | Ticker | Market Capitalization | Weight in Index | Estimated Dividend Yield | $\begin{aligned} & \text { Long-Term Growth } \\ & \text { Est. } \end{aligned}$ | DCF Result | Weighted DCF Result |
| PRAXAIR INC | PX | 29,575.51 | 0.17\% | 2.86\% | 8.23\% | 11.21\% | 0.0193\% |
| PIONEER NATURAL RESOURCES CO | PXD | 18,631.53 | 0.11\% | 0.09\% | 0.15\% | 0.24\% | 0.0003\% |
| PAYPAL HOLDINGS INC | PYPL | 41,937.78 | 0.24\% | 0.00\% | 16.67\% | 16.67\% | 0.0407\% |
| QUALCOMM INC | QCOM | 66,612.18 | 0.39\% | 4.35\% | 10.80\% | 15.39\% | 0.0597\% |
| QORVO INC | QRVO | 5,148.28 | 0.03\% | 0.00\% | 14.64\% | 14.64\% | 0.0044\% |
| RYDER SYSTEM INC | R | 2,896.15 | 0.02\% | 3.14\% | 7.63\% | 10.88\% | 0.0018\% |
| REYNOLDS AMERICAN INC | RAI | 68,226.92 | 0.40\% | 3.53\% | 10.08\% | 13.78\% | 0.0547\% |
| ROYAL CARIBBEAN CRUISES LTD | RCL | 15,129.08 | 0.09\% | 2.23\% | 26.52\% | 29.04\% | 0.0256\% |
| REGENERON PHARMACEUTICALS | REGN | 39,715.75 | 0.23\% | 0.00\% | 20.92\% | 20.92\% | 0.0484\% |
| REGIONS FINANCIAL CORP | RF | 9,921.56 | 0.06\% | 3.49\% | 4.47\% | 8.03\% | 0.0046\% |
| ROBERT HALF INTL INC | RHI | 4,954.50 | 0.03\% | 2.27\% | 11.45\% | 13.84\% | 0.0040\% |
| RED HAT INC | RHT | 11,708.10 | 0.07\% | 0.00\% | 18.03\% | 18.03\% | 0.0123\% |
| TRANSOCEAN LTD | RIG | 3,286.77 | 0.02\% | 11.85\% | 10.02\% | 22.47\% | 0.0043\% |
| RALPH LAUREN CORP | RL | 7,304.24 | 0.04\% | 2.31\% | 12.77\% | 15.23\% | 0.0065\% |
| ROCKWELL AUTOMATION INC | ROK | 12,659.98 | 0.07\% | 3.00\% | 6.82\% | 9.92\% | 0.0073\% |
| ROPER TECHNOLOGIES INC | ROP | 16,490.72 | 0.10\% | 0.70\% | 11.53\% | 12.27\% | 0.0118\% |
| ROSS STORES INC | ROST | 21,769,02 | 0.13\% | 0.87\% | 10.63\% | 11.55\% | 0.0146\% |
| RANGE RESOURCES CORP | RRC | 4,645.81 | 0.03\% | 0.59\% | 3.25\% | 3.85\% | 0.0010\% |
| REPUBLIC SERVICES INC | RSG | 15,243.24 | 0.09\% | 2.77\% | 5.97\% | 8.82\% | 0.0078\% |
| RAYTHEON COMPANY | RTN | 35,951.52 | 0.21\% | 2.37\% | 7.65\% | 10.11\% | 0.0212\% |
| STARBUCKS CORP | SBUX | 82,566.67 | 0.48\% | 1.47\% | 17.91\% | 19.51\% | 0.0938\% |
| SCANA CORP | SCG | 9,203.85 | 0.05\% | 3.38\% | 5.55\% | 9.02\% | 0.0048\% |
| SCHWAB (CHARLES) CORP | SCHW | 30,043.06 | 0.17\% | 1.27\% | 18.63\% | 20.01\% | 0.0350\% |
| SPECTRA ENERGY CORP | SE | 19,128.49 | 0.11\% | 5.71\% | 5.40\% | 11.27\% | 0.0125\% |
| SEALED AIR CORP | SEE | 8,536.61 | 0.05\% | 1.26\% | 6.58\% | 7.88\% | 0.0039\% |
| SHERWN-WILLIAMS COTHE | SHW | 23,894.25 | 0.14\% | 1.23\% | 15.15\% | 16.47\% | 0.0229\% |
| SIGNET JEWELERS LTD | SIG | 7,844.24 | 0.05\% | 0.86\% | 15.20\% | 16.13\% | 0.0074\% |
| JM SMUCKER COITHE | SJM | 15,189.14 | 0.09\% | 2.12\% | 11.37\% | 13.61\% | 0.0120\% |
| SCHLUMBERGER LTD | SLB | 88,227.98 | 0.51\% | 2.92\% | 11.40\% | 14.49\% | 0.0744\% |
| SL GREEN REALTY CORP | SLG | 8,181.97 | 0.05\% | 3.63\% | 4.26\% | 7.97\% | 0.0038\% |
| SNAP-ON INC | SNA | 8,133.46 | 0.05\% | 2.21\% | 3.40\% | 5.64\% | 0.0027\% |
| SANDISK CORP | SNDK | 13,566.46 | 0.08\% | 1.63\% | 9.75\% | 11.46\% | 0.0091\% |
| SCRIPPS NETWORKS INTER-CL A | SNI | 6,906.61 | 0.04\% | 1.69\% | 10.08\% | 11.86\% | 0.0048\% |
| SOUTHERN CO/THE | So | 43,547.26 | 0.25\% | 4.66\% | 3.92\% | 8.67\% | 0.0220\% |
| SIMON PROPERTY GROUP INC | SPG | 56.787 .50 | 0.33\% | 3.61\% | 7.55\% | 11.29\% | 0.0373\% |
| STAPLES INC | SPLS | 5,354.94 | 0.03\% | 5.77\% | 3.21\% | 9.07\% | 0.0028\% |
| STERICYCLEINC | SRCL | 9,086.57 | 0.05\% | 0.00\% | 15.60\% | 15.60\% | 0.0083\% |
| SEMPRA ENERGY | SRE | 23,200.23 | 0.14\% | 2.97\% | 8.94\% | 12.04\% | 0.0163\% |
| SUNTRUST BANKS INC | STI | 17,087.32 | 0.10\% | 3.05\% | 10.57\% | 13.79\% | 0.0137\% |
| ST JUDE MEDICAL INC | STJ | 14,246.08 | 0.08\% | 2.43\% | 11.17\% | 13.74\% | 0.0114\% |
| STATE STREET CORP | STT | 22,062.62 | 0.13\% | 2.63\% | 7.83\% | 10.57\% | 0.0136\% |
| SEAGATE TECHNOLOGY | STX | 8,857.09 | 0.05\% | 7.77\% | 5.42\% | 13.41\% | 0.0069\% |
| CONSTELLATION BRANDS INC-A | STZ | 27.474.65 | 0.16\% | 0.90\% | 13.68\% | 14.64\% | 0.0234\% |
| STANLEY BLACK \& DECKER INC | SWK | $13,738.89$ | 0.08\% | 2.40\% | 10.67\% | 13.20\% | 0.0106\% |
| SKYWORKS SOLUTIONS INC | SWKS | 11,045.85 | 0.06\% | 1.85\% | 17.69\% | 19.70\% | 0.0127\% |
| SOUTHWESTERN ENERGY CO | SWN | 3,433.39 | 0.02\% | 0.00\% | 5.61\% | 5.61\% | 0.0011\% |
| SYNCHRONY FINANCIAL | SYF | 21,154.16 | 0.12\% | 0.98\% | 5.84\% | 6.84\% | 0.0084\% |
| STRYKER CORP | SYK | 36,302.36 | 0.21\% | 1.55\% | 12.11\% | 13.76\% | 0.0291\% |
| SYMANTEC CORP | SYMC | 12,490.06 | 0.07\% | 3.16\% | 7.37\% | 10.65\% | 0.0077\% |
| SYSCO CORP | SYY | 24.396.51 | 0.14\% | 2.84\% | 8.75\% | 11.71\% | 0.0166\% |
| AT\&T INC | T | 224,363.44 | 1.31\% | 5.28\% | 3.80\% | 9.19\% | 0.1200\% |
| MOLSON COORS BREWNG CO-B | TAP | 18,016.83 | 0.10\% | 2.03\% | 13.30\% | 15.47\% | 0.0162\% |
| TERADATA CORP | TDC | 3.068.31 | 0.02\% | 0.00\% | 7.69\% | 7.69\% | 0.0014\% |
| TECO ENERGY INC | TE | 6,393.57 | 0.04\% | 3.39\% | 6.02\% | 9.51\% | 0.0035\% |
| TE CONNECTIVITY LTD | TEL | 20,143.73 | 0.12\% | 2.55\% | 10.00\% | 12.68\% | 0.0149\% |
| TEGNAINC | TGNA | 4,914.93 | N/A | 2.53\% | N/A | N/A | N/A |
| TARGET CORP | TGT | 43,092.81 | 0.25\% | 3.07\% | 10.49\% | 13.71\% | 0.0344\% |
| TENET HEALTHCARE CORP | THC | 2,392.06 | 0.01\% | 0.00\% | 18.95\% | 18.95\% | 0.0026\% |
| TIFFANY \& CO | TIF | 7,914.52 | 0.05\% | 2.55\% | 9.05\% | 11.72\% | 0.0054\% |
| TJX COMPANIES INC | TJX | 46,780.00 | 0.27\% | 1.20\% | 10.89\% | 12.15\% | 0.0331\% |
| TORCHMARK CORP | TMK | 6,181.31 | 0.04\% | 1.14\% | 7.56\% | 8.74\% | 0.0031\% |
| THERMO FISHER SCIENTIFIC INC | TMO | $50,477.88$ | 0.29\% | 0.49\% | 12.57\% | 13.09\% | 0.0385\% |
| TRIPADVISORINC | TRIP | 8,636.78 | 0.05\% | 0.00\% | 17.66\% | 17.66\% | 0.0089\% |
| TROWE PRICE GROUP INC | TROW | 16,764.51 | 0.10\% | 3.30\% | 9.24\% | 12.69\% | 0.0124\% |
| TRAVELERS COS INC/THE | TRV | 31,707.12 | 0.18\% | 2.36\% | 8.25\% | 10.71\% | 0.0198\% |
| TRACTOR SUPPLY COMPANY | TSCO | 11.214.20 | 0.07\% | 0.99\% | 15.41\% | 16.47\% | 0.0108\% |
| TYSON FOODS INC-CL A | TSN | 23,767.41 | 0.14\% | 1.06\% | 10.53\% | 11.65\% | 0.0161\% |
| TESORO CORP | TSO | 8,556,15 | 0.05\% | 2.87\% | 5.39\% | 8.33\% | 0.0042\% |
| TOTAL SYSTEM SERVICES INC | TSS | 7,245.50 | 0.04\% | 1.03\% | 10.00\% | 11.08\% | 0.0047\% |
| TIME WARNER CABLE | TWC | 52,402.19 | 0.31\% | 1.67\% | 7.73\% | 9.47\% | 0.0289\% |
| TIME WARNER INC | TWX | 49,775.63 | 0.29\% | 2.52\% | 13.06\% | 15.75\% | 0.0456\% |
| TEXAS INSTRUMENTS INC | TXN | 51,877.03 | 0.30\% | 3.00\% | 9.58\% | 12.72\% | 0.0384\% |
| TEXTRONINC | TXT | 8,779.35 | 0.05\% | 0.34\% | 9.59\% | 9.95\% | 0.0051\% |
| TYCO INTERNATIONAL PLC | TYC | 14,233.21 | 0.08\% | 2.60\% | 10.60\% | 13.34\% | 0.0110\% |
| UNDER ARMOUR INC-CLASS A | UA | 16,464.59 | 0.10\% | 0.00\% | 22.74\% | 22.74\% | 0.0218\% |
| UNITED CONTINENTAL HOLDINGS | UAL | 18,469.77 | 0.11\% | 0.00\% | 19.92\% | 19.92\% | 0.0214\% |
| UNIVERSAL HEALTH SERVICES-B | UHS | 10,286.33 | 0.06\% | 0,38\% | 10.35\% | 10.76\% | 0.0064\% |


|  |  | [4) | [5] | [6] | [7] | [8] | [9] |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Company | Ticker | Market Capitalization | Weight in Index | Estimated Dividend Yield | $\begin{aligned} & \text { Long-Term Growth } \\ & \text { Est. } \end{aligned}$ | DCF Result | Weighted DCF Result |
| UNITEDHEALTH GROUP INC | UNH | 106,304.37 | 0.62\% | 1.82\% | 13.35\% | 15.29\% | 0.0946\% |
| UNUM GROUP | UNM | 6.120.27 | 0.04\% | 3.04\% | 9.00\% | 12.18\% | 0.0043\% |
| UNION PACIFIC CORP | UNP | 65,343.19 | 0.38\% | 2.95\% | 8.34\% | 11.42\% | 0.0434\% |
| UNITED PARCEL SERVICE-CL B | UPS | 86,592.83 | 0.50\% | 3.19\% | 9.93\% | 13.28\% | 0.0669\% |
| URBAN OUTFITTERS INC | URBN | 2,910.74 | 0.02\% | 0.00\% | 12.69\% | 12.69\% | 0.0022\% |
| UNITED RENTALS INC | URI | 4.134.60 | 0.02\% | 0.00\% | 12.64\% | 12.64\% | 0.0030\% |
| US BANCORP | USB | 68,565.55 | 0.40\% | 2.74\% | 5.40\% | 8.22\% | 0.0328\% |
| UNITED TECHNOLOGIES CORP | UTX | 71,891.33 | 0.42\% | 3.14\% | 9.01\% | 12.30\% | 0.0515\% |
| VISA INC-CLASS A SHARES | $\checkmark$ | 169,110.53 | 0.98\% | 0.80\% | 17.12\% | 17.99\% | 0.1771\% |
| VARIAN MEDICAL SYSTEMS INC | VAR | 7,244.82 | 0.04\% | 0.00\% | 15.00\% | 15.00\% | 0.0063\% |
| VF CORP | VFC | 25,062.71 | 0.15\% | 2.25\% | 10.68\% | 13.05\% | 0.0190\% |
| VIACOM INC-CLASS B | VIAB | 13,178.02 | 0.08\% | 4.90\% | 9.50\% | 14.63\% | 0.0112\% |
| VALERO ENERGY CORP | VLO | 27,806.82 | 0.16\% | 4.11\% | 4.49\% | 8.69\% | 0.0141\% |
| VULCAN MATERIALS CO | VMC | 12,268.01 | 0.07\% | 0.58\% | 28.41\% | 29.08\% | 0.0208\% |
| VORNADO REALTY TRUST | VNO | 15,296.32 | N/A | 3.11\% | N/A | N/A | N/A |
| VERISK ANALYTICS INC | VRSK | 11.531 .29 | 0.07\% | 0.00\% | 12.00\% | 12.00\% | 0.0081\% |
| VERISIGNINC | VRSN | 8,582.71 | 0.05\% | 0.00\% | 9.75\% | 9.75\% | 0.0049\% |
| VERTEX PHARMACEUTICALS INC | VRTX | 20,451.05 | 0.12\% | 0.00\% | 45.07\% | 45.07\% | 0.0536\% |
| VENTAS INC | VTR | 16,275.89 | 0.09\% | 6.21\% | 2.57\% | 8.86\% | 0.0084\% |
| VERIZON COMMUNICATIONS INC | VZ | 203,891.23 | 1.19\% | 4.56\% | 5.30\% | 9.98\% | 0.1184\% |
| WATERS CORP | WAT | 9,669.81 | 0.06\% | 0.00\% | 9.39\% | 9.39\% | 0.0053\% |
| WALGREENS BOOTS ALLIANCE INC | WBA | 83,149.81 | 0.48\% | 1.89\% | 12.27\% | 14.27\% | 0.0691\% |
| WESTERN DIGITAL CORP | WDC | 9,562.20 | 0.06\% | 4.96\% | 10.00\% | 15.20\% | 0.0085\% |
| WEC ENERGY GROUP INC | WEC | 17,574.15 | 0.10\% | 3.51\% | 5.54\% | 9.15\% | 0.0094\% |
| WELLS FARGO \& CO | WFC | 241,650.63 | 1.41\% | 3.30\% | 9.14\% | 12.59\% | 0.1772\% |
| WHOLE FOODS MARKET INC | WFM | 10,054.42 | 0.06\% | 1.78\% | 9.75\% | 11,62\% | 0.0068\% |
| WHIRLPOOL CORP | WHR | 10,336.52 | 0.06\% | 2.93\% | 16.71\% | 19.88\% | 0.0120\% |
| WILLIS TOWERS WATSON PLC | W.TW | 14,891.11 | 0.09\% | 1.65\% | 10.00\% | 11.73\% | 0.0102\% |
| WASTE MANAGEMENT INC | WM | 24,101.82 | 0.14\% | 2.83\% | 8.33\% | 11.29\% | 0.0158\% |
| WLLIAMS COS INC | WMB | 10,099.33 | 0.06\% | 18.19\% | -3.60\% | 14.26\% | 0.0084\% |
| WAL-MART STORES INC | WMT | 211,901.29 | 1.23\% | 2.96\% | 0.36\% | 3.33\% | 0.0410\% |
| WESTROCK CO | WRK | 7.876.95 | 0.05\% | 4.83\% | 1.63\% | 6.51\% | 0.0030\% |
| WESTERN UNION CO | WU | 8,872.73 | 0.05\% | 3.62\% | 5.85\% | 9.58\% | 0.0049\% |
| WEYERHAEUSER CO | WY | 11,536.80 | 0.07\% | 5.69\% | 5.33\% | 11.17\% | 0.0075\% |
| WYNDHAM WORLDWDE CORP | WYN | 7,379.40 | 0.04\% | 2.93\% | 8.75\% | 11.81\% | 0.0051\% |
| WYNN RESORTS LTD | WYNN | 7,022.45 | 0.04\% | 2.95\% | 8.93\% | 12.02\% | 0.0049\% |
| CIMAREX ENERGY CO | XEC | 8,006.36 | 0.05\% | 0.76\% | -6.02\% | -5.29\% | -0.0025\% |
| XCEL ENERGY INC | XEL | 19,701.03 | 0.11\% | 3.48\% | 5.13\% | 8.70\% | 0.0100\% |
| XL GROUP PLC | XL | 10,296.52 | 0.06\% | 2.40\% | 9.50\% | 12.01\% | 0.0072\% |
| XILINXINC | XLNX | 12,176.48 | 0.07\% | 2.60\% | 8.87\% | 11.58\% | 0.0082\% |
| EXXON MOBIL CORP | XOM | 337.322.91 | 1.96\% | 3.66\% | 13.22\% | 17.13\% | 0.3363\% |
| DENTSPLY INTERNATIONAL INC | XRAY | 7,668.88 | 0.04\% | 0.51\% | 10.30\% | 10.84\% | 0.0048\% |
| XEROX CORP | XRX | 8,878.77 | 0.05\% | 3.59\% | 8.55\% | 12.30\% | 0.0064\% |
| XYLEM INC | XYL | 6,643.72 | 0.04\% | 1.65\% | 11.30\% | 13.04\% | 0.0050\% |
| YAHOO! INC | YHOO | 25,535.36 | 0.15\% | 0.00\% | 8.97\% | 8.97\% | 0.0133\% |
| YUM! BRANDS INC | YUM | 29,039.81 | 0.17\% | 2.81\% | 11.85\% | 14.83\% | 0.0251\% |
| ZIMMER BIOMET HOLDINGS INC | ZBH | 18,485.76 | 0.11\% | 0.99\% | 10.61\% | 11.66\% | 0.0125\% |
| ZIONS BANCORPORATION | ZION | 4,288.14 | 0.02\% | 1.45\% | 9.00\% | 10.51\% | 0.0026\% |
| ZOETIS INC | ZTS | 20,130.92 | N/A | 0.92\% | N/A | N/A | N/A |
| ZIONS BANCORPORATION | ZION | 5,577.24 | 0.03\% | 0.81\% | 7.15\% | 7.98\% | 0.0026\% |
| ZOETISINC | ZTS | 23,860.35 | 0.14\% | 0.69\% | 10.23\% | 10.96\% | 0.0152\% |

## Notes:

[1] Equals sum of Col. [9]
[2] Source: Bloomberg Professional
[3] Equals [1] - [2]
[4] Source: Bloomberg Professional
[5] Equals weight in S\&P 500 based on market capitalization
[6] Source: Bloomberg Professional
[7] Source: Bloomberg Professional
[8] Equals $([6] \times(1+(0.5 \times[7])))+[7]$
[9] Equals Col. [5] $\times$ Col. [8]

| Ex-Ante Market Risk Premium |  |  |
| :---: | :---: | :---: |
| Market DCF Method Based - Value Line |  |  |
| $[1]$ |  |  |


| Company | [4] |  |  | [5] | [6] | [7] | [8] | [9] |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Ticker |  | Market apitalization | Weight in Index | Estimated Dividend Yield | Long-Term Growth Est. | DCF Result | Weighted DCF Result |
| AGILENT TECHNOLOGIES INC | A | \$ | $11,710.45$ | 0.08\% | 1.30\% | 2.50\% | 3.82\% | 0.0029\% |
| ALCOA INC | AA | \$ | 9,602,48 | 0.06\% | 1.64\% | 17.00\% | 18.78\% | 0.0117\% |
| AMERICAN AIRLINES GROUP INC | AAL | \$ | 23,357.54 | N/A | 1.10\% | N/A | N/A | N/A |
| ADVANCE AUTO PARTS INC | AAP | \$ | 10,136.32 | 0.07\% | 0.17\% | 13.50\% | 13.68\% | 0.0090\% |
| APPLE INC | AAPL | \$ | 519,518.40 | 3.37\% | 2.38\% | 14.00\% | 16.55\% | 0.5570\% |
| ABBVIE INC | ABBV | \$ | $85,301.10$ | N/A | 4.37\% | N/A | N/A | N/A |
| AMERISOURCEBERGEN CORP | $A B C$ | \$ | 17,444.02 | 0.11\% | 1.61\% | 13.50\% | 15.22\% | 0.0172\% |
| ABBOTT LABORATORIES | ABT | \$ | 54,209.10 | 0.35\% | 2.86\% | 1.00\% | 3.87\% | 0.0136\% |
| ACCENTURE PLC-CL A | ACN | \$ | 60.594.11 | 0.39\% | 2.42\% | 8.00\% | 10.52\% | 0.0413\% |
| ADOBE SYSTEMS INC | ADBE | \$ | 37.305.81 | 0.24\% | 0.00\% | 37.50\% | 37.50\% | 0.0906\% |
| ANALOG DEVICES INC | ADI | \$ | 15,241.06 | 0.10\% | 3.28\% | 13.00\% | 16.49\% | 0.0163\% |
| ARCHER-DANIELS-MIDLAND CO | ADM | \$ | 19,009.63 | 0.12\% | 3.79\% | 8.00\% | 11.94\% | 0.0147\% |
| AUTOMATIC DATA PROCESSING | ADP | \$ | 36,792.33 | 0.24\% | 2.87\% | 9.00\% | 12.00\% | 0.0286\% |
| ALLIANCE DATA SYSTEMS CORP | ADS | \$ | 11,029.65 | 0.07\% | 0.00\% | 15.00\% | 15.00\% | 0.0107\% |
| AUTODESK INC | ADSK | \$ | 9,747.47 | 0.06\% | 0.00\% | 13.50\% | 13.50\% | 0.0085\% |
| ADT CORP/THE | ADT | \$ | 4,358.80 | 0.03\% | 3.34\% | 10.50\% | 14.02\% | 0.0040\% |
| AMEREN CORPORATION | AEE | \$ | 11,006.76 | 0.07\% | 3.79\% | 7.00\% | 10.92\% | 0.0078\% |
| AMERICAN ELECTRIC POWER | AEP | \$ | $30,091.25$ | 0.19\% | 3.70\% | 5.00\% | 8.79\% | $0.0171 \%$ |
| AES CORP | AES | \$ | 6,070.15 | 0.04\% | 4.89\% | 8.00\% | 13.09\% | 0.0051\% |
| AETNA INC | AET | \$ | 34,109.84 | 0.22\% | 1.02\% | 11.00\% | 12.08\% | 0.0267\% |
| AFLAC INC | AFL | \$ | 23,772.72 | 0.15\% | 2.99\% | 4.50\% | 7.56\% | 0.0116\% |
| ALLERGAN PLC | AGN | \$ | 108.172.70 | 0.70\% | 0.00\% | 17.00\% | 17.00\% | 0.1191\% |
| AMERICAN INTERNATIONAL GROUP | AIG | \$ | 62,988.08 | 0.41\% | 2.22\% | 5.00\% | 7.28\% | 0.0297\% |
| APARTMENT INVT \& MGMT CO -A | AIV | \$ | - | N/A | 3.69\% | N/A | N/A | N/A |
| ASSURANT INC | AIZ | \$ | 4,466.04 | 0.03\% | 2.99\% | 3.50\% | 6.54\% | $0.0019 \%$ |
| AKAMAI TECHNOLOGIES INC | AKAM | \$ | 8,743.87 | 0.06\% | 0.00\% | 15.50\% | 15.50\% | $0.0088 \%$ |
| ALLSTATE CORP | ALL | \$ | 24,304.80 | 0.16\% | 1.93\% | 7.50\% | 9.50\% | 0.0150\% |
| ALLEGION PLC | ALLE | \$ | 5,442,05 | N/A | 0.85\% | N/A | N/A | N/A |
| ALEXION PHARMACEUTICALS INC | ALXN | \$ | 30,589.33 | 0.20\% | 0.00\% | 25.50\% | 25.50\% | $0.0505 \%$ |
| APPLIED MATERIALS INC | AMAT | \$ | 18,142.40 | 0.12\% | 2.56\% | 18.50\% | 21.30\% | 0.0250\% |
| AMETEK INC | AME | \$ | 10,711.87 | 0.07\% | 0.80\% | 7.50\% | 8.33\% | 0.0058\% |
| AFFILIATED MANAGERS GROUP | AMG | \$ | 6,573.24 | 0.04\% | 0.00\% | 13.00\% | 13.00\% | 0.0055\% |
| AMGEN INC | AMGN | \$ | 106,788.10 | 0.69\% | 2.83\% | 9.50\% | 12.46\% | 0.0862\% |
| AMERIPRISE FINANCIAL INC | AMP | \$ | 13,348.85 | 0.09\% | 3.51\% | 13.50\% | 17.25\% | 0.0149\% |
| AMERICAN TOWER CORP | AMT | \$ | 35.429.76 | 0.23\% | 2.44\% | 14.50\% | 17.12\% | 0.0393\% |
| AMAZON.COM INC | AMZN | \$ | 236,291.60 | N/A | 0.00\% | N/A | N/A | N/A |
| AUTONATION INC | AN | \$ | 5,193.84 | 0.03\% | 0.00\% | 11.50\% | 11.50\% | $0.0039 \%$ |
| ANTHEM INC | ANTM | \$ | 31,318,26 | 0.20\% | 2.08\% | 9.00\% | 11.17\% | 0.0227\% |
| AON PLC | AON | \$ | 25,387.79 | 0.16\% | 1.30\% | 13.50\% | 14.89\% | 0.0245\% |
| APACHE CORP | APA | \$ | 12,996.12 | 0.08\% | 2.91\% | -3.00\% | -0.13\% | -0.0001\% |
| ANADARKO PETROLEUM CORP | APC | \$ | 18,129.01 | 0.12\% | 0.56\% | 10.00\% | 10.59\% | 0.0124\% |
| AIR PRODUCTS \& CHEMICALS INC | APD | \$ | 27,432.84 | 0.18\% | 2.55\% | 13.00\% | 15,72\% | 0.0279\% |
| AMPHENOL CORP-CL A | APH | \$ | 15,104.88 | 0.10\% | 1.14\% | 9.50\% | 10.69\% | 0.0105\% |
| AIRGAS INC | ARG | \$ | 10,072.34 | 0.07\% | 1.80\% | 10.00\% | 11.89\% | 0.0078\% |
| ACTIVISION BLIZZARD INC | ATVI | \$ | 22,308.41 | 0.14\% | 0.85\% | 10.00\% | 10.89\% | 0.0157\% |
| AVALONBAY COMMUNITIES INC | AVB | \$ | - | N/A | 3.34\% | N/A | N/A | N/A |
| BROADCOM LTD | AVGO | \$ | 31,974.55 | 0.21\% | 1.51\% | 15.50\% | 17.13\% | 0.0355\% |
| AVERY DENNISON CORP | AVY | \$ | 5,673.83 | 0.04\% | 2.41\% | 7.50\% | 10.00\% | $0.0037 \%$ |
| AMERICAN EXPRESS CO | AXP | \$ | 50,304.76 | 0.33\% | 2.45\% | 3.50\% | 5.99\% | $0.0195 \%$ |
| AUTOZONE INC | AZO | \$ | 21,530.75 | 0.14\% | 0.00\% | 13.00\% | 13.00\% | 0.0181\% |
| BOEING CO/THE | BA | \$ | 72,759.02 | 0.47\% | 4.02\% | 11.00\% | $15.24 \%$ | $0.0718 \%$ |
| BANK OF AMERICA CORP | BAC | \$ | 116,368.70 | 0.75\% | 2.15\% | 27.00\% | $29.44 \%$ | $0.2220 \%$ |
| BAXTER INTERNATIONAL INC | BAX | \$ | 19,619.86 | 0.13\% | 1.28\% | -7.00\% | $-5.76 \%$ | $-0.0073 \%$ |
| BED BATH \& BEYOND INC | BBBY | \$ | $6,901.74$ | $0.04 \%$ | $0.00 \%$ | 4.00\% | $4.00 \%$ | $0.0018 \%$ |
| BB\&T CORP | BBT | \$ | 23,622.94 | 0.15\% | 3.86\% | 6.50\% | $10.49 \%$ | $0.0160 \%$ |
| BEST BUY CO INC | BBY | \$ | 9,287.16 | 0.06\% | $3.42 \%$ | 6.50\% | $10.03 \%$ | $0.0060 \%$ |
| CR BARD INC | BCR | \$ | $13,410.31$ | $0.09 \%$ | $0.56 \%$ | $9.00 \%$ | $9.59 \%$ | $0.0083 \%$ |
| BECTON DICKINSON AND CO | $\mathrm{BDX}$ | \$ | 28,513,49 | $0.18 \%$ | $2.04 \%$ | $9.50 \%$ | $11.64 \%$ | $0.0215 \%$ |
| FRANKLIN RESOURCES INC | BEN | \$ | $18,719.95$ | $0.12 \%$ | $2.39 \%$ | $8.50 \%$ | $10.99 \%$ | $0.0133 \%$ |
| BROWN-FORMAN CORP-CLASS B | $\mathrm{BF} / \mathrm{B}$ | \$ | $19,244.27$ | $0.12 \%$ | $1.44 \%$ | $9.00 \%$ | $10.50 \%$ | $0.0131 \%$ |
| BAKER HUGHES INC | $\mathrm{BHI}$ | \$ | $17,347.54$ | $0.11 \%$ | $1.71 \%$ | $2.00 \%$ | $3.73 \%$ | $0.0042 \%$ |
| BIOGEN INC | BIIB | \$ | 54,635.75 | $0.35 \%$ | $0.00 \%$ | $16.50 \%$ | $16.50 \%$ | 0.0584\% |
| BANK OF NEW YORK MELLON CORP | BK | \$ | $35,783.28$ | $0.23 \%$ | $2.08 \%$ | $11.50 \%$ | $13.70 \%$ | $0.0318 \%$ |
| BLACKROCK INC | BLK | \$ | 48,227.50 | 0.31\% | 3.11\% | 8.50\% | $11.74 \%$ | $0.0367 \%$ |
| BALL CORP | BLL | \$ | 8,678.87 | 0.06\% | 0.81\% | 9.50\% | 10.35\% | 0.0058\% |
| BRISTOL-MYERS SQUIBB CO | BMY | \$ | 99,296.38 | 0.64\% | 2.55\% | 14.50\% | 17.23\% | 0.1109\% |


|  |  |  | (4) | [5] | [6] | [7) | [8] | [9] |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Company | Ticker |  | Market apitalization | Weight in Index | Estimated Dividend Yield | Long-Term Growth Est. | DCF Result | Weighted DCF Result |
| BERKSHIRE HATHAWAY INC-CL B | BRK/B | \$ | 156.11 | N/A | 0.00\% | N/A | N/A | N/A |
| BOSTON SCIENTIFIC CORP | BSX | \$ | 22,297.83 | 0.14\% | 0.00\% | 15.00\% | 15.00\% | 0.0217\% |
| BORGWARNER INC | BWA | \$ | 6,766.94 | 0.04\% | 1.72\% | 8.50\% | 10.29\% | 0.0045\% |
| BAXALTAINC | BXLT |  | N/A | N/A | 0.00\% | N/A | N/A | N/A |
| BOSTON PROPERTIES INC | BXP | \$ | - | N/A | 2.59\% | N/A | N/A | N/A |
| CITIGROUP INC | C | \$ | 104,205.10 | 0.68\% | 0.57\% | 13.50\% | 14.11\% | 0.0953\% |
| CAINC | CA | \$ | 11,197.80 | 0.07\% | 3.83\% | 5.00\% | 8.93\% | 0.0065\% |
| CONAGRA FOODS INC | CAG | \$ | 17,478.07 | 0.11\% | 2.48\% | 6.50\% | 9.06\% | 0.0103\% |
| CARDINAL HEALTH INC | CAH | \$ | 25,449.60 | 0.16\% | 2.27\% | 14.00\% | 16.43\% | 0.0271\% |
| CAMERON INTERNATIONAL CORP | CAM | \$ | 12,007.86 | 0.08\% | 0.00\% | 3.50\% | 3.50\% | 0.0027\% |
| CATERPILLARINC | CAT | \$ | 35,754.99 | 0.23\% | 5.02\% | 2.50\% | 7.58\% | 0.0176\% |
| CHUBB LTD | CB | \$ | 35,919.03 | 0.23\% | 2.42\% | 8.00\% | 10.52\% | 0.0245\% |
| CBRE GROUP INC. A | CBG | \$ | 7.862 .95 | 0.05\% | 0.00\% | 12.50\% | 12.50\% | 0.0064\% |
| CBS CORP-CLASS B NON VOTING | CBS | \$ | 20,652.18 | 0.13\% | 1.38\% | 12.50\% | 13.97\% | 0.0187\% |
| COCA-COLA ENTERPRISES | CCE | \$ | 10,714.40 | 0.07\% | 2.54\% | 5.00\% | 7.60\% | 0.0053\% |
| CROWN CASTLE INTL CORP | CCl | \$ | 27,205.67 | 0.18\% | 4.34\% | 23.50\% | 28.35\% | 0.0500\% |
| CARNIVAL CORP | CCL | \$ | 33,601.82 | 0.22\% | 2.78\% | 14.00\% | 16.97\% | 0.0370\% |
| CELGENE CORP | CELG | \$ | 78.397.24 | 0.51\% | 0.00\% | 16.50\% | 16.50\% | 0.0838\% |
| CERNER CORP | CERN | \$ | 18.456.51 | 0.12\% | 0.00\% | 17.00\% | 17.00\% | 0.0203\% |
| CFINDUSTRIES HOLDINGS INC | CF | \$ | 6,768.44 | 0.04\% | 4.82\% | 6.50\% | 11.48\% | 0.0050\% |
| CITIZENS FINANCIAL GROUP | CFG | \$ | 9,571.34 | N/A | 2.21\% | N/A | N/A | N/A |
| CHURCH \& DWIGHT CO INC | CHD | \$ | 11,346.61 | 0.07\% | 1.64\% | 8.50\% | 10.21\% | 0.0075\% |
| CHESAPEAKE ENERGY CORP | CHK | \$ | 1,180.98 | 0.01\% | 0.00\% | 7.00\% | 7.00\% | 0.0005\% |
| C.H. ROBINSON WORLDWIDE INC | CHRW | \$ | 9,918.95 | 0.06\% | 2.50\% | 6.50\% | 9.08\% | 0.0058\% |
| CIGNA CORP | Cl | \$ | 32,972.67 | 0.21\% | 0.03\% | 14.50\% | 14.53\% | 0.0310\% |
| CINCINNATI FINANCIAL CORP | CINF | \$ | 9,911.54 | 0.06\% | 3.17\% | 7.50\% | 10.79\% | 0.0069\% |
| COLGATE-PALMOLIVE CO | CL | \$ | 57,797.66 | 0.37\% | 2.50\% | 11.00\% | 13.64\% | 0.0511\% |
| CLOROX COMPANY | CLX | \$ | 16,425.75 | 0.11\% | 2.47\% | 8.00\% | 10.57\% | 0.0112\% |
| COMERICA INC | CMA | \$ | 5,495.32 | 0.04\% | 2.71\% | 7.50\% | 10.31\% | 0.0037\% |
| COMCAST CORP-CLASS A | CMCSA | \$ | 137,703.20 | 0.89\% | 1.96\% | 10.00\% | 12.06\% | 0.1076\% |
| CME GROUP INC | CME | \$ | $30,077.53$ | 0.19\% | 2.69\% | 10.00\% | 12.82\% | 0.0250\% |
| CHIPOTLE MEXICAN GRILL INC | CMG | \$ | 14,392.14 | 0.09\% | 0.00\% | 16.50\% | 16.50\% | 0.0154\% |
| CUMMINS INC | CMI | \$ | 16,918.40 | 0.11\% | 4.09\% | 6.50\% | 10.72\% | 0.0118\% |
| CMS ENERGY CORP | CMS | \$ | 10,881.72 | 0.07\% | 3.16\% | 5.50\% | 8.75\% | 0.0062\% |
| CENTERPOINT ENERGY INC | CNP | \$ | 7.594 .13 | N/A | 5.84\% | N/A | N/A | N/A |
| CONSOL ENERGY INC | CNX | \$ | 1,681.26 | 0.01\% | 0.55\% | 8.00\% | 8.57\% | 0.0009\% |
| CAPITAL ONE FINANCIAL CORP | COF | \$ | 32,174.60 | 0.21\% | 2.66\% | $3.50 \%$ | 6.21\% | 0.0129\% |
| CABOT OIL \& GAS CORP | COG | \$ | 8,223.68 | 0.05\% | 0.40\% | 30.50\% | 30.96\% | 0.0165\% |
| COACH INC | COH | \$ | 9,339.05 | 0.06\% | 4.01\% | 2.00\% | 6.05\% | 0.0037\% |
| ROCKWELL COLLINS INC | COL | \$ | 10,272.96 | 0.07\% | 1.72\% | 7.00\% | 8.78\% | 0.0058\% |
| CONOCOPHILLIPS | COP | \$ | 39,360.39 | 0.26\% | 3.14\% | 2.50\% | 5.68\% | 0.0145\% |
| COSTCO WHOLESALE CORP | COST | \$ | 64,493.29 | 0.42\% | 1.12\% | 10.50\% | 11.68\% | 0.0488\% |
| CAMPBELL SOUP CO | CPB | \$ | 17,772.30 | 0.12\% | 2.18\% | 4.50\% | 6.73\% | 0.0077\% |
| COLUMBIA PIPELINE GROUP | CPGX |  | N/A | N/A | 0.00\% | N/A | N/A | N/A |
| SALESFORCE.COM INC | CRM | \$ | 39,335.36 | N/A | 0.00\% | N/A | N/A | N/A |
| CISCO SYSTEMS INC | csco | \$ | 125,423.80 | 0.81\% | 4.21\% | 6.50\% | 10.85\% | 0.0881\% |
| CSRA INC | CSRA | \$ | - | N/A | 1.62\% | N/A | N/A | N/A |
| CSX CORP | CSX | \$ | 22,823.44 | 0.15\% | 3.08\% | 9.00\% | 12.22\% | 0.0181\% |
| CINTAS CORP | CTAS | \$ | 8,879.64 | 0.06\% | 1.28\% | 13.50\% | 14.87\% | 0.0086\% |
| CENTURYLINK INC | CTL | \$ | 15,121.12 | 0.10\% | 7.92\% | 15.00\% | 23.51\% | 0.0230\% |
| COGNIZANT TECH SOLUTIONS-A | CTSH | \$ | 31,682.88 | 0.21\% | 0.00\% | 15.50\% | 15.50\% | 0.0318\% |
| CITRIX SYSTEMS INC | CTXS | \$ | 18,596.23 | 0.12\% | 0.00\% | 14.00\% | 14.00\% | 0.0169\% |
| CABLEVISION SYSTEMS-NY GRP-A | CVC | \$ | 8,861.84 | 0.06\% | 0.00\% | 13.00\% | 13.00\% | 0.0075\% |
| CVS HEALTH CORP | cvs | \$ | 104,195.70 | 0.68\% | 1.81\% | 13.00\% | 14.93\% | 0.1008\% |
| CHEVRON CORP | CVX | \$ | 156,190.30 | 1.01\% | 5.16\% | 2.50\% | 7.72\% | 0.0782\% |
| DOMINION RESOURCES INCNA | D | \$ | 41,203.00 | 0.27\% | 4.13\% | 8.00\% | 12.30\% | 0.0328\% |
| DELTA AIR LINES INC | DAL | \$ | 33,647.60 | 0.22\% | 1.59\% | 16.00\% | 17.72\% | 0.0386\% |
| DU PONT (E.I.) DE NEMOURS | DD | \$ | 49,616.45 | 0.32\% | 2.79\% | 6.00\% | 8.87\% | 0.0285\% |
| DEERE \& CO | DE | \$ | 24,198.05 | N/A | 3.14\% | N/A | N/A | N/A |
| DISCOVER FINANCIAL SERVICES | DFS | \$ | 18.576.61 | 0.12\% | 2.59\% | 4.00\% | 6.64\% | 0.0080\% |
| DOLLAR GENERAL CORP | DG | \$ | 20,001.78 | 0.13\% | 1.46\% | 14.00\% | 15.56\% | 0.0202\% |
| QUEST DIAGNOSTICSINC | DGX | \$ | 8,827.20 | 0.06\% | 2.61\% | 9.00\% | 11.73\% | 0.0067\% |
| DR HORTON INC | DHI | \$ | 8,588.76 | 0.06\% | 1.38\% | 15.00\% | 16.48\% | 0.0092\% |
| DANAHER CORP | DHR | \$ | 57,275.86 | 0.37\% | 0.65\% | 13.00\% | 13.69\% | 0.0508\% |
| WALT DISNEY COITHE | DIS | \$ | 144,496.00 | 0.94\% | 1.57\% | 12.00\% | 13.66\% | 0.1279\% |
| DISCOVERY COMMUNICATIONS-A | DISCA | \$ | 10,473.65 | 0.07\% | 0.00\% | 18.00\% | 18.00\% | 0.0122\% |
| DELPHI AUTOMOTIVE PLC | DLPH | \$ | 16,452.46 | 0.11\% | 1.98\% | 15.50\% | 17.63\% | 0.0188\% |
| DOLLAR TREE INC | DLTR | \$ | 17,241.36 | 0.11\% | 0.00\% | 17.50\% | 17.50\% | 0.0195\% |
| DUN \& BRADSTREET CORP | DNB | \$ | 3,225.17 | 0.02\% | 2.07\% | 4.50\% | 6.62\% | 0.0014\% |
| DIAMOND OFFSHORE DRILLING | DO | \$ | 2,363.25 | 0.02\% | 0.00\% | -2.00\% | -2.00\% | -0.0003\% |
| DOVER CORP | DOV | \$ | 8,871.75 | 0.06\% | 2.93\% | 2.50\% | 5.47\% | 0.0031\% |
| DOW CHEMICAL CO/THE | DOW | \$ | 51,905.96 | 0.34\% | 4.11\% | 12.50\% | 16.87\% | 0.0567\% |
| DR PEPPER SNAPPLE GROUP INC | DPS | \$ | 16,942.63 | 0.11\% | 2.23\% | 9.00\% | 11.33\% | 0.0124\% |
| DARDEN RESTAURANTS INC | DRI | \$ | 7,327.41 | 0.05\% | 3.50\% | 11.50\% | 15.20\% | 0.0072\% |
| DTE ENERGY COMPANY | DTE | \$ | 15,090.34 | 0.10\% | 3.57\% | 5.00\% | 8.66\% | 0.0085\% |
| DUKE ENERGY CORP | DUK | \$ | $52,838.40$ | 0.34\% | 4.41\% | 5.00\% | 9.52\% | 0.0326\% |
| DAVITA HEALTHCARE PARTNERS I | DVA | \$ | 13,202.90 | 0.09\% | 0.00\% | 11.50\% | 11.50\% | 0.0098\% |

$\qquad$ (RBH-4)

|  | [4] |  |  | [5] | [6] | [7] | [8] | [9] |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Company | Ticker |  | Market apitalization | Weight in Index | Estimated Dividend Yield | Long-Term Growth Est. | DCF Result | $\begin{aligned} & \text { Weighted } \\ & \text { DCF Result } \end{aligned}$ |
| DEVON ENERGY CORP | DVN | \$ | 8,733.75 | 0.06\% | 4.52\% | 6.00\% | 10.66\% | 0.0060\% |
| ELECTRONIC ARTS INC | EA | \$ | 18,097.09 | 0.12\% | 0.00\% | 16.50\% | 16.50\% | 0.0193\% |
| EBAY INC | EBAY | \$ | 26,510.42 | 0.17\% | 0.00\% | 3.00\% | 3.00\% | 0.0052\% |
| ECOLAB INC | ECL | \$ | 30,504,49 | 0.20\% | 1.36\% | 11.00\% | 12.43\% | 0.0246\% |
| CONSOLIDATED EDISON INC | ED | \$ | 19,471.34 | 0.13\% | 3.74\% | 2.50\% | 6.29\% | 0.0079\% |
| EQUIFAXINC | EFX | \$ | 11,055.13 | 0.07\% | 1.41\% | 9.00\% | 10.47\% | 0.0075\% |
| EDISON INTERNATIONAL. | EIX | \$ | 20,314.31 | 0.13\% | 3.13\% | 3.50\% | 6.68\% | 0.0088\% |
| ESTEE LAUDER COMPANIES-CL A | EL | \$ | 32,153.65 | 0.21\% | 1.38\% | 9.00\% | 10.44\% | 0.0218\% |
| EMC CORP/MA | EMC | \$ | 46,846.24 | 0.30\% | 1.90\% | 3.50\% | 5.43\% | 0.0165\% |
| EASTMAN CHEMICAL CO | EMN | \$ | 8,681.67 | 0.06\% | 3.15\% | 9.50\% | 12.80\% | 0.0072\% |
| EMERSON ELECTRIC CO | EMR | \$ | 29,216.03 | 0.19\% | 4.18\% | 2.00\% | 6.22\% | 0.0118\% |
| ENDO INTERNATIONAL PLC | ENDP | \$ | 10,978.96 | N/A | 0.00\% | N/A | N/A | N/A |
| EOG RESOURCES INC | EOG | \$ | 36,036.30 | 0.23\% | 1.11\% | 2.00\% | 3.12\% | 0.0073\% |
| EQUINIX INC | EQIX | \$ | 15,756.51 | 0.10\% | 2.46\% | 25.50\% | 28.27\% | 0.0289\% |
| EQUITY RESIDENTIAL | EQR | \$ | - | N/A | 3.37\% | N/A | N/A | N/A |
| EQT CORP | EQT | \$ | 8,714.61 | 0.06\% | 0.21\% | 14.00\% | 14.22\% | 0.0080\% |
| EVERSOURCE ENERGY | ES | \$ | 17,096.60 | 0.11\% | 3.36\% | 7.00\% | 10.48\% | 0.0116\% |
| EXPRESS SCRIPTS HOLDING CO | ESRX | \$ | 44,886.03 | 0.29\% | 0.00\% | 17.50\% | 17.50\% | 0.0509\% |
| ESSEX PROPERTY TRUST INC | ESS | \$ | - | N/A | 3.33\% | N/A | N/A | N/A |
| ENSCO PLC-CL A | ESV | \$ | 1,896.18 | 0.01\% | 7.45\% | -18.50\% | -11.74\% | -0.0014\% |
| E*TRADE FINANCIAL CORP | ETFC | \$ | 5,875.36 | 0.04\% | 0.00\% | 32.50\% | 32.50\% | 0.0124\% |
| EATON CORP PLC | ETN | \$ | 24,574.68 | 0.16\% | 4.14\% | 5.00\% | 9.24\% | 0.0147\% |
| ENTERGY CORP | ETR | \$ | 12,583.42 | 0.08\% | 4.85\% | -1.00\% | 3.83\% | 0.0031\% |
| EDWARDS LIFESCIENCES CORP | EW | \$ | 17,025,21 | 0.11\% | 0.00\% | 15.00\% | 15.00\% | 0.0165\% |
| EXELON CORP | EXC | \$ | 27,871.99 | 0.18\% | 4.19\% | 6.50\% | 10.83\% | 0.0196\% |
| EXPEDITORS INTL WASH INC | EXPD | \$ | 8,320.52 | 0.05\% | 1.61\% | 10.50\% | 12.19\% | 0.0066\% |
| EXPEDIA INC | EXPE | \$ | 13,418.56 | 0.09\% | 0.93\% | 22.00\% | 23.03\% | 0.0200\% |
| EXTRA SPACE STORAGE INC | EXR |  | N/A | N/A | 0.00\% | N/A | N/A | N/A |
| FORD MOTOR CO | F | \$ | 43,538.18 | 0.28\% | 5.91\% | 7.00\% | 13.12\% | 0.0370\% |
| FASTENAL CO | FAST | \$ | 12,168.37 | 0.08\% | 2.86\% | 8.50\% | 11.48\% | 0.0091\% |
| FACEBOOK INC-A | FB | \$ | 287,997.70 | 1.87\% | 0.00\% | 34.50\% | 34.50\% | 0.6438\% |
| FREEPORT-MCMORAN INC | FCX | \$ | 5,564.82 | 0.04\% | 0.00\% | -0.50\% | -0.50\% | -0.0002\% |
| FEDEX CORP | FDX | \$ | 34,292.02 | 0.22\% | 0.80\% | 15.00\% | 15.86\% | 0.0352\% |
| FIRSTENERGY CORP | FE | \$ | 13,879.97 | 0.09\% | 4.39\% | 7.50\% | 12.05\% | 0.0108\% |
| F5 NETWORKS INC | FFIV | \$ | 5,978.59 | 0.04\% | 0.00\% | 9.00\% | 9.00\% | 0.0035\% |
| FIDELITY NATIONAL INFO SERV | FIS | \$ | 15,921.72 | 0.10\% | 1.84\% | 12.50\% | 14.46\% | 0.0149\% |
| FISERV INC | FISV | \$ | 21,040.56 | 0.14\% | 0.00\% | 10.50\% | 10.50\% | 0.0143\% |
| FIFTH THIRD BANCORP | FITB | \$ | 11,088.42 | 0.07\% | 4.02\% | 4.00\% | 8.10\% | 0.0058\% |
| FLIR SYSTEMS INC | FLIR | \$ | 3,953.22 | 0.03\% | 1.68\% | 6.50\% | 8.23\% | 0.0021\% |
| FLUOR CORP | FLR | \$ | 5,936.22 | 0.04\% | 2.01\% | 7.50\% | 9.59\% | 0.0037\% |
| FLOWSERVE CORP | FLS | \$ | 5,187.12 | 0.03\% | 1.81\% | 10.00\% | 11.90\% | 0.0040\% |
| FMC CORP | FMC | \$ | 4,480.38 | 0.03\% | 2.15\% | 4.50\% | 6.70\% | 0.0019\% |
| TWENTY-FIRST CENTURY FOX-A | FOXA | \$ | 48,768.96 | 0.32\% | 1.22\% | 6.50\% | 7.76\% | 0.0245\% |
| FEDERAL REALTY INVS TRUST | FRT | \$ | - | N/A | 2.65\% | N/A | N/A | N/A |
| FIRST SOLAR INC | FSLR | \$ | 6,192.39 | 0.04\% | 0.00\% | 7.50\% | 7.50\% | 0.0030\% |
| FMC TECHNOLOGIES INC | FTI | \$ | 5,193.84 | 0.03\% | 0.00\% | 3.00\% | 3.00\% | 0.0010\% |
| FRONTIER COMMUNICATIONS CORP | FTR | \$ | 4,871.47 | 0.03\% | 10.07\% | 18.00\% | 28.98\% | 0.0091\% |
| AGL RESOURCES INC | GAS | \$ | 7,777.70 | 0.05\% | 3.28\% | 6.50\% | 9.89\% | 0.0050\% |
| GENERAL DYNAMICS CORP | GD | \$ | 40,009.08 | 0.26\% | 2.15\% | 9.00\% | 11.25\% | 0.0292\% |
| GENERAL ELECTRIC CO | GE | \$ | 277.498.60 | 1.80\% | 3.35\% | 9.00\% | 12.50\% | 0.2248\% |
| GENERAL GROWTH PROPERTIES | GGP | \$ | - | N/A | 3.07\% | N/A | N/A | N/A |
| GILEAD SCIENCES INC | GILD | \$ | 126,584.60 | 0.82\% | 1.97\% | 22.50\% | 24.69\% | 0.2025\% |
| GENERAL MILLS INC | GIS | \$ | 33,212.94 | 0.22\% | 3.23\% | 5.50\% | 8.82\% | 0.0190\% |
| CORNING INC | GLW | \$ | 21,087.04 | 0.14\% | 3.03\% | 6.00\% | 9.12\% | 0.0125\% |
| GENERAL MOTORS CO | GM | \$ | 43,040.00 | 0.28\% | 5.35\% | 10.00\% | 15.62\% | 0.0436\% |
| KEURIG GREEN MOUNTAIN INC | GMCR | \$ | 13,406.03 | 0.09\% | 1.45\% | 8.50\% | 10.01\% | 0.0087\% |
| GAMESTOP CORP-CLASS A | GME | \$ | 2,797.68 | 0.02\% | 5.40\% | 7.50\% | 13.10\% | 0.0024\% |
| ALPHABET INC-CL C | GOOG | \$ | 469,770.00 | 3.04\% | 0.00\% | 16.50\% | 16.50\% | 0.5022\% |
| GENUINE PARTS CO | GPC | \$ | 13,031.95 | 0.08\% | 2.85\% | 7.00\% | 9.95\% | 0.0084\% |
| GAP INC/THE | GPS | \$ | 9,061.72 | 0.06\% | 4.24\% | 4.00\% | 8.32\% | 0.0049\% |
| GARMIN LTD | GRMN | \$ | 6.441 .17 | 0.04\% | 6.12\% | -2.00\% | 4.06\% | 0.0017\% |
| GOLDMAN SACHS GROUP INC | GS | \$ | 60,009.35 | 0.39\% | 1.85\% | 7.00\% | 8.91\% | 0.0347\% |
| GOODYEAR TIRE \& RUBBER CO | GT | \$ | 7,696.09 | 0.05\% | 0.98\% | 10.50\% | 11.53\% | 0.0058\% |
| WW GRAINGER INC | GWW | \$ | 12,832.19 | 0.08\% | 2.29\% | 9.00\% | 11.39\% | 0.0095\% |
| HALLIBURTON CO | HAL | \$ | 24,624.00 | 0.16\% | 2.50\% | 2.00\% | 4.53\% | 0.0072\% |
| HARMAN INTERNATIONAL | HAR | \$ | 4,809.64 | 0.03\% | 2.07\% | 20.00\% | 22.28\% | 0.0069\% |
| HASBRO INC | HAS | \$ | 8,674.69 | 0.06\% | 2.93\% | 10.00\% | 13.08\% | 0.0073\% |
| HUNTINGTON BANCSHARES INC | HBAN | \$ | 6,381.24 | 0.04\% | 3.50\% | 9.00\% | 12.66\% | 0.0052\% |
| HANESBRANDS INC | HBI | \$ | 9,871.12 | 0.06\% | 1.75\% | 16.50\% | 18.39\% | 0.0118\% |
| HCA HOLDINGS INC | HCA | \$ | 26,511.99 | 0.17\% | 0.00\% | 12.50\% | 12.50\% | 0.0215\% |
| WELLTOWERINC | HCN | \$ | - | N/A | 6.41\% | N/A | N/A | N/A |
| HCP INC | HCP | \$ | - | 0.00\% | 8.80\% | 89.00\% | 101.72\% | 0.0000\% |
| HOME DEPOT INC | HD | \$ | 143,626.40 | 0.93\% | 2.23\% | 13.50\% | 15.88\% | 0.1478\% |
| HESS CORP | HES | \$ | 11,137.76 | 0.07\% | 2.57\% | -10.00\% | -7.56\% | -0.0055\% |
| HARTFORD FINANCIAL SVCS GRP | HIG | \$ | 15,889.06 | 0.10\% | 2.17\% | 13.50\% | 15.82\% | 0.0163\% |
| HARLEY-DAVIDSON INC | HOG | \$ | 7.313.70 | 0.05\% | 3.67\% | 10.50\% | 14.36\% | 0.0068\% |
| HONEYWELL INTERNATIONAL INC | HON | \$ | 78,255.96 | 0.51\% | 2.34\% | 8.50\% | 10.94\% | 0.0555\% |


|  |  |  | [4] | [5] | [6] | [7) | [8] | [9] |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Company | Ticker |  | Market Capitalization | Weight in Index | Estimated Dividend Yield | Long-Term Growth Est. | DCF Result | Weighted DCF Result |
| STARWOOD HOTELS \& RESORTS | HOT | \$ | 10,515.66 | 0.07\% | 2.42\% | 6.50\% | 9.00\% | 0.0061\% |
| HELMERICH \& PAYNE | HP | \$ | 4,930.39 | 0.03\% | 6.01\% | -10.00\% | -4.29\% | -0.0014\% |
| HEWETT PACKARD ENTERPRIS | HPE |  | N/A | N/A | 0.00\% | N/A | N/A | N/A |
| HP INC | HPQ |  | N/A | N/A | 0.00\% | N/A | N/A | N/A |
| H\&R BLOCK INC | HRB | \$ | 7,824.07 | 0.05\% | 2.41\% | 9.50\% | 12.02\% | 0.0061\% |
| HORMEL FOODS CORP | HRL | \$ | 22,029.50 | 0.14\% | 1.39\% | 14.50\% | 15.99\% | 0.0228\% |
| HARRIS CORP | HRS | \$ | 8,921.51 | 0.06\% | 2.85\% | 7.00\% | 9.95\% | 0.0058\% |
| HENRY SCHEIN INC | HSIC | \$ | 13,167.33 | 0.09\% | 0.00\% | 9.00\% | 9.00\% | 0.0077\% |
| HOST HOTELS \& RESORTS INC | HST | \$ | - | N/A | 5.98\% | N/A | N/A | N/A |
| HERSHEY CO/THE | HSY | \$ | 19,184,01 | 0.12\% | 2.63\% | 7.00\% | 9.72\% | 0.0121\% |
| HUMANA INC | HUM | \$ | 23,422.20 | 0.15\% | 0.73\% | 10.00\% | 10.77\% | 0.0163\% |
| INTL BUSINESS MACHINES CORP | IBM | \$ | 114,327.50 | N/A | 4.41\% | N/A | N/A | N/A |
| INTERCONTINENTAL EXCHANGE IN | ICE | \$ | 25,650.90 | 0.17\% | 1.46\% | 13.50\% | 15.06\% | 0.0250\% |
| INTL FLAVORS \& FRAGRANCES | IFF | \$ | 8,074.98 | 0.05\% | 2.23\% | 6.50\% | 8.80\% | 0.0046\% |
| ILLUMINA INC | ILMN | \$ | 20,270.54 | 0.13\% | 0.00\% | 27.50\% | 27.50\% | 0.0361\% |
| INTEL CORP | INTC | \$ | 133,480.60 | 0.86\% | 3.69\% | 10.00\% | 13.87\% | 0.1200\% |
| INTUIT INC | INTU | \$ | 24,163.78 | 0.16\% | 1.31\% | 14.00\% | 15.40\% | 0.0241\% |
| INTERNATIONAL PAPER CO | IP | \$ | 13,730.00 | 0.09\% | 5.31\% | 15.50\% | 21.22\% | 0.0189\% |
| INTERPUBLIC GROUP OF COS INC | IPG | \$ | 8,498.26 | 0.06\% | 2.75\% | 12.50\% | 15.42\% | 0.0085\% |
| INGERSOLL-RAND PLC | IR | \$ | 12,788.79 | 0.08\% | 2.61\% | 9.50\% | 12.23\% | 0.0101\% |
| IRON MOUNTAIN INC | IRM | \$ | 5,616.92 | 0.04\% | 7.29\% | 6.50\% | 14.03\% | 0.0051\% |
| INTUITIVE SURGICAL INC | ISRG | \$ | 19,088.73 | 0.12\% | 0.00\% | 9.50\% | 9.50\% | 0.0117\% |
| ILLINOIS TOOL WORKS | ITW | \$ | 32,568.88 | 0.21\% | 2.46\% | 10.00\% | 12.58\% | 0.0266\% |
| INVESCO LTD | IVZ | \$ | 10,757.62 | 0.07\% | 4.26\% | 14.00\% | 18.56\% | 0.0129\% |
| HUNT (JB) TRANSPRT SVCS INC | JBHT | \$ | 8,362.51 | 0.05\% | 1.21\% | 12.00\% | 13.28\% | 0.0072\% |
| JOHNSON CONTROLS INC | JCl | \$ | 22.176.12 | 0.14\% | 3.39\% | 10.00\% | 13.56\% | 0.0195\% |
| JACOBS ENGINEERING GROUP INC | JEC | \$ | 4,304.56 | 0.03\% | 0.00\% | 6.00\% | 6.00\% | 0.0017\% |
| JOHNSON \& JOHNSON | JNJ | \$ | 281,432.50 | 1.82\% | 3.15\% | 5.50\% | 8.74\% | 0.1593\% |
| JUNIPER NETWORKS INC | JNPR | \$ | 8,350.16 | 0.05\% | 2.12\% | 16.00\% | 18.29\% | 0.0099\% |
| JPMORGAN CHASE \& CO | JPM | \$ | 195,357.60 | 1.27\% | 3.43\% | 7.00\% | 10.55\% | 0.1335\% |
| NORDSTROM INC | JWN | \$ | 9,119.83 | 0.06\% | 3.17\% | 4.50\% | 7.74\% | 0.0046\% |
| KELLOGG CO | K | \$ | 26,115.52 | 0.17\% | 2.82\% | 4.00\% | 6.88\% | 0.0116\% |
| KEYCORP | KEY | \$ | 8,352.85 | 0.05\% | 3.40\% | 6.50\% | 10.01\% | 0.0054\% |
| KRAFT HEINZ COITHE | KHC | \$ | 28,430.26 | N/A | 3.22\% | N/A | N/A | N/A |
| KIMCO REALTY CORP | KIM | \$ | - | N/A | 3.96\% | N/A | N/A | N/A |
| KLA-TENCOR CORP | KLAC | \$ | 9,788.22 | 0.06\% | 3.31\% | 12.50\% | 16.02\% | 0.0102\% |
| KIMBERLY-CLARK CORP | KMB | \$ | 45,889.70 | 0.30\% | 2.78\% | 7.00\% | 9.88\% | 0.0294\% |
| KINDER MORGAN INC | KMI | \$ | 31,101.40 | 0.20\% | 3.58\% | 13.00\% | 16.81\% | 0.0339\% |
| CARMAX INC | KMX | \$ | 8,327.28 | 0.05\% | 0.00\% | 12.50\% | 12.50\% | 0.0067\% |
| COCA-COLA CO/THE | KO | \$ | 184,398.70 | 1.19\% | 3.30\% | 4.50\% | 7.87\% | 0.0941\% |
| MICHAEL KORS HOLDINGS LTD | KORS | \$ | 8,816.01 | 0.06\% | 0.00\% | 10.50\% | 10.50\% | 0.0060\% |
| KROGER CO | KR | \$ | 35,191.38 | 0.23\% | 1.26\% | 11.50\% | 12.83\% | 0.0293\% |
| KOHLS CORP | KSS | \$ | 7,533.96 | 0.05\% | 4.84\% | 6.50\% | 11.50\% | 0.0056\% |
| KANSAS CITY SOUTHERN | KSU | \$ | 8,462.41 | 0.05\% | 1.70\% | 13.00\% | 14.81\% | 0.0081\% |
| LOEWS CORP | L | \$ | 12,683.94 | 0.08\% | 0.70\% | 11.00\% | 11.74\% | 0.0096\% |
| L BRANDS INC | LB | \$ | 24,444.00 | 0.16\% | 2.86\% | 9.00\% | 11.99\% | 0.0190\% |
| LEGGETT \& PLATT INC | LEG | \$ | 5,604.43 | 0.04\% | 3.11\% | 11.50\% | 14.79\% | 0.0054\% |
| LENNAR CORP-A | LEN | \$ | 7,941.37 | 0.05\% | 0.42\% | 19.50\% | 19.96\% | 0.0103\% |
| LABORATORY CRP OF AMER HLDGS | LH | \$ | 10,261.68 | 0.07\% | 0.00\% | 9.00\% | 9.00\% | 0.0060\% |
| L-3 COMMUNICATIONS HOLDINGS | LLL | \$ | 9,064.13 | 0.06\% | 2.44\% | 6.00\% | 8.51\% | 0.0050\% |
| LINEAR TECHNOLOGY CORP | LLTC | \$ | 9,852.90 | 0.06\% | 3.11\% | 6.50\% | 9.71\% | 0.0062\% |
| ELI LILLY \& CO | LLY | \$ | 79,138.86 | 0.51\% | 2.86\% | 8.00\% | 10.97\% | 0.0563\% |
| LEGG MASON INC | LM | \$ | 2,714.04 | 0.02\% | 3.18\% | 12.00\% | 15.37\% | 0.0027\% |
| LOCKHEED MARTIN CORP | LMT | \$ | 63,665.38 | 0.41\% | 3.26\% | 9.00\% | 12.41\% | 0.0512\% |
| LINCOLN NATIONAL CORP | LNC | \$ | 7.616.97 | 0.05\% | 3.41\% | 8.00\% | 11.55\% | 0.0057\% |
| LOWE'S COS INC | LOW | \$ | 58,137.80 | 0.38\% | 1.86\% | 15.50\% | 17.50\% | 0.0659\% |
| LAM RESEARCH CORP | LRCX | \$ | 10,181.65 | 0.07\% | 1.87\% | 19.50\% | 21.55\% | 0.0142\% |
| LEUCADIA NATIONAL CORP | LUK |  | N/A | N/A | 0.00\% | N/A | N/A | N/A |
| SOUTHWEST AIRLINES CO | LUV | \$ | 22,886.25 | 0.15\% | 0.85\% | 29.00\% | 29.97\% | 0.0444\% |
| LEVEL 3 COMMUNICATIONS INC | LVLT | \$ | 16,323.09 | N/A | 0.00\% | N/A | N/A | N/A |
| LYONDELLBASELL INDU-CL A | LYB | \$ | 33,252.41 | 0.22\% | 4.25\% | 10.50\% | 14.97\% | 0.0323\% |
| MACY'S INC | M | \$ | 11,914.55 | 0.08\% | 3.80\% | 3.50\% | 7.37\% | 0.0057\% |
| MASTERCARD INC-CLASS A | MA | \$ | 92,317.34 | 0.60\% | 0.93\% | 12.50\% | 13.49\% | 0.0807\% |
| MACERICH CO/THE | MAC | \$ | - | N/A | 3.74\% | N/A | N/A | N/A |
| MARRIOTT INTERNATIONAL -CL A | MAR | \$ | 15,836.57 | 0.10\% | 1.62\% | 16.00\% | 17.75\% | 0.0182\% |
| MASCO CORP | MAS | \$ | 8,287.54 | 0.05\% | 1.52\% | 18.50\% | 20.16\% | 0.0108\% |
| MATTEL INC | MAT | \$ | 10,165.43 | 0.07\% | 5.07\% | 4.00\% | 9.17\% | 0.0060\% |
| MCDONALD'S CORP | MCD | \$ | 107,181.50 | 0.69\% | 3.05\% | 4.50\% | 7.62\% | 0.0529\% |
| MICROCHIP TECHNOLOGY INC | MCHP | \$ | 8,051.01 | 0.05\% | 3.63\% | 9.50\% | 13.30\% | 0.0069\% |
| MCKESSON CORP | MCK | \$ | 34,294.91 | 0.22\% | 0.75\% | 12.00\% | 12.80\% | 0.0284\% |
| MOODY'S CORP | MCO | \$ | 15,512.70 | 0.10\% | 1.89\% | 10.00\% | 11.98\% | 0.0120\% |
| MONDELEZ INTERNATIONAL INC-A | MDLZ | \$ | 59,956.08 | 0.39\% | 1.91\% | 11.00\% | 13.02\% | 0.0506\% |
| MEDTRONIC PLC | MDT | \$ | 102,115.00 | 0.66\% | 2.18\% | 7.00\% | 9.26\% | 0.0612\% |
| METLIFE INC | MET | \$ | 39,250.84 | 0.25\% | 4.66\% | 6.00\% | 10.80\% | 0.0275\% |
| MCGRAW HILL FINANCIAL INC | MHFI | \$ | 22,234.88 | N/A | 1.75\% | N/A | N/A | N/A |
| MOHAWK INDUSTRIES INC | MHK | \$ | 11,295.84 | 0.07\% | 0.00\% | 15.50\% | 15.50\% | 0.0113\% |
| MEAD JOHNSON NUTRITION CO | MJN | \$ | 13,643.26 | 0.09\% | 2.38\% | 6.50\% | 8.96\% | 0.0079\% |


|  | [4] |  |  | [5] | [6] | [7] | [8] | [9] |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Company | Ticker |  | Market apitalization | Weight in Index | Estimated Dividend Yield | Long-Term Growth Est. | DCF Result | Weighted DCF Result |
| MCCORMICK \& CO-NON VTG SHRS | MKC | \$ | 11,567.67 | 0.07\% | 1.90\% | 8.50\% | 10.48\% | 0.0079\% |
| MARTIN MARIETTA MATERIALS | MLM | \$ | 8,558.65 | 0.06\% | 1.24\% | 26.50\% | 27.90\% | 0.0155\% |
| MARSH \& MCLENNAN COS | MMC | \$ | 28,700.38 | 0.19\% | 2.26\% | 10.50\% | 12.88\% | 0.0239\% |
| 3M CO | MMM | \$ | 92,769.48 | 0.60\% | 2.95\% | 8.00\% | 11.07\% | 0.0665\% |
| MALLINCKRODT PLC | MNK | \$ | 6,811.83 | N/A | 0.00\% | N/A | N/A | N/A |
| MONSTER BEVERAGE CORP | MNST | \$ | 24,104.71 | 0.16\% | 0.00\% | 16.50\% | 16.50\% | 0.0258\% |
| ALTRIA GROUP INC | MO | \$ | 117,621.10 | 0.76\% | 3.77\% | 9.50\% | 13.45\% | 0.1025\% |
| MONSANTO CO | MON | \$ | 37,726.65 | 0.24\% | 2.52\% | 6.50\% | 9.10\% | 0.0222\% |
| MOSAIC CO/THE | MOS | \$ | 8,724.18 | 0.06\% | 4.77\% | 5.50\% | 10.40\% | 0.0059\% |
| MARATHON PETROLEUM CORP | MPC | \$ | 16,463.22 | 0.11\% | 4.15\% | 9.00\% | 13.34\% | 0.0142\% |
| MERCK \& CO. INC. | MRK | \$ | 136,889.10 | 0.89\% | 3.77\% | 4.00\% | 7.85\% | 0.0696\% |
| MARATHON OIL CORP | MRO | \$ | 4,779.62 | 0.03\% | 2.83\% | 1.00\% | 3.84\% | 0.0012\% |
| MORGAN STANLEY | MS | \$ | 41,996.68 | 0.27\% | 2.77\% | 24.50\% | 27.61\% | 0.0751\% |
| MICROSOFT CORP | MSFT | \$ | 393,793.30 | 2.55\% | 2.90\% | 8.00\% | 11.02\% | 0.2811\% |
| MOTOROLA SOLUTIONS INC | MSI | \$ | 10,687.83 | 0.07\% | 2.81\% | 4.50\% | 7.37\% | 0.0051\% |
| M \& T BANK CORP | MTB | \$ | 13,435.08 | 0.09\% | 2.78\% | 5.50\% | 8.36\% | 0.0073\% |
| MICRON TECHNOLOGY INC | MU | \$ | 10.533 .03 | 0.07\% | 0.00\% | 1.00\% | 1.00\% | 0.0007\% |
| MURPHY OIL CORP | MUR | \$ | 2,747.24 | 0.02\% | 8.77\% | -4.00\% | 4.59\% | 0.0008\% |
| MYLAN NV | MYL | \$ | 20,367.70 | 0.13\% | 0.00\% | 21.00\% | 21.00\% | 0.0277\% |
| NAVIENT CORP | NAVI | \$ | 3,047.01 | N/A | 7.61\% | N/A | N/A | N/A |
| NOBLE ENERGY INC | NBL | \$ | 12,029.21 | 0.08\% | 1.43\% | 4.50\% | 5.96\% | 0.0046\% |
| NASDAQ INC | NDAQ | \$ | 9,839.70 | 0.06\% | 1.67\% | 9.00\% | 10.75\% | 0.0069\% |
| NEXTERA ENERGY INC | NEE | \$ | 51,585.90 | 0.33\% | 3.24\% | 7.00\% | 10.35\% | 0.0346\% |
| NEWMONT MINING CORP | NEM | \$ | 13,249.12 | 0.09\% | 0.40\% | -12.00\% | -11.62\% | -0.0100\% |
| NETFLIX INC | NFLX | \$ | 36,952.62 | 0.24\% | 0.00\% | 37.50\% | 37.50\% | 0.0898\% |
| NEWFIELD EXPLORATION CO | NFX | \$ | 4.410.30 | 0.03\% | 0.00\% | 9.50\% | 9.50\% | 0.0027\% |
| NISOURCE INC | NI | \$ | 6,719.82 | 0.04\% | 2.94\% | -1.50\% | 1.42\% | 0.0006\% |
| NIKE INC -CL B | NKE | \$ | 95,592.00 | 0.62\% | 1.14\% | 16.00\% | 17.23\% | 0.1067\% |
| NIELSEN HOLDINGS PLC | NLSN | \$ | 17.230 .87 | 0.11\% | 2.37\% | 10.50\% | 12.99\% | 0.0145\% |
| NORTHROP GRUMMAN CORP | NOC | \$ | 33,622.98 | 0.22\% | 1.74\% | 7.50\% | 9.31\% | 0.0203\% |
| NATIONAL OILWELL VARCO INC | NOV | \$ | $9,896.86$ | 0.06\% | 6.99\% | -10.50\% | -3.88\% | -0.0025\% |
| NRG ENERGY INC | NRG | \$ | 3,066.26 | 0.02\% | 6.05\% | 23.50\% | 30.26\% | 0.0060\% |
| NORFOLK SOUTHERN CORP | NSC | \$ | 21,398.44 | 0.14\% | 3.29\% | 8.00\% | 11.42\% | 0.0158\% |
| NETAPP INC | NTAP | \$ | 6,345.16 | 0.04\% | 3.31\% | 5.50\% | 8.90\% | 0.0037\% |
| NORTHERN TRUST CORP | NTRS | \$ | 12,601.49 | 0.08\% | 2.64\% | 9.50\% | 12.27\% | 0.0100\% |
| NUCOR CORP | NUE | \$ | 12,257.20 | 0.08\% | 3.91\% | 22.50\% | 26.85\% | 0.0213\% |
| NVIDIA CORP | NVDA | \$ | 13,611.40 | 0.09\% | 1.82\% | 9.00\% | 10.90\% | 0.0096\% |
| NEWELL RUBBERMAID INC | NWL | \$ | 9.017 .30 | 0.06\% | 2.25\% | 14.00\% | 16.41\% | 0.0096\% |
| NEWS CORP - CLASS A | NWSA | \$ | 6,046.58 | 0.04\% | 1.92\% | 33.50\% | 35.74\% | 0.0140\% |
| REALTY INCOME CORP | 0 | \$ | - | N/A | 3.96\% | N/A | N/A | N/A |
| OWENS-ILLINOIS INC | O1 | \$ | 2,023.34 | 0.01\% | 0.00\% | 5.50\% | 5.50\% | 0.0007\% |
| ONEOKINC | OKE | \$ | 4,105.94 | 0.03\% | 13.41\% | 9.50\% | 23.55\% | 0.0063\% |
| OMNICOM GROUP | OMC | \$ | 17,415.71 | 0.11\% | 2.99\% | 9.00\% | 12.12\% | 0.0137\% |
| ORACLE CORP | ORCL | \$ | 146,606.70 | 0.95\% | 1.72\% | 7.00\% | 8.78\% | 0.0834\% |
| O'REILLY AUTOMOTIVE INC | ORLY | \$ | 24,632.10 | 0.16\% | 0.00\% | 13.50\% | 13.50\% | 0.0215\% |
| OCCIDENTAL PETROLEUM CORP | OXY | \$ | 50,559.32 | 0.33\% | 4.53\% | -4.00\% | 0.44\% | 0.0014\% |
| PAYCHEXINC | PAYX | \$ | 17,229.37 | 0.11\% | 3.71\% | 9.50\% | 13.39\% | 0.0149\% |
| PEOPLE'S UNITED FINANCIAL | PBCT | \$ | 4,289.35 | 0.03\% | 4.91\% | 11.00\% | 16.18\% | 0.0045\% |
| PITNEY BOWES INC | PBI | \$ | 3,243.23 | 0.02\% | 4.56\% | 4.00\% | 8.65\% | 0.0018\% |
| PACCARINC | PCAR | \$ | 17.075.34 | 0.11\% | 4.56\% | 7.00\% | 11.72\% | 0.0130\% |
| P G \& E CORP | PCG | \$ | 27.038.22 | 0.18\% | 3.30\% | 10.50\% | 13.97\% | 0.0245\% |
| PLUM CREEK TIMBER CO | PCL | \$ | 6,136.76 | 0.04\% | 4.98\% | 9.50\% | 14.72\% | 0.0059\% |
| PRICELINE GROUP INC/THE | PCLN | \$ | 52,950.89 | 0.34\% | 0.00\% | 16.50\% | 16.50\% | 0.0566\% |
| PATTERSON COS INC | PDCO | \$ | 4,122.37 | 0.03\% | 2.32\% | 9.50\% | 11.93\% | 0.0032\% |
| PUBLIC SERVICE ENTERPRISE GP | PEG | \$ | 21,167.77 | 0.14\% | 3.92\% | 4.00\% | 8.00\% | 0.0110\% |
| PEPSICO INC | PEP | \$ | 141,667.80 | 0.92\% | 2.96\% | 6.00\% | 9.05\% | 0.0831\% |
| PFIZER INC | PFE | \$ | 179.819 .50 | 1.17\% | 4.12\% | 9.50\% | 13.82\% | 0.1610\% |
| PRINCIPAL FINANCIAL GROUP | PFG | \$ | 10.078 .79 | 0.07\% | 4.43\% | 6.50\% | 11.07\% | 0.0072\% |
| PROCTER \& GAMBLE CO/THE | PG | \$ | 216.094.80 | 1.40\% | 3.32\% | 7.50\% | 10.94\% | 0.1532\% |
| PROGRESSIVE CORP | PGR | \$ | 17.672 .46 | 0.11\% | 2.28\% | 11.50\% | 13.91\% | 0.0159\% |
| PARKER HANNIFIN CORP | PH | \$ | 13,090.13 | 0.08\% | 2.60\% | 6.50\% | 9.18\% | 0.0078\% |
| PULTEGROUP INC | PHM | \$ | 5,362.75 | 0.03\% | 2.34\% | 14.00\% | 16.50\% | 0.0057\% |
| PERKINELMER INC | PKI | \$ | 4,857.80 | 0.03\% | 0.65\% | 6.50\% | 7.17\% | 0.0023\% |
| PROLOGIS INC | PLD | \$ | - | N/A | 4.50\% | N/A | N/A | N/A |
| PHILIP MORRIS INTERNATIONAL | PM | \$ | 136,864.70 | 0.89\% | 4.62\% | 2.00\% | 6.67\% | 0.0591\% |
| PNC FINANCIAL SERVICES GROUP | PNC | \$ | 42,368.14 | 0.27\% | 2.61\% | 4.50\% | 7.17\% | 0.0197\% |
| PENTAIR PLC | PNR | \$ | 7,765.30 | 0.05\% | 3.06\% | 15.00\% | 18.29\% | 0.0092\% |
| PINNACLE WEST CAPITAL | PNW | \$ | 7,491.04 | 0.05\% | 3.79\% | 4.00\% | 7.87\% | 0.0038\% |
| PEPCO HOLDINGS INC | POM | \$ | 6,674.49 | 0.04\% | 4.10\% | 8.50\% | 12.77\% | 0.0055\% |
| PPG INDUSTRIES INC | PPG | \$ | 24,037.64 | 0.16\% | 1.61\% | 12.50\% | 14.21\% | 0.0221\% |
| PPL CORP | PPL | \$ | 24,117.33 | 0.16\% | 4.23\% | 3.00\% | 7.29\% | 0.0114\% |
| PERRIGO CO PLC | PRGO | \$ | 19,774.25 | 0.13\% | 0.37\% | 14.50\% | 14.90\% | 0.0191\% |
| PRUDENTIAL FINANCIAL INC | PRU | \$ | 26,647.75 | 0.17\% | 4.83\% | 4.50\% | 9.44\% | 0.0163\% |
| PUBLIC STORAGE | PSA | \$ | - | N/A | 2.95\% | N/A | N/A | N/A |
| PHILLIPS 66 | PSX | \$ | 38,887.77 | 0.25\% | 3.28\% | 5.00\% | 8.36\% | 0.0211\% |
| PVH CORP | PVH | \$ | 5,783.43 | 0.04\% | 0.21\% | 6.00\% | 6.22\% | 0.0023\% |
| QUANTA SERVICES INC | PWR | \$ | 2,705.14 | 0.02\% | 0.00\% | 10.00\% | 10.00\% | 0.0018\% |

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| Company |  |  |  |  | [6] [7] |  | [8] | [9] |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Ticker |  | Market pitalization | Weight in Index | Estimated Dividend Yield | Long-Term Growth Est. | DCF Result | Weighted DCF Result |
| PRAXAIR INC | PX | \$ | 29,071.38 | 0.19\% | 2.94\% | 7.50\% | 10.55\% | 0.0199\% |
| PIONEER NATURAL RESOURCES CO | PXD | \$ | 16,543.61 | 0.11\% | 0.07\% | 11.50\% | 11.57\% | 0.0124\% |
| PAYPAL HOLDINGS INC | PYPL | \$ | 40,927.91 | N/A | 0.00\% | N/A | N/A | N/A |
| QUALCOMM INC | QCOM | \$ | 64,285.00 | 0.42\% | 4.88\% | 4.50\% | 9.49\% | 0.0395\% |
| QORVO INC | QRVO | \$ | 4,867.90 | N/A | 0.00\% | N/A | N/A | N/A |
| RYDER SYSTEM INC | R | \$ | 2,803.21 | 0.02\% | 3.13\% | 11.50\% | 14.81\% | 0.0027\% |
| REYNOLDS AMERICAN INC | RAI | \$ | 69,311.40 | 0.45\% | 2.97\% | 13.50\% | 16.67\% | 0.0749\% |
| ROYAL CARIBBEAN CRUISES LTD | RCL | \$ | 14.952 .52 | 0.10\% | 2.21\% | 21.50\% | 23.95\% | 0.0232\% |
| REGENERON PHARMACEUTICALS | REGN | \$ | 37,508,43 | 0.24\% | 0.00\% | 24.50\% | 24.50\% | 0.0595\% |
| REGIONS FINANCIAL CORP | RF | \$ | 9,527.19 | 0.06\% | 3.81\% | 6.00\% | 9.92\% | 0.0061\% |
| ROBERT HALF INTL INC | RHI | \$ | 4,861.70 | 0.03\% | 2.29\% | 12.50\% | 14.93\% | 0.0047\% |
| RED HAT INC | RHT | \$ | 11,316.90 | 0.07\% | 0.00\% | 15.50\% | 15.50\% | 0.0114\% |
| TRANSOCEAN LTD | RIG | \$ | 3,131.63 | 0.02\% | 0.00\% | -15.50\% | -15.50\% | -0.0031\% |
| RALPH LAUREN CORP | RL. | \$ | 7,045.35 | 0.05\% | 2.65\% | 6.50\% | 9.24\% | 0.0042\% |
| ROCKWELL AUTOMATION INC | ROK | \$ | 12,350.29 | 0.08\% | 3.09\% | 6.00\% | 9.18\% | 0.0073\% |
| ROPER TECHNOLOGIES INC | ROP | \$ | 16,125.78 | 0.10\% | 0.75\% | 8.00\% | 8.78\% | 0.0092\% |
| ROSS STORES INC | ROST | \$ | 21,287.06 | 0.14\% | 1.03\% | 9.00\% | 10.08\% | 0.0139\% |
| RANGE RESOURCES CORP | RRC | \$ | 4,556.13 | 0.03\% | 0.60\% | 10.00\% | 10.63\% | 0.0031\% |
| REPUBLIC SERVICES INC | RSG | \$ | 15,215.97 | 0.10\% | 2.78\% | 8.00\% | 10.89\% | 0.0107\% |
| RAYTHEON COMPANY | RTN | \$ | 36,776.18 | 0.24\% | 2.19\% | 8.50\% | 10.78\% | 0.0257\% |
| STARBUCKS CORP | SBUX | \$ | 81,589,15 | 0.53\% | 1.46\% | 17.00\% | 18.58\% | 0.0982\% |
| SCANA CORP | SCG | \$ | 9,224.20 | 0.06\% | 3.50\% | 4.50\% | 8.08\% | 0.0048\% |
| SCHWAB (CHARLES) CORP | SCHW | \$ | 29,250.12 | 0.19\% | 1.08\% | 14.50\% | 15.66\% | 0.0297\% |
| SPECTRA ENERGY CORP | SE | \$ | 18,512.89 | 0.12\% | 5.87\% | 5.00\% | 11.02\% | 0.0132\% |
| SEALED AIR CORP | SEE | \$ | 8,360.64 | 0.05\% | 1.23\% | 19.50\% | 20.85\% | 0.0113\% |
| SHERWIN-MILLIAMS COTTHE | SHW | \$ | 23,077.88 | 0.15\% | 1.29\% | 13.00\% | 14.37\% | 0.0215\% |
| SIGNET JEWELERS LTD | SIG | \$ | 7,529.45 | 0.05\% | 1.06\% | 14.50\% | 15.64\% | 0.0076\% |
| JM SMUCKER CO/THE | SJM | \$ | 15,097.25 | 0.10\% | 2.17\% | 7.50\% | 9.75\% | 0.0095\% |
| SCHLUMBERGER LTD | SLB | \$ | 86,801.79 | 0.56\% | 2.91\% | 7.00\% | 10.01\% | 0.0563\% |
| SL GREEN REALTY CORP | SLG | \$ | 寿 | N/A | 3.58\% | N/A | N/A | N/A |
| SNAP-ON INC | SNA | \$ | 8,015.26 | 0.05\% | 1.77\% | 9.50\% | 11.35\% | 0.0059\% |
| SANDISK CORP | SNDK | \$ | 13,504.50 | 0.09\% | 0.00\% | 1.50\% | 1.50\% | 0.0013\% |
| SCRIPPS NETWORKS INTER-CL A | SNI | \$ | 6,830.71 | 0.04\% | 1.73\% | 9.00\% | 10.81\% | 0.0048\% |
| SOUTHERN COTTHE | SO | \$ | 43,663.04 | 0.28\% | 4.66\% | 2.50\% | 7.22\% | 0.0204\% |
| SIMON PROPERTY GROUP INC | SPG | \$ | - | N/A | 3.53\% | N/A | N/A | N/A |
| STAPLESINC | SPLS | \$ | 5,271.10 | 0.03\% | 5.86\% | -2.00\% | 3.80\% | 0.0013\% |
| STERICYCLEINC | SRCL | \$ | 9,008.10 | 0.06\% | 0.00\% | 10.00\% | 10.00\% | 0.0058\% |
| SEMPRA ENERGY | SRE | \$ | 23,443.43 | 0.15\% | 2.97\% | 9.50\% | 12.61\% | 0.0192\% |
| SUNTRUST BANKS INC | STI | \$ | 16,122.36 | 0.10\% | 3.70\% | 9.00\% | 12.87\% | 0.0134\% |
| ST JUDE MEDICAL INC | STJ | \$ | 13,969.93 | 0.09\% | 2.51\% | 5.00\% | 7.57\% | 0.0069\% |
| STATE STREET CORP | STT | \$ | 21,150.62 | 0.14\% | 2.71\% | 6.50\% | 9.30\% | 0.0127\% |
| SEAGATE TECHNOLOGY | STX | \$ | 8,600.37 | 0.06\% | 8.68\% | 2.00\% | 10.77\% | 0.0060\% |
| CONSTELLATION BRANDS INC-A | STZ | \$ | 27,016.90 | 0.18\% | 1.00\% | 17.00\% | 18.09\% | 0.0317\% |
| STANLEY BLACK \& DECKER INC | SWK | \$ | 13,496.30 | 0.09\% | 2.44\% | 10.00\% | 12.56\% | 0.0110\% |
| SKYWORKS SOLUTIONS INC | SWKS | \$ | 10,700.86 | 0.07\% | 1.86\% | 21.00\% | 23.06\% | 0.0160\% |
| SOUTHWESTERN ENERGY CO | SWN | \$ | 3,133.72 | 0.02\% | 0.00\% | -4.00\% | -4.00\% | -0.0008\% |
| SYNCHRONY FINANCIAL | SYF | \$ | 20,428.69 | N/A | 0.00\% | N/A | N/A | N/A |
| STRYKER CORP | SYK | \$ | 36,156.16 | 0.23\% | 1.58\% | 15.50\% | 17.20\% | 0.0403\% |
| SYMANTEC CORP | SYMC | \$ | 12,331.89 | 0.08\% | 3.20\% | -3.50\% | -0.36\% | -0.0003\% |
| SYSCO CORP | SYY | \$ | 24,143.76 | 0.16\% | 2.91\% | 12.00\% | 15.08\% | 0.0236\% |
| AT\&TINC | T | \$ | 222,772.60 | 1.44\% | 5.30\% | 5.50\% | 10.95\% | 0.1580\% |
| MOLSON COORS BREWING CO-B | TAP | \$ | 15.479.91 | 0.10\% | 1.96\% | 8.50\% | 10.54\% | 0.0106\% |
| TERADATA CORP | TDC | \$ | 3,028.82 | 0.02\% | 0.00\% | 3.50\% | 3.50\% | 0.0007\% |
| TECO ENERGY INC | TE | \$ | 6,371.57 | 0.04\% | 3.43\% | 5.50\% | 9.02\% | 0.0037\% |
| TE CONNECTIVITY LTD | TEL | \$ | 20,159.74 | 0.13\% | 2.46\% | 9.00\% | 11.57\% | 0.0151\% |
| TEGNA INC | TGNA | \$ | 4,806.28 | 0.03\% | 2.58\% | -0.50\% | 2.07\% | 0.0006\% |
| TARGET CORP | TGT | \$ | 42,095.73 | 0.27\% | 3.38\% | 9.00\% | 12.53\% | 0.0342\% |
| TENET HEALTHCARE CORP | THC | \$ | 2,329.46 | 0.02\% | 0.00\% | 28.00\% | 28.00\% | 0.0042\% |
| TIFFANY \& CO | TIF | \$ | 7,788.15 | 0.05\% | 2.73\% | 12.50\% | 15.40\% | 0.0078\% |
| TJX COMPANIES INC | TJX | \$ | 45,467.72 | 0.29\% | 1.24\% | 10.00\% | 11.30\% | 0.0333\% |
| TORCHMARK CORP | TMK | \$ | 6,010,17 | 0.04\% | 1.11\% | 7.50\% | 8.65\% | 0.0034\% |
| THERMO FISHER SCIENTIFIC INC | TMO | \$ | 49,208.79 | 0.32\% | 0.49\% | 12.50\% | 13.02\% | 0.0415\% |
| TRIPADVISORINC | TRIP | \$ | 8,804.34 | 0.06\% | 0.00\% | 18.50\% | 18.50\% | 0.0106\% |
| T ROWE PRICE GROUP INC | TROW | \$ | 16,481.58 | 0.11\% | 3.36\% | 9.50\% | 13.02\% | 0.0139\% |
| TRAVELERS COS INC/THE | TRV | \$ | 31.566 .84 | 0.20\% | 2.35\% | 4.50\% | 6.90\% | 0.0141\% |
| TRACTOR SUPPLY COMPANY | TSCO | \$ | 10,999.15 | 0.07\% | 1.13\% | 15.50\% | 16.72\% | 0.0119\% |
| TYSON FOODS INC-CL A | TSN | \$ | 22,158.45 | 0.14\% | 1.00\% | 12.50\% | 13.56\% | 0.0195\% |
| TESORO CORP | TSO | \$ | 8,696.22 | 0.06\% | 2.78\% | 12.50\% | 15.45\% | 0.0087\% |
| TOTAL SYSTEM SERVICES INC | TSS | \$ | 7,075.79 | 0.05\% | 1.04\% | 11.50\% | 12,60\% | 0.0058\% |
| TIME WARNER CABLE | TWC | \$ | 50,791,92 | 0.33\% | 1.67\% | 6.00\% | 7.72\% | 0.0254\% |
| TIME WARNER INC | TWX | \$ | 50,042.96 | 0.32\% | 2.58\% | 12.00\% | 14.73\% | 0.0478\% |
| TEXAS INSTRUMENTS INC | TXN | \$ | 51,368.96 | 0.33\% | 3.02\% | 11.50\% | 14.69\% | 0.0489\% |
| TEXTRON INC | TXT | \$ | 8,519.85 | 0.06\% | 0.26\% | 17.00\% | 17.28\% | 0.0095\% |
| TYCO INTERNATIONAL PLC | TYC | \$ | $14,103.25$ | 0.09\% | 2.47\% | 11.50\% | 14.11\% | 0.0129\% |
| UNDER ARMOUR INC-CLASS A | UA | \$ | 15,663.93 | 0.10\% | 0.00\% | 23.50\% | 23.50\% | 0.0239\% |
| UNITED CONTINENTAL HOLDINGS | UAL | \$ | 17,557.84 | 0.11\% | 0.00\% | 24.50\% | 24.50\% | 0.0279\% |
| UNIVERSAL HEALTH SERVICES-B | UHS | S | 10,009,78 | 0.06\% | 0.39\% | 12.00\% | 12.41\% | 0.0081\% |



Notes:
[1] Equals sum of Col. [9]
2] Source: Bloomberg Professional
[3] Equals [1] - [2]
4) Source: Value Line
[5] Equals weight in S\&P 500 based on market capitalization
6) Source: Value Line
(8] Equals $([6] \times(1+(0.5 \times[7])))+[7]$
[9] Equals Col. [5] $\times$ Col. [8]

## Bloomberg, Value Line, and Calculated Beta Coefficients

|  |  | [1] | [2] |
| :--- | :---: | :---: | :---: |
| Company | Ticker | Bloomberg | Value Line |
|  |  |  |  |
| Atmos Energy Corporation | ATO | 0.633 | 0.80 |
| Laclede Group, Inc. (The) | LG | 0.657 | 0.70 |
| New Jersey Resources Corporation | NJR | 0.680 | 0.80 |
| Northwest Natural Gas Company | NWN | 0.611 | 0.65 |
| South Jersey Industries, Inc. | SJI | 0.644 | 0.80 |
| WGL Holdings, Inc. | WGL | 0.663 | 0.75 |
|  |  |  |  |
| Mean |  | 0.648 | 0.750 |
| Notes: |  |  |  |
| [1] Source: Bloomberg Professional |  |  |  |

Capital Asset Pricing Model Results


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Bond Yield Plus Risk Premium

|  | [1] Constant | [2] Slope | $\begin{gathered} {[3]} \\ 30-\text { Year } \\ \text { Treasury } \\ \text { Yield } \\ \hline \end{gathered}$ | [4] <br> Risk Premium | [5] <br> Return on Equity |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | -2.97\% | -2.84\% |  |  |  |
|  | Current 30-Y | Treasury | 2.79\% | 7.20\% | 9.98\% |
| Near-Term P | Projected 30-Y | Treasury | 3.35\% | 6.67\% | 10.02\% |
| Long-Term P | Projected 30-Y | Treasury | 4.65\% | 5.74\% | 10.39\% |



Notes:
[1] Constant of regression equation
[2] Slope of regression equation
[3] Source: Current = Bloomberg Professional,
Near Term Projected = Blue Chip Financial Forecasts, Vol. 35, No. 2, February 1, 2016, at 2,
Long Term Projected = Blue Chip Financial Forecasts, Vol. 34, No. 12, December 1, 2015, at 14
[4] Equals [1] $+\ln ([3]) \times$ [2]
[5] Equals [3] + [4]
[6] Source: SNL Financial
[7] Source: SNL Financial
[8] Source: Bloomberg Professional, equals 188-trading day average (i.e. lag period) as of February 12, 2015
[9] Equals [7] - [8]

| [6] | [7] | [8] | [9] |
| :---: | :---: | :---: | :---: |
| Date of |  | 30-Year |  |
| Natural Gas | Return on | Treasury | Risk |
| Rate Case | Equity | Yield | Premium |
| 1/3/1980 | 12.55\% | 9.39\% | 3.16\% |
| 1/4/1980 | 13.75\% | 9.40\% | 4.35\% |
| 1/14/1980 | 13.20\% | 9.44\% | 3.76\% |
| 1/18/1980 | 14.00\% | 9.47\% | 4.53\% |
| 1/31/1980 | 12.61\% | 9.56\% | 3.05\% |
| 2/8/1980 | 14.50\% | 9.63\% | 4.87\% |
| 2/14/1980 | 13.00\% | 9.67\% | 3.33\% |
| 2/15/1980 | 13.00\% | 9.69\% | 3.31\% |
| 2/29/1980 | 14.00\% | 9.85\% | 4.15\% |
| 3/5/1980 | 14.00\% | 9.90\% | 4.10\% |
| 3/7/1980 | 13.50\% | 9.94\% | 3.56\% |
| 3/14/1980 | 14.00\% | 10.03\% | 3.97\% |
| 3/27/1980 | 12.69\% | 10.19\% | 2.50\% |
| 4/1/1980 | 14.75\% | 10.25\% | 4.50\% |
| 4/29/1980 | 12.50\% | 10.50\% | 2.00\% |
| 5/7/1980 | 14.27\% | 10.55\% | 3.72\% |
| 5/8/1980 | 13.75\% | 10.55\% | 3.20\% |
| 5/19/1980 | 15.50\% | 10.61\% | 4.89\% |
| 5/27/1980 | 14.60\% | 10.64\% | 3.96\% |
| 5/29/1980 | 16.00\% | 10.66\% | 5.34\% |
| 6/10/1980 | 13.78\% | 10.70\% | 3.08\% |
| 6/25/1980 | 14.25\% | 10.73\% | 3.52\% |
| 7/9/1980 | 14.51\% | 10.77\% | 3.74\% |
| 7/17/1980 | 12.90\% | 10.78\% | 2.12\% |
| 7/18/1980 | 13.80\% | 10.79\% | 3.01\% |
| 7/22/1980 | 14.10\% | 10.79\% | 3.31\% |
| 7/23/1980 | 14.19\% | 10.79\% | 3.40\% |
| 8/1/1980 | 12.50\% | 10.80\% | 1.70\% |
| 8/11/1980 | 14.85\% | 10.81\% | 4.04\% |
| 8/21/1980 | 13.03\% | 10.84\% | 2.19\% |
| 8/28/1980 | 13.61\% | 10.87\% | 2.74\% |
| 8/28/1980 | 14.00\% | 10.87\% | 3.13\% |
| 9/4/1980 | 14.00\% | 10.89\% | 3.11\% |
| 9/24/1980 | 15.00\% | 10.98\% | 4.02\% |
| 10/9/1980 | 14.50\% | 11.05\% | 3.45\% |
| 10/9/1980 | 14.50\% | 11.05\% | 3.45\% |
| 10/24/1980 | 14.00\% | 11.09\% | 2.91\% |
| 10/27/1980 | 15.20\% | 11.10\% | 4.10\% |
| 10/27/1980 | 15.20\% | 11.10\% | 4.10\% |
| 10/28/1980 | 12.00\% | 11.10\% | 0.90\% |
| 10/28/1980 | 13.00\% | 11.10\% | 1.90\% |
| 10/31/1980 | 14.50\% | 11.12\% | 3.38\% |
| 11/4/1980 | 15.00\% | 11.13\% | 3.87\% |
| 11/6/1980 | 14.35\% | 11.13\% | 3.22\% |
| 11/10/1980 | 13.25\% | 11.14\% | 2.11\% |
| 11/17/1980 | 15.50\% | 11.15\% | 4.35\% |
| 11/19/1980 | 13.50\% | 11.15\% | 2.35\% |
| 12/5/1980 | 14.60\% | 11.14\% | 3.46\% |
| 12/8/1980 | 16.40\% | 11.14\% | 5.26\% |
| 12/12/1980 | 15.45\% | 11.15\% | 4.30\% |
| 12/17/1980 | 14.20\% | 11.16\% | 3.04\% |
| 12/17/1980 | 14.40\% | 11.16\% | 3.24\% |
| 12/18/1980 | 14.00\% | 11.17\% | 2.83\% |
| 12/22/1980 | 13.45\% | 11.16\% | 2.29\% |
| 12/26/1980 | 14.00\% | 11.15\% | 2.85\% |
| 12/30/1980 | 14.50\% | 11.15\% | 3.35\% |

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| Date of |  | 30-Year |  |
| :---: | :---: | :---: | :---: |
| Natural Gas | Return on | Treasury | Risk |
| Rate Case | Equity | Yield | Premium |
| 12/31/1980 | 14.56\% | 11.15\% | 3.41\% |
| 1/7/1981 | 14.30\% | 11.14\% | 3.16\% |
| 1/12/1981 | 14.95\% | 11.14\% | 3.81\% |
| 1/26/1981 | 15.25\% | 11.20\% | 4.05\% |
| 1/30/1981 | 13.25\% | 11.23\% | 2.02\% |
| 2/11/1981 | 14.50\% | 11.33\% | 3.17\% |
| 2/20/1981 | 14.50\% | 11.39\% | 3.11\% |
| 3/12/1981 | 15.65\% | 11.59\% | 4.06\% |
| 3/25/1981 | 15.30\% | 11.73\% | 3.57\% |
| 4/1/1981 | 15.30\% | 11.81\% | 3.49\% |
| 4/9/1981 | 15.00\% | 11.90\% | 3.10\% |
| 4/29/1981 | 13.50\% | 12.11\% | 1.39\% |
| 4/29/1981 | 14.25\% | 12.11\% | 2.14\% |
| 4/30/1981 | 13.60\% | 12.13\% | 1.47\% |
| 4/30/1981 | 15.00\% | 12.13\% | 2.87\% |
| 5/21/1981 | 14.00\% | 12.37\% | 1.63\% |
| 6/3/1981 | 14.67\% | 12.45\% | 2.22\% |
| 6/22/1981 | 16.00\% | 12.57\% | 3.43\% |
| 6/25/1981 | 14.75\% | 12.59\% | 2.16\% |
| 7/2/1981 | 14.00\% | 12.64\% | 1.36\% |
| 7/10/1981 | 16.00\% | 12.68\% | 3.32\% |
| 7/14/1981 | 16.90\% | 12.71\% | 4.19\% |
| 7/21/1981 | 15.78\% | 12.77\% | 3.01\% |
| 7/27/1981 | 13.77\% | 12.82\% | 0.95\% |
| 7/27/1981 | 15.50\% | 12.82\% | 2.68\% |
| 7/31/1981 | 13.50\% | 12.86\% | 0.64\% |
| 7/31/1981 | 14.20\% | 12.86\% | 1.34\% |
| 8/12/1981 | 13.72\% | 12.93\% | 0.79\% |
| 8/12/1981 | 13.72\% | 12.93\% | 0.79\% |
| 8/12/1981 | 14.41\% | 12.93\% | 1.48\% |
| 8/25/1981 | 15.45\% | 13.01\% | 2.44\% |
| 8/27/1981 | 14.43\% | 13.04\% | 1.39\% |
| 8/28/1981 | 15.00\% | 13.05\% | 1.95\% |
| 9/23/1981 | 14.34\% | 13.23\% | 1.11\% |
| 9/24/1981 | 16.25\% | 13.25\% | 3.00\% |
| 9/29/1981 | 14.50\% | 13.30\% | 1.20\% |
| 9/30/1981 | 15.94\% | 13.32\% | 2.62\% |
| 10/2/1981 | 14.80\% | 13.35\% | 1.45\% |
| 10/12/1981 | 16.25\% | 13.42\% | 2.83\% |
| 10/20/1981 | 15.25\% | 13.49\% | 1.76\% |
| 10/20/1981 | 16.50\% | 13.49\% | 3.01\% |
| 10/20/1981 | 17.00\% | 13.49\% | 3.51\% |
| 10/23/1981 | 15.50\% | 13.53\% | 1.97\% |
| 10/26/1981 | 13.50\% | 13.55\% | -0.05\% |
| 10/29/1981 | 16.50\% | 13.59\% | 2.91\% |
| 11/4/1981 | 15.33\% | 13.62\% | 1.71\% |
| 11/6/1981 | 15.17\% | 13.63\% | 1.54\% |
| 11/12/1981 | 15.00\% | 13.64\% | 1.36\% |
| 11/25/1981 | 15.25\% | 13.66\% | 1.59\% |
| 11/25/1981 | 16.10\% | 13.66\% | 2.44\% |
| 11/25/1981 | 16.10\% | 13.66\% | 2.44\% |
| 11/30/1981 | 16.75\% | 13.65\% | 3.10\% |
| 12/1/1981 | 15.70\% | 13.65\% | 2.05\% |
| 12/1/1981 | 16.00\% | 13.65\% | 2.35\% |
| 12/15/1981 | 15.81\% | 13.68\% | 2.13\% |
| 12/17/1981 | 14.75\% | 13.70\% | 1.05\% |
| 12/22/1981 | 15.70\% | 13.71\% | 1.99\% |


| Date of |  | 30-Year |  |
| :---: | :---: | :---: | :---: |
| Natural Gas | Return on | Treasury | Risk |
| Rate Case | Equity | Yield | Premium |
| 12/22/1981 | 16.00\% | 13.71\% | 2.29\% |
| 12/30/1981 | 16.00\% | 13.74\% | 2.26\% |
| 12/30/1981 | 16.25\% | 13.74\% | 2.51\% |
| 1/4/1982 | 15.50\% | 13.74\% | 1.76\% |
| 1/14/1982 | 11.95\% | 13.80\% | -1.85\% |
| 1/25/1982 | 16.25\% | 13.84\% | 2.41\% |
| 1/27/1982 | 16.84\% | 13.85\% | 2.99\% |
| 1/31/1982 | 14.00\% | 13.85\% | 0.15\% |
| 2/2/1982 | 16.24\% | 13.86\% | 2.38\% |
| 2/8/1982 | 15.50\% | 13.87\% | 1.63\% |
| 2/9/1982 | 14.95\% | 13.88\% | 1.07\% |
| 2/9/1982 | 15.75\% | 13.88\% | 1.87\% |
| 2/11/1982 | 16.00\% | 13.89\% | 2.11\% |
| 3/1/1982 | 15.96\% | 13.91\% | 2.05\% |
| 3/3/1982 | 15.00\% | 13.91\% | 1.09\% |
| 3/8/1982 | 17.10\% | 13.91\% | 3.19\% |
| 3/26/1982 | 16.00\% | 13.96\% | 2.04\% |
| 3/31/1982 | 16.25\% | 13.97\% | 2.28\% |
| 4/1/1982 | 16.50\% | 13.98\% | 2.52\% |
| 4/6/1982 | 15.00\% | 13.98\% | 1.02\% |
| 4/9/1982 | 16.50\% | 13.99\% | 2.51\% |
| 4/12/1982 | 15.10\% | 13.98\% | 1.12\% |
| 4/12/1982 | 16.70\% | 13.98\% | 2.72\% |
| 4/18/1982 | 14.70\% | 13.98\% | 0.72\% |
| 4/27/1982 | 15.00\% | 13.97\% | 1.03\% |
| 5/10/1982 | 14.57\% | 13.94\% | 0.63\% |
| 5/14/1982 | 15.80\% | 13.92\% | 1.88\% |
| 5/20/1982 | 15.82\% | 13.91\% | 1.91\% |
| 5/21/1982 | 15.50\% | 13.90\% | 1.60\% |
| 5/25/1982 | 16.25\% | 13.90\% | 2.35\% |
| 6/2/1982 | 14.50\% | 13.87\% | 0.63\% |
| 6/7/1982 | 16.00\% | 13.86\% | 2.14\% |
| 6/23/1982 | 15.50\% | 13.81\% | 1.69\% |
| 6/25/1982 | 16.50\% | 13.81\% | 2.69\% |
| 7/1/1982 | 15.55\% | 13.80\% | 1.75\% |
| 7/1/1982 | 16.00\% | 13.80\% | 2.20\% |
| 7/2/1982 | 15.10\% | 13.79\% | 1.31\% |
| 7/13/1982 | 16.80\% | 13.76\% | 3.04\% |
| 7/22/1982 | 14.50\% | 13.72\% | 0.78\% |
| 7/28/1982 | 16.10\% | 13.69\% | 2.41\% |
| 7/30/1982 | 14.82\% | 13.67\% | 1.15\% |
| 8/4/1982 | 15.58\% | 13.65\% | 1.93\% |
| 8/6/1982 | 16.50\% | 13.63\% | 2.87\% |
| 8/11/1982 | 17.11\% | 13.62\% | 3.49\% |
| 8/25/1982 | 16.00\% | 13.58\% | 2.42\% |
| 8/30/1982 | 16.25\% | 13.58\% | 2.67\% |
| 9/3/1982 | 15.50\% | 13.56\% | 1.94\% |
| 9/9/1982 | 16.04\% | 13.55\% | 2.49\% |
| 9/15/1982 | 16.04\% | 13.52\% | 2.52\% |
| 9/17/1982 | 15.25\% | 13.51\% | 1.74\% |
| 9/29/1982 | 14.50\% | 13.43\% | 1.07\% |
| 9/30/1982 | 14.74\% | 13.42\% | 1.32\% |
| 9/30/1982 | 15.50\% | 13.42\% | 2.08\% |
| 9/30/1982 | 16.50\% | 13.42\% | 3.08\% |
| 9/30/1982 | 16.70\% | 13.42\% | 3.28\% |
| 10/1/1982 | 16.50\% | 13.41\% | 3.09\% |
| 10/8/1982 | 15.00\% | 13.34\% | 1.66\% |


| Date of |  | 30-Year |  |
| :---: | :---: | :---: | :---: |
| Natural Gas | Return on | Treasury | Risk |
| Rate Case | Equity | Yield | Premium |
| 10/15/1982 | 15.90\% | 13.26\% | 2.64\% |
| 10/19/1982 | 15.90\% | 13.23\% | 2.67\% |
| 10/27/1982 | 17.00\% | 13.13\% | 3.87\% |
| 10/28/1982 | 14.75\% | 13.11\% | 1.64\% |
| 11/2/1982 | 16.25\% | 13.08\% | 3.17\% |
| 11/4/1982 | 15.75\% | 13.04\% | 2.71\% |
| 11/5/1982 | 14.73\% | 13.02\% | 1.71\% |
| 11/17/1982 | 16.00\% | 12.87\% | 3.13\% |
| 11/23/1982 | 15.50\% | 12.79\% | 2.71\% |
| 11/24/1982 | 14.50\% | 12.78\% | 1.72\% |
| 11/24/1982 | 16.02\% | 12.78\% | 3.24\% |
| 11/30/1982 | 12.98\% | 12.73\% | 0.25\% |
| 11/30/1982 | 15.50\% | 12.73\% | 2.77\% |
| 11/30/1982 | 15.50\% | 12.73\% | 2.77\% |
| 11/30/1982 | 15.65\% | 12.73\% | 2.92\% |
| 11/30/1982 | 16.00\% | 12.73\% | 3.27\% |
| 11/30/1982 | 16.10\% | 12.73\% | 3.37\% |
| 12/3/1982 | 15.33\% | 12.68\% | 2.65\% |
| 12/8/1982 | 15.75\% | 12.64\% | 3.11\% |
| 12/13/1982 | 16.00\% | 12.59\% | 3.41\% |
| 12/14/1982 | 16.40\% | 12.57\% | 3.83\% |
| 12/17/1982 | 16.25\% | 12.53\% | 3.72\% |
| 12/20/1982 | 15.00\% | 12.51\% | 2.49\% |
| 12/21/1982 | 15.70\% | 12.50\% | 3.20\% |
| 12/28/1982 | 15.25\% | 12.43\% | 2.82\% |
| 12/28/1982 | 15.25\% | 12.43\% | 2.82\% |
| 12/29/1982 | 16.25\% | 12.41\% | 3.84\% |
| 12/29/1982 | 16.25\% | 12.41\% | 3.84\% |
| 1/11/1983 | 15.90\% | 12.26\% | 3.64\% |
| 1/12/1983 | 15.50\% | 12.25\% | 3.25\% |
| 1/18/1983 | 15.00\% | 12.19\% | 2.81\% |
| 1/24/1983 | 15.50\% | 12.14\% | 3.36\% |
| 1/24/1983 | 16.00\% | 12.14\% | 3.86\% |
| 1/28/1983 | 14.90\% | 12.09\% | 2.81\% |
| 1/31/1983 | 15.00\% | 12.07\% | 2.93\% |
| 2/10/1983 | 15.00\% | 11.98\% | 3.02\% |
| 2/25/1983 | 15.70\% | 11.85\% | 3.85\% |
| 3/2/1983 | 15.25\% | 11.80\% | 3.45\% |
| 3/16/1983 | 16.00\% | 11.64\% | 4.36\% |
| 3/21/1983 | 14.96\% | 11.58\% | 3.38\% |
| 3/23/1983 | 15.40\% | 11.54\% | 3.86\% |
| 3/23/1983 | 16.10\% | 11.54\% | 4.56\% |
| 3/24/1983 | 15.00\% | 11.53\% | 3.47\% |
| 4/12/1983 | 13.25\% | 11.31\% | 1.94\% |
| 4/29/1983 | 15.05\% | 11.11\% | 3.94\% |
| 5/3/1983 | 15.40\% | 11.08\% | 4.32\% |
| 5/9/1983 | 15.50\% | 11.01\% | 4.49\% |
| 5/19/1983 | 14.85\% | 10.90\% | 3.95\% |
| 5/31/1983 | 14.00\% | 10.85\% | 3.15\% |
| 6/2/1983 | 14.50\% | 10.83\% | 3.67\% |
| 6/7/1983 | 14.50\% | 10.81\% | 3.69\% |
| 6/9/1983 | 14.85\% | 10.80\% | 4.05\% |
| 6/20/1983 | 14.15\% | 10.74\% | 3.41\% |
| 6/20/1983 | 16.50\% | 10.74\% | 5.76\% |
| 6/27/1983 | 14.50\% | 10.72\% | 3.78\% |
| 6/30/1983 | 14.80\% | 10.71\% | 4.09\% |
| 6/30/1983 | 15.90\% | 10.71\% | 5.19\% |

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| Date of Natural Gas Rate Case | Return on Equity | $\begin{gathered} 30-Y e a r \\ \text { Treasury } \\ \text { Yield } \end{gathered}$ | Risk Premium |
| :---: | :---: | :---: | :---: |
|  |  |  |  |
|  |  |  |  |
| 7/1/1983 | 14.80\% | 10.70\% | 4.10\% |
| 7/5/1983 | 15.00\% | 10.70\% | 4.30\% |
| 7/8/1983 | 15.50\% | 10.69\% | 4.81\% |
| 7/19/1983 | 15.00\% | 10.71\% | 4.29\% |
| 7/19/1983 | 15.10\% | 10.71\% | 4.39\% |
| 8/18/1983 | 15.30\% | 10.81\% | 4.49\% |
| 8/19/1983 | 15.79\% | 10.82\% | 4.97\% |
| 8/29/1983 | 16.00\% | 10.85\% | 5.15\% |
| 8/31/1983 | 14.75\% | 10.86\% | 3.89\% |
| 8/31/1983 | 15.25\% | 10.86\% | 4.39\% |
| 9/8/1983 | 14.75\% | 10.89\% | 3.86\% |
| 9/16/1983 | 15.51\% | 10.93\% | 4.58\% |
| 9/26/1983 | 14.50\% | 10.96\% | 3.54\% |
| 9/28/1983 | 14.25\% | 10.97\% | 3.28\% |
| 9/30/1983 | 16.15\% | 10.98\% | 5.17\% |
| 9/30/1983 | 16.25\% | 10.98\% | 5.27\% |
| 10/1/1983 | 16.25\% | 10.98\% | 5.27\% |
| 10/13/1983 | 15.52\% | 11.02\% | 4.50\% |
| 10/19/1983 | 15.20\% | 11.04\% | 4.16\% |
| 10/26/1983 | 14.75\% | 11.06\% | 3.69\% |
| 10/27/1983 | 14.88\% | 11.07\% | 3.81\% |
| 10/27/1983 | 15.33\% | 11.07\% | 4.26\% |
| 11/9/1983 | 14.82\% | 11.10\% | 3.72\% |
| 11/9/1983 | 16.51\% | 11.10\% | 5.41\% |
| 11/9/1983 | 16.51\% | 11.10\% | 5.41\% |
| 12/1/1983 | 14.50\% | 11.17\% | 3.33\% |
| 12/8/1983 | 15.90\% | 11.20\% | 4.70\% |
| 12/9/1983 | 15.30\% | 11.21\% | 4.09\% |
| 12/12/1983 | 14.50\% | 11.21\% | 3.29\% |
| 12/12/1983 | 15.50\% | 11.21\% | 4.29\% |
| 12/20/1983 | 15.40\% | 11.26\% | 4.14\% |
| 12/20/1983 | 16.00\% | 11.26\% | 4.74\% |
| 12/22/1983 | 15.75\% | 11.27\% | 4.48\% |
| 12/29/1983 | 15.00\% | 11.29\% | 3.71\% |
| 12/30/1983 | 15.00\% | 11.30\% | 3.70\% |
| 1/10/1984 | 15.90\% | 11.34\% | 4.56\% |
| 1/13/1984 | 15.50\% | 11.36\% | 4.14\% |
| 1/18/1984 | 15.53\% | 11.38\% | 4.15\% |
| 1/26/1984 | 15.90\% | 11.41\% | 4.49\% |
| 2/14/1984 | 14.25\% | 11.50\% | 2.75\% |
| 2/28/1984 | 14.50\% | 11.58\% | 2.92\% |
| 3/20/1984 | 16.00\% | 11.69\% | 4.31\% |
| 3/23/1984 | 15.50\% | 11.72\% | 3.78\% |
| 4/9/1984 | 15.20\% | 11.81\% | 3.39\% |
| 4/18/1984 | 16.20\% | 11.85\% | 4.35\% |
| 4/27/1984 | 15.85\% | 11.90\% | 3.95\% |
| 5/15/1984 | 13.35\% | 11.99\% | 1.36\% |
| 5/16/1984 | 15.00\% | 12.00\% | 3.00\% |
| 5/22/1984 | 14.40\% | 12.03\% | 2.37\% |
| 6/13/1984 | 15.50\% | 12.18\% | 3.32\% |
| 7/10/1984 | 16.00\% | 12.36\% | 3.64\% |
| 8/7/1984 | 16.69\% | 12.50\% | 4.19\% |
| 8/9/1984 | 15.33\% | 12.51\% | 2.82\% |
| 8/17/1984 | 14.82\% | 12.53\% | 2.29\% |
| 8/21/1984 | 14.64\% | 12.54\% | 2.10\% |
| 8/27/1984 | 14.52\% | 12.56\% | 1.96\% |
| 8/28/1984 | 14.75\% | 12.56\% | 2.19\% |


| Date of |  | 30-Year |  |
| :---: | :---: | :---: | :---: |
| Natural Gas | Return on | Treasury | Risk |
| Rate Case | Equity | Yield | Premium |
| 8/30/1984 | 15.60\% | 12.57\% | 3.03\% |
| 9/12/1984 | 15.60\% | 12.60\% | 3.00\% |
| 9/12/1984 | 15.90\% | 12.60\% | 3.30\% |
| 9/25/1984 | 16.25\% | 12.61\% | 3.64\% |
| 10/2/1984 | 14.80\% | 12.62\% | 2.18\% |
| 10/9/1984 | 14.75\% | 12.63\% | 2.12\% |
| 10/10/1984 | 15.50\% | 12.63\% | 2.87\% |
| 10/18/1984 | 15.00\% | 12.64\% | 2.36\% |
| 10/24/1984 | 15.50\% | 12.64\% | 2.86\% |
| 11/7/1984 | 15.00\% | 12.64\% | 2.36\% |
| 11/20/1984 | 15.92\% | 12.62\% | 3.30\% |
| 11/30/1984 | 15.50\% | 12.60\% | 2.90\% |
| 12/18/1984 | 15.00\% | 12.55\% | 2.45\% |
| 12/20/1984 | 15.00\% | 12.53\% | 2.47\% |
| 12/28/1984 | 15.75\% | 12.51\% | 3.24\% |
| 12/28/1984 | 16.25\% | 12.51\% | 3.74\% |
| 1/2/1985 | 16.00\% | 12.50\% | 3.50\% |
| 1/31/1985 | 14.75\% | 12.37\% | 2.38\% |
| 2/7/1985 | 14.85\% | 12.33\% | 2.52\% |
| 2/15/1985 | 15.00\% | 12.28\% | 2.72\% |
| 2/20/1985 | 14.50\% | 12.26\% | 2.24\% |
| 2/22/1985 | 14.86\% | 12.26\% | 2.60\% |
| 3/14/1985 | 15.50\% | 12.17\% | 3.33\% |
| 3/28/1985 | 14.80\% | 12.09\% | 2.71\% |
| 4/9/1985 | 15.50\% | 12.03\% | 3.47\% |
| 4/16/1985 | 15.70\% | 11.97\% | 3.73\% |
| 6/10/1985 | 15.75\% | 11.59\% | 4.16\% |
| 6/26/1985 | 14.82\% | 11.47\% | 3.35\% |
| 7/9/1985 | 15.00\% | 11.39\% | 3.61\% |
| 7/26/1985 | 14.50\% | 11.27\% | 3.23\% |
| 8/29/1985 | 14.50\% | 11.12\% | 3.38\% |
| 8/30/1985 | 14.38\% | 11.11\% | 3.27\% |
| 9/12/1985 | 15.25\% | 11.07\% | 4.18\% |
| 9/23/1985 | 15.30\% | 11.04\% | 4.26\% |
| 9/25/1985 | 14.50\% | 11.03\% | 3.47\% |
| 9/26/1985 | 13.80\% | 11.02\% | 2.78\% |
| 9/26/1985 | 14.50\% | 11.02\% | 3.48\% |
| 10/25/1985 | 15.25\% | 10.92\% | 4.33\% |
| 11/8/1985 | 12.94\% | 10.86\% | 2.08\% |
| 11/20/1985 | 14.90\% | 10.81\% | 4.09\% |
| 11/25/1985 | 13.30\% | 10.79\% | 2.51\% |
| 12/6/1985 | 12.00\% | 10.72\% | 1.28\% |
| 12/11/1985 | 14.90\% | 10.69\% | 4.21\% |
| 12/20/1985 | 14.88\% | 10.60\% | 4.28\% |
| 12/20/1985 | 15.00\% | 10.60\% | 4.40\% |
| 12/20/1985 | 15.00\% | 10.60\% | 4.40\% |
| 12/30/1985 | 15.75\% | 10.53\% | 5.22\% |
| 12/31/1985 | 14.00\% | 10.52\% | 3.48\% |
| 12/31/1985 | 14.50\% | 10.52\% | 3.98\% |
| 1/17/1986 | 14.50\% | 10.38\% | 4.12\% |
| 2/11/1986 | 12.50\% | 10.21\% | 2.29\% |
| 2/12/1986 | 15.20\% | 10.20\% | 5.00\% |
| 3/11/1986 | 14.00\% | 9.98\% | 4.02\% |
| 4/2/1986 | 12.90\% | 9.77\% | 3.13\% |
| 4/28/1986 | 13.01\% | 9.47\% | 3.54\% |
| 5/21/1986 | 13.25\% | 9.19\% | 4.06\% |
| 5/28/1986 | 14.00\% | 9.12\% | 4.88\% |


| Date of |  | 30-Year |  |
| :---: | :---: | :---: | :---: |
| Natural Gas | Return on | Treasury | Risk |
| Rate Case | Equity | Yield | Premium |
| 5/29/1986 | 13.90\% | 9.11\% | 4.79\% |
| 6/2/1986 | 13.00\% | 9.08\% | 3.92\% |
| 6/11/1986 | 14.00\% | 8.98\% | 5.02\% |
| 6/13/1986 | 13.55\% | 8.95\% | 4.60\% |
| 6/27/1986 | 11.88\% | 8.78\% | 3.10\% |
| 7/14/1986 | 12.60\% | 8.60\% | 4.00\% |
| 7/30/1986 | 13.30\% | 8.39\% | 4.91\% |
| 8/14/1986 | 13.50\% | 8.23\% | 5.27\% |
| 9/5/1986 | 13.30\% | 8.03\% | 5.27\% |
| 9/23/1986 | 12.75\% | 7.91\% | 4.84\% |
| 10/30/1986 | 13.00\% | 7.68\% | 5.32\% |
| 10/31/1986 | 13.75\% | 7.67\% | 6.08\% |
| 11/10/1986 | 14.00\% | 7.62\% | 6.38\% |
| 11/19/1986 | 13.75\% | 7.57\% | 6.18\% |
| 11/25/1986 | 13.15\% | 7.54\% | 5.61\% |
| 12/22/1986 | 13.80\% | 7.48\% | 6.32\% |
| 12/30/1986 | 13.90\% | 7.47\% | 6.43\% |
| 1/20/1987 | 12.75\% | 7.47\% | 5.28\% |
| 1/23/1987 | 13.55\% | 7.47\% | 6.08\% |
| 1/27/1987 | 12.16\% | 7.47\% | 4.69\% |
| 2/13/1987 | 12.60\% | 7.47\% | 5.13\% |
| 2/24/1987 | 12.00\% | 7.47\% | 4.53\% |
| 3/30/1987 | 12.20\% | 7.46\% | 4.74\% |
| 3/31/1987 | 13.00\% | 7.46\% | 5.54\% |
| 5/5/1987 | 12.85\% | 7.60\% | 5.25\% |
| 5/28/1987 | 13.50\% | 7.72\% | 5.78\% |
| 6/15/1987 | 13.20\% | 7.80\% | 5.40\% |
| 6/30/1987 | 12.60\% | 7.85\% | 4.75\% |
| 7/10/1987 | 12.90\% | 7.88\% | 5.02\% |
| 7/27/1987 | 13.50\% | 7.93\% | 5.57\% |
| 8/25/1987 | 11.40\% | 8.08\% | 3.32\% |
| 9/18/1987 | 13.00\% | 8.27\% | 4.73\% |
| 10/20/1987 | 12.60\% | 8.54\% | 4.06\% |
| 10/20/1987 | 12.98\% | 8.54\% | 4.44\% |
| 11/12/1987 | 12.75\% | 8.67\% | 4.08\% |
| 11/13/1987 | 12.75\% | 8.68\% | 4.07\% |
| 11/24/1987 | 12.50\% | 8.73\% | 3.77\% |
| 12/8/1987 | 12.50\% | 8.81\% | 3.69\% |
| 12/22/1987 | 12.00\% | 8.90\% | 3.10\% |
| 12/31/1987 | 12.85\% | 8.93\% | 3.92\% |
| 12/31/1987 | 13.25\% | 8.93\% | 4.32\% |
| 1/15/1988 | 13.15\% | 8.98\% | 4.17\% |
| 1/20/1988 | 12.75\% | 8.99\% | 3.76\% |
| 1/29/1988 | 13.20\% | 8.99\% | 4.21\% |
| 2/4/1988 | 12.60\% | 8.99\% | 3.61\% |
| 3/23/1988 | 13.00\% | 8.94\% | 4.06\% |
| 5/27/1988 | 13.18\% | 9.02\% | 4.16\% |
| 6/14/1988 | 13.50\% | 9.00\% | 4.50\% |
| 6/17/1988 | 11.72\% | 8.99\% | 2.73\% |
| 6/24/1988 | 11.50\% | 8.97\% | 2.53\% |
| 7/1/1988 | 12.75\% | 8.95\% | 3.80\% |
| 7/8/1988 | 12.00\% | 8.94\% | 3.06\% |
| 7/18/1988 | 12.00\% | 8.91\% | 3.09\% |
| 7/20/1988 | 13.40\% | 8.90\% | 4.50\% |
| 8/8/1988 | 12.74\% | 8.90\% | 3.84\% |
| 9/20/1988 | 12.90\% | 8.93\% | 3.97\% |
| 9/26/1988 | 12.40\% | 8.93\% | 3.47\% |


| Date of |  | 30-Year |  |
| :---: | :---: | :---: | :---: |
| Natural Gas | Return on | Treasury | Risk |
| Rate Case | Equity | Yield | Premium |
| 9/27/1988 | 13.65\% | 8.93\% | 4.72\% |
| 9/30/1988 | 13.25\% | 8.94\% | 4.31\% |
| 10/13/1988 | 13.10\% | 8.93\% | 4.17\% |
| 10/21/1988 | 12.80\% | 8.93\% | 3.87\% |
| 10/25/1988 | 13.25\% | 8.94\% | 4.31\% |
| 10/26/1988 | 13.50\% | 8.94\% | 4.56\% |
| 10/27/1988 | 12.95\% | 8.94\% | 4.01\% |
| 10/28/1988 | 13.00\% | 8.94\% | 4.06\% |
| 11/15/1988 | 12.00\% | 8.97\% | 3.03\% |
| 11/29/1988 | 12.75\% | 9.01\% | 3.74\% |
| 12/19/1988 | 13.00\% | 9.05\% | 3.95\% |
| 12/21/1988 | 12.90\% | 9.05\% | 3.85\% |
| 12/22/1988 | 13.50\% | 9.05\% | 4.45\% |
| 1/26/1989 | 12.60\% | 9.06\% | 3.54\% |
| 1/27/1989 | 13.00\% | 9.06\% | 3.94\% |
| 2/8/1989 | 13.37\% | 9.05\% | 4.32\% |
| 3/8/1989 | 13.00\% | 9.04\% | 3.96\% |
| 5/4/1989 | 13.00\% | 9.04\% | 3.96\% |
| 6/8/1989 | 13.50\% | 8.96\% | 4.54\% |
| 7/19/1989 | 11.80\% | 8.84\% | 2.96\% |
| 7/25/1989 | 12.80\% | 8.82\% | 3.98\% |
| 7/31/1989 | 13.00\% | 8.80\% | 4.20\% |
| 8/14/1989 | 12.50\% | 8.76\% | 3.74\% |
| 8/22/1989 | 12.80\% | 8.73\% | 4.07\% |
| 8/23/1989 | 12.90\% | 8.73\% | 4.17\% |
| 9/21/1989 | 12.10\% | 8.63\% | 3.47\% |
| 10/6/1989 | 13.00\% | 8.58\% | 4.42\% |
| 10/17/1989 | 12.41\% | 8.54\% | 3.87\% |
| 10/18/1989 | 13.25\% | 8.54\% | 4.71\% |
| 10/20/1989 | 12.90\% | 8.53\% | 4.37\% |
| 10/31/1989 | 13.60\% | 8.50\% | 5.10\% |
| 11/3/1989 | 12.93\% | 8.48\% | 4.45\% |
| 11/5/1989 | 13.20\% | 8.48\% | 4.72\% |
| 11/9/1989 | 12.60\% | 8.46\% | 4.14\% |
| 11/9/1989 | 13.00\% | 8.46\% | 4.54\% |
| 11/28/1989 | 12.75\% | 8.37\% | 4.38\% |
| 12/7/1989 | 13.25\% | 8.33\% | 4.92\% |
| 12/15/1989 | 13.00\% | 8.28\% | 4.72\% |
| 12/20/1989 | 12.90\% | 8.26\% | 4.64\% |
| 12/21/1989 | 12.80\% | 8.26\% | 4.54\% |
| 12/21/1989 | 12.90\% | 8.26\% | 4.64\% |
| 12/27/1989 | 12.50\% | 8.24\% | 4.26\% |
| 1/9/1990 | 13.00\% | 8.19\% | 4.81\% |
| 1/18/1990 | 12.50\% | 8.17\% | 4.33\% |
| 1/26/1990 | 12.10\% | 8.15\% | 3.95\% |
| 3/21/1990 | 12.80\% | 8.15\% | 4.65\% |
| 3/28/1990 | 13.00\% | 8.16\% | 4.84\% |
| 4/5/1990 | 12.20\% | 8.17\% | 4.03\% |
| 4/12/1990 | 13.25\% | 8.19\% | 5.06\% |
| 4/30/1990 | 12.45\% | 8.24\% | 4.21\% |
| 5/31/1990 | 12.40\% | 8.31\% | 4.09\% |
| 6/15/1990 | 13.20\% | 8.33\% | 4.87\% |
| 6/27/1990 | 12.90\% | 8.34\% | 4.56\% |
| 6/29/1990 | 13.25\% | 8.34\% | 4.91\% |
| 7/6/1990 | 12.10\% | 8.35\% | 3.75\% |
| 7/19/1990 | 11.70\% | 8.38\% | 3.32\% |
| 8/31/1990 | 12.50\% | 8.52\% | 3.98\% |


| Date of |  | $30-Y e a r$ |  |
| ---: | :---: | :---: | :---: |
| Natural Gas | Return on | Treasury <br> Rate Case | Rquity |
| Rield | Premium |  |  |
| $8 / 31 / 1990$ | $12.50 \%$ | $8.52 \%$ | $3.98 \%$ |
| $9 / 13 / 1990$ | $12.50 \%$ | $8.58 \%$ | $3.92 \%$ |
| $9 / 18 / 1990$ | $12.75 \%$ | $8.60 \%$ | $4.15 \%$ |
| $9 / 20 / 1990$ | $12.50 \%$ | $8.61 \%$ | $3.89 \%$ |
| $10 / 2 / 1990$ | $13.00 \%$ | $8.65 \%$ | $4.35 \%$ |
| $10 / 17 / 1990$ | $11.90 \%$ | $8.68 \%$ | $3.22 \%$ |
| $10 / 31 / 1990$ | $12.95 \%$ | $8.70 \%$ | $4.25 \%$ |
| $11 / 1 / 1990$ | $13.25 \%$ | $8.70 \%$ | $4.55 \%$ |
| $11 / 19 / 1990$ | $13.00 \%$ | $8.70 \%$ | $4.30 \%$ |
| $11 / 21 / 1990$ | $12.10 \%$ | $8.70 \%$ | $3.40 \%$ |
| $11 / 21 / 1990$ | $12.50 \%$ | $8.70 \%$ | $3.80 \%$ |
| $11 / 28 / 1990$ | $12.75 \%$ | $8.70 \%$ | $4.05 \%$ |
| $11 / 29 / 1990$ | $12.75 \%$ | $8.70 \%$ | $4.05 \%$ |
| $12 / 18 / 1990$ | $13.10 \%$ | $8.68 \%$ | $4.42 \%$ |
| $12 / 20 / 1990$ | $12.50 \%$ | $8.67 \%$ | $3.83 \%$ |
| $12 / 21 / 1990$ | $12.50 \%$ | $8.67 \%$ | $3.83 \%$ |
| $12 / 21 / 1990$ | $13.00 \%$ | $8.67 \%$ | $4.33 \%$ |
| $12 / 21 / 1990$ | $13.60 \%$ | $8.67 \%$ | $4.93 \%$ |
| $1 / 3 / 1991$ | $13.02 \%$ | $8.66 \%$ | $4.36 \%$ |
| $1 / 16 / 1991$ | $13.25 \%$ | $8.64 \%$ | $4.61 \%$ |
| $1 / 25 / 1991$ | $11.70 \%$ | $8.61 \%$ | $3.09 \%$ |
| $2 / 15 / 1991$ | $12.70 \%$ | $8.56 \%$ | $4.14 \%$ |
| $2 / 15 / 1991$ | $12.80 \%$ | $8.56 \%$ | $4.24 \%$ |
| $4 / 3 / 1991$ | $13.00 \%$ | $8.51 \%$ | $4.49 \%$ |
| $4 / 30 / 1991$ | $12.45 \%$ | $8.48 \%$ | $3.97 \%$ |
| $4 / 30 / 1991$ | $13.00 \%$ | $8.48 \%$ | $4.52 \%$ |
| $6 / 25 / 1991$ | $11.70 \%$ | $8.35 \%$ | $3.35 \%$ |
| $6 / 28 / 1991$ | $12.50 \%$ | $8.34 \%$ | $4.16 \%$ |
| $7 / 1 / 1991$ | $11.70 \%$ | $8.34 \%$ | $3.36 \%$ |
| $7 / 19 / 1991$ | $12.10 \%$ | $8.31 \%$ | $3.79 \%$ |
| $7 / 19 / 1991$ | $12.30 \%$ | $8.31 \%$ | $3.99 \%$ |
| $7 / 22 / 1991$ | $12.90 \%$ | $8.31 \%$ | $4.59 \%$ |
| $8 / 15 / 1991$ | $12.25 \%$ | $8.28 \%$ | $3.97 \%$ |
| $8 / 29 / 1991$ | $13.30 \%$ | $8.26 \%$ | $5.04 \%$ |
| $9 / 27 / 1991$ | $12.50 \%$ | $8.23 \%$ | $4.27 \%$ |
| $9 / 30 / 1991$ | $12.40 \%$ | $8.23 \%$ | $4.17 \%$ |
| $10 / 3 / 1991$ | $11.30 \%$ | $8.22 \%$ | $3.08 \%$ |
| $10 / 9 / 1991$ | $11.70 \%$ | $8.21 \%$ | $3.49 \%$ |
| $10 / 15 / 1991$ | $13.40 \%$ | $8.20 \%$ | $5.20 \%$ |
| $11 / 1 / 1991$ | $12.90 \%$ | $8.20 \%$ | $4.70 \%$ |
| $11 / 8 / 1991$ | $12.75 \%$ | $8.20 \%$ | $4.55 \%$ |
| $11 / 26 / 1991$ | $11.60 \%$ | $8.18 \%$ | $3.42 \%$ |
| $11 / 26 / 1991$ | $12.00 \%$ | $8.18 \%$ | $3.82 \%$ |
| $11 / 27 / 1991$ | $12.70 \%$ | $8.18 \%$ | $4.52 \%$ |
| $12 / 6 / 1991$ | $12.70 \%$ | $8.16 \%$ | $4.54 \%$ |
| $12 / 10 / 1991$ | $11.75 \%$ | $8.16 \%$ | $3.59 \%$ |
| $12 / 19 / 1991$ | $12.60 \%$ | $8.14 \%$ | $4.46 \%$ |
| $12 / 19 / 1991$ | $12.80 \%$ | $8.14 \%$ | $4.66 \%$ |
| $12 / 30 / 1991$ | $12.10 \%$ | $8.11 \%$ | $3.99 \%$ |
| $1 / 22 / 1992$ | $12.84 \%$ | $8.05 \%$ | $4.79 \%$ |
| $1 / 31 / 1992$ | $12.00 \%$ | $8.03 \%$ | $3.97 \%$ |
| $2 / 20 / 1992$ | $13.00 \%$ | $8.00 \%$ | $5.00 \%$ |
| $2 / 27 / 1992$ | $11.75 \%$ | $7.99 \%$ | $3.76 \%$ |
| $3 / 18 / 1992$ | $12.50 \%$ | $7.95 \%$ | $4.55 \%$ |
| $5 / 15 / 1992$ | $12.75 \%$ | $7.87 \%$ | $4.88 \%$ |
| $6 / 24 / 1992$ | $12.20 \%$ | $7.85 \%$ | $4.35 \%$ |
| $6 / 29 / 1992$ | $11.00 \%$ | $7.85 \%$ | $3.15 \%$ |
|  |  |  |  |

$\qquad$
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| Date of |  | 30-Year |  |
| :---: | :---: | :---: | :---: |
| Natural Gas | Return on | Treasury | Risk |
| Rate Case | Equity | Yield | Premium |
| 7/14/1992 | 12.00\% | 7.83\% | 4.17\% |
| 7/22/1992 | 11.20\% | 7.82\% | 3.38\% |
| 8/10/1992 | 12.10\% | 7.79\% | 4.31\% |
| 8/26/1992 | 12.43\% | 7.75\% | 4.68\% |
| 9/30/1992 | 11.60\% | 7.72\% | 3.88\% |
| 10/6/1992 | 12.25\% | 7.72\% | 4.53\% |
| 10/13/1992 | 12.75\% | 7.71\% | 5.04\% |
| 10/23/1992 | 11.65\% | 7.71\% | 3.94\% |
| 10/28/1992 | 12.25\% | 7.71\% | 4.54\% |
| 10/29/1992 | 12.75\% | 7.71\% | 5.04\% |
| 10/30/1992 | 11.40\% | 7.70\% | 3.70\% |
| 11/9/1992 | 10.60\% | 7.70\% | 2.90\% |
| 11/25/1992 | 11.00\% | 7.68\% | 3.32\% |
| 11/25/1992 | 12.00\% | 7.68\% | 4.32\% |
| 12/3/1992 | 11.85\% | 7.67\% | 4.18\% |
| 12/16/1992 | 11.90\% | 7.64\% | 4.26\% |
| 12/22/1992 | 12.30\% | 7.63\% | 4.67\% |
| 12/22/1992 | 12.40\% | 7.63\% | 4.77\% |
| 12/30/1992 | 12.00\% | 7.61\% | 4.39\% |
| 12/31/1992 | 12.00\% | 7.61\% | 4.39\% |
| 1/12/1993 | 12.00\% | 7.59\% | 4.41\% |
| 1/12/1993 | 12.00\% | 7.59\% | 4.41\% |
| 2/2/1993 | 11.40\% | 7.53\% | 3.87\% |
| 2/22/1993 | 11.60\% | 7.48\% | 4.12\% |
| 4/23/1993 | 11.75\% | 7.27\% | 4.48\% |
| 5/3/1993 | 11.50\% | 7.25\% | 4.25\% |
| 5/3/1993 | 11.75\% | 7.25\% | 4.50\% |
| 6/3/1993 | 12.00\% | 7.20\% | 4.80\% |
| 6/7/1993 | 11.50\% | 7.20\% | 4.30\% |
| 6/22/1993 | 11.75\% | 7.16\% | 4.59\% |
| 7/21/1993 | 11.78\% | 7.07\% | 4.71\% |
| 7/21/1993 | 11.90\% | 7.07\% | 4.83\% |
| 7/23/1993 | 11.50\% | 7.06\% | 4.44\% |
| 7/29/1993 | 11.50\% | 7.03\% | 4.47\% |
| 8/12/1993 | 10.75\% | 6.98\% | 3.77\% |
| 8/24/1993 | 11.50\% | 6.92\% | 4.58\% |
| 8/31/1993 | 11.90\% | 6.88\% | 5.02\% |
| 9/1/1993 | 11.25\% | 6.88\% | 4.37\% |
| 9/1/1993 | 11.47\% | 6.88\% | 4.59\% |
| 9/27/1993 | 10.50\% | 6.74\% | 3.76\% |
| 9/29/1993 | 11.00\% | 6.73\% | 4.27\% |
| 9/30/1993 | 11.60\% | 6.72\% | 4.88\% |
| 10/8/1993 | 11.50\% | 6.68\% | 4.82\% |
| 10/14/1993 | 11.20\% | 6.65\% | 4.55\% |
| 10/15/1993 | 11.75\% | 6.65\% | 5.10\% |
| 10/25/1993 | 11.55\% | 6.60\% | 4.95\% |
| 10/28/1993 | 11.50\% | 6.58\% | 4.92\% |
| 10/29/1993 | 10.10\% | 6.58\% | 3.52\% |
| 10/29/1993 | 10.20\% | 6.58\% | 3.62\% |
| 10/29/1993 | 11.25\% | 6.58\% | 4.67\% |
| 11/2/1993 | 10.80\% | 6.56\% | 4.24\% |
| 11/12/1993 | 11.80\% | 6.53\% | 5.27\% |
| 11/23/1993 | 12.50\% | 6.51\% | 5.99\% |
| 11/26/1993 | 11.00\% | 6.50\% | 4.50\% |
| 12/1/1993 | 11.45\% | 6.49\% | 4.96\% |
| 12/16/1993 | 10.60\% | 6.46\% | 4.14\% |
| 12/16/1993 | 11.20\% | 6.46\% | 4.74\% |


| Date of Natural Gas Rate Case | 30-Year |  |  |
| :---: | :---: | :---: | :---: |
|  | Return on | Treasury | Risk |
|  | Equity | Yield | Premium |
| 12/21/1993 | 11.30\% | 6.45\% | 4.85\% |
| 12/22/1993 | 11.00\% | 6.44\% | 4.56\% |
| 12/23/1993 | 10.10\% | 6.44\% | 3.66\% |
| 1/5/1994 | 11.50\% | 6.41\% | 5.09\% |
| 1/10/1994 | 11.00\% | 6.40\% | 4.60\% |
| 1/25/1994 | 12.00\% | 6.37\% | 5.63\% |
| 2/2/1994 | 10.40\% | 6.35\% | 4.05\% |
| 2/9/1994 | 10.70\% | 6.34\% | 4.36\% |
| 4/6/1994 | 11.24\% | 6.35\% | 4.89\% |
| 4/25/1994 | 11.00\% | 6.39\% | 4.61\% |
| 6/16/1994 | 10.50\% | 6.63\% | 3.87\% |
| 6/23/1994 | 10.60\% | 6.67\% | 3.93\% |
| 7/19/1994 | 10.70\% | 6.83\% | 3.87\% |
| 9/29/1994 | 10.90\% | 7.20\% | 3.70\% |
| 9/29/1994 | 11.00\% | 7.20\% | 3.80\% |
| 10/7/1994 | 11.87\% | 7.25\% | 4.62\% |
| 10/18/1994 | 11.50\% | 7.31\% | 4.19\% |
| 10/18/1994 | 11.50\% | 7.31\% | 4.19\% |
| 10/24/1994 | 11.00\% | 7.35\% | 3.65\% |
| 11/22/1994 | 12.12\% | 7.52\% | 4.60\% |
| 11/29/1994 | 11.30\% | 7.55\% | 3.75\% |
| 12/1/1994 | 11.00\% | 7.56\% | 3.44\% |
| 12/8/1994 | 11.50\% | 7.59\% | 3.91\% |
| 12/8/1994 | 11.70\% | 7.59\% | 4.11\% |
| 12/12/1994 | 11.82\% | 7.60\% | 4.22\% |
| 12/14/1994 | 11.50\% | 7.61\% | 3.89\% |
| 12/19/1994 | 11.50\% | 7.62\% | 3.88\% |
| 4/19/1995 | 11.00\% | 7.71\% | 3.29\% |
| 9/11/1995 | 11.30\% | 7.16\% | 4.14\% |
| 9/15/1995 | 10.40\% | 7.13\% | 3.27\% |
| 9/29/1995 | 11.50\% | 7.06\% | 4.44\% |
| 10/13/1995 | 10.76\% | 6.99\% | 3.77\% |
| 11/7/1995 | 12.50\% | 6.87\% | 5.63\% |
| 11/8/1995 | 11.10\% | 6.86\% | 4.24\% |
| 11/8/1995 | 11.30\% | 6.86\% | 4.44\% |
| 11/17/1995 | 10.90\% | 6.81\% | 4.09\% |
| 11/20/1995 | 11.40\% | 6.80\% | 4.60\% |
| 11/27/1995 | 13.60\% | 6.77\% | 6.83\% |
| 12/14/1995 | 11.30\% | 6.68\% | 4.62\% |
| 12/20/1995 | 11.60\% | 6.65\% | 4.95\% |
| 1/31/1996 | 11.30\% | 6.46\% | 4.84\% |
| 3/11/1996 | 11.60\% | 6.40\% | 5.20\% |
| 4/3/1996 | 11.13\% | 6.41\% | 4.72\% |
| 4/15/1996 | 10.50\% | 6.41\% | 4.09\% |
| 4/17/1996 | 10.77\% | 6.41\% | 4.36\% |
| 4/26/1996 | 10.60\% | 6.40\% | 4.20\% |
| 5/10/1996 | 11.00\% | 6.41\% | 4.59\% |
| 5/13/1996 | 11.25\% | 6.41\% | 4.84\% |
| 7/3/1996 | 11.25\% | 6.49\% | 4.76\% |
| 7/22/1996 | 11.25\% | 6.54\% | 4.71\% |
| 10/3/1996 | 10.00\% | 6.77\% | 3.23\% |
| 10/29/1996 | 11.30\% | 6.84\% | 4.46\% |
| 11/26/1996 | 11.30\% | 6.86\% | 4.44\% |
| 11/27/1996 | 11.30\% | 6.86\% | 4.44\% |
| 11/29/1996 | 11.00\% | 6.85\% | 4.15\% |
| 12/12/1996 | 11.96\% | 6.85\% | 5.11\% |
| 12/17/1996 | 11.50\% | 6.85\% | 4.65\% |

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| Date of |  | 30-Year |  |
| :---: | :---: | :---: | :---: |
| Natural Gas | Return on | Treasury | Risk |
| Rate Case | Equity | Yield | Premium |
| 1/22/1997 | 11.30\% | 6.83\% | 4.47\% |
| 1/27/1997 | 11.25\% | 6.83\% | 4.42\% |
| 1/31/1997 | 11.25\% | 6.83\% | 4.42\% |
| 2/13/1997 | 11.00\% | 6.82\% | 4.18\% |
| 2/13/1997 | 11.80\% | 6.82\% | 4.98\% |
| 2/20/1997 | 11.80\% | 6.81\% | 4.99\% |
| 3/27/1997 | 10.75\% | 6.79\% | 3.96\% |
| 4/29/1997 | 11.70\% | 6.80\% | 4.90\% |
| 7/17/1997 | 12.00\% | 6.77\% | 5.23\% |
| 10/29/1997 | 10.75\% | 6.70\% | 4.05\% |
| 10/31/1997 | 11.25\% | 6.70\% | 4.55\% |
| 12/24/1997 | 10.75\% | 6.53\% | 4.22\% |
| 4/28/1998 | 10.90\% | 6.11\% | 4.79\% |
| 4/30/1998 | 12.20\% | 6.10\% | 6.10\% |
| 6/30/1998 | 11.00\% | 5.94\% | 5.06\% |
| 8/26/1998 | 10.93\% | 5.82\% | 5.11\% |
| 9/3/1998 | 11.40\% | 5.80\% | 5.60\% |
| 9/15/1998 | 11.90\% | 5.77\% | 6.13\% |
| 10/7/1998 | 11.06\% | 5.70\% | 5.36\% |
| 10/30/1998 | 11.40\% | 5.63\% | 5.77\% |
| 12/10/1998 | 12.20\% | 5.52\% | 6.68\% |
| 12/17/1998 | 12.10\% | 5.49\% | 6.61\% |
| 2/19/1999 | 11.15\% | 5.32\% | 5.83\% |
| 3/1/1999 | 10.65\% | 5.31\% | 5.34\% |
| 3/1/1999 | 10.65\% | 5.31\% | 5.34\% |
| 6/8/1999 | 11.25\% | 5.35\% | 5.90\% |
| 11/12/1999 | 10.25\% | 5.92\% | 4.33\% |
| 12/14/1999 | 10.50\% | 5.99\% | 4.51\% |
| 1/28/2000 | 10.71\% | 6.16\% | 4.55\% |
| 2/17/2000 | 10.60\% | 6.20\% | 4.40\% |
| 5/25/2000 | 10.80\% | 6.19\% | 4.61\% |
| 6/19/2000 | 11.05\% | 6.18\% | 4.87\% |
| 6/22/2000 | 11.25\% | 6.18\% | 5.07\% |
| 7/17/2000 | 11.06\% | 6.15\% | 4.91\% |
| 7/20/2000 | 12.20\% | 6.14\% | 6.06\% |
| 8/11/2000 | 11.00\% | 6.11\% | 4.89\% |
| 9/27/2000 | 11.25\% | 6.01\% | 5.24\% |
| 9/29/2000 | 11.16\% | 6.00\% | 5.16\% |
| 10/5/2000 | 11.30\% | 5.98\% | 5.32\% |
| 11/28/2000 | 12.90\% | 5.87\% | 7.03\% |
| 11/30/2000 | 12.10\% | 5.87\% | 6.23\% |
| 2/5/2001 | 11.50\% | 5.76\% | 5.74\% |
| 3/15/2001 | 11.25\% | 5.67\% | 5.58\% |
| 5/8/2001 | 10.75\% | 5.61\% | 5.14\% |
| 10/24/2001 | 10.30\% | 5.54\% | 4.76\% |
| 10/24/2001 | 11.00\% | 5.54\% | 5.46\% |
| 1/9/2002 | 10.00\% | 5.50\% | 4.50\% |
| 1/30/2002 | 11.00\% | 5.47\% | 5.53\% |
| 1/31/2002 | 11.00\% | 5.47\% | 5.53\% |
| 4/17/2002 | 11.50\% | 5.44\% | 6.06\% |
| 4/29/2002 | 11.00\% | 5.45\% | 5.55\% |
| 6/11/2002 | 11.77\% | 5.48\% | 6.29\% |
| 6/20/2002 | 12.30\% | 5.47\% | 6.83\% |
| 8/28/2002 | 11.00\% | 5.49\% | 5.51\% |
| 9/11/2002 | 11.20\% | 5.45\% | 5.75\% |
| 9/12/2002 | 12.30\% | 5.45\% | 6.85\% |
| 10/28/2002 | 11.30\% | 5.35\% | 5.95\% |


| Date of |  | 30-Year |  |
| :---: | :---: | :---: | :---: |
| Natural Gas | Return on | Treasury | Risk |
| Rate Case | Equity | Yield | Premium |
| 10/30/2002 | 10.60\% | 5.34\% | 5.26\% |
| 11/1/2002 | 12.60\% | 5.34\% | 7.26\% |
| 11/7/2002 | 11.40\% | 5.33\% | 6.07\% |
| 11/8/2002 | 10.75\% | 5.33\% | 5.42\% |
| 11/20/2002 | 10.00\% | 5.30\% | 4.70\% |
| 11/20/2002 | 10.50\% | 5.30\% | 5.20\% |
| 12/4/2002 | 10.75\% | 5.27\% | 5.48\% |
| 12/30/2002 | 11.20\% | 5.19\% | 6.01\% |
| 1/6/2003 | 11.25\% | 5.17\% | 6.08\% |
| 2/28/2003 | 12.30\% | 5.01\% | 7.29\% |
| 3/7/2003 | 9.96\% | 4.99\% | 4.97\% |
| 3/12/2003 | 11.40\% | 4.97\% | 6.43\% |
| 3/20/2003 | 12.00\% | 4.95\% | 7.05\% |
| 4/3/2003 | 12.00\% | 4.93\% | 7.07\% |
| 5/2/2003 | 11.40\% | 4.88\% | 6.52\% |
| 5/15/2003 | 11.05\% | 4.87\% | 6.18\% |
| 6/26/2003 | 11.00\% | 4.80\% | 6.20\% |
| 7/1/2003 | 11.00\% | 4.80\% | 6.20\% |
| 7/29/2003 | 11.71\% | 4.78\% | 6.93\% |
| 8/22/2003 | 10.20\% | 4.82\% | 5.38\% |
| 9/17/2003 | 9.90\% | 4.84\% | 5.06\% |
| 9/25/2003 | 10.25\% | 4.85\% | 5.40\% |
| 10/17/2003 | 10.54\% | 4.87\% | 5.67\% |
| 10/22/2003 | 10.46\% | 4.87\% | 5.59\% |
| 10/22/2003 | 10.71\% | 4.87\% | 5.84\% |
| 10/30/2003 | 11.00\% | 4.88\% | 6.12\% |
| 10/31/2003 | 10.20\% | 4.88\% | 5.32\% |
| 10/31/2003 | 10.75\% | 4.88\% | 5.87\% |
| 11/10/2003 | 10.60\% | 4.89\% | 5.71\% |
| 12/9/2003 | 10.50\% | 4.93\% | 5.57\% |
| 12/18/2003 | 10.50\% | 4.94\% | 5.56\% |
| 12/19/2003 | 12.00\% | 4.94\% | 7.06\% |
| 12/19/2003 | 12.00\% | 4.94\% | 7.06\% |
| 1/13/2004 | 10.25\% | 4.95\% | 5.30\% |
| 1/13/2004 | 12.00\% | 4.95\% | 7.05\% |
| 2/9/2004 | 11.25\% | 4.98\% | 6.27\% |
| 3/16/2004 | 10.90\% | 5.05\% | 5.85\% |
| 3/16/2004 | 10.90\% | 5.05\% | 5.85\% |
| 5/25/2004 | 10.00\% | 5.06\% | 4.94\% |
| 6/2/2004 | 11.22\% | 5.07\% | 6.15\% |
| 6/30/2004 | 10.50\% | 5.10\% | 5.40\% |
| 7/8/2004 | 10.00\% | 5.10\% | 4.90\% |
| 7/22/2004 | 10.25\% | 5.10\% | 5.15\% |
| 8/26/2004 | 10.50\% | 5.10\% | 5.40\% |
| 8/26/2004 | 10.50\% | 5.10\% | 5.40\% |
| 9/9/2004 | 10.40\% | 5.10\% | 5.30\% |
| 9/21/2004 | 10.50\% | 5.09\% | 5.41\% |
| 9/27/2004 | 10.30\% | 5.09\% | 5.21\% |
| 9/27/2004 | 10.50\% | 5.09\% | 5.41\% |
| 10/20/2004 | 10.20\% | 5.08\% | 5.12\% |
| 11/30/2004 | 10.60\% | 5.08\% | 5.52\% |
| 12/8/2004 | 9.90\% | 5.09\% | 4.81\% |
| 12/21/2004 | 11.50\% | 5.09\% | 6.41\% |
| 12/22/2004 | 11.50\% | 5.09\% | 6.41\% |
| 12/28/2004 | 10.25\% | 5.09\% | 5.16\% |
| 2/18/2005 | 10.30\% | 4.95\% | 5.35\% |
| 3/29/2005 | 11.00\% | 4.86\% | 6.14\% |

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| Date of Natural Gas Rate Case | Return on Equity | 30-Year <br> Treasury Yield | Risk Premium |
| :---: | :---: | :---: | :---: |
|  |  |  |  |
|  |  |  |  |
| 4/13/2005 | 10.60\% | 4.84\% | 5.76\% |
| 4/28/2005 | 11.00\% | 4.80\% | 6.20\% |
| 5/17/2005 | 10.00\% | 4.77\% | 5.23\% |
| 6/8/2005 | 10.18\% | 4.71\% | 5.47\% |
| 6/10/2005 | 10.90\% | 4.71\% | 6.19\% |
| 7/6/2005 | 10.50\% | 4.65\% | 5.85\% |
| 7/19/2005 | 11.50\% | 4.63\% | 6.87\% |
| 8/11/2005 | 10.40\% | 4.60\% | 5.80\% |
| 9/19/2005 | 9.45\% | 4.53\% | 4.92\% |
| 9/30/2005 | 10.51\% | 4.52\% | 5.99\% |
| 10/4/2005 | 9.90\% | 4.52\% | 5.38\% |
| 10/4/2005 | 10.75\% | 4.52\% | 6.23\% |
| 10/14/2005 | 10.40\% | 4.52\% | 5.88\% |
| 10/31/2005 | 10.25\% | 4.53\% | 5.72\% |
| 11/2/2005 | 9.70\% | 4.53\% | 5.17\% |
| 11/30/2005 | 10.00\% | 4.54\% | 5.46\% |
| 12/9/2005 | 9.70\% | 4.53\% | 5.17\% |
| 12/12/2005 | 11.00\% | 4.53\% | 6.47\% |
| 12/20/2005 | 10.13\% | 4.53\% | 5.60\% |
| 12/21/2005 | 10.40\% | 4.53\% | 5.87\% |
| 12/21/2005 | 11.00\% | 4.53\% | 6.47\% |
| 12/22/2005 | 10.20\% | 4.53\% | 5.67\% |
| 12/22/2005 | 11.00\% | 4.53\% | 6.47\% |
| 12/28/2005 | 10.00\% | 4.52\% | 5.48\% |
| 1/5/2006 | 11.00\% | 4.52\% | 6.48\% |
| 1/25/2006 | 11.20\% | 4.52\% | 6.68\% |
| 1/25/2006 | 11.20\% | 4.52\% | 6.68\% |
| 2/3/2006 | 10.50\% | 4.52\% | 5.98\% |
| 2/15/2006 | 9.50\% | 4.53\% | 4.97\% |
| 4/26/2006 | 10.60\% | 4.65\% | 5.95\% |
| 7/24/2006 | 9.60\% | 4.86\% | 4.74\% |
| 7/24/2006 | 10.00\% | 4.86\% | 5.14\% |
| 9/20/2006 | 11.00\% | 4.93\% | 6.07\% |
| 9/26/2006 | 10.75\% | 4.93\% | 5.82\% |
| 10/20/2006 | 9.80\% | 4.96\% | 4.84\% |
| 11/2/2006 | 9.71\% | 4.96\% | 4.75\% |
| 11/9/2006 | 10.00\% | 4.97\% | 5.03\% |
| 11/21/2006 | 11.00\% | 4.98\% | 6.02\% |
| 12/5/2006 | 10.20\% | 4.97\% | 5.23\% |
| 1/5/2007 | 10.40\% | 4.95\% | 5.45\% |
| 1/9/2007 | 11.00\% | 4.94\% | 6.06\% |
| 1/11/2007 | 10.90\% | 4.94\% | 5.96\% |
| 1/19/2007 | 10.80\% | 4.93\% | 5.87\% |
| 1/26/2007 | 10.00\% | 4.92\% | 5.08\% |
| 2/8/2007 | 10.40\% | 4.91\% | 5.49\% |
| 3/14/2007 | 10.10\% | 4.86\% | 5.24\% |
| 3/20/2007 | 10.25\% | 4.85\% | 5.40\% |
| 3/21/2007 | 11.35\% | 4.84\% | 6.51\% |
| 3/22/2007 | 10.50\% | 4.84\% | 5.66\% |
| 3/29/2007 | 10.00\% | 4.83\% | 5.17\% |
| 6/13/2007 | 10.75\% | 4.81\% | 5.94\% |
| 6/29/2007 | 9.53\% | 4.84\% | 4.69\% |
| 6/29/2007 | 10.10\% | 4.84\% | 5.26\% |
| 7/3/2007 | 10.25\% | 4.85\% | 5.40\% |
| 7/13/2007 | 9.50\% | 4.86\% | 4.64\% |
| 7/24/2007 | 10.40\% | 4.87\% | 5.53\% |
| 8/1/2007 | 10.15\% | 4.88\% | 5.27\% |


| Date of |  | 30-Year |  |
| :---: | :---: | :---: | :---: |
| Natural Gas | Return on | Treasury | Risk |
| Rate Case | Equity | Yield | Premium |
| 8/29/2007 | 10.50\% | 4.91\% | 5.59\% |
| 9/10/2007 | 9.71\% | 4.91\% | 4.80\% |
| 9/19/2007 | 10.00\% | 4.91\% | 5.09\% |
| 9/25/2007 | 9.70\% | 4.91\% | 4.79\% |
| 10/8/2007 | 10.48\% | 4.92\% | 5.56\% |
| 10/19/2007 | 10.50\% | 4.91\% | 5.59\% |
| 10/25/2007 | 9.65\% | 4.91\% | 4.74\% |
| 11/15/2007 | 10.00\% | 4.89\% | 5.11\% |
| 11/20/2007 | 9.90\% | 4.89\% | 5.01\% |
| 11/27/2007 | 10.00\% | 4.88\% | 5.12\% |
| 11/29/2007 | 10.90\% | 4.88\% | 6.02\% |
| 12/14/2007 | 10.80\% | 4.87\% | 5.93\% |
| 12/18/2007 | 10.40\% | 4.86\% | 5.54\% |
| 12/19/2007 | 9.80\% | 4.86\% | 4.94\% |
| 12/19/2007 | 9.80\% | 4.86\% | 4.94\% |
| 12/19/2007 | 10.20\% | 4.86\% | 5.34\% |
| 12/21/2007 | 9.10\% | 4.86\% | 4.24\% |
| 1/8/2008 | 10.75\% | 4.83\% | 5.92\% |
| 1/17/2008 | 10.75\% | 4.81\% | 5.94\% |
| 1/17/2008 | 10.75\% | 4.81\% | 5.94\% |
| 2/5/2008 | 9.99\% | 4.78\% | 5.21\% |
| 2/5/2008 | 10.19\% | 4.78\% | 5.41\% |
| 2/13/2008 | 10.20\% | 4.76\% | 5.44\% |
| 3/31/2008 | 10.00\% | 4.63\% | 5.37\% |
| 5/28/2008 | 10.50\% | 4.53\% | 5.97\% |
| 6/24/2008 | 10.00\% | 4.52\% | 5.48\% |
| 6/27/2008 | 10.00\% | 4.52\% | 5.48\% |
| 7/31/2008 | 10.70\% | 4.50\% | 6.20\% |
| 7/31/2008 | 10.82\% | 4.50\% | 6.32\% |
| 8/27/2008 | 10.25\% | 4.50\% | 5.75\% |
| 9/2/2008 | 10.25\% | 4.50\% | 5.75\% |
| 9/19/2008 | 10.70\% | 4.48\% | 6.22\% |
| 9/24/2008 | 10.68\% | 4.48\% | 6.20\% |
| 9/24/2008 | 10.68\% | 4.48\% | 6.20\% |
| 9/24/2008 | 10.68\% | 4.48\% | 6.20\% |
| 9/30/2008 | 10.20\% | 4.48\% | 5.72\% |
| 10/3/2008 | 10.30\% | 4.47\% | 5.83\% |
| 10/8/2008 | 10.15\% | 4.47\% | 5.68\% |
| 10/20/2008 | 10.06\% | 4.47\% | 5.59\% |
| 10/24/2008 | 10.60\% | 4.46\% | 6.14\% |
| 10/24/2008 | 10.60\% | 4.46\% | 6.14\% |
| 11/21/2008 | 10.50\% | 4.42\% | 6.08\% |
| 11/21/2008 | 10.50\% | 4.42\% | 6.08\% |
| 11/21/2008 | 10.50\% | 4.42\% | 6.08\% |
| 11/24/2008 | 10.50\% | 4.42\% | 6.08\% |
| 12/3/2008 | 10.39\% | 4.37\% | 6.02\% |
| 12/24/2008 | 10.00\% | 4.26\% | 5.74\% |
| 12/26/2008 | 10.10\% | 4.24\% | 5.86\% |
| 12/29/2008 | 10.20\% | 4.23\% | 5.97\% |
| 1/13/2009 | 10.45\% | 4.14\% | 6.31\% |
| 2/2/2009 | 10.05\% | 4.04\% | 6.01\% |
| 3/9/2009 | 10.30\% | 3.90\% | 6.40\% |
| 3/25/2009 | 10.17\% | 3.84\% | 6.33\% |
| 4/2/2009 | 10.75\% | 3.81\% | 6.94\% |
| 5/5/2009 | 10.75\% | 3.71\% | 7.04\% |
| 5/15/2009 | 10.20\% | 3.70\% | 6.50\% |
| 5/29/2009 | 9.54\% | 3.70\% | 5.84\% |


| Date of |  | 30-Year |  |
| :---: | :---: | :---: | :---: |
| Natural Gas | Return on | Treasury | Risk |
| Rate Case | Equity | Yield | Premium |
| 6/3/2009 | 10.10\% | 3.71\% | 6.39\% |
| 6/22/2009 | 10.00\% | 3.73\% | 6.27\% |
| 6/29/2009 | 10.21\% | 3.74\% | 6.47\% |
| 6/30/2009 | 9.31\% | 3.74\% | 5.57\% |
| 7/17/2009 | 9.26\% | 3.75\% | 5.51\% |
| 7/17/2009 | 10.50\% | 3.75\% | 6.75\% |
| 10/16/2009 | 10.40\% | 4.09\% | 6.31\% |
| 10/26/2009 | 10.10\% | 4.11\% | 5.99\% |
| 10/28/2009 | 10.15\% | 4.11\% | 6.04\% |
| 10/28/2009 | 10.15\% | 4.11\% | 6.04\% |
| 10/30/2009 | 9.95\% | 4.12\% | 5.83\% |
| 11/20/2009 | 9.45\% | 4.18\% | 5.27\% |
| 12/14/2009 | 10.50\% | 4.24\% | 6.26\% |
| 12/16/2009 | 10.75\% | 4.25\% | 6.50\% |
| 12/17/2009 | 10.30\% | 4.25\% | 6.05\% |
| 12/18/2009 | 10.40\% | 4.26\% | 6.14\% |
| 12/18/2009 | 10.40\% | 4.26\% | 6.14\% |
| 12/18/2009 | 10.50\% | 4.26\% | 6.24\% |
| 12/22/2009 | 10.20\% | 4.27\% | 5.93\% |
| 12/22/2009 | 10.40\% | 4.27\% | 6.13\% |
| 12/28/2009 | 10.85\% | 4.29\% | 6.56\% |
| 12/29/2009 | 10.38\% | 4.29\% | 6.09\% |
| 1/11/2010 | 10.24\% | 4.34\% | 5.90\% |
| 1/21/2010 | 10.23\% | 4.37\% | 5.86\% |
| 1/21/2010 | 10.33\% | 4.37\% | 5.96\% |
| 1/26/2010 | 10.40\% | 4.37\% | 6.03\% |
| 2/10/2010 | 10.00\% | 4.39\% | 5.61\% |
| 2/23/2010 | 10.50\% | 4.40\% | 6.10\% |
| 3/9/2010 | 9.60\% | 4.40\% | 5.20\% |
| 3/24/2010 | 10.13\% | 4.42\% | 5.71\% |
| 3/31/2010 | 10.70\% | 4.43\% | 6.27\% |
| 4/1/2010 | 9.50\% | 4.43\% | 5.07\% |
| 4/2/2010 | 10.10\% | 4.44\% | 5.66\% |
| 4/8/2010 | 10.35\% | 4.44\% | 5.91\% |
| 4/29/2010 | 9.19\% | 4.46\% | 4.73\% |
| 4/29/2010 | 9.40\% | 4.46\% | 4.94\% |
| 4/29/2010 | 9.40\% | 4.46\% | 4.94\% |
| 5/17/2010 | 10.55\% | 4.46\% | 6.09\% |
| 5/24/2010 | 10.05\% | 4.46\% | 5.59\% |
| 6/3/2010 | 11.00\% | 4.46\% | 6.54\% |
| 6/16/2010 | 10.00\% | 4.45\% | 5.55\% |
| 6/18/2010 | 10.30\% | 4.45\% | 5.85\% |
| 8/9/2010 | 12.55\% | 4.41\% | 8.14\% |
| 8/17/2010 | 10.10\% | 4.40\% | 5.70\% |
| 9/16/2010 | 9.60\% | 4.31\% | 5.29\% |
| 9/16/2010 | 10.00\% | 4.31\% | 5.69\% |
| 9/16/2010 | 10.00\% | 4.31\% | 5.69\% |
| 9/16/2010 | 10.30\% | 4.31\% | 5.99\% |
| 10/21/2010 | 10.40\% | 4.20\% | 6.20\% |
| 11/2/2010 | 9.75\% | 4.18\% | 5.57\% |
| 11/2/2010 | 9.75\% | 4.18\% | 5.57\% |
| 11/3/2010 | 10.75\% | 4.17\% | 6.58\% |
| 11/19/2010 | 10.20\% | 4.15\% | 6.05\% |
| 12/1/2010 | 10.00\% | 4.13\% | 5.87\% |
| 12/6/2010 | 9.56\% | 4.12\% | 5.44\% |
| 12/6/2010 | 10.09\% | 4.12\% | 5.97\% |
| 12/9/2010 | 10.25\% | 4.12\% | 6.13\% |


| Date of |  | 30-Year |  |
| ---: | :---: | :---: | :---: |
| Natural Gas | Return on | Treasury | Risk <br> Rate Case |
| Equity | Yield | Premium |  |
| $12 / 14 / 2010$ | $10.33 \%$ | $4.12 \%$ | $6.21 \%$ |
| $12 / 17 / 2010$ | $10.10 \%$ | $4.11 \%$ | $5.99 \%$ |
| $12 / 20 / 2010$ | $10.10 \%$ | $4.11 \%$ | $5.99 \%$ |
| $12 / 23 / 2010$ | $9.92 \%$ | $4.11 \%$ | $5.81 \%$ |
| $1 / 6 / 2011$ | $10.35 \%$ | $4.09 \%$ | $6.26 \%$ |
| $1 / 12 / 2011$ | $10.30 \%$ | $4.09 \%$ | $6.21 \%$ |
| $1 / 13 / 2011$ | $10.30 \%$ | $4.09 \%$ | $6.21 \%$ |
| $3 / 10 / 2011$ | $10.10 \%$ | $4.16 \%$ | $5.94 \%$ |
| $3 / 31 / 2011$ | $9.45 \%$ | $4.20 \%$ | $5.25 \%$ |
| $4 / 18 / 2011$ | $10.05 \%$ | $4.23 \%$ | $5.82 \%$ |
| $5 / 26 / 2011$ | $10.50 \%$ | $4.31 \%$ | $6.19 \%$ |
| $6 / 21 / 2011$ | $10.00 \%$ | $4.36 \%$ | $5.64 \%$ |
| $6 / 29 / 2011$ | $8.83 \%$ | $4.37 \%$ | $4.46 \%$ |
| $8 / 1 / 2011$ | $9.20 \%$ | $4.41 \%$ | $4.79 \%$ |
| $9 / 1 / 2011$ | $10.10 \%$ | $4.33 \%$ | $5.77 \%$ |
| $11 / 14 / 2011$ | $9.60 \%$ | $3.93 \%$ | $5.67 \%$ |
| $12 / 13 / 2011$ | $9.50 \%$ | $3.76 \%$ | $5.74 \%$ |
| $12 / 20 / 2011$ | $10.00 \%$ | $3.72 \%$ | $6.28 \%$ |
| $12 / 22 / 2011$ | $10.40 \%$ | $3.70 \%$ | $6.70 \%$ |
| $1 / 10 / 2012$ | $9.06 \%$ | $3.60 \%$ | $5.46 \%$ |
| $1 / 10 / 2012$ | $9.45 \%$ | $3.60 \%$ | $5.85 \%$ |
| $1 / 10 / 2012$ | $9.45 \%$ | $3.60 \%$ | $5.85 \%$ |
| $1 / 23 / 2012$ | $10.20 \%$ | $3.53 \%$ | $6.67 \%$ |
| $1 / 31 / 2012$ | $10.00 \%$ | $3.49 \%$ | $6.51 \%$ |
| $4 / 24 / 2012$ | $9.50 \%$ | $3.16 \%$ | $6.34 \%$ |
| $4 / 24 / 2012$ | $9.75 \%$ | $3.16 \%$ | $6.59 \%$ |
| $5 / 7 / 2012$ | $9.80 \%$ | $3.13 \%$ | $6.67 \%$ |
| $5 / 22 / 2012$ | $9.60 \%$ | $3.10 \%$ | $6.50 \%$ |
| $5 / 24 / 2012$ | $9.70 \%$ | $3.09 \%$ | $6.61 \%$ |
| $6 / 7 / 2012$ | $10.30 \%$ | $3.06 \%$ | $7.24 \%$ |
| $6 / 15 / 2012$ | $10.40 \%$ | $3.05 \%$ | $7.35 \%$ |
| $6 / 18 / 2012$ | $9.60 \%$ | $3.05 \%$ | $6.55 \%$ |
| $7 / 2 / 2012$ | $9.75 \%$ | $3.04 \%$ | $6.71 \%$ |
| $10 / 24 / 2012$ | $10.30 \%$ | $2.92 \%$ | $7.38 \%$ |
| $10 / 26 / 2012$ | $9.50 \%$ | $2.92 \%$ | $6.58 \%$ |
| $10 / 31 / 2012$ | $9.30 \%$ | $2.92 \%$ | $6.38 \%$ |
| $10 / 31 / 2012$ | $9.90 \%$ | $2.92 \%$ | $6.98 \%$ |
| $10 / 31 / 2012$ | $10.00 \%$ | $2.92 \%$ | $7.08 \%$ |
| $11 / 1 / 2012$ | $9.45 \%$ | $2.92 \%$ | $6.53 \%$ |
| $11 / 8 / 2012$ | $10.10 \%$ | $2.91 \%$ | $7.19 \%$ |
| $11 / 9 / 2012$ | $10.30 \%$ | $2.91 \%$ | $7.39 \%$ |
| $11 / 26 / 2012$ | $10.00 \%$ | $2.89 \%$ | $7.11 \%$ |
| $11 / 28 / 2012$ | $10.40 \%$ | $2.88 \%$ | $7.52 \%$ |
| $11 / 28 / 2012$ | $10.50 \%$ | $2.88 \%$ | $7.62 \%$ |
| $12 / 4 / 2012$ | $10.00 \%$ | $2.87 \%$ | $7.13 \%$ |
| $12 / 4 / 2012$ | $10.50 \%$ | $2.87 \%$ | $7.63 \%$ |
| $12 / 20 / 2012$ | $9.50 \%$ | $2.84 \%$ | $6.66 \%$ |
| $12 / 20 / 2012$ | $10.10 \%$ | $2.84 \%$ | $7.26 \%$ |
| $12 / 20 / 2012$ | $10.25 \%$ | $2.84 \%$ | $7.41 \%$ |
| $12 / 20 / 2012$ | $10.30 \%$ | $2.84 \%$ | $7.46 \%$ |
| $12 / 20 / 2012$ | $10.40 \%$ | $2.84 \%$ | $7.56 \%$ |
| $12 / 26 / 2012$ | $10.50 \%$ | $2.84 \%$ | $7.66 \%$ |
| $2 / 22 / 2013$ | $9.80 \%$ | $2.83 \%$ | $6.97 \%$ |
| $3 / 14 / 2013$ | $9.60 \%$ | $2.86 \%$ | $6.74 \%$ |
| $3 / 27 / 2013$ | $9.30 \%$ | $2.89 \%$ | $6.41 \%$ |
| $4 / 23 / 2013$ | $9.80 \%$ | $2.91 \%$ | $6.89 \%$ |
|  | $2.95 \%$ | $6.85 \%$ |  |


| Date of Natural Gas Rate Case | Return on Equity | 30-Year <br> Treasury Yield | Risk Premium |
| :---: | :---: | :---: | :---: |
| 5/10/2013 | 9.25\% | 2.96\% | 6.29\% |
| 6/13/2013 | 9.40\% | 3.01\% | 6.39\% |
| 6/18/2013 | 9.28\% | 3.02\% | 6.26\% |
| 6/18/2013 | 9.28\% | 3.02\% | 6.26\% |
| 6/25/2013 | 9.80\% | 3.04\% | 6.76\% |
| 9/23/2013 | 9.60\% | 3.32\% | 6.28\% |
| 11/6/2013 | 10.20\% | 3.42\% | 6.78\% |
| 11/13/2013 | 9.84\% | 3.44\% | 6.40\% |
| 11/14/2013 | 10.25\% | 3.44\% | 6.81\% |
| 11/22/2013 | 9.50\% | 3.47\% | 6.03\% |
| 12/5/2013 | 10.20\% | 3.50\% | 6.70\% |
| 12/13/2013 | 9.60\% | 3.52\% | 6.08\% |
| 12/16/2013 | 9.73\% | 3.52\% | 6.21\% |
| 12/17/2013 | 10.00\% | 3.53\% | 6.47\% |
| 12/18/2013 | 9.08\% | 3.53\% | 5.55\% |
| 12/23/2013 | 9.72\% | 3.54\% | 6.18\% |
| 12/30/2013 | 10.00\% | 3.57\% | 6.43\% |
| 1/21/2014 | 9.65\% | 3.65\% | 6.00\% |
| 1/22/2014 | 9.18\% | 3.66\% | 5.52\% |
| 2/20/2014 | 9.30\% | 3.71\% | 5.59\% |
| 2/21/2014 | 9.85\% | 3.71\% | 6.14\% |
| 2/28/2014 | 9.55\% | 3.72\% | 5.83\% |
| 3/16/2014 | 9.72\% | 3.73\% | 5.99\% |
| 4/21/2014 | 9.50\% | 3.73\% | 5.77\% |
| 4/22/2014 | 9.80\% | 3.73\% | 6.07\% |
| 5/8/2014 | 9.10\% | 3.71\% | 5.39\% |
| 5/8/2014 | 9.59\% | 3.71\% | 5.88\% |
| 6/6/2014 | 10.40\% | 3.66\% | 6.74\% |
| 6/12/2014 | 10.10\% | 3.66\% | 6.44\% |
| 6/12/2014 | 10.10\% | 3.66\% | 6.44\% |
| 6/12/2014 | 10.10\% | 3.66\% | 6.44\% |
| 7/7/2014 | 9.30\% | 3.63\% | 5.67\% |
| 7/25/2014 | 9.30\% | 3.60\% | 5.70\% |
| 7/31/2014 | 9.90\% | 3.59\% | 6.31\% |
| 9/4/2014 | 9.10\% | 3.51\% | 5.59\% |
| 9/24/2014 | 9.35\% | 3.46\% | 5.89\% |
| 9/30/2014 | 9.75\% | 3.45\% | 6.30\% |
| 10/29/2014 | 10.80\% | 3.37\% | 7.43\% |
| 11/6/2014 | 10.20\% | 3.35\% | 6.85\% |
| 11/14/2014 | 10.20\% | 3.33\% | 6.87\% |
| 11/14/2014 | 10.30\% | 3.33\% | 6.97\% |
| 11/26/2014 | 10.20\% | 3.31\% | 6.89\% |
| 12/3/2014 | 10.00\% | 3.29\% | 6.71\% |
| 1/13/2015 | 10.30\% | 3.16\% | 7.14\% |
| 1/21/2015 | 9.05\% | 3.13\% | 5.92\% |
| 1/21/2015 | 9.05\% | 3.13\% | 5.92\% |
| 4/9/2015 | 9.50\% | 2.88\% | 6.62\% |
| 5/11/2015 | 9.80\% | 2.82\% | 6.98\% |
| 6/17/2015 | 9.00\% | 2.79\% | 6.21\% |
| 8/21/2015 | 9.75\% | 2.78\% | 6.97\% |
| 10/7/2015 | 9.55\% | 2.82\% | 6.73\% |
| 10/13/2015 | 9.75\% | 2.83\% | 6.92\% |
| 10/15/2015 | 9.00\% | 2.83\% | 6.17\% |
| 10/30/2015 | 9.80\% | 2.86\% | 6.94\% |
| 11/19/2015 | 10.00\% | 2.89\% | 7.11\% |
| 12/3/2015 | 10.00\% | 2.91\% | 7.09\% |
| 12/9/2015 | 9.60\% | 2.92\% | 6.68\% |


| Date of <br> Natural Gas <br> Rate Case | Return on <br> Equity | 30 -Year <br> Treasury <br> Yield | Risk <br> Premium |
| :---: | :---: | :---: | :---: |
| $12 / 11 / 2015$ | $9.90 \%$ | $2.92 \%$ | $6.98 \%$ |
| $12 / 18 / 2015$ | $9.50 \%$ | $2.93 \%$ | $6.57 \%$ |
| $1 / 6 / 2016$ | $9.50 \%$ | $2.96 \%$ | $6.54 \%$ |
| $1 / 6 / 2016$ | $9.50 \%$ | $2.96 \%$ | $6.54 \%$ |
| $1 / 28 / 2016$ | $9.40 \%$ | $2.97 \%$ | $6.43 \%$ |
| $2 / 10 / 2016$ | $9.60 \%$ | $2.95 \%$ | $6.65 \%$ |
|  |  |  |  |
|  |  | Average: | $4.52 \%$ |
|  |  | Count: | 1.031 |

Flotation Cost Adjustment

| Company | Date |  | Shares Issued |  | $\begin{gathered} \text { Agent } \\ \text { Commissions } \end{gathered}$ |  | Gross Equity Issue Before Costs |  | Net Proceeds | Flotation Cost Percentage |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Southwest Gas Corporation | Shelf |  | 645,225 |  | \$355,228 |  | \$35,522,812 |  | \$35,167,584 | 1.000\% |  |  |  |
| Mean |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Constant Growth Discounted Cash Flow Model Adjusted for Fotation Costs - 30 Day Average Stock Price$\begin{array}{llll}\text { [1] }\end{array}$ [2] [3][3] |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  | Average |  | Expected D | dend Yield | Zacks | First Call | Value Line | Value Line | Average |  | Flotation |
| Company | Ticker | Annualized Dividend |  | Dividend Yield | Current | Adjusted for Flot. Costs | Earnings Growth | Earnings Growth | Eamings Growth | Retention Growth | Earnings Growth | DCF k(e) | Adjusted DCF k(e) |
| Atmos Energy Corporation | ATO | \$1.68 | S65.65 | 2.56\% | 2.65\% | 2.68\% | 6.60\% | 6.40\% | 7.00\% | 8.21\% | 7.05\% | 9.70\% | 9.73\% |
| Laclede Group, Inc. | LG | \$1.96 | \$61.14 | 3.21\% | 3.30\% | 3.34\% | 4.80\% | 4.78\% | 10.00\% | 4.90\% | 6.12\% | 9.42\% | 9.46\% |
| New Jersey Resources Corporation | NJR | \$0.96 | \$34 36 | 2.79\% | 2.87\% | 2.90\% | 6.50\% | 6.50\% | 4.00\% | 5.81\% | 5.70\% | 8.58\% | 8.61\% |
| Northwest Natural Gas Company | NWN | \$1.87 | \$51.25 | 3.65\% | 3.73\% | 3.77\% | 4.00\% | 4.00\% | 700\% | 3.73\% | 4.68\% | 8.42\% | 8.46\% |
| South Jersey Industries, Inc. | SJI | \$1.06 | \$24.21 | 4.36\% | 4.50\% | 4.55\% | NA | 6.00\% | 7.50\% | 6.56\% | 6.69\% | 11.19\% | $11.24 \%$ |
| WGL Hoidings, inc. | WGL | \$1.95 | \$64.08 | 3.04\% | 3.14\% | 3.17\% | 7.30\% | 8.00\% | 5.50\% | 5.11\% | 6.48\% | 9.62\% | 9.65\% |
| PROXY GROUP MEAN |  |  |  |  |  |  |  |  |  |  |  | 9.49\% | 9.52\% |
| Notes: | otation co | by dividing each | comp | ected | eld by | tion cost) | flotation cos | stment is |  | CF Result Ad Result Unad | sted For Flot sted For Flo | ation Costs: ation Costs | $\begin{aligned} & 9.52 \% \\ & 9.499 \end{aligned}$ |

The proxy group DCF result is adjusted for fiotation costs by dividing each company's expected dividend yield by ( 1 - flotation cost). The flotation cost adjustment is derived as the difference between the unadjusted DCF result and the DCF result adjusted for flotation costs.
[1] Source: Bloomberg Professional [1] Source: Bloomberg Professional
[2] Source: Bloomberg Professional
[3] Equals [1]/[2]
[4] Equals $[3] \times(1+0.5 \times[10])$
(5) Equals $[4] /(1-0 \%)$
[7] Source: Yahool Finance
[8] Source: Value Line
[9] Source: RBH-1, Value Line
[10] Equals Average([6]. [7]. [8], [9])
$[11]$ Equals 44$]+[10]$
11) Equals $44+[10]$
12) Equals $[5]+[10]$
[13] Equals average [12]-average [11]
Review of Rate Mechanisms

| Company | Ticker | Decoupling- Conservation/ Efficiency | Decoupling Weather | Decoupling Economic/ Other | Striaght-Fixed Variable | Infrastructure Cost Recovery |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Atmos Energy | ATO | $\checkmark$ | $\checkmark$ |  |  | $\checkmark$ |
| Atmos Energy (Colorado) |  |  |  |  |  | $\checkmark$ |
| Atmos Energy (Kansas) |  |  | $\checkmark$ |  |  | $\checkmark$ |
| Atmos Energy (Kentucky) |  | $\checkmark$ | $\checkmark$ |  |  | $\checkmark$ |
| Atmos Energy (Louisiana) |  |  | $\checkmark$ |  |  | $\checkmark$ |
| Atmos Energy (Mississippi) |  |  | $\checkmark$ |  |  | $\checkmark$ |
| Atmos Energy (Tennessee) |  |  | $\checkmark$ |  |  |  |
| Atmos Energy (Texas) |  |  | $\checkmark$ |  |  | $\checkmark$ |
| Atmos Energy (Virginia) |  |  | $\checkmark$ |  |  | $\checkmark$ |
| Laclede Group | LG | $\checkmark$ | $\checkmark$ | $\checkmark$ |  | $\checkmark$ |
| Laclede Gas Company (Missouri) |  |  | $\checkmark$ | $\checkmark$ | $\checkmark$ | $\checkmark$ |
| Missouri Gas Energy (Missouri) |  |  |  |  |  | $\checkmark$ |
| Alagasco (Alabama) |  |  | $\checkmark$ | $\checkmark$ |  | $\checkmark$ |
| New Jersey Resources | NJR | $\checkmark$ | $\checkmark$ | $\checkmark$ |  | $\checkmark$ |
| New Jersey Natural Gas |  | $\checkmark$ | $\checkmark$ | $\checkmark$ |  | $\checkmark$ |
| Northwest Natural Gas | NWN | $\checkmark$ | $\checkmark$ |  |  | $\checkmark$ |
| Northwest Natural Gas (Oregon) |  | $\checkmark$ | $\checkmark$ |  |  | $\checkmark$ |
| Northwest Natural Gas (Washington) |  |  |  |  |  |  |
| South Jersey Industries | SJI | $\checkmark$ | $\checkmark$ | $\checkmark$ |  | $\checkmark$ |
| South Jersey Gas |  | $\checkmark$ | $\checkmark$ | $\checkmark$ |  | $\checkmark$ |
| WGL Holings, Inc | WGL | $\checkmark$ | $\checkmark$ | $\checkmark$ |  | $\checkmark$ |
| Washington Gas Light Company (Maryland) |  | $\checkmark$ |  | $\checkmark$ |  | $\checkmark$ |
| Washington Gas Light Company (Virginia) |  | $\checkmark$ | $\checkmark$ | $\checkmark$ |  | $\checkmark$ |
| Washington Gas Light Company (Washington, D.C.) |  |  |  |  |  | $\checkmark$ |

Sources: American Gas Association: Innovative Rates, Non-Volumetric Rates, and Tracking Mechanisms: Current List as of November 2015. SEC Form 10-K.

Review of Decoupling Mechanisms

| Company | Ticker | Disclosed in SEC Form 10-K Filing |
| :---: | :---: | :---: |
| Atmos Energy | ATO |  |
|  |  | Atmos Energy has WNA mechanisms in seven states that serve to minimize the effects of weather on approximately 97 percent of our natural gas distribution gross margin. ( pg 7 ) All subsidiaries have some form of infrastructure rider in place (pg. 8) |
|  |  | Atmos Energy has weather-normalized rates for over 95 percent of our residential and commercial meters in our regulated distribution business, which substantially mitigates the adverse effects of warmer-than-normal weather for meters in those service areas. However, there is no assurance that we will continue to receive such regulatory protection from adverse weather in our rates in the future. The loss of such weather-normalized rates could have an adverse effect on our operations and financial results (pg 15). |
| Laclede Group | LG |  |
|  |  | The Utilities' earnings are primarily generated by the sale of heating energy. The Missouri Utilities have weather mitigation rates designs and the Alabama Utility has a Temperature Adjustment Rider (TAR), eash of which is approved by the respective state regulatory body, which provide better assuarnce of the recovery of fixed costs and margins during winter months despite variations in sales volumes due to the impacts of weather and other factors that affect customer usage. (pg 20) |
|  |  | Furthermore, continuation of the weather mitigation rate design at Laclede Gas, the rate design where distribution costs are recovered predominatly through fixed monthly charges at MGE, or the Rate Stabilization and Equalization (RSE) at Alagasco are subject to regulatory discretion. (pg 20) Missouri Utilities have an Infrastructure System Replacement Surcharge for recovery of investments in between rate cases. (pg. 39) |
| New Jersey Resources | NJR |  |
|  |  | Conservation Incentive Program (CIP) - The CIP stabilizes New Jersey Natural Gas Company's (NJNG's) utility gross margin regardless of variations in weather. In addition, the CIP decouples the link between utility gross margin and customer usage, allowing NJNG to promote energy conservation measures. The NJ BPU approved the continuation of the CIP program with no expiration date; however, the program will be subject to review in a future tariff rate filing in 2017. (pg 8) NJR has a capital infrastructure plan named NJ RISE for storm hardening and mitigation projects (pg. 36) |
| Northwest Natural Gas | NWN |  |
|  |  | Decoupling is intended to break the link between utility earnings and the quantity of gas consumed by customers, removing any financial incentive by the utility to discourage customers' efforts to conserve energy. The Oregon decoupling mechanism was reauthorized in the 2012 Oregon general rate case with the baseline determined in our 2012 general rate case being used in base rates. This mechanism employs a use-per-customer decoupling calculation, which adjusts margin revenues to account for the difference between actual and expected customer volumes. (pg 29-30) |
|  |  | In Oregon, we have an approved weather normalization mechanism, which is applied to residential and commercial customer bills. This mechanism is designed to help stabilize the collection of fixed costs by adjusting residential and commercial customer billings based on temperature variances from average weather, with rate decreases when the weather is colder than average and rate increases when the weather is warmer than average. The mechanism is applied to bills from December through May of each heating season. The mechanism adjusts the margin component of customers' rates to reflect average weather, which uses the 25 -year average temperature for each day of the billing period. Daily average temperatures and 25-year average temperatures are based on a set point temperature of 59 degrees Fahrenheit for residential customers and 58 degrees Fahrenheit for commercial customers. This weather normalization mechanism was reauthorized in the 2012 Oregon general rate case without an expiration date. (pg 30) In Oregon, NWN has a System Integrity Program (SIP), which provides cost recovery of pipeline system integrity programs. (pg. 3) |
| South Jersey Industries | SJI |  |
|  |  | Conservation Incentive Program (CIP) - The primary purpose of the CIP is to promote conservation efforts, without negatively impacting financial stability, and to base SJG's profit margin on the number of customers rather than the amount of natural gas distributed to customers. In October 2006, the BPU approved SJG's CIP as a three-year pilot program. In January 2010, the BPU approved an extension of this program through September 2013, with an automatic one year extension through September 2014 if a request for an extension was filed by March 2013. A petition was filed in March 2013 to extend the CIP program and in May 2014 the BPU approved the continuation of the CIP. Each CIP year begins October 1 and ends September 30 of the subsequent year. On a monthly basis during the CIP year, SJG records adjustments to earnings based on weather and customer usage factors, as incurred. Subsequent to each year, SJG makes filings with the BPU to review and approve amounts recorded under the CIP. BPU approved cash inflows or outflows generally will not begin until the next CIP year. (pg 71) SJI's infrastructure replacement program is known as SHARP (Storm Hardening and Reliability Program). (p. 19) |
| WGL Holdings, Inc. WGL |  |  |
|  |  | For each jurisdiction in which Washington Gas operates, changes in customer usage profiles are reflected in rate case proceedings and rates are adjusted accordingly. Changes in customer usage by existing customers that occur subsequent to rate case proceedings in Maryland generally will not change revenues because the RNA mechanism stabilizes the level of delivery charge revenues received from customers. In Virginia, decoupling rate mechanisms for residential, small commercial and industrial and group metered apartment customers permit Washington Gas to adjust revenues for nonweather related changes in customer usage. The WNA and the CRA are billing mechanisms that together eliminate the effects of both weather and other factors such as conservation. (pp 8-9). Infrastructure replacement programs in DC, MD, and VA are known as ACRP, STRIDE, and SAVE respectively (p.50). |

Source: 2014, 2015 SEC Form 10-K

## CALCULATION OF THE FAIR VALUE RATE BASE

| Rate Base Estimate | Amount |  | Weighting | Weighted Amount |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Original Cost Rate Base (OCRB) | \$ | 1,336,049,260 | 50\% | \$ | 668,024,630 |
| RCND Rate Base |  | 2,288,780,072 | 50\% | \$ | 1,144,390,036 |
| Fair Value Rate Base (FVRB) |  |  |  | \$ | 1,812,414,665 |
| Appreciation above OCRB |  |  |  | \$ | 476,365,405 |
| FV/OCRB Multiple |  | 1.36 |  |  |  |

## CALCULATION OF THE FAIR VALUE RATE OF RETURN

| Capital | Amount |  | Percent | Cost Rate | Weighted Cost Rate |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Authorized Capital Structure Original Cost Rate Base |  |  |  |  |  |
| Long-Term Debt | \$ | 645,445,398 | 48.31\% | 5.21\% [5] | 2.52\% |
| Common Equity |  | 690,603,862 | 51.69\% | 10.25\% [6] | 5.30\% |
| Capital Financing OCRB | \$ | 1,336,049,260 | 100.00\% |  | 7.82\% |
| Authorized Capital Structure Fair Value Rate Base |  |  |  |  |  |
| Long-Term Debt | \$ | 645,445,398 | 35.61\% | 5.21\% | 1.86\% |
| Common Equity |  | 690,603,862 | 38.10\% | 10.25\% | 3.91\% |
| Appreciation above OCRB not recognized on utility's books | \$ | 476,365,405 | 26.28\% | 0.93\% [7] | 0.24\% |
|  |  | 1,812,414,665 | 100.00\% |  | 6.01\% |

Notes:
[1] Direct Testimony of Randi Cunningham
[2] Direct Testimony of Randi Cunningham
[3] Equals [1] + [2]
[4] Equals [3] - OCRB
[5] Schedule D-1
[6] Recommended ROE on OCRB
[7] 50 percent of long-term inflation rate derived on page 2 of this Exhibit
[8] FVRB Return equals OCRB Return - Inflation Rate

LONG-TERM INFLATION RATE ESTIMATE

| Description | Value |
| :---: | :---: |
| (a) | (b) |
| Long-Term Nominal Treasury Rate [1] | $400 \%$ |
| Real-Risx Free Rate of Return [2] | 2.10\% |
| Long-term Expected Inflation Rate [3] | 1.86\% |

Sources:
[1] Average of the near term and long term projected Nommat 30-Year Treasury rate Blue Chip Fina cial Forecast, Vol 34 December, 1. 2015, p. 34 and Vo! 35. February 1. 2015. p. 2.
[2] Average of the EIA Annual Energy Outlook Rate of Change in CPI from 2015-2040 and
Blue Chip Financial Forecast. Vol 34. December, 1. 2015. p. 14 and Vol 35. February 1. 2015. p. 2.
[3] Real Risk Free Rate $=($ ( $1+$ Nominal Treasury Rate $\langle\langle$ Inflation +1$\}-1$

## EXHIBIT NO. A-13

## DIRECT TESTIMONY - CHRISTY M. BERGER

# IN THE MATTER OF SOUTHWEST GAS CORPORATION DOCKET NO. G-01551A-16-0107 

PREPARED DIRECT TESTIMONY<br>OF CHRISTY M. BERGER

ON BEHALF OF SOUTHWEST GAS CORPORATION

May 2, 2016

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of
Prepared Direct Testimony of CHRISTY M. BERGER
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Exhibit No. ..... (CMB-1)

BEFORE THE ARIZONA CORPORATION COMMISSION

## I. INTRODUCTION

Q. 1 Please state your name and business address.
A. 1 My name is Christy M. Berger. My business address is 5241 Spring Mountain Road, Las Vegas, Nevada 89150.
Q. 2 By whom and in what capacity are you employed?
A. 2 I am employed by Southwest Gas Corporation (Southwest Gas or the Company) in the Rates and Regulatory Analysis Department. My title is Manager.
Q. 3

Please summarize your educational background and relevant business experience.
A. 3 My educational background and relevant business experience are summarized in Appendix A to this testimony.
Q. 4 Have you previously testified before any regulatory commission?
A. 4 Yes. I have previously testified before the Arizona Corporation Commission (Commission) and the Public Utilities Commission of Nevada. What is the purpose of your prepared direct testimony in this proceeding? I sponsor the Company's rate design proposals and the supporting H Schedules. Consistent with the settlement agreement in Decision No. 72723, an inclining block rate design is also presented. Additionally, I support tariff changes that encompass a variety of updates including: 1) a modification to Rule No. 6, Service and Main Extensions; 2) the addition of a Compression Services

Schedule; 3) modifying the definition of winter months to be inclusive of the fourmonth period of December through March and corresponding modification of the definition of summer months to be inclusive of the eight-month period of April through November; and 4) housekeeping changes that correct minor inconsistencies and conform the tariff to Southwest Gas' current business practices.
Q. 6

Please summarize your prepared direct testimony.
My prepared direct testimony consists of the following key issues:

- The Company's proposed rate design, including the Energy Efficiency Enabling Provision (EEP);
- A presentation of an inclining block rate design in compliance with Decision No. 72723;
- The proposed addition of a new methodology to Rule No. 6 when considering service and main extensions for multi-family projects;
- A proposal for a Compression Tariff (Rate Schedule G-50) to address compression services provided by utility ownership and operation of facilities on customer premises; and
- Minor tariff changes that correct inconsistencies and update the tariff to reflect current business practices.


## II. RATE DESIGN

Q. 7 What considerations guided Southwest Gas' proposed rate design?
A. 7 The Company focused on the following key objectives in developing the rate design proposal presented in this application: 1) the fair and equitable recovery of costs; 2) rates that work well in concert with the EEP; 3) customer acceptance
and understandability; and 4) the effect of the rate design on the promotion of the Company's energy efficiency and conservation efforts.

Please explain how the concepts of fairness and equality affected Southwest Gas' rate design decisions.
A. 8

Nearly $100 \%$ of Southwest Gas' cost of providing service is fixed and does not increase or decrease with changes in customer consumption. These fixed costs are classified as customer- and demand-related. Customer costs are incurred as a result of connecting a customer to the distribution system, and are relatively equal for all residential customers. Demand costs are determined by how much gas customers need during the peak demands on the distribution system. When customer- and demand-related fixed costs are recovered through variable charges, Southwest Gas will not recover the full cost of providing service from its low-use customers, while recovering more than it cost to provide service from its high-use customers. If this shift of cost responsibility amongst similarly situated customers becomes too great, the fairness and equality of the rate design come into question. A true cost-based rate design would recover the entire customer and demand costs in monthly fixed charges. However, Southwest Gas' proposed rate design balances cost of service rate principles with the recognition of past Commission policy and decisions requiring that a certain portion of the fixed cost of service be collected in the variable charge.
Q. 9 Is the Company proposing an increase to monthly basic service charges as part of its rate design proposal?
A. 9 No. Southwest Gas is not proposing to increase the basic service charge associated with any rate schedule as part of its proposed rate design.
Q. 10 How does Southwest Gas' proposed rate design accomplish the objective of working in tandem with the EEP?

Cost-based rates recognize the difference between fixed and variable costs associated with providing service and assign the costs to fixed and variable rate components accordingly. Under a cost-based rate design, fixed rates recover the fixed costs, and variable rates recover the variable costs. However, for various reasons, gas distribution rate design may deviate from cost-based factors, with some portion of the fixed cost of service being recovered through volumetric rates. The greater this deviation from cost-based rates, the greater the potential that actual cost recovery will vary from the authorized cost-ofservice.

As previously stated, Southwest Gas is not proposing full cost-based fixed charges in this proceeding. The basic service charges are unchanged and the entire revenue deficiency will be recovered in the variable charge, which will facilitate providing customers an incentive to be more energy efficient. Although Southwest Gas' proposed rates do not recover all fixed costs in fixed monthly charges, a portion of fixed costs are recovered in fixed charges, and mitigate deferrals associated with the EEP.

How does Southwest Gas' proposed rate design achieve the objective of customer acceptance and understandability?

Southwest Gas is proposing to retain the existing monthly basic service charges and existing rate structures of its current rate design, and simply adjust the commodity rates to recover the proposed revenue deficiency. The Company's Arizona customers have had many years of experience with the current rate design, as it has been in place since the Company's 2007 general rate case. In

Southwest Gas' last general rate case (Docket No. G-01551A-10-0458), the EEP was added and customers have gained a level of experience, understandability, and acceptance in the intervening years since that component became part of the rate structure in January 2012.

Southwest Gas' customers are also accustomed to periodic adjustments between rate cases. For example, the gas cost rate is adjusted monthly, the gas cost surcharge is adjusted as necessary, and various other surcharges are adjusted annually.
Q. 12

12
Is the Company proposing any other changes that will have an impact on rate design?

Yes. Southwest Gas is proposing to modify the definition of "winter season" to be inclusive of the four-month period of December through March, replacing the current definition of winter as the six-month period November through April. This modification also includes the corresponding definition of "summer season" to be inclusive of the eight-month period of April through November, which supplants the current summer definition of May through October. The relatively mild Arizona climate directly influences the consumption patterns of customers and the weather in the months of November and April is more characteristic of weather in the summer months of May through October. Additional information regarding this proposal can be found in the prepared direct testimonies of Company witnesses Carla Ayala and Edward Gieseking.
Q. 13

Which schedules illustrate the impact of the Company's rate design proposals on its customers?
A. 13

Statement H reflects the impact of Southwest Gas' proposed changes in revenue by rate schedule, bill comparisons at present and proposed rates by customer
class at various consumption levels, and the inputs used to develop Southwest Gas' proposed rates.

## III. INCLINING BLOCK RATES

Q. 1

Does the Company's application include an inclining block rate design? Yes. In compliance with Decision No. 72723, Southwest Gas has included an inclining block rate design with its application. However, the Company believes the rate design described in Section II of my testimony is the more reasonable of the two approaches.
Q. 15 What is an inclining block rate design and why is it typically used?
A. 15 An inclining block rate design has two or more tiers or "blocks" where the rate per therm increases in each block, consistent with increased usage. Inclining block rate structures are typically used to encourage more conservation-minded customer behavior. However, the increase in the second block rate requires a decrease in the first block rate over current rate levels. Given Southwest Gas' customer usage characteristics, more than half of all usage falls within the first block. This type of change in the rate structure would likely have a negligible conservation effect, but would add a level of complication that does not currently exist.

In addition, as a commodity, natural gas tends to have a fairly inelastic demand especially as it relates to residential customer use, which was detailed in the testimony of Company witness James L. Cattanach (Docket No. G-01551A-04-0876). With the primary purpose of inclining block rate design to encourage conservation through changes in price, the relative insensitivity to changes in price are unlikely to yield the conservation effect that one would expect when compared with a commodity exhibiting a more elastic demand.
Q. 16 Which rate schedules are included in the Company's inclining block rate design presentation?

Southwest Gas has included Single-Family Residential, Multi-Family Residential and Single-Family Low Income Residential and Multi-Family Low Income Residential rate schedules in its presentation. Please summarize the elements of the inclining block rate design. The inclining block rate design includes an increase in the monthly basic service charge and variable charge for the second block as compared to the currently effective rates.

Why is an increase in the monthly basic service charge necessary under the inclining block rate design?

Inclining block rate structures shift more cost recovery into higher levels of consumption making recovery of fixed costs more uncertain. In order to mitigate some of this uncertainty and maintain equity and fairness in rate design by alleviating potential increases in intra-class subsidies, more of the fixed costs that would otherwise be recovered through a flat volumetric rate are being recovered through the basic service charge.

Has the Company prepared schedules to illustrate the impact of an inclining block rate design on customers?
A. 19 Yes. Exhibit No.__(CMB-1) reflects the impact of Southwest Gas' proposed changes in revenue by rate schedule, bill comparisons at present and proposed rates by customer class at various consumption levels, and the inputs used to develop the inclining block rate design.

## IV. SERVICE AND MAIN EXTENSIONS

Q. 20 Please provide a summary of the revisions the Company proposes to Rule No. 6, Service and Main Extensions.

The Company proposes a change with respect to potential new-construction multi-family projects, which allows utility contributions to the customer/developer's beyond the meter gas facilities in cases where the design cost, as calculated using the incremental contribution method (ICM) prescribed in Rule No. 6, provides a rate of return on investment in excess of the overall rate of return authorized by the Commission in the Company's most recent general rate case.
Q. 21 What is the purpose of a utility contribution to the customer/developer?
A. 21 Any available contribution calculated under this method would be for the purpose of offsetting costs incurred for the installation of gas piping in the customer/developer premise, also known as "first costs".

Are "first costs" a significant barrier for developers of multi-family projects?
A. 22 Yes. The upfront costs associated with installing natural gas into a multi-family building can be considerable, ranging from several thousand to millions of dollars. These costs are attributable to the extensive additional piping and venting required throughout a multi-family building. Even if natural gas service can be brought to the building at no cost to the developer of a project, these additional costs within the building itself often economically preclude the installation of natural gas by the developer. These high upfront costs are the primary impediment for multi-family developers that may wish to provide natural gas to building occupants. For example, in 2015, only $12 \%$ of the multi-family
units constructed in the Phoenix and Tucson metropolitan areas used natural gas on an individual unit level.

How does this proposal complement the existing requirements of Rule No. 6? This proposal provides consideration to new-construction multi-family projects that are deemed economic as calculated using the ICM under the existing Rule No. 6 provisions. While this proposal adds new language to work in conjunction with the existing language, it does not alter the overall objective of assuring that new load does not place a burden on existing customers.

When a project provides a rate of return in excess of that required, as calculated using the ICM, the dollar amount attributable to the excess rate of return may be provided as a utility contribution. Any contribution provided by the utility will not exceed the actual cost, nor will it cause the costs as calculated using the ICM to result in less than the authorized rate of return. Please refer to the Company's proposed revised tariff, filed concurrently herewith in Volume I of Southwest Gas' application, for additional detail.

## V. COMPRESSION TARIFF

Q. 25 Please provide a summary of Southwest Gas' proposed Compression Tariff (Rate Schedule G-50).
A. 25

The Company has identified opportunities to provide high pressure compression service through facilities owned and operated by the Company, located on a customer's premises. Because each potential project would be unique, the proposed tariff describes the specific components of the rate structure which will be designed to recover the depreciation, return on capital investment, income
taxes, property taxes, and operating expenses associated with the high pressure equipment.

In addition to specifying applicable rates, the proposed Compression Tariff identifies both customer and Utility responsibilities, as well as definitions specific to the proposed Rate Schedule G-50. Does the Company currently own and operate facilities located on the customer premise?

Yes, it is normal practice to locate Company owned and operated facilities on the customer premise in order to provide utility service. A typical customer installation includes Company owned and operated service lines, pressure regulation equipment and meters, all located on the customer premise. Additionally, some of the Company's larger customers have Company owned and operated gas sampling and communications equipment.

What type of customer needs high pressure compression facilities?
A. 27 Typical customers are enterprises with large vehicle fleets that could use natural gas as a transportation fuel, and natural gas fueling stations. The Compression Tariff is not intended for residential applications. Please refer to the Company's proposed revised tariff, filed concurrently herewith in Volume I of Southwest Gas' application, for additional detail.

## VI. MINOR AND CONFORMING TARIFF CHANGES

Q. 28 Is Southwest Gas proposing any other tariff changes in addition to those you previously discussed?

Yes. Southwest Gas proposes the following minor and conforming changes to its tariff:

- The discontinuance of the Field Collection Fee as currently set forth in the Other Service Charges. For the safety of employees, no cash payments are accepted in the field; only checks are accepted. However, over the last several years, the Company has added numerous alternate and more convenient methods for customers to pay their bills; including the ability to pay with a check over the phone without being assessed a service fee. This provides customers who are needing to pay their bill with a check, but who have not previously submitted their payment through other means, the same option to pay their bill in order to avoid the termination of service, without incurring additional fees. It also provides customers the convenience to pay their bill after business hours and on weekends.
- A variety of housekeeping changes to clarify Southwest Gas' tariff and conform to current business practices. In addition, these proposed changes correct minor inconsistencies in references found throughout the tariff. Please refer to the Company's proposed revised tariff, filed concurrently herewith in Volume I of Southwest Gas' application, for additional detail.
Q. 29
A. 29

Yes.

## SUMMARY OF QUALIFICATIONS CHRISTY M. BERGER

I received a Bachelor of Science degree in Accounting from the University of Nevada, Las Vegas in 1994, and later that year, I began my employment with Southwest Gas and have held a variety of positions of increasing responsibility.

From 1994 to 1997, I was a Corporate Accountant, and subsequently an Analyst, in the Company's Gas and Regulatory Accounting department, where my responsibilities included accounting and billing with respect to Southwest Gas' largest transportation customers, in addition to calculating and developing accounting entries for gas costs related to the Company's various rate jurisdictions.

In February 1998, I began a 15-month training program in Southwest Gas' Pricing and State Regulatory Affairs departments. As part of this program, I had a rotational assignment spending six months in the Pricing and Tariffs department, six months in the Revenue Requirements department, and three months in the State Regulatory Affairs department. At the conclusion of this training program, I was permanently assigned to the Pricing and Tariffs department in May 1999, where I held the positions of Specialist and Senior Specialist. My responsibilities included the development of Class Cost of Service Studies, as well as other rate case related duties, in addition to various pricing and tariff analyses.

In March 2007, I was promoted to Supervisor of the Company's Gas Scheduling department. My responsibilities included all gas scheduling activities for both the Company's sales customers, as well as confirmation of scheduled volumes for Southwest Gas' transportation customers on seven pipelines serving the Company's three-state jurisdiction.

In July 2009, I was promoted to Manager of State Regulatory Affairs, where I was responsible for all regulatory activity related to the three state regulatory commissions under which the Company operates.

Appendix A
Page 2 of 2

In October 2014, I moved to my current position as Manager of Rates and Regulatory Analysis. I report to the Director of Regulation and Energy Efficiency. My primary responsibilities include all aspects of regulatory analysis related to Southwest Gas' various rate jurisdictions, including the calculation and implementation of customer rates, revenue requirement analyses, and tariff administration.
SOUTHWEST GAS CORPORATION
ARIZONA GENERAL RATE CASE

SOUTHWEST GAS CORPORATION
ARIZONA GENERAL RATE CASE



| Line <br> No. | Description | Monthly Consumption (Therms) | Monthly Bill |  | Increase/(Decrease) |  | $\begin{aligned} & \text { Line } \\ & \text { No. } \\ & \hline \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | At CurrentlyEffectiveRates | At Inclining Block <br> Rates |  |  |  |
|  |  |  |  |  | Dollars | Percent |  |
|  | (a) | (b) | (c) | (d) | (e) | (f) |  |
|  | Summer Season Bills |  |  |  |  |  |  |
| 1 | 75 Percent Average Use | 7 | \$ 18.06 | \$ 17.26 | \$ (0.80) | -4.43\% | 1 |
| 2 | Average Summer Use [1] | 9 | 20.45 | 19.51 | (0.94) | -4.60\% | 2 |
| 3 | 125 Percent Average Use | 11 | 22.84 | 22.01 | (0.83) | -3.63\% | 3 |
|  | Winter Season Bills |  |  |  |  |  |  |
| 4 | 75 Percent Average Use | 16 | \$ 28.82 | \$ 26.28 | \$ (2.54) | -8.81\% | 4 |
| 5 | Average Winter Use [1] | 21 | 34.79 | 31.78 | (3.01) | -8.65\% | 5 |
| 6 | 125 Percent Average Use | 26 | 40.77 | 38.02 | (2.75) | -6.75\% | 6 |
| 7 | Annual Average Use | 15 | 27.56 | 25.22 | (2.34) | -8.49\% | 7 |


| Effective Tariff Rates [2] | Amount |  |
| :---: | :---: | :---: |
| Basic Service Charge per Month | \$ | 9.70 |
| Commodity Charge |  |  |
| All Usage | \$ | 1.19498 |
| Inclining Block Rates |  |  |
| Basic Service Charge per Month | \$ | 10.25 |
| Commodity Charge |  |  |
| Summer (May-October) |  |  |
| First 9 Therms | \$ | 1.00157 |
| Over 9 Therms |  | 1.24833 |
| Winter (November-April) |  |  |
| First 35 Therms | \$ | 1.00157 |
| Over 35 Therms |  | 1.24833 |

[1] Workpapers Schedule H-2, Sheets 50-54.
[2] Rates effective November 30, 2015 including all adjustments.

| Line <br> No. | Description | Monthly Consumption (Therms) | Monthly Bill |  | Increase/(Decrease) |  | $\begin{aligned} & \text { Line } \\ & \text { No. } \\ & \hline \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | At CurrentlyEffectiveRates | At Inclining Block Rates |  |  |  |
|  |  |  |  |  | Dollars | Percent |  |
|  | (a) | (b) | (c) | (d) | (e) | (f) |  |
|  | Summer Season Bills |  |  |  |  |  |  |
| 1 | 75 Percent Average Use | 8 | \$ 16.86 | 15.60 | \$ (1.26) | -7.47\% | 1 |
| 2 | Average Summer Use [1] | 11 | 20.37 | 19.03 | (1.34) | -6.58\% | 2 |
| 3 | 125 Percent Average Use | 14 | 23.88 | 22.72 | (1.16) | -4.86\% | 3 |
|  | Winter Season Bills |  |  |  |  |  |  |
| 4 | 75 Percent Average Use | 29 | \$ 31.27 | 27.68 | \$ (3.59) | -11.48\% | 4 |
| 5 | Average Winter Use [1] | 38 | 38.64 | 35.48 | (3.16) | -8.18\% | 5 |
| 6 | 125 Percent Average Use | 48 | 46.84 | 47.76 | 0.92 | 1.96\% | 6 |


| Effective Tariff Rates [2] | Amount |  |
| :---: | :---: | :---: |
| Basic Service Charge per Month | \$ | 7.50 |
| Commodity Charge |  |  |
| Summer (May-October) |  |  |
| All Usage | \$ | 1.16991 |
| Winter (November-April) |  |  |
| First 150 Therms | \$ | 0.81954 |
| Over 150 Therms |  | 1.16991 |
| Inclining Block Rates |  |  |
| Basic Service Charge per Month | \$ | 7.75 |
| Commodity Charge |  |  |
| Summer (May-October) |  |  |
| First 9 Therms | \$ | 0.98082 |
| Over 9 Therms |  | 1.22758 |
| Winter (November-April) |  |  |
| First 35 Therms | \$ | 0.68717 |
| Over 35 Therms |  | 1.22758 |

[1] Workpapers Schedule H-2, Sheets 50-54.
[2] Rates effective November 30, 2015 including all adjustments.


## EXHIBIT NO. A-14

## DIRECT TESTIMONY - EDWARD GIESEKING

# IN THE MATTER OF SOUTHWEST GAS CORPORATION DOCKET NO. G-01551A-16-0107 

PREPARED DIRECT TESTIMONY OF EDWARD GIESEKING

ON BEHALF OF SOUTHWEST GAS CORPORATION

MAY 2, 2016

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of
Prepared Direct Testimony of EDWARD GIESEKING

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Appendix A - Summary of Qualifications of Edward Gieseking
Exhibit No.__(EG-1)
Exhibit No._(EG-2)
Exhibit No._(EG-3)
Exhibit No._(EG-4)
Exhibit No._(EG-5)

BEFORE THE ARIZONA CORPORATION COMMISSION

## I. INTRODUCTION

Q. 1 Please state your name and business address.
A. 1 My name is Edward Gieseking. My business address is 5241 Spring Mountain Road, Las Vegas Nevada.
Q. 2

By whom and in what capacity are you employed?
A. 2 I am employed by Southwest Gas Corporation (Southwest Gas or the Company) in the Regulation and Energy Efficiency department. My title is Director.
Q. 3

Please summarize your educational background and relevant business experience
A. 3 My educational background and relevant business experience are summarized in Appendix A to this testimony.
Q. 4 Have you previously testified before any regulatory commission?
A. 4 Yes. I have previously testified before the Arizona Corporation Commission (Commission), the California Public Utilities Commission, the Public Utilities Commission of Nevada and the Federal Energy Regulatory Commission. What is the purpose of your prepared direct testimony in this proceeding? I am sponsoring the Company's proposals to establish a regulatory mechanism to reflect changes in the property tax liability, and to expand the Company's infrastructure recovery mechanism. Additionally, I am sponsoring cost recovery treatment of the currently approved liquefied natural gas (LNG) storage facility
in southern Arizona, as well as subtle refinements to the Company's Energy Efficiency Enabling Provision (EEP).
Q. 6

Please summarize your prepared direct testimony.
My prepared direct testimony consists of the following key issues:

- Implementation of a Property Tax True-up Mechanism;
- Expansion of the currently authorized infrastructure recovery mechanism to both expand the Customer Owned Yard Line (COYL) program and to facilitate the replacement of other aging gas infrastructure and investment in gas infrastructure modernization;
- Cost recovery for the currently approved LNG facility; and
- Subtle enhancements to the EEP.


## II. REGULATORY MECHANISMS

Q. 7 What is meant by the phrase "regulatory mechanism"?
A. 7 The phrase "regulatory mechanism" is intended to capture various types of cost recovery and rate design mechanisms that are commonly used in the utility industry, and that are departure from the traditional ratemaking methodologies. The American Gas Association (AGA) periodically publishes a report identifying the prevalence of various innovative regulatory mechanisms in the natural gas industry, among other topics. A copy of the AGA document is attached as Exhibit No. $\qquad$ (EG-1).
Q. 8 Why is it appropriate for the Commission to consider regulatory mechanisms?
A. 8 The rates established in the general rate case process are based on a level of cost that is expected to occur during the period that rates will be effective. Thus, there is an expectation that the Company will have a reasonable opportunity to recover those costs of providing utility service. Sometimes situations require a
departure from this traditional rate making process and merit being recovered outside of a general rate case through appropriate regulatory mechanisms. Typically, these costs have one or more of the following characteristics that make them eligible for recovery outside of general rates: 1) they are not included in the development of the authorized revenue requirement and are therefore not included in the development of general rates, 2) management has limited or no power or influence over the incurrence of these costs, and/or 3 ) the amount of these costs actually incurred can change significantly from year to year and could deviate significantly from an amount incurred within a general rate case test period.
Q. 9

What regulatory mechanisms does Southwest Gas currently utilize in Arizona?
A. 9 The Company currently utilizes three types of regulatory mechanisms. First, cost trackers are designed to track certain narrowly defined operating expenses and treat them as a pass through. The Company currently utilizes five different cost trackers to recover the following costs outside of general rates: 1) gas commodity and related costs, 2) energy efficiency expenditures, 3) low income discounts, 4) research and development (R\&D) costs, and 5) federally mandated pipeline safety costs. The second type of regulatory mechanism is an infrastructure recovery mechanism. These mechanisms are utilized to provide a revenue stream for investments do not otherwise result in an increase in customers or throughput, and therefore do not result in any incremental increase in revenue to the Company. The Company's COYL program utilizes this type of regulatory mechanism by allowing the Company to recover the revenue requirement associated with non-revenue producing infrastructure replacement activity. The third type of regulatory mechanism is the EEP or decoupling
mechanism. The Company utilizes a margin per customer decoupling mechanism to ensure that the fixed costs that have been approved by the Commission are actually recovered from customers regardless of changes in consumption. In addition, because the Company is indifferent to its level of sales, it is better positioned to help customers use less natural gas through the promotion of energy efficiency programs.
Q. 10

How do the three criteria you listed above apply to the regulatory mechanisms used by Southwest Gas?
A. 10 The following table shows how each of those criteria apply to the specific programs that utilize a regulatory mechanism:

| Rate Adjustment |  | Criteria 1 | Criteria 2 |
| :--- | :---: | :---: | :---: |
| Gas Cost | X | X | X 位eria 3 |
| EE | X | X | X |
| Low Income | X | X | X |
| R\&D | X |  |  |
| Safety | X | X | X |
| COYL | X |  | X |
| EEP | X | X | X |

Q. 11 Is Southwest Gas proposing any changes to its currently approved regulatory mechanisms in this proceeding?
A. 11 Yes. Southwest Gas seeks to continue each of the three regulatory mechanisms, and proposes a few modifications to the various programs whose costs are recovered through the mechanisms. The Company proposes to implement a cost tracker for property tax expense and proposes to rebrand its infrastructure recovery mechanism to facilitate additional recovery of nonrevenue producing investment from an expanded COYL program and a new pre1970's vintage steep pipe (VSP) replacement program. Also, Southwest Gas proposes to discontinue the cost tracker for R\&D costs. The Company's
proposal for the recovery of R\&D costs is addressed by Company witness Randi L. Cunningham.

## A. Property Tax True-Up

Q. 12 What qualifying criteria does the property tax expense possess that makes that cost eligible for tracking in a regulatory mechanism?

By definition, incremental changes in the Company's property tax expense would not be included in general rates until the next general rate case. Also, property tax assessments are imposed by governmental agencies and are wholly outside the control of management. Finally, changes in property taxes can be significant between general rate cases and deviate significantly from amounts included in a general rate case test period. These points are more fully addressed in the prepared direct testimony of Company witness Byron C. Williams.

Please describe the Company's property tax true-up mechanism proposal.
A. 13 Each tax year, the difference between the property tax included in general rates and the change in the property tax expense would be calculated as explained below, and deferred into a tracking/balancing account. Annually, the Company will make a filing with the Commission to establish a surcharge or surcredit to recover or refund the balance in the account.

How will incremental changes in property taxes be calculated?
The Company proposes that for each tax year, a calculation be performed that recognizes changes in the Company's taxable property, the current year statutory assessment ratio, the effective composite property tax rate and the capitalized property tax and therefore the Company's property tax expense. A hypothetical example of the calculation is shown below.

B. Gas Infrastructure Modernization Mechanism
Q. 17 What is the GIM mechanism?
A. 17 The GIM mechanism is simply a rebranding of Southwest Gas' existing infrastructure recovery mechanism. The intent of rebranding this mechanism is to facilitate the inclusion of other non-revenue producing investment activity.
Q. 18 Are infrastructure recovery mechanisms prevalent for natural gas distribution companies?
A. 18 Yes. The issue of providing utilities the opportunity to more timely recover their investments from non-revenue producing work - namely replacing aging natural gas infrastructure, has been recognized throughout the country, and has been addressed by regulators in many states through the establishment of various cost recovery mechanisms. The recently published AGA assessment attached as Exhibit No.__(EG-1) shows that 99 utilities in 37 states have regulatory mechanisms that provide for the recovery of costs associated with gas infrastructure replacement. ${ }^{1}$ This assessment also shows 7 additional gas utilities with pending mechanisms.
Q. 19 What non-revenue producing investment does Southwest Gas propose to include in the GIM mechanism?
A. 19 Southwest Gas proposes to include its COYL program and its proposed pre1970's VSP replacement programs as part of the GIM mechanism.
${ }^{1}$ Exhibit No. $\qquad$ (EG-1), p. 2-4.
Q. 20 What qualifying criteria do COYL and pre-1970's VSP possess that make them eligible for regulatory mechanism treatment?

These costs are not included in the development of the general rates requested in this proceeding. Further, the replacement of these facilities does not otherwise result in an increase in customers or throughput, and therefore does not result in any incremental increase in revenue to the Company. Accordingly, regulatory mechanisms are necessary to facilitate the replacement, or the accelerated replacement, of non-revenue producing facilities.
Q. 21 In addition to the criteria you have outlined, are there other reasons that support the Company's proposed GIM mechanism?
A. 21 Yes. The level of depreciation expense currently included in rates funds only a portion of infrastructure replacement related to normal business activity. Therefore none of the depreciation expense that the Company will incur as a result of the non-revenue investments contemplated with the GIM mechanism will be recovered in the Company's base rates. This situation will be further worsened with the reduction in depreciation rates proposed in this application. The Company will require a regulatory mechanism designed to recover the costs associated with a more robust infrastructure modernization effort between rate cases

A proactive approach to replacing aging infrastructure will also mitigate the potential for rate shock in the future. As discussed by Southwest Gas witness Lang, the Company operates and maintains a substantial amount of natural gas infrastructure in Arizona. While these facilities are being operated in a safe and reliable manner, it is inevitable that all facilities will require replacement at some point, either due to normal wear and tear or due to regulatory directives. The

Company's proposed GIM mechanism will achieve the controlled replacement of these facilities over time, with gradual adjustments to rates, compared to a reactive and concentrated effort that would result in a much larger rate adjustment and potential rate shock.
Q. 22

Besides the COYL program and the proposed pre-1970's VSP program, what type of investments does the Company believe could be included in the GIM mechanism?
A. 22 The Company's proposed GIM mechanism would allow the Commission the flexibility to consider a wide range of activities, including unfunded government mandates and non-revenue producing investments in infrastructure that provide operational benefits. For example, as discussed by Company witness Lang, unfunded government mandates that may be imposed on natural gas distribution companies by the Pipeline and Hazardous Materials Safety Administration may require significant non-revenue producing investment and the use of regulatory mechanisms can help alleviate the financial burden associated with compliance.
Q. 23 What changes is Southwest Gas proposing with respect to the COYL program?
A. 23 As described in more detail in the testimony of Company witness Lang, Southwest Gas is proposing to expand the COYL program to include a targeted approach to identifying and replacing COYL.
Q. 24 What is the Company proposing with respect to establishing a pre-1970's VSP program?
A. 24 As described in more detail in the testimony of Company witness Lang, Southwest Gas is proposing to accelerate the replacement of pre-1970's vintage steel distribution and transmission pipe.
Q. 25 What is the Company's proposal for the GIM mechanism and the cost recovery of COYL and pre-1970's VSP?
A. 25 The proposed cost recovery for the GIM mechanism will function in a similar manner to the currently-authorized COYL program. Annually, the Company will file an application with the Commission seeking authority to establish a surcharge to recover the revenue requirement on the capital investment associated with the GIM mechanism - which would include COYL and pre1970's VSP replacement activity. Similar to the existing COYL program, the amounts used to calculate the surcharge established under the GIM mechanism will be equal to the depreciation and authorized pre-tax rate of return associated with the actual GIM investment costs.
Q. 26 What consumer protections are included in the GIM mechanism?
A. 26 The current limitation on rate changes of $\$ 0.01$ per therm per year will remain, except Southwest Gas proposes to expand the existing rate per therm limitation to $\$ 0.03$ per therm per year to accommodate the proposed expansion of the COYL program and the new pre-1970's VSP program.

27 What is the expected bill impact of increasing the GIM mechanism rate limitation to $\$ 0.03$ per therm?

For a single family residential customer, the most rates could change would be approximately $\$ 0.77$ per month for an average annual bill.
Q. 28 Would the GIM mechanism demonstrate the calculation of a fair value determination?
A. 28 Yes. The GIM mechanism revenue requirement development provides a demonstration of the fair value rate base and rate of return, applying the methodology used in the determination of fair value on the Company's plant
investment included in the general rate case test period. This is discussed more fully in the prepared direct testimony of Company witness Theodore Wood. Attached as Exhibit No.__(EG-2) is a demonstration of the revenue requirement and rate calculation that would be included in the GIM mechanism filing using the data that was included in the Company's most recent COYL mechanism filing.
Q. 29

What other information will the Company provide to allow for a complete review of the GIM mechanism activity?

Similar to how COYL has operated over the last five years, concurrent with the annual GIM mechanism filing, the Company will include a report on the GIM activity - for both COYL and pre-1970's VSP. The GIM annual report will provide detailed information on the activities completed under the GIM mechanism and an accounting of the costs associated with the GIM-related activity. Attached as Exhibit No.__(EG-3) is the Plan of Administration for the GIM mechanism. In addition to the operational benefits discussed by Southwest Gas witness Lang, can the Company quantify other benefits associated with the modernization of Arizona's natural gas infrastructure? Yes. The Company commissioned IHS Economics Consulting to perform an economic impact analysis to quantify the economic benefit associated with the Company's capital investment budget in Arizona. The study looked at the three year period 2016 through 2018, which included capital expenditure for gas infrastructure investments of $\$ 211$ million in year 1 , increasing to $\$ 313$ million in year three. The study shows the increase in the Arizona sales activity, employment, labor income and gross state product associated with the modernization of Arizona's natural gas infrastructure by investment in
nonrevenue-producing natural gas facilities. The analysis quantified substantial economic benefits that Arizona will enjoy as a result of the Company's capital investment activity. These benefits will directly and/or indirectly benefit all citizens of Arizona, including the Company's natural gas customers.

For the purpose of visualizing the economic benefits associated with ongoing incremental infrastructure modernization investments, IHS also analyzed the economic benefit associated with an annual capital investment of $\$ 100$ million. The economic benefits are scalable to the level of investment, so if the Company is able to invest in multiples or fractions of $\$ 100$ million the economic benefits can be readily quantified. Some of the study's key findings are:

- Every million dollars of capex that Southwest Gas directly spends locally supports 11 jobs in Arizona.
- Every Southwest Gas FTE dedicated to these projects represents another 17 jobs supported across the state. In the case of the GIM Programs, this ratio jumps to 25 jobs.
- Every dollar of capex that Southwest Gas spends in Arizona leads to an additional dollar of contribution to Arizona's gross state product.
- The Company's local construction and maintenance capex will drive an estimated $\$ 13.4$ million of state \& local taxes in Arizona during 2018. About $\$ 5.7$ million will be as a result of the GIM programs.

A copy of the economic impact analysis is attached as Exhibit No. $\qquad$
C. Southern Arizona LNG Facility
Q. 31 What is the Company proposing with respect to cost recovery for the currently approved LNG facility?
A. 31 Southwest Gas proposes that following the completion of construction and after the facility is placed into service that it be permitted to include the LNG facility in the GIM mechanism for purposes of timely cost recovery. Alternatively, if the Commission does not approve the GIM mechanism, Southwest Gas requests the deferral account that was approved as part of the LNG facility pre-approval process be extended.

Please further explain the Company's proposal to include the LNG facility in the proposed GIM mechanism?

As previously discussed with respect to the GIM mechanism and the need for regulatory mechanisms for non-revenue producing investment activity, the Company's LNG facility is an example of a gas system modernization effort that will require a significant capital investment, but will not result in any additional revenue to the Company. Since the LNG facility is a non-revenue producing investment activity it would qualify under the GIM mechanism.
Q. 33

Please further explain your alternative cost recovery proposal for the LNG facility?
A. 33 In its order approving the construction of the LNG facility, the Commission approved the Company's request to defer the revenue requirement associated with the LNG facility investment for consideration in a future rate case. The revenue requirement was defined as the depreciation expense, operations and maintenance expense, carrying costs, and property taxes associated with the LNG facility. If the LNG facility is not granted cost recovery approval through the GIM mechanism, Southwest Gas requests that it be allowed to defer the revenue requirement associated with the LNG facility until rates in a future general rate case proceeding are established. However, if the Company's Property Tax True-
up mechanism is approved, the Company proposes that the revenue requirement associated with the LNG facility investment be modified to include depreciation expense, operations and maintenance expense, and carrying costs.
D. Energy Efficiency Enabling Provision
Q. 34 What is the EEP?
A. 34 The EEP, authorized in the Company's last general rate case, is a mechanism that effectively decouples the recovery of the authorized delivery system revenue requirement from the amount of gas that is consumed. This is accomplished through a two part mechanism that includes a monthly weather normalization adjustment to customer bills during the winter months when the actual weather is warmer or colder than normal, and an annual true-up calculation that limits the amount recovered from customers to the authorized margin per customer established by the Commission in the general rate case. The annual true-up is accomplished through a per therm surcharge or credit.

Each quarter, the Company provides the Commission a status report on the customer impacts associated with the EEP. Additionally, the Company makes an annual filing to establish the annual true-up rate, which includes additional details on the mechanism. A copy the EEP Plan of Administration is attached as Exhibit No.__(EG-5).
Q. 35 What is the Company's recommendation regarding the EEP?
A. 35 Southwest Gas recommends continuing the mechanism, with minor enhancements. As acknowledged by the Commission in its Orders on each of
the EEP annual filings, ${ }^{2}$ the mechanism has performed as intended and has benefited Arizona customers. During the winter months, bills have been adjusted upward during periods of warmer than normal weather and adjusted downward during periods of colder than normal weather. These adjustments ensure customers never overpay for the delivery charges associated with providing natural gas service. In addition, the Company has recorded credits for customers of $\$ 26,485,829$ since the inception of the mechanism through November 2015, limiting the Company's recovery of margin to the authorized margin per customer approved by the Commission in the last general rate case - no more, no less.
Q. 36 What enhancements to the EEP is the Company recommending?
A. 36 The Company recommends refining the monthly weather adjustment mechanism in two ways, to ensure the mechanism only adjusts bills for weather sensitive usage. First, the Company recommends that the EEP monthly weather adjustment be applicable to the months December through March for each heating season. Next, the Company proposes that the "normal" heating degree days used in the calculation of the monthly weather adjustor be updated at the end of each heating season. Combined, the Company believes these two enhancements will continue to ensure that monthly weather adjustments are reflective of changes in customer's weather sensitive consumption.
Q. 37 Why is the Company seeking to modify the effective months for the weather adjustment from the current six-month period November through April to the four-month period December through March?
${ }^{2}$ Docket No. G-01551A-10-0458; Decision Nos. 74252, 74862, and 75356.
A. 37 Mild winter weather in the Company's Arizona service territories results in a very limited number of heating degree days in the months of November and April. The definition of "winter" was original based upon the commonly used definition in the industry of November to April. However, as the Company continues to closely monitor the EEP and its performance, as well as the unique climate in Arizona, the Company determined that changing the definition of "winter" in the tariff to the period December through March and synchronizing the monthly weather adjustment to that period will better align the adjustments with customers' experience of winter weather.
Q. 38 What is the benefit of updating the "normal" heating degree days used in the monthly weather adjustment at the end of each heating season?
A. 38 Updating the HDDs used in the monthly weather calculation will address trends in normal weather and will more closely model changes in weather sensitive customer use when there is a trending change in normal weather. In the Company's last general rate case, the Commission approved the implementation of the EEP monthly weather adjustment as proposed by Southwest Gas. The Company proposed the use of the normal heating degree days used in the development of rates to weather normalize its customer bills. While theoretically sound, using the heating degree days from the Company's last general rate case does not recognize trend changes in weather that may occur between general rate cases. In order to recognize trend changes in weather, the Company proposes that the normal heating degree days used in the weather normalization process be updated at the end of each winter season. This change will better recognize customers' weather sensitive consumption and limit weather adjustments to the customers' weather sensitive use.


## SUMMARY OF QUALIFICATIONS EDWARD GIESEKING

Mr. Gieseking is the Director of the Regulation and Energy Efficiency department at Southwest Gas Corporation. As Director of the Regulation and Energy Efficiency department, he contributes to the formulation of the Company's regulatory policies and is responsible for ensuring policy compliance. Additionally, he directs the development of revenue requirement, rate design and tariff proposals for Southwest Gas and Paiute Pipeline Company and the development and implementation of the Company's energy efficiency programs.

Mr. Gieseking graduated from Sonoma State University in 1985 with a Bachelor of Arts degree in Business Management with an emphasis in accounting. In 1993 he was awarded a Master of Arts degree in Economics from New Mexico State University.

From 1983 through 1993, he was employed by Pacific Gas and Electric Company in various capacities, including the position of Regulatory Analyst in the Revenue Requirement and Rate departments where his responsibilities primarily involved the development of pricing structures and supporting regulatory filings before the California Public Utilities Commission.

In 1993, he began his career with Southwest Gas Corporation as a Specialist in the Rate department. In 1995 he was promoted to Senior Specialist in the Regulatory Affairs department and subsequently promoted to Manager of the department in 1998. In addition to the day-to-day management of the department, his responsibilities included the supervision of regulatory filings to ensure timely and accurate submittals, and serving as the Company liaison with state regulatory agency and state consumer advocate professionals.

On August 12 2002, Mr. Gieseking was promoted to the position of Senior Manager of the Pricing and Tariffs department and on July 14, 2003 was promoted to Director of the department. On October 6, 2014, Mr. Gieseking was promoted to his current position.

States with Accelerated Infrastructure


[^20]Utilities with Full Infrastructure Cost
Recovery Mechanisms

| AL - Alabama Gas Company | MA - Columbia Gas of Massachusetts | OK - CenterPoint Energy |
| :---: | :---: | :---: |
| AL - Mobile Gas Service | MA - National Grid Massachusetts | OR - Avista Corp. |
| AR - Arkansas Oklahoma Gas | MA - Eversource Energy | OR - NW Natural |
| AR - CenterPoint Energy | MA - Liberty Utilities | PA - Columbia Gas of Pennsylvania |
| CA - San Diego Gas and Electric | MA-Unitil | PA - Equitable Gas |
| CA - Southern California Gas | MD - Baltimore Gas and Electric | PA - Peoples Gas Company |
| CA - Southwest Gas | MD - Columbia Gas of Maryland | PA - Peoples TWP |
| CO-Public Service Co. of Colorado | MD - Washington Gas | PA - UGI Central Penn Gas |
| CT-Connecticut Natural Gas DC - Washington Gas | MI - Consumers Energy | PA - UGI Penn Natural Gas |
| FL-Chesapeake Utilities | MI- DTE | PA - PECO |
| FL - Florida Public Utilities Company | MI- SEMCO Energy | PA - Philadelphia Gas Works |
| FL - Florida City Gas | MN - Xcel Energy | RI - National Grid Narragansett Gas |
| FL - TECO Peoples Gas | MO-Ameren Missouri | SC - Piedmont Natural Gas |
| GA - Atlanta Gas Light | MO-Liberty Utilities | SC - South Carolina Electric and Gas |
| GA - Liberty Utilities | MO- Laclede Gas | TN - Atmos Energy |
| $\begin{aligned} & \text { IL - Ameren Illinois } \\ & \text { IL-NICOR Gas } \end{aligned}$ | MO - Missouri Gas Energy | TN - Piedmont Natural Gas |
| IL - Peoples Gas | MS - Atmos Energy | TX - Atmos Energy |
| IN - Vectren North Indiana Gas | MS - CenterPoint Energy | TX - CenterPoint Energy |
| IN - Vectren South SIGECO | NC - Piedmont Natural Gas | TX - Texas Gas Service |
| IN - NIPSCO | NH - Liberty Utilities | UT - Questar Gas |
| KS - Atmos Energy KS - Black Hills | NJ - New Jersey Natural | VA - Atmos Energy |
| KS - Black Hills | NJ - Elizabethtown Gas | VA - Columbia Gas of Virginia |
| KY - Atmos Energy | NJ - Public Service Electric and Gas | VA - Virginia Natural Gas |
| KY - Columbia Gas of Kentucky | NJ - South Jersey Gas | VA - Washington Gas |
| KY - Delta Natural Gas | NV - Southwest Gas | WA - Avista Corporation |
| KY - Duke Energy Kentucky | OH - Columbia Gas of Ohio | WA - Puget Sound Energy, Inc. |
| LA - CenterPoint Energy | OH - Dominion East Ohio | WA - Cascade Natural Gas Company |
| LA- Entergy Gulf States MA-Berkshire Gas | OH - Duke Energy | WA - Northwest Natural Gas Company |
| MA-Berkshire Gas | OH - Vectren Ohio | WV - Mountaineer Gas Company |

$$
\begin{array}{ll}
\text { Linnited and Pending } \\
\text { LIMITED - } 3 \text { States } & \\
\text { AZ - Southwest Gas } & \text { PENDING }-4 \text { States } \\
\text { ME - Northern Utilities } & \text { CO - Atmos Energy } \\
\text { NY - Consolidated Edison } & \text { NJ - lizabethtown Gas } \\
\text { NY - Corning Natural Gas } & \text { NY-Central Hudson Gas and Electric } \\
\text { NY - National Grid NYC } & \text { NY-Consolidated Edison } \\
\text { NY - National Grid Long Island } & \text { NY - National Grid } \\
\text { NY - National Grid Niagara Mohawk } & \text { NY - All utilities } \\
\text { NY - Orange and Rockland } & \text { WV - Mountaineer Gas }
\end{array}
$$

[^21]States with Non-Volumetric
Current Status of
Decoupling Mechanisms

Utilities with Approved
Decoupling Mechanisms

Fee

Utilities with Flat Monthly
Fee Rate Designs (SFV)
Approved SFV
GA - Atlanta Gas Light - Individually determined monthly demand charge
MO - Missouri Gas Energy - Flat monthly fee
ND - Montana-Dakota Utilities
ND - Xcel Energy - Flat monthly fee
OH - Columbia Gas of Ohio - Flat monthly fee
OH - Dominion East Ohio - Flat monthly fee
OH - Duke Energy - Flat monthly fee
OH - Vectren Ohio - Flat monthly fee
Similar to SFV


## Pending

DE - Delmarva Power and Light
Current Status of Rate
Stabilization Tariffs

Current Status of
Rate Stabilization Tariffs

Current Status of Weather
Normalization Adjustments

Utilities with Approved Weather
Normalization Adjustments
AZ - Southwest Gas NY - National Grid Long Island NY - National Grid Niagara Mohawk
NY - National Grid NYC
NY - New York State Electric and Gas NY - Rochester Gas and Electric
OK - CenterPoint Energy OK - Oklahoma Natural Gas
OR - Northwest Natural Gas
PA - Columbia Gas of Pennsylvania
PA - Philadelphia Gas Works
SC - Piedmont Natural Gas
SC - South Carolina Electric and Gas
SD - Montana-Dakota Utilities
TN - Atmos Energy
TN - Piedmont Natural Gas
TX - Atmos Energy
TX - Texas Gas Service
VA - City of Richmond Dept. of Public Utilities
VA - Columbia Gas of Virginia
VA - Roanoke Natural Gas
VA - Virginia Natural Gas
VA - Washington Gas
Current Status of Bad Debt
Cost Recovery



## Utilities with Bad Debt



Current Status of Pension and

Utilities with Pension and
OPEB Cost Recovery $\begin{array}{ll}\text { CA - San Diego Gas and Electric } & \text { OK-CenterPoint Energy } \\ \text { CA - Southern California Gas } & \text { OK- Oklahoma Natural Gas } \\ \text { DC - Washington Gas } & \text { PA - Philadelphia Gas Works } \\ \text { KS - Atmos Energy } & \text { RI - National Grid } \\ \text { KS- Black Hills } & \text { SC-Piedmont Natural Gas } \\ \text { KS - Kansas Gas Service } & \text { SC- South Carolina Electric and Gas } \\ \text { LA - Atmos Energy } & \text { TN - Piedmont Natural Gas } \\ \text { LA - CenterPoint Energy } & \text { TX - Atmos Energy } \\ \text { MA - Columbia Gas of Massachusetts } & \text { TX - CenterPoint Energy } \\ \text { MA - Fitchburg Gas and Electric Light Co. } & \text { WI - Wisconsin Power and Light }\end{array}$ MA - National Grid
MD - Baltimore Gas and Electric Co.
MI- DTE
MO - Ameren Missouri
MO - Laclede Gas
MO - Missouri Gas Energy
MS - Atmos Energy
MS - CenterPoint Energy
NY - Central Hudson Gas and Electric
NY - Consolidated Edison
NY - Orange and Rockland Utilities
NY - National Grid NYC
OH - Columbia Gas of Ohio

## Current Status of Natural Gas Energy



- No Energy Efficiency Program



## Efficiency Programs

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Utilities with Natural Gas Energy
Efficiency Programs (Cont.)

TX - Texas Gas Service


SOUTHWEST GAS CORPORATION
Incremental COYL Investment
Fair Value Rate of Return


## SOUTHWEST GAS CORPORATION <br> TOTAL ARIZONA COYL PROJECT RCN COST OF GAS PLANT IN SERVICE AS OF DECEMBER 31, 2015

| Account 380 - Services - Plastic |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Line | Year | Original Cost | H-W | Ratio To | RCN | Line |
| No. | Installed | Total Arizona | Index | Current Index | Total Arizona | No. |
|  | (a) | (b) | (c) | (d) | (e) |  |
| 1 | 2010 | 0 | 440 | 1.11 | 0 | 1 |
| 2 | 2011 | 0 | 454 | 1.07 | 0 | 2 |
| 3 | 2012 | 4,148,620 | 469 | 1.04 | 4,314,565 | 3 |
| 4 | 2013 | 5,768,730 | 473 | 1.03 | 5,941,792 | 4 |
| 5 | 2014 | 6,305,185 | 481 | 1.01 | 6,368,237 | 5 |
| 6 | 2015 | 6,880,088 | 488 | 1.00 | 6,880,088 | 6 |
| 7 | Total | 23,102,623 |  |  | 23,504,682 | 7 |

RCN COST OF RESERVE AS OF DECEMBER 31, 2015

| 2010 | 0 | 440 | 1.11 | 0 | 1 |
| ---: | ---: | ---: | ---: | ---: | ---: |
| 2011 | 0 | 454 | 1.07 | 0 | 2 |
| 2012 | $(672,254)$ | 469 | 1.04 | $(699,144)$ | 3 |
| 2013 | $(525,485)$ | 473 | 1.03 | $(541,250)$ | 4 |
| 2014 | $(272,201)$ | 481 | 1.01 | $(274,923)$ | 5 |
| 2015 | $(40,501)$ | 488 | 1.00 | $(40,501)$ | 6 |
| Total | $\$$ | $(1,510,441)$ |  | $\$ \square$ |  |
|  |  |  |  |  |  |

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II. DEFINITIONS ..... 2
III. GIM RELATED FILINGS ..... 2
IV. GIM ANNUAL CAP ..... 3

Gas Infrastructure Modernization<br>Plan of Administration

## I. GENERAL DESCRIPTION

This document describes the Plan of Administration (POA) for the Gas Infrastructure Modernization (GIM) mechanism. The GIM mechanism provides for the timely recovery of the capital costs (pre-tax return on investment and depreciation expense, net of associated retirements) associated with investments in the modernization of the natural gas delivery system infrastructure. To qualify for recovery under this mechanism, these costs must: (1) not be included in rate base for recovery in the Company's general rates, (2) have been approved for inclusion in the mechanism by order of the Commission, and (3) have been constructed and placed in service prior to the GIM Surcharge filing.

## II. DEFINITIONS

A. GIM Cost or Revenue Requirement - An amount equal to the pre-tax return and depreciation expense, net of associated retirements, if any, associated with an investment in Commission authorized gas infrastructure modernization projects or programs.
B. GIM Surcharge - the rate necessary to recover the GIM revenue requirement. The GIM surcharge will be recovered from all tariff rate customer classes.

## III. GIM RELATED FILINGS

A. Authorization for Inclusion in the GIM Mechanism - Prior to including a gas infrastructure modernization investment in the GIM mechanism, the Company must obtain authorization from the Commission. The Company can make this request in a general rate case, standalone filing, or in any other manner allowed by the Commission's regulations.
B. Surcharge Adjustment - The Company will make annual filings to establish and adjust the GIM surcharge. The Company will provide the following in each GIM surcharge adjustment filing:

1. A description of the project work authorized by the Commission for inclusion in the GIM mechanism;
2. Identification of the approved work that has been completed, placed in service, and included for cost recovery in the GIM mechanism; and
3. A schedule showing the calculation of the GIM revenue requirement and surcharge.

The GIM Surcharge Adjustment filing will be made on or about March 1 each year and will include calendar activity for the prior calendar year. The Arizona Corporation Commission Staff will endeavor to review the Company's filing and make its recommendation to the Commission within 45 days of the filing such
that the surcharge may go into effect by June 1 of each year.

## IV. GIM ANNUAL CAP

The GIM Surcharge Adjustment will be subject to an annual year over year cap of $\$ 0.03$ per therm. If the calculation of the GIM Surcharge Adjustment would result in an increase greater than the $\$ 0.03$ per therm cap, any GIM mechanism cost not recovered in the $\$ 0.03$ annual adjustment will be deferred for recovery in a subsequent GIM Surcharge Adjustment filing, however such subsequent filing(s) will be subject to the $\$ 0.03$ per therm annual cap. Where the cap limits the recovery of deferrals in any year, and thus defers recovery of a portion of GIM costs to the following year, the surcharge in the following year will first recover any such carried over amounts, and then recover new amounts arising in that following year. Monthly, interest will be applied to the deferred balance equal to the oneyear nominal Treasury constant maturities rate.

IHS ECONOMICS \& COUNTRY RISK

# Economic Impact of Southwest Gas' Capital Investment Projects in Arizona 

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## Executive Summary

Southwest Gas commissioned IHS to conduct an economic impact analysis to estimate the direct, indirect and induced economic benefits to Arizona's economy from its capital investment budget, including those resulting from the acceleration of certain pipe replacement activities under the company's proposed Gas Infrastructure Modernization (GIM) Mechanism. The primary goal of these capital expenditures is to enhance the safety and reliability of the company's natural gas distribution system.

Key Findings:

- Every million dollars of capex that Southwest Gas directly spends locally supports 11 jobs in Arizona.
- Every Southwest Gas FTE dedicated to these projects represents another 17 jobs supported across the state. In the case of the GIM Programs, this ratio jumps to 25 jobs.
- The average wage for jobs supported by Southwest Gas' capex will be about $20 \%$ higher than the statewide average in 2018.
- Every dollar of capex that Southwest Gas spends in Arizona leads to an additional dollar of contribution to Arizona's gross state product.
- IHS estimates that Southwest Gas' local construction and maintenance capex will drive $\$ 13.4$ million of state \& local taxes in Arizona during 2018. About $\$ 5.7$ million will be as a result of the GIM programs.

In this study, IHS first quantified the economic contribution Southwest Gas' local spending on all Arizona-based projects for the period 2016 to 2018. By "local spending" we mean spending that directly enters the Arizona economy. Any spending on products or services sourced from outside Arizona was excluded from the main analysis. To illustrate: in 2016 Southwest Gas expects to spend $\$ 210.7$ million, exclusive of wages paid to Southwest Gas employees, for construction and maintenance projects in Arizona. Of this, IHS estimated $\$ 172.9$ million will enter the Arizona economy through spending directly with Arizona-based suppliers and service providers. The remaining $\$ 37.8$ million, which will flow to goods and services (e.g., steel pipes) sourced outside of Arizona, is not included in the analysis. By 2018 , total capex will rise to $\$ 313.4$ million, with $\$ 243.9$ million of local capex directly entering the Arizona economy.

Then, IHS isolated the combined economic contribution associated with three components under the Southwest Gas' GIM Mechanism including the Customer-owned Yard Line (COYL) Program, the building of a new Liquefied Natural Gas (LNG) facility and the replacement of Vintage Steel Pipe (VSP). The COYL Program is ongoing, with capital expenditures in each of the three years. Capex for the LNG Program will occur during 2017 and 2018 while the VSP Program will begin in 2018. IHS estimated that the combined nonlabor spending on these three components will rise from $\$ 9.9$ million (about $4.7 \%$ of total spending) in 2016 to $\$ 110.0$ million (about $35.1 \%$ of total spending) in 2018, with the launch of the VSP Program.

IHS analyzed Southwest Gas' average direct local capital expenditures expected for the period 2016 to 2018. As shown in the graph, the analysis revealed that most of the capex will
directly enter the Arizona economy in three industries: Construction (86.6\%); Financial Services (6.7\%); and Information \& Professional Services (2.4\%). This direct spending initially triggers economic activity throughout Southwest Gas' local supply chain, followed by ripples of consumer spending activity as workers at Southwest Gas and its supply network spend portions of their wages in the Arizona economy.

The table below summarizes IHS' findings relative to the employment, value added, labor income, output and taxes accruing to Arizona due to Southwest

Average Distribution of Direct Capital Expenditures (2016-2018)
 Gas' capital projects within the state. IHS estimates that Southwest Gas will dedicate the equivalent of 155 full time workers (FTEs) from its existing employee base to these projects. Referring to the highlighted "SW Gas Direct Spending in AZ Supply Chain" row, the \$243.9 million of capex that Southwest Gas plans to spend with local Arizona suppliers and service providers in 2018 will support another 2,616 local jobs. Thus, every Southwest Gas FTE represents another 17 jobs across the state. Viewed differently, every million dollars of capex that Southwest Gas spends locally will support 11 jobs in Arizona. These workers will bring home $\$ 161.0$ million in wages or an average salary of $\$ 61.5 \mathrm{~K}$, which is about $11 \%$ above IHS's forecast for the statewide average of $\$ 55.7 \mathrm{~K}$ in 2018.

|  |  |  |  |
| :---: | :---: | :---: | :---: |
| Indicator | 2016 | 2017 | 2018 |
| Employment (Number of workers) | 2,089 | 2,036 | 2,771 |
| Southwest Gas FTEs | 153 | 156 | 155 |
| Direct Anzona Supply Chain | 991 | 958 | 1,351 |
| Indirect Arzzona Supply Chain | 318 | 310 | 436 |
| Induced (Consumer Spending) Activity | 627 | 613 | 828 |
| Value Added Contribution to GSP (US\$M) | 175.7 | 174.2 | 248.2 |
| Direct Arizona Supply Chain | 93.1 | 92.1 | 133.2 |
| Indirect Arizona Supply Chain | 29.1 | 28.9 | 41.6 |
| Induced (Consumer Spending) Activity | 53.4 | 53.3 | 73.5 |
| Labor Income (US\$M) | 125.4 | 125.1 | 172.7 |
| Southwest Gas FTEs | 11.0 | 11.4 | 11.7 |
| Direct Arizona Supply Chain | 65.5 | 65.1 | 92.8 |
| Indirect Arizona Supply Chain | 19.2 | 19.1 | 27.5 |
| Induced (Consumer Spending) Activity | 29.6 | 29.5 | 40.7 |
| Output (US\$M) | 306.4 | 302.5 | 430.5 |
| SW Gas Direct Spending in AZ Supply Chain | 172.9 | 169.5 | 243.9 |
| Indirect Anzona Supply Chain Activty | 48.5 | 48.0 | 69.2 |
| Induced (Consumer Spending) Activity | 85.0 | 84.9 | 117.4 |
| Taxes (US\$M) | 26.7 | 26.5 | 38.5 |
| State \& Local Taxes | 9.1 | 9.1 | 13.4 |
| Federal Taxes | 17.6 | 17.5 | 25.0 |
| - IHS assumed the capital expenditures would not effect SW Gas' expected sales revenue (output) and value added contribution to GSP). Also, while IHS does not anticipate SW Gas to hire additional employees specifically for these projects, the dedicated labor and corresponding wages are included in the employment and labor income effects (on an FTE basis) in this economic contribution summary. |  |  |  |

At the time this study was conducted, Southwest Gas had yet to finalize capital investment schedules beyond 2018. Therefore, based on local 2018 capex spending patterns, IHS estimated the average economic contributions from $\$ 100$ million of local spending through the GIM Mechanism. This provides a set of metrics that can be used to calibrate the expected economic contributions beyond 2018. For example, every $\$ 100$ million that Southwest Gas directly spends with local suppliers and service providers (shown in the "SW Gas Direct Spending in AZ Supply Chain" row in the table below) will support 1,062 jobs above and beyond the 42 Southwest Gas FTEs working on GIM projects post-2018. This level of local spending will also generate $\$ 100.8$ million of contribution to Arizona's gross state product and $\$ 5.7$ million in state \& local taxes.

|  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Indicator | 2016 | 2017 | 2018 | Post-2018** |
| Employment (Number of workers) | 114 | 356 | 1,215 | 1,104 |
| Southwest Gas FTEs | 6 | 10 | 46 | 42 |
| Direct Anzona Supply Chain | 57 | 180 | 610 | 555 |
| Indirect Anizona Supply Chain | 18 | 58 | 198 | 180 |
| Induced (Consumer Spending) Activity | 34 | 108 | 361 | 328 |
| Value Added Contribution to GSP (US\$M) | 9.9 | 31.2 | 110.9 | 100.8 |
| Direct Anzona Supply Chain | 5.3 | 16.6 | 60.2 | 54.7 |
| Indirect Anizona Supply Chain | 1.6 | 5.3 | 18.8 | 17.1 |
| Induced (Consumer Spending) Activity | 2.9 | 9.4 | 32.0 | 29.1 |
| Labor Income (US\$M) | 6.8 | 22.0 | 75.2 | 68.4 |
| Southwest Gas FTEs | 0.4 | 0.7 | 3.3 | 3.0 |
| Direct Anizona Supply Chain | 3.7 | 12.7 | 41.8 | 38.0 |
| Indirect Arizona Supply Chain | 1.1 | 3.5 | 12.4 | 11.3 |
| Induced (Consumer Spending) Activity | 1.6 | 5.2 | 17.7 | 16.1 |
| Output (US\$M) | 17.3 | 53.6 | 192.4 | 174.9 |
| SW Gas Direct Spending in AZ Supply Chain | 9.9 | 29.9 | 110.0 | 100.0 |
| Indirect Arizona Supply Chain Activity | 2.7 | 8.7 | 31.3 | 28.4 |
| Induced (Consumer Spending) Activity | 4.6 | 15.0 | 51.1 | 46.5 |
| Taxes (US\$M) | 1.5 | 4.9 | 17.5 | 15.9 |
| State \& Local Taxes | 0.5 | 1.6 | 6.2 | 5.7 |
| Federal Taxes | 1.0 | 3.3 | 11.3 | 10.3 |
| - IHS assumed the capital expenditures would not effect SW Gas' expected sales revenue (output) and value added contribution to GSP): Also, while IHS does not anticipate SW Gas to hire additional employees specifically for these projects, the dedicated labor and corresponding wages are included in the employment and labor income effects (on an FTE basis) in this economic contribution summary. <br> * Assumes $\$ 100 \mathrm{M}$ in direct capital expenditures in Arizona each year. |  |  |  |  |

Based on the research and analysis that was conducted for this study, IHS finds the construction and maintenance capital projects undertaken by Southwest Gas in Arizona have and will continue to make positive contributions to Arizona in terms of key economic indicators such as jobs, contribution to gross state product, wages and taxes.

## CHAPTER 2

## Introduction

IHS Economics and Country Risk | Economic Impact of Southwest Gas' Capital Investment Projects in Arizona

Southwest Gas is the largest distributor of natural gas in Arizona - selling and transporting natural gas in most of central and southern Arizona, including the Phoenix and Tucson metropolitan areas.

Southwest Gas commissioned IHS to conduct an economic impact analysis to estimate the direct, indirect and induced economic benefits to Arizona's economy from its capital investment budget including those resulting from the acceleration of certain pipe replacement activities through the company's GIM Mechanism. The primary goal of these programs is to enhance the safety and reliability of the company's natural gas distribution.

In this study, IHS first quantified the economic contribution Southwest Gas' local spending on all Arizona-based projects for the period 2016 to 2018. By "local spending" we mean spending that directly enters the Arizona economy. Any spending on products or services sourced from outside Arizona was excluded from the main analysis. To illustrate: in 2016 Southwest Gas expects to spend $\$ 210.7$ million, exclusive of wages paid to Southwest Gas employees, for construction and maintenance projects in Arizona. Of this, IHS estimated $\$ 172.9$ million will enter the Arizona economy through direct spending with Arizona-based suppliers and service providers. The remaining $\$ 37.8$ million will flow to goods and services sourced outside of Arizona, such as steel pipes. By 2018, total capex will rise to $\$ 313.4$ million, with $\$ 243.9$ million of local capex directly entering the Arizona economy.


Source: IHS analysis of Southwest Gas data

Then, IHS isolated the combined economic contribution associated with three components of Southwest Gas' GIM Mechanism including the Customer-owned Yard Line (COYL) Program, the building of a new Liquefied Natural Gas (LNG) facility and the replacement of Vintage Steel Pipe (VSP). The VSP program is intended to be a proactive program in which older pipeline is updated and replaced at a controlled pace, rather than a series of a reactive response to system failures. The COYL Program is ongoing, with capital expenditures in each of the three years. Capex for the LNG Program will occur during 2017 and 2018 while
the VSP Program will begin in 2018. IHS estimated that the combined non-labor spending on these three components will rise from $\$ 9.9$ million (about $4.7 \%$ of total spending) in 2016 to $\$ 110.0$ million (about $35.1 \%$ of total spending) in 2018, with the launch of theVSP Program.

At the time this study was conducted, Southwest Gas had yet to finalize capital investment schedules beyond 2018. Therefore, based on local 2018 capex spending patterns, IHS estimated the average economic contributions from $\$ 100$ million of local spending on their GIM Mechanism. This proves a set of metrics that can be used to calibrate the expected contributions beyond 2018. For example, every $\$ 100$ million that Southwest Gas directly spends with local suppliers and service providers will support 1,062 jobs above and beyond the 42 Southwest Gas FTEs working on GIM projects post-2018. This level of local spending will also generate $\$ 100.8$ million of contribution to Arizona's gross state product.

## Economic Landscape of Arizona

Over the last decade, Arizona has begun to emerge as a center for high-tech electronics and telecommunications manufacturing, attracting growth from nearby California. The state is also home to many defense-oriented manufacturing companies, which have seen steady growth because of wartime contracts from the federal government and contracts with international buyers.

## Labor force and demographics

In 2014, Arizona maintained its rank as the 15 th-largest state in the nation, with a population of 6.7 million. From 2013 to 2014, the state population increased by $1.4 \%$, the largest annual increase since 2008, but still pale in comparison to the boom years of the early 2000s. Net migration was also the highest it has been since 2007. Just over 62,000 people came to Arizona in 2014. More than 46,000 came from the United States, while nearly 15,000 came from abroad. An overwhelming majority of Arizona's population is located in its two largest metro areas: Phoenix and Tucson. Together, the two make up $82 \%$ of the state's total population and $83 \%$ of its labor force. In terms of age, the population distribution is larger at the extremes. Arizona has a large number of retirees and the share of the population 65 and over is $15.9 \%$, compared with $14.5 \%$ nationwide. Conversely, it also has a considerably larger youth population, with $34.1 \%$ in the 24 and under category versus $32.9 \%$ for the United States.

Real estate and construction
The housing and credit crunch hit Arizona harder than many other places. The state continues to feel the effects of the market retreating from an unprecedented boom that brought significant price appreciation, along with a spate of new-home building, much of which was speculative. The enormous backlog of unsold or vacated homes has taken years to work off, but is at last approaching normality. Housing starts in Arizona fell to a low of less than 13,000 in 2010 , down from a peak of more than 88,000 units in 2004: we expect over 40,000 starts in 2016 (up from a little over 30,000 in 2015) and almost 50,000 in 2017 as the market recovers. Meanwhile, home prices have bounced up sharply as the unsold inventory left from the bust has evaporated-prices are increasing at double-digit rates.

## The outlook

The medium-term outlook for this Sun Belt state remains robust as the demographic center of the United States continues to push south and west. We expect that strong growth in population and households will be a driving force of economic expansion over the next five years. The state's population will rise at a $1.6 \%$ average annual pace through 2020 . This is twice the rate of the United States, which will add people at a $0.8 \%$ rate. Significant increases in the resident population will be bolstered by further domestic and international inmigration. All of those new people will create strong demand for services and new housing. The healthcare sector will add jobs at a $2.6 \%$ pace. Construction will add jobs at a $6.1 \%$ pace as it recovers from abysmal recessionary lows. Business services will be crucial as well, expanding by an average of $3.9 \%$ each year.

## CHAPTER 3

## Methodology

Each component of the of Southwest Gas GIM Mechanism uses notable amounts of fixed capital (i.e., equipment) and variable inputs (i.e., labor) during their life cycle to deliver on the intended mission. The impact of the resulting economic activity can be measured by examining the transactions that occur between businesses, the wages paid to employees, and the headcount needed to realize each project's objective. There are also impacts that are generated through tax transfers to governments.

Input-output analysis was used in this study to quantify how these direct impacts flow through the economy. Further, the extent to which the ripple effect results from linkages to other businesses is measured by the indirect impacts while the spending that occurs by employees and owners of these businesses is captured through the induced impacts.

To accurately estimate the indirect economic impact of a given firm it is necessary to know the input requirements - the types, sources and quantities of goods and services needed in production - of the business. These flows between businesses are captured in input-output table for a regional economy. Induced impacts are estimated by applying wage and dividends generated by the firm to an average household expenditure pattern (i.e., destination and quantity of expenditure), and then by estimating the ways in which these expenditures produce further economic activity.

IHS sourced an IMPLAN model to serve as the initial foundation from which to quantify the economic impacts of Southwest Gas' service activity in Arizona and its modernization programs. The IMPLAN model closely follows the accounting conventions such as those used in the US Bureau of Economic Analysis's study, Input-Output Study of the US Economy, and is flexible enough to evaluate changes via the value of output or employment from the source industry. Using data from our World Industry Services, World Economic Services and other IHS-proprietary data assets, we customized and refined the modeling environment.

The direct, indirect, and induced job estimates in this report were quantified through inputoutput modeling and social accounting matrices using the customized IMPLAN model. Inputoutput accounting describes commodity flows from producers to intermediates and final consumers. The total industry purchases of commodities, services, employment compensation, value added, and imports are equal to the value of the commodities produced.

The notion of a multiplier rests upon the difference between the initial effect of a change in final demand and the total effects of that change. Total effects can be calculated either as direct and indirect effects or as direct, indirect, and induced effects. Direct effects are production changes associated with the immediate effects or final-demand changes. Indirect effects are production changes in backward-linked industries caused by the changing input needs of directly affected industries (for example, additional purchases to produce additional output). Induced effects are the changes in regional household spending patterns caused by changes in household income generated from the direct and indirect effects.

A Type I multiplier is the direct effect produced by a change in final demand plus the indirect effect, divided by the direct effect. Increased demands are assumed to lead to increased employment and population, with the average income level remaining constant. The Leontief

IHS Economics and Country Risk / Economic Impact of Southwest Gas' Capital Investment Projects in Arizona
inverse (Type I multipliers matrix) is derived by inverting the direct coefficients matrix. The result is a matrix of total requirement coefficients, the amount each industry must produce for the purchasing industry to deliver one dollar's worth of output to final demand.

Type SAM multipliers incorporate "induced" effects resulting from the household expenditures from new labor income. The linear relationship between labor income and household expenditure can be customized in the IMPLAN software. The default relationship is PCE and total household expenditure. Each dollar of workplace- based income is spent based on the SAM relationship generated by IMPLAN.

The direct, indirect and induced impacts are reported via five measures, which are defined below. Each impact is calculated for each measure across 440 sectors in the economy and then aggregated to higher level industry totals. This bottom-up approach is inherent in the modeling system used for this economic impact study.

1. Output: The value of sales or revenue accrued to a company or industry from transactions with other businesses or consumers.
2. Employment (number of jobs): Includes all wage or salary jobs and those selfemployed within an economy.
3. Total value added (contribution to GSP): The difference between the production cost of products or services and the sales price (i.e., total value added is revenue less outside purchases of material and services). The frequently cited Gross Domestic Product (GDP) or Gross State Product (GSP) is simply the sum of value added across all products and services produced within an economy. GDP is generally considered the broadest measure of the health of an economy.
4. Labor income (value of payments to workers through wages and benefits and owners)
5. Taxes (personal and corporate tax transfers to federal, state and local governments): Increased sales activity in will increase government revenues and taxes paid by Southwest Gas, its employees, its extensive supply chain, companies in ancillary industries, and so on.

## CHAPTER 4

Economic Impact of Southwest Gas Capital Investment Projects in Arizona

The tables presented throughout the following section summarize IHS' findings relative to the output, employment, value added, labor income, and taxes accruing to Arizona due to Southwest Gas' construction and maintenance projects within the state. The results are consistent with IHS' analysis of Southwest Gas' average direct capital expenditures expected for the period 2016 to 2018, which revealed that most of the capex will directly enter the Arizona economy in three industries: Construction (86.6\%); Financial Services (6.7\%); and Information \& Professional Services ( $2.4 \%$ ). None of these industries have extensive supply chains, thus the indirect supply chain effects are muted relative to the direct supply chain effects. A similar pattern occurs for the GIM Programs as well.

## Output (Value of Sales Transactions)

Referring to the "SW Gas Direct Spending in AZ Supply Chain" row under "Output by Type" in the table below, Southwest Gas is expecting to spend $\$ 172.9$ million directly with Arizona-based suppliers and service providers for construction and maintenance projects in 2016. By 2018, this capex entering directly in the state's economy is expected to rise to $\$ 243.9$ million. An additional $\$ 69.2$ million in indirect spending will be supported through the supply chain and another $\$ 117.4$ in consumer spending will be induced as workers use a portion of their income to make purchases during the year.

| Econonic contwyion -htatronabased Procets |  |  |  |
| :---: | :---: | :---: | :---: |
| Output (millions of US \$) | 2016 | 2017 | 2018 |
| Output by Type | 306.4 | 302.5 | 430.5 |
| SW Gas Direct Spending in AZ Supply Chain | 172.9 | 169.5 | 243.9 |
| Indirect Arizona Supply Chain | 48.5 | 48.0 | 69.2 |
| Induced (Consumer Spending) Activity | 85.0 | 84.9 | 117.4 |
| Output by Industry | 306.4 | 302.5 | 430.5 |
| Natural Resources | 0.6 | 0.5 | 0.8 |
| Transportation \& Utilities | 8.5 | 8.4 | 13.7 |
| Construction | 152.5 | 146.5 | 214.5 |
| Manufacturing | 8.5 | 8.4 | 12.0 |
| Wholesale \& Retail Trade | 20.2 | 19.8 | 30.8 |
| Information \& Professional Services | 58.6 | 60.5 | 79.4 |
| Financial Services | 40.3 | 41.0 | 56.2 |
| Leisure \& Other Services | 12.8 | 12.8 | 17.8 |
| Government | 4.5 | 4.6 | 5.3 |

IHS Economics and Country Risk / Economic Impact of Southwest Gas' Capital Investment Projects in Arizona

Impact on Sales (Output) from Southwest Gas Capital Expenditures in Arizona


Within this budget is the combined spending on the three components of the GIM Mechanism. This will rise from $\$ 9.9$ million in 2016 to $\$ 110.0$ million in 2018, when the VSP Program begins. The proportional impact on the supply chain and consumer spending will be relative to Southwest Gas' overall spending in the state. At the time this study was conducted, Southwest Gas had yet to finalize capital investment schedules beyond 2018. Therefore, based on local 2018 capex spending patterns, IHS estimated the average economic contributions from $\$ 100$ million of local spending through the GIM Mechanism (highlighted in the "SW Gas Direct Spending in AZ Supply Chain" row under "Output by Type" in the table below). This level of direct spending will drive an additional $\$ 74.9$ million of sales activity in Arizona ( $\$ 28.4$ million of indirect and $\$ 46.5$ million of induced activity)

| Output (millions of US \$) | 2016 | 2017 | 2018 | Post-2018** |
| :---: | :---: | :---: | :---: | :---: |
| Output by Type | 17.3 | 53.6 | 192.4 | 174.9 |
| SW Gas Direct Spending in AZ Supply Chain | 9.9 | 29.9 | 110.0 | 100.0 |
| Indirect Arizona Supply Chain | 2.7 | 8.7 | 31.3 | 28.4 |
| Induced (Consumer Spending) Activity | 4.6 | 15.0 | 51.1 | 46.5 |
| Output by Industry | 17.3 | 53.6 | 192.4 | 174.9 |
| Natural Resources | 0.0 | 0.1 | 0.3 | 0.3 |
| Transportation \& Utilities | 0.4 | 1.3 | 7.0 | 6.4 |
| Construction | 9.5 | 22.3 | 96.5 | 87.7 |
| Manufacturing | 0.5 | 1.4 | 5.3 | 4.8 |
| Wholesale \& Retail Trade | 1.1 | 3.2 | 15.3 | 13.9 |
| Information \& Professional Services | 2.8 | 15.9 | 34.0 | 30.9 |
| Financial Services | 2.1 | 6.6 | 24.2 | 22.0 |
| Leisure \& Other Services | 0.7 | 2.3 | 7.8 | 7.1 |
| Government | 0.3 | 0.5 | 2.0 | 1.9 |

IHS Economics and Country Risk / Economic Impact of Southwest Gas'Capital Investment Projects in Arizona


* Per $\$ 100$ million of direct spending by Southwest Gas in the local Arizona Supply Chain

A pronounced share of the capital Southwest Gas is expected to deploy in 2018 will go to companies involved primarily in construction activities. This is a common allocation for capital projects within the scope of the utilities industry, as Southwest Gas is associated. A little over $40 \%$ of the company's spending directly in Arizona's economy will be allocated to the GIM Mechanism, where construction will be a major category for spending in the year.

Distribution of Capex across Mafor Industries (2018)


However, looking at the impact further into the supply chain and down to the consumer level, the distribution of impact on industries is much more diverse. The chart below is an example of how Southwest Gas' spending will reach many sectors across the Arizona economy. Although there is a big share of the budget being spent directly in construction, it requires goods and services sourced from companies in mainly information/professional services, financial services and wholesale/retail trade to accommodate those orders. In addition, the
employees being paid to service the orders in any capacity are subsequently spending their money on goods and services with a decent share going towards leisure and other services. Typically consumers in higher income brackets tend to use a larger portion of their earnings on these types of services - an indication that the workers in Southwest Gas' extended supply chain are amongst the higher paid in the economy.

Distribution of Indirect and Induced Impacts across Major Industries (2018)

\# Natural Resources
Transportation \& Utilities

- Construction

Manufacturing

- Wholesale \& Retail Trade

Information \& Professional Services

- Financial Services

Leisure \& Other Services

- Government


## Employment

In order to complete a sale, a company must rely on its employees. Likewise, in order to produce the good or service being sold, a company needs inputs from other businesses that rely on their employees to facilitate, and so on. Lastly, when these employees purchase consumer goods and services, the businesses providing the goods and services require workers to fulfil those transactions. This cycle depicts how deep the impact of sales on employment in an economy reaches.

From 2016 to 2018, IHS estimates Southwest Gas will devote approximately 155 FTEs of labor to the company's Arizona-based capital investment projects. The number of workers needed in the company's entire supply chain is much higher. In $2016,1,309$ jobs will be supported in Southwest Gas' direct and indirect supply chains. This means for every Southwest Gas FTE devoted to Arizona-based capital investment projects, there are another 9 workers being supported in its supply chain. Put another way, for every $\$ 1$ million spent directly with Southwest Gas' immediate suppliers, about 8 jobs are being supported throughout the entire supply chain. If the induced effects are factored in, by 2018 each Southwest Gas FTE will support another 17 jobs in the Arizona Economy.

| Eronomic Conthiontion Al Amerabased Piojects |  |  |  |
| :---: | :---: | :---: | :---: |
| Employment (number of workers) | 2016 | 2017 | 2018 |
| Employment by Type | 2,089 | 2,036 | 2,771 |
| Southwest Gas FTEs | 153 | 156 | 155 |
| Direct Arizona Supply Chain | 991 | 958 | 1,351 |
| Indirect Arizona Supply Chain | 318 | 310 | 436 |
| Induced (Consumer Spending) Activity | 627 | 613 | 828 |
| Employment by Industry | 2,089 | 2,036 | 2,771 |
| Southwest Gas FTEs | 153 | 156 | 155 |
| Natural Resources | 3 | 3 | 3 |
| Transportation \& Utilities | 42 | 41 | 70 |
| Construction | 871 | 826 | 1,195 |
| Manufacturing | 26 | 25 | 36 |
| Wholesale \& Retail Trade | 166 | 161 | 235 |
| Information \& Professional Services | 483 | 485 | 624 |
| Financial Services | 137 | 136 | 183 |
| Leisure \& Other Services | 187 | 182 | 247 |
| Government | 21 | 21 | 23 |

IHS does not anticipate Southwest Gas will hire additional employees for its GIM Mechanism. Rather, the company will dedicate approximately 6 FTEs to these projects 2016, increasing to about 46 FTEs in 2018 as the VSP program ramps up. Meanwhile, transactions made through the direct and indirect supply chains to deliver on GIM projects will support almost 75 jobs in 2016 and over 800 jobs in 2018. Similar to the figures seen from overall spending in Arizona, for every $\$ 1$ million spent with direct suppliers through the GIM Mechanism, about 8 jobs are supported in the direct and indirect supply chains, rising to 11 jobs when induced effects are included.

| Employment (number of workers) | 2016 | 2017 | 2018 | Post-2018** |
| :---: | :---: | :---: | :---: | :---: |
| Employment by Type | 115 | 356 | 1,215 | 1,104 |
| Southwest Gas FTEs | 6 | 10 | 46 | 42 |
| Direct Arizona Supply Chain | 57 | 180 | 610 | 555 |
| Indirect Arizona Supply Chain | 18 | 58 | 198 | 180 |
| Induced (Consumer Spending) Activity | 34 | 108 | 361 | 328 |
| Employment by Industry | 115 | 356 | 1,215 | 1,104 |
| Southwest Gas FTEs | 6 | 10 | 46 | 42 |
| Natural Resources | 0 | 0 | 1 | 1 |
| Transportation \& Utilities | 2 | 6 | 38 | 35 |
| Construction | 54 | 126 | 537 | 488 |
| Manufacturing | 1 | 4 | 16 | 15 |
| Wholesale \& Retail Trade | 9 | 27 | 111 | 101 |
| Information \& Professional Services | 23 | 125 | 269 | 244 |
| Financial Services | 7 | 23 | 79 | 72 |
| Leisure \& Other Services | 10 | 33 | 108 | 98 |
| Government | 1 | 2 | 9 | 8 |

IHS Economics and Country Risk / Economic Impact of Southwest Gas'Capital Investment Projects in Arizona

## Value added

Production or output metrics such as sales revenues, while informative, have an inherent disadvantage of double-counting revenues for component goods and services (i.e., tires) that may be sold and resold during the creation of the final product (i.e., a car) that is purchased by a consumer. Measuring value added provides a means for removing these distortions.

Value added is the difference between the non-labor production costs of products or services (intermediate inputs) and their selling prices. As its name implies, value added measures how much more valuable a final product is relative to its component, non-labor inputs. Thus, it measures the ability of a firm to transform raw inputs into higher-value final products and services. Value added is often aggregated to measure the economic performance of a specific industry or region.

The ubiquitously cited GDP measure is simply the sum of value added across all products and services produced in an economy - it is generally considered the broadest measure of the health of an economy. Analogously, gross state product (GSP) is the sum of value added within a state.

Value added also corresponds to the pool of money a firm realizes after deducting the cost of intermediate inputs from its sales revenue. The firm draws from this pool to compensate employees, pay taxes and derive profits. As such, it provides insights into the ability of a firm or industry to attract and retain employees (through wages) as well as invest in capital projects (from profits) that can support future growth.

The table below summarizes the findings for value added by type (direct, indirect and induced) and industry sector. As previously noted, the direct effects were the most impactful, accounting for approximately $\$ 133.2$ million (or $54 \%$ ) of the $\$ 248.2$ million of value added in 2018 . On an industry level, $\$ 115.7$ million ( $47 \%$ ) of the value added will be generated by the construction sector. In 2018, IHS forecasts the GSP of Arizona will be $\$ 347.7$ billion. Thus, Southwest Gas' contribution of $\$ 248.2$ million will account for about $0.07 \%$ of Arizona's GSP.

| Fconomic Contribution An Arknabased Projects |  |  |  |
| :---: | :---: | :---: | :---: |
| Value Added (millions of US \$) | 2016 | 2017 | 2018 |
| Value Added by Type | 175.7 | 174.2 | 248.2 |
| Direct Arizona Supply Chain | 93.1 | 92.1 | 133.2 |
| Indirect Arizona Supply Chain | 29.1 | 28.9 | 41.6 |
| Induced (Consumer Spending) Activity | 53.4 | 53.3 | 73.5 |
| Value Added by Industry | 175.7 | 174.2 | 248.2 |
| Natural Resources | 0.3 | 0.3 | 0.4 |
| Transportation \& Utilities | 4.8 | 4.8 | 7.7 |
| Construction | 81.0 | 78.4 | 115.7 |
| Manufacturing | 2.2 | 2.2 | 3.2 |
| Wholesale \& Retail Trade | 14.4 | 14.3 | 22.3 |
| Information \& Professional Services | 36.8 | 37.7 | 49.3 |
| Financial Services | 26.2 | 26.6 | 36.4 |
| Leisure \& Other Services | 7.6 | 7.6 | 10.5 |
| Government | 2.3 | 2.3 | 2.7 |

The table below presents the value added results for just the GIM Mechanism. Assuming Southwest Gas continues to annually devote $\$ 100$ million to direct capital expenditures in Arizona beyond 2018, just over $\$ 100$ million of value added will be generated. In other words, every dollar of capex that Southwest Gas spends in Arizona will grow the Arizona economy by one dollar.


## Labor Income

As a subset of value added, the labor income results parallel the value added results. In general, labor income accounts for approximately $70 \%$ of value added. Thus, total employee and proprietor income supported by Southwest Gas capital investment projects in Arizona is expected to reach $\$ 172.7$ million in 2018 from $\$ 125.4$ million in 2016 . About $\$ 84.7$ million in 2016 and $\$ 120.3$ million in 2018 will occur in the direct and indirect supply chains. On a per-employee basis, that represents an average income across the supply chain of almost $\$ 65,000$ in 2016 and over $\$ 67,000$ in 2018, approximately $20 \%$ higher than IHS' forecast of Arizona's average nonfarm annual wage in those years. Across all job classes (direct, indirect and induced) the average income will exceed $\$ 61,500$ in 2018 or $11 \%$ above the state average.

| Feonomic conturnion-Al Arzontabased Projects |  |  |  |
| :---: | :---: | :---: | :---: |
| Labor Income (millions of US \$) | 2016 | 2017 | 2018 |
| Labor Income by Type | 125.4 | 125.1 | 172.7 |
| Southwest Gas FTEs | 11.0 | 11.4 | 11.7 |
| Direct Arizona Supply Chain | 65.5 | 65.1 | 92.8 |
| Indirect Arizona Supply Chain | 19.2 | 19.1 | 27.5 |
| Induced (Consumer Spending) Activity | 29.6 | 29.5 | 40.7 |
| Labor Income by Industry | 125.4 | 125.1 | 172.7 |
| Southwest Gas FTEs | 11.0 | 11.4 | 11.7 |
| Natural Resources | 0.1 | 0.1 | 0.2 |
| Transportation \& Utilities | 2.8 | 2.8 | 4.6 |
| Construction | 55.3 | 53.5 | 79.0 |
| Manufacturing | 1.6 | 1.6 | 2.3 |
| Wholesale \& Retail Trade | 9.0 | 8.9 | 13.9 |
| Information \& Professional Services | 30.6 | 31.5 | 40.6 |
| Financial Services | 7.2 | 7.4 | 10.0 |
| Leisure \& Other Services | 6.1 | 6.1 | 8.5 |
| Government | 1.7 | 1.7 | 2.0 |

Looking beyond 2018, the GIM Mechanism will generate approximately $\$ 68.4$ million of labor income annually in Arizona, assuming Southwest Gas maintains local capital expenditures of $\$ 100$ million. Almost half of these wages ( $\$ 32.3$ million) will occur in the construction industry.

| Econonic contbution-cas hinstructur Modemixation |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Labor Income (millions of US \$) | 2016 | 2017 | 2018 | Post-2018** |
| Labor Income by Type | 6.8 | 22.0 | 75.2 | 68.4 |
| Southwest Gas FTEs | 0.4 | 0.7 | 3.3 | 3.0 |
| Direct Arizona Supply Chain | 3.7 | 12.7 | 41.8 | 38.0 |
| Indirect Arizona Supply Chain | 1.1 | 3.5 | 12.4 | 11.3 |
| Induced (Consumer Spending) Activity | 1.6 | 5.2 | 17.7 | 16.1 |
| Labor Income by Industry | 6.8 | 22.0 | 75.2 | 68.4 |
| Southwest Gas FTEs | 0.4 | 0.7 | 3.3 | 3.0 |
| Natural Resources | 0.0 | 0.0 | 0.1 | 0.1 |
| Transportation \& Utilities | 0.1 | 0.4 | 2.4 | 2.2 |
| Construction | 3.4 | 8.1 | 35.5 | 32.3 |
| Manufacturing | 0.1 | 0.3 | 1.0 | 0.9 |
| Wholesale \& Retail Trade | 0.5 | 1.4 | 6.8 | 6.2 |
| Information \& Professional Services | 1.4 | 8.7 | 17.4 | 15.8 |
| Financial Services | 0.4 | 1.1 | 4.2 | 3.8 |
| Leisure \& Other Services | 0.3 | 1.1 | 3.7 | 3.4 |
| Government | 0.1 | 0.2 | 0.8 | 0.7 |

[^22]
## Taxes

Finally, the additional economic activity stimulated by Southwest Gas' construction and maintenance capital expenditures in Arizona will generate both federal and state \& local tax revenues. These are summarized below.

| Indicator | 2016 | 2017 | 2018 |
| :---: | :---: | :---: | :---: |
| Taxes (Million US\$) | 26.7 | 26.5 | 38.5 |
| State \& Local Taxes | 9.1 | 9.1 | 13.4 |
| Federal Taxes | 17.6 | 17.5 | 25.0 |

Looking beyond 2018 - and once again assuming $\$ 100$ in annual capital expenditures - the GIM Mechanism will generate $\$ 5.7$ million in state \& local taxes within Arizona.

| Indicator | 2016 | 2017 | 2018 | Post-2018** |
| :---: | :---: | :---: | :---: | :---: |
| Taxes (Million US\$) | 1.5 | 4.9 | 17.5 | 15.9 |
| State \& Local Taxes | 0.5 | 1.6 | 6.2 | 5.7 |
| Federal Taxes | 1.0 | 3.3 | 11.3 | 10.3 |

## CHAPTER 5

Appendix

## Economic Contribution Summary Tables

| Indicator | 2016 | 2017 | 2018 |
| :---: | :---: | :---: | :---: |
| Employment (Number of workers) | 2,089 | 2,036 | 2,771 |
| Southwest Gas FTEs | 153 | 156 | 155 |
| Direct Arizona Supply Chain | 991 | 958 | 1,351 |
| Indirect Arizona Supply Chain | 318 | 310 | 436 |
| Induced (Consumer Spending) Activity | 627 | 613 | 828 |
| Value Added Contribution to GSP (US\$M) | 175.7 | 174.2 | 248.2 |
| Direct Arizona Supply Chain | 93.1 | 92.1 | 133.2 |
| Indirect Arizona Supply Chain | 29.1 | 28.9 | 41.6 |
| Induced (Consumer Spending) Activity | 53.4 | 53.3 | 73.5 |
| Labor Income (US\$M) | 125.4 | 125.1 | 172.7 |
| Southwest Gas FTEs | 11.0 | 11.4 | 11.7 |
| Direct Arizona Supply Chain | 65.5 | 65.1 | 92.8 |
| Indirect Arizona Supply Chain | 19.2 | 19.1 | 27.5 |
| Induced (Consumer Spending) Activity | 29.6 | 29.5 | 40.7 |
| Output (US\$M) | 306.4 | 302.5 | 430.5 |
| SW Gas Direct Spending in AZ Supply Chain | 172.9 | 169.5 | 243.9 |
| Indirect Arizona Supply Chain Activity | 48.5 | 48.0 | 69.2 |
| Induced (Consumer Spending) Activity | 85.0 | 84.9 | 117.4 |
| Taxes (US\$M) | 26.7 | 26.5 | 38.5 |
| State \& Local Taxes | 9.1 | 9.1 | 13.4 |
| Federal Taxes | 17.6 | 17.5 | 25.0 |
| - IHS assumed the capital expenditures would not effect SW Gas' expected sales revenue (output) and value added contribution to GSP). Also, while IHS does not anticipate SW Gas to hire additional employees specifically for these projects, the dedicated labor and corresponding wages are included in the employment and labor income effects (on an FTE basis) in this economic contribution summary. |  |  |  |


| Indicator | 2016 | 2017 | 2018 | Post-2018** |
| :---: | :---: | :---: | :---: | :---: |
| Employment (Number of workers) | 114 | 356 | 1,215 | 1,104 |
| Southwest Gas FTEs | 6 | 10 | 46 | 42 |
| Direct Anzona Supply Chain | 57 | 180 | 610 | 555 |
| Indirect Anizona Supply Chain | 18 | 58 | 198 | 180 |
| Induced (Consumer Spending) Activity | 34 | 108 | 361 | 328 |
| Value Added Contribution to GSP (US\$M) | 9.9 | 31.2 | 110.9 | 100.8 |
| Direct Anzona Supply Chain | 5.3 | 16.6 | 60.2 | 54.7 |
| Indirect Anzona Supply Chain | 1.6 | 5.3 | 18.8 | 17.1 |
| Induced (Consumer Spending) Activity | 2.9 | 9.4 | 32.0 | 29.1 |
| Labor Income (US\$M) | 6.8 | 22.0 | 75.2 | 68.4 |
| Southwest Gas FTEs | 0.4 | 0.7 | 3.3 | 3.0 |
| Direct Anzona Supply Chain | 3.7 | 12.7 | 41.8 | 38.0 |
| Indirect Anizona Supply Chain | 1.1 | 3.5 | 12.4 | 11.3 |
| Induced (Consumer Spending) Activity | 1.6 | 5.2 | 17.7 | 16.1 |
| Output (USSM) | 17.3 | 53.6 | 192.4 | 174.9 |
| SW Gas Direct Spending in AZ Supply Chain | 9.9 | 29.9 | 110.0 | 100.0 |
| Indirect Anzona Supply Chain Activity | 2.7 | 8.7 | 31.3 | 28.4 |
| Induced (Consumer Spending) Activity | 4.6 | 15.0 | 51.1 | 46.5 |
| Taxes (US\$M) | 1.5 | 4.9 | 17.5 | 15.9 |
| State \& Local Taxes | 0.5 | 1.6 | 6.2 | 5.7 |
| Federal Taxes | 1.0 | 3.3 | 11.3 | 10.3 |

- IHS assumed the capital expenditures would not effect SW Gas' expected sales revenue (output) and value added contribution to GSP).

Also, while IHS does not anticipate SW Gas to hire additional employees specifically for these projects, the dedicated labor and
corresponding wages are included in the employment and labor income effects (on an FTE basis) in this economic contribution summary.
** Assumes $\$ 100 \mathrm{M}$ in direct capital expenditures in Arizona each year.

## Economic Contribution of All Arizona-based Projects

| Econome Conthbution - All Atmonedsarod Projects |  |  |  |
| :---: | :---: | :---: | :---: |
| Output (millions of US \$) | 2016 | 2017 | 2018 |
| SW Gas Direct Spending in AZ Supply Chain | 172.9 | 169.5 | 243.9 |
| Natural Resources | 0.0 | 0.0 | 0.0 |
| Transportation \& Utilities | 1.3 | 1.3 | 3.5 |
| Construction | 150.8 | 144.8 | 212.3 |
| Manufacturing | 0.6 | 0.7 | 1.0 |
| Wholesale \& Retail Trade | 1.0 | 1.0 | 4.6 |
| Information \& Professional Services | 12.2 | 14.0 | 13.8 |
| Financial Services | 3.9 | 4.6 | 5.6 |
| Leisure \& Other Services | 0.0 | 0.0 | 0.0 |
| Government | 3.0 | 3.1 | 3.2 |
| Indirect Arizona Supply Chain Output | 48.5 | 48.0 | 69.2 |
| Natural Resources | 0.2 | 0.2 | 0.3 |
| Transportation \& Utilities | 2.8 | 2.8 | 4.3 |
| Construction | 0.9 | 0.9 | 1.2 |
| Manufacturing | 5.3 | 5.2 | 7.6 |
| Wholesale \& Retail Trade | 6.0 | 5.8 | 8.4 |
| Information \& Professional Services | 21.0 | 21.0 | 30.1 |
| Financial Services | 8.8 | 8.7 | 12.4 |
| Leisure \& Other Services | 3.1 | 3.1 | 4.4 |
| Government | 0.4 | 0.4 | 0.5 |
| Arizona Supply Chain (Direct + Indir) Output | 221.4 | 217.6 | 313.1 |
| Natural Resources | 0.2 | 0.2 | 0.3 |
| Transportation \& Utilities | 4.2 | 4.2 | 7.8 |
| Construction | 151.7 | 145.7 | 213.5 |
| Manufacturing | 6.0 | 5.9 | 8.6 |
| Wholesale \& Retail Trade | 7.0 | 6.8 | 13.0 |
| Information \& Professional Services | 33.2 | 34.9 | 43.9 |
| Financial Services | 12.7 | 13.3 | 18.0 |
| Leisure \& Other Services | 3.1 | 3.1 | 4.3 |
| Government | 3.3 | 3.5 | 3.7 |
| Induced Arizona Output | 85.0 | 84.9 | 117.4 |
| Natural Resources | 0.4 | 0.3 | 0.5 |
| Transportation \& Utilities | 4.3 | 4.3 | 5.9 |
| Construction | 0.8 | 0.8 | 1.1 |
| Manufacturing | 2.5 | 2.5 | 3.4 |
| Wholesale \& Retail Trade | 13.1 | 13.0 | 17.8 |
| Information \& Professional Services | 25.4 | 25.5 | 35.5 |
| Financial Services | 27.6 | 27.6 | 38.2 |
| Leisure \& Other Services | 9.7 | 9.7 | 13.4 |
| Government | 1.2 | 1.2 | 1.6 |
| Total Arizona Output Contribution | 306.4 | 302.5 | 430.5 |
| Natural Resources | 0.6 | 0.5 | 0.8 |
| Transportation \& Utilities | 8.5 | 8.4 | 13.7 |
| Construction | 152.5 | 146.5 | 214.5 |
| Manufacturing | 8.5 | 8.4 | 12.0 |
| Wholesale \& Retail Trade | 20.2 | 19.8 | 30.8 |
| Information \& Professional Services | 58.6 | 60.5 | 79.4 |
| Financial Services | 40.3 | 41.0 | 56.2 |
| Leisure \& Other Services | 12.8 | 12.8 | 17.8 |
| Government | 4.5 | 4.6 | 5.3 |


| Fconomic oonturion- Al Arronabased Proigets |  |  |  |
| :---: | :---: | :---: | :---: |
| Employment (number of workers) | 2016 | 2017 | 2018 |
| Southwest Gas FTEs | 153 | 156 | 155 |
| Direct Arizona Supply Chain Employment | 991 | 958 | 1,351 |
| Natural Resources | 0 | 0 | 0 |
| Transportation \& Utilities | 8 | 8 | 21 |
| Construction | 862 | 817 | 1,182 |
| Manufacturing | 2 | 2 | 3 |
| Wholesale \& Retail Trade | 5 | 4 | 21 |
| Information \& Professional Services | 89 | 100 | 96 |
| Financial Services | 11 | 12 | 14 |
| Leisure \& Other Services | 1 | 0 | 0 |
| Government | 14 | 14 | 14 |
| Indirect Arizona Supply Chain Employment | 318 | 310 | 436 |
| Natural Resources | 1 | 1 | 1 |
| Transportation \& Utilities | 15 | 15 | 23 |
| Construction | 5 | 5 | 7 |
| Manufacturing | 19 | 18 | 25 |
| Wholesale \& Retail Trade | 28 | 27 | 39 |
| Information \& Professional Services | 172 | 168 | 235 |
| Financial Services | 39 | 38 | 53 |
| Leisure \& Other Services | 38 | 37 | 51 |
| Government | 1 | 1 | 2 |
| Arizona Supply Chain (Direct + Indirect) Emp | 1,309 | 1,267 | 1,787 |
| Natural Resources | 1 | 1 | 1 |
| Transportation \& Utilities | 23 | 22 | 44 |
| Construction | 867 | 822 | 1,189 |
| Manufacturing | 20 | 20 | 29 |
| Wholesale \& Retail Trade | 33 | 32 | 60 |
| Information \& Professional Services | 262 | 268 | 331 |
| Financial Services | 49 | 50 | 67 |
| Leisure \& Other Services | 38 | 37 | 51 |
| Government | 16 | 16 | 16 |
| Induced Arizona Employment | 627 | 613 | 828 |
| Natural Resources | 2 | 2 | 3 |
| Transportation \& Utilities | 20 | 19 | 26 |
| Construction | 4 | 4 | 6 |
| Manufacturing | 5 | 5 | 7 |
| Wholesale \& Retail Trade | 133 | 130 | 175 |
| Information \& Professional Services | 222 | 217 | 293 |
| Financial Services | 88 | 86 | 116 |
| Leisure \& Other Services | 149 | 145 | 196 |
| Government | 5 | 5 | 7 |
| Total Arizona Employment Contribution | 2,089 | 2,036 | 2,771 |
| Southwest Gas FTEs | 153 | 156 | 155 |
| Natural Resources | 3 | 3 | 3 |
| Transportation \& Utilities | 42 | 41 | 70 |
| Construction | 871 | 826 | 1,195 |
| Manufacturing | 26 | 25 | 36 |
| Wholesale \& Retail Trade | 166 | 161 | 235 |
| Information \& Professional Services | 483 | 485 | 624 |
| Financial Services | 137 | 136 | 183 |
| Leisure \& Other Services | 187 | 182 | 247 |
| Government | 21 | 21 | 23 |



|  |  |  |  |
| :---: | :---: | :---: | :---: |
| Labor Income (millions of US \$) | 2016 | 2017 | 2018 |
| Southwest Gas FTEs | 11.0 | 11.4 | 11.7 |
| Direct Arizona Supply Chain Labor Income | 65.5 | 65.1 | 92.8 |
| Natural Resources | 0.0 | 0.0 | 0.0 |
| Transportation \& Utilities | 0.5 | 0.5 | 1.2 |
| Construction | 54.7 | 52.9 | 78.2 |
| Manufacturing | 0.1 | 0.2 | 0.2 |
| Wholesale \& Retail Trade | 0.4 | 0.4 | 1.9 |
| Information \& Professional Services | 7.3 | 8.4 | 8.2 |
| Financial Services | 1.4 | 1.6 | 2.0 |
| Leisure \& Other Services | 0.0 | 0.0 | 0.0 |
| Government | 1.1 | 1.2 | 1.2 |
| Indirect Arizona Supply Chain Labor Income | 19.2 | 19.1 | 27.5 |
| Natural Resources | 0.0 | 0.0 | 0.1 |
| Transportation \& Utilities | 1.0 | 1.0 | 1.5 |
| Construction | 0.3 | 0.3 | 0.4 |
| Manufacturing | 1.2 | 1.1 | 1.7 |
| Wholesale \& Retail Trade | 2.5 | 2.4 | 3.6 |
| Information \& Professional Services | 10.5 | 10.4 | 14.9 |
| Financial Services | 2.1 | 2.0 | 2.9 |
| Leisure \& Other Services | 1.6 | 1.6 | 2.3 |
| Government | 0.1 | 0.1 | 0.2 |
| Arizona Supply Chain (Direct + Indirect) LI | 84.8 | 84.2 | 120.3 |
| Natural Resources | 0.0 | 0.0 | 0.1 |
| Transportation \& Utilities | 1.4 | 1.4 | 2.8 |
| Construction | 55.0 | 53.2 | 78.6 |
| Manufacturing | 1.3 | 1.3 | 1.9 |
| Wholesale \& Retail Trade | 2.9 | 2.8 | 5.5 |
| Information \& Professional Services | 17.8 | 18.8 | 23.0 |
| Financial Services | 3.4 | 3.7 | 4.9 |
| Leisure \& Other Services | 1.6 | 1.6 | 2.3 |
| Government | 1.2 | 1.3 | 1.4 |
| Induced Arizona Labor Income | 29.6 | 29.5 | 40.7 |
| Natural Resources | 0.1 | 0.1 | 0.1 |
| Transportation \& Utilities | 1.4 | 1.4 | 1.9 |
| Construction | 0.3 | 0.3 | 0.4 |
| Manufacturing | 0.3 | 0.3 | 0.4 |
| Wholesale \& Retail Trade | 6.1 | 6.1 | 8.4 |
| Information \& Professional Services | 12.8 | 12.8 | 17.6 |
| Financial Services | 3.7 | 3.7 | 5.1 |
| Leisure \& Other Services | 4.5 | 4.5 | 6.2 |
| Government | 0.4 | 0.4 | 0.6 |
| Total Arizona Labor Income Contribution | 125.4 | 125.1 | 172.7 |
| Southwest Gas FTEs | 11.0 | 11.4 | 11.7 |
| Natural Resources | 0.1 | 0.1 | 0.2 |
| Transportation \& Utilities | 2.8 | 2.8 | 4.6 |
| Construction | 55.3 | 53.5 | 79.0 |
| Manufacturing | 1.6 | 1.6 | 2.3 |
| Wholesale \& Retail Trade | 9.0 | 8.9 | 13.9 |
| Information \& Professional Services | 30.6 | 31.5 | 40.6 |
| Financial Services | 7.2 | 7.4 | 10.0 |
| Leisure \& Other Services | 6.1 | 6.1 | 8.5 |
| Government | 1.7 | 1.7 | 2.0 |

## Economic Contribution of Gas Infrastructure Modernization Projects

| Output (millions of US \$) | 2016 | 2017 | 2018 | Post-2018** |
| :---: | :---: | :---: | :---: | :---: |
| SW Gas Direct Spending in AZ Supply Chain | 9.9 | 29.9 | 110.0 | 100.0 |
| Natural Resources | 0.0 | 0.0 | 0.0 | 0.0 |
| Transportation \& Utilities | 0.0 | 0.1 | 2.4 | 2.1 |
| Construction | 9.4 | 22.0 | 95.5 | 86.9 |
| Manufacturing | 0.0 | 0.1 | 0.4 | 0.3 |
| Wholesale \& Retail Trade | 0.0 | 0.0 | 3.7 | 3.4 |
| Information \& Professional Services | 0.2 | 7.4 | 5.0 | 4.5 |
| Financial Services | 0.1 | 0.1 | 1.9 | 1.7 |
| Leisure \& Other Services | 0.0 | 0.0 | 0.0 | 0.0 |
| Government | 0.2 | 0.2 | 1.1 | 1.0 |
| Indirect Arizona Supply Chain Output | 2.7 | 8.7 | 31.3 | 28.4 |
| Natural Resources | 0.0 | 0.0 | 0.1 | 0.1 |
| Transportation \& Utilities | 0.2 | 0.5 | 2.1 | 1.9 |
| Construction | 0.0 | 0.1 | 0.5 | 0.5 |
| Manufacturing | 0.3 | 0.8 | 3.4 | 3.1 |
| Wholesale \& Retail Trade | 0.4 | 0.9 | 3.8 | 3.5 |
| Information \& Professional Services | 1.2 | 4.0 | 13.5 | 12.3 |
| Financial Services | 0.5 | 1.6 | 5.6 | 5.1 |
| Leisure \& Other Services | 0.2 | 0.6 | 1.9 | 1.8 |
| Government | 0.0 | 0.1 | 0.2 | 0.2 |
| Arizona Supply Chain (Direct + Indir) Output | 12.7 | 38.6 | 141.3 | 128.4 |
| Natural Resources | 0.0 | 0.0 | 0.1 | 0.1 |
| Transportation \& Utilities | 0.2 | 0.5 | 4.5 | 4.0 |
| Construction | 9.5 | 22.2 | 96.0 | 87.3 |
| Manufacturing | 0.3 | 0.9 | 3.8 | 3.5 |
| Wholesale \& Retail Trade | 0.4 | 0.9 | 7.5 | 6.8 |
| Information \& Professional Services | 1.4 | 11.4 | 18.5 | 16.9 |
| Financial Services | 0.6 | 1.8 | 7.5 | 6.8 |
| Leisure \& Other Services | 0.2 | 0.6 | 1.9 | 1.8 |
| Government | 0.2 | 0.3 | 1.3 | 1.2 |
| Induced Arizona Output | 4.6 | 15.0 | 51.1 | 46.5 |
| Natural Resources | 0.0 | 0.1 | 0.2 | 0.2 |
| Transportation \& Utilities | 0.2 | 0.8 | 2.6 | 2.3 |
| Construction | 0.0 | 0.1 | 0.5 | 0.4 |
| Manufacturing | 0.1 | 0.4 | 1.5 | 1.4 |
| Wholesale \& Retail Trade | 0.7 | 2.3 | 7.8 | 7.0 |
| Information \& Professional Services | 1.4 | 4.5 | 15.4 | 14.0 |
| Financial Services | 1.5 | 4.9 | 16.7 | 15.1 |
| Leisure \& Other Services | 0.5 | 1.7 | 5.8 | 5.3 |
| Government | 0.1 | 0.2 | 0.7 | 0.6 |
| Total Arizona Output Contribution | 17.3 | 53.6 | 192.4 | 174.9 |
| Natural Resources | 0.0 | 0.1 | 0.3 | 0.3 |
| Transportation \& Utilities | 0.4 | 1.3 | 7.0 | 6.4 |
| Construction | 9.5 | 22.3 | 96.5 | 87.7 |
| Manufacturing | 0.5 | 1.4 | 5.3 | 4.8 |
| Wholesale \& Retail Trade | 1.1 | 3.2 | 15.3 | 13.9 |
| Information \& Professional Services | 2.8 | 15.9 | 34.0 | 30.9 |
| Financial Services | 2.1 | 6.6 | 24.2 | 22.0 |
| Leisure \& Other Services | 0.7 | 2.3 | 7.8 | 7.1 |
| Government | 0.3 | 0.5 | 2.0 | 1.9 |


| Employment (number of workers) | 2016 | 2017 | 2018 | Post-2018** |
| :---: | :---: | :---: | :---: | :---: |
| Southwest Gas FTEs | 6 | 10 | 46 | 42 |
| Direct Arizona Supply Chain Employment | 57 | 180 | 610 | 555 |
| Natural Resources | 0 | 0 | 0 | 0 |
| Transportation \& Utilities | 0 | 0 | 15 | 14 |
| Construction | 54 | 124 | 532 | 484 |
| Manufacturing | 0 | 0 | 2 | 1 |
| Wholesale \& Retail Trade | 0 | 0 | 17 | 15 |
| Information \& Professional Services | 2 | 53 | 35 | 32 |
| Financial Services | 0 | 0 | 5 | 4 |
| Leisure \& Other Services | 0 | 0 | 0 | 0 |
| Government | 1 | 1 | 5 | 5 |
| Indirect Arizona Supply Chain Employment | 18 | 58 | 198 | 180 |
| Natural Resources | 0 | 0 | 0 | 0 |
| Transportation \& Utilities | 1 | 2 | 12 | 11 |
| Construction | 0 | 1 | 3 | 3 |
| Manufacturing | 1 | 3 | 11 | 10 |
| Wholesale \& Retail Trade | 2 | 4 | 18 | 16 |
| Information \& Professional Services | 9 | 33 | 106 | 96 |
| Financial Services | 2 | 7 | 24 | 22 |
| Leisure \& Other Services | 2 | 8 | 23 | 21 |
| Government | 0 | 0 | 1 | 1 |
| Arizona Supply Chain (Direct + Indirect) Emp | 74 | 238 | 808 | 735 |
| Natural Resources | 0 | 0 | 0 | 0 |
| Transportation \& Utilities | 1 | 3 | 27 | 24 |
| Construction | 54 | 125 | 535 | 486 |
| Manufacturing | 1 | 3 | 13 | 12 |
| Wholesale \& Retail Trade | 2 | 4 | 35 | 31 |
| Information \& Professional Services | 11 | 86 | 141 | 128 |
| Financial Services | 2 | 7 | 29 | 26 |
| Leisure \& Other Services | 2 | 8 | 23 | 21 |
| Government | 1 | 1 | 6 | 5 |
| Induced Arizona Employment | 34 | 108 | 361 | 328 |
| Natural Resources | 0 | 0 | 1 | 1 |
| Transportation \& Utilities | 1 | 3 | 11 | 10 |
| Construction | 0 | 1 | 2 | 2 |
| Manufacturing | 0 | 1 | 3 | 3 |
| Wholesale \& Retail Trade | 7 | 23 | 76 | 69 |
| Information \& Professional Services | 12 | 38 | 128 | 116 |
| Financial Services | 5 | 15 | 51 | 46 |
| Leisure \& Other Services | 8 | 26 | 85 | 78 |
| Government | 0 | 1 | 3 | 3 |
| Total Arizona Employment Contribution |  | 356 |  | 1,104 |
| Southwest Gas FTEs | 6 | 10 | 46 | 42 |
| Natural Resources | 0 | 0 | 1 | 1 |
| Transportation \& Utilities | 2 | 6 | 38 | 35 |
| Construction | 54 | 126 | 537 | 488 |
| Manufacturing | 1 | 4 | 16 | 15 |
| Wholesale \& Retail Trade | 9 | 27 | 111 | 101 |
| Information \& Professional Services | 23 | 125 | 269 | 244 |
| Financial Services | 7 | 23 | 79 | 72 |
| Leisure \& Other Services | 10 | 33 | 108 | 98 |
| Government | 1 | 2 | 9 | 8 |

** Assumes $\$ 100 \mathrm{M}$ in direct capital expenditures in Arizona each year


| Direct Arizona Supply Chain Value Added | 5.3 |
| :--- | :--- |
| Natural Resources | 0.0 |
| Transportation \& Utilities | 0.0 |
| Construction | 5.0 |
| Manufacturing | 0.0 |
| Wholesale \& Retail Trade | 0.0 |
| Information \& Professional Services | 0.1 |
| Financial Services | 0.1 |
| Leisure \& Other Services | 0.0 |
| Government | 0.1 |


| 16.6 | 60.2 | 54.7 |
| ---: | ---: | ---: |
| 0.0 | 0.0 | 0.0 |
| 0.0 | 1.1 | 1.0 |


| Indirect Arizona Supply Chain Value Added | 1.6 | 5.3 | 18.8 | 17.1 |
| :--- | :--- | ---: | ---: | ---: |
| Natural Resources | 0.0 | 0.0 | 0.1 | 0.1 |

Transportation \& Utilities

| 0.3 | 1.2 | 1.1 |
| :--- | :--- | :--- |
| 0.1 | 0.3 | 0.2 |
| 0.2 | 1.0 | 0.9 |

Construction

| 0.2 | 1.0 | 0.9 |
| :--- | :--- | :--- |
| 0.6 | 2.7 | 2.4 |
| 2.6 | 8.6 | 7.8 |

0.2

Manufacturing
Information \& Professional Services
Financial Services

| 1.1 | 3.6 | 7.8 |
| :--- | :--- | :--- |
| 0.4 | 1.2 | 1.1 |

Leisure \& Other Services

| 0.0 | 0.1 | 0.1 |
| ---: | ---: | ---: |
| $\mathbf{2 1 . 8}$ | $\mathbf{7 8 . 9}$ | $\mathbf{7 1 . 8}$ |

Arizona Supply Chain (Direct + Indirect) VA
21.

Natural Resources
Transportation \& Utilities
0.
71.8
0.
0.1

Construction
11.9

Manufacturing

| 0.3 | 1.1 | 1.0 |
| :--- | :--- | :--- |

Wholesale \& Retail Trade

| 0.6 | 5.3 | 4.8 |
| :--- | ---: | ---: |
| 7.1 | 11.7 | 10.6 |
| 1.2 | 4.9 | 4.4 |

Financial Services

| 0.4 | 1.2 | 1.1 |
| :--- | :--- | :--- |

Leisure \& Other Services
0.1
0.6

Induced Arizona Value Added

| 9.4 | 32.0 | $\mathbf{2 9 . 1}$ |
| ---: | ---: | ---: |
| 0.0 | 0.1 | 0.1 |
| 0.4 | 1.5 | 1.4 |
| 0.1 | 0.3 | 0.2 |
| 0.1 | 0.3 | 0.3 |
| 1.7 | 5.8 | 5.2 |
| 2.8 | 9.5 | 8.6 |
| 3.1 | 10.7 | 9.8 |
| 1.0 | 3.4 | 3.1 |
| 0.1 | 0.4 | 0.4 |
|  |  |  |
| 31.2 | 110.9 | 100.8 |
| 0.1 | 0.2 | 0.2 |
| 0.7 | 3.8 | 3.5 |
| 11.9 | 1.4 | 47.3 |
| 0.4 | 11.0 | 1.3 |
| 2.3 | 21.1 | 10.0 |
| 9.9 | 15.6 | 19.2 |
| 4.3 | 4.6 | 14.2 |
| 1.4 | 1.0 | 4.2 |
| 0.3 |  | 1.0 |

** Assumes $\$ 100 \mathrm{M}$ in direct capital expenditures in Arizona each year

|  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Labor Income (millions of US \$) | 2016 | 2017 | 2018 | Post-2018** |
| Southwest Gas FTEs | 0.4 | 0.7 | 3.3 | 3.0 |
| Direct Arizona Supply Chain Labor Income | 3.7 | 12.7 | 41.8 | 38.0 |
| Natural Resources | 0.0 | 0.0 | 0.0 | 0.0 |
| Transportation \& Utilities | 0.0 | 0.0 | 0.9 | 0.8 |
| Construction | 3.4 | 8.0 | 35.2 | 32.0 |
| Manufacturing | 0.0 | 0.0 | 0.1 | 0.1 |
| Wholesale \& Retail Trade | 0.0 | 0.0 | 1.6 | 1.4 |
| Information \& Professional Services | 0.1 | 4.5 | 3.0 | 2.7 |
| Financial Services | 0.0 | 0.0 | 0.7 | 0.6 |
| Leisure \& Other Services | 0.0 | 0.0 | 0.0 | 0.0 |
| Government | 0.1 | 0.1 | 0.4 | 0.4 |
| Indirect Arizona Supply Chain Labor Income | 1.1 | 3.5 | 12.4 | 11.3 |
| Natural Resources | 0.0 | 0.0 | 0.0 | 0.0 |
| Transportation \& Utilities | 0.1 | 0.2 | 0.8 | 0.7 |
| Construction | 0.0 | 0.1 | 0.2 | 0.2 |
| Manufacturing | 0.1 | 0.2 | 0.7 | 0.7 |
| Wholesale \& Retail Trade | 0.1 | 0.4 | 1.6 | 1.5 |
| Information \& Professional Services | 0.6 | 2.0 | 6.7 | 6.1 |
| Financial Services | 0.1 | 0.4 | 1.3 | 1.2 |
| Leisure \& Other Services | 0.1 | 0.3 | 1.0 | 0.9 |
| Government | 0.0 | 0.0 | 0.1 | 0.1 |
| Arizona Supply Chain (Direct + Indirect) LI | 4.7 | 16.2 | 54.2 | 49.3 |
| Natural Resources | 0.0 | 0.0 | 0.0 | 0.0 |
| Transportation \& Utilities | 0.1 | 0.2 | 1.6 | 1.5 |
| Construction | 3.4 | 8.1 | 35.4 | 32.1 |
| Manufacturing | 0.1 | 0.2 | 0.8 | 0.8 |
| Wholesale \& Retail Trade | 0.1 | 0.4 | 3.2 | 2.9 |
| Information \& Professional Services | 0.7 | 6.5 | 9.7 | 8.8 |
| Financial Services | 0.1 | 0.4 | 2.0 | 1.8 |
| Leisure \& Other Services | 0.1 | 0.3 | 1.0 | 0.9 |
| Government | 0.1 | 0.1 | 0.5 | 0.4 |
| Induced Arizona Labor Income | 1.6 | 5.2 | 17.7 | 16.1 |
| Natural Resources | 0.0 | 0.0 | 0.1 | 0.1 |
| Transportation \& Utilities | 0.1 | 0.2 | 0.8 | 0.7 |
| Construction | 0.0 | 0.0 | 0.2 | 0.1 |
| Manufacturing | 0.0 | 0.1 | 0.2 | 0.2 |
| Wholesale \& Retail Trade | 0.3 | 1.1 | 3.7 | 3.3 |
| Information \& Professional Services | 0.7 | 2.2 | 7.7 | 7.0 |
| Financial Services | 0.2 | 0.7 | 2.2 | 2.0 |
| Leisure \& Other Services | 0.2 | 0.8 | 2.7 | 2.4 |
| Government | 0.0 | 0.1 | 0.3 | 0.2 |
| Total Arizona Labor Income Contribution | 6.8 | 22.0 | 75.2 | 68.4 |
| Southwest Gas FTEs | 0.4 | 0.7 | 3.3 | 3.0 |
| Natural Resources | 0.0 | 0.0 | 0.1 | 0.1 |
| Transportation \& Utilities | 0.1 | 0.4 | 2.4 | 2.2 |
| Construction | 3.4 | 8.1 | 35.5 | 32.3 |
| Manufacturing | 0.1 | 0.3 | 1.0 | 0.9 |
| Wholesale \& Retail Trade | 0.5 | 1.4 | 6.8 | 6.2 |
| Information \& Professional Services | 1.4 | 8.7 | 17.4 | 15.8 |
| Financial Services | 0.4 | 1.1 | 4.2 | 3.8 |
| Leisure \& Other Services | 0.3 | 1.1 | 3.7 | 3.4 |
| Government | 0.1 | 0.2 | 0.8 | 0.7 |

** Assumes $\$ 100 \mathrm{M}$ in direct capital expenditures in Arizona each year

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## Southwest Gas Corporation <br> Docket No. G-01551A-16-0107

# Energy Efficiency Enabling Provision <br> Plan of Administration 

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Energy Efficiency Enabling Provision<br>Plan of Administration

## I. OVERVIEW

This document describes the plan of administration (POA) for the Southwest Gas Corporation (Southwest Gas or Company) Energy Efficiency Enabling Provision (EEP). The Arizona Corporation Commission (ACC or Commission) approved the EEP in Decision No. 72723 (Docket No. G-01551A-10-0458). The EEP is a revenue decoupling mechanism comprised of two components: (1) a monthly weather adjustment that provides "real-time" bill adjustments when actual weather during the winter months differs from the average weather, and (2) an annual non-weather component that ensures Southwest Gas recovers its Commission-authorized revenue per customer. The EEP POA specifies the accounting procedures and rate setting adjustments necessary to assure the Company neither overrecovers, nor under-recovers the margin-per-customer amounts authorized in its most recent general rate case proceeding.

The EEP Weather Adjustment accounts for variations between the actual temperatures and normal temperatures for each winter day in the customer's billing cycle. When actual temperatures are colder than normal, the delivery charge portion of customer bills will be adjusted downward to reflect what the customer would have used under normal temperature conditions. When actual temperatures are warmer than normal, the delivery charge portion of customer bills will be adjusted upward to reflect what the customer would have used under normal temperature conditions. Weather is quantified in Heating Degree Days (HDD). The EEP Weather Adjustment applies to consumption during the winter season months of December through March.

The EEP Annual Adjustment recovers or refunds any difference between the Company's billed margin and the margin amounts authorized in the Company's most recent general rate case proceeding.

## II. DEFINITIONS

Decoupling: A rate design that separates the recovery of a utility's delivery costs from the amount of gas sold.

Delivery Charge: Per month and per therm charges that recover the costs incurred in the delivery of natural gas. Delivery charges do not include the cost of gas purchased for customer use.

Commodity Charge: The per therm charge applied to each unit of billed usage.
Heating Degree Days: A measurement used to reflect the demand for energy needed to heat a building. It is derived from measurements of outside air temperature and is calculated as the difference between 65 degrees Fahrenheit and the average daily temperature when the average daily temperature is below 65 degrees. When the average daily temperature is equal to or greater than 65 degrees, there are zero HDD.

Winter: The months of December through March.

## III. APPLICABILITY

The EEP applies to residential Rate Schedule Nos. G-5, G-6, G-10 and G-11 and to General Service Schedule Nos. G-25(Small), G-25(Medium), G-25(Large-1) and G-25(Large-2) included in this Arizona Gas Tariff.

## IV. EEP WEATHER ADJUSTMENT

The EEP Weather Adjustment accounts for variations between the actual temperatures and normal temperatures for each winter day in each customer's billing cycle. When actual temperatures are colder than normal, bills will be adjusted downward to reflect the delivery charge the customer would have incurred under normal temperature conditions. When actual temperatures are warmer than normal, bills will be adjusted upward to reflect the delivery charge the customer would have incurred under normal temperature conditions. Weather is quantified in Heating Degree Days (HDD). The EEP Weather Adjustment applies to consumption during the winter season. Three customer usage analyses are used in the determination of each customer's weather sensitive use: (1) an analysis of the customer's current billing cycle weather sensitivity, (2) an analysis of the customer's multi-season billing cycle weather sensitivity, and (3) the customer's current month metered use. Refer to Schedule 1 for an example of the current billing cycle analysis. Refer to Schedule 2 for an example of the multi-season analysis.
A. Billing Cycle Analysis - The billing cycle analysis uses the customer's current billing cycle HDD variance and billing cycle use per HDD to determine weather sensitive gas use and to calculate the billing cycle analysis volume adjustment.

1. Determine Billing Cycle HDD Variance

Normal HDD $=$ The sum of the ten-year average HDDs for each day in the customer's billing cycle
Actual HDD $=$ The sum of the actual HDDs for each day in the customer's billing cycle
HDD Variance = Normal HDDs less the Actual HDDs
2. Determine Billing Cycle Use per HDD - Billing cycle use per HDD is calculated for each customer's bill by subtracting the customer's billing cycle base load volume from current monthly metered use and dividing the difference by the billing cycle actual HDDs.

Billing cycle base load volume is equal to the customer's base load volume per day multiplied by the number of days in the customer's billing cycle. Base load volume per day for each customer is used to establish monthly non-temperature sensitive usage. The base load volume per day is equal to the customer's lowest average daily use for the May through October summer billing periods. Average daily use is the customer's total monthly use divided by the number of days in the
billing cycle. For new customers, base load volume per day will be the average base load volume per day in the customer's operating district.
3. Calculate Billing Cycle Analysis Volume Adjustment - The billing cycle analysis volume adjustment is calculated by multiplying the customer's billing cycle HDD variance by the billing cycle use per HDD.
B. Multi-Season Analysis - The multi-season analysis uses winter billing data from the previous 24 months to determine weather-sensitive gas use and to calculate the multiseason analysis volume adjustment. A linear regression is used to compare the customer's historical monthly metered use to the actual weather in each billing cycle to determine use per HDD. The multi-season analysis volume adjustment is calculated by multiplying the result of the linear regression by the billing cycle HDD variance for the customer's current billing cycle.
C. Bill Adjustment - The bill adjustment for the EEP weather adjustment is calculated by multiplying the applicable volume adjustment by the Commodity component of the customer's delivery charge. The applicable volume adjustment is whichever of the following three quantities is the closest to zero: (1) the billing cycle analysis volume adjustment, (2) the multi-season analysis volume adjustment, or (3) the customer's current monthly metered use.

However, in instances where the customer's billing cycle base load volume is greater than the customer's current monthly metered use or the sum of the actual HDDs in the customer's current billing cycle is equal to zero, the volume adjustment will be equal to zero and there will be no EEP Weather Adjustment to the customer's bill.

## V. EEP ANNUAL ADJUSTMENT

The EEP Annual Adjustment recovers or refunds any differences between the Company's billed margin and the margin amounts authorized in its most recent general rate case proceeding. The process is set forth below.
A. EEP Balancing Account - Southwest Gas maintains accounting records that accumulate the difference between authorized and actual billed margin. Entries are recorded to the EEP Balancing Account (EEPBA) each month as follows:

1. A debit or credit entry equal to the difference between authorized margin and actual billed margin for each rate schedule subject to this provision. Authorized margin is the product of the monthly margin-per-customer authorized in Southwest Gas' last general rate case, and the actual number of customers billed during the month.
2. A debit or credit entry equal to the therms billed during the month under the schedules subject to this provision multiplied by the EEP Annual Adjustment Rate.
3. A debit or credit entry for interest to be applied to over- and under-collected bank balances based on the monthly one-year nominal Treasury Constant Maturities rate.
B. EEP Annual Adjustment Rate - The EEP Annual Adjustment Rate applicable to each schedule subject to this provision shall be revised annually to reflect the difference between the margin-per-customer authorized in the Company's last general rate case and the margin billed. The EEP Annual Adjustment Rate will be calculated by dividing the balance in the EEPBA by the most recent 12-month volume of natural gas for the customer class included in the EEP.

The Company shall file its EEP Annual Adjustment Rate revisions with the Commission in accordance with all statutory and regulatory requirements following twelve (12) months of activity in the EEPBA. The EEP Annual Adjustment Rate shall be effective on the date of the first bill cycle in the month following the Commission's approval unless otherwise provided for by the Commission.
C. Amounts Recovered and Refunded - Southwest Gas is prohibited from recovering any under-collections in the EEPBA to the extent that recovery would increase earnings such that the Company would be earning more than its authorized return on common equity. In addition, the amount of deferred amounts to be recovered in any amortization period shall not exceed 5 percent of the test year average non-gas revenue per customer. Deferred amounts exceeding 5 percent of the test year average non-gas revenue per customer will be carried forward for recovery in the next year and subsequent years with no carrying charges. All over-collected balances in the EEPBA will be refunded, without limitation, over the next amortization period.

## VI. EEP-RELATED COMPLIANCE FILINGS

The Company shall submit quarterly and annual compliance filings to the Commission pursuant to Decision No. 72723.

Schedule 1

## Billing Cycle Calculation

(All numbers are used for illustrative purposes.)

| Line No. | Description | Reference | Totals |
| :---: | :---: | :---: | :---: |
| 1 | Normal HDD | A | 34 |
| 2 | Actual HDD | B | 60 |
| 3 | Billing Cycle HDD Variance ( $\mathrm{A}-\mathrm{B}$ ) | C | -26 |
| 4 | Current Month Metered Use | D | 129 |
| 5 | Billing Cycle Base Load Volume | E | 4 |
| 6 | Line 4 - Line 5 | F | 125 |
| 7 | Actual HDD | G | 60 |
| 8 | Billing Cycle Use Per HDD (F/G) | H | 2.083333 |
|  | Billing Cycle Analysis Volume |  |  |
| 9 | Adjustment | C * H | -54 |

## Schedule 2

Multi-Season Analysis - Linear Regression
(All numbers are used for illustrative purposes.)

| Month | Billing Cycle <br> Actual HDDs | Monthly Metered Use | Current Monthly Actual HDDs - Average Actual HDDs | Currently Month Metered Use - Average Metered Use | (c)* ${ }^{\text {( }}$ ) | (c) * (c) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | (a) | (b) | (c) | (d) | (e) | (f) |
| April-16 | 5.0 | 8 | -139.3000 | -30.5000 | 4248.6500 | 19404.49 |
| March-16 | 9.0 | 11 | -135.3000 | -27.5000 | 3720.7500 | 18306.09 |
| February-16 | 87.0 | 31 | -57.3000 | -7.5000 | 429.7500 | 3283.29 |
| January-16 | 243.0 | 60 | 98.7000 | 21.5000 | 2122.0500 | 9741.69 |
| December-15 | 222.0 | 45 | 77.7000 | 6.5000 | 505.0500 | 6037.29 |
| April-15 | 4.0 | 9 | -140.3000 | -29.5000 | 4138.8500 | 19684.09 |
| March-15 | 139.0 | 37 | -5.3000 | -1.5000 | 7.9500 | 28.09 |
| February-15 | 188.0 | 60 | 43.7000 | 21.5000 | 939.5500 | 1909.69 |
| January-15 | 463.0 | 101 | 318.7000 | 62.5000 | 19918.7500 | 101569.69 |
| December-14 | 83.0 | 23 | -61.3000 | -15.5000 | 950.1500 | 3757.69 |
| Average | 144.3000 | 38.5000 |  | Total | 36981.50 | 183722.10 |

[^23]
## EXHIBIT NO. A-15

## PROPOSED SETTLEMENT AGREEMENT

## BEFORE THE ARIZONA CORPORATHON CEAMinissiun

## COMMISSIONERS

TOM FORESE - CHAIRMAN BOB BURNS
DOUG LITTLE
ANDY TOBIN
BOYD W. DUNN

IN THE MATTER OF THE APPLICATION OF SOUTHWEST GAS CORPORATION FOR THE ESTABLISHMENT OF JUST AND REASONABLE RATES AND CHARGES DESIGNED TO REALIZE A REASONABLE RATE OF RETURN ON THE FAIR VALUE OF THE PROPERTIES OF SOUTHWEST GAS CORPORATION DEVOTED TO ITS ARIZONA OPERATIONS.

On January 20, 2017 The Utilities Division ("Staff") of the Arizona Corporation Commission ("Commission"), filed on behalf of the Signatory Parties of the Settlement Agreement ("Agreement"), in the above-referenced matter on behalf of the Signatory Parties to the Agreement.

Staff is now supplementing the Agreement by filing the signature pages of the Residential Utility Consumer Office ("RUCO') and Property Owners and Residents Association ("PORA").

RESPECTFULLY SUBMITTED this $\quad 23^{\text {th }} \quad$ day of $\quad$ January _ 2017.


Charles H. Hains
Robert Geake
Attorneys, Legal Division
Arizona Corporation Commission 1200 West Washington Street Phoenix, Arizona 85007
(602) 542-3402

On this $23^{\text {th }}$ day of January, 2017, the foregoing document was filed with Docket Control as an Utilities Division Settlement Agreement, and copies of the foregoing were mailed on behalf of the Utilities Division to the following who have not consented to email service. On this date or as soon as possible thereafter, the Commission's eDocket program will automatically email a link to the foregoing to the following who have consented to email service.

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RUCO
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Executive Legal Assistant

Dated this $20^{\text {th }}$ day of January, 2017



EXHIBIT NO. A-16

## PROPOSED SETTLEMENT AGREEMENT ADDITIONAL SIGNATURES

# BEFORE THE ARIZONA CORPORATION COMMHSSION 

## COMMISSIONERS

TOM FORESE - CHAIRMAN
BOB BURNS
2917 JM 20 P ए 29
DOUG LITTLE
ANDY TOBIN
BOYD W. DUNN

IN THE MATTER OF THE APPLICATION OF SOUTHWEST GAS CORPORATION FOR THE ESTABLISHMENT OF JUST AND REASONABLE RATES AND CHARGES DESIGNED TO REALIZE A REASONABLE RATE OF RETURN ON THE FAIR VALUE OF THE PROPERTIES OF SOUTHWEST GAS CORPORATION DEVOTED TO ITS ARIZONA OPERATIONS.

DOCKET NO. G-01551A-16-0107

STAFF'S NOTICE OF FILING SETTLEMENT AGREEMENT

The Utilities Division ("Staff") of the Arizona Corporation Commission ("Commission"), on behalf of the Signatory Parties of the Settlement Agreement ("Agreement"), files the Agreement in the above-referenced matter. The Residential Utility Consumer Office ("RUCO") and Property Owners and Residents Association ("PORA") were unable to sign the Agreement today. Staff will docket signature pages for both parties as soon as possible.

RESPECTFULLY SUBMITTED this $20^{\text {th }}$ day of J_January _ , 2017.


On this $20^{\text {th }}$ day of January, 2017, the foregoing document was filed with Docket Control as an Utilities Division Settlement Agreement, and copies of the foregoing were mailed on behalf of the Utilities Division to the following who have not consented to email service. On this date or as soon as possible thereafter, the Commission's eDocket program will automatically email a link to the foregoing to the following who have consented to email service.

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Roseann Osorio Executive Legal Assistant

## PROPOSED SETTLEMENT AGREEMENT OF DOCKET NO. G-01551A-160107 SOUTHWEST GAS CORPORATION REQUEST FOR RATE ADJUSTMENT

The purpose of this Settlement Agreement ("Agreement") is to settle disputed issues related to Docket No. G-01551A-16-0107, Southwest Gas Corporation's ("SWG" or "Company") application to increase rates. This Agreement is entered into by the following entities:

```
Arizona Corporation Commission Utilities Division Staff ("Staff")
            Southwest Gas Corporation ("SWG")
            Residential Utility Consumer Office ("RUCO")
        Arizona Community Action Association ("ACAA")
Property Owners and Residents Association ("PORA")
    Desert Valley Natural Gas, LLC ("Desert Valley")
        Arizona Investment Council ("AIC")
```

These entities shall be referred to collectively as "Signatories;" a single entity shall be referred to as "Signatory."

## I. RECITALS

1.1 SWG filed the rate application underlying Docket No. G-01551A-16-0107 on May 2, 2016. Staff found the application sufficient on June 1, 2016.
1.2 Subsequently, the Arizona Corporation Commission ("Commission") approved applications to intervene filed by September 2, 2016.
1.3 SWG filed a notice of settlement discussions on December 12, 2016. Settlement discussions began on December 15, 2016. The settlement discussions were open, transparent, and inclusive of all parties to this Docket who desired to participate. All parties to this Docket were notified of the settlement discussion process, were encouraged to participate in the negotiations, and were provided with an equal opportunity to participate. SWG filed a Preliminary Term Sheet regarding this matter on December 29, 2016.
1.4 The terms of this Agreement are just, reasonable, fair, and in the public interest in that they, among other things, establish just and reasonable rates and ensure continued safe and reliable natural gas service for SWG customers; promote the convenience, comfort and safety, and the preservation of health, of the employees and patrons of SWG; resolve the issues raised during this proceeding; and avoid unnecessary litigation expense and delay.
1.5 The Signatories believe that this Agreement balances the interests of both SWG and its customers. The significant provisions of this Agreement include:

- A $\$ 16$ million base rate increase;
- No change to the approved Return on Equity of 9.5 percent;
- A three-year rate case stay out, in which SWG agrees not to file any new general rate case filing until at least May 1, 2019;
- Retention of the Company's full revenue decoupling mechanism with modifications to simplify and improve the methodology;
- Increasing eligibility for the low income ratepayer assistance program to $200 \%$ of the federal poverty guideline level;
- Implementation of a Vintage Steel Pipe replacement program to improve safe and reliable operation of the Company's system.
1.6 The Signatories agree to ask the Commission (1) to find that the terms and conditions of this Agreement are just and reasonable and in the public interest, along with any and all other necessary findings, and (2) to approve the Agreement and order that it and the rates contained herein become effective following the issuance of a final Order in this Docket by the Commission. The Signatories agree to work together to pursue an effective date of May 1, 2017.


## TERMS AND CONDITIONS

## II. RATE CASE STABILITY PROVISION

2.1 SWG agrees not to file its next general rate case prior to May 1, 2019.

## III. RATE INCREASE

3.1 SWG shall receive a base rate increase of $\$ 16$ million over its adjusted test year margin of $\$ 481,681,406$, for a total revenue requirement of $\$ 497,681,406$.
3.2 The Company's jurisdictional fair value rate base used to establish the rates agreed to herein is $\$ 1,801,065,079$.

## IV. BILL IMPACT

4.1 When new rates become effective, the average annual bill for residential customers will increase by 1.09 percent.

## V. COST OF CAPITAL

5.1 A capital structure comprised of 48.3 percent long-term debt and 51.7 percent common equity shall be adopted.
5.2 A return on common equity of 9.5 percent and an embedded cost of long-term debt of 5.2 percent shall be adopted.
5.3 An overall fair value rate of return of 5.71 percent with a cost rate of 0.93 percent on fair value rate base increment shall be adopted.
5.4 The provisions set forth herein regarding the quantification of cost of capital, fair value rate base, fair value rate of return, and the revenue requirement are made for purposes of settlement only and should not be construed as admissions against interest or waivers of litigation positions related to other or future cases.

## VI. <br> DEPRECIATION

6.1 The depreciation rates set forth on Attachment 1 to this Agreement shall be adopted. The estimated overall reduction in the Company's depreciation expense is $\$ 44,743,206$.
6.2 In conjunction with the Company's next general rate case filing, SWG will perform a detailed and objective cost of removal study to determine the validity of significant increases in cost of removal charges recorded in 2015, and for any that may occur after 2015 and before the next rate case. In the meantime, the Company shall review the cost of removal charges recorded in mains and services accumulated depreciation accounts in 2015 to determine whether charges, if any, should be transferred to operations, maintenance, or other accounts. This review would help ensure the account balances of mains and services accumulated depreciation are fairly stated going forward into the next rate case. SWG shall provide the results of such study and review as part of its next general rate case filing.

## VII. CUSTOMER OWNED YARD LINE EXPANSION

7.1 SWG shall be allowed to expand its Customer Owned Yard Line ("COYL") program as discussed within the Pre-filed Direct Testimony of Company Witnesses Lang and Gieseking.
7.2 SWG will work with Staff to develop a Plan of Administration for the COYL program consistent with Section 17.2 of this Agreement, to include revised annual reports consistent with the expanded COYL program. The annual rate adjustment for the COYL program surcharge will continue to be capped at $\$ 0.01$ per therm per year, and shall apply to all recorded full margin therms sold.

## VII. VINTAGE STEEL PIPE REPLACEMENT

8.1 The Company shall be allowed to implement its proposed Vintage Steel Pipe ("VSP") replacement program. The annual rate adjustment for the VSP program surcharge will be capped at $\$ 0.015$ per therm per year and shall apply to all recorded full margin therms sold.
8.2 The effective period for replacements under the VSP program will be until the effective date of new permanent rates approved by the Commission in SWG's next general rate case application unless extended by the Commission.
8.3 The Company, Staff, and RUCO shall work to jointly develop a draft Plan of Administration that will be circulated to the parties to this docket, and will present the Plan of Administration for Commission consideration in conjunction with its consideration of the Administrative Law Judge's recommendation regarding the terms of this Agreement.

## IX. LIQUIFIED NATURAL GAS FACILITY

9.1 The Company shall be authorized to extend the deferral of the revenue requirement associated with all costs flowing from the construction of the Tucson LNG Facility incurred before December 31, 2020.
9.2 The deferred amounts may be considered for recovery during the Company's next general rate case proceeding.

## X. REVENUE DECOUPLING MECHANISM

10.1 The Company shall continue to utilize a full revenue decoupling mechanism subject to the modification that the Energy Efficiency Enabling Provision ("EEP") will no longer utilize a monthly weather adjustor as discussed in the Pre-filed Rate Design Direct Testimony of Staff Witness Lubow.
10.2 The Company shall modify its tariff to change the name of its decoupling mechanism from "Energy Efficiency Enabling Provision" to "Delivery Charge Adjustment Provision", and will make any other changes necessary, including changes to its website and other outreach materials, to reflect the elimination of a separate monthly weather adjustor.
10.3 Southwest Gas shall file in April each year a revised annual report and application to adjust rates to reflect any differences between the authorized margin per customer and the actual margin per customer collected during the year.

The revised annual report shall replace the annual report previously filed for the Company's annual rate adjustment for revenue decoupling. The revised annual report shall reflect Southwest Gas' experience from the previous year and include sufficient information for Staff to audit the proposed rate change.

## XI. LOW INCOME PROGRAMS

11.1 The Company shall increase its Low Income Ratepayer Assistance ("LIRA") program eligibility to customers whose incomes are less than or equal to $200 \%$ of the Federal Poverty Income Guidelines.
11.2 The Company shall be allowed to collect $100 \%$ of the discount through the LIRA surcharge.

## XII. BILL PRESENTATION

12.1 The Company will advise customers of their option to request a detailed bill, both on its website and on the bill insert that notifies customers of the rate changes approved in this proceeding. The Company shall also provide such advice to customers at least once a year.
12.2 The Company's full revenue decoupling adjustment will be included on customer bills as a separate line item, and will be referred to as the "Delivery Charge Adjustment" instead of the "EEP Annual Adjustment" to better reflect the nature of the rate adjustment.

## XIII. RATE DESIGN

13.1 Staff's recommended rate design and cost allocation presented by Staff Witness Lubow shall be adopted, subject to any conforming changes necessary to effectuate the overall cost of service adopted by this Agreement.
13.2 As recommended by Staff Witness Lubow, SWG shall file a minimum system study in its next general rate case to support the class cost of service study included in that filing.
13.3 SWG will not establish a Multi-Family Dwelling Service and Main Extension tariff at this time.
13.4 SWG shall be allowed to implement its requested Compression Service tariff, subject to $50 / 50$ risk sharing between shareholders and ratepayers for any losses resulting from this tariff.
13.5 SWG shall not implement its proposed Property Tax Adjustor Mechanism at this time. In its place, SWG shall be permitted to implement a Property Tax Mechanism that establishes a regulatory asset account to defer any changes in property tax expense for recovery in the Company's next general rate case.

## XIV. CUSTOMER CHOICE GAS SUPPLIER PILOT IMPLEMENTATION

14.1 SWG commits to work with Desert Valley Natural Gas (DVNG) and Staff to develop a new tariff, or modifications to the Company's existing tariff, as well as a Plan of Administration that will govern a pilot program for an expanded
transportation service for certain qualifying Southwest Gas non-residential customers in Arizona. The Tariff and Plan of Administration must address the following key principles:

### 14.2 Revenue neutral:

The program must be revenue neutral and include sufficient regulatory mechanisms to address the recovery of incremental costs to ensure revenue neutrality, including reasonable limitations on customers switching between rate schedules.

### 14.3 No Interclass Subsidies:

The program must be designed to ensure that any incremental costs of the program are borne by the customer class availing themselves of the pilot program.

### 14.4 Governance structure:

(a) There must be processes in place for allowing all eligible third-party providers the opportunity to participate in the pilot, addressing customer complaints against third-party providers, Commission registration of thirdparty providers, customers that change third-party providers during the course of the pilot program or wish to voluntarily exit the pilot program, and communications (including the delivery of the bill and the billing process) from third-party providers to Southwest Gas customers.
(b) Process for filing with the ACC the proposed customer communication plan to be utilized by each third-party provider and the proposed Code of Conduct to be adhered to by third-party suppliers.
(c) Periodic ACC review process to ensure the program is running as intended and operating within the key parameters identified by the parties, including identifying and quantifying the benefits to Southwest Gas customers who participate in the program - with findings as to the continuation of the pilot program, and any requested program modifications or expansions.

### 14.5 Gradualism:

Parties must define the appropriate scope of the pilot program - including identifying sufficient parameters on eligible customers (usage level) and a reasonable cap on the number of participating customers to minimize the risk of
not being revenue neutral and the retain the ability to address unintended consequences of the program.

### 14.6 Beta Test:

The Plan of Administration will include provisions for a Beta Test that, once the Tariff and Plan of Administration are approved, will test the pilot program framework on a group of five mutually agreed upon Southwest Gas commercial customers (Test Group). The Test Group will be based in a single delivery code, but will represent different industries. The Beta Test will help ensure that the pilot program framework is functioning as anticipated, prior to opening the pilot program up to other suppliers and Southwest Gas customers.
14.7 Upon agreement of SWG, DVNG and Staff as to the above, the draft Tariff and Plan of Administration will be circulated to the parties to this docket, with the intent of presenting them for Commission consideration in conjunction with its consideration of the Administrative Law Judge's recommendation regarding the terms of this Agreement. In no event shall the Tariff and Plan of Administration be submitted for Commission consideration later than 60 days after the effective date of an order approving this agreement.

## XV. TARIFF AND RATE SCHEDULES

15.1 The Company's proposed tariff changes contained within the Pre-filed Direct Testimony of Company Witness Berger are accepted subject to the modifications provided in the Pre-filed Direct Testimony of Staff Witness McNeely-Kirwin.

## XVI. GAS PROCUREMENT

16.1 The Company shall include with its Annual Gas Procurement Plan filings information showing its hedging activities by month such that it reflects the volume and percentage of gas hedged. SWG shall include with the filing a summary of the 12 -month gas price volatility with and without Arizona Price Stability Purchases ("APSP"), and illustrate any price differences resulting from the hedging practices and procedures it employs in Arizona.
16.2 As recommended in the Pre-filed Direct Testimony of Staff Witness Lubow, the Company shall modify its APSP program to limit the amount of gas hedged to not more than 25 percent of the annual forecasted demand in Arizona for any forecast period, unless the Company first sends a letter to Staff advising of its intent to hedge above this level.

## IVII. COMPLIANCE MATTERS

17.1 All compliance items identified in the Pre-filed Direct Testimony of Staff Witness Bozzo shall be eliminated, including the quarterly decoupling reports.
17.2 The Company shall work with Staff to develop a Plan of Administration for each of its adjustor mechanisms as recommended in the Pre-filed Direct Testimony of Staff Witness Paladino. The Plans of Administration shall be filed for Staff evaluation no later than 60 days after the effective date of a Commission order approving this Agreement.

## VIII. FORCE MAJEURE PROVISION

18.1 Nothing in this Agreement shall prevent SWG from requesting a change to its base rates in the event of conditions or circumstances that constitute an emergency. For the purposes of this Agreement, the term "emergency" is limited to an extraordinary event that, in the Commission's judgment, requires base rate relief in order to protect the public interest. This provision is not intended to preclude SWG from seeking rate relief or any Signatory from petitioning the Commission to examine the reasonableness of SWG's rates pursuant to this Section in the event of significant regulatory developments that materially impact the financial results expected under the terms of this Agreement. This provision is not intended to
preclude any party, including any Signatory to this Agreement, from opposing an application for rate relief filed by SWG pursuant to this paragraph. Nothing in this provision is intended to limit the Commission's ability to change rates at any time pursuant to its lawful authority.

## XIX. COMMISSION EVALUATION OF PROPOSED SETTLEMENT

19.1 All currently filed testimony and exhibits shall be offered into the Commission's record as evidence. The filing and submission of rebuttal testimony and exhibits from Southwest Gas, the filing and submission of surrebuttal testimony and exhibits from Staff and Intervenors, and the filing and submission of rejoinder testimony and exhibits by Southwest Gas shall be waived.
19.2 The Signatories recognize that Staff does not have the power to bind the Commission. For purposes of proposing a settlement agreement, Staff acts in the same manner as any party to a Commission proceeding.
19.3 This Agreement shall serve as a procedural device by which the Signatories will submit their proposed settlement of SWG's pending rate case, Docket No. G-01551A-16-0107, to the Commission.
19.4 The Signatories recognize that the Commission will independently consider and evaluate the terms of this Agreement. If the Commission issues an order adopting all material terms of this Agreement, such action shall constitute Commission approval of the Agreement. Thereafter, the Signatories shall abide by the terms as approved by the Commission.
19.5 If the Commission fails to issue an order adopting all material terms of this Agreement, any or all of the Signatories may withdraw from this Agreement, and such Signatory or Signatories may pursue without prejudice their respective remedies at law. For purposes of this Agreement, whether a term is material shall be left to the discretion of the Signatory choosing to withdraw from the Agreement. If a Signatory withdraws from the Agreement pursuant to this paragraph and files an application for rehearing, the other Signatories, except for Staff, shall support the application for rehearing by filing a document with the Commission that supports approval of the Agreement in its entirety. Staff shall not be obligated to file any document or take any position regarding the withdrawing Signatory's application for rehearing.

## XX. MISCELLANEOUS PROVISIONS

20.1 This case has attracted a number of participants with widely diverse interests. To achieve consensus for settlement, many participants are accepting positions that, in any other circumstances, they would be unwilling to accept. They are doing so because this Agreement, as a whole, is consistent with their long-term interests and with the broad public interest. The acceptance by any Signatory of a specific element of this Agreement shall not be considered as precedent for acceptance of that element in any other context.
20.2 No Signatory is bound by any position asserted in negotiations, except as expressly stated in this Agreement. No Signatory shall offer evidence of conduct or statements made in the course of negotiating this Agreement before this Commission, any other regulatory agency, or any court.
20.3 Nothing in this Agreement shall be construed as an admission by any Signatory as to the reasonableness or unreasonableness, or lawfulness or unlawfulness, of any position previously taken by any other Signatory in this proceeding.
20.4 Neither this Agreement nor any of the positions taken in this Agreement by any of the Signatories may be referred to, cited, or relied upon as precedent in any proceeding before the Commission, any other regulatory agency, or any court for any purpose except to secure approval of this Agreement and enforce its terms.
20.5 To the extent any provision of this Agreement is inconsistent with any existing Commission order, rule, or regulation, this Agreement shall control.
20.6 Each of the terms of this Agreement is in consideration of all other terms of this Agreement. Accordingly, the terms are not severable.
20.7 The Signatories shall make reasonable and good faith efforts necessary to obtain a Commission order approving this Agreement. The Signatories shall support and defend this Agreement before the Commission. Subject to paragraph 20.2, if the Commission adopts an order approving all material terms of the Agreement, the Signatories will support and defend the Commission's order before any court or regulatory agency in which it may be at issue.
20.8 This Agreement may be executed in any number of counterparts and by each Signatory on separate counterparts, each of which when so executed and delivered shall be deemed an original and all of which taken together shall constitute one and the same instrument. This Agreement may also be executed electronically or by facsimile.

## ATTACHMENT A

Southwest Gas Corporation
Docket No. G-01551A-16-0107
Settlement Depreciation Rates

| Account | Description | Existing <br> Company <br> Rates | Staff Proposed Rates | Company Proposed Rates | Settiement <br> Proposal |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Arizona Direct |  |  |  |  |  |
| 301.00 | Organization | --non-depreciable/fully depreciated/amortized--. |  |  |  |
| 302.00 | Franchise \& Consents | ---non-depreciable/fully depreciated/amortized-..- |  |  |  |
| 303.00 | Miscellaneous Intangible | ---non-depreciable/fully depreciated/amortized-- |  |  |  |
| 374.10 | Land \& Land Rights | --non-depreciable/fully depreciated/amortized--. |  |  |  |
| 374.20 | Rights of Way | 2.15\% | 1.37\% | 1.38\% | 1.37\% |
| 375.00 | Structures \& Improvement | 1.15\% | 3.35\% | 0.30\% | 3.35\% |
| 376.00 | Mains | 3.82\% | 1.81\% | 2.29\% | 1.81\% |
| 378.00 | Measuring \& Reg Stations | 4.12\% | 3.87\% | 3.44\% | 3.87\% |
| 380.00 | Services | 5.30\% | 2.82\% | 2.96\% | 2.82\% |
| 381.00 | Meters | 1.98\% | 4.15\% | 2.72\% | 4.15\% |
| 385.00 | Industrial Measuring \& Reg Sta | 4.31\% | 1.78\% | 2.06\% | 1.78\% |
| 387.00 | Miscellaneous Equipment | 5.26\% | 0.00\% | 0.00\% | 0.00\% |
| 389.00 | Land \& Land Rights | 0.00\% | 0.00\% | 0.00\% | 0.00\% |
| 390.10 | Structures \& Improv - Co. Owned | 1.84\% | 2.79\% | 1.98\% | 2.79\% |
| 390.20 | Structures \& Improv - Leasehold | ---non-depreciable/fully depreciated/amortized--- |  |  |  |
| 391.00 | Office Equipment | 2.73\% | 7.29\% | 5.56\% | 7.29\% |
| 391.10 | Computer Equipment | 14.87\% | 2.1.94\% | 20.00\% | 21.94\% |
| 392.11 | Transportation Equipment - Light | 7.65\% | 14.37\% | 9.38\% | 14.37\% |
| 392.12 | Transportation Equipment - Heavy | 7.65\% | 4.07\% | 6.83\% | 4.07\% |
| 393.00 | Stores Equipment | 2.08\% | 3.73\% | 4.00\% | 3.73\% |
| 394.00 | Tools, Shop, \& Garage Equip. | 2.17\% | 10.39\% | 6.67\% | 10.39\% |
| 395.00 | Laboratory Equipment | 3.93\% | 5.48\% | 4.00\% | 5.48\% |
| 396.00 | Power Operated Equipment | 3.88\% | 3.46\% | 5.00\% | 3.46\% |
| 397.00 | Communication Equipment | 8.88\% | -1.11\% | 7.69\% | -1.11\% |
| 397.20 | Telemetry Equipment | 6.19\% | 21.96\% | 10.00\% | 21.96\% |
| 398.00 | Miscellaneous Equipment | 4.53\% | 6.38\% | 6.25\% | 6.38\% |


| System Allocable |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 301.00 | Organization | ---non-depreciable/fully depreciated/amortized-- |  |  |  |
| 303.00 | Miscellaneous Intangible | ---non-depreciable/fully depreciated/amortized-.. |  |  |  |
| 389.00 | Land \& Land Rights | ---non-depreciable/fully depreciated/amortized-- |  |  |  |
| 390.10 | Structures \& Improv - Co. Owned | 2.30\% | 2.79\% | 2.30\% | 2.30\% |
| 390.20 | Structures \& Improv - Leasehold | 12.31\% | 2.79\% | 12.31\% | 12.31\% |
| 391.00 | Office Equipment | 6.67\% | 7.29\% | 6.67\% | 6.67\% |
| 391.10 | Computer Equipment | 20.00\% | 21.94\% | 20.00\% | 20.00\% |
| 392.11 | Transportation Equipment - Light | 10.37\% | 14.37\% | 10.37\% | 10.37\% |
| 392.12 | Transportation Equipment - Heavy | 8.18\% | 4.07\% | 8.18\% | 8.18\% |
| 392.21 | Transportation Equipment - Aircraft | 4.00\% | 0.00\% | 4.00\% | 4.00\% |
| 393.00 | Stores Equipment | 6.67\% | 3.73\% | 6.67\% | 6.67\% |
| 394.00 | Tools, Shop, \& Garage Equip. | 6.67\% | 10.39\% | 6.67\% | 6.67\% |
| 395.00 | Laboratory Equipment | 5.00\% | 5.48\% | 5.00\% | 5.00\% |
| 396.00 | Power Operated Equipment | 5.66\% | 3.46\% | 5.66\% | 5.66\% |
| 397.00 | Communication Equipment | 6.67\% | -1.11\% | 6.67\% | 6.67\% |
| 397.20 | Telemetry Equipment | 16.66\% | 21.96\% | 16.66\% | 16.66\% |
| 398.00 | Miscellaneous Equipment | 6.67\% | 6.38\% | 6.67\% | 6.67\% |



Printed Name: Elijah Abinah
Company: $A R-z$ own Corparotior Commission
Title:Activg Director: Utilities Div.

Dated this $20^{\text {th }}$ day of January, 2017

By:-Cltherind CM. Changer
Printed Name: Catherine M. Mazzeo
Company: Southwest Gas Corporation
Title: Assistant General Counsel

Dated this $20^{\text {th }}$ day of January, 2017

By:


Printed Name:_Tyler J Rohach
Company: Desert Valley Natural Gas LLC
Title: $\qquad$

Dated this $20^{\text {th }}$ day of January, 2017


Printed Name: ___Cynthia Zwick
Company'_. Arizona Community Action Association
Title: $\qquad$ Executive Director

Dated this $20^{\text {th }}$ day of January, 2017

By:


Printed Name: Elijah Abinah

Company: Arizona Corporation Commission

Title:
Acting Director, Utilities Division

Dated this $20^{\text {th }}$ day of January, 2017


Printed Name: _..._Cynthia Zwick
Company:....Arizona Community Action Association
T:itle: Executive Director

Dated this $20^{\text {th }}$ day of January, 2017


Printed Name:_Meghan II. Grabel
Company: Osburn Maledon, P.A.
Title: Attomey for Arizona Investment Council

## EXHIBIT NO. A-17

## SCHEDULES IN SUPPORT OF PROPOSED SETTLEMENT AGREEMENT

## 50UTHUEST GR5 CORPORATION

February 3, 2017

## Arizona Corporation Commission

Docket Control
1200 West Washington Street
Phoenix, AZ 85007-2996
Re: Docket No. G-01551A-16-0107
Southwest Gas Corporation respectfully submits schedules supporting the proposed Settlement Agreement in the above-referenced docket.

If you have any questions, please do not hesitate to contact me at 602-395-4058.
Respectfully submitted,


Matthew D. Derr
Regulatory Manager/Arizona

## Cc: Service List

## BEFORE THE ARIZONA CORPORATION COMMISSION

## COMMISSIONERS

TOM FORESE - Chairman
BOB BURNS
DOUG LITTLE
ANDY TOBIN
BOYD DUNN
In the Matter of the Application of Southwest Gas Corporation for the Establishment of Just and Reasonable Rates and Charges Designed to Realize a Reasonable Rate of Return on the Fair Value of the Properties of Southwest Gas Corporation Devoted to its Arizona Operations

DOCKET NO.: G-01551-A-16-0107
SCHEDULES IN SUPPORT OF PROPOSED SETTLEMENT AGREEMENT

Southwest Gas Corporation (Southwest Gas or Company) hereby submits schedules supporting the proposed Settlement Agreement in this proceeding.

Respectfully submitted this $3^{\text {rd }}$ day of February, 2017.
SOUTHWEST GAS CORPORATION
Cltherino
Catherine M. Mazzeo
Arizona Bar No. 028939
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Las Vegas, NV 89150-0002
(702) 876-7250
(702) 252-7283 facsimile
catherine.mazzeo@swgas.com
Attorney for Southwest Gas Corporation

Original and 13 copies of the foregoing were filed this $3^{\text {rd }}$ day of February, 2017 with:

Docket Control
Arizona Corporation Commission
1200 West Washington Street
Phoenix, Arizona 85007
Copies of the foregoing were hand-delivered/mailed/e-mailed this $3^{\text {rd }}$ day of February, 2017 to:

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Chief Administrative Law Judge
Hearing Division
Arizona Corporation Commission
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TDickey@vmiholdings.com
Consented to Service by Email

DOCKET NO, G-01551A-16-0107
SETTLEMENT

DOCKET NO. G-01551A-16-0107
SETTLEMENT

$$
\begin{aligned}
& \begin{array}{l}
\text { SUMMARY OF PRESENT AND PROPOSED RATES } \\
\text { FOR THE TWELVE MONTHS ENDED NOVEMBER } 30,201
\end{array}
\end{aligned}
$$


DOCKET NO, G-01551A-16-0107
SETTLEMENT

DOCKET NO. G-01551A-16-0107
SETTLEMENT



DOCKET NO. G-01551A-16-0107
SETTLEMENT

| Line <br> No. | Description | Monthly Consumption (Therms) | Monthly Bill |  |  |  |  | $\begin{aligned} & \text { Line } \\ & \text { No. } \\ & \hline \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | At Currently Effective Rates [4] | At ProposedTariffRates | Increase/(Decrease) |  |  |  |
|  |  |  |  |  |  | Dollars | Percent |  |
|  | (a) | (b) | (c) | (d) |  | (e) | (f) |  |
|  | Summer Season Bills |  |  |  |  |  |  |  |
| 1 | 75 Percent Average Use | 8 | \$ 18.84 | \$ 18.96 | \$ | 0.12 | 0.64\% | 1 |
| 2 | Average Summer Use [1] | 11 | 21.89 | 22.06 |  | 0.17 | 0.78\% | 2 |
| 3 | 125 Percent Average Use | 14 | 24.94 | 25.16 |  | 0.22 | 0.88\% | 3 |
|  | Winter Season Bills |  |  |  |  |  |  |  |
| 4 | 75 Percent Average Use | 30 | \$ 41.21 | 41.68 | \$ | 0.47 | 1.14\% | 4 |
| 5 | Average Winter Use [1] | 40 | 51.38 | 52.01 |  | 0.63 | 1.23\% | 5 |
| 6 | 125 Percent Average Use | 50 | 61.55 | 62.33 |  | 0.78 | 1.27\% | 6 |
| 7 | Annual Average Use | 26 | 36.77 | 37.17 |  | 0.40 | 1.09\% | 7 |


| Effective Tariff Rates [2] |  | Amount |
| :--- | :--- | :--- | ---: |
| Basic Service Charge per Month <br> Commodity Charge <br> All Usage | $\$$ | 10.70 |
| Proposed Tariff Rates [3] | $\$$ | 1.01703 |
| Pasic Service Charge per Month <br> Commodity Charge <br> All Usage | $\$$ | 10.70 |

[1] Company Record.
[2] Present Margin Rates effective on November 30, 2015.
[3] Schedule H-3, Sheets 1-3. Rate Adjustments and Gas Cost effective January 1, 2017.
[4] This does not reflect $\$(4,706,214)$ EEP adjustment associated with this customer class.


## ARIZONA GENERAL RATE CASE

TYPICAL BILL COMPARISON - PROPOSED VS. CURRENTLY EFFECTIVE RATES
FOR THE TWELVE MONTHS ENDED NOVEMBER 30, 2015 SINGLE-FAMILY LOW INCOME RESIDENTIAL GAS SERVICE


FOR THE TWELVE MONTHS ENDED NOVEMBER 30, 2015 MULTI-FAMILY LOW INCOME RESIDENTIAL GAS SERVICE

| Line | Description | Monthly Consumption (Therms) | At Currently Effective Rates [4] |  | At Proposed Tariff Rates |  | Increase/(Decrease) |  |  | $\begin{aligned} & \text { Line } \\ & \text { No. } \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| No. |  |  |  |  |  | Dollars | Percent |  |
|  | (a) | (b) |  | (c) |  |  |  | (d) |  |  | (e) | (f) |
|  | Summer Season Bills |  |  |  |  |  |  |  |  |  |
| 1 | 75 Percent Average Use | 8 | \$ | 15.50 | \$ | 15.89 | \$ | 0.39 | 2.52\% | 1 |
| 2 | Average Summer Use [1] | 10 |  | 17.50 |  | 17.99 |  | 0.49 | 2.80\% | 2 |
| 3 | 125 Percent Average Use | 13 |  | 20.50 |  | 21.13 |  | 0.63 | 3.07\% | 3 |
|  | Winter Season Bills |  |  |  |  |  |  |  |  |  |
| 4 | 75 Percent Average Use | 19 | \$ | 20.81 | \$ | 21.09 | \$ | 0.28 | 1.35\% | 4 |
| 5 | Average Winter Use [1] | 25 |  | 25.01 |  | 25.39 |  | 0.38 | 1.52\% | 5 |
| 6 | 125 Percent Average Use | 31 |  | 29.21 |  | 29.68 |  | 0.47 | 1.61\% | 6 |


| Effective Tariff Rates [2] | Amount |  |
| :---: | :---: | :---: |
| Basic Service Charge per Month | \$ | 7.50 |
| Commodity Charge |  |  |
| Summer (May-October) |  |  |
| All Usage | \$ | 0.99967 |
| Winter (November-April) |  |  |
| First 150 Therms | \$ | 0.70037 |
| Over 150 Therms |  | 0.99967 |
| Proposed Tariff Rates [3] |  |  |
| Basic Service Charge per Month | \$ | 7.50 |
| Commodity Charge |  |  |
| Summer (May-October) |  |  |
| All Usage | \$ | 1.04865 |
| Winter (November-April) |  |  |
| First 150 Therms | \$ | 0.71550 |
| Over 150 Therms |  | 1.04865 |

[1] Company Record.
[2] Present Margin Rates effective on November 30, 2015.
[3] Schedule H-3, Sheets 1-3. Rate Adjustments and Gas Cost effective January 1, 2017.
[4] This does not reflect $\$ 32,565$ EEP adjustment associated with this customer class.

| $\begin{aligned} & \text { Line } \\ & \text { No. } \\ & \hline \end{aligned}$ | Description | Monthly Consumption (Therms) | Monthly Bill |  |  |  | Increase/(Decrease) |  |  | $\begin{aligned} & \text { Line } \\ & \text { No. } \\ & \hline \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | At Currently <br> Effective <br> Rates |  | At ProposedTariffRates |  |  |  |  |  |
|  |  |  |  |  |  | Dollars | Percent |  |
|  | (a) | (b) |  | (c) |  |  |  | (d) |  | (e) | (f) |  |
|  | Summer Season Bills |  |  |  |  |  |  |  |  |  |
| 1 | 75 Percent Average Use | 353 | \$ | 357.69 | \$ | 358.72 | \$ | 1.03 | 0.29\% | 1 |
| 2 | Average Summer Use [1] | 470 |  | 454.37 |  | 455.74 |  | 1.37 | 0.30\% | 2 |
| 3 | 125 Percent Average Use | 588 |  | 551.87 |  | 553.59 |  | 1.72 | 0.31\% | 3 |
|  | Winter Season Bills |  |  |  |  |  |  |  |  |  |
| 4 | 75 Percent Average Use | 1,394 | \$ | 1,217.88 | \$ | 1,221.96 | \$ | 4.08 | 0.34\% | 4 |
| 5 | Average Winter Use [1] | 1,859 |  | 1,602.11 |  | 1,607.55 |  | 5.44 | 0.34\% | 5 |
| 6 | 125 Percent Average Use | 2,324 |  | 1,986.34 |  | 1,993.15 |  | 6.81 | 0.34\% | 6 |
| 7 | Annual Average Use | 1,165 |  | 1,028.65 |  | 1,032.06 |  | 3.41 | 0.33\% | 7 |


| $\frac{\text { Effective Tariff Rates [2] }}{}$ |  | Amount |
| :--- | :--- | :--- |
| Basic Service Charge <br> Commodity Charge <br> All Usage | $\$$ | 66.00 |
| Proposed Tariff Rates [3] | $\$$ | 0.82631 |
| Basic Service Charge <br> Commodity Charge <br> All Usage | $\$$ | 66.00 |
|  | $\$$ | 0.82924 |

[1] Company Record.
[2] Present Margin Rates effective on November 30, 2015.
[3] Schedule H-3, Sheets 1-3. Rate Adjustments and Gas Cost effective January 1, 2017.

SOUTHWEST GAS CORPORATION


SOUTHWEST GAS CORPORATION
ARIZONA GENERAL RATE CASE
TYPICAL BILL COMPARISON - PROPOSED VS. CURRENTLY EFFECTIVE RATES
FOR THE TWELVE MONTHS ENDED NOVEMBER 30, 2015
GENERAL GAS SERVICE - MEDIUM


## SOUTHWEST GAS CORPORATION

ARIZONA GENERAL RATE CASE
TYPICAL BILL COMPARISON - PROPOSED VS. CURRENTLY EFFECTIVE RATES
FOR THE TWELVE MONTHS ENDED NOVEMBER 30, 2015
GENERAL GAS SERVICE - LARGE-1

| $\begin{aligned} & \text { Line } \\ & \text { No. } \\ & \hline \end{aligned}$ | Description | Monthly Consumption (Therms) |  | Monthly Bill |  |  |  | Increase/(Decrease) |  |  | Line No. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | At Currently Effective Rates [4] |  | At Proposed <br> Tariff <br> Rates |  |  |  |  |  |
|  |  |  |  |  | Dollars |  |  | Percent |  |
|  | (a) |  | (b) |  |  |  | (c) |  | (d) |  | (e) | (f) |  |
|  | Summer Season Bills |  |  |  |  |  |  |  |  |  |  |
| 1 | 75 Percent Average Use |  | 713 | \$ | 591.48 | \$ | 565.90 | \$( | 25.58) | -4.32\% | 1 |
| 2 | Average Summer Use [1] |  | 950 |  | 761.50 |  | 727.41 |  | (34.09) | -4.48\% | 2 |
| 3 | 125 Percent Average Use |  | 1,188 |  | 932.24 |  | 889.61 |  | (42.63) | -4.57\% | 3 |
|  | Winter Season Bills |  |  |  |  |  |  |  |  |  |  |
| 4 | 75 Percent Average Use |  | 1,315 | \$ | 1,023.34 | \$ | 976.16 | \$( | 47.18) | -4.61\% | 4 |
| 5 | Average Winter Use [1] |  | 1,753 |  | 1,337.55 |  | 1,274.65 |  | (62.90) | -4.70\% | 5 |
| 6 | 125 Percent Average Use |  | 2,191 |  | 1,651.76 |  | 1,573.14 |  | (78.62) | -4.76\% | 6 |
| 7 | Annual Average Use |  | 1,352 |  | 1,049.88 |  | 1,001.37 |  | (48.51) | -4.62\% | 7 |
|  | Effective Tariff Rates [2] | Amount |  |  |  |  |  |  |  |  |  |
|  | Basic Service Charge | \$ | 80.00 |  |  |  |  |  |  |  |  |
|  | Commodity ChargeAll Usage |  |  |  |  |  |  |  |  |  |  |
|  |  |  | \$ 0.71737 |  |  |  |  |  |  |  |  |
|  | Proposed Tariff Rates [3] |  |  |  |  |  |  |  |  |  |  |
|  | Basic Service Charge | \$ | 80.00 |  |  |  |  |  |  |  |  |
|  | Commodity Charge |  |  |  |  |  |  |  |  |  |  |
|  | All Usage |  | \$ 0.68149 |  |  |  |  |  |  |  |  |
|  | [1] Company Record. |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  | [3] Schedule H-3, Sheets 1-3. Rate Adjustments and Gas Cost effective January 1, 2017. |  |  |  |  |  |  |  |  |  |  |
|  | [4] This does not reflect \$( |  | EEP adjustme |  | ssociated w |  | this customer |  |  |  |  |

## FOR THE TWELVE MONTHS ENDED NOVEMBER 30, 2015

## GENERAL GAS SERVICE - LARGE-2

| Line No. | Description | Monthly Consumption (Therms) | Monthly Bill |  |  |  | Increase/(Decrease) |  |  | $\begin{aligned} & \text { Line } \\ & \text { No. } \\ & \hline \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | At Currently Effective Rates [4] |  | At Proposed Tariff Rates |  |  |  |  |  |
|  |  |  |  |  |  | Dollars | Percent |  |
|  | (a) | (b) |  | (c) |  |  |  | (d) |  | (e) | (f) |  |
|  | Summer Season Bills |  |  |  |  |  |  |  |  |  |
| 1 | 75 Percent Average Use | 4,006 | \$ | 2,846.76 | \$ | 2,799.92 | \$( | 46.84) | -1.65\% | 1 |
| 2 | Average Summer Use [1] | 5,341 |  | 3,638.82 |  | 3,576.37 |  | (62.45) | -1.72\% | 2 |
| 3 | 125 Percent Average Use | 6,676 |  | 4,430.87 |  | 4,352.82 |  | (78.05) | -1.76\% | 3 |
|  | Winter Season Bills |  |  |  |  |  |  |  |  |  |
| 4 | 75 Percent Average Use | 6,808 | \$ | 4,509.19 | \$ | 4,429.59 | \$( | 79.60) | -1.77\% | 4 |
| 5 | Average Winter Use [1] | 9,077 |  | 5,855.38 |  | 5,749.26 |  | (106.12) | -1.81\% | 5 |
| 6 | 125 Percent Average Use | 11,346 |  | 7,201.58 |  | 7,068.93 |  | (132.65) | -1.84\% | 6 |
| 7 | Annual Average Use | 7,211 |  | 4,748.29 |  | 4,663.98 |  | (84.31) | -1.78\% | 7 |


| Effective Tariff Rates [2] |  | Amount |
| :--- | :--- | :---: |
| Basic Service Charge <br> Commodity Charge <br> All Usage | $\$$ | 470.00 |
| Proposed Tariff Rates [3] | $\$$ | 0.59330 |
| Basic Service Charge <br> Commodity Charge <br> All Usage | $\$ 870.00$ |  |
|  | $\$$ | 0.58161 |

[1] Company Record.
[2] Present Margin Rates effective on November 30, 2015.
[3] Schedule H-3, Sheets 1-3. Rate Adjustments and Gas Cost effective January 1, 2017.
[4] This does not reflect $\$(473,743)$ EEP adjustment associated with this customer class.




| $\begin{aligned} & \text { Line } \\ & \text { No. } \end{aligned}$ | Description | Monthly Consumption (Therms) |  | Monthly Bill |  |  |  | Increase/(Decrease) |  |  | Line <br> No. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | $\begin{gathered} \text { At Currently } \\ \text { Effective } \\ \text { Rates } \end{gathered}$ |  | At Proposed <br> Tariff <br> Rates |  |  |  |  |  |
|  |  |  |  |  | Dollars |  |  | Percent |  |
|  | (a) |  | (b) |  |  |  | (c) |  | (d) |  | (e) | (f) |  |
| Summer Season Bills |  |  |  |  |  |  |  |  |  |  |  |
| 1 | 75 Percent Average Use |  | 2,267 | \$ | 1,538.33 | \$ | 1,538.76 | \$ | 0.43 | 0.03\% | 1 |
| 2 | Average Summer Use [1] |  | 3,022 |  | 2,010.68 |  | 2,011.27 |  | 0.59 | 0.03\% | 2 |
| 3 | 125 Percent Average Use |  | 3,778 |  | 2,483.67 |  | 2,484.40 |  | 0.73 | 0.03\% | 3 |
| Winter Season Bills |  |  |  |  |  |  |  |  |  |  |  |
| 4 | 75 Percent Average Use |  | 2,946 | \$ | 1,963.14 | \$ | 1,963.70 | \$ | 0.56 | 0.03\% | 4 |
| 5 | Average Winter Use [1] |  | 3,928 |  | 2,577.51 |  | 2,578.27 |  | 0.76 | 0.03\% | 5 |
| 6 | 125 Percent Average Use |  | 4,910 |  | 3,191.89 |  | 3,192.84 |  | 0.95 | 0.03\% | 6 |
| 7 | Annual Average Use |  | 3,513 |  | 2,317.87 |  | 2,318.55 |  | 0.68 | 0.03\% | 7 |
|  | Effective Tariff Rates [2] | Amount |  |  |  |  |  |  |  |  |  |
|  | Basic Service Charge | \$ | 120.00 |  |  |  |  |  |  |  |  |
|  | Commodity Charge |  |  |  |  |  |  |  |  |  |  |
|  | All Usage |  | \$ 0.62564 |  |  |  |  |  |  |  |  |
| Proposed Tariff Rates [3] |  |  |  |  |  |  |  |  |  |  |  |
|  | Basic Service Charge | \$ | 120.00 |  |  |  |  |  |  |  |  |
| Commodity Charge |  |  |  |  |  |  |  |  |  |  |  |
|  | All Usage |  | \$ 0.62583 |  |  |  |  |  |  |  |  |

[1] Company Record.
[2] Present Margin Rates effective on November 30, 2015.
[3] Schedule H-3, Sheets 1-3. Rate Adjustments and Gas Cost effective January 1, 2017.

## SOUTHWEST GAS CORPORATION

ARIZONA GENERAL RATE CASE
TYPICAL BILL COMPARISON - PROPOSED VS. CURRENTLY EFFECTIVE RATES
FOR THE TWELVE MONTHS ENDED NOVEMBER 30, 2015
NATURAL GAS ENGINE GAS SERVICE

| Line No. | Description | Monthly Consumption (Therms) |  | Monthly Bill |  |  |  | Increase/(Decrease) |  |  | $\begin{aligned} & \text { Line } \\ & \text { No. } \\ & \hline \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | At Currently <br> Effective <br> Rates |  | At Proposed <br> Tariff <br> Rates |  |  |  |  |  |
|  |  |  |  |  | Dollars |  |  | Percent |  |
|  | (a) |  | (b) |  |  |  | (c) |  | (d) |  | (e) | (f) |  |
| Peak Season Bills |  |  |  |  |  |  |  |  |  |  |  |
| 1 | 75 Percent Average |  | 2,525 | \$ | 1,458.45 | \$ | 1,450.02 | \$( | 8.43) | -0.58\% | 1 |
| 2 | Average |  | 3,366 |  | 1,902.58 |  | 1,891.34 |  | (11.24) | -0.59\% | 2 |
| 3 | 125 Percent Average |  | 4,208 |  | 2,347.24 |  | 2,333.19 |  | (14.05) | -0.60\% | 3 |
|  | Off-Peak Season Bills |  |  |  |  |  |  |  |  |  |  |
| 4 | 75 Percent Average |  | 1,085 | \$ | 572.99 | \$ | 569.36 |  | (3.63) | -0.63\% | 4 |
| 5 | Average |  | 1,447 |  | 764.16 |  | 759.33 |  | (4.83) | -0.63\% | 5 |
| 6 | 125 Percent Average |  | 1,809 |  | 955.33 |  | 949.29 |  | (6.04) | -0.63\% | 6 |
|  | Effective Tariff Rates [2] | Amount |  |  |  |  |  |  |  |  |  |
|  | Basic Service Charge |  |  |  |  |  |  |  |  |  |  |
|  | Peak Season | \$ | 125.00 |  |  |  |  |  |  |  |  |
|  | Off-Peak Season |  | 0.00 |  |  |  |  |  |  |  |  |
|  | Commodity ChargeAll Usage |  |  |  |  |  |  |  |  |  |  |
|  |  | \$ | 0.52810 |  |  |  |  |  |  |  |  |
|  | Proposed Tariff Rates [3] |  |  |  |  |  |  |  |  |  |  |
|  | Basic Service Charge |  |  |  |  |  |  |  |  |  |  |
|  | Peak Season | \$ | 125.00 |  |  |  |  |  |  |  |  |
|  | Off-Peak Season |  | 0.00 |  |  |  |  |  |  |  |  |
|  | Commodity Charge |  |  |  |  |  |  |  |  |  |  |
|  | All Usage | \$ | 0.52476 |  |  |  |  |  |  |  |  |
|  | [1] Company Record.[2] Present Margin Rates effective on November 30, 2015.[3] Schedule H-3, Sheets 1-3. Rate Adjustments and Gas Cost effective January 1, |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |

EXHIBIT NO. A-18

## DIRECT TESTIMONY ON SETTLEMENT AGREEMENT - JUSTIN LEE BROWN

## 5OUTHUEST ER5 CORPORATION

January 30, 2017

## Arizona Corporation Commission

Docket Control
1200 West Washington Street
Phoenix, AZ 85007-2996

## Re: Docket No. G-01551A-16-0107

Southwest Gas Corporation respectfully submits the Direct Testimony of Justin Lee Brown in support of the proposed Settlement Agreement in the above-referenced docket.

If you have any questions, please do not hesitate to contact me at 602-395-4058.
Respectfully submitted,


Matthew D. Derr
Regulatory Manager/Arizona

## Cc: Service List

## BEFORE THE ARIZONA CORPORATION COMMISSION

COMMISSIONERS
TOM FORESE - Chairman
BOB BURNS
DOUG LITTLE
ANDY TOBIN
BOYD DUNN
In the Matter of the Application of Southwest Gas Corporation for the Establishment of Just and Reasonable Rates and Charges Designed to Realize a Reasonable Rate of Return on the Fair Value of the Properties of Southwest Gas Corporation Devoted to its Arizona Operations

DOCKET NO.: G-01551-A-16-0107
DIRECT TESTIMONY IN SUPPORT OF PROPOSED SETTLEMENT AGREEMENT

Southwest Gas Corporation (Southwest Gas or Company) hereby submits the Direct Testimony of Justin Lee Brown in support of the proposed Settlement Agreement in this proceeding.

Respectfully submitted this $30^{\text {th }}$ day of January, 2017.

## SOUTHWEST GAS CORPORATION



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Original and 13 copies of the foregoing were filed this $30^{\text {th }}$ day of January, 2017 with:

Docket Control
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Phoenix, Arizona 85007
Copies of the foregoing were hand-delivered/mailed/e-mailed this $30^{\text {th }}$ day of January, 2017 to:

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IN THE MATTER OF SOUTHWEST GAS CORPORATION
DOCKET NO. G-01551A-16-0107

PREPARED DIRECT TESTIMONY in SUPPORT OF THE PROPOSED SETTLEMENT AGREEMENT OF

JUSTIN LEE BROWN

ON BEHALF OF
SOUTHWEST GAS CORPORATION

January 30, 2017

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## SOUTHWEST GAS CORPORATION <br> DOCKET NO. G-01551A-16-0107

## SUMMARY OF PREPARED DIRECT TESTIMONY IN SUPPORT OF THE PROPOSED SETTLEMENT AGREEMENT <br> OF <br> JUSTIN LEE BROWN

Justin Lee Brown is Vice President/Regulation and Public Affairs of Southwest Gas Corporation (Southwest Gas or Company). In addition to providing an overview and summary of the settlement process and negotiations, Mr. Brown's direct testimony in support of the proposed Settlement Agreement highlights the following matters:

- An overview of the overall rate increase.
- An overview of the agreed upon cost of capital and rate base amounts.
- An explanation of the Property Tax Mechanism.
- An explanation of infrastructure programs, including the expansion of the Customer-Owned Yard Line (COYL) program and the implementation of a Vintage Steel Pipe (VSP) replacement program.
- An explanation of the Customer Choice Gas Supplier pilot program.
- An overview of Company's bill presentation.

In addition to the above items, Mr. Brown also discusses the Settling Parties' agreement on certain rate design issues, tariff related changes, and miscellaneous settlement terms. Mr. Brown also discusses how the interests of low income customers are addressed by the proposed Settlement Agreement.

## BEFORE THE ARIZONA CORPORATION COMMISSION

Prepared Direct Testimony
of
JUSTIN LEE BROWN

## I. INTRODUCTION

Q. 1 Please state your name and business address.
A. 1 My name is Justin Lee Brown. My business address is 5241 Spring Mountain Road, Las Vegas, Nevada 89150.

By whom and in what capacity are you employed?
I am employed by Southwest Gas Corporation (Southwest Gas or the Company) in the Regulation and Public Affairs department. My title is Vice President/Regulation and Public Affairs.

Please summarize your educational background and relevant business experience.
A. 3 My educational background and relevant business experience are summarized in Appendix A to this testimony.

Have you previously testified before any regulatory commission?
No.
What is the purpose of your prepared direct testimony in this proceeding?
I am sponsoring testimony in support of the proposed settlement agreement filed with the Arizona Corporation Commission (Commission) January 20, 2017 (Settlement Agreement). The Settlement Agreement resolves all issues arising from the Company's May 2, 2016 general rate case application (Application), and was entered into by and among Southwest Gas, the Commission's Utilities

Division Staff (Staff), the Residential Utility Consumer Office (RUCO), the Arizona Community Action Association (ACAA), the Arizona Investment Council (AIC), Desert Valley Natural Gas, LLC (DVNG), and the Property Owners and Residents Association of Sun City West (PORA) (collectively, the Settling Parties).
Q. 6

Please summarize your prepared direct testimony.
My prepared direct testimony consists of the following key issues:

- An overview and summary of the settlement process and negotiations.
- An overview and explanation of the settlement terms, including the overall rate increase, cost of capital and rate base amounts, the Property Tax Mechanism, infrastructure programs, a customer choice gas supplier pilot program, rate design, bill presentation, and tariff changes.
- An explanation of why the Settlement Agreement is in the public interest and should be approved by the Commission.


## II. THE SETTLEMENT PROCESS AND NEGOTIATIONS

Q. 7 Please summarize the events leading up to the settlement negotiations.
A. 7 Southwest Gas filed its Application May 2, 2016, requesting approval of: (i) a general rate increase for its Arizona rate jurisdiction; (ii) the rebranding and expansion of its infrastructure recovery program; (iii) a property tax true-up mechanism; (iv) retention of its fully decoupled rate design; and (v) amendments to its Arizona Gas Tariff.

Several parties intervened in the docket and chose to file testimony on or before either the November 30, 2016 deadline for non-rate design issues or the December 14, 2016 deadline for rate design issues. Staff, RUCO, ACAA, PORA, Mr. Gayer, and DVNG each filed direct testimony. AIC, Nature Sweet
Q. 8

USA, LLC (Nature Sweet), and Pinal Energy, LLC (Pinal Energy) chose not to file direct testimony. Southwest Gas filed a Notice of Settlement Meeting December 12, 2016, and the meeting was held December 15, 2016.

Did you participate in the settlement negotiations?
Yes. In addition to Southwest Gas, all other participants who requested and were granted intervention in this case participated in those negotiations, with the exception of Nature Sweet who elected to not participate. As such, the settlement negotiation participants included Staff, RUCO, ACAA, AIC, DVNG, PORA, Mr. Gayer, and Pinal Energy. Through these negotiations, all Parties to the docket chose to become signatories to the Settlement Agreement, with the exception of Mr. Gayer, Pinal Energy, and Nature Sweet. Nature Sweet filed comments in response to the Settlement Agreement indicating it did not oppose the agreement.

How was the settlement process conducted?
All parties were notified of the settlement meeting. The settlement meeting was held at the Commission and a conference call number was provided for those parties not able to attend in person. The negotiations were conducted at armslength, and were inclusive of all parties that chose to participate. All parties had the opportunity to ask questions or raise issues of concern. The Settlement Agreement reflects the input of all parties, resulting in a thorough analysis, discussion and resolution of issues. Settlement negotiation participants were provided with electronic or hard copies of all documents presented during discussions. To encourage openness and transparency, the participants agreed that the content of settlement discussions would be confidential, as they generally are in civil litigation under Arizona's Rules of Civil Procedure and

Evidence. Once the Settling Parties reached an agreement in principle, a preliminary term sheet was developed and ultimately filed with the Commission December 29, 2016.

What is the Company's perspective on the resulting Settlement Agreement?
The settlement discussions were open, transparent, and inclusive of all parties. Southwest Gas believes the Settlement Agreement results in a balanced and complete package that addresses most, if not all, of the issues that were raised by the parties. The Settlement Agreement results in a reasonable adjustment to base rates to reflect Southwest Gas' current cost of service, and will help facilitate the continuation of customers receiving safe and reliable service at just and reasonable rates and charges. Southwest Gas commends all parties, especially the Settling Parties, for their willingness to come together and reach solutions that are fair, just and reasonable, and in the public interest.

## III. OVERALL RATE INCREASE

Q. 11 Please provide an overview of the overall rate increase agreed to in the Settlement Agreement.

The Settlement Agreement provides for a base rate increase of $\$ 16$ million over the Company's adjusted test year margin of $\$ 481,681,406$, for a total revenue requirement of $\$ 497,681,406$.

Did the Company include a depreciation study and a proposal to change depreciation rates in its Application?

Yes. The Settling Parties agreed to adopt the modified depreciation rates proposed by Staff, and the system-allocable depreciation rates proposed by the Company. The agreed-upon depreciation rates are listed in Attachment 1 to the

Settlement Agreement, and result in an overall reduction in depreciation expense of $\$ 44,743,206$.

How does the revenue increase agreed to by the Settling Parties compare to their filed positions?
A. 13 The table below compares the agreed-upon revenue increase to the amounts filed by the Company, Staff and RUCO in their respective direct testimonies. Under the Settlement Agreement, the average annual bill for residential customers will increase by 1.09 percent. This results in an average monthly residential bill increase of approximately $\$ 0.40$.

|  | Company <br> Proposed <br> $\$ 32 \mathrm{~m}$ | Staff <br> Proposed <br> $\$ 11.3 \mathrm{~m}$ | RUCO <br> Proposed <br> $\$ 10.6 \mathrm{~m}$ | Settlement <br> Agreement <br> $\$ 16 \mathrm{~m}$ |
| :--- | :---: | :---: | :---: | :---: |
| Revenue Increase | $2.80 \%$ | $0.58 \%$ | $0.35 \%$ | $1.09 \%$ |

Q. 14 Does the Settlement Agreement contain a stay- out provision?
A. 14 Yes. The Settling Parties negotiated a stay-out provision whereby Southwest Gas agreed not to file another general rate case prior to May 1, 2019.

## IV. CAPITAL STRUCTURE AND RATE BASE

Q. 15 Please summarize the Settling Parties' agreement regarding cost of capital.
A. 15 The Settlement Agreement adopts a capital structure comprised of 48.3 percent long-term debt and 51.7 percent equity, with a 9.5 percent return on common equity (ROE) and an embedded cost of long term debt of 5.2 percent. Further, the Settlement Agreement adopts an overall fair value rate of return of 5.71 percent with a fair value increment of 0.93 .

16 How do these agreed-upon cost of capital components compare to the Settling Parties' filed positions?
A. 16 The table below compares the agreed-upon capital structure, embedded cost of long-term debt and ROE to the Settling Parties' filed positions, and illustrates that the cost of capital provisions included in the Settlement Agreement are reasonable in relation to what the Settling Parties recommended in their direct testimonies.

|  | Company <br> Proposed | Staff <br> Proposed | RUCO <br> Proposed | Settlement <br> Agreement |
| :--- | :---: | :---: | :---: | :---: |
| Debt | $48.31 \%$ | $48.31 \%$ | $49.02 \%$ | $48.3 \%$ |
| Equity | $51.69 \%$ | $51.69 \%$ | $50.98 \%$ | $51.7 \%$ |
| ROE | $10.25 \%$ | $9.25 \%$ | $9.39 \%$ | $9.5 \%$ |
| Cost of Debt | $5.21 \%$ | $5.21 \%$ | $5.20 \%$ | $5.2 \%$ |
| Fair Value ROR | $6.01 \%$ | $5.61 \%$ | $5.67 \%$ | $5.71 \%$ |
| Fair Value | $0.93 \%$ | $0.93 \%$ | $1.04 \%$ | $0.93 \%$ |
| Increment |  |  |  |  |

Q. 17 How does the agreed-upon ROE compare with authorized ROEs for the Company's proxy group and other gas utilities?
A. 17 The table below compares the agreed-upon ROE to the Company's proxy group and other gas utilities, and demonstrates the reasonableness of the agreedupon ROE relative to other authorized ROEs.

|  | Settlement <br> Agreement | Southwest Gas <br> Proxy Group | 2016 Average - <br> Gas Utilities |
| :---: | :---: | :---: | :---: |
| ROE | $9.50 \%$ | $10.39 \%$ | $9.54 \%$ |

Q. 18 What rate base amounts did the Settling Parties agree to?
A. 18 The Settling Parties agreed to the following rate base amounts for the test period ending November 30, 2015: (i) an original cost rate base (OCRB) of $\$ 1,324,902,393$, a reconstruction cost new depreciated (RCND) rate base of $\$ 2,277,227,765$, and a fair value jurisdictional rate base (FVRB) of \$1,801,065,079.
Q. 19 How do the agreed-upon rate base amounts compare to the Settling Parties' filed positions?

The table below compares the agreed-upon rate base amounts to the Settling Parties' filed positions, and demonstrates that the rate base amounts included in the Settlement Agreement are reasonable in relation to what Southwest Gas, Staff and RUCO recommended in their direct testimonies.

| Company <br> Proposed | Staff <br> Proposed | RUCO <br> Proposed | Settlement <br> Agreement |
| :---: | :---: | :---: | :---: |
| $\$ 1,336,049,260$ | $\$ 1,324,902,393$ | $\$ 1,319,548,633$ | $\$ 1,324,902,393$ |
| $\$ 2,288,780,072$ | $\$ 2,277,227,765$ | $\$ 2,270,794,885$ | $\$ 2,277,227,765$ |
| $\$ 1,812,414,665$ | $\$ 1,801,065,079$ | $\$ 1,795,171,759$ | $\$ 1,801,065,079$ |

## V. PROPERTY TAX MECHANISM

Q. 20 Please describe the Property Tax Mechanism agreed to by the Settling Parties.
A. 20 The Property Tax Mechanism allows the Company to defer changes in property tax expense that occur between general rate cases into a regulatory asset account, for recovery in the Company's next general rate case.
Q. 21 Why is a Property Tax Mechanism necessary?
A. 21 The Company has very little managerial discretion over property tax expense since rates and assessments are established by governmental agencies and are outside the Company's control. Furthermore, the Company has found that these expenses can be volatile - resulting in situations where customers end up paying an amount that is different than the amount embedded in base rates. The Property Tax Mechanism will minimize the negative impact to both the Company and its customers associated with the volatility of property tax expense
between rate cases, by ensuring that the Company only collects from customers the amount of property tax expense that it pays - no more, no less.

## VI. INFRASTRUCTURE PROGRAMS

Q. 22
A. 22

The COYL program was originally approved by the Commission in the Company's last general rate case, with the goal of replacing all COYLs within the Company's Arizona service territories. The program began with a focus on replacing leaking COYLs. Since then, the Company has worked collaboratively with Staff to expand the COYL program in order to accelerate COYL replacement activity. In 2014, the Commission approved an expansion of the COYL program that allows the Company to proactively replace COYLs in conjunction with its other pipe replacement activities, regardless of whether the COYL is leaking. The Settlement Agreement adopts the Company's proposal to further expand the COYL program to allow a more targeted approach to COYL replacement. In addition to replacing COYLs that are leaking and COYLs that are not leaking but are in the same vicinity as other pipeline replacement activity, the Company will be able to proactively identify COYL customers, embark on an education program to enlist willing customers, and then mobilize crews to perform the replacement. This program enhancement is expected to increase the COYL replacement rate, as the Company will be able to offer the COYL program to a greater number of customers.
Q. 23 Please describe the Vintage Steel Pipe (VSP) replacement program.
A. 23 'Southwest Gas takes its commitment to providing safe'and reliable service to its customers very seriously. The Company believes an important part of providing
safe and reliable service is developing infrastructure proposals that respond to both industry concerns and customer needs, and working with regulators and other parties to implement them. To that end, the Company worked collaboratively with the Commission and the parties to its last general rate case to develop the COYL program. In a similar vein, the Company proposed a VSP replacement program in this case to facilitate the accelerated replacement of VSP (specifically, pre-1970's vintage VSP) within the Company's Arizona system. In recent years, industry concerns at both the state and federal level have resulted in a heightened focus on the modernization of natural gas systems, including the replacement of aging infrastructure. The Settlement Agreement approves the Company's proposed VSP replacement program, but modifies the Company's proposed cap on the VSP surcharge. The Settling Parties agreed that the annual adjustment to the VSP surcharge will be capped at $\$ 0.015$ per therm. The agreed-upon VSP replacement program will enhance public safety by facilitating a proactive approach to the replacement of aging infrastructure, but will also offer rate impact protections to customers by including a reasonable cap on the annual rate adjustment that they will experience. The VSP mechanism provides a means for the Company, its regulators, and other interested parties to respond to industry concerns through a program that allows for the planned replacement of aging infrastructure, and timely and gradually adjusts rates to account for the non-revenue producing nature of those replacements. Southwest Gas has nearly 6,000 miles of 'pre-1970's VSP in Arizona. The VSP replacement program allows for the modernization of these
facilities in a systematic and proactive manner over time, minimizing the potential for a more reactive response to the replacement of facilities that could result in a sharp increase in rates over a shorter period of time.

Further, in exchange for the enhanced safety and reliability associated with the VSP replacements, the program results in a very modest rate change and minimal customer bill impact, given the annual cap of $\$ 0.015$ that was agreed to by the Settling Parties.

Finally, like the COYL program, the VSP replacement program represents a positive economic benefit to the state in terms of jobs, gross state product, and state and local taxes.

## VII. CUSTOMER CHOICE GAS SUPPLIER PILOT PROGRAM

Q. 25 What is the Customer Choice Gas Supplier Pilot Program?
A. 25 The Customer Choice Gas Supplier Pilot Program (Customer Choice) is a transportation service pilot program for certain non-residential customers in Arizona that do not currently qualify for transportation service. The Company made a commitment to work with Staff and DVNG to develop a pilot program consistent with five key principles. First, the program must be revenue neutral. Second, the program must be designed to ensure no interclass subsidies. As such, any incremental costs associated with the pilot program shall be borne by the customer class availing themselves of the pilot program. Third, there must be a governance structure in place for addressing Commission registration of third-party gas providers, customer complaints, billing, a supplier code of conduct and Commission review of the program. Fourth, there must be gradualism in designing and rolling out the program. Fifth, a beta test of five customers must be conducted to ensure the agreed-upon program framework
is functioning as anticipated, prior to opening it to other suppliers and customers. The Company is committed to working with Staff and DVNG to develop a program consistent with these parameters.
Q. 26

Why does the Company support a Customer Choice Pilot Program?
A. 26

Conceptually, the Company supports offering choice programs to qualifying customers, so long as the appropriate parameters are in place. The Company believes that the Settlement Agreement provides the proper framework to guide the development of a Customer Choice pilot program.

## VIII. RATE DESIGN

Q. 27 Please describe the Company's currently effective decoupled rate design.
A. 27 In the Company's last general rate case, the Commission approved a settlement that resulted in the implementation of full revenue decoupling. This methodology allows the Company to adjust rates to reflect any differences between Commission-authorized revenues per customer and actual revenues per customer.

Mechanically, the decoupling mechanism consists of two components - a monthly weather component that adjusts winter bills to reflect differences in customer consumption between actual weather during the billing cycle and the average weather used to calculate rates, and an annual component that adjusts rates to reflect any differences between the non-gas revenues authorized by the Commission and the actual non-gas revenues experienced by the Company.
Q. 28 Since the Company's last general rate case, has the Company's decoupling mechanism performed as intended?
A. 28 Yes. As acknowledged by the Commission in each of its annual reviews, the Company's full revenue decoupling mechanism has performed as intended by
limiting the Company's recovery of margin to the authorized margin per customer - no more, no less. In addition, customers have benefited from both a lower embedded cost of debt and annual credits totaling approximately $\$ 33$ million to date.

Please describe the modifications to the Company's revenue decoupling mechanism that the Settling Parties agreed to.

The Settlement Agreement provides for the continuation of the Company's full revenue decoupling mechanism, but eliminates the monthly weather component. This modification will result in a simplified methodology, with an adjustment that is easier for customers to understand. To more closely reflect the nature of the adjustment, the mechanism will now be referred to as the Delivery Charge Adjustment Provision (DCA). The DCA will replace the existing Energy Efficiency Enabling Provision (EEP) line item on customer bills.

Does the rate design agreed to by the Settling Parties result in any changes to the basic service charge?

No. The currently effective basic service charge for all customer classes is unchanged as a result of the Settlement Agreement.

How are the interests of low income customers being addressed by the Settlement Agreement?

The Settlement Agreement increases the eligibility of the Company's Low Income Ratepayer Assistance (LIRA) program to customers whose incomes are less than or equal to $200 \%$ of the Federal Poverty Income Guidelines. As recognized in the direct testimony from ACAA, the Company's existing Low Income Energy Conservation and Energy SHARE assistance programs hàve eligibility levels at $200 \%$ of Federal Poverty Income Guidelines; therefore,
increasing the guidelines for LIRA will streamline implementation of the suite of assistance programs and allow caseworkers to more efficiently serve Southwest Gas customers.

## IX. BILL PRESENTATION

Q. 32 What does the Settlement Agreement provide with respect to Southwest Gas' bill presentation?

As part of the Settlement Agreement, the Company agreed to implement certain proactive steps to help ensure customers receive notice regarding the availability of a detailed bill. The Company will advise customers of the option to receive a detailed bill, both on the Company's website and in the notice of the rate adjustment approved in this proceeding. Additionally, the Company will notify customers once a year of the availability of receiving a detailed bill.

Please describe the difference between a simplified and detailed bill presentation.

The simplified bill presentation summarizes the information that is included in the detailed bill format. The underlying information can be found in the Company's Arizona Gas Tariff, but the information is presented in a summary fashion on the customer's bill. The summarized information in the simplified bill includes the quantity of gas consumed during the billing period and the costs incurred for the delivery of that gas. The detailed bill contains all of the calculations that are performed to determine the costs incurred, including proration calculations when customer rates are adjusted during a billing period.
Q. 34 Why did the Company modify its bill presentation from the detailed format to the simplified format?
A. 34 Over time, the Company has modified its bill format in an effort to better serve its customer's needs and desires. For example, the detailed bill was first introduced in 2002. Prior to that time, the Company's bill presentation included an average rate calculation. The average rate changed from month-to-month depending on the amount of gas consumed and any rate changes that occurred during the billing cycle. Based on customer feedback indicating that the changing nature of average rate was confusing, the Company developed the detailed bill presentation. Starting in 2002, customer bills included the detailed calculations mentioned above. While this addressed concerns about the average rate presentation, it introduced a different level of customer confusion due to the more complicated calculations being presented. Consequently, after consultation with representatives from the Commission's Consumer Division Staff, the Company determined a more simplified bill would better serve the interests of its customers. The Company implemented the current form of the simplified bill in 2011.

Did the Company consult with any other interested parties prior to the introduction of the simplified bill?

Yes. In addition to the Commission's Consumer Division Staff, the Company also met with RUCO to discuss the simplified bill format and solicit their suggestions. Collectively, the parties concluded that most customers would likely be better served with the simplified bill format, but that some customers may prefer the more detailed presentation. As a result, the Company committed to preserving the detailed bill format and to make it available to any customer who wishes to receive it.
Q. 36 How many of Southwest Gas' Arizona customers currently receive a detailed bill?
A. 36 Currently, only 754 , or less than $0.08 \%$ of the Company's Arizona customers receive a detailed bill.
Q. 37 Can all customers obtain a detailed bill if they so choose?
A. 37 Yes. And as discussed above, the Settlement Agreement ensures that customers will be informed of this option in a more proactive manner.

## X. OTHER MISCELLANEOUS SETTLEMENT TERMS

Please describe the other miscellaneous settlement terms agreed upon by the Settling Parties that were specifically addressed in the Settlement Agreement.
A. 38 As part of the Settlement Agreement, the Settling Parties agreed to eliminate certain compliance reports, and agreed to make certain modifications to the Company's Arizona Gas Tariff. The Company also agreed to Staff's recommendations regarding its gas procurement program and its Annual Gas Procurement Plan filings. The Settlement Agreement also provides that, in addition to the Plans of Administration regarding the VSP replacement program and the Customer Choice Pilot Program, the Company will work with Staff to develop Plans of Administration for its existing adjustor mechanisms.
XI. THE SETTLEMENT AGREEMENT IS IN THE PUBLIC INTEREST AND SHOULD BE APPROVED
Q. 39

Does the Company believe the Settlement Agreement is in the public interest?
A. 39 Yes. The Settlement Agreement results in just and reasonable rates and ensures continued safe and reliable natural gas service for Southwest Gas customers. Further, the Settlement' Agreement represents a compromise between the Settling Parties of the issues presented in the case and avoids
unnecessary litigation expense and delay. The Settlement Agreement reflects input and agreement of parties with disparate and often conflicting interests, and I believe results in a proposed outcome that may not have been achieved through a litigated proceeding.

How do customers benefit from the Settlement Agreement?
Southwest Gas believes the Settlement Agreement results in rates, charges and conditions of service that are just and reasonable and in the public interest. In this regard, the Settlement Agreement provides substantial benefits to Southwest Gas customers, and allows the Company to continue providing its customers a high level of safe and reliable service. Some of these benefits include:

- Rate stability. The Settlement Agreement reflects a $1.09 \%$ increase to single family residential customers. This base rate increase is following a five year stay-out provision that was agreed to as part of the last rate case, and when combined with the three year stay-out provision being proposed, customers will enjoy the benefit of a relatively small increase in base rates over an eightyear period. Further, the agreed-upon rate design retains the current basic service charge for all customer classes. The Company's full revenue decoupling mechanism will continue to benefit customers as the Company will only be able to recover its authorized margin per customer, and customers will benefit from the simplification created by eliminating the monthly weather component.
- Investment in Arizona. The expansion of the COYL program and implementation of the VSP replacement'program will continue to support the Company's efforts to modernize, and improve the safe and reliable operation
of the Company's gas distribution system. The investments into the COYL and VSP replacement program represent a positive economic benefit to the state in terms of jobs, gross state product, and state and local taxes.
- Low Income. Increasing the LIRA program eligibility to customers whose incomes are less than or equal to $200 \%$ of Federal Poverty Income Guidelines will broaden participation in this program and establish consistency across Southwest Gas' low income programs.
Q. 41
A. 41

Why should the Commission approve the Settlement Agreement?
The Settlement Agreement reflects the collaborative effort and input of the Settling Parties and results in an agreement that is just, reasonable, fair, and in the public interest. The Settlement Agreement strikes a balanced approach by ensuring minimal rate impacts to customers, while offering shareholders a meaningful opportunity to recover costs and an opportunity to earn a reasonable rate of return on their utility investment. Based on the foregoing, I urge the Commission to approve the Settlement Agreement.

Does this conclude your prepared direct testimony?
Yes.

## SUMMARY OF QUALIFICATIONS JUSTIN LEE BROWN

Mr. Brown is the Vice President/Regulation and Public Affairs of Southwest Gas Corporation where his responsibilities include State Regulatory Affairs, Rates and Regulatory Analysis, Energy Efficiency, Community and Government Affairs, and Paiute Pipeline-related Gas Scheduling and Regulatory functions. In this role, he provides strategic direction and oversight over all state regulatory proceedings and initiatives in Arizona, California, and Nevada. He is also responsible for the gas scheduling and federal regulatory functions of Paiute Pipeline - a wholly owned interstate pipeline company that operates in Northern Nevada. In addition to the state and federal regulatory functions, he is also responsible for federal, state, and local governmental affairs, and the Company's community affairs programs.

Mr. Brown holds a bachelor's degree in Accounting from Southern Utah University, and a Juris Doctorate from Gonzaga University, where he also earned his master's degree in Business Administration. He is admitted to practice law in the state and federal courts in Arizona, Nevada, and Utah; and before the United States Supreme Court.

Mr. Brown began his career as an Associate Tax Consultant with Deloitte LLP in 1998 where he worked with clients on various tax consulting and compliance related projects. In 1999, he began working as an Associate Attorney with the Las Vegas based law office of Smith Larsen \& Wixom. In his role as Associate Attorney, he supported various commercial clients on transactional and litigation matters, and business formation issues.

In 2004, Mr. Brown joined Southwest Gas as Senior Counsel in the legal department, and was later promoted to Associate General Counsel. In these roles he supported the organization's regulatory efforts in Arizona, California, and Nevada, as well as provided support on various transactional and compliance-related matters.

In 2006, he left Southwest Gas to become Senior Counsel with Rocky Mountain Power, a Division of PacifiCorp. While at Rocky Mountain Power, Mr. Brown was the lead counsel for the regulatory team, providing support on various regulatory proceedings in the states of Utah, Idaho, and Wyoming.

Mr. Brown returned to Southwest Gas in 2008 as Assistant General Counsel to become the lead regulatory attorney supporting the company's initiatives in the states of Arizona, California, and Nevada, and before the Federal Energy Regulatory Commission. In addition to his regulatory duties, Mr. Brown also managed the company's corporate liability insurance program - including negotiating and procuring various insurance contracts.

In 2012, Mr. Brown was named Vice President of Pricing where he became responsible for the company's rates, revenue requirement, and state tariff related functions. He was named Vice President of Regulatory Affairs in 2013, and assumed the responsibility of overseeing the company's governmental affairs functions. Mr. Brown was assigned to his current position in 2014.


[^0]:    1 Throughout my testimony, I interchangeably use the terms "ROE" and "Cost of Equity".

[^1]:    5 The observed interest rate may be adjusted to reflect issuance or other directly observable costs.

[^2]:    ${ }^{6}$ Bluefield Waterworks \& Improvement Co., v. Public Service Commission of West Virginia, 262 U.S. 679, 692-93 (1923).
    ${ }^{7}$ Federal Power Commission v. Hope Natural Gas Co., 320 U.S. 591, 603 (1944).
    ${ }^{8}$ Bluefield Waterworks \& Improvement Co., v. Public Service Commission of West Virginia, 262 U.S. 679, 692-93 (1923).

[^3]:    9 Arizona Corporation Commission Order No. W-02113A-04-0616, Chaparral City Water Company,

[^4]:    10 See, Southwest Gas Corp., SEC Form 10-K for the fiscal year ended December 31, 2015, at 10.
    ${ }^{11}$ See, Southwest Gas Corp., SEC Form 10-K for the fiscal year ended December 31, 2015, at 25-26.

[^5]:    12 Ackert, Lucy F., Smith, Brian F., Price Volatility, Ordinary Dividends, and Other Cash Flows to Shareholders., Journal of Finance, September 1993.

[^6]:    ${ }^{13}$ See, for example, Harris, Robert, Using Analysts' Growth Forecasts to Estimate Shareholder Required Rate of Return, Financial Management, Spring 1986.

[^7]:    ${ }^{21}$ See, for example, Harris and Marston, Estimating Shareholder Risk Premia Using Analysts' Growth Forecasts, Financial Management, 21 (Summer 1992).

[^8]:    ${ }^{27}$ National Bureau of Economic Research, U.S. Business Cycle Expansion and Contractions.

[^9]:    ${ }^{30}$ Shannon P. Pratt, Roger J. Grabowski, Cost of Capital: Applications and Examples, 4th ed. (John Wiley \& Sons, Inc., 2010), at 586.
    ${ }^{31} 2015$ SEC Form 10-K at page 56.
    ${ }^{32}$ Hope, 320 U.S., at 602, 64 S.Ct., at 288.
    ${ }^{33}$ Duquesne, 109 S.Ct. 609 (1989) at 9.

[^10]:    ${ }^{34}$ Moody's Global Infrastructure Finance, Regulated Electric and Gas Utilities, August 2009, at 6.
    35 lbid.
    ${ }^{36}$ Standard and Poor's, Assessing Vertically Integrated Utilities' Business Risk Drivers, U.S. Utilities and Power Commentary, November 2006, at 10.

[^11]:    44 See Federal Reserve Press Release (June 19, 2013).
    45 Federal Reserve Bank of New York, Domestic Open Market Operations During 2012, April 2013, at 29.

    46 Source: Federal Reserve Board Schedule H.4.1. "Securities held outright" include U.S. Treasury securities, Federal agency debt securities, and mortgage-backed securities.
    47 Source: Federal Reserve Board Schedule H.4.1; Bureau of Economic Analysis.

[^12]:    ${ }^{48}$ Source: Federal Reserve Economic Data (FRED), Federal Reserve Bank of St. Louis; Federal Reserve Statistical Release H.4.1, Factors Affecting Reserve Balances.

[^13]:    ${ }^{49}$ See, Blue Chip Financial Forecast, Vol. 34 No. 12, December 1, 2015, at 14.
    ${ }^{50}$ Source: http://www.nasdaq.com/symbol/tt//option-chain?dateindex=7
    51 That is, as interest rates move up (down), bond prices move down (up).

[^14]:    54 In the Matter of the Application of Chapparal City Water Company, an Arizona Corporation, for a Determination of the Current Fair Value of its Utility Plant and Property and for Increases in its Rates and Charges for Utility Service Based Thereon, Docket No. W-02113A-04-0616, Arizona Corporation Commission Decision No. 70441, July 28, 2008, at 20-21.
    55 lbid .

[^15]:    ${ }^{58}$ Arizona Corporation Commission, Decision No. 70665, at 32.

[^16]:    ＇О77 ‘syosi＾a甘 JIwONOכヨ XヨSSns

[^17]:    Notes:
    [2] Source: Bloomberg Professional, equals indicated number of trading day average as of February 12, 2016
    [3] Equals [1] / [2]
    [4] Source: Zacks
    [6] Source: Yahoo! Finance
    [7] Source: Value Line
    [7] Source: Value Line
    [8] Source: Exhibit No.__(RBH-2), Value Line
    [9] Equals Average([5], [6], [7], [8]) $(55],[6],[7],[8]))+$ Minimum([5], [6], [7], [8])
    [12] Equals [3] $\times(1+0.5 \times$ Maximum([5], [6], [7], [8])) + Maximum([5], [6], [7], [8])

[^18]:    [1] Source: Bloomberg Professional equals indicated number of trading day average as of February 12, 2016
    [2] Source: Bloomberg Professional, equals indicated number of trading day average as of February 12, 2016
    [3] Equals [1]/ [2]
    (4] Equals [3] $\times(1+0.5 \times[9])$
    [5] Source: Zacks
    [6] Source: Yahoo! Finance
    [7] Source: Value Line
    [7] Source: Value Line
    [8] Source: Exhibit No.__ (RBH-2), Value Line
    [9] Equals Average([5], [6], [7], [8]) $([5],[6],[7],[8]))+$ Minimum([5], [6], [7], [8])
    [12] Equals [3] $\times(1+0.5 \times$ Maximum([5], [6], [7], [8])) + Maximum([5], [6], [7], [8])

[^19]:    Notes:
    [1] See Note [7] and [8].
    [2] Source: Exhibit No. - (RBH-5).
    [3] Source: Exhibit No. (RBH-4).
    (4] Source: Source: Exhibit No. (RBH-4).
    [5] Equals Col. [1] + +Col. [2] $\times$ Col. [3])
    [6] Equals Col. [1] + +Col. [2] $\times$ Col. [4])
    [7] Source: Bloomberg Professiona
    [8] Source: Blue Chip Financial Forecasts, Vol. 35, No.
    [8] Source: Blue Chip Financial Forecasts, Vol. 35, No. , February 1, 2016, at 2

[^20]:    N. No Cost Recovery Tracker, Surcharge or Rate Stabilization Mechanism

    Fercharge Rate Stabilization Mechanism
    

[^21]:    GENERIC RULINGS OR
    LEGISLATION -3 States
    Iowa-All utilities may apply
    Nebraska - All utilities may apply
    West Virginia - All utilities may apply

[^22]:    ** Assumes $\$ 100 \mathrm{M}$ in direct capital expenditures in Arizona each year

[^23]:    Linear Regression Result = Total Column (e)/Total Column (f)
    0.2013

    Current Billing Cycle HDD Variance
    Multi-Season Analysis Volume Adjustment = Linear Regression Result x Billing Cycle HDD Variance

