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ABSTRACT
The purpose, procedures, analyses, and results are documented for seven information sources used by Austin (Texas) Independent School District in the Emergency School Aid Act (ESAA)/Districtwide. Priorities--Systemwide Desegregation Evaluation, 1981-82. The information sources include: (1). Iowa Tests of Basic Skills, (2) Sequential Tests of Educational Progress, (3) teacher survey, (4) administrator survey, (5) school leavers file, (6) a survey of the literature on school dropouts, and (6) a survey of the literature on school effectiveness. Each source is discussed in an appendix. Each appendix answers one or more decision questions, evaluation questions, and/or information needs from the Evaluation Design-including (1) an instrument description, (2) purpose for administering the instrument:, (3) procedures used to collect data, (4) results, and (5) figures presenting the data. (Author/PN)

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FINAL TECHNICAL REPORT

ESAA/District Priorities-Sys.tenvide Desegregation

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The project presented or reported herein was performed pursuant to a grant from the Department of Education. However, the opinions expressed herein do not necessarily reflect the position or policy of the Department, and no official endorsement by the Department should be inferred.

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# ESAA/District Prioritias-Systemwide Desegregation 

Appendix A
IOWA TESTS OF BASIC SKILLS
$T$

Brief dascripsion of thi instrument:
The ITBS is a scandardizad meleiplamchoice achieveant baccary.
Laval 5 was givan $t 0$ kindergartan studancs to massura skills in cha areas of liscaning (spring only), language (fail and spetng), and math (spring oniy), Lavels 7 and 8 wera givan co gradae 1 and 2 , Easpactivaly, co wanura skills in cha aregs of word malysis, vocabulary, reading comprehension, spelling, mach concepes, may. probians, and men computation. ITBS levals $9-14$ wara adriaistarad 50 grades 3-8 with the casc luval for studants in grades $4-6$ chosan on the basisp of theiz previous achieremene scores (wieh cancher review). Levels $9-14$ iricluda subeasts in vious achievemant scores (with caachar review). Lebels $9-14$ lacluce subass in all the areas mancioned for levals 7 and 8 , axcepe for word analysis. In addieion, lavels 9 -14 include subtasts meaturing capicalizacion, punctuacion, usaga, rhsual coacerials, and referance racarials.
To whon was the instrumene adminiscorad?
All elamatary and junjor high sudants, grades K-8. Spacial aducacion studanes Wera axamped as per soard policy 5127 and its supporting adminiscrative ragulam cion. Scudancs of limited English proficiancy (LEp) ware not exempt, but could ba excused after one cast on which thay could nor function validly. Scoras for studants who ware monolingual or dowinat in a languge other than Eagifsh were aOt includad in the school or Diserice sumarias. fncludad in ehe school or Eiscrice sumarias.

Once to each studene in grades $1-8$, twice to studencs in kindergarcar.

## Than ras 'cha in strinen" adotadseazed?

Kindergarean scudanes ware casted the week of Sapember 8-11. The elamentary schools adainiscarad che cast April 20,21 , and 22 co studames in graden $K-6$. The dates for cha funior high administracion wara Fabraary 16, 17, and 18. Taes ware admindscered in the morning, Make-ups were adadaistarad the walk afear che regular Eascing.
Whare was ehe instrumant administered?
In aich aISD elamentary and juntor high school, usually in the studant's regular class500w.
Who adminiscered che instrument?
Classroom eachers in the alementary schools. In the junior high schools, the counselqr or principal adminiscared the cast over ehe public addrass system ising taped directions provided by ORE. Tamchers acead as cestmonttors in chatr classrooms at chase schools.
What eraining did che adriniseracors have?
Building. Tcst Coordinacots participaced in planning sassions ptior co che casting. Taachar eraining was the rasponsibility of the Ruilding Tast Coordiancor; towaver caachar insarvice Erainimg was available from ORE upon request. Taachars and coun salors recaivad writean instrictions from ORE, including a checklist of procedures and a scripe to follow in cest adminiscracton.
Wara chara problems with the instrumenc or che diminiseraeton ehat might mifect Ehe validicy of ehe daEe?
No known problams with the instrument. Problems in the adminiscration are documanced in the montors' rapores which ara avatiable at ORE.

## Who daveloged the instrument?

The Univarsiey of Iowa.' The ITBS i: pubiished by the Rivarside Publishlang Company (Houghton Mifilin Company).

## What raliabilify and validity dica ara availabla on che insesment?

The raliability of ehe subeases, as summarized by Kuder-Richardson Formula 20 conffic.tent, ranges from . 50 to .98, acroes subrests and lavals, The issues of concent and construce validity ara addressac. in che publistar's praliminary eschaicil sumpnary, pp. 13-15.

Ara chara nofn daca avidiabia for incurorectng che rasules?
Norm data ara avallable in ehe Teacher's Guide. The Tacher's Guide provides oupirical notws (grade outvalant, percentile, stanire) for the fall and spring. Incerpolated norns are available for midyaar. Naeional, large city, and school building norms are available.

Purpose
Results of the Iowa Tests of Basic Skilis were used to answer the following decision and evaluation questions from the ESAA/District Priorities Systemwide Desegregation Evaluation Design for 1981-82.

Decision Question D1: Does the District need to make additional efforts to meet the achievement needs of stidents affected by desegregation?

Eveluation Question DI-2: Did students who were reassigned as a result of the desegregation process achieve at the same level as students in the same schools who were not reassigned?. ... as students in echools which were not
affected by desegregation?
Evaluation Question D1-3: Were some schools more effective than others in boosting student achievement?

Decision Question D2: Should the District invest in professional development to inform elementary teachers about classroom activities related to higher achievement among reassigned minority students (if such activitł̣es can be identified)?

Evaluation Question D2-1: Can elementacy classrooms be identified in which reassigned minority students made much lower and much higher than expected achievement gains in 1980-81.?

Procedures for the administration of the ITBS for the years 1980, 1981, and 1982 can be found in the final technical reports for Systemwide Testing, publication numbers $79.14,30.39$, and 31.24 .

Because many analyses were done using the ITBS, procedures are reported with the results related to each evaluation question.

Results
The ITBS results are presented below by eviluation question.
Evaluation Question D1-2: Did students who were reassigned as a result of the desegregation process achidve at the same level as students in the same schools who were not reassigned?... as students in schools which were not affented by desegregation?

The analyses done to assess the impact of desegregation on student achievement were based on the notion that two sets of factors might be operating on students in desegregated settings. The first set of factors were those related to attending school in a newly desegregated setting in which the school had recently undergone a aajor change in student body, staffing, and grade span. For the purpose of anaiysis, such schools were called impacted schools. They included ail paired schools and sixth $\varepsilon$ rade centers which were coverted into schools with other grades. School which were considered nonimpacted were those. schools that were unaltered by the plan (except for the addition of a sixth grade in some cases) and those which lost a grade or two but did not add any students from outside the traditional attendance area.

The other distinction made for the purpose of doing the analyses was betweicn reassigned and nonreassigned students. Reassigned students were those whose school assignments for their grades were changed by either the 1971 or the 1980 court order. Reassignment status was intended to bo used to detect the effect of those influences associated with attending a school that is distant from one's home.

Each students in the district was assigned a desegregation code based on the area code of his/her home address, grade; and school attended. The desegregation codes were assigned in accordance with the table in Attachment A-1 which was developed with the cooperation of the District Desegregation Specialist. he codes assigned were as follows:
$1=$ nonreassigned student in nonimpacted schous.
$2=$ nonreassigned student in impacted school.
3 = reassigned student in impacted school.
4 = reassigned student in nonimpacted `school (applies to only a few students at the secondary level).
$5=$ not in correct school for grade and area code (usually applies to transfer students and special education students).
$6=$ missing area code, school, or grade.
The codes were assigned using the infcrmation on the Student Master File and were added to the designated. ORE field. They were updated at the end of March, 1982.

The achievement analyses compared three groups of students in a series of pairwise comparisons based on desegregation codes 1-3. The comparisons were as follows:

```
Code 1 vs Code 2
Code 1 vs Code 3
Code 2 vs Code 3
```

A set of three comparisons was done for each combination of grade and ethnisity (Black, Hispanic, and Other) for reading and math. Altogether there were three comparisons per set bythree ethnicities by eight grades for two subject areas for a total of 144 analyses. The linear models used are described in Attachment A-2: The analyses were run using Earl Jenning's program LINEAR on the UT Dual Cyber system.

The description of the models shows that sex and income level were used as covariates in the analyses. These variables were included in an attempt to equate the groups on two variables which are related to achievement gains and on which the two groups could differ.

Because so many analyses were dore, the results are too numerous to place in full detail in this appendix. They have been placed in four printout binders and are available for inspection. The significant F-tests have been coded, however, and summarized in Figures A-1 through A-3. The following statements provide information necessary to interpret the figures.
a. The heading "Codes Compared" rafers to the groups of students being compared. For example, 1 vs 3 means that students with desegregation code 1 (nonreassigned, nonimpacted) were compared with students with codes of 3 (reassigned, impacted).
b. Two letters can, appear in the column headed "Significant F." An "A" indicates that the comparison of model l' with model 2 was significant at the .05 level or better. A "B" indicates that the comparison of model 2 with model 3 was significant.
c. The column under "Favored Group" can contain the letter "I" alone or the numbers "1", "2", or "3" followed by.a number in parentheses. The letter "I" indicates an interaction and is associated with a significant comparison between model 1 and model 2. The implication is that one group did better than the other at some level of the pretest but not at all levels.

The column contains a number and the number in parentheses whenever the comparison between model 2 and model 3 was significant. The number tells the group which was superior on the posttest and the value in parentheses tells by how many grade equivalents they were better. For example, " $3(.15$ )" would indicate that students with a desegregation code of 3 were superior to the students with whom they were being compared by .15 grade equivalents for all levels of the pretest.
d. Only those comparisons for which the $F$ was significant at least the .05 level are reported in the tables.

An examination of the results does not readily reveal any meaningful patterns. One would hope for some consistency from grade to grade, but little is apparent.

As an aid to interpreting the results, plots were made of all interactions. They can be found in Attaciïment A-3, but they do not shed much light on the meaning of the results. J.t appears that in many cases the two major groups being plotted (e.g., those with desegregation codes of 1 anc 2) differed meaningfully only at one extreme or the other of the pretest range where few cases exist and the results are least reliable. If a test of the regions of significances had been performed, the significant region on the pretest might be smaller than expected at the extremes.

One question raised by examining these plots and the ones in Appendix B is whether model 1 is a viable model. Some of the plots strain credibility and suggest that model 1 is too sensitfive to unreiiable scures near. the extremes. Very few of the cases where the comparison between model 1 and model 2 was significant also produced significant results when model 2 was sompared with model 3. In the future it may be more reasonable to force model 2 as the starting model. If ore accepts the notion . that model 2 should be used as the starting model, then there might appear to be significant findings at a few scattered grades for each ethnic group. However, to be of value to the District, i.e., to suggest problem areas that need attention, the results would seem to need more pattern than they appear to have. It seems that desegregation had no consistent, meaningful, positive or negative impact on student achievement for any ethnic group this year.

Evaluation Question D1-3: Were some schools more effective than others in boosting student achievement?

The major work done on this question was to review the work previously done in other districts notably Houston, Corpus Christi, Dallas, Seattle, and Montgomery County, Maryland, and to develop an approach to use in AISD. The review show d that most districts used some sort of regression analysis to get expe ed scores for their schools although the exact approach differed somewaht £rom district to district. What follows is a suggested approach for AISD to follow in identifying schools which have produced especially high and low achievement gains.

We begin by assuming that achievenent is a function of a number of known and unknown characteristics of the students, schools, teachers, and activities found in the district. These influences can be ordered on a conti.uum with regard to the degree to which they are within the school's control. At one end are the characteristics which are related to achievement but which are "givens." They are characteristics such as sex and previous achievement, characteristics over which the school has 1ittle control. At the other extreme are the classroom activities which occur in the school, the use of instruction time by the teachers, the school climate-factors over which the school (the teachers and principal) have a great deal of control. If comparisons are to be made between schools in order to determine whether some are more effective than others, then some method must be found to adjust for the uncontrollable differences between schools; i.e., a way is needed to bring all runners up to the same starting line. The question becomes one of asking, "How does this school's achievement compare with that of the average school with the same characteristics?"

There is nothing unusual about the above ideas. They are implicit in any informal assessment of school effectiveness in which the participants mentally try. to compare the actual achievement gains of stưdents in aschool with some standard which takes into account the characteristics of the school and its student body. Statements which begin, "The achievement at this school. seems low for a school with..." imply an informal assessment of achievement in light of certaln givens. What is needed is a way to make such assessments reliabie and objective -3 way of determining what the dichievement of a school sinould be given the students it has and the conditions under which it must operate. Then the actual achievement level of the students can be compared with the expected achievement so that a determination of the school's effectiveness can be made.

The use of such a formula acknowledges that currently schools with high concentrations of low-income and minority students do not make achievement gains as great as those with figher income, majority students. Therefore, some low-income schools may be found to be effective but to produce achievement gains that are below average.

Such a finding means that the school had been more effective than others with students from similar backgrounds: It would not mean that the achievement level "of, the students is at a level that would be desired. In using such a formula; it is important that schools which have been more effective, than average in boosting the achlëvement of low-income and minority scudents be acknowledged for their accomplishments, but they cannot forget that the achievement of their students is likely to . . be below the desired level.

The number of variables which could be used in developing a prediction formula are very great indeed. It is proposed that the following be used.
a. Previous achievement level.
b. Sex.
c. Ethnicity.
d. Whether or not the student (or a sibling) received a free or reduced-price lunch.
e. Whether or not the student's school was inpacted by the desegregation plan.
f. Whether or not the student was reassigned by the desegregation plan.
g. Whether or not the student was a transfer student.
h. .The average pupil/teacher ratio for the student's grade at his/or her school.

## Pro: Masd Procedure

It is proposed that the analyses be carried out in accordance with the following steps.
1.• Create a data file having the above variables for each student in the District.
2. Do a regression analysis for reading and math separately at each grade using the linear mode 1 shown in Figure A-4.
3. Using the resulting regression weights, calculate an expected value for each student. Subtract the expected score from the actual posttest score to get a deviation score. If the deviation score is positive, the student is scoring higher than expected. If negative, the student is scoring lower: than expected: The average score at the grade for all students will, be zero.
4. Obtain an average deviation score for each school it that grade. A report could then be prepared for each school showing by grade how the students achieved compared with the expected values. The results, however, are 'prone to overinterpretation. What. is needed is some guide as to what is a meaningful deviation from an average of zero. A certain amount of the deviation in scores from student to student will be the result of chance, to error in the measurement of achievement. One would like some way to assess whether the average deviation achieved by the students at a specific school might be due to chance. If one assumes that the students have been randomly assigned to schools, which they have not, then a standard error of the mean can be calculated so that the obtained mean can be evaluated as to the probability that it would be obtained by chance. We know the population mean is zero by definition. The average deviation score for the students is zero. We can compute the population standard deviation by computing the standard deviation of the 4. residual scores. Then the standard error of the school mean is given by the formula below:

where $S D$ is the standard deviation of the student residual scores and $N$ is the number of students in the school.
The above formula is taken from Guilford and Fruchter (1973,
." . p. 128). if the group mean is divided by the standard error, the resulting score can be looked up in a table of $z$-scores so the probability of the means begin obtained by chance can be determined.

## Reporting to Schools

As an additional safeguard against overinterpretation, it is suggested that the average deviation not be reported to schools. The following reporting steps are suggested:

1. Select a probability value for use in determining which means are above or below zero.
2. Assign verbal descriptors to the schools based on whether their means differ significancly from zero. For example, those scoring above zero could be designated as schools achieving greater than expected gains.
3. Print a report for each school showing the school's verbal descriptor by subject area by grade.

## Final Couments

In evaiuating the proposed procedure for determining which schools are more or less effective, the following characteristics of the system should be kept in mind.

1. "About" half of the schools will obtain average deviations that are positive and half that are negative for any analysis. The results do not say anything about how well the District is doing compared with comparable districts elsewhere. Even if all schools were more effective than the national average, only half would obtain positive average deviation scores.
2. The larger the school, the easier it is to detect a small difference from zero. However, means which differ greatly from zero due only to chance are more likely to occur in small schools.
3. The measure of low-income status is gross. It has onily two values and is thereby limited in its usefulness. It does not distinguish at all between those who are just above the eligibility criterion and those who are greatly above it. The pupil/ teacher ratio that is available for the analyses is less exact than might be optimum.

Evaluation Question D2-1: Can elementary classrooms be identified in which reassigned minority students made much lower and much higher than expected achievement gains in 1980-81.

The results of the 1980-81 desegregation evaluation suggested that minority students who were reassigned by the desegregation plan tended to make smaller achievement gains than minority students who were not reassigned. As a result, an evaluation activity for 1981-82 was planned to try to identify classrooms in which this finding was not the case. If classrooms that had been especially effective with reassigned minority students could be found, then perhaps successful practices from those classes could be identified for use elsewhere. However, the first task was to verify the original finding, since the analyses which produced it combined nonreassigned students in impacted schools with those from nonimpacted schools. The real question seemed to be one of reassigned vs nonreassigned students in impacted schools especially since minority students in impacted and nonimpacted schools might differ in SES or other ways that would influence the outcome.

A set of analyses were done at the University of Texas on the CDE Dual Cyber System using the SPSS package of statistical programs from each combination of ethnicity, grade, and subject area (reading and math). The linear models and F-tests used are described in Attachment A-4. The data files used are containted on permanent file sets D737 and E421. The SPSS control cards are on permanent file set A954 as file REGSPSS.

As with the 1981-82 achievement analyses, the results were voluminous. They are summarized in Figures A-5 through A-7. The actual printouts are available for inspection. The results seem to fall intc several groups depending on the patterns of significant comparisons.

Nonsignificant Comparisons: In the first group of analyses, none of the four comparisons, model 1 vs model 2 , model 2 vs model 3 , model 3 vs model 4 , and model 4 vs model 5, was significant. Figure A-8 shows that 13 sets of analyses were nonsignificant.

Significant Intercepts: :The simplist to interpret of all the significant analyses were the ones in which the first three comparisons were nonsignificant and the fourth one was significant. Such a result indicates common regression slopes but unequal intercepts. Only five sets of analyses followed this pattern, (see Figure A-9). All three analyses in this group which involved minority students favored the nonreassigned group. The two significant outcomes for the others favored the reassigned students.

Curvilinear Outcome: In eight cases only the comparison of model 2 and model 3 was significant. Such an outcome indicates that a linear regression solution is not as satisfactory as a curvilinear one. In a ninth case the comparison between models 3 and 4 was also significant, indicating that if a linear solution were considered, an interaction between pretest and reassigned status exists.

The curvilinear solution that is implied by model 2 has an independent linear portion and a common quadratic portion. Very little information can be obtained by examining the regression oucput in cases of this sort, so the results were plotted for these cases. The plots can be found in Attachment A-5. An exmination of the plots shows that in several cases the two curvilinear lines are essentially the same; the difference between them would not appear to be meaningful. In a few other cases, one line seems to be significantly higher than the other at low levels of the pretest. However, several points should be remembered before too much importance is placed on these findings.

1. Very few cases can be found at the extremes. For example, only about 14 Black students scored below a 2.6 on the pretest in reading at grade 6 . Therefore, very few students are to be found in the area where the difference is greatest between reassigned and nonreassigned students.
2. Measurement is the poorest at the extremes. What appear to be large differences might not be statistically significant if regions of significance were identified.
3. At the points where the two lines appear to be meaningfully far apart, the nonreassigned students do not consistently do better than the reassigned students. The line for nonreassigned students is not consistently higher than the reassigned line from analysis to analysis.

Taken together, the above cautions diminish any evidence for the effect in question.
Significant Interactions: Two other patterns of significance were found. They can be combined in one group since they were both cases for which the test of homogeneous regression slopes was rejected. The three cases in this group are plotted in Attachment A-6. The results imply that reassignment interacts with pretest so that at some pretest levels reassigned students do better. The results, however, suffer from the same problems listed above for the curvilinear results where interactions were implied. Most cases fall near the middle of the distribution where the groups are not significantly far apart.

Taken together, the results did not appear to lend strong support to the notion that within impacted schools reassigned and nonreassigned students responded differently to instruction or received any different instruction. Therefore, it was decided that the attempt to identify successful practices for reassigned minority students would not be pursued.

| Grade | Reading |  |  | Math |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Codes Compared | $\begin{gathered} \text { Significant } \\ \text { F* } \end{gathered}$ | Favored Group** | Codes Compared | $\begin{gathered} \text { Significant } \\ \mathrm{F*} \end{gathered}$ | Favored Group** |
| 1 | 1 vs 3 | B | 3 (.14) | 1 vs 3 | B | 3 (.12) |
|  | 2 vs 3 | B | 3 (.23) | 2 vs 3 | B | 3 (.15) |
| 4 | 1 vs 3 | B | 1 (.16) | 1 vs 2 | B | 1 (.16) |
|  | 2 vs 3 | A |  |  |  |  |
| 5 | 1 vs 3 | B | 1 (.18) | 1 vs 3 | A | I |
|  | 2 vs 3 | B | 2 (.22) | 2 vs 3 | A | I |
| 7 | - | - | - | 1 vs 2 | B | 1 (.16) |

* "A" indicates the F-test comparing models 1 and 2 was significant at the . 05 level.
" B " indicates the F -test comparing models 2 and 3 was significant at the . 05 level.
**. "I"•indicates an interaction; no group is consistently favored at all levels of the pretest.

The numbers in parentheses indicate the amount in grade equivalents by which the favored group exceeded the other group.

Figure A-1. DESCRIPTION OF SIGNIFICANT F-TESTS FOR COMPARISON OF CODES 1 AND 2, 1 AND 3, AND 2 AND 3 FOR BLACKS AT GRADES 1-8 ON THE ITBS.

$$
l 0
$$

| Grade | Reading |  |  | Math |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Codes | $\begin{gathered} \text { Significant } \\ { }^{*} \end{gathered}$ | Favored Group * | Codes Compared | $\begin{gathered} \hline \text { Significant } \\ \text { F* } \end{gathered}$ | Favored Group * |
| 1 | 1 vs ? | A | I | - | - | - |
|  | 1 vs 3 | A | I |  |  |  |
| 2 | - | - | - | 1 vs 2 | A |  |
|  |  |  |  | $2 \overline{\mathrm{vs}} 3$ | B | 3 (.14) |
| 3 | 1 vs 3 | B | 1 (.14) | 1 vs 3 | A | I |
|  | 2 vs 3 | B | 2 (.14) |  |  |  |
| 5 | 1 vs 3 | A | I |  |  |  |
| 6 | - | - | - | 1 vs 3 | A | I |
|  |  |  |  | 2 vs 3 | A | T |
| 8 | 1 vs 2 | A | I | 1 vs 3 | A | 1 |
|  |  |  |  | 2 vs 3 | A | I |

* "A" indicates the F-test comparing model 1 and 2 was significant at the .05 level.
"B" indicates the F-test comparing model 2 and 3 was significant at the . 05 level.
** "I" indicates an interaction; no group is consistently favored at all levels of the pretest.

The numbers in parentheses indicate the amount in grade equivalents by which the favored group exceeded the other group.

Figure A-2. DESCRIPTION OF SIGNIFICANT F-TESTS FOR COMPARISONS OF DESEGREGATION CODES 1 AND 2, 1 AND 3, AND 2 AND 3 FOR HISPANICS AT GRADES 1-8 ON THE ITBS.


* "A" indicates the F-test comparing model 1 and 2 was significant at the .05 level.
" B " indicates the F -test comparing model 2 and 3 ,was significant at the . 05 level.
** "I" indicates an interaction; no group is consistently favored at all levels of the pretest.

The numbers in parentheses indicate the amount in grade equivalents by which the favored group exceeded the other group.

Figure A-3. DESCRIPTION OF SIGNIFICANT F-TESTS FOR COMPARISONS OF -CODES 1 AND 2, 1 AND 3, AND 2 AND 3 FOR OTHERS AT GRADES 1-8 ON THE ITBS.

```
POST \(=\mathrm{U}+\mathrm{PRE1}+\mathrm{PRE} 2+\ldots+\mathrm{PRE} 6+\mathrm{PRE1}^{2}+\mathrm{PRE}^{2}+\ldots+\mathrm{PRE}^{2}+\mathrm{INC}+\mathrm{REA}+\)
    IMP + TRAN + PTR + G1 + G2 + ... +G 6
```

where,
POST $=$ Posttest grade equivalent score (reading or math).
PRE1 = 1 if a member of group 1 ; 0 , otherwise.
PRE2 $=1$ if a member of group 2; 0, otherwise.
PRE3 $=1$ if a member of group 3; 0, otherwise.
PRE4 = 1 if a member of group 4; 0, otherwise.
PRES = 1 if a member of group 5; 0, otherwise.
PRE6 $=1$ if a member of group 6; 0, otherwise.
PRE1 ${ }^{2}=$ Variable PREl squared.
PRE2 ${ }^{2}=$ Variable PRR2 squared.
PRE3 ${ }^{2}=$ Variable PRE3 squared.
PRE4 ${ }^{2}=$ Variable PRE4 squared.
PRES ${ }^{2}$ = Variable PRE5 squared.
PRE6 ${ }^{2}=$ Variable PRE6 squared.
INC = 1 if low-income; 0 , atherwise.
REA $=1$ if reassigned; 0 , otherwise.
IMP = 1 if student's school was impacted by desegregation; 0, otherwise.
TRAN $=1$ if transfer student; 0 , otherwise.
PTR = Average PTR at the school and grade.
Gl = I if a Blark male; 0, otherwise.
G2 = 1 if a Black female; 0, otherwise.
G3 = 1 if a Hispanic male; 0, otherwise.
G4 $=1$ if a Hispanic female; 0, otherwise.
G5 = 1 -f a Other male; 0, otherwise.
G6 = 1 if a Other female; 0, otherwise.

Figure A-4. PROPOSED MODEL FOR DETERMINING EXPECTED ACHIEVEMENT LEVEL.

| GRADE | READTNG |  |  |  | MATH |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1 vs 2 | 2 vs 3 | 3 vs 4 | 4 vs 5 | 1 vs 2 | 2 vs 3 | 3 vs 4 | 4 vs 5 |
| 2 | NS | NS | . 05 | .05* | NS | NS | NS | NS |
| 3 | NS | NS | NS | NS | NS | NS | NS | .05** |
| 4 | NS | . 01 | NS | NS | NS | NS | NS | NS |
| 5 | NS | NS | . 01 | NS | NS | NS | NS | NS |
| 6 | NS | . 01 | NS | NS | NS | NS | NS | .01*** |

*Favored reassigned by . 20 GE.
** Favored nonreassigned by . 18 GE.
***Favored nonreassigned by . 19 GE.
Figure A-5. F-TEST OUTCOMES FOR COMPARISONS OF BLACK REASSIGNED AND NONREASSIGNED STUDENTS IN IMPACTTED SCHOOLS--1980-81.

| GRADE | READING |  |  |  | MATH |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1 vs 2 | 2 vs 3 | 3 vs 4 | 4 vs 5 | 1 vs 2 | $2 \mathrm{vs}{ }^{\text {c }}$ | 3 vs 4 | 4 vs 5 |
| 2 | NS | . 01 | NS | NS | NS | NS | NS | NS |
| 3 | NS | NS | NS | .05* | NS | NS | NS | NS |
| 4 | NS | NS | . 05 | NS | NS | . 01 | NS | NS |
| 5 | NS | NS | NS | NS | NS | NS | NS | NS |
| 6 | NS | NS | NS | NS | NS | NS | NS | NS |

*Favored nonreassigned by . 14 GE.
Figure A-6. F-TEST OUTCOMES FOR COMPARISONS OF HISPANIC REASSIGNED AND NONREASSIGNED STUDENTS IN IMPACTED SCHOOLS-1980-81.

| GRADE | READING |  |  |  | MATH |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1 vs 2 | 2 vs 3 | 3 vs 4 | 4 vs 5 | 1 vs 2 | 2 vs 3 | 3 VS 4 | 4 ves 5 |
| 2 | NS | NS | NS | ${ }^{\circ} \mathrm{NS}$ | NS | NS | NS | .01* |
| 3 | NS | NS | NS | NS | NS | . 01 | . 01 | NS |
| 4 | NS | . 01 | NS | NS | NS | . 01 | NS | NS |
| 5 | NS | NS | NS | NS | NS | . 05 | NS | NS |
| 6 | NS | . 05 | NS | NS | NS | NS | NS | .01** |

*Favored reassigned by . 19 GE.
**Favored reassigned by . 15 GE.
Figure A-7. F-TEST OUTCOMES FOR COMPARISONS OF OTHER REASSIGNED AND NONREASSIGNED STUDENTS IN IMPACTED SCHOOLS-1980-81.

| GRADE | BLACK |  | HISPANIC |  | OTHER |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | READING | MATH | READING, | MATH | READING | MATH |
| 2 |  | X |  | X " | - X |  |
| 3 | X |  | - . : | x 3 | . X |  |
| 4 |  | X |  |  |  |  |
| 5 |  | X | X | X | X |  |
| 6 |  |  | X | X |  |  |

Figure A-8. SETS OF ANALYSES IN WHICH ALL FOUR MODEL COMPARISONS WERE NONSIGNIFICANT AT THE . 05 LEVEL.

| GRADE | BLACK |  | HISPANIC |  | OTHER |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | READING | MATH | READING | MATH | READING | MATH |
| 2 |  |  |  |  |  | X |
| 3 |  | X | X |  |  |  |
| 4 |  |  |  |  |  |  |
| 5 |  |  |  |  |  |  |
| 6 |  | X |  |  |  | X |

Figure A-9. SETS OF ANALYSES IN WHICH ONLY THE INTERCEPTS TEST (MODEL 4 VS MODEL 5) WAS SIGNIFLCANT AT THE . 05 LEVEL.

| GRADE | BLACK |  | HISPANIC |  | OTHER |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | READING | MATH | READING | MATH | READING | MATH |
| 2 |  |  | X. | . |  | - |
| 3 |  |  |  |  |  | X |
| 4 | X |  |  | X | X | - X |
| 5 |  |  |  |  |  | X |
| 6 | X |  |  |  | X |  |

Figure A-10. SETS OF ANALYSES IN WHICH THE COMPARISON OF MODELS 2 AND 3 WAS SIGNIFICANT AT THE . 05 LEVEL.:

The table on the folowing pages was used to assign desegregation codes to AISD students. The table can be used as follows.

1. Determine the student's area code from the student's address.
2. Find the row in the table that corresponds to the student's area code.
3. Read across the table to find the student:'s grade.
4. Assign a desegregation code according to the following rules:

If the student.'s school code matches the school code listed for his grade, assign the code listed next to his school code in the table.

If the student's school code does not match the school code in the table assign a "5."

If the student is missing either school code, area code, or grade, assign a code of " 6 ."

As an example, a student who lived in area code 7, who was in fourth grade, and who attended school number 126 would receive a desegregation code of "3."

Desegregation Assignment Codes F wal




These analyses were based on desegregation codes 1, 2, and 3. A set of analyses involved making the following pairwise comparisons:

Code 1 (nonreassigned, nonimpacted students)
Code 2 (nonreassigned, impacted students)
Code 1 (nonreassigned, nonimpacted students)
Code 3 (reassigned, impacted students)
Code 2 (nonreassigned, impacted students)
Code 3 (reassigned, $\frac{\text { VS. }}{\text { impacted }}$ students)
One set of analyses was perfound for each combination of ethnicity (Black, Hispanic, and Other) and grade ( $1-8$ ) in qreading and math. This provided 3. ethnicities by 8 grades by 2 subject areas or 48 sets of 3 analyses each for a total of 144 analyses. The variables, models, and F-tests used in each analysis are given below.

## Variables

```
POST = Posttest grade equivalent (April, 1982)
PRE = Pretest grade equivalent (April, 1981.)
PRE1 = PRE if a member of group 1; 0, otherwise.
PRE2 = PRE if a member of group 2; 0, otherwise.
PRE = = PRE squared.
PRE1 }\mp@subsup{}{}{2}=\mathrm{ PREI squared.
PRE2 }\mp@subsup{}{}{2}=\mathrm{ PRE2 squared.
SEX = 1 if male; 0, if female.
I = I if receiving free or reduce-priced lunch; 0, if not.
G = 1 if a member of group 1; 0, if member of group 2.
U = unit vector.
```

At grade 1 the pretest was either the MRT Pre-Reading Composite or Quantitative scaled scores. At all other grades the pre- and posttests were either Reading Total or Math Total grade equivalent scores. The meaning if group 1 or group 2 membership was dependent on the desegregation codes being compared, e.g., code 2 ys code 3 . The first code (code 2 in this case) defined group i. The second code defined group 2. Students with special circiumstances (for any subtest of a total score), LEP students, and students served by Special Education were removed from the analyses. Others were defined as students with ethnicity codes of 5 .

## Linear Models

Model 1: $\quad$ POST $=U+$ Prel + Pre $2+$ Prel $^{2}+$ Pre $^{2}+\operatorname{Sex}+I+G$
Model 2: $\quad$ POST $=U+$ Pre + Pre $^{2}+S e x+I+G$

- 2i"

Model 3: $\quad$ POST $=U+$ Pre + Pre $^{2}+$ Sex $+I$

F-tests
Model 1 vs Model 2: $\mathrm{df}_{1}=8-6=2 ; \mathrm{df}_{2}=\mathrm{N}-8$
Model 2 vs Model 3: $\mathrm{df}_{1}=6-5=1 ; \mathrm{df}_{2}=\mathrm{N}-6$





MESEGREGAIION CUDE 1 VS 3-HISPANICS--GRADE I



DESEGREGATIDN CODE 1 vS 3 --HISPANICS--GRADF 3


Attachment A-3
(Gontinued, .page 9 of 18)

desegregation cooe 2 vs 3--HISPANICS--GRADE 6


cesegregation code 1 vs 3-Hispanics--graders

degegregation cade 2 vs 3--Hispanics--Grade $\%$



- Attachment A-3
(Continued, page 15 of 18)



## desegregation cade 2 ys 3 --gThers.--GRADE3



gegegregation coue 1 ys $2--1$ IHERS--GRACE 8


ANALYSES COMPARING REASSIGNED VS NONREASSIGNED STUDEN:S IN IMPACTED SCHOOLS-1980-81

## Variables

POST = Posttest ITBS grade equivalent score (Reading Total or Math Total).
PRE = Pretest ITBS grade equivalent score.
PRE1 = Pretest if reassigned; 0, if nonreassigned.
PRE2 = Pretest if nonreassigned; 0, if reassigned.
$\operatorname{PRE}^{2}=$ PRE squared.
PRE1 ${ }^{2}=$ PRE1 squared.
REA = 1 if reassigned; 0 , otherwise.

Models
Model 1: POST $=U+$ PRE1 + PRE2 + PRE1 $^{2}+$ PRE $^{2}{ }^{2}+$ REA
Model 2: POST $=\mathrm{U}=\mathrm{PRE1}+\mathrm{PRE} 2+\mathrm{PRE}^{2}+$ REA
Model 3: POST $=\mathrm{U}+\mathrm{PRE1}+\mathrm{PRE} 2+\mathrm{REA}$
Model 4: POST $=\mathrm{U}+\mathrm{PRE}+\mathrm{REA}$
Model 5: POST $=\mathbb{U}+\mathrm{PRE}$

F-tests
Model 1 vs Model 2: $\mathrm{df}_{1}=6-5=1 ; \mathrm{df}_{2}=\mathrm{N}-6$
Model 2 vs Model 3: $\mathrm{df}_{1}=5-4=2 ; \mathrm{df}_{2}=\mathrm{N}-5$
Model 3 vs Model 4: $\mathrm{df}_{1}=4-3=1 ; \mathrm{df}_{2}=\mathrm{N}-4$
Model 4 vs Model 5: $\mathrm{df}_{1}=3-2=1 ; \mathrm{df}_{2}=\mathrm{N}-3$



u


OTHER STUDENTS. IN GRADE 3

$5 \%$




black students in grade 5


BLACK STUDENTS IN GRAEE 2


HISPANIC STUDENTS IN GRADE 4


Appendix B
SEquential tests of educational progress

## Brief description of the instrumant:

The STEP is a standardized, untiple-chotce achievemanc bactary.
In 1981-82 AISD used a. subeat of the couplate battery, omirting the English Exprassion and Social Studes tasta. Thase casts.will be givan evary other yaar, alcaramting with the Kechanics of Wi ing and Sciancit tases. Tasts givan cach fear ara Reading, Yach Compucacion, aul Mach Basic Coniapts.

## To whom was the instrmant administared?

All studencs in grades 9-12. Special education studants were exemped as par Board Policy 5127 and its supporting adminiserative regulation. Students of limitad English proficiancy (LEP) ware not axempt, but could ba axcused after ona cast on which they could not function validly.
How many eimes was the instrument admonistered?

Oace to each studant.

## 'then was che inscgment administered?

The STEP was administerad ovar a two-day pariod-April 6 and 7. Tasts ware administared in the morning from about 8:30 until approximately noon each day. Kakerups were administered on tro consecutive Saturdays, dpril 17 and 24.
There was the instrument administered?
The STEP was administered at each AISD high school (including Robbins and Kealing) Make-ups were admiaistered at Remgan High. School.
Who administarad the instrumant?
Tasc instructions ware given over the public address systam at each school, either by the counselor or by a tap recording provided by ORE. Teachars acted as test montors in ench classroom. The make-up cesting was administered and montrored by ORE parsonal.
What tratatng did tin administrators have?
Teachers and counselors received writcen instructians Erom or list of procedures and an axact script to follow in tast adr personnel tho administerad the make-ups were choroughly trai, tests.
Wan che instrumant administered under standardizad condicions?
Yes. Standardized instructions wera distributad. ORE parsonnel monitored tis 3 random selaction of classrooms with results iadicating that tasting condicions were raasomebly consistant across rie Jiscrict.
Wera thare groblems with the instrument or the adoinistration that might affect tie validity of the data?
No known problems with the, instrument. Froblems in the administaation are documented in the monitorst reports.
Tho devalopad the instement?
Educational Testing Service (ETS). The SIEP is published by Addison-ifasley Publishtng Company, Inc.

Finat raitability and validity data are available on the instmuene? The reliability of subtests in the alternate forms, $A$ and $B$, ranges from . 58 to -93, with parallel forms corralations. As summerzed by Kuder-Richaṛdson Formula 20 confficients, the reliability of the subtests ranges from .83 to .94. The issuses of content and construct validity are addrassed in the publisher's techaical raport, pages $150-154$.

Mean, redian, percentilesrank, percentile band, converted, and stanine scores are available Eor each subtest of the STEP.

## Purpose

Results from the systemwide administration of the Sequential Tests of Educational Progress were used to answer the following decision and evaluation questions from the ESAA/District Priorities Systemwide Desegregation Evaluation Design for 1981-82.

Decision Question DI: Does the District need to make additional efforts to meet the achievement needs of students affected by desegregation?

Evaluation Question D1-2: Did students who were reassigned as a result of the desegregation process achieve at the same leve? as students in the same schools who were not reassigned? ... as students in schools which were not affected by desegregation?

Evaluation Question D1-3: Were some schools more effective than others in boosting student achievement?

Evaluation Question D1-4: Is there a relationship between course selection by students (e.g., the percentage of students taking social studies classes) and the continuing decline in social studies achievement scores?

## Procedure

Procedures for the administration of the STEP for the years 1980, 1981, and 1982 can be found in the final technical reports for Systemwide Testing, publication numbers 79.14, 80.39, and 81.24.

The procedures used in analyzing the results from the STEP are reported with the results related to each evaluation question.

Results
Evaluation Question D1-2: Did students who were reassigned as a result of the desegregation process achieve at the same level as students in the same schools who were not reassigned?... as students in schools which were not affected by desegregation?

The analyses done to assess the impact of desegregation on student achievement were based on the notion that two sets of factors might be operating on students in desegregated settings. The first set of factors
were those related to attending school 1:1 a newly desegregated setting in which the school had recently undergc ie a major change in student body, and/or staff. For the purpose of analysis such schools were called impacted schools. All junior highs schools except Pearce and Bedichek were considered impacted. At the senior high level, Anderson, Crockett, Johnston, and Travis were considered to be impacted.

The other distinction made was between reassigned and nonreassigned students. Reassigned students were those whose school assignments for their grades were changed by either the 1971 or the 1980 court order. Reassignment status was intended to be used to detect the effect of those influences associated with attending a school that is distant from one's home.

Each student in the. District was assigned a desegregation code based on the area code of his/her home address, on grade, and on school attended. The desegregation codes were assigned in accordance with the table in Attachment A-1 (of the ITBS Appendix) which was developed with the cooperation of the District Desegregation Specialist. The codes assigned were as follows:
$1=$ nonreassigned student in nonimpacted school.
$2=$ nonreassigned student in impacted school.
3 = reassigned student in impacted school.
4 = reassigned student. in nonimpacted schocl (applied to only a few students).
$5=$ not in correct school for grade and area code (usually applied to transfer students and special education students).
$6=$ missing area code, school, or grade.
The codes were assigned using the information on the Student Master File and were added to the designated ORE field. They were updated at the end of March, 1982.

The achievement analyses compared three groups of students in a series of pairwise comparisons based on desegregation codes 1-3. The comparisons were as follows:

Code 1 (nonreassigned, nonimpacted students)
Code 2 (nonreassigned, impacted students)
Code 1 (nonreassigned, nonimpacted students)
Code 3 (reassigned, impacted students)
Code 2 (nonreassigned, impacted students)
Code 3 (reassigned, impacted students)

A set of these three comparisons was done for each combination of grade and ethnicity (Black, Hispanic, and Other) for reading and math. Altogether there were three comparisons per set by three ethnicities by four grades for two subject areas to give a total of 72 analyses. The linear models used are described in Attachment B-I. The analyses were run using Earl Jennings' program LINEAR on the UT Dual Cyber System.

The description of the models shows that sex and income level were used as covariates in the analyses. These variables were included in an attempt to equate the groups on two variables which are related to achievement gains and on which the two groups could differ.

Because so many analyses were done, the results are too numerous to place in full detail in this appendix. They have been placed with the ITBS results in four printout binders and are available for inspection. The sigificant $F$-tests have been coded, however, and summarized in Figure B-1 through B-3. The following statements provide information necessary to interpret the figures.
a. The heading "Codes Compared" refers to the groups of students being compared. For example, 1 vs 3 means that students with desegregation code $I$ (nonreassigned, nonimpacted) were compared with students with codes of 3 (reassigned, impacted).
b. Two letters can appear in the column headed "significant F." An A indicates that the comparison of model 1 with model 2 was significant at the .05 level or better. A B indicates that the comparison of model 2 with model 3 was significant.
c. The column under "Favored Group" can contain the letter I alone or the numbers 1,2 , or 3 followed by a number in parentheses. The letter I indicates an interaction, and is associated with a significant comparison between model 1 and model 2. The implication is that one group did better than the other at some level of the pretest but not at all levels.

The column contains a number followed by a number in parenetheses whenever the comparison between model, 2 and model 3 was significant. The number tells the group which was superior on the posttest and the value in parentheses tell by how many converted score points they were better. For example, "3(1.5 pts)" would indicate that students with a desegregation code or 3 were superior to the students with whom they were being compared by 1.5 converted score points for all levels of the pretest.

The converted scores are not as directly interpretable as the grade equivalents reported for the ITB'̣̆. The range of possible values is from about 410 to 495. Students at the 50th percentile in the 9th grade receive a score of 456 on the reading test. If they were to score at the 50th percentile in the 12 th grade, they would receive a converted score of 469 , so the average gain from year to year is a small amount--about 4 points per year. There is no math total score on the STEP so the average of the Math Basic Concepts and Math Computation tests was used in the analyses.

Students at the 50 th percentile on this score would show a gain from about 452 to 460 from 9 th to 12 th grade or about 3 points per year. Therefore, in examining the results, one must keep in mind that a small gain in converted score can be meaningful.
d. Only those comparisons for which the F-test was significant at at least the . 05 level are reported in the tables.

What does it mean? To aid in the interpretation of the results, plots were generated for all significant results where interactions occurred. They can be found in Attachment B-2. For Black students, an examination of Figure B-1 reveals that the impact of desegregation must not be very strong. Only four of the 48 F-tests were significant. Those that were significant, however, tended to favor desegregation code 1 over desegregation code 2 and code 2 over code 3. The results for Hispanic students show the least impact of all. Only two of the 48 F-tests was signifycant. The Other students (ethnicity code of 5) would appear to be the only ones for which the results might be somewhat meaningful, at least in the sense that 13 of the 48 F-tests were significant. The reader is challenged, however, to make any sense of the results. One difficulty of interpretation is due to the fact that when an interaction occurs the groups are most different near the extremes of the pretest, especially the lower extreme. Two factors make differences at the extremes less important--
a. : Few students achieve low scores.
b. Measurement is least reliable at the extremes.

As a result, a few students with questionable scores can greatly affect the shape of the regression line at the extremes so that if regions of significance were calculated, the area where the regression lines are most far apart might not be statistically significant. In conclusion, it appears that while several F-tests were statistically significant for Other students, there is little evidence for major, consistent effects of desegregation on achievement for this group.

Evaluation Question D1-3: Were some schools more effective than others in boosting student achievement?

A plan for answering this question was developed this year. It is reported in full in Appendix A of this technical report:

Evaluation Question D1-4: Is there a relationship between course selection by students (e.g., the percentage of students taking social studies classes) and the continuing decline in social studies achievement scores?

During the course of the year, this question became refocused into two different questions:

1. Do students who take social studies courses make larger gains than students who are not taking social studies?
2. Do students taking social studies courses from coaches make gains as large as those taking social studies from regular teachers.

The STEP social studies test was not given in 1982; therefore, results from 1980 and 1981 were used in these analyses. To do these analyses a file was created of students who took either no social studies classes or one or two required courses during the 1980-81 school year. Their Social Studies converted scores were analyzed using the linear models described in Attachment B-3. For 9th graders, their 8th grade ITBS Reading Total grade equivalent scores were used as the pretest. Interestingly enough, their correlation between ire- and posttest was essentially the same as the correlations between social studies over one year at the other grades.

The results presented in Figures B-4 through B-8 showed that 3 tudents who take social studies do make larger gains than students who do not take it. At 9 th grade where reading scores were used as the covariate, an interaction occurred.

The plot of the regression lines found in Figure B-5 shows that the difference is greatest at the lower extreme. At grades $10-12$ there was no interaction, and the social studies group scored from about 1.1 points to 2.5 points higher than the comparison group at each level of the pretest. Since the average gain in social. studies from grades 9 to 10 , 10 to 11 , and 11 to 12 are 4,5 , and 3 converted score points respectively, the observed differences represent meaningful differences of one quarter to a half of a year's growth. These results show that the STEP is sensitive to instruction. They also suggest that if students. took more social studies classes, achievement scores should rise.

The question concerning the impact of coaches on achievement is a good example of a question which seems straightforward when asked but becrnes more complicated and harder to answer when examined more closely. The complicating factors were the following:

1. How do you define "coach" and "teacher." •
2. How do you handle required courses and electives. The students in these two types of courses are likely to be different. Students taking electives are likely to have a special interest in the subject.
3. How do you handle the number of courses taken by students during the year?
4. How do you handle the fact that students taking more than one course may have taken them from teachers, coaches, or a combination of teachers and coaches.

These complicating factors were resolved as follows:

1. Discussion with the Secondary Social Studies Coordinator produced the following classification scheme for social studies teachers--
$\mathrm{T}=\mathrm{a}$ person hired as a teacher and only teaching social studies.
$T C=a$ person hired as a teacher who also coaches (especially golf, tennis, soccer, etc.).
CTS $=$ a person hired as a coach who also teaches.
CT' $=$ a person hired as a coach who teaches social studies and no longer coaches.

Working from a list of persons who taught at least one social studies class. in 1980-81, the Coordinator placed each in one of the above groups. For the purposes of these analyses, the first two groups were combined to create the teacher group. The other two groups combined were the coaches.
2. Only required courses were considered.
3. Two sets of analyses were done; one included only students taking one course during the year under study. The other set included only students taking two courses. All other students were excluded from the analyses.
4. The group of analyses comparing students who had taken two courses compared three groups-those taking from teachers only, those taking from coaches only, and those taking from both.

First the analyses for students taking only one class. The linear models and variables used were the same as those described in Attachment B-3 with the exception of the definition of variable $G$. In this case, $G$ was defined as a lift the student took social studies from a teacher and 0 . if from a coach. The results are summarized in Figures B-9 through B-i2. In no cases were the results significant. Either coaches teach as well as other teachers, or the difference is not detectable using the STEP for students taking only one course.

The analyses comparing students who took two courses were done as outlined in Attachment B-4. The results are displayed in Figures B-13 through B-15. At 9 th grade, the results were significant; however, not in the expected direction. In this case students taught by coaches or teachers showed gains higher than those taught by both a coach and a teacher. On the average, students taught by teachers scored about i point higher than those taught by both, and students taught by coaches scored about 1.2 points higher than those taught by both. It is unlikely that the gains shown by the teacher and coach groups differed significantly. At grades 10 and 11, there was no significant difference between the three groups. At grade 12 there was only one student shown to have been taught by a coach, so the analyses were not done. It would appear from these analyses also that coaches do not have a negative effect on the gains of their students.

| Grade | Reading |  |  | Math |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | - Codes Compared | $\begin{gathered} \text { Significant } \\ F * \end{gathered}$ | Favored Group** | Codes Compared | $\begin{gathered} \text { Significant } \\ \text { F* } \end{gathered}$ | Favored Group** |
| 9 | 1 vs 3 | A | I | 1   <br> 2 vs 3 <br> vs   | $\begin{aligned} & \mathrm{A} \\ & \mathrm{~A} \end{aligned}$ | $\begin{aligned} & I \\ & I \end{aligned}$ |
| 12 | - | - | - | 1 vs 3 | B | 1 (3.2 pts) |

* "A" indicates the $F$-test comparing mode1s 1 and 2 was significant at the . 05 level. " B " indicates the F -test comparing models 2 and 3 was significant at the .05 level.
** "I" indicates an interaction; no group is consistently favored at all levels of the pretest. The numbers in parentheses indicate the amount in converted score points by which the favored group exceeded the other groupio

Figure B-1. DESCRIPTION OF SIGNIFICANT F-TESTS FOR COMPARISONS OF. CODES 1 AND 2, 1 AND 3, AND 2 AND 3 FOR BLACKS AT GRADES 9-12 ON THE STEP.

|  | Reading |  |  | Math |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Codes <br> Grade <br> Compared | Significant <br> F* | Favored <br> Group** | Codes <br> Compared | Significant <br> F* | Favored <br> Group** |  |
| 9 | - | - | - | 1 vs 2 | B | 2 (1.4 pts) |  |
| 11 | - | - | - | 2 vs $^{3}$ | B | $2(.5 \mathrm{pts})$ |  |

* "A" indicates the F-test comparing modeis 1 and 2 was significant at the .05 level.
" B " indicates the F -test comparing models 2 and 3 was significant at the .05 level.
** "I" indicates an interaction; no group is consistently favored at all levels of the pretest. The numbers in parentheses indicate the amount in coverted score points by which the favored group exceeded the other group.

Figure b-2. DESCRIPTION OF SIGNIFICANT F-TESTS FOR COMPARISON OF DESEGREGATION CODES 1 AND 2, 1 AND 3, AND 2 AND 3 FOR hispanics at grades 9-12 ON THE STEP.


* "A" indicates the $F$-test comparing models 1 and 2 was significant at the .05 level.
" B " indicates the F -test comparing models 2 and 3 was significant at the .05 level.
** "I" indicates an interaction; no group is consistently favored at all levels of the pretest. The numbers in parentheses indicate the amount in coverted score points by which the favored group exceeded the other group.

Figure B-3. DESCRIPTION OF SIGNIFICANT F-TESTS FOR COMPARISON OF DESEGREGATION CODES 1 AND 2, 1 AND 3, AND 2 AND 3 FOR OTHERS AT GRADES 9-12 ON THE STEP.


Figure B-4. COMPARISON OF SOCIAL STUDIES GAINS OF STUDENTS TAKING SOCIAL STUDIES IN 1980-81 ( $\mathrm{N}=2,629$ ) AND THOSE NOT TAKING IT ( $\mathrm{N}=199$ ) - 9 TH GRADE.


Figure B-5. PLOT OF REGRESSION LINES FOR STUDENTS TAKING AND NOT TAKING SOCIAL STUDIES IN THE 9TH GRADE.

$$
\because u
$$

| MODELS |  | RSQ |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Full | Restricted | Full | Restricted | df | F | P |
| 1 | vs | 2 | .642 | .642 | 2,3017 | 1.108 | .33 |
| 2 | vs | 3 | .642 | .640 | 1,3019 | 9.001 | $<.01$ |

Students taking social studies scored 1.6 converted score points higher on the average.

Figure b-6. COMPARISON OF SOCIAL STUDIES GAINS OF STUDENTS TAKING SOCIAL STUDIES IN 1980-81 ( $\mathrm{N}=2,053$ ) AND THOSE NOT TAKING IT ( $\mathrm{N}=930$ ) - 10TH GRADE.

| MODELS |  | * RSQ |  | d. | F | P |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Full | Restricted | Full | Restricted |  |  |  |
| 1 vs | 2 | . 686 | . 686 | 2,2400 | . 431 | . 65 |
| 2 vs | 3 | . 686 | $\cdot .683$ | 1,2402 | 17.755 | <. 0001 |

Students taking social studies scored 2.5 points higher on the average.

Figure B-7. COMPARISON OF SOCIAL STUDIES GAINS OF STUDENTS TAKING SOCIAL STUDIES IN 1980-81 ( $\mathrm{N}=2,148$ ) AND THOSE NOT TAKING IT ( $\mathrm{N}=258$ ) - 11 TH GRADE.

| MODELS |  | RSQ |  | df | F | $p$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Full | Restricted | Full | Restricted |  |  |  |
| 1 vs | 2 | . 670 | . 670 | 2,1657 | . 226 | . 80 |
| 2 vs | 3 | . 670 | . 669 | 1,1659 | 4.954 | . 03 |

Students taking social studies scored 1.4 points higher on the average.

Figure B-8. COMPARISON OF SOCIAL STUDIES GAINS OF STUDENTS TAKING SOCIAL STUDIES IN 1980-81 ( $\mathrm{N}=1,451$ ) AND THOSE NOT TAKING IT ( $\mathrm{N}=212$ ) - 12TH GRADE.

| MODELS |  | RSQ |  | df | F | P |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Full | Restricted | Full | Restricted |  |  |  |
| 1 vs | 2 | . 565 | . 564 | 2,124 | . 115 | . 89 |
| 2 vs | 3 | . 564 | . 552 | 1,126 | 3.381 | . 07 |

Figure B-9. COMPARISON OF SOCIAL STUDIES GAINS BY STUDENTS TAKING ONE COURSE FROM A TEACHER ( $\mathrm{N}=83$ ) vs STUDENTS TAKING ONE COURSE FROM A COACH ( $\mathrm{N}=47$ ) - 9 TH GRADE.

$$
76
$$

| MODELS |  | RSQ |  | df | F | p |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Full | Restricted | Full | Restricted |  |  |  |
| 1 vs | 2 | . 583 | . 581 | 2,485 | 1.263 | . 28 |
| 2 vs | 3 | . 581 | . $581{ }^{\text {a }}$ | 1,487 | . 048 | . 83 |

Figure B-10. COMPARISON OF SOCIAL STUDIES GAINS BY STUDENTS TAKING ONE COURSE FROM A TEACHER ( $N=337$ ) VS STUDENTS TAKING ONE COURSE FROM A COACH ( $\mathrm{N}=154$ ) - IOTH GRADE.

| MODELS |  | RSQ |  | df | F | p |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Full | Restricted | Full | Restricted |  |  |  |
| 1 vs | 2 | . 644 | . 643 | 2,185 | . 34.5 | . 71 |
| 2 vs | 3 | . 643 | . 642 | 1,187 | . 243 | . 62 |

Figure B-11. COMPARISON OF SOCIAL STUDIES GAINS BY STUDENTS TAKING ONE COURSE FROM A TEACHER ( $\mathrm{N}=172$ ) VS STUDENTS TAKING ONE COURSE FROM A COACH ( $N=19$ ) - $1 \overline{1 T H}$ GRADE.


Figure B-12. COMPARISON OF SOCIAL STUDIES GAINS BY STUDENTS TAKING ONE COURSE FROM A TEACHER ( $N=1,261$ ) VS STUDENTS TAKING ONE COURSE FROM A COACH ( $\mathrm{N}=43$ ) - 12 TH GRADE.

$$
\operatorname{mos}_{3}
$$

| MODELS |  | RSQ |  | df | F | p |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Full | Res'tricted | Full | Restricted |  |  |  |
| 1 vs | 2 | . 655 | . 655 | 4,2490 | . 939 | . 44 |
| 2 vs | 3 | . 655 | . 654 | 2,2494 | 3.752 | . 02 |

Figure B-13, COMFARISON OF SOCIAL STUDIES .GAINS BY STUDENTS TAKING TWO COURSES TAUGHT BY TEACHERS ( $\mathrm{N}=1,379$ ), COACHES ( $\mathrm{N}=456$ ), OR BOTH ( $\mathrm{N}=664$ ) -9 9TH GRADE.

| MODELS |  | RSQ |  | df | F | p |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Ful1 | Restricted | Full | Restricted |  |  |  |
| 1 vs | 2 | . 637 | . 635 | 4,1593 | 1,732 | . 14 |
| 2 vs | 3 | . 635 | . 634 | 2,1597 | 2,160 | . 12 |

Figure B-14. COMPARISON OF SOCIAL STUDIES GAINS BY STUDENTS TAKING TWO COURSES TAUGHT BY TEACHERS ( $\mathrm{N}=970$ ), COACHES ( $\mathrm{N}=293$ ), OR BOTH ( $\mathrm{N}=339$ ) -10 TH GRADE.,

| MODELS |  | RSQ |  | df | F | p |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Full | Restricted | Full | Restricted |  |  |  |
| 1 vs | 2 | . 681 | . 681 | 4,1948 | . 374 | . 83 |
| 2 vs. | 3 | . 681 | . 680 | 2,1952 | 1,674 | .19 |

Figure B-15. COMPARISON OF SOCIAL STUDIES GAINS BY STUDENTS TAKING TWO COURSES TAUGHT BY TEACHERS ( $\mathrm{N}=1,651$ ), COACHES ( $\mathrm{N}=69$ ), OR BOTH ( $\mathrm{N}=237$ ) - 11 TH GRADE.

## DESEGREGATION ACHIEVEMENT ANALYSES

These analyses were based on desegregation codes 1,2 , and 3 . A set of analyses involved making the following pairwise comparions:

Code 1 (nonreassigned, nonimpacted students)
Code 2 (nonreassigned, $\frac{\mathrm{VS}}{\text { impacted students) }}$
Code 1 (nonreassigned, nonimpacted students)
Code 3 (reassigned, impacted students)
Code 2 (nonreassigned, impacted students)
Code 3 (reassigned, impacted students)
One set of analyses was performed for each combination of ethnicity (Black, Hispanic, and Other) and grade (9-12) in reading and math. Three ethnicities by four grades by 2 subject areas gives 24 sets of 3 analyses each for a total of 72 analyses. The variables, models, and F-tests used in each analysis are listed below.

## Variables

```
POST = Posttest converted score. (April 1982)
PRE = Pretest converted. (April 1981)
PRE1 = PRE if a member of group 1; 0, otherwise.
PRE2 = PRE if a member of group 2; 0, otherwise.
PRE2}=\mathrm{ = PRE squared.
PREI }\mp@subsup{}{}{2}\mathrm{ . PREI squared.
PRE2 }\mp@subsup{}{}{2}=\mathrm{ PRE2 squared.
SEX = I if male; O, if female.
I = 1 if receiving free or reduce-priced lunch; 0, otherwise.
G = 1 if a member of group 1; 0, if a member of group 2%
U = Unit vector.
```

Because the STEP does not have a total math score, the average of Math Basic Concepts and Math Computation converted scores was used in the math analyses. The meaning of group 1 and group 2 membership in the models was dependent on the desegregation codes being compared, e.g., code 2 vs code 3. The first code (code 2 in this case) defines group 1. The second code defines group 2. Students with special circumstances (for any subtest of a total or average score), LEP students, and students served by Special Education were removed from the analyses. "Other" . students were those with ethnicity codes of 5 .

## Linear Models

Model 1: POST $=\mathrm{U}+\mathrm{PREI}+\mathrm{PRE} 2+\mathrm{PRE1}^{2}+\mathrm{PRE}^{2}+\mathrm{SEX}+\mathrm{I}+\mathrm{G}$
Model 2: $\quad$ POST $=U+$ PRE $+\mathrm{PRE}^{2}+\mathrm{SEX}+\mathrm{I}+\mathrm{G}$
Mode1 3: $\quad$ POST $=U+P R E+\mathrm{PRE}^{2}+\mathrm{SEX}+\mathrm{I}$

$$
73
$$

## F-tests

Model 1 vs Model 2: $\mathrm{df}_{1}=8-6=2 ; \mathrm{df}_{2}=\mathrm{N}-8$ Model 2 vs Model 3: $\mathrm{df}_{1}^{1}=6-5=1 ; \mathrm{df}_{2}^{2}=\mathrm{N}-6$

Attachment B-2
(Continued, Page 2 of 10 )

OESEGREGAIION CODE 1 VS 3--BLACKS--GRADE 9


DESEGREGHTION COOF a iS 3--GLACKS -GRADE 9


Qejegreghtion cade 1 vs 3 -uthers-mbrde 9








LINEAR MODELS USED TO COMPARE STUDENTS TAKING REQUIRED SOCIAL STUDIES COURSES WITH THOSE NOT TAKING ANY SOCIAL STUDIES

## Variables

```
POST = 1981 Social Studies converted score.
PRE = 1980 Social Studies converted score.*
PREI = PRE if a member of group 1;0, otherwise.
PRE2 = PRE if a member of group 2; 0, otherwise.
PRE }\mp@subsup{}{}{2}=\mathrm{ PRE squared.
PRE12 = PREI squared.
PRE2 }\mp@subsup{}{}{2}=\mathrm{ PRE2 squared.
G = I if a member of group l (not taking social studies);
    0, otherwise (taking social studies).
```

Models
Model 1: POST $=\mathrm{U}+$ PREI + PRE2 + PREI $^{2}+$ PRE2 $^{2}+\mathrm{G}$
Model 2: $\quad$ POST $=U+\operatorname{PRE}+\mathrm{PRE}^{2}+\mathrm{C}$
Model 3: $\quad$ POST $=U+P R E+G$

* Spring 1980 Social Studies scores were not available for 9th graders. ITPS Reading Total grade equivalınts were substituted.

LINEAR MODELS USED TO EVALUATE COACH EFFECT
FOR STUDENTS TAKING TWO COURSES

## Variables

```
-POST = 1981 Social Studies converted score.
PRE = 1980 Social Studies converted score.*
PRE1 = PRE if a member of group 1; 0, otherwise.
PRE2 = PRE if a member of group 2; 0, otherwise.
PRE3 = PRE is a member of group 3; 0, otherwise.
PRE2}=\mathrm{ PRE squared.
PRE12 = PREI squared.
PRE2 }\mp@subsup{}{}{2}=\mathrm{ PRE2 squared.
PRE32 = PRE3 squared.
Gl = I if student took both courses from a teacher; 0, otherwise.
G2 = l if student took both courses from a coach; 0, otherwise.
G3 = 1 if student took one course each from a teacher and a coach.
```


## Models


Model 2: POST $=\mathrm{U}+\mathrm{PRE}+\mathrm{PRE}^{2}+\mathrm{G} 1+\mathrm{G} 2$
Model 3: $\quad$ POST $=U+P R E+P R E^{2}$
*Spring 1980 Social Studies scores were not available for 9 th grades. ITBS Reading Total grade equivalents were substituted.

## Brier description of the instrument:

A computer-generated questionnaire, with a unique assortment of from 9 to 14 questions per teacher from an tam pool of 63 items. There were specific items for some programs and the remaining questions were randomly assigned.

## To whom was the instrument administered?

All Migrant Program and Rainbow Kit Program teachers, all teachers at Crockett High School and Martin Junior High, and a $50 \%$ random sample of all other teachers in the District. Teachers who had previously been sent a Retention Survey were excluded from the sample.
how ming times was the instrument administered?
Once, with one reminder notice.

## When was the instrument administered?

Initial mailing was March 2, 1982, with a reminder sent on March 23, 1982. The (closing date for data processing was April 9, 1982. $\cdot 1$
There was the instrument administered?
To the teachers in their schools.

Tho administered the instrument?
Self-adninistered.

What training did the administrators have?

NA.

Was the instrument administered under standardized conditions?
y/A.

Were the ra problems with the instrument or the administration that mizint affect the validity of the data?

Unknown.

## Who developed the instrument?

The Office of Research and Evaluation.
What reliability and validity data are available on the instrument?
None.

Are there norm data available for interpreting she results?
Some items are comparable to items from previous surveys.

TEACHER SURVEY

Purpose
The teacher survey, Questions for Teachers, was conducted in spring 1982. It was designed to continue some data collected by previous staf̄f surveys, to add new quesțions to our longitudinal data base, and to gather data required for sevesal evaluations. An effort was made to avoid sending a number of surveys to teachers, so questions needed for the Migrant, Rainbow Kit, Drugs off Campus, Title VII, Local/State Bilingual, and ESAA/Desegregation Evaluations were included as well as those for District Priorities Evaluation. Questions were also included from the Superintendent's and Personnel Offices and the Forming the Future ${ }^{2}$ Project.
$\dot{b}$
The survey was designed to contribute information for the following decision and evaluation questions from the ESAA/District Priorities Systemwide Desegregation Evaluation Design:

Decision Question Dl: Does the District need to make additional efforts to meet the achievement needs of students affected by desegregation?

Evaluation Question D1-5: Have there been changes in teadher attitudes and practices during the second year of desegregation?

## Procedure

The sample of teachers to receive the form was taken from the Employee Master Record File in the following s.teps:

1. Include all teachers with location codes for Crockett High School and Martin Junior High School (participating in the Drugs Off Campus Program).
2. Include all teachers listed as participating in Title I Migrant. and Rainbow Kit Programs.
3. Exclude elementary teachers who have already received Retention Surveys.
4. Exclude nine Migrant prekindergarten teachers who were to be interviewed.
5. From the remaining teachers randomly select $50 \%$ to include in the sample.

The total sample was 1582 teachers. Three of these we. $\because$ found to have left the district, leaving a sample of 1579.

Multiple unique forms of "Questions for Teachers" were generated on the District's IBM computer. The total item pool consisted of 63 items (Attachment C-1). Teachers were given between 9 and 14 items. Items l-33 were randomly assigned to any teachers, with the specification that 31 and 32 be assigned together and only one or two of 25-30 (open response items) be assigned on one form. Item 49 was assigned only to teachers in high impact elementary schools, and items 50 and 51 were assigned to teachers in any high impact school. A list of high impact schools can be found in Attachment C-2. A third of the teachers in the sample were assigned two of items 49-51.

Details on the procedure used to distribute and collect the surveys can be found in Appendix $H$ of the Systemwide Evaluation Technical Report (ORE Publication Number 81.24).

## Results

Results for items which were included in the survey to supply data for specific: ORE evaluations are included in the final technical reports for those evaluations. Figure $\mathrm{C}-1$ shows which items are included in other reports.

Responses of the total group to all items can be found in Appendix $H$ of the Systemwide Evalution Technical Report (ORE Publication Number 81.24).

The teachers surveyed were asked two questions concerning the adjustment to desegregation. Figure $\mathrm{C}-2$ shows teacher responses to these questions. Uver two-thirds ( $67 \%$ ) of the total group of teachers agreed that students are as weil or better adjusted to desegregation this year (1981-82). Secondary teáchers were more positive than elementary teachers, with $7 \%$ responding "agree" or "strongly agree," compared with $58 \%$ of the elementary teachers. More than half ( $60 \%$ ) of the teachers surveyed agreed that desegregation problems were being handled as well or better this year than last year. Approximately equal percentages of elementary teachers (60\%) and secondary teachers (60\%) responded with "agree" or "strongly agree."

The teachers surveyed were asked how much time and enercy they were able to devote to teaching in 1981-82, compared to 1980-81. Figure C-3 shows the responses to this question. Seventy percent of all teachers reported that they were able to devote the same amount of time or more to teaching this year. A greater percentage of elementary teachers (27\%) than secondary teachers (18\%) indicated that they were able to spend "more" or "much more" .time teaching.

Figure C-4 shows teacher responses to two items concerning services provided by the ESAA staff support team. Dver half ( $60 \%$ ) of all teachers surveyed responded "no" on whether the ESAA staff support team provided services to their schools. Over three-fourths (78\%) of the teachers responded "no" on whether the ESAA staff support team provided services to them as an individual.

[^1]An open-ended question dealing with problems related to desegregation was included in the survey. The responses are listed in Attachment C-3. Responses were separated for elementary and secondary teachers.

Teachers were asked if they were doing dffferent things in instruction or to improve interethnic relations than they did last year (1980-81, the first year of desegregation). The responses to items 26 and 27 are reported in Figure C-5. Over half (58\%) of the teachers reported that they were doing different things in instruction, while:about half (49\%) reported doing different things to improve interethnic relations. Teachers were asked to list examples of things being done (see Attachment $\mathrm{C}-4$ and $\mathrm{C}-5$ ).

Teachers were asked about what they wanted to do next year (1982-83) and were given eleven options from which to choose (assuming all are available with no change in salary). If they chose not to stay in the same school with the same assignment, they were asked if desegregation was a factor in their decision. Figures C-6 and C-7 show teacher responses to these questions.

Over three-fourths ( $76 \%$ ) of the teachers surveyed said they would choose tc continue teaching, with $57 \%$ chooring to stay in the same school with the same assignment.

When asked how much desegregation had to do with it, $85 \%$ indicated that it was not a factor in their decision. The results were the same for both elementary and secondary teachers.

It is interesting Eo note that $20 \%$ reported that they would leave the District. This result is very close to the $17.2 \%$ who did leave the District in 1981 (see Faculty/Staff.. Recruitment Plan Report, publication number 81.47). The setcondary teachers appeared to evidence more job dissatisfaction than elementary teachers in most categories.

Three questions included in the survey dealt with activities funded by ESAA. Figure C-8 shows the responses to these questions. The first question concerned the ESAA outdoor learning activities program, which involved only elementary teachers. The majority ( $68 \%$ ) of the teachers surveyed indicated they had not participated. Of those who did participate in the program, $86 \%$ felt it was "valuable" or "very valuable."

The final two questions in this group dealt with the learning resources center. Again, the majority of the teachers indicated had not participated in the training for teachers ( $89 \%$ ) nor the training for faculties ( $67 \%$ ). While about $75 \%$ of the participants in release-time training found it to be "valuable or "very valuable," the percentage of participants in faculty group training who responded the same way was only about $50 \%$.


Figure C-1. ITEMS ON THE TEACHER SURVEY WHICH ARE REPORTED IN OTHER FINAL TECHNICAL REPORTS.


Figure C-2. TEACHER RESPONSES TO ITEMS CONCERNING ADJUSTMENT TO DESEGREGATTON.
(3)


Figure C-3. TEACHER RESPONSES ON TIME SPENT TEACHING.


Figure C-4. TEACHER RESPONSES TO ESAA STAFF SUPPORT TEAM ITEMS.


Figure C-5. TEACHER RESPONSES TO ITEMS DEALINC WITH INSTRUCITON AND INTERETHNIC RELATIONS IN THE SECOND YEAR OF DESEGREGATION.
90

| ITEM | $\underset{(\mathrm{n}=108)}{\text { ELEMENTARY }}$ | $\begin{aligned} & \text { SECONDARY } \\ & (n=167) \end{aligned}$ | $\begin{gathered} \text { TOTAL } \\ (\mathrm{n}=275) \end{gathered}$ |
| :---: | :---: | :---: | :---: |
| 31. If you had to choose right now what you wanted to do next year, which option listed below would you chnose? <br> Assume all are available with no change in salary. | $*$ |  |  |
| Stay in this school and this assignment. | 62\% | 53\% | 57\% |
| Stay in this school with a different teaching assignment. | 4\% | 12\% | 9\% |
| Transfer to another <br> school in AISD (teaching). | 6\% | 3\% | $4 \%$ |
| Move into an AISD campus administration job. | 3\% | 4\% | 3\% |
| Move into an AISD central administration job. | 4\% | 5\% | 4\% |
| Work in a support role (e.g. visiting teacher). | 5\% | 1\% | 3\% |
| Teach in another district. | 1\% | 2\% | 2\% |
| Move to another district as an administrator. | 0\% | 1\% | 0\% |
| Teach in a private school. | 1\% | 2\% | 2\% |
| Take a year off from teaching. | 9\% | 6\% | 7\% |
| Get a job outside of education. | 6\% | 11\% | 9\% |

Figure C-6. TEACHER RESPONSES ON JOB OFTIONS.

```
21.73
```

|  | ITEM | GROUP | A LARGE FACTOR | A SLIGHT FACTOR | $\begin{gathered} \text { NO } \\ \text { FACTOR } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |
| B2. | If you would not choose to stay in this school and | $\begin{aligned} & \text { Total } \\ & (\mathrm{n}=239) \end{aligned}$ | 8\% | . $7 \%$ | 85\% |
|  | this assignment next year, would | $\begin{aligned} & \text { Elementar'y } \\ & (\mathrm{n}=148) \end{aligned}$ | J\% | 7\% | 85\% |
|  | desegregation be a factor in ${ }^{4}$ your decision? | $\begin{aligned} & \text { Secondary } \\ & (\mathrm{n}=91) \end{aligned}$ | 8\% | 7\% | 85\% |

Figure "C-7. TEACHER RESPONSES ON DESEGREGATION FÄCTOR.


Figure C-8. TEACHER RESPONSES ON ITEMS CONCERNING ESAA OUTDOOR LEARNING ACTIVITIES AND THE LEARNING RESOURCES CENTER.

Attachment C-1<br>ITEM PCOL FOR "QUESTIONS FOR TEACHERS" SURVEY<br>(Page 1 of 9 )

Attachment ${ }^{\circ} \mathrm{C}-1$ (Page 2 of c )

AUSTIN IMOEPEAOENT SChDCL DISTRICT office of research and evalijation
fCr the last few years the dffice of res Earch and evaluation has surveyed teache ers to collect Imformation on their attitudes and opinions on district issies. these are considered along with achieveyent data and othfr information in DISTRICT DECISION : AAKING.
this year we are using a nen procedure so ne can lnclude more juestions lo3) AND AS'SIGN SPECIFIC DUESTIONS TD TEACHERS IN CERTAIN SCHOOLS OR PROGRAMS. WE are computer generating an ijnique survey form for eách teacher in the random SA,APLE. EACH FORY WILL CONTAIN LESS THAN 15 gUESTIONS. YOUR ITEM MUMBERS WILL NCT BE SEQUENTIAL - THEY REPRESENT THE TOTAL ITEM PODL OF 63 ITEVS, AMD ALLOW US TC KEYPUNCH. THE RESPONSES CORRECTLY. THE VUMAER AT. THE TOP OF EACH FORY ALLJWS us to send you the right form, monitor the return rate; and code descriptive DATA. ALL RESPONSES WILL BE CONFIDENTIAL•. $\therefore$
please complete the survey as soon as possible and retury throush campus yail TC: GFFICE CF RESEARCH AND EVALUATION ADMIMISTRATIGN 8LDG, BOX 79 elaime jackson


58. THE MINIMIM COMPETENCY RERUIREMFNTS IN MATH A NO READING HAVE I:APROVED GRADUATES' PERFORMANCE IN THESE BASIC SKILLS AREAS.
60. THE ACTIVITIES OF THE DRUGS OFF CAMPUS (UOC) -program hindered important ongoing educatignal ACTIVITIES.
61. I HAVF RECEIVED ADEQUATE INFORMATION ABDUT THE DC PROGRAM.
52. 'AY students have reacted i well to the doc PROGRAM.
63. THE RIGHTS AND FEELINGS OF STUDENTS ARE being given adequate consideration by: THOSE, INVOLVED IN THE DOC PROGRAM.
20. CCMPARED WITH PREVIOUS YEARS, THE INFDRMATION PROVIDED :AE GY THE OFFICE OF RESEARCH ANO EVALUATION. this year has been:


- 21. HOW YUCH TIME ANO ENERGY DO CONÓITIONS IN YOUR SCHOOL ALLON YOU TD devote yo teaching this year, co:hpared to last year?


22. ON A SCALE CF 1 - 5, HOW WOULD YOU RATE THE CURRENT PROFESSIDNAL PERSONNEL EVALUATION SYSTEM?

23. HAS THE ESAA STAFF SUPOORT TEAA PROVIDED SERVICES IN THE AREA OF STRESS iAANAGEYENT ANO HUMAN RELATIONS TRAIMING TO YOUR SHCOM.?

YES . NO -
24. HAS THE ESAA STAFF SUPPORT TEAA PROVIDED SERVICES IN T, ? EA OT : IRESS


YES.
No
25. IF YCIJ HAVE PARTICIPITED IN DESEGREGATIONWRELATED INSERYICE PPNGRAAS, PLEASE LIST ANY GOOD FEATURES YOU THINK ARE NORTH PRESENTING FOR OTHER TEACHERS:
26. ARE YOU YOW OOING DIFFERENT THINGS IN INSTRUCTION THAN YOU DID LAST
YEAR (THE FIRST YEAR OF DESEGREGATION?
YES, VERY MANY YES, SOME YES,VERYFEN NO EXAMPLES:
2.7. AFE YOU YOW DCI!IG OIFFERENT THINGS TO IMPROVE INTEQETHIIC RELATIONS THAN YCU DID LAST YEAR (THE FIRST YEAR OF OESEGREGATION)?

YES, VERY MANY YES, SOME YES,VERYFEH NO EKAMPLES:
29. WHAT IS YOUR LARGEST REMAINING PROBLEM RELATEO TO DESEGREGATION?
29. THE YOST IMPORTANT THIMG THAT THE OFFICE OF STAFF PERSOMNEL COULO DO TO IMPROVE ITS SERVICES TO THE DISTRICT WOULD BE TO:

9
30. THE MOST IMPCRTANT THING THAT THE OFFICE OF PESEARCH AND EVALIJATIGN COULO OO TO IMFROVE ITS SERVICES KO THE OISTRICT WOULO BE TO:
31. IF YOU HAD TO CHOQSE RIGHT NOW WHAT YOU NANTEO TO OO NEXT YEAR, WHICH OPTICN LISTEO BELOW WOULD YOU CHOOSE? ASSUME ALL ARE AVAILABLE WITH NO CHANGE IN SALARY.

| 1 | STAY IN THIS SCHOCL ANO THIS ASSIGNMENT |
| :---: | :---: |
| 2. | STAY IN THIS SCHOQL WITH A DIFFERENT TEACHING ASSIGNMEMT |
| 3. | TRANSFER TD ANOTHER SCHOOL [N AISN (TEACHING) |
| 4. | YOVE INTO AN AISO CAMPIJS ADM:VISTRATIDN JIS |
| 5. | MOVE INTO AN AISO CENTRAL AOMINISTRATION JCS |
| 6. | NORK IN A SUPPORT ROLE (E.G., VISITIIIG TEACHER) |
| 7. | TEACH IN ANOTHER OISTRICT |
| ค. | WOVE TO ANOTHER OISTRICT AS AN AD:'IINISTRATCR |
| 9. | TEACH IN A PRIVATE SCHOOL |
| 19. | TAKE A YEAR OFF FRCM TEACHING |
| 11. | GET a dOB DUTSIDE OF EDUCATION |

32. IF YOU WOULO NOT CHODSE TO STAY IV THIS SCHOOL AND THIS ASSIGNMENT NEXT YEAR, WQULO DESEGREGATION BE A FACTOR IM YOUR DECISION?
33. 
34. 
35. 
36. If YOU HAD TO CHOCSE. RIGHT NOW WHAT YDU WANTED TO D NEXT YEA?. WHICH DPTION LISTED BELDN WOUED YOU CHODSE? ASSUME ALL ARE A:AILARLE WITH NID CMANGE IN SALARY.
```
    1. -- STAY IN THES SCHOQL AND THIS ASSIGNMENT
```

$\qquad$

```
                        S*AY IN*THIS SCHONL W:TH A DIFFERENT TEACHING ASSIG'vIENIT
        TRANSFER TO ANOTHER SCHIOL IN AISO (TEACHING)
        MOVE INTC. AN AISO GAMOUS AOMINISTRATION JOR
        MOVE INTO AN AISO CENTRAL AOHINISTRATION JO3
        NCQK IN A SUPPORT RDLE (E.G., VISITING TEACHERI
        TEACH IN ANOTHER OISTRICT
        MCVE TO ANOTHER DISTRICT AS AN ADMIVISTRATOR
        TEACH IN A PRIVATE SCHDQL
        TEACH IN A PRIVATE SCH TEICHING
        GET A JOB DUTSIDE DF EDUCATION
```

32. IF YOU WOULO NDT CHOOSE TO STAY IN THIS SCHOOL AND THIS ASSIGMMENT NEXT YEAR, WOULD DESEGREGATION BE A FACTOR IN YOUR DECISION?

please use the scale below to rate your level of agreement with the followivg STA cEMENTS:
$\begin{array}{lll}5=\text { STFCVGLY AGREE } & 3=\text { NEUTRAL } & 2=\text { STRONGLY DTSAGR } \\ 4=A G R E E & 2=\text { DISAGREE } & 1\end{array}$ COMMENTS:


$$
10 .
$$


45. pLEase use the space geloh to yak any additional comments you have about THE MATH RAINBOW KIT, ITS USEFIJLNESS. SUGGESTIONS FOR GHANGES/IMPROVE:AENTS, ETC.
49. hon valuable has your students' participation in the mesa outdoor. learning aCtivities been this year?

53. IF YOU TEACH LEP STUDENTS. HOW DIFFICULT IS IT TO AET THEIR SPECIAL language needs?
EASY DIFFICULT DIFFICULT IMPOSSIBLE
54. IF :MEETING THE NEEDS OF LEP STIDENTS IN YOUR CLASSES IS DIFFICULT OR IMPOSSIBLE, HOW COULD THIS SITUATION BE IMPROVED? $\qquad$
$\qquad$
55. APE THERE ANY AREAS IN HHICH YDU COULD HELP OTHER TEACHEPS IMPROVE INSTRUCSION OF LE STUDENTS?

YES NO
56. IN WHICH IREAS CCULD YOU HELP OTHED TEACHERS IMPROVE IVSTRUCTION OF LEP STUDENTS?
57. IF y Cu teach any lip students, to heat extent is there ye gd for identificaticn/OE Yonstration if "ExEmplary" materials in the following areas:



## 11z

ELEMENTARY SECONDARY

1. Allan
2. Allison
3. Barrington
4. Barton Hills
5. Blackshear
6. Blanton
7. Brentwood
8. Brooke
9. Bryker Woods
10. Campbell
11. Casis
12. Cook
13. Cunningham
14. Govalle
15. Graham
16. Gullett
17. Highland Park
18. Hill
19. Joslin
20. Metz
21. Norman
22. Oak Springs
23. Ortega
24. Pecan Springs
25. Pillow
26. Reád
27. Rosedale
28. Rosewood
29. Sanchez
30. Sims
31. Summitt
32. Sunset Valley
33. Walnut Creek
34. Webb
35. Winn
36. Wòoldridge
37. Wooten

38: Zavala

1. Anderson
2. Austin
3. Bedichek
4. Burnet
5. Crockett
6. Dobie
7. Fulmore
8. Johnston
9. Lamar

1C Lanier
11. Martin
12. McCallum
13. Murchison
14. 0. Henry
15. Pearce
16. Porter
17. Reagan
18. Robbins
19. Travis

Attachment C-3<br>ITEM 28 - "QUESTIONS FOR TEACHERS" SURVEY<br>(Page 1 of 11 )

$$
\dot{c}-2711 \dot{4}
$$

Item 28 - "Questions for Teachers" Survey
What is your largest remaining problem related to desegregation? ELEMENTARY TEACHERS

NUMBER SUGGESTING
SUGGESTION
DISCIPLINE
Lack of discipline.
Behavior is too disruptive.
Behavior management takes a great deal of instructional time; schoolwide discipline (outside of class, halls, lunch, grounds, etc.)
Students fighting and calling names!
Lack of full support in the discipline and behavior area.
Behavior of some Black students and the total disrespect for authority by many students.
Behavior on bus.
Becoming familiar with the cultural/economic differences and the relationship to discipline in the classroom.
I feel that behavior is the biggest problem. If you can't reach them --you can't teach them. .
Discipline problems and poor attitudes toward learning.
My immediate impulse was to say "gangs." Kids are getting together to fight and protect one another . . .
My discipline problems have multiplied to the point that. I feel my academically strong students are often neglected.

NO PROBLEMS

## BUSSING/TRANSPORTATION

Bussing of students long distances does not necessarily provide quality or equal educational opportunities.
Long bus trips and safety:
Young children often must wait for a bus then ride $30-40$ minutes before and after school.

BUSSING/TRANSPORTATION, continued
Bussing.
Not being able to meet with students outside of the school day. Transportation would not be provided often, i.e., I' could not have many rehearsals after school.
Some students are on buses too long -- this affects their behavior and performance.
A big problem at my school is children being dropped off early. They come as early as 7:15 and they must be supervised. Many problems arise from these early morning arrivals.
My basic belief that this is not the solution to the "social ills" of our country and that I could not put a very young child--regardless of ethnic background-on a bus to ride across town for thirty minutes to more than an hour each way just to appease those indiriduals with a proverbial. ax to grind!
QUALITY OF EDUCATION $\quad 7$

Inadequate teaching in the paired school.
Othar teache،s aren't dealing with the situation.
Adequate classes available to meet all children's individual needs.
Meeting the needs of all children when there is such a vast difference of background experience.
The needs of our children are still not being met.
My concern is $\mathrm{K}, 4-6$, as kindergarten is like a school all in itself. I, also, miss being able to follow children I have taught and being able to give helpful advice to the first grade teachers.
There is too much polarization in the classroom. As a teacher I feel I can't meet the needs of all those students . . . too many students with diversified needs are put together for us to handle at one time . . . 1

$$
1
$$

ATTITUDES 7

Attitudes of the parents (particularly disagreeing) show up in the students! attitudes.
Community still feels that desegregation is here only for a short while and therefore are not willing to put an effort into making it work. Maybe this is why we still have so many children enrolled in private schools.

ATTITUDES, continued

It is not effective! to neighborhood schools.
The continued emphasis by the administration that last year was the first year of desegregation. The first year of desegregation in AISD was 1971. Sixth grade centers were instituted in 1973 or 74 . . I firmly support the concept of desegregation but prefer a majority-minority transfer system that does not mandate busing.
Some of us still feel the need to separate different races when it comes to ability, etc. STOP saying White does this, Black does this, Chicano does this, etc. What's the point of having desegregation or any other kind of equality thing, if we still separate races. Instead, say $34 \%$ scored the highest, or $50 \%$ scored the lowest. Stop being picky. This is not equality.
One of the grade level areas from the southeast was upset about the northwest area grade level teachers not really taking steps to prepare for their site visit after school as set up and planned. Northwest area parents are withdrawing their children and feel that teacher competence and preparation is underpar to their area teachers. There are still Angio parents who request/ insist on their children being placed with Anglo teachers.

## RESOURCES

Large class (33) due to students moving to non-bussed school. (Fourth grade level)

Overcrowding.
My LEP children are Vietnamese and Cambodian. I need instructional materials for these children.
Crowding in South Austin school. More portables are not the answer. Our main plant cannot accomodate any more students.

Lack of parental involvement.
Lack of parents being involved in conferences.
Getting parents, who live farthest away from the school, to the school.
The largest problem generally of my school is parent participation, contact, and involvement. Parents.

INTERPERSONAL RELATIONS
Parents who teach their children their racial prejudices.
The pairing of some schools seems ridiculous; extremely wealthy paired with extremely poor? This has not created much "sharing" on each factor's part; very little interaction goes on. On the other hand, thẻre has not been a lot of "social problems," either. The kids get along just fine, but again; when left to their own groups (free play, free seating assignments), there are definitely still barriers.
Teacher's attitude toward working with minority students.

|  | . | $\cdot$ |
| :--- | :--- | :--- |
| MISCELLANEOUS | $\cdot$ |  |
| 3 |  |  |

MISCELLANEOUS

First year teaching.
Lack of support from school administration.
The decreasing enrollment at kindergarten level in this
K, 4-5-6 school, with the possibility of losing one kindergarten class due to low enrollment.

| DESEGREGATION | Si2. 2 |
| :---: | :---: |
| My school has only about 9 black children which is too low. | 1 |
| Classroom is not racially balanced; desegregation is not evident. | 1 |


| ACHIEVEMENT |
| :--- |
| Motivation of minorities to do their best work. |
| NO RESPONSE |

SECONDARY TEACHERS

| SUGGESTION | $\ldots$ |
| :--- | :--- |
| NO PROBLEMS | NUMBER <br> SUGGESTING |

## BUSSING/TRANSPORTATION

Inability, due to bus transportation, for students to
participate in before and/or after school activities.
Late buses.
Attendance of bused students-it's terrible-there is no continuity in ćlasses where students only attend 3-4 days per week.
Bussing-and the drop in enrollment it has caused in AISDburden on minorities.
Just busing.
Problem of transportation on arriving and leaving school. It makes it hard for makeup work.
After school activities have been forced ${ }^{\text {c }}$ into problems! . . 1
Transportation of students to training stations in business offices and to social events.
Supreme Court decision limiting number of miles students allowed to be bused. This in essence is putting a limitation on busing, which I am opposed to. I strongly favor busing, as $I$ teach at Martin Jr. High, where busing has made the school $100 \%$ more teachable!
The huge waste of money to run and maintain the buses-plus the inconvenience to children who must catch the bus so early and ride so far.
Students in Vocational Cooperatire Programs who are bussed : across town sometimes have difficulty with transportation to job sites.
Students who missed the bus.,

BUSSING/TRANSPORTATION, (continued)
Inconsistency of school district policy regarding future of busing.

1

ATtITUDES
Some blacks and whites still resent desegregation.
How to get rid of the 'chip on the shoulder' attitude of impudence towards scholastic authority without stricter checks and balances on requirements.
Preconceived ideas from other teachers and counselors stereatyping minorities as low achievers.
Attitudes of the public regarding busing.
Not sufficient emphasis on our common responsibility as Americans and members of a world community.
Do away with the program altogether. Because from student to teachers to administrators the racial balance has, is, and always will be out of balance.
I resent spending so much money on this whole thing.
The animosity among students.
Wondering how long it will last.
I wish we could forget about it and proceed on an
1 "all equal" basis. . Minorities should not be treated as special people! Causes problems.
Developing a better attitude towards school for minority .students.
It is fiery hard to understand the way black students, in particular, think. Many of them display a "no care" attitude.
Constant complaints from so called "professional" faculty about desegregation's effect upon their teaching locations and the negative remarks about students from certain areas.
Student complaints:
The awareness of differences" amplified by HEW.
Its ineffectiveness and the inequality of the process used.
I am very upset that the real estate folks have divided Austin with black, brown, and white and left the problem for the public schools to handle.

Minority studer is are often trouble makers in class yet if we send ther to the office we are told that we are picking on the minority students, that AISD shows a higher percentage of minority groups being given ISS, 3 day suspensions, or long term suspension. Consequently we have to put up with behavior from minorities that we would not tolerate
i.a Anglo students.

Loud, disruptive Black students in my FOM class.
Formation of gangs in ethnic groups.
1
1

Lack of fair, consistent disciplîne for ail students without favoritism for certain teachers and their students or students referred by them.
Disciplíne.

QUALITY OF EDUCATION

Motivating the slow learner.
Why do so many minority stidents get to senior high with elementary reading and comprehension skills?
Reading level that is low or lessons for low achievers.
Trying to meet the diverse needs of my students since their levels and backgrounds are so different.
As a parent, concern that my child will not be sufficiently challenged by his classmates.
The largest problem is that sufficient emphasis is not placed upon teaching basic skills to minorities. We talk abrut it, but we don't do it. Therefore students cannot be integrated in classes on a higher level.
Some of the minorities are excellent students, but many never turn in any work, yet if we fail many of them we are told we are not doing our job and asked to explain why we have such a high percentage of failures. Consequently most teachers rather than fight the system and have to explain why they are such poor teachers go ahead and pass them and let their next teacher worry about failing them.
Has diluted our academic program. I don't know the answer to this--but it has.
Lack of coordination among teachers of lower level classes has created more work and uneven standards. .
Wide span of language abilities in regular classes.
Overloading of classes for slow learners.
RESOURCES

## Overcrowded schools.

5
Falling enrollment in North Austin schools and booming enrollment in South Austin schools, with few resourcee to provide the space needed for adequate educption requirements of the students.

Securing appropriate teaching materials which reflect the viewpoints of minorities.
The astronomical cost and inconvenience for so little positive results. I do not think our economy can survive. such economic fiascoes.

Large FOM classes.

More funds to work with!
Amount. of money expended on trips to Mexico by the Human Relations club is exhorbitant. I question the value of the school providing these trips.
The way some schools who previously had a large amount of minority students requested physical and staff changes, but were not granted these wishes until a more affluent population of students were assigned to that school!

DESEGREGATION
Classes homogeneously grouped, top (honors) classes tend to be all Anglo, and low-ability classes all minority. I would like to see more desfégregation at these ex̣tremes.
Not enough Blacks in my school.
Our school not affected by bussing-problem exists from too many minorities (boundary lines need to be redrawn).
b Being studied as if desegregation was a school problem when it is in fact a societal one,
Forgetting "Desegregation."
Unbalanced ratio of ethnic groups in all classes.
The problem of the lack of moral courage in the U.S. Senate where many (including both of Texas' representatives) would vote to weaken the country's system of checks and balances and hold out hope (probably false) that the schools need not be desegregated. This further hampers efforts to make Austin's plan smoothly.
LBJ needs to be desegregated--it is going to become the new "Johnston"-if it isn't already. We were not included in the desegregation order.
I feel both the Black Heritage Club and Chicano Club should be disbanded. I've had several complaints from Anglo students that this is reverse discrimination.

To convince parents that desegregation is the key to living together "peaceably."
Students that do not want to be in my school and so do not. cooperate or try.
Teacher attitude toward low-achieving students is still a problem for me. I find teachers eapect the same from all students. and make little effort to diagnose specific skill needs of individual students.
Dealing with students who feel they do not belong to a school community because they were bussed or fear they won't be bussed next year.
(a) Pressures on minorities, e.g. principals, teachers, and students (in receiving schools),
(b) Non-participation among minority teachers in Curriculum Support Group (separate faculties),
(c). Competitiveness of students encouraged (academically).

Lack of support from "Deans."
Most of my concerns center on interaction between ethnic cultures and between levels of achievement.
There are not many minority teachers in my building. (ex.) I am the only Mexican American teacher in my building.

| MISCELLANEOUS |  | 8 |  |
| :--- | :--- | :--- | :--- |
| Ronald Reagan. |  | 1 |  |
| I really don't have any problems--but these are areas of |  |  |  |
| disadvantage: unmotivated students, lack of school spirit, |  |  |  |
| $\quad$ unity in community schools, long term friendships absent, |  |  |  |
| general student growth problems. |  |  |  |

## ATTTENDANCE

Students not attending proper schools!!
Students who claim they are needed at home.
Students continue to drop from one school, enroll in another, then return or repeat process with alarming regularity.
PARENTAL INVOLVEMENT ..... 3
Lack of parental support.3
NO RESPONSE ..... 41
TOTAL RESPONSES TO ITEM 28 (Elementary and Secondary Teachers) ..... 226
$\infty$
12.

# Attachment C-4 <br> ITEM 26 - "QUESTION FOR TEACHERS" SURVEY <br> (Page 1 of 5) 

123

## Item 26 - "Questions for Teachers" Survey

Are you now doing different things in instruction than you did last year (the first year of desegregation)?
ELEMENTARY TEACHERS
SUGGESTION

PROJECTS/TECHNIQUES
Made more visual materials for children to put their hands on.
ESL
More games, independent skill sheets, homework sheets to involve parents and develop study skills.
Working more examples with them--more visuals.
Each child has a chance to work in some area of leadership--thus enhancing his self-concept.
More comprehension checks and language development.
Presented holidays in a different way, making booklets with stories and pictures for children. And had them tell us about their own countries.
Unit: We are Alike and Different. I encourage the use of the second language to express ideas whenever there is an interest or need to do so.
Bulletin boards ---showing filmstrips.

When we study units in S.S. such as "I Am Me," skin, Black History, etc. we always talk about race and color. We make being different as part of life because we are each different..
Participating in SWTSU desegregation workshops.
Studying cultures, have resource persons come to classroom and explain their specialties, awareness in class' of different ethnic groups--accepting ail nationalities regardless of differences.
I have kept much communication going with all parents.
Taught them lingo/slang of the ghetto, setup mock situations (being very rich/very poor), frank discussions of why there were/are differences.1

Stressing cultures and Black History.
Stressing cultures and Black History. ..... 1

Use more details and student involvement in cultural studies than I used to-msuch as Mexico, Black History, etc. 1
More writing instruction and time for students to write than before (For grades 2-3).
Peer tutoring and more oral instruction.

$$
0-40 \quad 120
$$

PROJECTS/TECHNIQUES, continued
(Art teacher at 2 schools) .Different projects but same type instruction. Repeated most successful projects in second school. Presented new projects in same school.
Had to lower standards, don't cover as much material.

MISCELLANEOUS
I have changed teaching situations. 2

First year to teach with AISD. 1

We received only a few more Spanish-speaking, and they are in a level in which I do not teach.1

I'm teaching more and getting much more accomplished. 1

I am teaching a $G / T$ Language Arts class. What a treat!1

This system is still very segregated.
No, because I fail to see a difference in God's children. 1

I have always been involved in desegregation, 1978-82. 1

The level of instructional involvement has decreased while the level of behavioral management and maintenance has increased drastically1
I have always attemnted to treat each child as an individual. ..... 1

Nothing.
No problems!
I can concentrate on quality of instruction instead of a constant hassle with iscipline.
SCHOOL NOT INVOLVED IN DESEGREGATION 9

I am trying to individualize some instṛuction. I am also attempting to incorporate 'some computerassisted instruction into my classes.
I am giving a numerical grade on all assignments. This is very time consuming but provides specific feedback.
Attempting to read more literature by and about minorities in class.
I have stüdents who cannot afford fabric for clothing class and I have provided them with fabric, pattern, and supplies. I have had to slow the pace of selfstudy and offer a wider variety of reading materials to adjust for the wide range of reading levels in my classes. 1
Working more on student motivation.

1) A semi-contract system, 2) more multi-media, 3) more vocabulary emphasis, 4) more verbal questioning.
Teaching, writing, and supporting opinions more.
Using more group discussion.
Using new method for teaching typewriting that was learned in Cortez Peter's summer workshop.
Each study unit has an area for an essay that follows personal research. Less able students are now stimulated to exert themselves towards achievement of competency.
Puil-out program with English teachers--Study hall to receive elective credit--teacher helps with class work or work on improving reading skills.

## MISCELLANEOUS

## I was not teaching last year.

"We" have been segregated since this school opened.
Last year was my first year at Anderson and my prior experience was at a naturally integrated school.
I don't understand calling last year "the first year of desegregation." I'm at a school with incoming bussed students for about 9 or 10 years. Nothing is new now.

## MISCELIANEOUS, rinued

We've been under wurt ordered integration since 1971!

CHANGES MADE NOT' DUE TO DESEGREGATION

TOTAL RESPONSES TO ITEM 26 (Elementary and Secondary Teachers)

## Attachment C-5

## ITEM 27 - "QUESTION FOR TEACHERS" SURVEY

(Page 1 of 4 )

Item 27 - "Questions for Teaciers" Survey
Are you now doing different things to improve intexethnic relations than you did last year (the first year of desegregation)?

## ELEMENTARY TEACHERS

| SUGGESTION | NUMBER SUGGESTING |
| :---: | :---: |
| PROJECTS/TECHNIQUES | 9 |
| Classroom Court, Magic Circles, and Buddy System. | 1 |
| Forming the Future Project for all elementary students. | 1. |
| Black History Month. | 3 |
| Cultural subject matters in class (food, resource personnel, church relationship, etc.). | 1 |
| I always work to integrate entire classroom with projects, hobbies, discussions, problem solving with students. | 1 |
| Change in style rather than principle. | 1 |
| Basic principles in getting along with everyone--coverikg - Black History, Mexican American history. |  |
| MISCELLANEOUS | 3 |
| Becker has been integrated for years. | 1 |
| St. Elmo is a neighborhood integrated school. | 1 |
| Harris Elementary has been doing many things for 6 or more years to improve interethnic relations. | 1 |
| PARENTAL INVOLVEMENT | 1 |
| Encouraging more parent participation. | 1 |
| NO RESPONSE | 9 |

SECONDARY TEACHERS
SUGGESTION

NUMBER SUGGESTING

PROJECTS/TECHNIQUES
Culture unit on Texas ethnic groups has expanded with scheduled speakers--written paragraphs about commón goals for all ethnic groups.

1

For some of the projects the students study about certain cultures and then create a design for their art design.
Curriculum materials reflect interethnic relations.1

I have been working to improve relations my entire professional life as a teacher. I continually use newspaper articles as a take-off for discussions on various topics pertai. ing to pride in yourself, the role you play in home, school, and community. I try to insert class projects such as assignments dealing with various ethnic groups, drawings, btories about ourselves, to express a thought, how you see yourself as a citizen, as a employee, in the home and in school . . . :
Concentration on Black History Month (customs, heroes, goals). Encouraging students with different cultures to share with the class.

1
When activities are assigned, I use grouping to bring different ethnic backgrounds together.

1

Cooperative learning in the classroom by Johnson \& Johnson of Minnesota.
Allow basic free flow of conmunication between contrasting ideals. !"

1

| MISCELLANEOUS |
| :--- |
| I teach Sp. Ed. = mostly minorities. |
| We have been desegregated for several years! |
| I was not teaching last year. |
| I have encountered (noticed) more serious racial problems. |
| Your methodology of soliciting input makes the results of <br> your survey meaningless. |

Treat each student equal. Race and color should not interfere with the teaching atmosphere.

My previous years of teaching were at a minority school; so therefore desegregation was nothíng new to me. Each student is an individual and treated that way in my class, regardless of color.
I have always had racially mixed classes and have always tried to improve interethnic relations.

1
I teach care and acceptance of my fellow humans and have never had a confrontation of any type while doing so.
NO PROBLEMS . . . . . . . . . . .

| SCHOOL NOT INVOLVED IN BUSSING | 1 |
| :---: | :---: |
| 8 |  |
| พ̇O RESPONSE . | 11 |

TOTAL RESPONSES TO-ITEM 27 (Elementary and Secondary Teachers)
38

$$
130
$$

# ESAA/District Priorities--Systemwide Desegregation 

Appendix D
ADMINISTRATOR SURVEY
$13 \cdot$

## Briet dasciocton of the instrument:

The "Quastipns for Adminiscrators" survay included 23 quastifons. Some quastions gare idancical to those on the "Ọuestions for Taachars" survey to allow comparisons of rasponics. Othars wari unique to the admiaistrator survey. Topics covarad includad accraditacion, desegregacion, parsonnal, achievement, and quality of aducation.

To whom was the instrument adininistarad?
A random sample of about $50 \%$ of the District's adminiscrators c ( $n=155$ ) was survayad. This included adriniscracois not survayad lase yaar (approximacely $45 \%$ of prasane adainiserators) plus $50 \%$ of cha admiaistrators new to the Distritut this year. $-$.

How many efmes mas the instrument administared?
Once. A second survey and reminder mamorandum ware sent out in an ateampe to increase the racurn raca.

Than was che instrmant administerad?
The survay was sant through the school mail on March 1. A sacond copy was sant to those who had not yet racumed the survay on March 12.
'Nhara was the instrumant administered?
Through tha school mail to administrators' school or building addresses.

Who adminiscerad che ins erment?

Self-administered.

What traiging did the administrators have?

S/A.

Was the instrument admiziscered under standardized conditions?

No.
Aara shara $\quad$ roblams with cha instrument or the administration that might xifect Eha validict of the data?

Yone that are known.

Tho davelooed the Ens:nymant?
Officie of Rzsearch and Evaluztion stafi.


None.

Are thara nom daca availiale zor interyrering the rasules?
Responses for some questions are available from last year's survey. Some item responses can also be compared to those of ceachers on their survay.

## ADMINISTRATOR. SURVEY

## Purpose

The "Questions for Administrators" survey was designed to collect informatịn from AISD administratofis on issues of concern districtwide and to specific projects. Specific evaluation questions addressed are listed in the Results section of this appendix. Major areas addressed by the survey include: achievement, retention, information dissemination, staff development, personnel evaluation, desegregation, and coordination.

## Procedure

Instrument. The "Questions for Administrators" survey was developed by Office of Research and Evaluation staff during the winter and early spring of the 1981-82 school year. Input for potential questions was solicited from each ORE project evaluation staff and from key instructional personnel (Attachment $D-1$ ). Some (4) questions from last year's survey were repeated; others (19) were new this year. The 1981-82 "Questions for Administrators" survey is shown in Attachment $D-2$.

Sample. During 1981-82, a random sample of $50 \%$ of the AISD staff classified as administrators (Code A) by Personnel was drawn. All administrators were eligible except a few whose involvement in the issues covered by the survey was considered Iimited (Associate Superintendent for Operations, Director of Finance, Director of Central Services, Supervisor of Food Service, "Assistant Supervisor of Food Service, Purchasing Agent, Director of School Plant, Supervisor of Maintenance and Operations, Chief of Security, Director of Energy Management, and Director of Pupil Transportation). In order to minimize the time required of individual staff members, those surveyed last year were not included in this year's sample. Last year's sample file was matched with this year's Employee Master.File. Those surveyed last year were eliminated from this year's sample, which left a sample of $50 \%$ of those in the District last year as administrators and $100 \%$ of the new District administrators. New administrators were identified with the help of. Persomnel. Then 50\% of the new administrators sere chosen randomiy to be surveyed. This procedure resulted in a sample of 155 of the District's administrators for 1981-82.

Implementation. The "Questions for Administrators" surveys were sent out March 2 through the school mail. Administrators were asked to compiete the survey and return it through the school mail. An identification number was printed on each questionnaire so they could be checked in as returned. Evennumbered surveys had no lines provided to respond to open-ended questions 21-23. Odd-numbered surveys had two lines printed for each. This was to enable ORE staff to check and see if response rates varied depending on whether lines were provided or not. Those who had not yet returned surveys
were sent a reminder on March 12 along with an extra questionnaire. (Attachment D-3). A total of 131 questionnaires were returned, representing a return rate of $85 \%$.

Data Analysis. The data were analyzed on the IBM370 computer housed at AISD. The number and percent of respondents answering each question in various ways was calculated. Responses were analyzed for the total group, elementary school administrators, secondary school administrators, and central administrators. Special education and bilingual administratcrs' responses were analyzed separately for the question concerning coordination of regular and special instructional programs (item 2).

Results
Sample. The final sample included 131 of the 155 questionnaires originally distributed. The return rate of $84.5 \%$ is fairly representative of AISD administrators, although secondary administrators did not respond quite as frequently as the other groups. The final sample sizes by analyses groups are shown in Figure D-1. Special education and bilingual administrators' responses were analyzed separately only for question two regarding coordination of instructional services.

| GROUP | NUMBER <br> SENT | $\cdots$NUMBER <br> RETURNED | PERCENTAGE <br> RETURNED |
| :---: | :---: | :---: | :---: |
| Total Group | 155 | 131 | $84.5 \%$ |
| Elementary | 33 | 30 | $90.9 \%$ |
| Secondary | 53 | 33 | $62.3 \%$ |
| Central | 69 | 68 | $98.6 \%$ |
| Special Education | 6 | 5 |  |
| Bilingual | 6 | 6 | $83.3 \%$ |
|  |  |  |  |

Figure D-1. ADMINISTRATIVE SURVEY RETURN RATES BY GROUP. Special education and bilingual administrators also counted in appropriate elementary, secondary, and central totals.

Respnnses. All of the responses for the groups surveyed (total group, elementary, secondary and central administration) are shown on surveys in Attachment D-4. This section will present information relevant to the evaluation questions and highlight other key findings by topic area.

Throughout this section, results are divided into elementary, secondary, and central administrator responses; Results from the "Questions for Teachers" survey for 1982 are also shown for shared questions (Appandix C shows the complete teacher survey results). If the questions also appeared on last year's survey, the responses for teachers and/or administrators are also shown for comparison. It should be noted that the "neutral". response did not appear on last year's surveys so the results may not be directly comparable.

Low SES and Minority Student Achievement Decision Question 1:
Based on the data from the 1981-82 school year, should the third year of the five-year priorities plan for improvement of the achievement of low socioeconomic status and minority students be implemented as planned?

Evaluation Question Dl-7: Do staff perceive low SES and minority student achievement to be improving as a result of the emphasis in this area?

Forty-three percent of the administrators felt the emphasis on low SES and minority student performance had been effective, while $31 \%$ were neutral on the subject, eight percent did not know and $19 \%$ felt it had not been effective. Over half of last year's administrators felt that the emphasis had improved the performance of low SES and minority students.

Of the teachers responding, only $34 \%$ agreed that the emphasis on low SES and minority student achievement had been effective in causing improvement. This year's positive response is somewhat higher than last year's positive response ( $29 \%$ ). This year, $23 \%$ of the teachers disagreed with tha statement, 29\% were neutral and $14 \%$ did not know whether the emphasis in this area really made a difference.

Question 3: The District's emphasis on the improved academic performance of low socioeconomic status and minority students has been effective in increasing the performance level of these students.

| GROUP | STRONGLY AGREE \% | $\begin{gathered} \text { AGREE } \\ \% \end{gathered}$ | $\begin{gathered} \text { NEUTRAL } \\ \% \end{gathered}$ | $\begin{gathered} \text { DISAGREE } \\ \% \end{gathered}$ | $\begin{gathered} \text { STRONGLY } \\ \text { DISA'GREE \% } \end{gathered}$ | $\begin{aligned} & \text { DON'T } \\ & \text { KNOW \% } \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| All Administrators (1982) | 1 | 42 | 31 | 16 | 3 | 8 |
| Elementary | 0 | 38 | 38 | 7 | 10 | 7 |
| Secondary | 0 | 42 | 30 | 24 | 0 | 3 |
| Central | 2 | 43 | 28 | 16 | 2 | 10 |
| A11 Administrators (1981) | 1 | 54 | - | 14 | 1 | 30 |
| All Teachers (1982) | 3 | 31 | 29 | 16 | 7 | 14 |
| All Teachers (198i) | 2 | 27 | - | 20 | 3 | 48 |

Figure D-2. ADMINISTRATOR ind TEACHER RESPONSES ON LON SES AND MINORITY STUDENT PERFORMANCE.

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Accreditation Decision Question 1: Has the Austin Independent School District made progress towards meeting its five-year goals as set forth in the Accreditation Plan? Has the District met its objectives for the second year (1981-82)? Should AISD modify the five-year plan as it is specified for 1982-83?

Evaluation Question D1-5: Do AISD personnel feel that improvements have been made in the coordination of special education, bilingual education, and "regular" education during 1981-82?

Question 2: There is adequate coordination among special education, bilingual education, and "regular" education.

|  | GROUP STM | TRONGLY GREE \% | $\begin{gathered} \text { AGREE } \\ \hline \\ \hline \end{gathered}$ | $\begin{gathered} \text { NEUTRAL } \\ \% \end{gathered}$ | $\begin{gathered} \text { DISAGREE } \\ \% . \end{gathered}$ | $\begin{gathered} \text { STRONGLY } \\ \text { DISAGREE \% } \end{gathered}$ | DON'T <br> KNOW \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| A11 | Administrators |  |  |  |  |  |  |
|  | (1982) | 0 | 20 | 19 | 45 | 9 | 9 |
|  | Secondary | 0 | 19 | 23 | 36 | 13 | 10 |
|  | Elementary | 0 | 24 | 31 | 35 | 3 | 7 |
|  | Central | 0 | 18 | 12 | 54 | 7 | 9 |
|  | Regular Education | 0 | 20 | 19 | 45 | 8 | 9 |
|  | Special Education | 0 | 20 | 20 | 60 | $\bigcirc$ | 0 |
|  | $\begin{aligned} & \begin{array}{l} (N=5) \\ \text { Bilingual Education } \\ (N=6) \end{array} \end{aligned}$ |  | 0 | 17 | 33 | 33 | 17 |
| All Administrators (1981) |  | 0 | 9 | - | 53 | 27 | 11 |
|  | Teachers (1982) | 5 | 25 | 20 | 24 | 14 | 13 |
|  | Teachers (1981) | 3 | 27 | - | 33 | 12 | 25 |

Figure D-3. ADMINISTRATOR AND TEACHER RESPONSES ON INSTRUCTIONAL COORDINATION.

This figure shows that:
: Only $20 \%$ of the 1982 administrators surveyed agreed that coordination was adequate among special education, bilingual education, and "regular" education. Over half (54\%) felt coordinecion was not adequate, and $28 \%$ were neutral or did not know.

- These results are more positive than last year. In 1981, only 9\% of the administrators felt coordination was adequate, $11 \%$ did not know, and $80 \%$ said coordination was inadequate.
- The responses of bilingual administrators were slightly more positive this year than last (based on small samples of $5-7$ per group each year). Last year, all bilingual administrators felt coordination was inadequate; this year $34 \%$ were neutral or answered "don't know." Among special education administrators, responses changed very little. Last year, two administrators felt coordination was adequate ( $29 \%$ ); this year, one ( $20 \%$ ) said coordination was adequate and another (20\%) was neutral.
- About $30 \%$ of the teachers agreed that coordination was adequate during 1981-82 compared to $20 \%$ of the administrators.

The remainder of the questions on the survey do not deal with specific evaluation questions, and will be discussed by topic area.

Accreditation:

Question 12: The present school goal-setting process is effective in improving AISD.

|  | STRONGLY |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| GROUP | AGREE $\%$ | AGREE <br> $\%$ | NEUTRAL <br> $\%$ | DISAGREE <br> $\%$ | STRONGLY <br> DISAGREE | DON $^{\prime} T$ |
| KNOW \% |  |  |  |  |  |  |

Over half of all administrators felt that the goal-setting process is effective in improving AISD. Of the three groups of administrators, central administrators agreed slightly less often than elementary and secondary administrators. Only $17 \%$ of $z 11$ administrators said that the goal-setting process is ineffective.
Question 21: The best way to improve the present school-wide goal-setting
process might be to:

1. Get more input from everyone involved, principals, $\begin{array}{lc}\text { administrators, families, teachers, coordinators, . } \\ \text { students, faculties } & \vdots\end{array} 2$
2. Work on the nature of the goals (the number and type) 13
3. Provide more training in goal setting 15
4. Change frequency of goal setting . 3
5. Include more evaluation and followup . 10
6. Keep the process the same--it's fine now. 4
7. General 12

Total Suggestions
79
Surveys with No Response 58

Figure D-4. ADMINISTRATOR RESPONSES CONCERNING GOAL-SETTING PROCESS.

The most common suggestion was to get more input from a variety of groups on the goals. More training for the principals on the nature of the process, nature of the goals, and on setting goals"specifically was also suggested quite often. It was also suggested that the number of goals be limited, that goals be measurable and specific, and that certain types of goals be concenttrated on. Finally, a number of respondents suggested that more evaluation and followup be done to monitor the process during the year and determine whether the goals are accomplished.

A complete list of suggestions is shown in Attachment D-5.

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## Staff Development

Question 5a: Districtwide staff development activities have contributed to the improvement of administrator competencies:

| GROUP | STRONGLY AGREE \% | $\begin{gathered} \text { AGREE } \\ \% \end{gathered}$ | $\begin{gathered} \text { NEUTRAL } \\ \% \\ \hline \end{gathered}$ | $\begin{gathered} \text { DISAGREE } \\ \% \\ \hline \end{gathered}$ | STRONGLY DISAGREE \% | $\begin{aligned} & \hline \text { DON'T } \\ & \text { KNOW } \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| All Administrators (1982) | 2 | 36 | 28 | 24 | 5 | 5 |
| Elementary | 3. | 37 | 27 | 27 | 0 | 7 |
| Secondary | 3 | 31 | 34 | 28 | 0 | 3 |
| Central. | 2 | 39 | 24 | 21 | 9 | 6 |
| All Administrators (1981) | 2 | 43 | - | 33 | 8 | 14 |

Question 5b: Districtwide staff development activities have contributed to the improvement of teacher competencies.

| GROUP | STRONGLY <br> AGREE \% | $\begin{gathered} \text { AGREE } \\ \% \end{gathered}$ | $\begin{gathered} \text { NEUTRAL } \\ \% \end{gathered}$ | $\begin{gathered} \text { DISAGREE } \\ \% \\ \hline \end{gathered}$ | $\begin{gathered} \text { STRONGLY } \\ \text { DISAGREE } \% \end{gathered}$ | $\begin{aligned} & \text { DON'T } \\ & \text { KNOW \% } \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| All Administrators | 5 | 34 | 27 | 21 | 2 | 12 |
| Elementary | 7 | 33 | 27 | 23 | 0 | 10 |
| Secondary | 3 | 33 | 33 | 23 | 0 | 7 |
| Central | 5 | 36 | 22 | 19 | 3 | 16 |
| All Teachers | 7 | 32 | 22 | 23 | 13 | 3 |

Question 5c: Districtwide staff development activities have contributed to the improvement of teachers' ability to teach language arts.

|  | STRONGLY |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| GROUP | AGREE $\%$ | AGREE <br> $\%$ | NEUTRAL <br> $\%$ | DISAGREE <br> $\%$ | STRONGLY <br> DISAGREE $\%$ | DON'T <br> KNOW |
|  |  |  |  |  |  |  |
| A11 Administrators | 3 | 26 | 34 | 14 | 2 | 20 |
| Elementary | 7 | 23 | 43 | 17 | 0 | 10 |
| Secondary | 0 | 24 | 35 | 28 | 0 | 14 |
| Central | 3 | 30 | 27 | 8 | 5 | 27 |

Figure D-5: ADMINISTRATOR RESPONSES TTO QUESTIONS ON STAFF DEVELOPMENT.

Thirty-eight percent of the administrators surveyed in 1982 felt that spaff development activities had contributed to the improvement of administrator competencies. Twenty-eight percent were neutral, $5 \%$ did not know, and $29 \%$ felt the activities did not improve administrator competencies.

When administrators were asked if they thought districtwide staff development activities had contributed to the improvement of teacher competencies; 39\% agreed that it had, $27 \%$ were neutral, $23 \%$ disagreed, and $12 \%$ did not know. Out of the three groups, there were fewer secondary administrators agreeing 'witin this statement. Teachers' responses were very similar to those of the administrators.

Administrators were slightly less positive and more uncertain about staff development's contribution to improving the ability of teachers to teach language arts; $29 \%$ agreed that it had helped, $16 \%$ disagreed, $20 \%$ did not know, and $34 \%$ were neutral. Secondary administrators agreed the least often with this statement.
Basic Skills Achievement

Question 1: The District's emphasis on basic skills over the past few years has been effective in increasing student performance in the basic skills areas.

| GROUP | STRONGLY AGREE \% | $\begin{gathered} \text { AGREE } \\ \% \end{gathered}$ | $\begin{gathered} \text { NEUTRAL } \\ \% \end{gathered}$ | $\begin{gathered} \text { DISAGREE } \\ \% \end{gathered}$ | STRONGLY <br> DISAGREE \% | DON'T KNOW \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| All Administrators | 8 | 67 | 14 | 5 | 0 | 6 |
| Elementary | 17 | 70 | 10 | 0 | 0 | 3 |
| Secondary | 3 | 82 | 9 | 0 | 0 | 6 |
| Central | 6 | 58 | 18 | 10 | 0 | 8 |
| All Administrators | 8 | 58 | - | 9 | 1 | 24 |
| All Teachers (1982) | 6 | 57 | 13 | 9 | 4 | 11 |
| All Teachers (1981) | 4 | 49 | - | 13 | 3 | 32 |

Question 4: The District's emphasis on attendance has helped improve achievement in the basic skills.

| GROUP | STRONGLY <br> AGREE $\%$ | AGREE <br> $\%$ | NEUTRAL <br> $\%$ | DISAGREE <br> $\%$ | STRONGLY <br> DISAGREE $\%$ | DON'T <br> KNOW |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| All Administrators | 6 | 45 | 27 |  |  |  |
| Elementary | 7 | 39 | 32 | 4 | 0 | 12 |
| Secondary | 9 | 46 | 30 | 9 | 0 | 18 |
| Central | 4 | 47 | 24 | 12 | 0 | 13 |
| All Teachers | 9 | 40 | 20 | 10 | 3 | 18 |

Question 15: The minimum competency requirements in math and reading have improved graduates' performance in these basic skills areas.

|  | GROUP | STRONGLY <br> AGREE \% | $\begin{gathered} \text { AGREE } \\ \% \end{gathered}$ | NEUTRAL $\%$ | $\begin{gathered} \text { DISAGREE } \\ \% \end{gathered}$ | STRONGLY | DON'T <br> KNOW \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| All | Administrators | 2 | 48 | 21 | 15 | 0 | 15 |
|  | Secondary | 0 | 56 | 22 | 16 | 0 | 6 |
| All | Teachers | 3 | 37 | 16 | 10 | 4 | 31 |
| C ${ }^{\circ}$ |  |  |  |  |  |  |  |
| Figure D-6. ADMINISTRATOR AND TEACHER RESPONSES ON BASIC SKILLS ACHIE VEMENT. |  |  |  |  |  |  |  |

Responses to these items showed' that:

- Most (75\%) of the administrators believed that the District's emphasis on basic skills has been effective in increasing student performance in the basic skills areas. Central administrators agreed with this statement less often than the other groups. Administrators were more positive about the effect of basic skills' emphasis this year than last.
- Teachers' views became more positive between 1981 and 1982, but they were less positive than the adminisirators. Of the teachers, $63 \%$ felt that the emphasis on basic skills had been effective while only 13\% disagreed. In last year's survey, 53\% of the teachers agreed and 16\% disagreed.
- Administrators were also positive about the effect of the emphasis on attendance, but less so than about the basic skills emphasis. About half of all the administrators felt that the District's emphasis on attendance has helped improve achievement in the basic skills. Only $\mathbf{9 \%}$ disagreed, $12 \%$. did not know, and $27 \%$ were neutral on the subject.
- Teachers responded in a similar way to administrators regarding the influence of an attendance emphasis on basic skills achievement. About half (49\%) of the teachers contended that this emphasis has helped improve achfevement in the basic skills and only $13 \%$ disagreed. Of the two groups of teachers, elementary teachers agreed less frequently (43\%) than secondary teachers (53\%).
- Half of the administrators surveyed stated that minimum competency requirements in math and reading have improved graduates' 'performance in these basic skills areas. Only $15 \%$ felt that the requirements did not help, with the rest replying that they were neutral (21\%) or unsure (15\%).
- Of the teachers responding to the questionnaire, $40 \%$ agreed that competency requirements have been effective in improving graduates'. performance. Only $14 \%$ disagreed with this statement, with $16 \%$ responding neutrally and $31 \%$ saying they did not know. Thus, teachers were more unsure and. less positive about the effects of the requirements compared to administrators.

Retention/Promotion

Question 13: The new retention/promotion policy is more helpful to principals in making retention decisions than the old policy.

|  |  | STRONGLY <br> GROUP | AGREE <br> AGREE $\%$ | NEUTRAL <br> $\%$ | DISAGREE <br> $\%$ | STRONGLY <br> DISAGREE $\%$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | DON'T <br> KNOW $\%$ |  |  |  |  |
| All Administrators | 20 | 57 | 14 | 4 | 0 | 5 |
| Elementary | 24 | 59 | 14 | 3 | 0 | 0 |
| Central | 16 | 60 | 16 | 0 | 0 | 8 |

Question 46 (Teacher Survey): The new retention/promotion policy is more helpful to teachers in making retention recommendations than the old policy.

| GROUP | STRONGLY AGREE \% | $\begin{gathered} \text { AGREE } \\ \% \end{gathered}$ | $\begin{aligned} & \text { NEUTRAL } \\ & \% \end{aligned}$ | $\begin{gathered} \text { DISAGREE } \\ \% \end{gathered}$ | STRONGLY DISAGREE \% | DON'T <br> KNOW \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| All Teachers | 25 | 49 | $11$ | 4 | 3 | 9 |

Question 14: Teachers are adequately prepared to faster learning in students who have been retained in a grade.

| GROUP | STRONGLY AGREE \% | $\begin{gathered} \text { AGREE } \\ \% \end{gathered}$ | $\begin{aligned} & \text { NEUTRAL } \\ & \% \end{aligned}$ | $\begin{gathered} \text { DISAGREE } \\ \% \end{gathered}$ | STRONGLY DISAGREE \% | DON'T KNON \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1 Administrators | 7 | 15 | 27 | 36 | 6 | 9 |
| Elementary | 11 | 26 | 26 | 26 | 4 | 7 |
| Central | 4 | 4 | 31 | 50 | 8 | 4 |


| All teachers | 11 | 39 | 20 | 20 | 4 | 6 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |

Figure D-7. TEACHER AND ADMINISTRATOR RESPONSES ON RETENTION.

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Most administrators (77\%) agreed that the new retention/promotion policy is more helpful to principals in making retention decisions than the old policy. Most teachers also feel the new policy helps them in making retention recommendatione.

Administrators and teachers were not as positive about teachers' preparation to foster the learning of retainees. Only 22\% of the administrators felt teachers were prepared for this"adequately. Teachers were somewhat more positive- $50 \%$ felt teachers were adequately prepared for this challenge.

Personnel

Question 20: On a scale of $1 \mathbf{- 5}$, how would you rate the new Administrator Evaluation system?

| GROUP | VERY | GENERALLY |  | GENERALLY | VERY |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| INADEQUATE \% | INADEQUATE \% | ADEQUATE \% | ADEQUATE \% ADEQUATE \% |  |  |

Figure D-8. ADMINISTRATOR OPINIONS ON NEW EVALUATION SYSTEM.
When asked in March, most administrators (77\%) rated the new Administrator Evaluation system adequate. At this point in time, administrators knew how the new system was set up but had probably not been evaluated with it. of the three levels of administrators, mive elementary administrators ( $34 \%$ ) said the system was inadequate than secondary (19\%) and central administrators (19\%).

Question 6: The Office of Staff Personnel is effective in carrying out its. assigned duties.

| GROUP | STRONGLY <br> AGREE \% | $\begin{gathered} \text { AGREE } \\ \% \end{gathered}$ | $\begin{gathered} \text { NEUTRAL } \\ \% \end{gathered}$ | DISAGREE $\%$ | STRONGLY <br> DISAGREE \% | DON'T KNOW \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| All Administrators | 4 | 38 | 25 | 18 | 6 | 9 |
| Elementary | 7 | 41 | 31 | 14 | 0 | 7 |
| Secondary | 0 | 52 | 23 | 16 | 7 | 3 |
| Central | 5 | 29 | 26 | 20 | 9 | 12 |
| A11 Teachers | 4 | 。 30 | 31 | 9 | 4 | 22 |

'Figure D-9. OPINIONS ON PERSONNEL OFFICE EFFECTIVENESS.
Slightly less' than half of all administrators 'agreed with this statement. of the three groups of administrators, central administrators (34\%) agreed less - fiequently that the Office of Staff Personnel is effective in carrying out its assigned duties. One fourth of ell administrators were neutral.

Teachers were more uncertain than administrators about the effectiveness of the personnel office. Fewer teachers agreed that personnel was effective, but more replied that they did not know if the office wa affective.

Question 23. The most important thing that the Office of Staff Personnel could do to improve its services to the District would be to:

1. Hire more teachers and administrators of certain ..... 11 types (minority, special education, bilingual, math, science, full time.
2. Hire better quality teachers through improved screen- ..... 7 ing and quicker placement.
3. Keep teachers in their primary area of certification. ..... 3
4. Let other AISD staff have more say in hiring. ..... 12
5. Assist in firing incompetent personnel. ..... 3
6. Streamline and improve office procedures and opera- ..... 17 trons.
7. Provide organized staff development to improve ..... 9 competencies.
8. Complete administrative evaluation system and ..... 4 improve implementation of teacher evaluation system.
9. Communicate better about"activities, events, and services available. ..... $a$
10. Be professional, courteous, helpful, ready to listen, ..... 9 pleasant, et ぇ. with those they come in contact.
11. Be objective, consistent, and straightforward on ..... 3. communications.
12. Improve staffing in personnel. ..... 5
13. Continue to do a good job. ..... 6
Total Suggestions ..... 94
Surveys with No Response ..... 50
Figure D-10. ADMINISTRATOR SUGGESTIONS FOR PERSONNEL OFFICE IMPROVEMENTS.

The highest number of suggestions were made about various facets of hiring. A number of suggestions were also made about ways to improve the operations of the personnel office and the interpersonal skills of its staff. Complete comments were forwarded to the Executive Director of Personnel and are also on file with the original for this report.

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## Dissemination

Question 9: The Messenger is effective in communicating AISD .activities to District employees and the community.

| GROUP | $\begin{aligned} & \text { SIRONGIY } \\ & \text { AGREE } X \end{aligned}$ | $\begin{gathered} \text { AGREE } \\ \% \end{gathered}$ | $\begin{gathered} \text { NEUTRAL } \\ \% \end{gathered}$ | $\begin{gathered} \text { DISAGREE } \\ \% \end{gathered}$ | STRONGLY DISAGREE \% | DON'T <br> KNOW \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| A11 <br> Administrators Elementary Secondary Central | 12 | 62 | 16 | 5 | 2 | 3 |
|  | 10 | 67 | 13 | 0 | 3 | 7 |
|  | 13 | 56 | 28 | 3 ' | 0 | 0 |
|  | 13 | 63 | 12 | 7 | 2 | 3 |
| All Teachers | 7 | 49 | 29 | 6 | 4 | 5 |
| Question, 10: The Messenger's article formats are appealing. |  |  |  |  |  |  |
| GROUP | STRONGLY <br> AGREE \% | $\begin{gathered} \hline \text { AGREE } \\ \% \end{gathered}$ | $\begin{gathered} \text { NEUTRAL } \\ \% \\ \hline \end{gathered}$ | $\begin{gathered} \hline \text { DISAGREE } \\ \% \end{gathered}$ | $\begin{gathered} \text { STRONGLY } \\ \text { DISAGREE } \% \end{gathered}$ | $\begin{aligned} & \text { Don'T } \\ & \text { KNOW } \% \end{aligned}$ |
| All Administrators | 12 | 58 | 24 | 5 | 2 | 1 |
| Elementary | 0 | 80 | 13 | 3. | 3 | 0 |
| Secondary | 6 | 53 | $\therefore \quad 31$ | 6 | 3 | 0 |
| Central | 19 | 50 | 25 | 4 | 0 | 2 |
| All Teachers | 6 | 37 | 39 | 8 | 5 | 6 |
| Elementary | 7 | 46 | 32 | 6 | 3 | 5 |
| Secondary | 5 | 32 | 42 | 10 | 6 |  |

Figure D-11. OPINIONS ABOUT THE MESSENGER.
$\mathfrak{s}$
Overall, $74 \%$ of the administrators stated that the Messenger is effective in communicating AISD activities to ristrict employees and the community. The teachers were a little, less postcive; only $55 \%$ felt that it was effective. Twenty-nine percent of the techers were neutral in their responses while only $16 \%$ of the administrators vere neutral.

It seems that more administrators (70\%) feel that the Messenger's article formats are appealing as compared to teachers (43\%). Over a third of the teachers responded neutrally while only about a fourth of the Administrators responded that way.

Question 11: . The Forming the Future Project is a good way to inform the pubilic about District goals, trends, and achievements.

| GROUP | STRONGLY <br> GGREE | AGREE <br> $\%$ | NEUTRAL <br> $\%$ | DISAGREE <br> $\%$ | STRONGLY <br> DISAGREE $\%$ | DON'T <br> KNOW |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| AIl Administrators | 19 | .58 | 13 | 6 | 2 | 2 |
| Elementary | 30 | 43 | 17 | 3 | 3 | 3 |
| Secondary | 9 | 67 | 72 | 6 | 3 | 3 |
| Central | 16 | 61 | 12 | 8 | 2 | 2 |
| All Teachers | 16 | 40 | 24 | 4 | $\%$ | 1 |

Figure D-12. OPINIONS ON FORMING THE FUTURE PROJECT.
Most administrators (77\%) responded that the Forming the Future Project is a good way to inform the public about District goals, needs, and achievements. .There was no strong disagreement on this statement.

Of the teachers surveyed, $56 \%$ agreed that Forming the Future was a good dissemination tool. More teachers (16\%) that administrators ( $2 \%$ ) said they "did not know" whether the project was effective.

Desegregatica


Question 8: Desegregation problems at my school are being handled as well or better this year than they were last year (the first year of desegregation).

*The numbers in parentheses indicate the percentage of responses from administrators and teachers with an opinion.

Figure D-13. ADMINISTRATOR RESPONSES CONCERNING DESEGREGATION.

Responses to these items showed that:

- Most (69\%) of the administrators reported that students are as well or better adjusted to desegregation this year. Secondary administrators agreed with this statement more often than lementary administrators.
- Less than half ( $46 \%$ ) of all administrators agreed that desegregaion problems are being handled as well or better this year than they were last year. Most of the elementary ( $57 \%$ ) and secondary ( $65 \%$ ) administrators agreed with this statement, while only $30 \%$ of central administrators agreed.

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- Teachers completing the survey resuonded positively to both items. Two-thirds (67\%) of the teachers agreed that students are as well or bettcr adjusted to desegregation. Sixty percent of the teachers agreed that desegregation problems are being handled as well or better than last year, compared to $46 \%$ of the administrators agreeing with this statement.

It is interesting to note that compared with the other administrator groups, the central administrators are more positive about the adjustment of students and less positive about how well desegregation-related problems are being handled.

Question 22: What is the largest remaining problem related to desegregation?
Assuring a high-quality education ..... 19
Improving achievement of all students ..... 8
Bussing and problems related to transportation ..... 20
Stopping white flight ..... 10
Improving attitudes and interpersonal relationshif ..... 15
Coping with declining resources (funds, teachers, $\epsilon$ ".. ) ..... 10
Improving communication/public relations ..... 6
Increasing parent involvement ..... 7
Reaucing segregation within some classrooms/ preventing resegregation ..... 6
Miscellaneous ..... 6
Total Suggestions ..... 107
Surveys with No Response ..... 50
Figure D-14. ADMINISTRA'IOR RESPONSES TO OPEN-ENDED QUESTION ON DESEGREGATION PROBLEMS.

The most common responses to this open-ended question focused on assuring that all AISD students received a high-quality education and achieved at the highest possible level. Bussing and transportation problems were also mentioned quite often; some simply said bussing itself was a problem, while others were more concerned with specific problems it caused. A complete list of resporises is shown in Attachment D-6.

Question 16: How much do you think the busses provided by ESAA/SCL funds to bring parents to PTA meetings, parent/teacher conferences, and other school functions have increased attendance by parents of reassigned students?

| GROUP | $\begin{gathered} \text { VERY } \\ \text { LITTLE } \end{gathered}$ | LITTIE | SOME | MUCH | VERY MUCH | $\begin{gathered} \text { NOT } \\ \text { APPLICABLE } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| All Administrators | 12 (20)* | 20 (34) | 18 (31) | 4 (7) | 6 (10) | 41 |
| Elementary | 10 (19) | 21 (40) | 10 (19) | 3 (6) | 7 (13) | 48 |
| Secondary | 23 (34) | 19 (28) | 23 (34) | 0 (0) | 3 (4) | 32 |
| Central | 3 (5) | 19 (31) | 23 (38) | 10 (16) | 7 (11) | 39 |

Question 19: How many reassigned students participated in extracurricular activities this year because special busses were available?

| GROUP | VERY FEW | FEW | SOME | MANY | $\begin{aligned} & \text { VERY } \\ & \text { MANY } \end{aligned}$ | NOT APPLICABLE (NO BUSSES AVAILABLE) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| All AdministratorsSecondaryCentral | 3 (4) | 3 (4) | 34 (49) | 22 (32) | 6 (9) | 31 |
|  | 4 (6) | 4 (6) | 40 (55) | 16 (22) | 8 (11) | 28 |
|  | 0 (0) | 0 (0) | 14 (25) | 43 (75) | 0 (0) | 43 |

*The numbers in parentheses indicate the percentage of responses from administrators who felt the question was applicable to them.

Figure D-15. ADMINISTRATOR RESPONSES CONCERNING BUSSES PROVIDED FOR PARENTS AND EXTRACURRICULAR ACTIVITIES.

The figure shows that:

- Forty percent of the central administrators reported that they thought busses provided by ESAA/SCL funds increased attendance of parents of reassigned students to school functions at least to some eytent. Only $20 \%$ of the elementary administrators and $26 \%$ of the secondary administrators belíeved the busses increased attendance. Thus, central adaitirstrators were most positive about the fect of the busses on attendance at these functions.
- Forty-two percent of the secondary administrators and $31 \%$ of the elementary administrators contended that the busses increased such attendance little or very little.
- Over half ( $62 \%$ ) of all administrators reported that at least some reassigned students participated in extracurricular activities this year because special busses were available. About $28 \%$ said many or very many'students participated because of bus availability. Only six percent of all administrators reported that few students participated in extracurricular activities due to the availability of busses.

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D-18 \quad 151
$$

- Central administrators were more positive about the value of busses for extracurricular participation than secondary administrators. However, both groups seemed to think the student busses were helpful.

Question 17: How much time and energy do conditions in your school allow your teachers to devote to teaching this year, compared to last year?

| GROUP | MUCH |  |  |  | MUCH |
| :--- | :---: | :---: | :---: | :---: | :---: |
| LESS | LESS | SAME | MORE | MORE |  |
| AII Administrators | 0 | 21 | 45 | 31 | 2 |
| Elementary | 0 | 11 | 44 | 41 | 4 |
| Central | 0 | 40 | 47 | 13 | 0 |
| All Teachers | 7 | 23 | 49 | 17 | 4 |

Figure D-16. ADMINISTRATOR RESPONSES ON TIME TEACHERS SPENT TEACAING.

Seventy-six percent of the administrators reported that teachers in their schools were able to devote the same amount of time or more to teaching this year compared to last year. Again, it is interesting to note the differences between the responses of the central administrators and the other administrator groups. The central administrators report the teachers having less time and energy. The teachers' responses seem to be between those of the central and campus administrators.

*The numbers in parentheses indicate the percentage of responses from administrators to whom the question was applicable.

Figure D-17. ADMINISTRATOR RESPONSES CONCERNING ESAA SITE MONITORS.

About half ( $47 \%$ ) of all administrators reported that ESAA site monitors were valuable or very valuable to their schools. Forty percent of the elementafy administrators rated the monitors as valuable, while $67 \%$ of the central administrators responded this way. Once again, responses to Question 18 show/a strong difference of opinion between central and campus-level administrators. Central administrators viewed the site monitors as much more valuable.

Effect of Lines on Response Rates
The percent of respondents answering the open-ended questions was calculated based on whether lines were provided for their answers or not. Results are shown below.

| QUESTION | No LINES |  | LINES |  |
| :---: | :---: | :---: | :---: | :---: |
|  | \# | \% | \# | \% |
| 21. School goal setting | 42 | 61.8 | 32 | 50.8 |
| 22. Desegregation | 51 | 75.0 | 38 | 60.3 |
| 23. Staff personnel | 48 | 70.6 | 34 | 54.0 |

Total Respondents to Survey $=131 \quad N=68 \quad N=63$
Figure D-18. RESPONSE RATES TO OPEN-ENDED QUESTIONS WITH AND WITHOUT LINES PROVIDED FOR RESPONSES.

As the figure shows, respondents were more likely to respond when no lines were printed.

October 16, 1981

T0:
Persons Addressed
FROM:
SUBJECT: Questionnaires for Teachers, Administrators

One of our goals at ORE this year is to decrease the amount of time we ask teachers and administrators to spend on non-instructional activitiss. With this in mind, we are this year sending our yearly teacher and administrator surveys to about $50 \%$ of each group; and including items for all of our evaluations which specify staff input.

We will be using a new computer generated form for the teacher survey so each teacher will receive a random sample oí general questions, plus specific questions for particular groups (e.g., Title I, secondary, music, reassigned). Each :urvey form will be unique, and they will all be brief.

If you or your staff plan to gather data from teachers or administrators, we would like to include your top priority items on our surveys. This would save time for everyone. If you do have a few items you would like to add, now is the time to think about them. We are working on the surveys this month, and our absolute deadine for input is December 18. We would need a list of items, and whether they are aimed at any specific group. If so, we need a roster of the group, with social security numbers.
If you have any questions, please call me, Elaine Jackson, or Nancy Baenen.
EJ:ryf

Persons Addressed: John Ellis
David \#ill
James Jeifrey
J. M. Richard

Hermelinda Rodriguez
Mauro Reyna
Leticia ContrerasHinojosa

Lawrence Buford
Ruth MacAllister
Maud Sims
Timy Baranoff
Mike Lehr
Jetta Todaro
Lee Laws

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$$

## QUESTIONS FOR ADMINISTRATORS SPRING 1982

Eich year the office of Research and Evaluacion survays AISD parsongel with quastions relavant to the functioning of the District ovarail and to specific avaluations. This yanc, we ara secding surveys to half of the Districe's administracors and coachers. Tour opiafone on chase lssues whll help in plamatas faprovanents for the Dintzict.
tudiriduch rasponeat will be kape confidential. The numbar on the survey rill be used only to kaep crack of raturat and code descripetva information. plasa complate this form and recurn it through tha school and as soon as posaible co: NANCI BNEMEN, ADMITLSTRATION BUTEDENG, BOX 79.

TOR IEE FOLIOWTNG ITEMS, PLEASE CIRCLE TER NOMER WEICH modicates youn acremury or disagremiznt inty eaci statament.

1. The District's mpianis on bantc skills over the past few years has bean effaceive in incraseing studanc parformane in the basic skills areas.
2. There is adequate coordination among spacial aducaeton, bilingull ducaeton, and "ragular" aducaeton.
3. The District's eaphasis ou the improved acadenic performance of low socio-aconomic status and minofity students has been efficeive in tacreasiat the parformance lavel of thase seudents.
4. The DisErict's emphasis on arcendance has halped tuprove achioremenc in the basic skills.
5. Districtride sexiz devalopment activicies have conctibuted to tha 1ヵprovemant of:
a. adnanistrator compacencias
b. ceachar compecencies
c. teachers' aioilify to teach language arts.
6. The Office of Scazf Parsonnel is effactive in cartying out $1=3$ assigned ducins.
7. Studencs are as rail or better adjustid to desegregation chis year chan they were last fear.
8. Desegzagation Froblecs ac my school tre being handled as well or batear chis year than they were lasic gear (the fizst yenr of desegregacton).
9. The Messanger is effactive in commutcating AISD activities to Jisc=tct enployeas and the communcy.
10. The Messanger's article sorates are appealing.
11. The Zorming the Future Project is a good say to inform the public about District goals, aneds, and acinievemants.
12. The prasent school goal-sarting process is effective in improving AISD.

FOR ETCMENTARI ADMLITSTRATORS ONLY:
13. The aew zeceacion/promotion policy is more helpful to priacipals in raking ratancion decisions chan the old policy.

GOR BHEMEVARY ADMTHISTRAIORS ONLT:
14. Teachars are adequately prepared co soscer learaing in students tho have been resained in a grade.

GOR SECONDARY ADMITISTRATORS ONLT:
15. The mindmum comperancy requiraments in mach and reading have infroved graduacos' parformance in thesa basic skitls areas.

$$
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|  | $\begin{aligned} & \frac{\text { 足 }}{2} \\ & \frac{7}{7} \\ & \frac{7}{6} \end{aligned}$ |  |  | STRONGIY UISAGMEE |
| :---: | :---: | :---: | :---: | :---: |

SCEOOR ADMEISTRATORS ONLY:
16. How much do you chtak the busaes provided by ESMA/SCL funds eobring parenes to PTA aeetings, parme/cuecher conierences, and other school functions have increased ateadance by parmics of reasaiged students?
Very fiete Hetle Sone Macin Very Much Noc Applicable

## EINMIANFARI SCEOOL ADMENISTRATORS ONLY:

17. How much time and anergy do condiefions in your school allow yout teachers to devote to tenching chis remr, comparad to last yenr?

| Such Lese | Lesa | Same | Sore | Much More |
| :---: | :---: | :---: | :---: | :---: |
| 1 | 2 | 3 | 4 | 5 |

18. How veluable have the ESAA site monteors been to your school this yemr?

| 4 Haste | Nat Partacuarly |  | Very | Sot |
| :---: | :---: | :---: | :---: | :---: |
| of Resources | Talusble | Valuable | Valuable | appliczble |
| 1 | 2 | 3 | 4 | 5 |

IIGE SCAOOL ADMINTSTHATORS ONLY:
19. How many reassigned seudencs parcicipaced in extacurifcular acétoleies ehis year because special busses were available?

| Fery Few Sew Some Many Very May | Sot Applicable |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 1 | 2 | 3 | 4 | 5 | (No busses available) |

ALL ADMIEISTRAIORS (PLEASE GTVE YOUR OPINION):
20. On a scale of 1-5, how would you rate the new Administracor Evaluation system?

| Fery | Ganesally |  | Ganerally | Very |
| :---: | :---: | :---: | :---: | :---: |
| Inadequate | Inadequace | Adequate | Adequats | Adequate |
| 1 | 2 | 3 | 4 | 5 |

21. The best way to improve the present school-wide goal-setting process migint be 50 ;
22. What ts the Jargest remalning problam relaced" eo desegregaticn?
23. The rost important thing thet the Office of Staff Personnel could do to Improve fes services to the District would be so:

$$
\begin{aligned}
& \text { Send so: } \\
& \text { Nancy Baenen } \\
& \text { Administration 3uilding } \\
& \text { 3ox } 79
\end{aligned}
$$

AUSTIN INDEPENDENT SCHOOL DISTRICT Office of Research and Evaluation

March 8, 1982


Help! We really would like to have your opinions about the issues addressed in the Administrator Survey. The form only takes a far minutes to complete and responses are confidential. So hurry! Please send in your form by March 31.

Thank fou. If you have just sent in your diministrator Survey, please disregard this memo.
" TB : rf

Approved:


Pach year the Office of Rasearch and Evalumeion surrays AISD personmel with quescions relevane so the functioniog of the Districe overall and co specific evaluations. This yaar, wa are sanding survays $t 0$ half of che District's adranisizators and ceachers. Tour opiatoas on chase insuls wil help in planatas improvamats for the Distefce.

Individual rasponsas will be.kepe confidenelal. The numier on tha survay fill be usad only to kap erack of raturns and code dascripeive information. please complace chis form and ractirn is ehrough the school natl an soon as possible co: NANCT BAENEN, ADMETLSTRAIION BULLDING, 30 C 79 .


## All Adminustrafors $N=|3|$

1. The Districf's emphasis on basic skills over cha pase few jears ias been offective in increasing seudent performance in che basic sicills araas. $N=136$
2. Thera is adequate coordization among special education, oflingual aducation, and "regular" educaeton. $N=128$
3. The Districe's emphasis on the improved academic performp ces of low socto-economic status and minority studenes has bean affecefve in increasing che parformance level of thesa students. $N=130$
4. The Diserice's emphasis on accendance has halped improve acinievemene in che basic skilis. $N=129$
5. Discrictride seaEf davelopmene aceiviefes have conezibuead to the improvemene of:
a. adminiscrator coupecsncies $N=124$
2.5 351 2442404.75 .4
b. easchar comperancies $N=124$
c. canchars" ability to eanch language ares. $N=123$
6. The Office of Staff ?ersonal is cfiective in carying cut ies assigad duetas. $N=124$.
i. Seudencs ara as well or bacter adjused to desegzegaeion bhis year ehan they were last rear. $N=131$
7. Desegragation problams ac my school are baing handled as well or becter cins year chan tiey uere lase yaar (the first year or dasagragacton). $N=114$
8. The Yessanger is affecefre in somunicating AISD aceivietes to Diserites amployaes and the cowuni=y. $N=130$
iC. The Yessangzr's ariticla sormazs are appealing. $N=130$
9. The Forning the Eucure Frofect is a good way co 1aform che puolic about Discrice joals, maeds, and achievements. $N=130$
10. The prasent school goal-saesing pracess is erfeceive iz improving AISD. $N=130$
FOR ETEMENTARE ADMINISTRATORS JITTY:
11. The res raceacion/promocton poliay is more heipiul to prizcipals in raking recencion decisions tian the old policy. $N=56$

FOR EICMENTARY ADIITIISTRAZORS ONLT:
!4. Banchers ara adequarely prepared 00 Eosesr leazang in seudenc3 wine insve jeen recaieed in a gradu. $N=55$

|  | 7.3 | 14.5 | 27.3 | 364 | 5.5 | 9.1 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | COR SECONDARY DDMLUISTRATORS OKIE:

15. The ninimum compersmet requiremenes in anch and reading have tmprovad graduaces' periomance in sine basic skilis areas. $N=$ if
[6. How much do you thiak ehe busses provided by ESAN/SCL funds to bring parentes to PTA matings, parant/tascher confareices, and other school funcetons have incrazed atteadance by parents of canseligned stedeats? $N=91$


## ELIMRNTAKY SCGOOL ADMINISTHITORS O'NLY:

17. Bow wheh etine and energy do conditions in your school allow your ceachers to devote to tesching this year, cowparad to lanc rear? Nat 42

| Such Less | Less | Sare | Yore | Huch Yore |
| :---: | :---: | :---: | :---: | :---: |
| 0.090 | $21.44 \%$ | $45.2 \%$ | $31.0 \%$ | 2.490 |

18. gov valuable hava che Eijil site monitors baen to your school this year? $N=41$


EIGE SCEOOL ADMINLSTRATORS ONLT:
19. How nany reassigned, students participated in extracurricular actioletes thils year bucause spectal busses ware available? $N=32$


ALL ADMINISTRATORS (FTEASE GIVE YOUR OPTMION):
20. On a scale of $1-5$, how would you fate the nem ddentistrator Efaluation system? $N=123$

| Very | Generally |  | Genarally | Very |
| :---: | :---: | :---: | :---: | :---: |
| Inadequate | Inadequate | Adequate | Adequate | Adequate |
| $4.1 \% 0$ | $18.7 \%$ | $52.0 \%$ | $20.3 \%$ | $4.9 \%$ |

21. The best way to tmprove the present school-wide goal-sercing process mant be to:
22. What is the largest remaining froviem rilated to desegregation?
23. The most important ehing shat che Office of Staff Persoanel could do to fmprove 1ts sardicas to Ehe District would be to:

## Sand to:

Yancy Baerien
Administracion Zuilding
30x 79
In

Each year the office of Researci and Evaluation surveys AISD personnel with questions relevant to the furctioning of the District overall and to specific evaluacions．This pear，ve are sending surveys to half of the Discrict＇s adminiserators and eachera． Your opinions on these issues whil help in planalig tmprovemenes for the Districe．

Indifhdual responses whll be kepe confideneial，The number on the survey ofli be used only to keep erack of returas and code deacripitive information．Please couplete this form and texum te through the school mall as soon as posalble to：NANCT BAENEN， ADIIILSTRATION BUILDING，BOX 79.

FOR THE FOLLOWLNG ITEMS，PLEASE CTRCLE GEE NOMER NGICH INDICATES YOUR AGREMGIT OR DISAGREEMENT WITH EACH उLATEMENT．

## Elementary Admunstators $\mathrm{N}=30$

1．The Discilct＇s emphasis on basic skills over me past zes fears has been effective in increasing studane perionance in the basic skills areas．$N=30$
$16.7 \quad 70.0 \quad 100 \quad 0.0 \quad 0.03 .3$

2．There is adequace coordination among special education，bilia＝ gul educaeion，and＂regular＂educaeton．$N=2 \varphi$

3．The Distric：＇s emphasis on the fmproved academic performance of low socio－economic seatus and minority students has been efiac－ tive in increasing the performace level of these students．$\dot{N}=x 9$

4．The Distaice＇s emphasis on attendance has helped improve achieve－ ment in the basic skilis．$N: 28^{\prime}$

5．Districtwide staff development acefvieles have coneributed to the improvement of：
a．administrator comperencies $N=30$
b．esacher competencies $N=30$
c．Eeachers＇abilisy to evaci language ares．$N=30$
$0.0 \quad 37.9 \quad 37.9 \quad 6.910 .36 .9$
$7.1 \quad 39.3 \quad 32.13 .6 \quad 0.0 \quad 17.9$

6．The office of Staff ？ersonnel is effective in carying out its assigred dutles．入i－g 9
i．Studenes are as well or better adjusted to dusegregataon this gear than they were last year．$N=3 \mathrm{C}$
3．Jesegregation problems at ay school are jeíag handled as well or becter ehis year than ehey were last year（だも fizse year or desegregaeion）．$N=28$
 Districe ciployeas and the comunity，$N=30$
10．The Xesserger＇s arefcie Eoranes are appealiag $N=30$
11．The rorming the Future Profect is a good way to finform the puolic about Disceice goals，needs，and acinevements．$N=30$

12．The present school goel－secetag process is efiective in improviag AISD．$N=3 L$

3．3． 36726.72670 .06 .7
$\begin{array}{llllllllllllll}6.7 & 33.3 & 26.7 & 23.3 & 0.0 & 10.0\end{array}$
$\begin{array}{lllllll}6.7 & 23.3 & 43.3 & 16.7 \quad 0.010 .0\end{array}$
$6.9 \quad 41.4 \quad 31.0 \quad 13.8 \quad 0.0 \quad 6.9$
$13.3 \quad 43.3 \quad 20.0 \quad 35 \quad 0.0 \quad 20.0$
$21.4 \quad 35-7250 \quad 0.0 \quad 0.0 \quad 17.9$
$\begin{array}{llllllllll}10.0 & 4.7 & 13 & 0.0 & 3.3 & 6.7\end{array}$
$\begin{array}{llllllllllll}0.0 & 80.0 & 13.3 & 3.3 & 3.3 & 0.0\end{array}$


TOR ELENETLARY ADMITISTRATORS ONLT：
13．The aew retencion／promocton policy is more inelptul to pripcipals in making zetencion decisions than the old polic7．$N$－it

FOR EHENENTART ADMITISTRATORS ONLT：
14．Teachers are aducuacely prepared ro Eoster learnizg fa grudenes who have beien renarned in a gmaid．A $=27$
$\begin{array}{lllllll}3.3 & 53.3 & 213 & 16.7 & 1.0 & 3.3\end{array}$

FOR SECONDART IUKINISTRATORS OMTY：
iJ．The Ifninum competanct zequiremencs in zach and reading iave Improved graduates＇performance in these basic skiIIs ara：3．Nro
$24.158 .6 \quad 13.8 \quad 3.4 \quad 0.0 \quad 0.0$

$$
D-27 \quad I G U
$$

81.73 section anymistrators ontic:
16. How mucin do you ehtaic the busses provided by ESAM/SCL funds to bring parents to PTA meetings, parme/Eemcher conferences, and ocher school functions have increased attendance by parents of reassigned students? N. 24


ESERENLAEI SCEOOL ADMINISTRATORS ONT:
17. How mich tina and anergy do conditions in your school allow your ranchers to devote to teaching chis year, compared to last year? $N=27$
Much Lesa

Less
$11.19 \%$
Sana
$4.4 \%$
More
$4 a .7 \%$
Much More
$3.7 \%$
18. How valuable have the ESAA site monitors been to your school this year? Ni zs

| A Waste | Not Pardculariy |  | Very | Noe |
| :---: | :---: | :---: | :---: | :---: |
| of Resources | Valuable | Valuable Valuable | Applicable |  |
| $3.6 \%$ | $7.1 \%$ | $3.6 \%$ | $357 \%$ | $50.0 \%$ |

RIGA SCEOOL ADMINISTRATORS ORLY:
19. How many reasalgaed students participated in extracurricular activities this year because special busses were arailaiole? $N=0$

$$
\begin{array}{cccccc}
\text { Very Few Sony } & \text { Few } & \text { Some ry Many } & \text { Not Applicable } \\
0.0 \% & 0.0 \% & 0.0 \% & 0.0 \% & 0.0 \% & \text { (I70 buses available) }
\end{array}
$$

ALL ADMInISTRATORS (PLEASE GIVE TOUR OPINION):
20. On a scale of $1-5$, how would you rate the news Administrator Evaluation system? $N=29$

| Very | Generally |  | Generally | Very |
| :---: | :---: | :---: | :---: | :---: |
| Inadequate | Inadequate | Adequate | Adequate | Adequate |
| $3.4 \%$ | $31.0 \%$ | $48.3 \%$ | $10.3 \%$ | $6.9 \%$ |

21. The beat way to improve the present sciool-aide goal-sereizg process giving be so:
$\qquad$
$\qquad$
22. what is che largest remaining problem related to desegregation?
$\qquad$
$\qquad$
23. The most important thing that the office of Staff personal could do to improve iss services to che District would be co:


Send to:
Nancy Baenen
Admiotsezaeion Building
30: 79

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## QUESTIONS FOR ADMINISTRATORS SPRING 1982

Each yaar the Office of Resancich and Evalunelou survays AISD parsonnel wich questions Eqlevane to the functioning of the Districe ovarall and to spacific ovaluactons. This 7any, we aze sendins survays to half ot the Discrict's administrators and reachers. Your opinions on ehese issuas will help in plannitis fmprovenencs for the District.

Tadifldual rasponsas will be kape confidenetal. The numbar on the survay will be usad only to kap erack of raturas and code descripeiva inforestion. Plast complate thls torm and raturn it ehrough the school matl as soon as possible to: NANCT BAENEN, ADMTIISTRATION BUTLDLNG, BOX 79.

FOR TEE FOLLOWTNG ITEMS, PLEASE CTRCLE TEX NOMBER WEICE ITDICATES YOUR AGREMOMTI OR DISAGREEMENT WITH EACH SLATEMTIT.
$N=33$ Sainandari, Administratire

1. The District's emphisis on basic skills over the past few gears has baen aifacetre in inczasing student partomance in the basic skills areas. $N=3 う$
2. There is adequate coordinaction among spectal aducation, bilinsual aducaetion, and "regular" education. $N=31$
3. The Diserict's emphasis on the tmproved academic perfomance of low foctomeconomic seatus and anority students has been effacEtiva in increasing the performance leval of these studencs. N= $3 j$
4. The District's emphasis on attendance has halped tmprove acitevement in the basic skills. $N=33$
5. Discrictulda staff devalopment activities hava contributed so the 1mprovemene of:
a. adminiscrator competencies $N=32$
$3.1 \quad 31.3 \quad 34.425 .1$ a. 3.1
b. Easchar comperancies $N=30$
c. Eeachers' ability to caach languaga ares. $N=29$
6. The office of scaff Rersonnel is effectiva in caryying out iss assigred dutias. N. 31
7. Studenes are as well or bectar adjusted to desogregacton ehis

8.- Dasegregation problens at my school are being handled as well or berter chls year chan chey were lase year tehe firse year of dasagragaetoa). $\mathrm{N} \cdot-32$
8. The Yassenger is eifectiva in commateating AiSD aceivitias eo. mistrice enployeas and the communtey. $N=32$.
9. The Kessangar's article formats are appealing. $N=32$;
10. The Forming che Eucura Projact is a good way to inform the public about District goal3, zeads, and achiavemant3. N-33
11. The prasane sciool goal-sareing process is affactive in improving AISD. $N=32$
$0.0 \quad 42.4 \quad 30.3 \quad 24.2 \quad 0.0 \quad 3.0$
$9.1 \quad 45.530 .3 \quad 9.1 \quad 0.0 \quad 6.1$
81.736. How much do you think the busses provided by ESAM/SCI funds to bring parents to PTA meetings, parane/semcher conferences, and other school functions have increased attendance by parents of reassigned students? $N=3$;


## ETMIRTHET SCHOOL ADMINISTRATORS ONLY:

17. How much time and energy do conditions in your school allow your mashers to devote to teaching this year, cowered to last year? $N=C$

| Much Leas | Lass | Same | More |
| :---: | :---: | :---: | :---: |
| $0.0 \% 0$ | 0.070 | $0.0 \%$ | $0.0 \%$ |
|  | 0.090 |  |  |

18. How valuable have the ESĄ site monitors been to your school this year? $N=C$

| A Masc | Not Pargicularly |  | Very | Noe |
| :---: | :---: | :---: | :---: | :---: |
| of Resources | Valuable | Valuable | Valuable | Applicable |
| $0.0 \%$ | $0.0 \%$ | $0.0 \%$ | $0.0 \%$ | 0.046 |

GIG SCHOOL ADMINISTRATORS OKIE:
19. Bow many reassigned students participated in extracurricular activities this fear because special busses vera available? $N=25$

$$
\begin{array}{cccccc}
\text { Very Ens } & \text { Few } & \text { Some Many } & \text { Very Many } & \text { Not Applicable } \\
4.0 \% & 4.0 \% & 40.0 \% & 16.0 \% & 8.0 \% & \text { (No Susses available) } \\
. & & 8.0 \%
\end{array}
$$

ALL ADMINISTRATORS (PLEASE GIVE YOUR OPINION):
20. On i a scale of loS, how would you rate the new ddmatetracor Evaluation system? $N=32$

21. The best way to improve the present school-wide zoal-setedng process augite be co:
$\qquad$
22. What is the largest remaining problem related to desegregation?
23. The most important thing that the office of Staff Personnel could do to improve its services to the District would be to:

Sine, Abionictations

## Send 50:

Nancy Banner
Administration Building Box 49

$$
80
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Each year the office of Research and zivaluetion suryeys AISD parsonal with questions Ealerant to the functioniag of the District ovarall and to spactific evaluations. This year, we are seading-surveys to half of the Discrict's adriaistrators and teachars. Your opinions on these lasues will halp in planning tmprovenenes for the Discrict.

Indfoldual rasponses filll be kape confidential. The aumber on the survey will be used only to keap crack of returas and code deactiptive informetion. Plase complite this form and ratura te ehrough the school nat1 as soon an possible e: TANCI BARNEN, ADMITISTRATION BUTLDING, BOX 79.

FOR THE FOLLOWENG TIEMS, PLEASE CIRCLE TBE NUMBER WBICH LNDICATES YOUR AGREEMENT OR DISAGREEMTIT NITH EACE SLATEMMTT.
$\stackrel{+}{*}$

Attachment D-4
(Continued, page 8 of 8 )
81.73

SCHOOL ADMINISTRATORS ONLY:
16. How mach do you think the busses provided by ESAM/SCL funds to bring parents to PTA meetings, parene/tacher confarances, and other school functions have increased attendance by parents of reassigned students? $N=31$


ELEMENTARY SCHOOL ADMINISTRATORS ONLY:
17. How much time and energy do conditions in your school allow your teachers to devote to teaching this year, compared to last year? $N=15$

18. How valuable have the ESAL site monitors been to your school this year? $N=12$;


HIGH SCHOOL ADMINISTRATORS ONLY:
19. How many reaselgied students participated in extracurricular activities fils year because special busses ware available? $N=7$


ALL ADMINISTRATORS (PLEASE GIVE YOUR OPINION):
20. On a scale of $1-5$, how would you rate the new Abmitiscratar Evaluation system? $N=6,2$

| Very | Generally |  | Generally | Very |
| :---: | :---: | :---: | :---: | ---: |
| Inadequate | Inadequate | Adequate | Adequate | Adequate |
| j.290 | $16.1 \% 0$ | 50.070 | $27.4 \%$ | $3.2 \%$ |

21. The best way to improve the present school-wide goal-seteing process wight be to:
22. What if the largest remaining problem related to desegregation?
23. The cost important thing that the office of Staff Personnel could do to improve fess services to the District would be ea:

Central Arminelbate-

Send to:
Nancy Banner
administration Building
Box 79

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## ITEM 21- "Questions for Administrators" Survey

The best' way to lmprove the present school-wide goal-setting process might be to: Suggestions

Number Suggesting
GET MORE INPUT

1. Involve as many people as possible that are directly involved in the process.
2. Involve principals more.
3. Involve more administrators with experience in this area.
4. Get more input from families on what they want and set related goals.
5. Ask individual teachers to determine student needs.
6. Ipvolve coordinators at campuses.
7. Involve all elements: parents, administrators, teachers,
students.
8. Have workshop (like 8 ) in August.
9. Have local staff development in spring or August (2 days extra) for staff planning as done two years ago.
10. Ask each building or division to submit their systemwide goals and have ORE summafize them into a general list as District goals (reverse present topdown process).
11. Identify top priority areas by involving faculties in data analysis, problem identification, and needs for training. Then make quality, in-depth development activities which really prepare teachers to implement a high-quality instructional program.
12. Insist all goals be measureable; specific; realistic. ..... 4
13. Develop attainable goals with appropriate staff input. ..... 1
14. State all goals in terms of student learning. ..... 1
15. Set one goal. ..... 1
16. Don't set too many goals. ..... 1
17. Submit goals for review/approval. ..... 1
18. Find ways of more specifically identifying problems as they exist in the schools. ..... 1
19. Broaden scope beyond language arts and social studies. ..... 1
20. Every department should have a writing goal. ..... 1
21. Ensure every employee knows the District philosophy following Forming the Future. ..... 1
PROVIDE MORE TRAINING
22. Provide schools with more training about: the general nature of the goals and process-how to set goals--what data to use--
who should be included-relevancy of goals, etc.
23. Ensure more consistency from school to school through training and supervision.
24. Utilize successful principals in training principals and perhaps staff. This would provide good review on process and more effective goal setting.
25. Have principals work together at workshop to establish goals reflecting District goals.
26. Give a specific time to accomplish task.
27. Systematically determine top priorities with faculty input. Then make quality, in-depth development activities which really prepare teachers to implement a high quality. instructional program.
28. Assess weakest areas of all students served and base goals on these.
29. AISD should offer courses in basic skills in conjunction with the University to enable staff to update skills.

CHANGE FREQUENCY OF GOAL SETTING

1. Review goals periodically.
2. Change from an "every year" goal setting process to a more in-depth three-to-five-year process.
3. Allow at least two years for implementation of the goal.

INCLUDE MORE EVALUATION AND FOLLOWUP

1. Monitor the process better. Utilize support teams to assist schools in meeting goals.
2. Have a mid-year followup with staff on progress towards school-wide goals.
3. Hold schools more accountable for reaching goals. Evaluate individual schools on goals set.
4. Add assistants to help evaluate the goals--burden is on teachers now.
5. Offer salary bonus to personnel of school making a certain percent gain on achievement of District/school goals (incremental, not all or nothing).
6. Assure that there is follow-up; share results with all school personnel. Insure that products of process are used and valued in an on-going planning instrument.2
7. Incorporate ideas from Forming the Future plus Ron Edmund's research. ..... 1
8. Link goals to a pragmatic system for allocation of resources such as gifted/talented, art enrichment, special services.
9. Model the process with administrators who model it with staff and parents. Have teachers model process with students.
10. Look at failure rate closely and try to determine the cause(s). ..... 1
11. Get the media (TV, radio) more involvied. ..... 1
12. Don't know what the process is. ..... 1
13. Make sure that all goals have commonality across schools but still have room for uniqueness. ..... 1
14. Refine as needed. ..... 2
15. Insist process be used once it's refined. Get state- ments from those who've used the process effectively. ..... 1
16. Tie the gor's to the educational process. ..... 1
17. To develop a mutual awareness of a need that should be addressed. ..... 1
DON'T CHANGE THE PROCESS ..... 4
18. Process is fine now. ..... 4
TOTAL SUGGESTIONS ..... 79
SURVEYS WITH NO RESPONSE ..... 58
$l 6_{,}$

## Iṭem 22 - "Questions for Administrators" Survey

What is the Largest Remaining Problem Related to Desegregation?
NUMBER
THE QUALITY OF EDUCATION19

1. The ability to maintain or achieve high quality and o 5 high academic pereormance for all ethnic groups.
2. Maintaining an attractive and appropriate curriculum1 with highly competent and understanding teachers.
3. Teachers (and schools) still don't have the expertise to deal with multi-level, multi-cultural classrooms.
4. Assuring parents of the quality of education.1
5. Quit talking about desegregation and get on with the ..... 1 process of education.
6. Enabling students to seek tutorial assistance in a1 more feasible way. Many have to do it after school now and wait a full hour for the late bus.
7. Some slower achieving students, especially on the secondary level, appear not to receive extra educational assistance.
8. The insistence in'some schools of placing low SES
(or culturally different) students in spectal education rather than having the regular teacher meet their educational needs.
BUSSING ..... 16
9. Required bussing. ..... 10
10. The idea that it is not $O K$ to ride the bus and that it is to blame for any problems. ..... 1
11. Bad publicity about the bus breakdowns. ..... 1
12. Bus safety. ..... 1
13. Bus drivers--people hired have trouble dealing with students. ..... 1
14. Proper control of noise level, attitude, and decor on busses. ..... 1
15. Parents and students are still opposed to forced bussing ..... 1

## 1. Teacher attitudes toward students.

2. Prejudiced teachers!
3. Society; racism.
4. Getting rid of stereotype that minority students can't achieve as well as others.
5. Teachers not accepting assignments willingly-even eagerly. $\quad 1$
6. Insensitivity to minority children by teachers and administrators 4 (especially teachers); being fair to all students.
7. Attractíng middle class students to east Austin K-3 schools. $\quad 1$
8. Dealing with parents/students/administrators who flagrantly 2' ignore the desegregation order-marents who go to the extreme in lying about addresses.
9. Interpersonal relationships and skills--particularly among students and some faculty. Too much concentration on cognitive rather than affective.

## RESOURCES

2

1. Decreases in funding.
2. Continued funding to enable appropriate instruction of all ethnic groups.
3. Minority staffing percentages should equal the minority student percentages.
4. Desegregation--retention--fewer Title I and Special Education teachers; these combined may lead to problems.
5. Inefficiency.
6. Lack of adequate support personnel in paired schools.
7. Providing tutorial help at times besides after school.
8. The underrepresentation of Blacks in higher administration. They thus have little input into the decision-making process.

WHITE FLIGHT

1. White flight--it is still driving many students to other school systems.
2. Getting "rohite-flight" families to return to AISD.
3. Providing adequate information to parents about the advantages of attending AISD schools; we have better teachers and more resources than other schoolsifi
ethnic groups.
4. Determining what changes in "the plan" need to be. 1 considered to maximally benefit minority achievement.
5. Decreasing failures of underachievers through increased sensitivity to their needs.
6. Raising the competency levels of minord.ty students.
7. Developing early identification methods for preparing minorities to take advantage of advanced level courses (egg. math and science).

## INCREASING•PARENT INVOLVEMENT

1. A need for more parent involvement--motivate them to 4 participate in school sponsored activities and assume more responsibility for students' academic success (via encouragement).
2. Lack of parent involvement and an adequate sense of ownership among parents of students who attend school outside their neighborhood (especially minority parents).

DESEGREGATION

1. Desegregation of students and faculties within buildingswithin classrooms.
2. Designing programs to prevent resegregation (e.g. setting policy regarding changing attendance patterns in the future; watching balance over next $3-5$ years closely--adjusting boundaries in a year or so if necessary).
3. Doing the job instead of selling the idea.

1

IMPROVING COMMNICATION/PR

1. Y゙roviding adequate information to parents about the
advantages of attending AISD schools; we have better teachers and more resources than other schools.
2. Providing more $P R$ on the positive things happening
in the public schools.
3. Continuing communication with parents and the community.
4. Fragmentation of the school community including the difficulty of managing an effective school-community relations effort.
5. The Lack of information dispersal regarding building a new Kealing (Jr. High) as outlined in the Consent Decree.
6. Inability to set long-range goals.1
7. Construction of new facilities. ..... 1
8. Keeping principals in the dark until the last minute. ..... 1
9. Desegregation has not equalized the ethnic balance at all ..... 1the schools.
10. Improved attendance. ..... 1
A. Too few minorities participating in extra-curricular activities. ..... 1
TRANSPORTATION ..... 4
11. Transportation for after-school programs at the secondary ..... 1 level.2. Getting students where they belong at the appropriate time.2
12. Distance/inconvenience.1
TOTAL RESPONSES ..... 107
SURVEYS WITH NO RESPONSE ..... 50

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# ESAA/District Priorities--Systemwide Desegregation Appendix E <br> SCHOOL LEAVER FILE 

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## Bran lesc=ipeion of the data Exile:

The school Leaver file contains demographic and academic information for 4,829 students attending AISD schools in 1978-79 and who were 14 years old that year. For details regarding the contents of this file, see Attachment E-4.

## Which students or other individuals are included on the fine?

All students' who enrolled in an AISD school sometime during the 1978-79 school year and whose birthdays were between 9-2-63 and 9-1-64. Students withdrawing from schools other than the ten $j$ union high schools, the nine senior high schools, or the alternative high school were removed.
ow often is fnE̋ornation on the fie added, deleted, or updated?
To be determined.

To be agtermined.

We information was gathered from the Student Master File End of the Year tapes for 1978-79, 79-80, and 30-81, the December 1981. Student Master File, the Student Grade Reporting (SGR) file and SGR-History file, the OSA History file, and the ORE Testing tile. Information about dropout status was gathered from review of local campus records (Permanent Record Cards).

##  7altjict of see data?

Yes. Drop reasons, entry date $\# 2$, $\# 3$, Inactive date $\# 2$ are not on the file for 1979-80. GPA $77-78$ is missing for 1062 (207) of the sample. Credits for $77-78$ are missing for 3,746 students. Math and Reading Competency information was never entered on file. Test scores for $9-80$ are presently iraccesable due to the data being in "packed" format. No students were assigned Special ed. Status.

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fm*`rmacton on she Eile?
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A printout of variable ranges and the number of blanks and zeros on each variable is available, as are frequency tables for Sex, Ethnicity, Leaver Codes, Withdrawal date \# all four years drop reason 1978-79, 80-81, 81-82, LEP status, GPA 1977-78, number of disciplinary incidents 1977-78, and drop code.


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No.

## Brief descmacton of =he stu e layout:

See Attachment E-4.

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## Purpose

The School Leaver File (SLF) was created and used to answer the following decision and evaluation questions from the ESAA/District PrioritiesSystemwide Desegregation Evaluation Design for 1981-82.

Décision Question D3: Should the District provide additional attention to the identification of potential dropouts and to developing programs to keep them in school?

Evaluation Question D3-2: What are the reasons for withdrawal given in the student master file?

Evaluation Question D3-3: Are there trends in the numbers of students leaving AISD in recent years?...in the reasons that they leave?

Evaluation Question D3-4: Can available informa$\ddagger$ ion be used to identify students who are likely to drop out of school?

Evaluation Question D3-5; When a groud of students is followed for several years, what do the findings reveal about:
a) the number who drop out,
b.) the number who graduate,
c) the number who drop out, then drop back in,
d) the number who drop out during the summer compared with the number who drop out during the school year?

## Procedure

Development of the School Leaver File (SLF).
The identification of a withdrawn student as either a dropout or a transfer is a costly process, involving either direct interviews with the student, or notification from another school that the student has enrolled there. Because of the cost of obtaining this kind of information, one base was created to answer all of the evaluation questions.

All students who were listed on the 1978-79. End-of-the-Year (EOY) Student Master File (STUDMAST) and who had birthdays between 9-2-63 and 9-1-64 were included on the original file. This resulte in 5,149 cases.

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\text { E-3 } \quad 170
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Next, the ID numbers of these students were to be matched with ID numbers appearing on the 1979-80 EOY STUDMAST, the 1980-81 EOY STUDMAST, and the December 1981 STUDMAST. This involved obtaining the computer tapes of these files, tapes which are not maintained longer than a week unless they are needed for special projects. The 1978-79 and 1980-81 tapes were located fairly easily; but the $1979-80$ tape could not be found initially. Instead, our SLF was built using a midyear $2979-80$ STUDMAST tape and a Spring 1980 Student Grade Report file. This was not the most satisfactory data situation, and we detected several problems with the data we had from. 1979-80. Our records indicated ten times the usual number of students withdrawing before the end of the 1979-80 school year, but with most of these students returning in August 1980. Unfortunately, we could not be sure that this was entirely the result of bad data, because Spring 1980, when most of tie withdrawals were occurring, was when families were finding out whether their children were to be reassigned to another school as part of the desegregation plan. Thus, this may have been either a real pattern of great interest to the district, or an artificial pattern caused by the method in which the dana had to be generated for this year. Luckily, an EOY STUDMAST file tape for 1979-80 was located and we rebuilt our SLF using this tape. The "strange" leaving-pattern observed for 1979-80 dissappeared to some extent, although 1979-80 remained the year that had the most. number of withdrawals from the districts, and Fall 1980 remained the semester that had the highest number of "returnees" to the district.
A four-digit "leaver code" was assigned to each student. Each digit represents that student's status during that year (see Figure E-1 for a description of each leaver code). A frequency count of leaver codes occarting on the file revealed five cases which had "strange" patterns, such as graduating during the second year of the study and reentering as a tenth-grade student during the fourth year (a code of 1301). Four of these five students had left from one of the "special schools," and so their records were dropped from the file. Another had actually graduated, and after two years his number had been reassigned to another student, who was entering as a tenth-grade student; this student's lever code was adjusted from 4001 to 4000.
The nature of the leaver-code information allowed examination of some very complex patterns of enrollment. Students who received a leaver code of 1540 , for example, entered school at the beginning of the year and stayed throughout the first year, they again entered at the beginning of the second school year, but left school before the end of the second year. They entered on time but graduated during their third year, and of course, did, not enter AISD during their fourth year. To ease interpretation of this enrollment data, a frequency count of students by leaver code and drop code was made and the results illustrated with. "leaver lattices." Drop code is a single digit indicating whether a student is a transfer, a. dropout, an other leaver, a leaver whose status is unknown, or a stay-in. The method of obtaining this drop code information is described below.

The lattices which were obtained, a guide to reading them, the rules for obtaining the counts, and the algebraic rules for determining the logical consistency of the counts are contained in Attachment E-1. One lattice was generated for every sex by ethnicity by grade level combination where grade level is above grade level, on grade level, or below grade level. .

This gave total of eighteen lattices. These'were combined over both sexes, over the three grade levels, and ovè the three ethnic groups. For this' class, it thus becomes possible to determine the probability of dropping out given the student's sex, ethnicfty, and grade level.
A.student who zppeared on the 1978-79 STUDMAST should have appeared on at least the 1979-80 and 1980-81 STUDMAST files. However, there were a number of students whose ID numbers did not appear on these subsequent files. A list of these students' names, ID numbers, and birthdates were made, and these were manually compared with studert's names, ID numbers, and birthdates appearing on the later files. These students"had been reassigned ID numbers; their ID numbers on' the 1978-79. file were changed to the subsequent ID numbers. Because of the original reassignment of student numbers, there were some duplicate cases appearing on the file, which were now removed. This resulted in 5,099 cases remaining on the base SLF file.

All students who had dropped from special schools (see Figure. E-2 for a list of these schools) were also removed fron the file. These students were removed because it was assummed thatothe reasons for their leaving would be quite different. than students leaving from the ten junior high schools, the nine`senior high schoois, or the alternative high school. It was belived that patterns of leaving frcm these special schoois were quite different from the regular AISD schools, and would represent a.very small proportion of all the AISD school leavers. Leaving these students in our file would have made general patterns less ap̣parent. There were now 4,829 cases in the SLF file.

High schools were contacted about the study. The SLF file was used to print pages containing student name; ID number, sex, birthdate, date of withdrawal, and the school from which the student withdrew. Only the records of the 1,466 students who had withdrawn were printed. These forms were taken to the high schools from which the high school withdrawals had left. An example of this form is included in Attachment $\mathrm{E}-2$. These students' Permanent Record Cards (PRCs) were locațed and examined to determine if the student was likely to have been a transfer 'or a dropout, This determination was made on the basis of whether there was a notation on the PRC that the student's transcript had been sent to another school. If it had, the student was considered a. "transfer" (coded " 0 ") and if it had not, the student was considered a "dropout" (coded "1"). An example of the PRC is included in Attachment E-3.

This determination was not clear-cut. Several students who withdrew had had their transcripts requested by training institutions from which they would learn a trade but from which they would not be obtaining a high school diploma. Whether these student's can be considered "dropouts" depends on one's point of view. They are dropouts in that they are not completing high school; however, they are continuing their education, and are likely to be more employable than someone who receives no further training. These students were combined into a category.called "other" (coded "2"). This category also included those who had joined the armed services, those who were incarcerated, and those who were deceased. A list of ;withdrawal status of all of these students is given in Figure E-3.

At Lauier High School, only one out of 190 withdrawals had had a transcript request. This was so disparate from the proportion of half dropouts, half transfers which was found at other schools that it was assummed that this variance was due to a difference in record-keeping procedures and that it would not be possible to classify the Lanier leavers as either drups or transfers using school records. Therefore this group of 190 withdrawals from Lanier was coded "3:" /

For some $15 \%$ of the students on our SLF file who had withdrawn, no PRC could be found. These students' status was therefore unkrown. A "second sweep" of the high schools was donc to reduce this number of unknowns. Each high school's PRC files were searched for the PRCs of those students for whom records were not found on the first sweep. This resulted in reducing the proportion of unknowns in the high school sample to $4 \%$. Junior high withdrawals were also included in the second sweep of high schools in the belief that their PRCs may have been sent to the high schools that they were projected to attend. Eighty of the junior high withdrawals were identified in this process; forty could not be found at the high schools. The cumulative folders of junior high students are. maintained at the junior high school where the student was in attendance for two years after the student leaves the school, unlike high school PRCs, which are kept forever at the high school. After two years, these cumulative folders are sent to the Carruth Annex warehouse.

Junior high principals were informed of the study and coders went out to all ten junior high schools as well as the Carruth Annex to locate the 40 crmulative folders for the junior high withdrawals with "unknown" status. The remaining total of 120 high school and junior high school withdrawals of "unknown" status had drop status coded as "4." Figure E-4 provides a listing of the five drop codes given to fithdrawn students.

The resulting file was then matched with various other data files in an attempt to collect the information described in Figure E-5. The file layout is shown in Attachment E-4. A copy of the file was taken to UT for analysis. The format of that file was modified slightly and does not match Attachment E-4.

The results are presented below by evaluation question. The specific procedures used in doing the analyses are presented with the results.

Results
Evaluation Question D3-5: When a group of students is followed for several years, what do the findings reveal about:
a) the number who drop out,
b) the number who graduate,
c) the number who drop out, and then Grop back in,
c) the number who drop out during the summer compared with the number who drop out during the school year?

A frequency count of each leaver code (Figure E-1) was made in order to obtain information about the numisor of stay-ins and the number of students who had withdrawn and not come back, and the number who had withdrawn and returned to AISD' schools. A frequency count of drop codes ( $0=$ transfer, $1=$ dropout, $2=$ other, $3=$ Lanier, $5=$ unknown) was made to determine the number of dropouts and transfers from the sample; these counts are documented in Attachment E-5.

As of December, $1981,3,363$ ( $69.6 \%$ ) of the original 4,829 students who entered AISD schools in Fall 1978 were still enrolled in ATSD schools. Of these students still enrolled, only 2,409 ( $71.6 \%$ ) were enrolled continuously from Fa! 1978 until December 1981. About $8 \%$ (270) had graduated before the fourth year.

Of the 1,466 students who had withdrawn over the four year period, Permanent Record Cards (PRCs) could only be located for 1,361 ( $92.8 \%$ of all withdrawals). Further, the records of students withdrawirg from Lanier High School ( $\mathrm{N}=189$, or $12.9 \%$ of all withdrawals) were not considered usable because transcript requests were not reported on the PRCs at Lanier. This left a usable base of 1,277 withdrawals ( $87.1 \%$ of withdrawals). Of this group, 573 students were classified as having transferred ( $45.2 \%$ of those with usable records), 566 ( $44.3 \%$ ) as having dropped. out, 33 ( $2.6 \%$ ) as leaving school for reasons other than dropping out or transferring, and 105 ( $8.2 \%$ ) with status unknown. The present status of all of the students ir our sample is summarized in Figure E-6.

The number of dropouts and transfers giverı in Figure E- $\delta$ are conservative because students with unknown status but who are likely dropouts have not been counted. A substantial number (189) of these students with unknown dropout status withdrew from Lanier High School which did not record transcript requests on student PRCs. If it can be assummed that the proportion of school leavers from the other AISD high schools who are droputs (44.3\%) is a good estimate of the proportion of Lanier school leavers who are dropouts, it is possible to estimete the total number of dropouts from AISD.

For example: Total number of dropouts = total number dropouts from other AISD high schools plus . 44323 times the number of school leavers from Lanier.

This procedure results in the estimates Eound in Figure E-7.
These estimates are also som 3 what conservative, because students leaving in the last half of the 1981 school year have not been counted.

Evaluation Questior D3-4: Can available information be used to identify students who are likely to drop out of schog1?

The School Leaver File contains a great deal of information about the 4,829 students in the original sample. Variables contained in this file are listed in Figure E-5. In order to determine with what degree of accuracy dropping out could be predicted from this group of students, information which was
known to the school district before any students could have dropped out was used to attempt to predict dropping out over the next four years. Information from before the 1978-79 school year which was available on our file included: name, date of birth, sex, ethnicity, the school in which the student entered in 1978-79, the date the student entered in 1978-79, 1978-79 enrolled grade, 1977-78 Sequential Tests of Educational Progress scores (if any), grade point average for 1977-78, number of credits earned in 1977-78, and number of serious discipline incidents in 1977-78 consequented by either corporal punishment or suspension.

The SPSS Discriminant Analysis package was used to determine the function best discriminating dropouts from stay-ins using as discriminating variables sex, ethnicity, 1977-78 GPA, serious disciplinary incidents occuring in 1977-78, and a new variable, "age," defined as " 2 " if the student entered a junior high school in 1978-79 or " 1 " if the student entered a senior high school in 1978-79. Because grade level in 1978-79 was available on our file only for those students who were above grade level, this new variable (age) was necessarily created.
For the analysis phase of the Discriminant program, 40 percent of the stay-ins and dropouts were randomly selected for use in identifying the discriminant function. The stepwise option was utilized in the analysis, the criterion for variable inclusion being the amount of residual variance that the inclusion of the variable would reduce.

After the analysis phase, the other 60 percent of the dropouts and stay-ins were classified by the function oltained in the analysis phase. Individual group covariance matrices were used during classification, rather than using the pooled matrix, the default option. This is recommended for more accurate classification when individual group covariance matrices can be expected to be significantly different (Nie, Hull, Jenkins, Steinbrenner, and Bent, 1975). Of the stay-ins, $73 \%$ were correctly "predicted" as stay-ins using 1977-78 data. This was only slightly above the chance level of accuracy of $69.7 \%$. Of the dropouts, $70.1 \%$ were correctly identified; only $11.7 \%$ would be expected to be accurately classified by chance.

The results of the discriminant analysis and classification are contained in Attachment E-6. The standardized discriminant coefficients (see Figure E-8) given to each of the variables entered in the equation are of theoretical and practical interest. The greater the magnitude of the coefficient, the more highly related that variable is to dropping out.

Students leazt likely to drop out appear to be Black males who are at or above grade level, who have high grades, and who have not been in disciplinary difficulty. The single most important variable, however, is GPA, which by itself accounted for $21 \%$ of the variance in dropping out. When the other variables listed above were added, they only accounted for $3 \%$ of the additional residual variance. Whether a student is on or below grade level by itself accounted for almost $7 \%$ of the variance in dropping out, but it shares most of this variance with GPA. Looking at the cheracteristics of the dropout sample, it would seem that whether or not a student is Hispanic would be highly predictive of dropping out ( $22 \%$ of the stay-in sample is Hispanic, but $37 \%$ of the dropout sample is Hispanic).

However; the relation between being Hispanic and dropping out drops to zero when GPA is entered into the analysis, because of a high relationship between GPA and Hispanic ethnicity.

Summary statistics in Figure E-9 (from Attachments E-7 and E-8) describes the relationship between the discriminating variables and dropping out.

The descriptive statistics describe the dropout sample and stay-in sample in terms of the variables used in the discriminant analysis as well as some variables which were not available to predict dropping out in 1978-79. These data help answer the question: "What are the dropouts like?" A more interesting question though is "What are a student's chances of dropping out given that the sudent has these characteristics?" That question car be answered by looking at dropout rates for students subgrouped on some of the discriminating variables. These dropout rates are tabulated in Figure E-10.

These results indicate that being below grade level greatly increases a student's chances of dropping out, particularly for all women and for Anglo men. Being Hispanic also increases a students chances of dropping out, even if the student is on or above grade level; this may be related to English proficiency, however, as the proportion of Hispanic dropouts who have a home language of Spanish indicates.

The answer to the question "Can available information be used to identify students who are likely to drop out of school?" is clearly affirmative; with a small number of variables (GPA, ethnicity, grade level, sex, and number of disciplinary incidents) dropping out can be predicted with $70 \%$ accuracy, a sixfold improvement over guessing.

Evaluation Question D3-2: What are the reasons for withdrawal given in the Student Master File?

The Student Master File contains information about a student's enrollment status and information about a student's demographic characteristics. It contains a student's entry and withdrawal history over one school year, up to three school entries and two school withdrawals. When a student withdraws from an AISD school, the school's registrar completes a withdrawl form (called a PP 300 form) and sends this form to the Office of Student Records and Reports. The registrar writes in the reasons.. why a student is being withdrawn on this form. When Student Records and Reports (SRR) receives this form, the student's reason for withdrawal is coded as one of 37 possible codes. These are contained in Figure E-11. Fourteen $U_{i}$ these codes are flagged by SRR as probable dropout codes, and these four teen codes are listed in Figure E-12. For example, "going to work" is considered a reason associated with probable dropping out. SRR counts the number of students giving any of these fourteen dropout-associated rasons and reports this number to the Texas Education Agency as the number of "school leavers" the district has had-that is, the number of students whom the district does not expect to be returning to school anywhere.

Because the reasons given by schcol leavers are used to estimate the number of dropouts, it is interesting to examine the relationship between the reason given and actual dropping out. Figure $E-13$ is a comparison of the reasons given by school leavers in 1978-79 and their actual status as dropouts or transfers. This information is documented in Attachment E-8.

Another look at the ability of reason for leaving to discriminate dropouts from transfers is to examine the chances that a student with a given reason is a dropout as shown in Figure E-14." Except for "change of grade" each of these reasons is one flagged as one given by a likely dropout. However, the eight of the fourteen reasons which were most strongly related to dropping out account for only 46 (23.4\%) of the dropouts leaving in 1978-79. Thus, using reasons given By school leavers as estimates of the number of students dropping does not appear to be accurate, although a student giving one of the fourteen flagged reasons is likely to be a dropout. The problem is that students dropping out are almost as likely to tell their registrar that they are transferring as are transfer students, and are not likely to give a dropout-flagged reason.

Evaluation Question D3-3: Are there trends in the number of students leaving AISD in recent years? In the reasons why they leave?

Previous estimates of the number of students dropping out have been based on the numbers of students given the fourteen dropout-flagged reasons. These reasons appear to miss substantial numbers of dropouts who give other reasons, such as "moving out of town" and to misclassify transfers as dropouts when they are dropped for "nonattendance." It therefore does not appear to be possible to compare the numbers of students drcpping out from the cohort examined with estimates of dropouts from previous years.

Nie, N. H., Hull, C. H., Jenkins, J. G., Steinbrenner, K., Bent, D. H. Statistical Package for the Social Sciences, 2nd ed. New Yor McGraw-Hill Book Company, 1975.

|  |  | Entered AISD |  | Did not Enter AISD |
| :---: | :---: | :---: | :---: | :---: |
|  |  | Beginning of Year | Middle of Year |  |
| Did. not Leave During Year | Did not Graduate | 1 | 2 | 0 |
|  | Graduated | 3 | 4 | 0 |
| Left During Year | Did not Graduate | 5 | 6 | 0 |
|  | Graduated | 7 | 8 | 0 |

Figure E-I. ASSIGNMENT OF LEAVER CODES. Example: A student enters late the first year, but stays until the end of the year; the stur dent enters on time and stays the whole second year. The student enters on time and graduates before the end of the third year, and does not reenter the fourth year. This student would have a leaver code of " 2170 ."

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$$

Speci.al Schools:
Austin State Hospital ..... 14
Bryker Woods Elementary ..... 1
Clifton Center ..... 5
Cresthaven Children's Center ..... 2
Developmental Center ..... 1
Diagnostic Adjustment Center ..... 4
Girlstown ..... 2
Homebound Instruction ..... 3
Lee Elementary ..... 1
Marbridge ..... 2
Mary Lee ..... 17
Teenage Parent Center ..... 23
$\mathrm{VH} / \mathrm{AH}$ Itinerant ..... 1
Private Skhools:
Allandale Christian Academy ..... 3
Creative Rapid Learning Center ..... 4
Harvest Time Christian ..... 3
Hyde Park Baptist ..... 4
Perry School ..... 2
Saint Ignatius ..... 2
St. Stephens Episcopal ..... 6
South First Academy ..... 8
Figure E-2: NAMES OF SCHOOLS WHOSE STUDENTS WERE REMOVED FROM THE LEAVER FILE.

## Educational-Vocational

Adult Learning Program ..... 2
Austin Barber College ..... 1
GED ..... 2
Job Corps ..... 1
SER Training Program
SER Training Program
Southwest School of Electronics ..... 1
Texas Rehabilitation Commission ..... 10
Corrections
Texas Department of Corrections ..... 1
Texas Youth Council ..... 1
Other
Human Development Agency-North ..... 1
Rusk State Hospital ..... 1
Deceased ..... 6
Total in "Other" Category ..... 34

Figure E-3. REASONS FOR WITHDRAWAL INCLUDED IN THE "OTHER!" CATEGORY OF DROP CODES.
$0=$ Transfer
$1=$ Dropout
$2=$ Other Leaver
$3=$ Leaver From Lanier High School
$4=$ Present Status Unknown

Figure E-4. DROP CODES ASSIGNED TO SCHOOL LEAVERS.

1. Student ID
2. Student Name: Lasf, First, M1ddle Ir:cial
3. Date of Birth
4. Sex
5. Ethnicity
6. Leaver Code (0-8) 1978-79, 1979-80, 1980-81, and 1981-82.
7. School $\# 1$, \#2, anc $\# 3$ for all four years.
8. Entry Date $\# 1, \| 2$, and $; 3$ for all four.years.
9. Grade for all four years.
10. Drop Reason $\# 1, \# 2$, and $\# 3$ for all four years.
11. Inactive Date $\# 1$, and $\# 2$ for all four years.
12. LEP status
13. Califormia Achievement Test standard scores for 1977-78 and for 1978-79:

Reading Vocabulary
Reading Comprehension
Reading Total
Mátieminics Computation
Mathematics Concepts
Mathematics Total
Sequential Tests of Educational Progress for 1977-78, 1978-79
1980-81, 1981-82, and 1982-83:
Reading
Spelling
Capitalization and Punctuation
Mechanics of Wricing Iotal
English Expression
Mathematics Computation
Mathematics Concepts
Srifence.
Social Studies
Iowa Tests of Basic Skills for 1979-80, 1980-81, and 1981-82:
Vocabulary
Reading Comprehension
Spelling
Capitalization
Punctuation
Usage
Visual Materials
Reference Material ${ }^{3}$
Mathematics Concepts
Mathematics Problems
Reading Total
Language Skills
Work-Study Skills
Mathematics Total
Test Type (a variable•indicating which test data is available for that student for a particular year)
14. Grade Point Average for $1977-78,1978-79,1979-70,1980-81,1981-82$.
15. Number of Credits Eafned, at the end of 1977-78, 1978-79, 1979-80, 1980-81, 1981-82.
16. Number of disciplinary incidents reported to the Office of Student Affairs during 1977-78, 1978-79, 1979-80, 1980-81, and 1981-82.
17. Dropout Code (0=transfer. 1mdropout, 2mother, 3-Lanier, 4=unkrown).

Figure E-5. CONTENTS OF SCHOOL LEAVER FILE.

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Figure E-6. BREAKDOWN OF SCHOOL LEAVER SAMPLE.

| Dropouts | 650 | Percentage <br> of Total |
| :--- | ---: | :--- |
| Transfers | 657 | 13.5 |
| Other Withdrawals | 38 | 13.6 |
| Status Remaining Unknown | 121 | 0.8 |

Figure E-7. ESTIMATED NUMBER AND PERCENTAGE OF DROPOUTS, TRANSFERS, OTHER WITHDRAWALS, AND WITHDRAWALS OF UNKNOWN STATUS WHEN LANIER STUDENTS ARE INCLUDED.


Figure E-8. STANDARDIZED AND UNSTIANDARDIZED DISCRIMINANT COEFFICIENTS.

| Variable | Stay-ins | Dropouts |
| :---: | :---: | :---: |
| GPA 1977-78: * |  |  |
| Mean | 84.08 | 76.91 |
| SD | 6.99 | 6.61 |
| Ethnicity: $16.8 \%$ |  |  |
| Black | 16.8\% | 15.5\% |
| Hispanic | 22.0\% | 37.5\% |
| Anglo or Other | 61.2\% | 47.0\% |
|  | 100.0\% | 100.0\% |
| Sex: $52.0 \%$. $48.4 \%$ |  |  |
| Males | 52.0\% | 48.4\% |
| Females | 48.0\% | 51.6\% |
|  | 100.0\% | 100.0\% |
| Grade Level: |  |  |
| Below Grade Level | 13.3\% | 33.6\% |
| On. or Above Grade Level | 86.7\% | 66.4\% |
| On. or Above | 100.0\% | 100.0\% |
| Home Language Status:** $370 \%$ |  |  |
| , Hispanic \& English Speaking | g $57.4 \%$ g | $37.0 \%$ $6.3 .0 \%$ |
| Hispanic \& Spanish Speaking | g $42.6 \%$ | 6.3.0\% |
| Number of Disciplinary |  |  |
| Incidents: | 91.3\% | 81.1\% |

Figure E-9. DESCRIPTIVE DATA DESCRIBING STAY-INS AND DROPOUTS.
*GPA 1977-78 AVAILABLE ONLY FOR 3,762 (77.9\%) STUDENTS. DISCRIMINANT ANALYSIS ONLY INVOLVED STUDENTS WHO HAD VALUES ON ALL DISCRIMINATING VARIABLES.
**HOME LANGUAGE SURVEY DATA AVAILABLE ONLY FOR 4,644 (96.2\%) STUDENTS.

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135
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| Group | Percent Dropping Out |
| :---: | :---: |
| Total |  |
| Men | $11.7 \%$ |
| Men below grade level | $11.0 \%$ |
| Black | $19.6 \%$ |
| Hispanic | $16.2 \%$ |
| Anglo and Other | $29.3 \%$ |
| Men on or above grade level | $15.0 \%$ |
| Black | $8.6 \%$ |
| Hispanic | $9.7 \%$ |
| Anglo and Other | $16.6 \%$ |
| Women | $5.8 \%$ |
| Women below grade level | $12.5 \%$ |
| Black | $26.2 \%$ |
| Hispanic | $22.2 \%$ |
| Anglo and Other | $30.8 \%$ |
| Women on or above grade level | $23.8 \%$ |
| Black | $10.4 \%$ |
| Hispanic | $8.4 \%$ |
| Anglo and Other | $13.1 \%$ |
| All Blacks | $9.9 \%$ |
| All Hispanics | $11.5 \%$ |
| All Anglos and Others | $18.9 \%$ |
| All Below Grade Level | $9.0 \%$ |
| All On or Above Grade Level | $22.0 \%$ |

Figure E-10. PROBABILITY OF DROPPING OUT FOR VARIOUS SUBGROUPS OF STUDENTS.

| Code |  |
| :--- | :--- |
| 01 | moving out of town, state, or country |
| 02 | transferring to another Austin school |
| 03 | change of grade within your school - no grade change |
| 04 | register change withon |
| 05 | going to night school |
| 06 | going to homebound |
| 07 | going to college (Junior College) |
| 08 | transferring to Special Projects |
| 09 | transferring to a special school or institution |
| 10 | going to private school |
| 11 | migrant |
| 12 | going to vocational school |
| 13 | entering the Armed Services |
| 14 | going to work |
| 15 | marriage and/or pregnancy |
| 16 | physically unable to continue education |
| 17 | mentally unable to continue education |
| 18 | expelled (by Administrative or Board action) |
| 19 | dropping out |
| 20 | non-attendance |
| 21 | parents request |
| 22 | deceased |
| 23 | graduated |
| 24 | suspended - campus review |
| 25 | unknown |
| 26 | going to place of detention (Gatesville, jail, Gardner House) |
| 27 | illness or injury |
| 28 | too young |
| 29 | too old |
| 30 | lives out of district |
| 31 | other |
| 32 | name change |
| 33 | page |
| 34 | to take GED |
| 35 | did not re-register |
| 36 | to Austin Community College |
| 37 | delinquent immunizations |

Figure E-11. REASONS FOR UITHDRAWAL

| Code | Reason | NO, STUDENTS |
| :--- | :--- | :---: |
| 13 | ARMED SERVICE | 21 |
| 14 | GOING TO WORK | 261 |
| 15 | MARRIAGE AND/OR PREGNANCY | 40 |
| 16 | PHYSICALLY UNABLE | 11 |
| 18 | EXPELLED |  |
| 19 | DROPPED OUT | 8 |
| 20 | NONATTENDANCE |  |
| 21 | PARENTS REQUEST |  |
| 24 | SUSPENDED |  |
| 25 | UNKNOWN |  |
| 26 | DETENTION |  |
| 27 | ILLNESS |  |
| 29 | TOO OLD |  |
| 35 | DID NOT REGISTER |  |

Figure E-12. REASONS FOR LEAVING GIVEN BY SOME SCHOOL LEAVERS IN 1980-81.

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{ }_{\mathrm{E}-23} \cdot 190
$$

| Reason Given | Transfers |  | Dropouts |  |
| :---: | :---: | :---: | :---: | :---: |
|  | N | \% | N | \% |
| Moving out of town | 122 | 64.2\% | 76 | 38.6\% |
| Transferring in Austin | 29 | 15.3\% | 58 | 29.4\% |
| *Unknown | 8 | 4.2\% | 8 | 4.1\% |
| *Going to work | 6 | 3.2\% | 6 | 3.0\% |
| *Non-attendance | 3 | 1.6\% | 8 | 4.6\% |
| Change of grade | 1 | 0.5\% | 8 | 4.1\% |
| *Did not re-register | 4 | 2.1\% | 6 | 3.0\% |
| *Parent's request | 5 | 2.6\% | 5 | 2.5\% |
| *Marriage and/or pregnancy | 1 | 0.5\% | 4 | 2.0\% |
| Other reasons | 11 | 5.8\% | 17 | 8.6\% |
| Total leavers, 1978-79 | 190 | 100.0\% | 197 | 100.0\% |

*Reason flagged as likely dropping out.
Figure E-13. NUMBER AND PERCENTAGE OF TRANSERS AND DROPOUTS WHO RECEIVE EACH CODE FOR DROP REASON.

19,

| Reason | Percent Dropping Out |
| :---: | :---: |
| *Marriage and/or pregnancy | 80.0\% |
| Change of grade | 66.7\% |
| *Non-attendance | 50.0\% |
| *Suspended/campus meview | 50.0\% |
| *Illness or injury | 40.0\% |
| *Going to work | 40.0\% |
| *Unknown | 24.8\% |
| *Did not re-register | 33.3\% |

Figure E-14. PROBABILITY OF DROPPING OUT FOR STUDENTS GIVEN DIFFERENT DROP REASON CODES.

ATTACHMENT E-1
LEAVER LATICES.

193

## Leaver Lattices

"Leaver lattices" were created to illustrate the "traffic flow" from the AISD class of fourteen year olds in 1978-79 over the following four years. For each year, a box indicates the number of students who were enrolled at any time during that year. A right-leading arrow is used to indicate the number of students graduating that year, a left-leading arrow indicating the number of students who withdrew from school that year, a downleading arrow indicating the number of students who were enrolled continuously from one year tc the next. A left-leading diagonal arrow from the box indicates the number of students who withdrew over the summer, or who were expected to enroll in the fall but did not. A right-leading diagonal arrow indicaces the number of students who withdrew at some time but who returned to the class that year. These "returnees" had all withrirawn and returned some time after having enrolled during the 1978-79 school year.

The number of withdrawals are split into leavers who have never returned or returnees. A down-ward leading arrow from the point marked "withdrawals" indicates the number of students who are known, to have returned at a later year.

Leavers are divided into four groups: dropouts, transfers, other leavers, and unknowns.

In order to determine the irequencies of students following particular patterns, each traffic path was decomposed into the "leaver codes" which made up that path. These leaver codes are illustiated in Figure E-1.

As an example of how each path was decomposed, consider students who withdraw during the third year. From Figure E-1, it can be seen that a " 5, " indicating a student entered on time, but withdrew before the end of the year, or a " 6 ," indicating a student entered late but left early, must appear in the third column of the student's leaver code. Thus, all leaver codes with a 5 or 6 in the third column, regardless of the values of the other columns, must be counted to determine the number of students withdrawing in the third year. These decomposition rules are contained in this attachment.

Because the class is considered a closed system, that is, all 4,829 students can be accounted for and, no new students are added at any time, the values of the counts which were obtained may be checked by a series of algebraic rules, also contained in this attachment.

Each pattern decomposition waş independently checked by two persons. In addition, the algebraic rules were used to check counts. Counts ware made by tallying the frequencies for each leaver code which entered into a traffic path. The frequencies for each leaver code are contained in Attachment E-5. These tallies for each traffic path were indopendently checked by two raters.

KEY
ENROLLMENT PATH FORR3973-79 14 YEAR OLDS


$$
20_{i}
$$

1. This is the BASE total at the bottom of the printout conumn.
2. 3

3. $5, \ldots, 6 \_$-
4. IF there is a $\underline{1}$ or a $\underline{2}$ in the FIRST column, cand a nonzero in the SECOND.
5. The SECOND column is nonzero.

6.     - $^{5}-{ }^{6}{ }^{6}$ -
7. IF there is a $\underline{1}$ or a $\underline{2}$ in the SECOND column, and the 'THIRD column is
8. The THIRD column is nonzero.
9. $--^{3}$-, $--^{4}, \quad-7^{7},--^{8}-$
10.     -         - ${ }^{5}$, $-{ }^{6}$
11. IF there is a 1 or a 2 in the third column, No preceding $\underline{3}, \underline{4}, \underline{7}$, or
8 AND there is a nonzero in the FOURTH column.
12. The FOURTH column is nonzero.

13. $-\ldots{ }^{5}, \ldots-{ }^{6}$,
14. 51

$$
\ldots, 5.2^{2} \perp, 61
$$

$\qquad$ , 5:2 $\qquad$ 55 $\qquad$ , 56 $\qquad$ , 65 $\qquad$ 66 $\qquad$
17. 10 $\qquad$ , 20 $\qquad$
18. SECOND column is $\underline{0}, \underline{5}$, or $\underline{6}$ and THIRD column is nonzero.
19. _ 10 _, 20 _
20. THIPD column is $\underline{0}, \underline{5}$, or $\underline{6}$ and Fourth coiumn is nonzero
21. _- $10, \ldots 20$
22. 5

23. $5001,5002,5003,5,0,04,5005,5006,5007,5008$, $6001,6002, \ldots \ldots .6008,-501, \ldots 50 \ldots \ldots .508, \ldots 601$, _ $602, \ldots.)_{6} 0.8 .100 \underline{x}, 2 \overline{0} 0$ where $x$ is nonzero.
24. Unknown until fifth year of study."
25. $5000, .60 .000$. THEN, write-in coints of drops.
 $4500,4600,5500,5.600,6500,6600,7500,7600$, 8500,8600 . Then, list counts of drops.
27. THIRD and FOURTH columns are zero, FIRST and SECOND column are nonzero, EXCEPT the SECOND column cannot be 5 or 6 . Then, list counts of drops.
28. Unknown until fifth year of study.

PROOFING ENROLLMENT PATHS

$$
\begin{aligned}
1 & =2+3+4+17 \\
3 & =22+25+16 \\
5 & =4+16 \\
5 & =1-2-3+16 \\
4 & =1-2-3 \\
8 & =5-6-7 \\
9 & =8+18 \\
12 & =9-10-11 \\
1 & =13+14+10+6+2+15+27+26+25
\end{aligned}
$$

ENROLLMENT PAEA.FOR 1978-79 14 YEAR OLDS


TOTAL - ALL STUDENTS
(number in parentheses indicates percent of totall

ENROLLMENT PATH FOR 1978-79 14 YEAR OLDS


BLACK STUDENTS

200

ENROLLMENT PATH FOR 1978-79 14 YEAR OLDS


## ENROLLMENT PATH FOR 1978-79 14 YEAR OLDS



ANGLO AND OTHER STUDENTS


1

ENROLIMENT PATH FOR 1978-79 14 YEAR OLDS


ON GRADE LEVEL STUDENTS


BELOW GRADE LEVEL STUDENTS

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BLACK STUDENTS ABOVE GRADE LEVEL

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$$



BIACK STUDENTS ON GRADE LEVEL


ENROLLMENT PATH FOR 1978-79 14 YEAR OLD


HISPANIC STUDENTS ABOVE GRADE LEVEL

E-42 21,


HISPANIC SmUDENTS ON GRADE LEVEL


HISPANIC STUDENTS BELOW GRADE LEVEL


ANGIS AND OTHER STUDENTS ABOVE GRADE LEVEL


ANGLO AND OTHER STUDENTS ON GRADE LEVEL

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ENROLLMENT PATH FOR 1978-79 14 YEAR OLDS


ANGLO AND OTHER STUDENTS BELOW GRADE LEVEL

ENROLLMENT PATH FOR 1978-79 14 YEAR OLDS


BLACK MALES ABOVE GRADE LEVEL

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ENROLLMEMT PATH FOR 1978-79 14 YEAR OLDS


BLACK FEMALES ABOVE GRADE LEVEL

ENROLLMENT PATH FOR 1978-79 14 YEAR OLOS


BLACK MAIES ON GRADE LEVEL


BLACK FEMALES ON GRADE LEVEL

ENROLLMENT PATH FOR 1978-79 14 YEAR OLDS


BLACK MALES BELOW GRADE LEVEL

ENROLLMENT PATH FOR 1978-79 14 YEAR OLDS


BLACK . FEMALES BELOW GRADE LEVET

ENROLLMENT ?ATH FOR 1978-79 14 YEAR OLDS


ENROLLLMENT PATH FOR 1978-79 14 YEAR OLDS


HISPANIC FEMALES ABOVE GRADE LEVEL


HISPANIC MALES ON GRADE LEVEL

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ENROLLMENT PATH FOR 1978-79 14 YEAR OLDS


HISPANIC FEMALES ON GRADE LEVEL

ENROLLMENT PATH FOR 1978-79 14 YEAR OLD


ENROLLMENT PATH FOR 1978-79 14 YEAR OLDS


HISPANIC FEMALES BELOW GRADE LEVEL

ENROLLMENT PATH FOR 1978-79 14 YEAR OLDS


ANGLO OR OTHER MALES ABOVE GRADE LEVEL

ENROLLMENT PATH FOR 1978-79 14 YEAR OLDS:


ANGLO OR OTHER FEMALES ABOVE GRADE LEVEL


ANGLO OR OTHER MALES ON GRADE LEVEL
E-62 2̛ט

ENROLLMENT PATH FOR 1978-79 14 YEAR OLDS


ANGLO OR OTHER FEMALES ON GRADE LEVEL

ENROLLMEAT PATH FOR 1978-79 14 YEAR OLD


ANGLO OR OTHER MALES BELOW GRADE LEVEL


ANGLO OR OTHER FEMALES BELOW GRADE LEVEL

DATA COLLECTION FORM ON SCHOOL LEAVERS

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# ATTACHMENT E-3 

PERMANENT RECORD CARD

aUStin Junior and senior high school record


81.73
ATTACHMENT E-4
SCHOOL LEAVER FILE LAYOUT

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File layout



ATTACHMENY' E-4
(Continued, page 4 of 7 )


E-74 2ै~」

FILE LAYOUT


| FILĖ LAYOUT |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| ■libeled ■unlabeled din |  |  |  |  | page b-of 7 |
| Label id |  |  |  |  | BY: |
| blocksize _ Characters |  |  |  |  | date Created: |
| RECORD SILE |  | - | characters |  | sug. scratch date: <br> DENSITY $\qquad$ BPI sequence |
|  |  |  |  |  |  |
| DESCRIPTION ___ SEQUENCE |  |  |  |  |  |
|  |  |  |  |  |  |  |
| REMARKS |  |  |  |  |  |
|  |  |  |  |  |  |
| CQLS, IEROM I Io |  |  |  |  |  |
|  |  |  | JATA Format | FIELD NAME | REMARKS |
| 3 | 1370 | 372 |  | Vocabulary | 1 |
| 3 | 373 | 375 |  | Reading Come |  |
| 3 | 376 | 1378 |  | Spellima |  |
| 3 | 379 | 1381 |  | Cepitalization | 1981-82 IPBSScares |
| 3 | 382 | 1384 |  | Punctuation | If available. |
| 3 | 385 | 387 |  | Unaqe |  |
| 3 | 1388 | 390 |  | Visual materials |  |
| 3 | 1391 | 393 |  | Reference materinal | Scoresare |
| 3 | 1394 | 3961 |  | Math Cinieits | Grade Equivelents |
| 3 | 397 | 3991 |  | math Prjplems | crode Equivelents |
| 3 | 400 | 4021 |  | math Comp |  |
| 3 | 403 | 405 |  | Reading Total |  |
| 3 | 4061 | 408 |  | Lanavare Skills |  |
| 3 | 409 | 411 |  | Work-stuy 5 kills |  |
| 3 | 4121 | 414 |  | math Total |  |
| 1 | 415 | 451 |  | Test Type $81-82$ | $=3$ for ITBS |
|  |  |  |  | Testryer |  |
|  |  |  |  |  |  |
| 3 | 310 | 312 |  | Reading | S |
| 3 | 373 | 375 |  | Math Computatios | 198)-82 STEP Scares |
| 3 | 376 | 378 |  | math Concepts | If available |
| 3 | 379 | 381 |  | Science | Ef availede |
| 3 | 382 | 284 |  | Spellina |  |
| 3 | 385 | 387 |  | Capit in puctuatiol |  |
| 3 | 388 | 3901 |  | Mech. ofirrito. Tot |  |
| 24 | 391 | 414 |  | Filler |  |
| 1 | 415 | 415 |  | Test Tupe 81-92 | $=2$ for STEP |
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## ATTACHMENT E-5

FREQUENCY COUNT OF DROP AND LEAVER CODES

3.



## blalk femates abive grade level drop codes

LEAVER
CODES … $\quad$ ZERO ONE I TWO I THREE I FOUK I NOT A.




hispanic males hbove grade ifyfi
hispanil females on grade level.









ATTACHMENT E-6
SPSS DISCRIMINANT ANALYSIS OUTPUT




AGCORDING TO YOUR INPUT FORMAT, VARIABLES ARE TO HE REAO AS FILLOAS
VARIABLE FORMAT RECORO COLUMNS
SEX F



UHICH ARE THE DRCPOUIS ANA WHICH ARE THE STAY-INS?
of FILE MCNAFE CCREAIION OATE = 23 JUV 82\%


4829 CUNWEIGHTEOI CASES JERE PROCESSED.
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ESAA/District Priorities--Systemwide Desegregation Appendix $F$

A SURVEY OF THE LITERATURE ON SCHOOL DROPOUTS

## A SURVEY. OF THE LITERATURE ON SCHOOL DROPOUTS

Students who drop out are put at great social and economic disadvantage. In addition to the loss of school experience and skills, dropouts are far less likely to find employment than are graduates. In 1970, $48.3 \%$ of Austin men 16-21 who were not high school graduates and were not enrolled in school were unemployed, although only $18.4 \%$ of same-age, non-enrolled high school graduates were unemployed (US Census Bureau, 1970). The unemployment rate among dropouts in Philadelphia in 1976 was 45\% (Philadelphia, 1977), and for a 1979 nationwide sample of 18-21 year olds, the unemployment rate among dropouts was $27.8 \%$ compared with $10.5 \%$ for graduates (Rumbeger, 1981). Dropping out affects chances for employment of different ethnic groups differently: the employment discrepancy between dropouts and graduates is most acute for Hispanic women ( $35.5 \%$ unemployment for, dropouts, $7.0 \%$ for graduates) and for Anglo men ( $20.4 \%$ for dropouts, $6.2 \%$ for graduates) (Rumberge: , 1981).

## How Many Dropouts are There?

There are basically two ways to get this information: A) to use schoolprovided data on withdrawals, or B) to survey a sample of the population in order to determine what proportion have not completed high school. School data is somewhat unreliable, because state education agencies rely on school district counts of the number of students whom the district "does not expect" to return to school (e.g., Texas Education Agency, 1980). In many cases this determination by the school district is not made on the basis of request's for transcripts after the student withdraws, but on the reason given by the student for withdrawal. For example, the Austin Independent School District considers "entering the armed forces" as a reason given by a possible dropout, but not "moving to another state," whether or not a request for transcript is ever made.

The best estimate for the prevalence of dropping out can be had from a population survey, the most complete of which is the US Census. In 1970 in Austin, $18 \%$ of the population over 25 years of age had less than one year of high school (US Census Bureau, 1970). In 1979, among a nationwide sample of 12,700 men and women age 14-21 (Rumberger, 1981), $18 \%$ of the eighteen year old were dropouts. Dropout rates are higher for minorties than for Anglos: the figures are $36 \%$ for Hispanics, $24 \%$ for Blacks, and $16 \%$ for Anglos. Among Hispanics, women are more likely to dropout ( $39 \%$ compared to $32 \%$ ), but among Blacks and Anglos, men are more likely to dropout ( $25 \%$ vs. $22 \%$ for Blacks, $17 \%$ vs. $14 \%$ for Anglos` While the rates of dropping on: in Austin are lower (about $12 \%$, see Appendix $E$ of this report), the distribution pattern is similar: twice as many Hispanics as Anglos drop out, and women are generally more likely chan men to drop out, particularly if they are below grade level.

## Characteristics of Dropping Out and of Dropouts

Before reviewing research on attempts to identify students at risk for . dropping out, it is perhaps informative to review some descriptive characteristics of dropouts. The peak age for students dropping out is
F-3 .

15 to 17 years of age, depending on the school attendance laws. Most dropouts leave school during the summer months or during the first two months of the school year; in a large-scale study of dropouts in Toronto, 57\% dropped out during these months (Young and Reich, 1974). Registrars and guidance counselors in Austin report that many students who eventually drop out have a history of attendance problems, beginning each year with high attendance, as if to "give school another try" and then attend less and less frequently because they fall behind their peers academically. Most of the dropouts in the Toronto sample were below grade placement, and the average number of credits earned. at the time of dropping out was half the number of credits earned by graduates at the same point in their high school career. Dropouts also tend to have lower family incomes than graduates (Rumberger, 1981, Young and Reich, 1974), and are more iikely to belong to minority groups, particularly linguistic minorities (Philadelphia, 1977, Rhode Island, 1977-78, Rumberger, 1981, Watson, 1976, Young and Reich, 1979).

## The Schcol"s Task in Alleviating the Dropout Problem

There has been quite a long history of attempts by schools to alleviate the problems faced by dropouts. Schools have been especially interested in prevention programs. There are basically two components of prevention programs: A) identifying students who are at most risk for dropping out, and B) developing the appropriate prevention programs. This review will be focused on past attempts to identify students at risk.

## Three Methodologies Used in Dropout Studies

There have been three research paradigms used in past dropout prediction research. 1) The earliest studies attempted to genreate multiple regression equations predicting dropping out from information contained in student records or from information available by survey. 2) Another method is to identify groups of elementary or junior high students as being at risk for dropping out and then to follow these students through their high school careers. 3) The third group of studies identified groups of dropouts and graduates and surveyed them by interview or questionnaire in order to identify reasons for a student's decision to drop out or remain in school.

Each of these three methodologies has advantages and disadvantages when used to identify students at risk for dropping out. Multiple regression approaches, including discriminant analysis, would seem ideal for identifying students prone to dropping out from large populations. Information which is normally collected by the school district could be entered into such an equation and those students prone to dropping out could be identified easily and efficiently. However, attempts to apply regression approaches using a large number of student variables to the identification problem were made in a number of studies appearing in the 1960's and early 1970's, and the results were disaf jointing. Usually, less than $20 \%$ of the variance in dropping out or staying in school could be accounted for. Researchers have moved on to the other methodologies mentioned. However, with one possible exception (Dudley, 1971), all of the studies using regression used a restricted sample-studonts who had been identi.fied by school authorities as at risk for dropping out. Thus most of the vai: nce in school variables
which might have discriminated dropouts from stay-ins may have been removed when school authorities were asked to identify such students. This methodology is still a promising one, although it may be insensitive'to identifying specific reasons for dropping out if only school records are entered into the equation. To identify students at risk, however, it may be useful.

There have been few studies of the longitudinal type, probably because of the cost involved in carrying out a study lasting five years or more. However, this methodology is valuable for validating prediction procedures and for generating hypotheses about the mechanisms of dropping out. The only study reviewed which used this methodology had a high rate of sample attrition: only 1,400 of the original 2,400 sixth graders could be found six years later (Johnson and Hopkins, 1972). This may pose a difficult problem to resolve with studies of this type.

- There have been a very large number of studies in the retrospective-survey type since the mid-1970's. Prediction and prevention efforts may be made more effective if more could be known about the reasons for students dropping out. The actual decision process a students goes through in choosing to drop out may be very important in understanding the process and devising prevention programs, yet this information is usually not to be found in the student's cumulative folder, nor can it necessarily be easily quantified for use in a prediciton equation. "Thus, studies using this methodology could be vury useful; however, as with the other two methodologies, there are disacivantages. Dropouts who are disinclined to participate are not represented in the data and the respondent's perceptions of the interviewer and of the interviewer's role and purpose in obtaining the information may possibly bias the results.


## Studies Applying Regression Analysis to Dropout Prediction

We will begin by reviewing studies applying multiple regression to the problem of dropout prediction. The only longitudinal study reviewed (Johnson and Hopkins, 1972) used regression analysis to predict outcome at the end of a six-year period and will be discussed in this section also. In a study by the State of Illinois' Office of Superintendents of Public Instruction (1962; cited in Dudley, 1971), group IQ scores, academic grade point average, number of grade retentions, reading gain from the fourth to the sixth grade, extracurricular activity participation, days absent from school, peer status, and father's occupation all discriminated dropouts from graduates. Some of these variables have been validated in later studies as discriminators between dropouts and graduates.

In 1963, the Orange County Department of Education noted that $17 \%$ of Orange County students enrolled in grades nine through twelve left before graduation (Johnson and Hopkins, 1972). A study was designed so that sixth-grade students identified as dropout. prone and students identified as most likely to graduate would be followed through school for six years, at which time the studen`s would have been expected to graduate. As noted earlier, it was possible to locate only 1,400 of the original 2,400 at the end of the six years. The best combination of twelve "academic"' variables (sixth-grade GPA, CAT Reading Comprehension, etc.) and sixteen "trait-descriptive" variables (teacher ratings of: participation in playground activities, tolerance of authority, etc.) only accounted for $15 \%$ of the variance in dropping out among the students idert:fied in sixth grade as being most likely to drop out.

The best single predictors were: student feelings toward authority ( $r=.26$ ), student assumption of academic responsibility ( $r=.25$ ), CTMMTotal Score ( $r=.25$ ), high school GPA ( $r=.22$ ), and high school attendance (ra.18). These results are disappointing, considering the effort involved; however, there are some flaws in the study's design which should be noted. First of all, regression analysis was applied to a group of children identified by school authorities as being most likely to drop out-the dependent variable being whether of not these children actually did drop out. This group was therefore homogeneous on whatever variables school authorities--in this case the students' sixth-grade teachers, principals, and school nurses--thought suggested potential dropping out. This restriction of range on sixth-grade school variables could have accounted for the lack of power for sixth-grade variables and high school variables to predict dropping out from this sample. Secondly, we do not know the characteristics of the 1,000 ( $42 \%$ of the sample) who could not be located; the students who remained in the sample could have been much more alike on whatever characteristics might be powerful predictors "of dropping out than was the original sample.

One of the most interesting results of the Orange County study was the ability of the sixth-grade teachers to predict dropping out. Of the students chosen as LEAST likely to drop out, $75 \%$ of the original sample were found to have graduated, and $6 \%$ had dropped out (results for the other $19 \%$ are unknown). Of the students chosen as MOST likely to dropopt, $31 \%$ were known to have graduated, and $30 \%$ were known to have dropped out. This means that of the final sample, if a teacher had identified a student as at risk for dropping out, there was a $49 \%$ probability the student actually had dropped out; if a student was selected as being least likely to drop out, there was a $92.5 \%$ chance that the student actually graduated. The rates of dropping out and graduating for a random sample of sixth graders not chosen as likely to drop out or graduate were $11 \%$ and $64 \%$ respectively. Thus, teacher nominations alone reduced a lot of the error in predicting drópping out, but teacher nomination was not entered into the regression equation and so we do not know how much error could be removed by teacher nominations alone.

In another attempt to identify predictor variables, the State of Indiana (Dudley, 1971) performed a review of the cumulative record information of dropouts and graduates. Fifty gradứhes and fifty dropouts were selected from each of twenty school systems; these systems accounted for about $7 \%$ of the Indiana school enrollment. For each of several system size and system assessed valuation levels a prediction equation was developed using discriminate analysis. These equations all contained students' age, father's occupation, mother's education, and academic grade point average. Using these equations with another; sample of known dropouts and graduates resulted in $75 \%$ accurate classification, a large improvement over the results of the Orange County study. This study corrected several of the flaws in that study. Because they started with a known pool of dropouts and graduates, there was no attrition. Because the sample included students who had either dropped out or graduated but were selected on no other school variables, there does not seem to have been a restriction of range on the dependent variable. However, it's useful to remember that the chance prediction
maccuracy of this procedure will be $50 \%$. If dropouts and graduates are equally represented; Indiana's prediction equation based on student's age, father's \% occupation, mother's education, and academic. GPA represents a $50 \%$ gain over chance.
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More pessimistic results are reported in a study by Delaney and Tovian (1972). They identified 165 sophomores and juniors who were described by school authorities as potential dropouts. At the end git the academic year, thirty students had dropped out and 135. remained. Infotmation regarding eleven characteristics from the students' cumulative recфrds were 'subjected to a discriminant analysis; only $13 \%$ of the variance in dropping out could be accounted for by these eleven variables, with the dropqut group having lower GPAs, more absences, more siblings, more class skips, and more detentions. This study also has the flaw of employing a restricted range, of the dependant measure - in this case, all students in the sâmple had been ideñtified by school officials as potential dropouts. The predictive power of educator's judgement over cumulative file data is still unknown; but the results of the Orange County study suggested that it is a powerful predictor. The second design flaw in the Delaney and Tóvian study is the small size of the dropout group, - there were only thirty cases, making generalization to other groups of dropouts difficult.

Degracie, Christen, and Helius (1974) entered twentiy student variables in a multiple regression equation to predict which of 525 randomly selected students in Mesa, Arizona would drop out. An equation consistiñ of six: of the variables accounced for the most variance (only $22 \%$ ). Presence of the student's father in the home was the best single predictor of dropping out (accounting for $6.25 \%$ of the unique variance) followed by Metropolitan"Achievement Test composite scores for the previous year ( $0.4 \%$ ), race ( $0.2 \%$ ), specific high school attended ( $0.1 \%$ ), last grade completed ( $0.1 \%$ ), and grade at withdrawal (0.7\%) . Absenteeism, significantly related to dropping out in other studies, had no relation to dropping out for the Mesa sample. In interpreting these findings, several things should be kept in mind. The study was over the period of one school year; students who will eventually dropout but did not dropout that year are considered in the nondropout sample; students who dropped out during the year but returned the next are included' in the dropout sample; thus, the dependant variable is not not finishing high school vs. completing high school, but leaving schogl during the course of one year. This could represent a restriction of rangéjof another type. Dropping out during one school year may be more difficult to predict because it may depend more on variables extraneous to the school than does a longer term dependent measure such as high school. completion, or dropping out over a longer period of years.

Recently, in an analysis of a nationwide sample of 14 to 21 year olds, Rumberger (1981) applied probit analysis using a. large number of family and student characteristics in assessing the likelihood of dropping out. The results of this method of analysis allows one to specify an increment in the
$\Rightarrow$ chances of dropping out for each increment in the independent variable. For example, one would be able to state the increased probability of dropping out for each $\$ 1,000$ drop in family income or for each sibling who left school. In this analysis, among family variables, a "caltuial index" (involving whether the family owned a library card and how many newspapers and magazines they subscribed to) made a large difference in the chances of a student's dropping out, as did mother's education (for women), father's education (for men);
number of siblings in the family (for Anglo wemen), and whether or not the family had resided outside of the United States (for Hispanic men). Among student characteristics', the student's educational aspiracions, best friend's educational aspirations (for Anglo males), and having a child or marrying before graduating from high school (for women) 'all had effects on: a student's chances of dropping out (Rumberger, 1981).

In summary, four of the six'studies reviewed thus far have been flawed due to a restriction in range of the dependent variable. However, variables which appear to be good candidates for predictors of student dropout have emerged: teacher nomination, presence of student's father in the home, father's occupation, father's education, mather's education, student GPA, number of grade retentions, and teacher judgement of the student's assumption of academic responsibility. Variables which have not been investigated but should also be promising as predictor variables are: number of credita. earned, student statements of academic goals, student's extracurricular activity participation, family income, and family history of dropping out:

Reasons For Dropping Out
Concern with identifying the mechanisms of dropping out resulted in a number of studies appearing in the mid-1970's. These studies primarily involved surveying dropouts, graduates, and present students to determine the reasons for their decision to stay in school or to leave.

The Los Angeles Unified School District (1974) attempted to determine what phenomenological characteristics differentiated dropouts from nonattenders. Nonattenders were those who were not attending school but had not officially withdrawn. Attendance counselors interviewed 603 "dropouts and 294 nonattenders, their parents, and/or their neighbors. The students were asked their main reasons for leaving or not attending, Of the school leavers, $34.7 \%$ said they left because they had no interest in school, $23.1 \%$ left because of academic failure, $11 \%$ left because of home problems, $11 \%$ left because of reading deficiency, $9 \%$ left to seek en ployment, and $9 \%$ left because of health problems. Thirty-five percent said they planned to return to school. The main distinguishing features between dropouts and nonattenders wefe that nonattenders more offen reported health problems as their reason for nonattendance, and were more likely to have plans to returit to school ( $64 \%$ vs. $35 \%$ of the dropouts).

There are several problems.with this study. First of all, it is difficult. to interpret these results, without a comparison to a group of students enrolled and attending school (a baseline problem) -- are dropout and nonatténders less interested, in school than stay-ins? Did dropouts more often have achievement problems than stay-ins? If'stay-ins had as severe achieverient problems as do' many dropouts, would the stay-ins choose dropping out as ap alternative? Secondly, the characteristics of the interview with the attendance investigator may have biased the results.' How was the
interviewer's role and school position perceived by the students? Third, the only students represented in this data are students who were inclined to participate.

In a study of Toronto dropouts, Young and Reich (1974) attempted to avoid the baselino nroblem associated with the Los Angeles study. A list of all s.tudents withdrawing from Toronto schools between June 1973 and June 2974 was generated and every seventh student from this list was selected for the sample. These students were then contacted to determine if they were transfers or dropouts. Of 1424 withdrawals contacted, 503 were transfers and 921 were dropouts; 670 of these 921 were ;-terviewed regarding their reasons for dropping out. Haif of the dropout sample were matched to a control group on the basis of program of study, grade, sex, age, number of credits earned, and previous year's GPA. To the surprise of the researchers, $56 \%$ of the "control'" group had dropped out by the time they were contacted for an interview. Thus, the matching variables seemed to be good predictors of dropping out.

The most interesting aspect of the Young and Reich study is their characterization of six dropout types. Previous attempts to predict dropcuts or attempts to establish dropout prevention programs may have failed because dropouts were assumed to be a homogeneous group. However, as Young and Reich and other rescarchers have argued, dropouts leave school for different reasons. Young and Reich characterized the six dropout types as shö̀vn in Figure E-1.
The actual control group used in this study consisted of the first 75 control-group students contacted who were still enrolled in sci.uol. The largest apparent differentiating characteristic between the dropout and stay-in group as Young and Reich saw-it was parental support: only $39 \%$ of the dropouts' parents actively opposed their children's decision, but $90 \%$ of the stay-ins reported that their parents wanted them to stay in school. In addition, the stay-ins seemed to have more specific plans for the future than did dropouts.

Only $16 \%$ of the dropouts deliberated longer than a year about their decision to leave school; $38 \%$ deliberated less than two months. Seventy-four percent showed little or no effort in utilizing school and community resourcès in their decision-making. Half of the dropouts left school because of some precipitating situation. One third of the dropouts could be described as "depressed" with their decision, particularly the Family Supporter (74\%) and the Cultural Isolate ( $89 \%$ ) groups.

This study has some of the same flaws as the Los Angeles study, such as the possibly biasing effects of the interview format and the possible problems associated with volunteer respondents; however, the descriptions of different dropout types are useful and the description of the dropout process by the dropouts is quite enlightening. It appears that, for students in Toronto at least, little thought goes into the decision to leave school, that little effort is made to use guidance resources available in the schoch. or community, and that the decision to leave is often the result of a specitie event or a particuar school situation.

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Further information regarding the dropout process comes from a study by the Ontario Institute for Studies in Education (Watson, 1276). Dropouts from 79 school systems across Ontario were used as a sample; 20,027 dropouts were identified and were sent questionnaires regarding their reasons for leaving school. Returns were received from 8,141, for a return rate of $40.6 \%$. Of these, $28 \%$ reported that they had left because of a job offer, $11 \%$ left because they were "failing anyway", and $10 \%$ left for personal, nonfinancial reasons. Of 118 dropouts who were presently working, $62.7 \%$ said that school personnel had tried to persuade them to return to school, and $27.1 \%$ reported that school personnel had not tried to persuade them to return. Interesting1y, $7 \%$ reported that they had not dropped out, but were expelled against their wishes.

Wheeler and Finley (1980) surveyed 267 former dropouts who were presently attending five alternative high schools in Phoenix regarding their. reasons for having left school. The most frequently reported response was "being kicked out for poor attendance" ( $49.1 \%$ ), followed by "did not like my.classes" (40.8\%), "did not like my teachers" (37.5\%), "got bad grades, felt discouraged" ( $26.2 \%$ ), "didn't like school" ( $24.7 \%$ ), "got kicked out for poor grades" (16\%), family problems ( $16 \%$ ), personal problems (pregnancy, illness, etc.) (15\%) and "could not get courses I wanted" (12.4\%).

While this study may be flawed for the same reasons as previously reviewed survey studies, it offers additional evidence for the reasons for students choosing to drop out. Generalization from this study to other populations must be tempered by consideration that only students willing to continue their education in an alternative school were represented.

Rumberger's (1981) study of dropouts in the National Longitudinal Survey of Youth Labor Market Experience also included an analysis of reasons for dropping out given by the dropouts in the sample. Glassifying reasons as school related, economic, or personal, the main reason for males leaving school was school related (primarily, "disliked school"), whereas for women, the reasons were both school related (32\%), primarily "disliked school" (24\%) or personal (33\%), primarily "pregnancy" (19\%). There were few differences in reasons given for dropping out among Black, Hispanic, or Anglo men, but among women, Black women left primarily because of pregnancy ( $41 \%$ ), and Hispanic and Anglo women left equally because of a dislike of school or because of pregnancy. This study verified previous results that "dislike" of school is a primary reason for leaving, and, again, demonstrated that different population subgroups have different reasons for dropping out.

## Summary and Recommendations

Previous studies involving attempts to predict dropying out have been reviewed. Most of these studies have been disappointing in the discriminating power of the prediction equations which have been attained. However, these studies have suffered several methodological flaws which would depress discriminating power:
A. Many studies have attempted to discriminate dropouts from graduates within a group of students already selected by school authorities as being at risk for dropping out. This amounts to a restriction of range in variance problem.
B. Several studies have attempted to predict dropping out over a relatively short period of time -- the nine-month academic year. This results in several misclassifications if the purpose is to predict long-term dropouts; that is, transient students, who leave but return to school at a later date are represented in the dropout group, and students who will drop out before the end of 12 th grade but after the end of the study's year will be considered stay-ins.

Ideally, a group of students should be followed over the course of their school. career, and after their dropout or stay-in status is known, and after measures of predictive variables are obtained for the members of both groups, a discriminant analysis should be performed to determine the degree to which dropping out over the long-term can be predicted when there is no restriction of tange. Variables whichare likely to predict dropping out would be GPA, number of credits earned, absenteeism, ethnicity, socioeconomic status, facility in English, and parents' education. Indications from the survey research are that counselors will need to seek out potential dropouts, in that dropouts do not appear to discuss their leaving schol with anyone nor do they appear to deliberate for very long about their decision to leave. Thus, the efficient identification of at risk students is very important if intervention efforts are to be successful.

## DROPOUT PATTERNS

1. Classic Dropout: "Students who have exhibited poor attitudes' to school, have poor attendance, are failing subjects, lack credits, and are among the oldest at their grade level."
2. Work-Oriented Dropout: "Students, usually borderline passes,'who prefer work to. school and leave when they get a job."
3. Homemakers: "Girls, usually boderline passes, who are oriented toward homemaking and raising a family, and do not perceive school as necessary for their goals."
4. Family Supporter: "Students, usually New Canadians, who feel a responsibility to assist in a family business or to contribute to the family income."
5. Cultural Isolates: "New Canadians who have a language problem and who are socially isolated in school."
6. Intellectual Elite: "Students who have the capacity to do well in school, but who have renounced the system."

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Figure F-1. DROPOUT PATTERNS IDENTIFIED BY YOUNG AND REICH (1974: pp. 17-26).

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ESAA/District Priorities--Systemwide Desegregation Appendix G

A SURVEY OF THE LITERATURE ON SCHOOL EFFECTIVENESS

## A Survey of the Literature on School Effectiveness

Concern about, social equity in 1960 's combined with rising educational expenditures and apparently declining achievement scores in the 1970's, have created great pressure on schools to become more effective. One approach to learning more about practices which improve school effectiveness has been to identify "effective" schools and to compare them with "less effective" schools to see how they differ.

Recent work of this sort by Ronald Edmonds (1979) has received much attention nationally in recent months (New York City Public Schools, 1980). Edmonds has proposed the following five characteristics of effective schools:

1. The principal is a strong instructional and. organizational leader.
2. There is an emphasis on basic skills instruction.
3. The principal instills in teachers an expectation that they can affect student achievement.
4. There is frequent monitoring of student progress.
5. The school environment is safe and orderly without being oppressive.

These characteristics appear to be relatively inexpensive to bring about in school.s. The implication seems to be that if these characteristics are instilled in less successful schools, achievement will improve. However, no experimental studies validating this implication are known to date. Edmond's (1979) results have been questioned regarding his criteria of effectiveness (Miller, 1981), and for his assumption of larger associations between effectivenss and school characteristics than seems warranted by his own results (ORE, 1980). Despite these criticisms, Edmond's five characteristics of effective schools represent a step forward in that they suggest ways schools may improve their effectiveness. What follows is a brief review of what is known about school effectiveness.

In 1964, ten years after the U. S. Supreme Court decision which ruled that separate educational systems for white and minority students cannot provide equal access to education, the U. S. Congress commissioned James Coleman to conduct a survey of access to education In the United States (Coleman, et al, 1966). The purpose of the study was to de ermine what remedies were necessary to bring about equal educational opportunity for all groups. The final report had a tremendous effect on generating school effectiveness research. The results of Coleman's study indicated that when a student's home background (e.g., SES, number of books in the home) is controlled, schpol differences in characteristics and resources account for less than $10 \%$ of the variance in student achievement on standardized tests; thus, it seemed that there was little that schools could do to improve achievement.

The next f) de years saw a number of reanalyses of the Coleman data (Bowles, 1968 ; Mayeske, Wisher, Beaten, Weinfeld, Cohen, Okada, Proskek, and Table, 1972). The most serious criticism of Coleman's work involved the order in which school and home variables were entered in the regression analysis. Bowles (1968) noted that if some school characteristics are entered. first into the equation, their relationship with achievement more than doubled. George Mayeske and his associates (1972) determined that school and home variables acting in consort accounted for $34 \%$ of the variance in Coleman's student achievement data.

Thus, in the early seventies, new optimism appeared that schools may have at least some effect on student achievement, but this effect appeared to operate in interaction with home factors. Interest now turned to identifying schools which were especially successful in promoting student achievement; that is, schools which produced consistently high-achieving students relative to other schools with students from similar backgrounds. Klitgaard and Hall (1973) asked if such schools could be identified; were there schools which were "statistical outliers" from a regression equation predicted by nonschool background variables for six out of eight years? Using a sample of schools in Michigan, they were able to identify such schools.

The question then became: What characteristics distinguish effective schools from less effective schools?

Weber (1971) identified four inner-city classrooms whose third-grade, low SES students were clearly above national norms on tests of reading achievement. Weber described the characteristics which al' four sch cols appeared to share: strong leadership by the school principal, high expectations for all pupils, and strong emphasis on the acquisition of reading skills, frequent evaluation of pupil progress, and a quiet, orderly atmosphere. The principals had been in their schools long enough (two to fourteen years) to firmly establish their tole and their educational programs. Notice the close mimiRarity to Edmond's factors.

Unfortunately, these may be characteristics of some less effective schools as well. Weber did not describe a comparison group of noneffective schools. This flaw was corrected, however, in a study by New York State's Office of Education Performance Review, appearing three years later (1974). .
Two inner-city schools in New York City, serving predominantly poor and predominantly black populations, were selected for in-depth study. One school was chacterized as having a high level of student reading achievement, the other a low level. Formal classroom observations were carried out in the /second, fourth, and sixth grades in both schools, along with informal observe(tions in other classrooms and programs. .
The investigator's conclusions about characteristics differentiating the two schools were similar to Weber's: the effective school had effective instructional leadership, specific plans to improving reading in operation, and an optimistic attitude in its teaching staff regarding their ability to influence student achievement. The ineffectual school was headed by a principal who. had been temporarily promoted, and who conceivably did not have enough time to establish leadership.

Although this study did provide a comparison between an effective and a noneffective school, it contains several methodological flaws. The study comspared only two schools, making it diffícult to generalize beyond the specific. schools involved. Also, the neighborhood environments of children attending both schools appear to have been different: the effective school was located in an impoverished but well-maintained housing project neighborhood. On the other hand, the noneffective school was surrounded by tenements and highrise low-income housing projects-still under construction. Thus, there may have been many variables other than school characteristics accounting for these differences.

During the mid-1970's school effectiveness studies continued to be controversial. Many writers were not convinced that school effects had been demonstrated. In fact, in 1981, this controversy still continues (Miller, 1981). Miller questioned the notion that a casual link had . been established between what administrators do and improyed achievement among lower income students.

Lawrence Lezotte and Joseph Passalacqua attempted to demonstrate school effects independent: of student background (1978). Using a sample of 2500 students from 10. Model Cities Neighborhood elementary schools in Detroit, Lezdyte and Passalacqua regressed 1973 ITBS-Reading scores on school building, student SES, and 1972 ITBS Reading scores.. They found that 1972 ITBS Reading scores accounted for $15 \%$ of the variance in 1973 Reading. Knowledge of which school building was attended accounted for $22 \%$ of the variance in 1973 ITBS Reading scores, although only $16 \%$ of this variance was unique to school building. Using 1972 ITBS Reading scores and knowledge of schoo building with SES held constant accounted for $40 \%$ of the variance in 1973 Reading scores. These findings are not greatly at odds with those of Coleman, however.

In an effort that was considered supportive of the Weber (1971) and State of New York (1974) studies, Ronald Edmonds and John Frederiksen (1979) reanalyzed a portion of the data on which Coleman's (1966) "Equality of Educational Opportunity Survey" was based', and performed separa.te evaluations of the schools for éach of the eight subgroups of students that represented two races (Black and White) and four home background levels (low to high). The sixth-grade reading achievement scores from 812 northern elementary schools were ranked on the basis of the mean performance of the pupils in each of the eight subgroups, yielding eight separate rankings of the schools." Schools for which the mean achievement of pupils in a given subgroup was in the 75 th national percentile or above were considered effective for that subgroup of race and SES.

Edmonds and Frederiksen found that a substantial number of schools were effectively teaching reading skills to the poorest group of children (Black and White), but that a school may not necessarily be effective for both poor and middle-class children. They determined that pupil performance was more closely related to family background than race, but that social class variables were more highly related to achievement for Blacks than
for Whites. And they found that the schools that were effective in teaching reading to poor children were characterized by teacher: who had been assigned to the building (rather than having chosen to work in their schbol), teachers who believed that a common standard of instruction can be applied to-all children, a mixing of students of varying abilities and backgrounds, smaller classes, more parental involvement, and a lower level of racial tension. Finalily, their results suggested that schools which were effective fọr poor and Black, children were indistinguishable from less effective schools on measures of pupil social background; thus performance differences must be attributable to the schools themselves.

Edmonds and Frederiksen's reanalysis of Coleman's data suffers from several flaws that affect the amount of confidence that can be placed in their conclusiont. These flaws involve several possible violations of assumptions underlying. the technique which was used to relate student achievement to student characteristics: Most seriously, the assumption of homoscedasticity underlying Parsonian correlation may have been violated leading to a false impression of the strength of the relationship. More importantly, perhaps, the Pearsonijan r's reported by Edmonds and Frederik'sen ranged from .05 to . 20 --hardly indicating a strong relationship. between school characteristics and student achievement. While these correlations may have been statistically significant, they do not provide much hope that applying the principles to improving schools is likely to meet with much success.

While there have been serious flaws in the three previously mentioned research studies, these flaws are not impossible to overcome. The five characteristics of effective schools proposed by Ronald Edmonds receive some qualified support from an additional area of research: research investigating the climate. of effective schools.

Soon after the Colemar report, Edward McDill (1967) identified a pair of high schools (one $e^{f}$ ective, one less effective) in each of ten regional areas of the United States. Effective schools were identified by ranking all U. S. high schools"in terms of the rumbers of National Merit Scholars produced and the proportion of graduates who later earned Ph.D.s. From these, institutions were chosen to refiect varying SES and ethnic composition. Responses to a series of teacher and studeat questionnaire items on school climate were factor analyzed and six factors emerged, each of which was significantly related to student achievement when a=hievement was controlled for student SES,. IQ; and school SES. Factors identified were labeled:

1. Academic Emulation: the value of academic excellence.
2. Student Perfeption of Intellectualism Estheticism.
3. Cohesive and Equalitarian Estheticism.
4. Scientism: degree of scientific emphasis.
5. Humanistic Excelience: degree of artistic emphasis.
6. Academically Oriented Student Status System.

The factor most related to student achievement was "the degree to which aca"demic excellence is valued by the student body:". It would be many years before McDill's studies of the relationship of school climate to school achievement were picked up by other researchers.

Wilbur Brookover and his associates at Michigan State University have been developing measures of school climate 'since the early 1960's. In 1979, they reported the results of a large-scale study of Michigan schools in which many school climate variables (e.g., student expectations of academic attainment, teacher's-perception of principal support, etc.) were related with 4 th- 5 th grade student achievement.

There were three samples studied: 61 predominantly white schools, 30 predominantly black schools, and 68 schools chosen at random from all Michigan schools. Questionnaires regarding samool climate were administered to over 19,000 students, 780 teachers, and 158 principals. In addition, informa-: tion about mean SES, percent' of student body which was White, size of student body, average daily attendance, number of school personnel per 1,000 students, average teaching experience, average teacher salary, and percent of teachers having graduate degrees were collected.

The climate questionnaire items were factor analyzed. The resulting factors were correlated with student achievement on a statewide competency exam. The climate factor most related to school achlevement was "student sense of academic futility"- the extent to which students perceived academic effort as futile or perceived their peers as not caring about good grades. This factor explained $45 \%$ of the variance in achievement at Black schools, $26 \%$ of the variance in achievement at White schools, and $60 \%$ of the variance in achievement in the stafewide random sample. All climate variables together accounted for $72.8 \%$ of the variancè in Black, schools, $44.5 \%$ in White schools, and $72.5 \%$ in the statewide random sample schools. However, cismate interacted with SES and percentage of White students. Only. $4.1 \%$ and $12.0 \%$ of the variance in student achievement was, predicted uniquely by climate variables for the state and for the White schools; respectively. But climate unjy f , es accounted for $36.2 \%$ of the achlevement in the Black sample. When climat variz. 1 es were controlled, SES had no relationship to student achievemte in any of the three samples. However, Brookover, et al did not contro. 1 , rr pi Uous achievement level. Thus, it is difficult to interpret how much inimece affects achievement and how much achievement affects climate. .

What support exists in these data for Edmonds' five characteristics of effective schools? This study differed frol previous school effectiveness studies In that a large number of schools were studied, riot just schools which were achievement outilers, and therefore is worth examining.

Teacher expectations for students were correlated .66 with achievement for the atitewide sample, but relations of .2 with achievement were found in the wite and Black samples. Teachers. perceptions of the principal's expec *ations for student achievement correlated". 55 with achievement in Black schools, but was much lower in the other samples. Principal expectations for students correlated . 54 in Black schools, and .38 for the statewide schools, but was very low in White schools. , Thus, Edmonds' characteristic of principals instilling in teachers an expectation that they can have an impact on student achievement is mildly supported, at least in the Black

Principal's report of the percentage of time devoted to instruction was mildy (.45) related to achievement. in the statewide sample, but had no relation to achievement in the White and Black schools. This measure may have been insensitive to the principal's leadership effectiveness, and is probably not'. a good test of Edmond's hypothesis that principal leadership is a variable $\%$ influencing school effectiveness.

School emphasis on basic skills was not directly assessed in this study; however, several school climate variables related to a basic skills emphasis were assessed: "student perception of teacher push and teacher norms was slightly correlated (.203) with achievement in the Black sample, but unreiated to achievement in the other two samples. "Student perception of student academic norms" was mildily correlated with achievement (. - i) in the Black sample, but unrelated in the other samples. Neither frequent monitoring of student progress nor orderly climate were assessed in this study.

The problem with this type of study, as with virtually all school effectiveness studies, is that a simultaneous, comparative methodology was used. We cannot determine from these studies if certain schools are effactive because they have certain characteristics, or if certain characteristics are found in certain schools because those schools are effective; i.e., that this effectiveness is due to some other unmeasured factor or factor. What is needed is an experimental study where climate variables are manipulated, or a comparative,

- longitudinal study in which climate variables and student achievement vary over time. Wondering what climate variables might co-vary with changing achievement, Brookover and Lezotte (1979) srupled eight Michigan elementary. schools, five of which were classified as "high-need" schools; that is, less than half of their fourth graders had attained at least $75 \%$ of the objectives on a 1974 state competency exam, the other three, with more than half. of their fourth graders attaining at least $75 \%$ of objectives, were designated "low need." All of the "high-need" schools had improved in the number of studen'ts attaining at least $75 \%$ of the objectives; only one of the three "low-need" schools had improved: the other two declined.

Field workers, then distributed questionnaires to all K-4 classroom teachers who had worked in the school more than three years, and also to some support staff. Based on respopses to questionnaire items, improving schools reported higher than expected inicreases in principal involvement in instruction, in perceivc improvement in discipline, an increase in the amount of evaluation, an increasè in teacher expectations regarding their ability to influence student achievement, an increased emphasis on basic skills, and, perceived improvement in stydent behavior and attitiudes. Decliners reported greater than expected improvement in principal support for staff, an increase in pafent communication, and "an improvement in openness and friendiness of staff. Interestingly, principals of improving schools rated students as average and not changing cver the last three years; whereas, principals of the declining schools described their students as below average and getting worse. Teachers in the declining school rated teacher morale as "fairly high", and teachers in the improving schoois rated teacher, morale as "average."

Many of these results support Edmouds' contentions. However, the results are "based on a small number of schools--there were only two "decliners.". This makes it difficult to $g$ nèeralize results. Also, results are reported by frequency of respondents, within the improving or declining category, not by individual schools. It''s impossible to determine whether high frequencies mean that schools within that category were actually more of ten rated as improving on a particular variable or whether there were simply more respondents from one class of schools.

In a research study growing ouk of studies of context effects on classroom teaching, Stallings and Mohlman (198f) investigated the effects of administrative policies on teacher morale, classroom intrusions, litter and vandalism, rate of absenteeism, classroom misbehavior, and student time-ontask. The sample included eight elementary schools: two upper income, four moderate income, and two lower income schools. The data included observations of teacher and student behavior, teacher and student questionnaires, absence records, physical environment observations, and principal interviews.

In schools where school policies were collaboratively developed, clear, well-communicated, and consistently enforced, students were absent less. Teacher morale was significantly related to the principal's being respectful, collaborative in making rules, providing clear, consistent, wellcommunicated policy, and providing necessary instructional and support services. Morale was also positively related to frequent interactive and productive meetings with the principal, and in these schools students misbehaved less, were on-task more, and had lower rates of absenteeism. When policies regarding student behavior were clear and consistently enforced,' there were fewer classroom interruptions and more students on task.

Again, these data were obtained with a very small sample size, and so, again, generalizations are difficult, particularly with regard to different socioeconomic strata schools. There were only two lower-income schools. Yet the study is useful in that it investigated variables. which may influence achievement: time on-task, absenteeism, student morale, and classroom behavior.

## Conclusion - Summary

Concern over differential access to education for different socioeconomic groups has led to increased interest in methods of improving school effectiveness. This concern, combined with the controversy over James Coleman's report (1966) indicating that school variables have little impact on student achievement, generated several attempts at describing characteristics of schools that are effective for poor students "despite the odds." The studies have been consistent in their findings: effective schools are characterized by strong instructional leadership by the principal, f : mphasis on basic skills instruction, an expectation that teachers can iss cove the achievement of their students, frequent monitoring of student progress, and a safe, orderly atmosphere. Unfortunately, these studies have had many methodological
flaws: most commonly, sample sizes are too small, there is a failure to control for previous achievement level, and the size of relationships are often overstated. Further research is needed. Ideally, a controlled experiment in which administrators attempt to make changes in the diractrons indicated by the effectiveness research should be performed: Only then can the characteristics be recommended without qualification.

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