EDUCATIONAL FACILITIES PLAN (TENTATIVE)

FISCAL YEAR 2021/22 - 2025/26



CLAY COUNTY DISTRICT SCHOOLS

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INTRODUCTION

The Educational Facilities Plan (EFP) is prepared annually pursuant to the requirements of Section 1013.35, Florida Statutes. Prior to October 1st each year, the plan is submitted to the Florida Department of Education (FDOE) for review and to all affected local governments to be reviewed for consistency with their comprehensive plans.

The plan provides the proposed commitments and planned expenditures of the School District to address the educational facilities needs of its students and to adequately provide for the maintenance of the educational and ancillary facilities including safe access ways from neighborhoods to schools. The plan must include the following:

- (a) Projected student populations
- (b) An inventory of existing and proposed school facilities
- (c) Projections of facility space needs
- (d) Information on leased, loaned, donated space, and relocatables
- (e) The general location of existing and proposed new schools
- (f) Options to reduce the need for additional permanent new stations
- (g) The criteria and methodology for determining the impact of proposed development on public school capacity
- (h) A financially feasible Work Program for a 5-year period

Upon giving proper notice to the public and local governments and an opportunity for public comment, the District may amend the plan to revise the priority of projects, to add or delete projects, to reflect the impact of change orders, or to reflect the approval of new revenue sources which may become available.

The Educational Facilities Plan has been divided into the following sections:

Section 1: <u>Planning</u> - This section addresses the various planning concepts, methodologies, and processes that the School District must implement in order to prepare a financially feasible plan. Topics discussed in this section include: enrollment forecasting, existing school inventory, future schools, construction costs, and school concurrency.

Section 2: <u>Maintenance and Transportation</u> - This section addresses maintenance projects and bus transportation plans for the District.

Section 3: <u>Capital Outlay Plan</u> - This section provides the sources of revenues used to finance our educational projects and itemizes our planned expenditures to arrive at a feasible plan.

Section 4: <u>Financially Feasible Work Program</u> - This section provides the 5-year work program which includes a 10-year and 20-year long range plan. This document is also submitted electronically to the FDOE using its prescribed format.

SECTION 1 PLANNING

1.1 Population and Housing Demographics

The Clay County Population study for 2010 and 2020 shows growth within several areas of Clay County. Table 1.1 and Table 1.1.1 reflect that trend with local municipalities and state population estimates having some change in their population numbers.

Table 1.1 Clay County Populations

Table 1.1 Clay Count Population	у				
	April 1		April 1		Estimates
County, City,	2020	Total	2010		less Inmates
and State	(Estimate)	Change	(Census)	Inmates	April 1, 2020
Clay County	219,575	28,710	190,865	0	219,575
Green Cove Springs	8,054	1,146	6,908	0	8,054
Keystone Heights	1,385	35	1,350	0	1,385
Orange Park	8,692	280	8,412	0	8,692
Penney Farms	789	40	749	0	789
UNINCORPORATED	200,655	27,209	173,446	0	200,655
* Source: Bebr Volum	ne 54, Bulletin	189, April 20	21		

Table 1.1.1 Population Projections, 2020 – 2045

Table 1.1.1	Population Projection	s 2025-2045				
County	Estimates	Projections, Apr	il 1			
	April 1, 2020	2025	2030	2035	2040	2045
CLAY	219,575					
Low		217,700	224,400	228,600	230,800	231,700
Medium		237,300	252,400	264,600	274,800	283,900
High		255,000	278,900	299,600	318,900	337,100
Bebr Volum	ne 54, Bulletin 189, Apr	ril 2021				

https://www.bebr.ufl.edu/sites/default/files/Research%20Reports/projections 2021.pdf

1.2 Student Enrollment Projections

The Florida Department of Education (FDOE) annually prepares Capital Outlay Full-Time Equivalent (COFTE) Public School Enrollment projections for each school district for a 10-year period. The COFTE methodology uses a cohort-survival technique that presumes that the last five years is the best predictor of the next ten years. The projections are district-wide and are broken down by grade. FDOE projections are for public school enrollment only and do not include private school, charter school, virtual school, VPK or home school enrollment. Table 1.2 shows preliminary COFTE projections for pre-kindergarten (Pre-K) through grade twelve enrollment through

2030/31. The District COFTE enrollment for the end of the 2010/21 school year was 33,085 (COVID year) students (COFTE membership report July 2021). FDOE has projected COFTE enrollment at 34,250 students for SY 21/22 and 36,290 students by SY 2025/26 increasing approximately 2040 students from the 2021 projections. FDOE is projecting this increase will be seen at the PK-5 and 9-12 grade levels, 50% higher in PK-5.

Table 1.2 Capital Outlay Forecast FTE (COFTE) 2021-22 to 2031-32

Clay
2021-22 to 2031-32 Capital Outlay FTE Forecast

						2021-22 to	2031-32 Capi	tal Outlay FTE	Forecast					
	Actual 2018-19	Actual 2019-20	Actual 2020-21	Projected 2021-22	Projected 2022-23	Projected 2023-24	Projected 2024-25	Projected 2025-26	Projected 2026-27	Projected 2027-28	Projected 2028-29	Projected 2029-30	Projected 2030-31	Projected 2031-32
Births*	2,063	2,082	2,226	2,204	2,154	2,225	2,227	2,116	2,117	2,139	2,179	2,212	2,252	2,297
Grade														
PreK	406.12	430.39	365.16	412.67	432.53	421.94	411.25	413.49	419.51	426.60	433.69	441.95	450.21	457.30
Grade K	2,420.59	2,505.20	2,383.38	2,590.70	2,543.86	2,613.64	2,609.34	2,475.26	2,453.79	2,469.36	2,506.08	2,535.55	2,572.19	2,614.28
Grade 1	2,518.46	2,472.87	2,414.21	2,526.24	2,719.82	2,680.25	2,746.98	2,744.26	2,598.58	2,569.64	2,583.08	2,619.56	2,649.86	2,686.99
Grade 2	2,435.43	2,496.76	2,392.47	2,421.24	2,511.94	2,701.60	2,666.75	2,730.14	2,717.78	2,576.53	2,545.32	2,557.64	2,593.23	2,623.38
Grade 3	2,577.42	2,502.08	2,437.40	2,495.28	2,510.55	2,600.90	2,792.84	2,762.70	2,813.49	2,802.16	2,660.24	2,624.02	2,634.59	2,669.85
Grade 4	2,632.69	2,595.95	2,438.40	2,483.79	2,529.64	2,543.49	2,632.81	2,824.67	2,782.48	2,831.94	2,819.56	2,676.15	2,638.06	2,647.26
Grade 5	2,768.58	2,715.28	2,553.72	2,524.32	2,554.23	2,600.04	2,613.02	2,703.28	2,887.74	2,844.26	2,893.92	2,880.64	2,733.64	2,693.88
Grade 6	2,866.46	2,902.36	2,652.06	2,697.53	2,648.88	2,678.68	2,725.37	2,737.83	2,820.17	3,011.53	2,966.48	3,017.22	3,002.98	2,849.67
Grade 7	2,942.53	2,918.51	2,712.71	2,763.31	2,770.57	2,720.21	2,749.17	2,795.98	2,797.66	2,880.82	3,075.07	3,030.95	3,081.66	3,067.44
Grade 8	2,797.65	3,030.51	2,733.19	2,819.69	2,827.26	2,833.35	2,780.98	2,808.60	2,844.20	2,845.53	2,928.81	3,124.74	3,081.07	3,131.16
Grade 9	2,949.12	2,988.06	2,878.17	2,921.65	2,991.00	2,996.88	3,001.14	2,943.56	2,959.33	2,995.38	2,995.36	3,081.48	3,285.95	3,238.65
Grade 10	2,981.47	2,937.74	2,648.11	2,895.37	2,913.98	2,981.76	2,986.27	2,989.14	2,919.48	2,934.48	2,969.60	2,968.97	3,053.65	3,255.54
Grade 11	2,699.49	2,896.83	2,429.24	2,575.19	2,783.98	2,808.96	2,873.63	2,880.66	2,873.79	2,810.16	2,823.30	2,857.77	2,859.69	2,939.99
Grade 12	2,475.46	2,274.05	2,046.39	2,122.56	2,220.09	2,401.05	2,423.59	2,480.39	2,477.78	2,473.51	2,420.36	2,433.30	2,464.65	2,467.94
PreK-Grade 12	35,471.47	35,666.59	33,084.61	34,249.54	34,958.33	35,582.75	36,013.14	36,289.96	36,365.78	36,471.90	36,620.87	36,849.94	37,101.43	37,343.33
Grade Level Summ	nary													
PreK-Grade 5	15,759.29	15,718.53	14,984.74	15,454.24	15,802.57	16,161.86	16,472.99	16,653.80	16,673.37	16,520.49	16,441.89	16,335.51	16,271.78	16,392.94
Grades 6-8	8,606.64	8,851.38	8,097.96	8,280.53	8,246.71	8,232.24	8,255.52	8,342.41	8,462.03	8,737.88	8,970.36	9,172.91	9,165.71	9,048.27
Grades 9-12	11,105.54	11,096.68	10,001.91	10,514.77	10,909.05	11,188.65	11,284.63	11,293.75	11,230.38	11,213.53	11,208.62	11,341.52	11,663.94	11,902.12
PreK-Grade 12	35,471.47	35,666.59	33,084.61	34,249.54	34,958.33	35,582.75	36,013.14	36,289.96	36,365.78	36,471.90	36,620.87	36,849.94	37,101.43	37,343.33
COFTE Growth Sun	nmary **													
PreK-Grade 5				-	84.04	359.29	311.13	180.81	19.57	-	-	-	-	-
Grades 6-8				-				86.89	119.62	275.85	232.48	202.55	-	-
Grades 9-12				-	-	279.60	95.98	9.12	-		-	111.14	322.42	238.18
PreK-Grade 12			[84.04	638.89	407.11	276.82	139.19	275.85	232.48	313.69	322.42	238.18

^{*} Birth data are lagged for kindergarten entrance. Births shown for 2018-19 are the birth data for the students who will enter kindergarten in 2018-19. Students eligible to enter kindergarten in 2018-19 were born from September 1, 2012, through August 31, 2013.

^{**} COFTE growth is the difference between the current year and the highest of the three previous years. Negative differences are shown as -.



1.3 Classroom Requirements

The School District continues to plan capital projects to comply with the Class Size Reduction (CSR) requirements. CSR requirements: one teacher for 18 students in grades PreK-3, one teacher for 22 students in grades 4-8 and one teacher for 25 students in grades 9-12. As noted in previous Education Facilities Plans the District does have enough classroom seats for CSR compliance.

Clay County is recognized as one of the fastest growing counties in Florida and is the 26th largest county in the state. Planned and scheduled growth within and around the Lake Asbury Master Plan, Branan Field Master Plan, First Coast Expressway, Saratoga Springs Development Order and Governors Park DRI will dramatically impact the School District 5, 10, and 15 years out.

1.4 Existing and New School Facilities

An inventory of existing schools is shown in Table 1.4 and their general locations are shown on Map 1.4.

The District does not utilize any leased or loaned facilities for classroom purposes. However 36% of the District's student stations identified in Florida Inventory of School Houses (FISH) are housed in satisfactory relocatable buildings (portables). The 2021 approved Five Year Educational Plant Survey continues the process of removing relocatable buildings aged 20 years or older from the District's inventory.

The School District has identified additional necessary elementary schools, one which is Board approved and will be completed by the Fall of 2023. The proposed new schools for the 5, 10 and 20 year periods are shown in their general locations in Table 1.4.1 and Map 1.4.1. Locations of future school sites will be based on District owned property, school siting policies in the interlocal agreement and comprehensive plans of the local municipalities/governments.

Table 1.4 Existing Schools

FACILITY NAME	STREET ADDRESS	CITY/TOWN	ACRES	LOW/ HIGH GRADE
ELEMENTARY SCHOOLS:				
ARGYLE ELEMENTARY	2625 SPENCER PLANTATION BLV D.	ORANGE PARK	21	PK 06
CHARLES E. BENNETT ELEMENTARY	1 S OAKRIDGE AVENUE	GREEN COVE SPRINGS	32	PK 06
COPPERGATE ELEMENTARY	3460 COPPPER COLTS COURT	MIDDLEBURG	29	PK 06
CLAY HILL ELEMENTARY	6345 STATE ROAD 218	JACKSONVILLE	17	PK 06
DISCOVERY OAKS ELEMENTARY	950 OAKLEAF PLANTATION PKWY	ORANGE PARK	63	PK 06
DOCTORS INLET ELEMENTARY	2634 STATE ROAD 220	DOCTORS INLET	20	PK 06
FLEMING ISLAND ELEMENTARY	4425 LAKESHORE DRIVE	ORANGE PARK	40	PK 06
GROVE PARK ELEMENTARY	1643 MILLER STREET	ORANGE PARK	16	PK 06
KEYSTONE HEIGHTS ELEMENTARY	335 S PECAN STREET	KEYSTONE HEIGHTS	12	PK 06
LAKE ASBURY ELEMENTARY	2901 SANDRIDGE ROAD	GREEN COVE SPRINGS	25	PK 06
LAKESIDE ELEMENTARY	2752 MOODY ROAD	ORANGE PARK	22	PK 06
MONTCLAIR ELEMENTARY	2398 MOODY ROAD	ORANGE PARK	23	PK 06
MIDDLEBURG ELEMENTARY	3958 MAIN STREET	MIDDLEBURG	17	PK 06
MCRAE ELEMENTARY	6770 COUNTY ROAD 315	KEYSTONE HEIGHTS	35	PK 06
ORANGE PARK ELEMENTARY	1401 PLAINFIELD AVENUE	ORANGE PARK	11	PK 06
OAKLEAF VILLAGE ELEMENTARY	410 OAKLEAF VILLAGE	ORANGE PARK	30	PK 06
PLANTATION OAKS ELEMENTARY	4051 PLANTATION OAKS BOULEVARD	ORANGE PARK	37	PK 06
ROBERT M PATERSON ELEMENTARY	5400 PINE AVENUE	ORANGE PARK	25	PK 06
RIDEOUT ELEMENTARY	3065 APALACHICOLA BOULEVARD	MIDDLEBURG	27	PK 06
RIDGEVIEW ELEMENTARY	421 JEFFERSON AVENUE	ORANGE PARK	28	PK 06
S BRYAN JENNINGS ELEMENTARY	215 CORONA DRIVE	ORANGE PARK	16	PK 06
SHADOWLAWN ELEMENTARY	2945 STATE ROAD 218	GREEN COVE SPRINGS	30	PK 06
SWIMMING PEN CREEK ELEMENTARY	1630 WOODPECKER LANE	MIDDLEBURG	20	PK 06
THUNDERBOLT ELEMENTARY	2020 THUNDERBOLT ROAD	ORANGE PARK	30	PK 06
TYNES ELEMENTARY	1550 TYNES BOULEVARD	MIDDLEBURG	46	PK 06
W. E. CHERRY ELEMENTARY	420 EDSON DRIVE	ORANGE PARK	15	PK 06
J L WILKINSON ELEMENTARY	4965 COUNTY ROAD 218	MIDDLEBURG	26	PK 06
JUNIOR HIGH SCHOOLS:				
GREEN COVE SPRINGS JUNIOR HIGH	1220 BONA VENTURE A VENUE	GREEN COVE SPRINGS	27	07 08
JACK L WILKINSON JUNIOR HIGH	5025 STATE ROAD 218	MIDDLEBURG	45	07 08
LA KESIDE JUNIOR HIGH	2750 MOODY ROAD	ORANGE PARK	30	07 08
LAKE ASBURY JUNIOR HIGH	2851 SANDRIDGE ROAD	GREEN COVE SPRINGS	35	07 08
OAKLEAF JUNIOR HIGH SCHOOL	4085 PLANTATION OAKS BOULEVARD	ORANGE PARK	40	07 08
ORANGE PARK JUNIOR HIGH	1500 GANO AVENUE	ORANGE PARK	30	07 08
HIGH SCHOOLS:				
CLAY HIGH SCHOOL	2025 HIGHWAY 16 WEST	GREEN COVE SPRINGS	40	09 12
FLEMING ISLAND HIGH SCHOOL	2233 VILLAGE SQUARE PARKWAY	ORANGE PARK	60	09 12
MIDDLEBURG HIGH SCHOOL	3750 STATE ROAD 220	MIDDLEBURG	54	09 12
ORANGE PARK HIGH SCHOOL	2300 KINGSLEY AVENUE	ORANGE PARK	53	09 12
OAKLEAF HIGH SCHOOL	4035 PLANTATION OAK BOULEVARD	ORANGE PARK	69	09 12
RIDGEVIEW HIGH SCHOOL	466 MADISON AVENUE	ORANGE PARK	79	09 12

Table 1.4 Existing Schools (Continued)

FACILITY NAME	STREET ADDRESS	CITY/TOWN	ACRES	LOW/ HIGH GRADE
COMBINATION SCHOOLS:				
R C BANNERMAN LEARNING RESOURCE CENTER	608 MILL STREET	GREEN COVE SPRINGS	11	07 12
KEYSTONE HEIGHTS JUNIOR/SENIOR HIGH	900 SW ORCHID A VENUE	KEYSTONE HEIGHTS	55	07 12

VACANT SCHOOL BOARD PARCELS:

ELEWJUNIOR HIGH "#"	285 OLD HARD ROAD	ORANGE PARK	44	PK 08
ELEMENTARY "R"	COUNTY ROAD 315	GREEN COVE SPRINGS	21	PK 06
ELEMENTARY "A"	ADDIE LANE	MIDDLEBURG	20	PK 06

ACRES TOTALS : 1,426 SCHOOL TOTALS : 41

Map 1.4 Existing Schools Locations Map

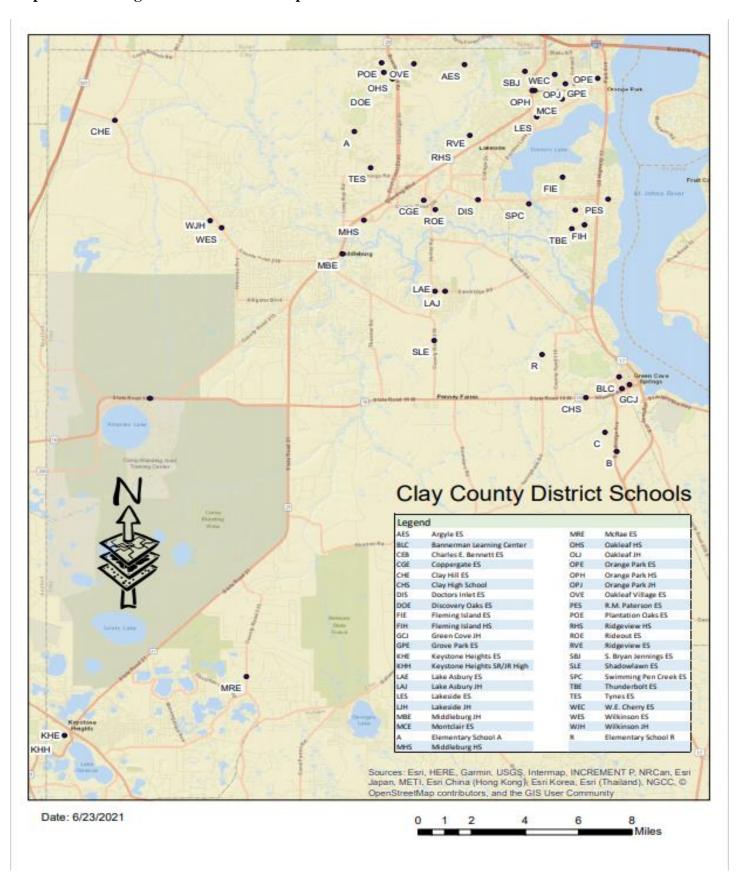
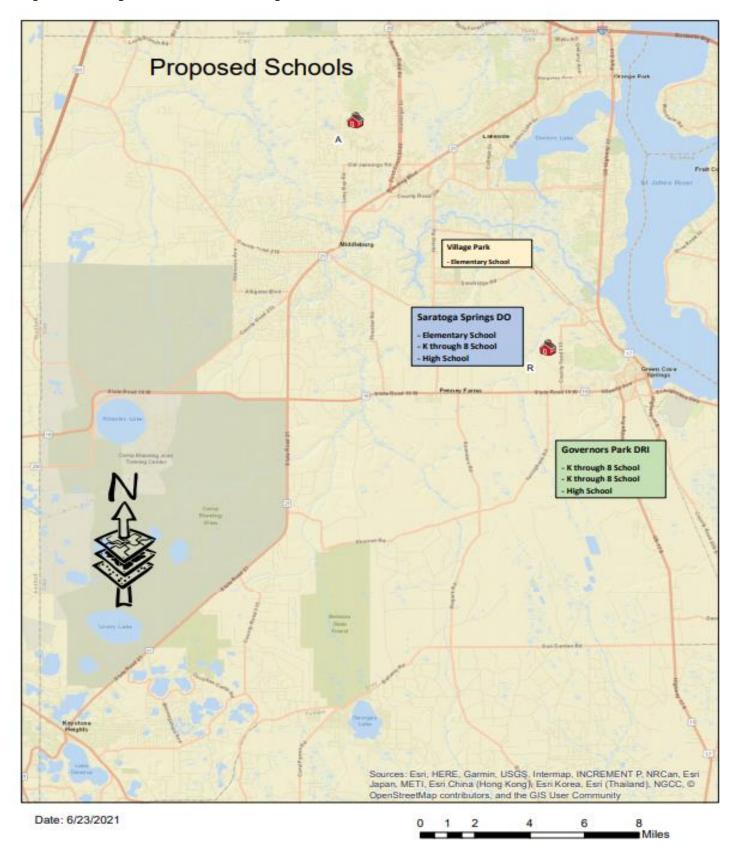


Table 1.4.1 Proposed New Schools

R A 2 B RRR AA	Elementary Elementary Elementary Sr High	GCS Area CR 315 Two Creeks Area Lake Asbury Saratoga Springs	2023-2024 2024-2025 2026-2027 2027-2028	\$21,174,168 \$21,174,168 \$42,348,336 \$21,174,168 \$59,917,245	862 862 1,724 862 1,739
B RRR	Elementary Sr High	Lake Asbury	2026-2027	\$42,348,336 \$21,174,168	1,724 862
B RRR	Sr High	-		\$21,174,168	862
RRR	Sr High	-			
		Saratoga Springs	2027-2028	\$59.917.245	1 720
AA	14.0			****	1,739
	K-8	Saratoga Springs	2027-2028	\$33,820,650	1,275
BB	K-8	Gov's Park	2028-2029	\$33,820,650	1,275
CC	K-8	Gov's Park	2030-2031	\$33,820,650	1,275
5				\$182,553,363	6,426
SSS	Sr High	Gov's Park	2032-2033	\$59,917,245	1,739
С	Elementary	Saratoga Springs	2032-2033	\$21,174,168	862
2				\$81,091,413	2,601
9				\$305,993,112	10,751
	5 SSS C 2	5 SSS Sr High C Elementary 2	5 SSS Sr High Gov's Park C Elementary Saratoga Springs 2 9 t.	SSS Sr High Gov's Park 2032-2033 C Elementary Saratoga Springs 2032-2033 2 9 t.	5 \$182,553,363 SSS Sr High Gov's Park 2032-2033 \$59,917,245 C Elementary Saratoga Springs 2032-2033 \$21,174,168 2 \$81,091,413 9 \$305,993,112 t. ***

^{**}These figures DO NOT include; Legal Fees, FF&E, Site improvement costs or Architect fees

Map 1.4.1 Proposed New Schools Map



1.5 Construction Costs

The average construction costs provided by FDOE do not include the cost for land acquisition. According to the most recent School Impact Fee Study (April 2017), land values in Clay County are approximately \$70,000 per acre. The district's recommended minimum school acreage standard and number of student stations for proposed school sites are shown in Table 1.5.

Table 1.5 School Construction Costs

School	Acreage	# of Student Stations*	Cost per Student Station**	Total Construction Cost***
Elementary	30	862	\$24,131	\$20,800,922
Junior High	40	1,117	\$26,059	\$29,107,903
Senior High	60	1,739	\$33,848	\$58,861,672

^{*}Number of Student Stations is based on the CCDS Educational Facilities List for new schools by type

for each school type only, no land values are added in

Source: Student Station Cost Factors, DOE March 2021

http://edr.state.fl.us/Content/conferences/peco/studentstation.pdf

1.6 Student Stations District Wide

The number of student stations for the School District will increase by 154 and will shift from relocatable to permanent as the classroom wing is being built at Tynes Elementary School.

If required, in order to reduce the need for additional permanent student stations, the District will consider options such as redistricting, reassignment, and expanded capacity utilization (i.e. year-round school, split scheduling, and block scheduling).

1.7 School Capacity

Florida Statutes require that each School District monitor and manage their respective school capacities to ensure that the established Level of Service is not exceeded in any one school. Per the Interlocal Agreement the Level of Service for Clay County Schools is set at 110% of FISH or Core capacity (the lesser of).

The available student capacities and Level of Service for each educational facility, along with the projected student populations based on the Department of Education COFTE, FISH and projected growth, are shown in Table 1.7. The table gives a visual comparison of the total number of proposed students with the total number of proposed student stations extrapolated through ten years. The table will also identify any new student stations projected to be built within the ten-year timeline.

^{**}Cost per Student Station based on DOE cost forecast for Feb 2022

^{***} Total Cost is the product of the cost per student station times the number of student stations

Table	1.7 - Student Capac	citv Fo	r SY 2	1/22 T	hru S\	2025	/26 (Ba	ased o	n DOE	6/202	21 COF	TE)	
					21/22		22/23		23/24		24/25		25/26
School Code	SCHOOL NAME	Total FISH Capacity	Core (Cafeteria + multipurpose area)	COFTE Enroll.	Utilization								
Elemen	tary School 2021-2026								•				
AES	Argyle Elementary	825	1352	720	87%	731	89%	780	95%	811	98%	834	101%
CEB	Charles E. Bennett Elementary	830	804	642	80%	638	79%	667	83%	679	84%	701	87%
CGE CHE	Coppergate Elementary Clay Hill Elementary	725 474	1320 770	535 413	74% 87%	681 410	94% 86%	712 428	98% 90%	726 436	100% 92%	733 441	101% 93%
DIS	Doctor's Inlet Elementary	737	735	577	79%	573	78%	599	82%	611	83%	617	84%
DOE	Discovery Oaks Elementary	862	1320	895	104%	918	106%	982	114%	950	110%	960	111%
FIE	Fleming Island Elementary	912	1485	757	83%	752	82%	786	86%	801	88%	809	89%
GPE	Grove Park Elementary	512	925	483	94%	479	94%	501	98%	511	100%	516	101%
KHE	Keystone Heights Elementary	896	823	827	101%	821	100%	859	104%	875	106%	884	107%
LAE	Lake Asbury Elementary	970 876	1084 888	906 767	93% 88%	954 761	98% 87%	1036 796	107% 91%	805 811	83% 93%	829 819	86% 93%
LES MRE	Lakeside Elementary McRae Elementary	550	1485	560	102%	556	101%	581	106%	592	108%	598	109%
MBE	Middleburg Elementary	650	1279	571	88%	574	88%	600	92%	611	94%	617	95%
MCE	Montclair Elementary	649	781	485	75%	481	74%	503	78%	513	79%	518	80%
OPE	Orange Park Elementary	504	565	482	96%	478	95%	500	99%	509	101%	514	102%
OVE	Oakleaf Village Elementary	1097	1362	991	90%	984	90%	1029	94%	1048	96%	1059	97%
PES	R.M. Paterson Elementary	1105	1336	1180	107%	1196	108%	1051	95%	1070	97%	1081	98%
POE	Plantation Oaks Elementary	992	1362	1052	106%	1060	107%	1123	113%	1144	115%	1156	117%
ROE	RideOut Elementary	683	1320	500	73%	501	73%	524	77%	534	78%	539	79%
RVE	Ridgeview Elementary	547 676	776 1086	601 489	110% 72%	597 485	109% 72%	624 507	114% 75%	586 517	107% 76%	592 522	108% 77%
SBJ	S. Bryan Jennings Elementary	863	1362	746	86%	741	86%	790	92%	821	95%	844	98%
SLE	Shadowlawn Elementary	547	1352	506	93%	503	92%	526	96%	536	98%	541	99%
SPC TBE	Swimming Pen Creek Elementary Thunderbolt Elementary	1110	1353	908	82%	916	82%	957	86%	976	88%	985	89%
TES	Tynes Elementary	1004	1366	1111	111%	948	94%	1023	102%	1075	107%	1086	108%
WEC	W.E. Cherry Elementary	881	855	725	85%	719	84%	752	88%	766	90%	774	91%
WES	Wilkinson Elementary	788	1372	700	89%	695	88%	726	92%	740	94%	748	95%
R	Elementary "R" CR 315	862	1320	0		0		425	49%	803	93%	875	102%
Α	Elementary "A" Two Creeks	862	1320	0		0		0	0%	425	49%	493	57%
	Total:	22989	33158	19130	83%	19151	83%	20387	89%	21284	93%	21683	94%
lumian	High Cabaal 2024 2026												
	High School 2021-2026	922	1750	760	82%	789	86%	790	86%	816	89%	842	91%
GCJ LAJ	Green Cove Springs Junior High Lake Asbury Junior High	1334	1747	993	74%	1031	77%	1032	77%	1038	78%	1067	80%
LJH	Lakeside Junior High	1204	1263	699	58%	719	60%	713	59%	710	59%	720	60%
OLJ	Oakleaf Junior High	1474	1568	1124	76%	1161	79%	1156	78%	1157	78%	1172	80%
OPJ	Orange Park Junior High	1053	1262	633	60%	651	62%	646	61%	643	61%	652	62%
WJH	Wilkinson Junior High	752	1108	739	98%	764	102%	763	101%	760	101%	780	104%
	Total:	6739	8698	4948	73%	5115	76%	5100	76%	5124	76%	5233	78%
High So	chool 2021-2026				T	•		_	_	,	T		
CHS	Clay High	1892	2179	1370	72%	1504	80%	1543	82%	1566	83%	1646	87%
FIH	Fleming Island High	2375	2485	1812	76%	1976	83%	2027	85%	2049	86%	2051	86%
MHS	Middleburg High	2383	1637	1479	90%	1618	99%	1659	101%	1679	103%	1680	103%
OPH	Orange Park High	2343	2818	1385	59%	1511	64%	1550	66%	1563	67%	1564	67%
RHS	Ridgeview High	2254	2299	1390	62%	1516	67%	1555	69%	1568	70%	1570	70%
OLH	Oakleaf High Total:	2459 13706	2845 14263	2347 9783	95% 71%	2569 10694	104% 78%	2635 10969	107% 80%	2663 11088	108% 81%	2710 11220	110% 82%
	10.00.	10700	17203	3703	1 1 /0	10034	7 3 76	10303	00 /6	11000	0176	11220	UZ /0
Combin	nation / Other 2021-2026	1											
BLC	Bannerman Learning Center	568	332	539	162%	579	174%	591	178%	596	179%	598	180%
KHS	Keystone Heights High (7-12)	1377	2247	1037	75%	1108	80%	1124	82%	1129	82%	1134	82%
	Total:	1945	2579	1575	81%	1686	87%	1715	88%	1724	89%	1732	89%
	Grand Total:	45379	58698	35437	78%	36646	81%	38172	84%	39221	86%	39868	88%

Table	1.7 Cont Student	Capac	ity Fo										
School Code	SCHOOL NAME	Total FISH Capacity	Core (Cafeteria + Multipurpose area)	COFTE Enroll.	Ofilization	COFTE Enroll.	Offilization	COFTE enroll.	Ofilization	COFTE Enroll.	Otilization	COFTE Enroll.	0/81
Elemen	tary School 2027-2031					•		•		1			
AES	Argyle Elementary	825 830	1352 804	838 720	102% 90%	736	102% 92%	835 732	101% 91%	832 729	101% 91%	833 730	101% 91%
CEB CGE	Charles E. Bennett Elementary Coppergate Elementary	747	1320	737	99%	738	99%	734	98%	732	98%	732	98%
CHE	Clay Hill Elementary	474	770	443	94%	444	94%	441	93%	440	93%	440	93%
DIS	Doctor's Inlet Elementary	737	735	620	84%	621	85%	617	84%	616	84%	616	84%
DOE	Discovery Oaks Elementary	862 912	1320	965 813	112% 89%	967	112% 89%	961 810	111% 89%	961	111% 89%	958 808	89%
FIE GPE	Fleming Island Elementary Grove Park Elementary	512	1485 925	518	101%	815 519	101%	516	101%	808 515	101%	515	101%
KHE	Keystone Heights Elementary	896	823	889	108%	890	108%	885	108%	882	107%	883	107%
LAE	Lake Asbury Elementary	970	1084	834	86%	835	86%	830	86%	828	85%	828	85%
LES	Lakeside Elementary	876	888	823	94%	825	94%	820	94%	817	93%	818	93%
MRE	McRae Elementary	550 650	1485 1290	601 621	109% 95%	602 622	110% 96%	599 618	109% 95%	597 616	109% 95%	597 617	109% 95%
MBE MCE	Middleburg Elementary Montclair Elementary	649	781	521	80%	522	80%	518	80%	517	80%	517	80%
OPE	Orange Park Elementary	504	565	517	103%	518	103%	515	102%	514	102%	514	102%
OVE	Oakleaf Village Elementary	1043	1362	1064	102%	1066	102%	1060	102%	1057	101%	1057	101%
PES	R.M. Paterson Elementary	1047	1336	1087	104%	1089	104%	1082	103%	1079	103%	1080	103%
POE	Plantation Oaks Elementary	992 643	1362 1320	1162 542	117% 84%	1164 543	117% 84%	1157 540	117% 84%	1154 538	116% 84%	1154 538	116% 84%
ROE RVE	RideOut Elementary	565	776	595	105%	596	105%	592	105%	590	104%	591	105%
SBJ	Ridgeview Elementary S. Bryan Jennings Elementary	676	1086	525	78%	526	78%	523	77%	521	77%	522	77%
SLE	Shadowlawn Elementary	863	1362	864	100%	880	102%	888	103%	900	104%	914	106%
SPC	Swimming Pen Creek Elementary	516	1352	544	105%	545	106%	541	105%	540	105%	540	105%
TBE	Thunderbolt Elementary	1110	1353	991	89%	993	89%	986	89%	984	89%	984	89%
TES	Tynes Elementary	1004	1366	1091	109%	1094	109%	1087	108%	1084	108%	1084	108%
WEC	W.E. Cherry Elementary	881	855	778	91%	780	91%	775	91%	772	90%	773	90%
WES	Wilkinson Elementary	810	1372	752	93%	753	93%	748	92%	746	92%	747	92%
R	Elementary "R" CR 315	862 862	1320 1320	944 524	109% 61%	1010 554	117% 64%	762 619	88% 72%	824 621	96% 72%	888 692	103% 80%
A B	Elementary "A" Two Creeks Elementary "B" Village Park	862	1320	425	49%	458	53%	594	69%	621	72%	591	69%
	Total:	23730	34489	22348	94%	22546	95%	22384	94%	22434	95%	22562	95%
Junior	High School 2027-2031						ſ	•					
	Green Cove Springs Junior High	922	1750	863	94%	906	98%	980	106%	1035	112%	1066	116%
LAJ	Lake Asbury Junior High	1334	1747	1094 724	82%	1111	83%	1165	87%	1194	90%	1195	90%
LJH OLJ	Lakeside Junior High Oakleaf Junior High	1206 1751	1263 1568	1180	60% 75%	735 1198	61% 76%	771 1256	64% 80%	790 1288	66% 82%	791 1289	66% 82%
OPJ	Orange Park Junior High	1062	1262	656	62%	666	63%	698	66%	716	67%	717	67%
WJH	Wilkinson Junior High	761	1108	785	103%	797	105%	836	110%	857	113%	858	113%
AA	Elem/JunHigh (PK-8) Sara Spgs	1275	1275			800	63%	1039	81%	1215	95%	1266	99%
BB	Elem/JunHigh (PK-8) Gov's Park	1275	1275					200	16%	405	32%	606	47%
CC	Elem/JunHigh (PK-8) Gov's Park	1275	1275									200	16%
	Total:	8311	12523	5303	64%	6213	75%	6944	84%	7500	90%	7988	96%
Hiah Sa	chool 2027-2031												
CHS	Clay High	1892	2179	1684	89%	1682	89%	1729	91%	1798	95%	1897	100%
FIHS	Fleming Island High	2375	2485	2039	86%	2036	86%	2035	86%	2059	87%	2118	89%
MHS	Middleburg High	2383	1637	1670	102%	1668	102%	1667	102%	1687	103%	1735	106%
OPH	Orange Park High	2343	2818	1555	66%	1553	66%	1552	66%	1571	67%	1616	69%
RHS	Ridgeview High	2254	2299	1571	70%	1568	70%	1568	70%	1586	70%	1632	72%
OLH	Oakleaf High School	2459	2845	2694	110%	2690	109%	2689	109%	2721	111%	2799	114%
RRR	Saratoga Springs High Total:	1739 15445	2485 16748	11215	73%	800 11998	46% 78%	1400 12640	80% 82%	1739 13162	100% 85%	1809 13605	104% 88%
		.5440	. 51 40	. 12.13	, 0 /0	. 1000	7 0 70	. 10-70	J2 /0	.3132	30 /0	. 3000	30 /0
Combin	nation / Other 2027-2031												
BLC	Bannerman Learning Center	568	332	598	180%	596	179%	596	180%	600	181%	622	187%
KHS	Keystone Heights High (7-12)	1377	2130	1134	82%	1132	82%	1137	83%	1155	84%	1196	87%
	Total:	1945	2462	1732	89%	1728	89%	1733	89%	1755	90%	1818	93%
	Grand Total:	49431	66222	40598	82%	42485	260/	43702	88%	44851	91%	45973	030/
	Granu rotal.	43431	00222	40090	02 /0	42400	86%	43702	00%	44001	91/0	40313	93%

Table 1.8 Student Generation Multiplier

Student Distribu	ution by Grad	o Lovol		Estimated Stud	donts nor To	tal Dwelling	Unit	
							Unit	
Grade Level	# Students	Distribution		Occupied Dwe		80,771	= 95.27	7%
PK-6	20,029	49.30%		Total Dwelling	Units**	84,768		
7-8	6,346	15.60%						
9-12	14,263	35.10%		PK-12 Stu	idents	40,638	= .5031	L
Total student*	40,638	100%		Occupied Dwe	elling Units	80,771		
Occupied Durall	ing Unit Dist	ribution by Type		Students per D	hwelling Uni	t by Dwallin	g Tuno	
Оссиргей Dweii Туре	# Units	Distribution		Grade Level	SF	MH	MF	Total
Single Family	60,149	74.48%		PK-6	0.1864	0.0247	0.0365	0.2481
Mobile Home	8,719	10.79%		7-8	0.0585	0.0084	0.0116	0.0785
Multi-Family	11,903	14.73%		9-12	0.1315	0.019	0.026	0.1765
Total	80,771	100.00%		Total				0.5031
Total Dwelling U	Jnits:							
Single Family	63,125							
Mobile Home	9,152							
Multi-Family	12,491							
Total	84,768							
* Total Student:	Based on Dis	trict reporting 5/2	2021 (for	the 2020-2021 sch	ool year)			
** Total Dwellin	ng Units are d	efined as: Occupie	vacant ar	nd seasonal housi	ng units (U.S	S. Census)		
Methodology: U	JRBANOMICS	, Inc. School Impac	ee TECH F	Report 2017				

SECTION 2 MAINTENANCE AND TRANSPORTATION

2.1 Maintenance and Repairs

Maintenance and repairs must be done to ensure that buildings function efficiently and remain environmentally safe and secure. Special maintenance projects such as renovations, HVAC systems, roofs, and flooring are undertaken throughout the year. A summary of maintenance projects for the 5-year period is shown in the Capital Outlay Expenditures in Table 2.1.

 Table 2.1
 Capital Outlay Expenditures Maintenance Department

	TABLE 2.1 CAPITA	L OUTLA	ΥEX	PENDITURES	MA	INTENANCE D)EP	ARTMENT			
			-	2021/2022		2022/2023	-	2023/2024	2024/2025	2025/2026	5 YEAR TOTAL
	Projected PECO		\$	-	\$	-	\$	-	\$ •	\$ -	\$ -
	Projected LCIF		\$	990,000.00	\$	990,000.00	\$	990,000.00	\$ 990,000.00	\$ 990,000.00	\$ 4,950,000.00
	Safety-To-Life (LCIF)		\$	10,000.00	\$	10,000.00	\$	10,000.00	\$ 10,000.00	\$ 10,000.00	\$ 50,000.00
	SUBTOTAL	:	\$	1,000,000.00	\$	1,000,000.00	\$	1,000,000.00	\$ 1,000,000.00	\$ 1,000,000.00	\$ 5,000,000.00
Project Description	Fund	Proj. #/Yea		2021/2022		2022/2023		2023/2024	2024/2025	2025/2026	5 YEAR TOTAL
M/R/R Boilers/Plumbing	370-7404682-9021	3023/2	\$	15,000.00	\$	15,000.00	\$	15,000.00	\$ 15,000.00	\$ 15,000.00	\$ 75,000.00
M/R/R Cafeteria/Stage Floors	370-7404682-9021	3025/2	\$	2,000.00	\$	2,000.00	\$	2,000.00	\$ 2,000.00	\$ 2,000.00	\$ 10,000.00
M/R/R HVAC Units	370-7404682-9021	3038/2	\$	531,636.80	\$	531,636.80	\$	531,636.80	\$ 531,636.80	\$ 531,636.80	\$ 2,658,184.00
M/R/R Elevators	370-7404682-9021	3043/2	\$	2,000.00	\$	2,000.00	\$	2,000.00	\$ 2,000.00	\$ 2,000.00	\$ 10,000.00
M/R/R of Plant Services	370-7404682-9021	3309/2	\$	50,000.00	\$	50,000.00	\$	50,000.00	\$ 50,000.00	\$ 50,000.00	\$ 250,000.00
Safety-To-Life	370-7404682-9021	3348/2	\$	10,000.00	\$	10,000.00	\$	10,000.00	\$ 10,000.00	\$ 10,000.00	\$ 50,000.00
R/R Concrete	370-7404672-9021	3360/2	\$	20,000.00	\$	20,000.00	\$	20,000.00	\$ 20,000.00	\$ 20,000.00	\$ 100,000.00
M/R/R Plumbing	370-7404682-9021	3465/2	\$	3,000.00	\$	3,000.00	\$	3,000.00	\$ 3,000.00	\$ 3,000.00	\$ 15,000.00
M/R/R Restroom Partitions	370-7404682-9021	3500/2	\$	1,000.00	\$	1,000.00	\$	1,000.00	\$ 1,000.00	\$ 1,000.00	\$ 5,000.00
M/R/R Fencing	370-7404672-9021	3520/2	\$	2,000.00	\$	2,000.00	\$	2,000.00	\$ 2,000.00	\$ 2,000.00	\$ 10,000.00
M/R/R Light Fixtures/Electrical	370-7404682-9021	3540/2	\$	17,363.20	\$	17,363.20	\$	17,363.20	\$ 17,363.20	\$ 17,363.20	\$ 86,816.00
M/R/R Fire Alarm, I/C and Sound Systems	370-7404682-9021	3570/2	\$	30,000.00	\$	30,000.00	\$	30,000.00	\$ 30,000.00	\$ 30,000.00	\$ 150,000.00
Painting	370-7404682-9021	3590/2	\$	15,000.00	\$	15,000.00	\$	15,000.00	\$ 15,000.00	\$ 15,000.00	\$ 75,000.00
Maintenance Overtime	370-7404682-9021	3591/2	\$	20,000.00	\$	20,000.00	\$	20,000.00	\$ 20,000.00	\$ 20,000.00	\$ 100,000.00
M/R/R Doors	370-7404682-9021	3610/2	\$	2,000.00	\$	2,000.00	\$	2,000.00	\$ 2,000.00	\$ 2,000.00	\$ 10,000.00
R/R Asphalt Surfaces	370-7404672-9021	3620/2	\$	30,000.00	\$	30,000.00	\$	30,000.00	\$ 30,000.00	\$ 30,000.00	\$ 150,000.00
Tree Cutting, Trimming and remova	370-7404682-9021	3629/2	\$	20,000.00	\$	20,000.00	\$	20,000.00	\$ 20,000.00	\$ 20,000.00	\$ 100,000.00
M/R/R classroom Flooring	370-7404682-9021	3630/2	\$	100,000.00	\$	100,000.00	\$	100,000.00	\$ 100,000.00	\$ 100,000.00	\$ 500,000.00
M/R/R Roofs-Ceilings	370-7404682-9021	3660/2	\$	10,000.00	\$	10,000.00	\$	10,000.00	\$ 10,000.00	\$ 10,000.00	\$ 50,000.00
M/R/R EWC/Plumbing	370-7404682-9021	3664/2	\$	50,000.00	\$	50,000.00	\$	50,000.00	\$ 50,000.00	\$ 50,000.00	\$ 250,000.00
M/R/R Covered Walkways	370-7404682-9021	3665/2	\$	1,000.00	\$	1,000.00	\$	1,000.00	\$ 1,000.00	\$ 1,000.00	\$ 5,000.00
M/R/R Bleachers	370-7404682-9021	3671/2	\$	1,000.00	\$	1,000.00	\$	1,000.00	\$ 1,000.00	\$ 1,000.00	\$ 5,000.00
M/R/R Portables	370-7404682-9021	3681/2	\$	20,000.00	\$	20,000.00	\$	20,000.00	\$ 20,000.00	\$ 20,000.00	\$ 100,000.00
M/R/R WWR Plants	370-7404682-9021	3691/2	\$	15,000.00	\$	15,000.00	\$	15,000.00	\$ 15,000.00	\$ 15,000.00	\$ 75,000.00
M/R/R Drainage-Stormwater Systen	as 370-7404672-9021	3701/2	\$	2,000.00	\$	2,000.00	\$	2,000.00	\$ 2,000.00	\$ 2,000.00	\$ 10,000.00
R/R Play Courts	370-7404672-9021	3781/2	\$	2,000.00	\$	2,000.00	\$	2,000.00	\$ 2,000.00	\$ 2,000.00	\$ 10,000.00
M/R/R Emergency Generators	370-7404682-9021	3791/2	\$	8,000.00	\$	8,000.00	\$	8,000.00	\$ 8,000.00	\$ 8,000.00	\$ 40,000.00
M/R/R EMS	370-7404682-9021	3821/2	\$	20,000.00	\$	20,000.00	\$	20,000.00	\$ 20,000.00	\$ 20,000.00	\$ 100,000.00
	Total Projects		\$	1,000,000.00	\$	1,000.000.00	\$	1,000,000.00	\$ 1,000,000.00	\$ 1,000,000.00	\$ 5,000,000.00
M/R/R EMS		370-7404682-9021 Total Projects									

2.2 Bus Transportation and Equipment

Passenger bus and radio (equipment) costs are shown in Table 2.2. The Bus Inventory Management Plan for both ESE and regular buses is outlined in Tables 2.2.1 and 2.2.2.

Table 2.2 Capital Outlay Regular Education Buses, ESE Buses, Software and Radios

Fiscal Year	Purpose	Qty.	Туре	Budget Impact	Total Payment
	Lease Payment	0	77 Passenger Bus with A/C & Radios	\$ 1,483,928.12	
2021/22	Lease F ayılıcılı	0	65 Passenger Bus, E.S.E. with Radios		
		1	Interest	\$ 131,631.31	\$ 1,615,559.43
	Lease Payment	0	77 Passenger Bus with A/C & Radios	\$ 1,509,367.10	
2022/23	New Purchase	5	65 Passenger Bus, E.S.E. with Radios	\$ 555,000.00	
		1	Interest	\$ 106,192.33	\$ 2,170,559.43
	Lease Payment	0	77 Passenger Bus with A/C & Radios	\$ 1,535,242.18	
2023/24	New Purchase	5	65 Passenger Bus, E.S.E. with Radios	\$ 555,000.00	*
		1	Interest	\$ 80,317.25	\$ 2,170,559.43
	Lease Payment	0	77 Passenger Bus with A/C & Radios	\$ 1,561,560.83	
2024/25	Lease Fayillelli	0	65 Passenger Bus, E.S.E. with Radios		
		1	Interest	\$ 53,998.59	\$ 1,615,559.42
	Lease Payment	0	77 Passenger Bus with A/C & Radios	\$ 1,588,330.67	
2025/26	Lease Payment	0	65 Passenger Bus, E.S.E. with Radios		
		1	Interest	\$ 27,228.75	* \$ 1,615,559.42
** Tagga/D	urahasa A araamant	to un aread	e fleet by replacing 100 of our older buses for 5	7 zzaam	\$ 9,693,356,52

^{**} Lease/Purchase Agreement to upgrade fleet by replacing 100 of our older buses for 7 years.

5 years remaining (Board approved on 6/27/19)

Fiscal Year	Purpose	Qty.	Туре	Budget Impact	Total Payment
2021/22	GPS Software	1	GPS Software	\$ 112,320.00	\$ 112,320.00
2022/23	GPS Software	1	GPS Software	\$ 112,320.00	\$ 112,320.00
2023/24	GPS Software	1	GPS Software	\$ 112,320.00	\$ 112,320.00
2024/25	GPS Software	1	GPS Software	\$ 112,320.00	\$ 112,320.00
2025/26	GPS Software	1	GPS Software	\$ 112,320.00	\$ 112,320.00

 Table 2.2.1
 ESE Bus Management Plan

Fiscal Year	Purchases for Growth and Addt'l Programs	Purchases for Replacement	Buses to be Deleted	Buses in Inventory	Buses Used Daily	Spare Buses
2021/22	0	0	0	80	65	15
2022/23	0	5	5	80	65	15
2023/24	0	5	5	80	65	15
2024/25	0	0	0	80	65	15
2025/26	0	0	0	80	65	15

Note: Deletion of buses may occur shortly after the end of each fiscal year.

Table 2.2.2 Regular Bus Management Plan

Fiscal Year	Purchases for Growth and Addt'l Programs	Purchases for Replacement	Buses to be Deleted	Buses in Inventory	Buses Used Daily	Spare Buses
2021/22	0	0	0	160	120	40
2022/23	0	0	0	160	120	40
2023/24	0	0	0	160	120	40
2024/25	0	0	0	160	125	35
2025/26	0	0	0	160	130	30

Note: Deletion of buses may occur shortly after the end of each fiscal year.

SECTION 3 CAPITAL OUTLAY PLAN

3.1 Revenue Sources

Capital Projects Funds are used for acquisition or construction of major capital facilities and improvements to existing facilities. Land acquisition, equipment purchases, buses, maintenance and capital debt service are also accomplished with these funds. There are several revenue sources that are designated to fund all of the capital projects for the 5-year and 10-year periods:

- (a) Public Education Capital Outlay (PECO)(New Construction and Maintenance) funds are derived from a Gross Receipts Tax on utilities and are allocated to each school district by the State Legislature in the form of Public Education Capital Outlay Funding. Funds are allocated from a lump sum appropriation to the 67 school districts based upon a formula in Section 1013.64(1) (a), F.S. Funded projects must be recommended in the Educational Plant Survey. Cost ceilings on new schools apply to these funds.
- (b) 1.5Mill Levy (LCIF) is determined by using the certified tax roll. Section 1011.71(2), F.S., authorizes districts to levy up to 1.5 mills for capital outlay purposes. These funds may be used to buy school buses, buy land, maintenance and repair of existing schools, renovations, build schools, and to pay debt service (i.e. Certificates of Participation). New construction projects using this funding must be recommended in the Educational Plant Survey.
- (c) *BCC Local Option Sales Tax* funds are received from the County derived from the voter approved one-percent sales tax, of which the school district receives 8.81% of the approved 1%. This sunset on November 1, 2020.
- (d) *Educational Facility Impact Fees* are assessed on a countywide basis to cover the costs of public school facilities necessitated by growth and development. School impact fees are charges paid by new residential development, i.e. houses, apartments, mobile homes and other residential construction that potentially generates public school enrollment. School impact fees are not imposed to cover the full cost of new school construction but rather to cover an amount equal to the difference between the total cost and the other available sources of revenue appropriated for capital facilities. Impact fees can only be charged for that portion of the cost of public facilities that is attributable to the new development and cannot be used to pay the cost of reducing existing deficiencies. The current school impact fees in Clay County are:

Single-Family - \$7,034 per dwelling unit Multi-Family - \$3,236 per dwelling unit Mobile Home - \$5,979 per dwelling unit

- (e) *Certificates of Participation (COPS)* amounts are determined by district administration and reviewed and approved by the Board. Proceeds from the issuance of these certificates can be used to acquire land and finance capital projects.
- (f) Capital Outlay and Debt Service (CO&DS) funds pursuant to Article XII, Section 9(d), of the Florida Constitution, the first proceeds from the tax on motor vehicle licenses are available to school districts and community colleges for capital outlay purposes. The number of instruction units determines the annual allocation of these funds for each school district and community college. Projects utilizing this funding must be recommended in the Educational Plant Survey and listed on the Project Priority List (PPL).

3.1 Revenue Sources (Continued)

- (g) *Discretionary Sales Tax* (*EdFIRST*) Section 212.055 (6), Florida Statutes, authorizes schools boards, to levy a discretionary capital outlay sales surtax not to exceed one-half cent per dollar on all taxable transactions for the purpose of funding fixed capital outlay expenditures associated with the construction/improvement of existing school facilities.
- (h) Gas Tax returns those portions of the county fuel tax imposed by S. 206.41(1)(b) which result from the collection of such tax paid by a school district, or by a private contractor operating set school buses for a school district, on motor fuel for use in a motor vehicle operated by such district or private contractor shall be returned to the governing body of each such school district according to the administrative procedures in S. 206.41 to be used to fund construction, reconstruction, and maintenance of roads and streets within the school district required as a result of new school construction or renovation of existing schools.
- (i) *1Mill Ad Valorem* Pursuant to Sections 1011.71(9) and 1011.73(2), Florida 33 Statutes, authorizes schools boards, to levy a discretionary one (1) mill ad valorem tax. (*Starting* July 1, 2019 and ending June 30, 2023).
- (j) *Proportionate Fair Share Mitigation* A developer improvement or contribution identified in a binding and enforceable agreement between the Developer, the School Board and the local government with jurisdiction over the approval of the development order to provide compensation for the additional demand on deficient public school facilities created through the residential development of the property, as set forth in Section 163:3180(13)(e), F.S.

 Table 3.1
 Projected New Revenue

Revenue	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026
LCIF (1.50 Mil)	\$ 20,292,325.00	\$ 21,104,018.00	\$ 21,948,178.00	\$ 22,826,105.00	\$ 23,739,150.00
C.O. & D.S.	\$ 1,300,000.00	\$ 1,300,000.00	\$ 1,300,000.00	\$ 1,300,000.00	\$ 1,300,000.00
BCC Sales Surtax	\$ -	\$ -	\$ -	\$ -	\$ -
Mil Money	\$ 5,080,000.00	\$ 5,080,000.00	\$ -	\$ -	\$ -
Gas Tax	\$ 46,500.00	\$ 46,500.00	\$ 46,500.00	\$ 46,500.00	\$ 46,500.00
Impact Fees	\$ 9,500,000.00	\$ 9,700,000.00	\$ 9,800,000.00	\$ 9,900,000.00	\$ 10,000,000.00
Half-cent Sales Tax	\$ 14,000,000.00	\$ 14,560,000.00	\$ 15,142,400.00	\$ 15,748,096.00	\$ 16,378,019.00
PECO New Construction	\$ -	\$ -	\$ -	\$ -	\$ -
PECO Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -
Fair Share Mitigation	\$ -	\$ 69,312.00	\$ -	\$ 93,500.00	\$ 1,609,947.00
EHPA Grant	\$ 400,000.00				
Other Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ 50,618,825.00	\$ 51,859,830.00	\$ 48,237,078.00	\$ 49,914,201.00	\$ 53,073,616.00

Table 3.1.1 District Capital Outlay Expenditures

Item	DESCRIPTION	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026
1	Repay Certificate of Participation					
	380-9700920-9001-3753-0 (OLS) (Series 2014) Refina	\$ 876,602.00	\$ 873,754.00	\$ 880,544.00	\$ 876,694.00	\$ 4,529,478.00
	380-9700920-9001-3753-0 (OLS) (Series 2014) Refina	\$ -	\$ -	\$ -	\$ -	\$ -
	380-9700920-9001-3783-0 (OHS/LAJ) (Series 2012)	\$ 3,935,882.50	\$ 3,933,862.50	\$ 3,931,862.50	\$ 3,933,862.50	\$ 763,412.50
	370-9700920-9001-3723-2 (FIH) (Series 2005B/2017)	\$ 360,907.80	\$ 367,145.10	\$ 367,145.10	\$ 367,145.10	\$ -
	380-9700920-9001-3763-0 (Dues)	\$ 16,100.00	\$ 16,100.00	\$ 16,100.00	\$ 16,100.00	\$ 10,000.00
Total		\$ 5,189,492.30	\$ 5,190,861.60	\$ 5,195,651.60	\$ 5,193,801.60	\$ 5,302,890.50
3	District-Wide					
	370-9700910-9001-1520-2 (Equipment)	\$ 300,000.00	\$ 300,000.00	\$ 300,000.00	\$ 300,000.00	\$ 300,000.00
Total		\$ 300,000.00	\$ 300,000.00	\$ 300,000.00	\$ 300,000.00	\$ 300,000.00
4	Property and Casualty Insurance					
	370-9700910-9001-3553-2	\$ 1,346,792.00	\$ 1,481,471.20	\$ 1,629,618.32	\$ 1,792,580.15	\$ 1,971,838.17
Total		\$ 1,346,792.00	\$ 1,481,471.20	\$ 1,629,618.32	\$ 1,792,580.15	\$ 1,971,838.17
5	District-Wide Technology					
	392-7408-years7-1 (see IT funding sheet) Roll Forward	\$1,604,901.13	\$ -	\$ -	\$ -	\$ -
	370-7408680-9040-xxxx-2	\$ -	\$ 1,000,000.00	\$ 1,000,000.00	\$ 1,000,000.00	\$ 1,000,000.00
Total		\$ 1,604,901.13	\$ 1,000,000.00	\$ 1,000,000.00	\$ 1,000,000.00	\$ 1,000,000.00
6	Maintenance Department					
	370-7404-9020-3309-2	\$ 1,000,000.00	\$ 1,000,000.00	\$ 1,000,000.00	\$ 1,000,000.00	\$ 1,000,000.00
	370-9700910-9020-3894-2 (Salaries)	\$ 2,500,000.00	\$ 2,500,000.00	\$ 2,500,000.00	\$ 2,500,000.00	\$ 2,500,000.00
Total		\$ 3,500,000.00	\$ 3,500,000.00	\$ 3,500,000.00	\$ 3,500,000.00	\$ 3,500,000.00
7	Facility Planning & Construction					
	370-9700910-9020-3320-2 (PM Salaries)	\$ 140,000.00	\$ 140,000.00	\$ 140,000.00	\$ 140,000.00	\$ 140,000.00
Total		\$ 140,000.00	\$ 140,000.00	\$ 140,000.00	\$ 140,000.00	\$ 140,000.00
8	Transportation Department					
	370-9200710-9010-3878-2 (100 -Bus/Radio Lease Pu	\$ 1,483,928.12	\$ 1,509,367.10	\$ 1,535,242.18	\$ 1,561,560.83	\$ 1,588,330.71
	370-9200720-9010-3878-2 (Interest for Bus Lease)	\$ 131,631.31	\$ 106,192.33	\$ 80,317.25	\$ 53,998.59	\$ 27,228.71
	370-7800651-9010-XXXX-2 (New bus purchase)	\$ -	\$ 555,000.00	\$ 555,000.00		
	105-7800682-9010-xxx-0 (Gas pump system)	\$ 800,000.00	\$ -	\$ -	\$ -	\$ -
	370-7800682-9010-xxx-0 (Gas pump system)	\$ -	\$ -	\$ -	\$ -	\$ -
	370-9200710-9010-3815-2 (GPS System)	\$ 112,320.00	\$ 112,320.00	\$ 112,320.00	\$ 112,320.00	\$ 112,320.00
	370-9200720-9010-3815-2 (Interest for GPS)					
Total		\$ 2,527,879.43	\$ 2,282,879.43	\$ 2,282,879.43	\$ 1,727,879.42	\$ 1,727,879.42
Grand T	otal	\$ 14,609,064.86	\$ 13,895,212.23	\$ 14,048,149.35	\$ 13,654,261.17	\$ 13,942,608.09

 Table 3.1.2
 Capital Projects Plan Worksheet

LOCATION	PROJECT DESCRIPTION	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	Five Year Total
CARRY OVER	PROJECTS						
FIH	Erosion Control/Stormwater Repair	\$30,000.00					
DIS	HVAC Repair/Replacement (Building 8)	\$5,000.00			•	•	•
GPE	HVAC Repair/Replacement (Buildings 6 & 7)	\$5,000.00					
CHS	Gym Remodeling Locker Rooms	\$1,200,000.00	•	•			
CHS	Restroom Renovations	\$600,000.00					
OPH	HVAC Repair/Replacement (Building 4 - Gymnasium)	\$5,000.00					
OPJ	HVAC Repair/Replacement (Building 1)	\$5,000.00	•	•			
LJH	Locker Room Renovation (Restroom)	\$1,200,000.00					
LJH	Restroom Renovations (Building 5)	\$5,000.00				•	•
MHS	Cafeteria Expansion	\$1,500,000.00					
MHS	Track Improvements	\$10,000.00					
MHS	Restroom Renovations	\$50,000.00					
OPH	Ceiling Insulation Repair/Renovation (Building 12 Shop)	\$75,000.00					
RVE	HVAC Replacement (Building 7)	\$10,000.00					
SBJ	Roof Repair/Replacement (Buildings 1, 2, & 3)	\$10,000.00					
TES	Classroom Addition	\$50,000.00					
WE C	HVAC Repair/Replacement (Cafeteria)	\$10,000.00					
WE C	Replace Hot Water Boilers (2)	\$5,000.00					
HIGH SCHOO	LS						
BLC	Single Key Access Initiative	\$125,000.00					\$125,000.0
BLC	Kitchen Addition				\$212,500.00	\$2,500,000.00	\$2,712,500.0
BLC	Security Control Access					\$50,000.00	\$50,000.0
BLC	Parking Lot Renovations		\$25,500.00	\$300,000.00			\$325,500.0
BLC	Exterior Lighting Upgrades			\$100,000.00			\$100,000.0
BLC	Security Cameras			\$125,000.00			\$125,000.0
CHS	Reroof (Building 30)	\$20,000.00					\$20,000.0
CHS	Site Improvements (Tree line west campus to front of school))	\$100,000.00					\$100,000.0
CHS	Security Fencing	\$50,000.00					\$50,000.0
CHS	Track Improvements		\$350,000.00	\$350,000.00			\$700,000.0
CHS	Automotive/Carpentry Exterior Renovation/Remodeling		\$150,000.00				\$150,000.0
CHS	Security Control Access					\$50,000.00	
CHS	Security Cameras					\$200,000.00	\$200,000.0

 Table 3.1.2
 Capital Projects Plan Worksheet (Continued)

FIH	Exterior Lighting Upgrades (Replace Obsolete Fixtures)	\$150,000.00					\$150,000.0
FIH	Chiller 3 & 4 Replacement	\$350,000.00					\$350,000.0
FIH	Erosion Control/Stormwater Repair	\$100,000.00					\$100,000.0
FIH	Security Fencing	\$50,000.00					\$50,000.0
FIH	Athletic Facility	\$500,000.00					\$500,000.0
FIH	Site Improvement (Drainage)			\$150,000.00			\$150,000.0
FIH	Track Improvements				\$500,000.00	\$500,000.00	\$1,000,000.0
FIH	Security Control Access					\$50,000.00	\$50,000.0
FIH	Security Cameras					\$200,000.00	\$200,000.0
FIH	Restroom Renovation					\$300,000.00	\$300,000.0
KHS	Renovate/Repair Building 33	\$250,000.00					\$250,000.0
KHS	Scoreboard Replacement	\$50,000.00					\$50,000.
KHS	Security Fencing	\$175,000.00					\$175,000.
KHS	Track Improvements	\$350,000.00	\$400,000.00				\$750,000.
KHS	Restroom Renovations	\$45,000.00	\$450,000.00				\$495,000.
KHS	Greenhouse Replacement		\$250,000.00				\$250,000.
KHS	Gutters (Building 18)		\$50,000.00				\$50,000.
KHS	Exterior Lighting Upgrades		\$150,000.00				\$150,000.
KHS	Erosion Control (Portable Area)			\$30,000.00			\$30,000.
KHS	Covered Walkway (Parent Pickup and Gym)			\$150,000.00			\$150,000.
KHS	NewConcession Stand Building (Visitor Side)			\$50,000.00	\$500,000.00		\$550,000.
KHS	Parking Lot Renovations (Resurface)			\$50,000.00			\$50,000.
KHS	Tennis Court Repairs				\$250,000.00		\$250,000.
KHS	Security Control Access					\$50,000.00	\$50,000.
KHS	Security Cameras					\$200,000.00	\$200,000.0
MHS	Hot Water Tank Replacement	\$300,000.00					\$300,000.
MHS	Track Improvements	\$400,000.00					\$400,000.
MHS	Track Improvements (Fence and Sidewalk)	\$60,000.00					\$60,000.
MHS	Roof Repair/Replacement (Building 1)	\$2,000,000.00					\$2,000,000.
MHS	Front Entrance Security Enhancements (Storefront)	\$15,000.00					\$15,000.
MHS	Greenhouse (Replacement)		\$250,000.00				\$250,000.
MHS	Soundproof Gymnasium		\$75,000.00				\$75,000.
MHS	Restroom Renovations (Phase II)		\$300,000.00				\$300,000.

 Table 3.1.2
 Capital Projects Plan Worksheet (Continued)

MHS	HVAC Repair/Replacement (13 RTUs)		\$750,000.00	\$500,000.00			\$1,250,000.00
MHS	Exterior Lighting Upgrades			\$250,000.00			\$250,000.00
MHS	Parking Lot Renovations (Bus Loop Drainage/Paving Design)			\$200,000.00	\$2,000,000.00		\$2,200,000.00
MHS	Flooring Replacement (Classrooms)				\$200,000.00	\$200,000.00	\$400,000.00
MHS	Security Control Access					\$500,000.00	\$500,000.00
MHS	Security Cameras					\$200,000.00	\$200,000.00
OHS	Renovation Business Education	\$250,000.00					\$250,000.00
OHS	Vocational Agriculture Improvements (CTE Funded)	\$10,000.00					\$10,000.00
OHS	Exterior Lighting Upgrades			\$300,000.00			\$300,000.00
OHS	Track Improvements				\$400,000.00		\$400,000.00
OHS	Security Control Access					\$50,000.00	\$50,000.00
OHS	Security Cameras					\$200,000.00	\$200,000.00
OPH	Scoreboard Replacement	\$50,000.00					\$50,000.00
OPH	Asphalt Repair/Replacement (PE Basketball Court)	\$100,000.00					\$100,000.00
OPH	Athletic Field Lighting (Softball)				\$100,000.00		\$100,000.00
OPH	Security Cameras					\$200,000.00	\$200,000.00
OPH	Stadium Repair/Replacement	\$2,500,000.00	\$25,000.00				\$2,525,000.00
OPH	Ceiling and Lighting Replacement (Cafeteria)	\$300,000.00					\$300,000.00
OPH	Front Entrance Security Enhancements	\$600,000.00					\$600,000.00
OPH	Security Control Access (West Campus)	\$120,000.00				\$50,000.00	\$170,000.00
OPH	Restroom Renovation			\$45,000.00	\$450,000.00		\$495,000.00
OPH	Renovate Weight Room/Drama (Building 27)			\$50,000.00	\$500,000.00		\$550,000.00
ОРН	Gym Renovation (Ceiling, Lighting, Main Floor LED Lighting and Doors, Bleachers)			\$500,000.00			\$500,000.00
OPH	Roof Repain/Replacement (ROTC Breezeway Reroof Flat Roof)			\$100,000.00			\$100,000.00
OPH	Tennis Court Repairs			\$650,000.00			\$650,000.00
OPH	Covered Walkway		\$75,000.00				\$75,000.00
RHS	HVAC Repair/Replacement (Controls - Buildings 7, 8, 9,& 10)	\$150,000.00					\$150,000.00
RHS	AD A Access Controls	\$50,000.00					\$50,000.00
RHS	Track Improvement		\$350,000.00	\$400,000.00			\$750,000.00
RHS	Ceiling and Lighting Replacement (Building 1, Media Center)			\$300,000.00			\$300,000.00
RHS	Classroom Addition (Design)					\$200,000.00	\$200,000.00

 Table 3.1.2
 Capital Projects Plan Worksheet (Continued)

LOCATION	PROJECT DESCRIPTION	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	Five Year Total
RHS	Park ing Lot (Softball and Baseball Fields)			\$150,000.00			\$150,000.00
RHS	Tennis Court Repairs (Resurface)				\$650,000.00		\$650,000.00
RHS	Security Control Access					\$50,000.00	\$50,000.00
RHS	Security Cameras					\$200,000.00	\$200,000.00
JUNIOR HIGH							
GCJ	Single Key Access Initiative	\$110,000.00					\$110,000.00
GCJ	Exterior Lighting Upgrades			\$120,000.00			\$120,000.00
GCJ	Digital Marquee			\$75,000.00			\$75,000.00
GCJ	New Restrooms (PE)				\$300,000.00		\$300,000.00
GCJ	Security Control Access					\$50,000.00	\$50,000.00
GCJ	Classroom Addition					\$200,000.00	\$200,000.00
GCJ	Window/HVAC Replacement (Buildings 1, 2 & 3) (Architect combine with Bard Replacement)	\$750,000.00		<u> </u>			\$750,000.00
GCJ	HVAC Repair/Replacement (Media Center)	\$150,000.00					\$150,000.00
GCJ	Security Fencing (Front of School Access)	\$150,000.00					\$150,000.00
GCJ	Security Cameras	\$50,000.00		\$250,000.00			\$300,000.00
LAJ	Security Control Access					\$50,000.00	\$50,000.00
LAJ	Kitchen/Cafeteria Renovations (Freezer/Cooler Replacement)	\$300,000.00					\$300,000.00
LAJ	Security Cameras	\$50,000.00		\$250,000.00			\$300,000.00
LAJ	New Restrooms (PE)			\$300,000.00			
IJH	Security Cameras	\$50,000.00		\$250,000.00			\$300,000.00
ШH	HVAC Repair/Replacement (Building 8, Chorus/Band)	\$150,000.00					\$150,000.00
ШH	Ceiling and Lighting Replacement (Cafeteria)		\$200,000.00				\$200,000.00
ШH	Window Replacement (Buildings 1, 2, 3, & 4)		\$350,000.00				\$350,000.00
ШH	Restroom Renovations			\$450,000.00			\$450,000.00
ШH	New Restrooms (PE)			\$300,000.00			\$300,000.00
ШH	Kitchen/Cafeteria Renovations (Freezer/Cooler					\$300,000.00	\$300,000.00
ШH	Replacement) Security Control Access					\$50,000.00	\$50,000.00
OLJ	Kitchen/Cafeteria Renovations (Freezer/Cooler Replacement)	\$400,000.00					\$400,000.00
OLJ	Security Cameras	\$50,000.00		\$250,000.00			\$300,000.00
OLJ	Tennis Court Repairs				\$250,000.00		\$250,000.00

 Table 3.1.2
 Capital Projects Plan Worksheet (Continued)

OLJ	Security Control Access					\$50,000.00	\$50,000.00
OLJ	NewRestrooms (PE)		\$300,000.00				\$300,000.00
OPJ	Restroom Renovations (include moving student female RR in Building 1)	\$600,000.00					\$600,000.00
OPJ	Security Cameras	\$50,000.00		\$250,000.00			\$300,000.00
OPJ	Parking Lot and Site Drainage Improvements		\$500,000.00				\$500,000.00
OPJ	WindowReplacement (Buildings 1, 2, 3, & 4)		\$250,000.00				\$250,000.00
OPJ	NewRestrooms (PE)			\$300,000.00			\$300,000.00
OPJ	Ceiling and Lighting Replacement (Cafeteria)			\$250,000.00			\$250,000.00
OPJ	Security Control Access					\$50,000.00	\$50,000.00
WJH	Security Control Access	\$75,000.00					\$75,000.00
WJH	Security Cameras	\$50,000.00		\$250,000.00			\$300,000.00
WJH	Restroom Renovations		\$400,000.00				\$400,000.00
WJH	NewRestrooms (PE)			\$300,000.00			\$300,000.00
ELEMENTARY							
AES	Playground Equipment Replacement		\$125,000.00				\$125,000.00
AES	Site Improvements (Playground Drainage)			\$50,000.00			\$50,000.00
AES	Security Cameras				\$250,000.00		\$250,000.00
AES	Security Control Access					\$50,000.00	\$50,000.00
CEB	Single Key Access Initiative	\$120,000.00					\$120,000.00
CEB	Roof Repair/Replacement (Buildings 4 & 5 Flat Roofs)			\$250,000.00			\$250,000.00
CEB	Exterior Lighting Upgrades			\$150,000.00			\$150,000.00
CEB	Digital Marquee			\$75,000.00			\$75,000.00
CEB	Security Cameras				\$250,000.00		\$250,000.00
CEB	Cafeteria Expansion				\$300,000.00	\$2,500,000.00	\$2,800,000.00
CEB	Security Control Access					\$50,000.00	\$50,000.00
CGE	HVAC Repair/Replacement (Controls)	\$50,000.00					\$50,000.00
CGE	Control Booth Remodel	\$75,000.00					\$75,000.00
CGE	Covered Play Area	\$135,000.00					\$135,000.00
CGE	Security Cameras				\$250,000.00		\$250,000.00
CGE	Security Control Access				-	\$50,000.00	\$50,000.00

 Table 3.1.2
 Capital Projects Plan Worksheet (Continued)

CHE	HVAC Repair/Replacement (Building 6)	\$240,000.00					\$240,000.0
CHE	Covered Play Area	\$135,000.00					\$135,000.0
CHE	Security Fencing	\$25,000.00					\$25,000.0
CHE	Playground Equipment Replacement		\$125,000.00				\$125,000.0
CHE	Security Cameras	•			\$250,000.00		\$250,000.0
CHE	Security Control Access					\$50,000.00	\$50,000.0
DIS	HVAC Repair/Replacement (Building 4)	\$200,000.00					\$200,000.0
DIS	Playground Equipment Replacement			\$125,000.00			\$125,000.0
DIS	Exterior Lighting Upgrades			\$125,000.00			\$125,000.0
DIS	Security Control Access			•		\$50,000.00	\$50,000.0
DIS	Security Cameras					\$250,000.00	\$250,000.0
DOE	Security Control Access					\$50,000.00	\$50,000.0
DOE	Security Cameras					\$10,000.00	\$10,000.0
FIE	Kitchen/Cafeteria Renovations (Freezer/Cooler Replacement)	\$100,000.00					\$100,000.0
FIE	HVAC Repair/Replacement (Buildings 1, 2 & 3)		\$300,000.00				\$300,000.0
FIE	Playground Equipment Replacement		\$125,000.00				\$125,000.0
FIE	Classroom Addition			\$300,000.00	\$3,000,000.00		\$3,300,000.0
FIE	Security Control Access					\$50,000.00	\$50,000.0
FIE	Security Cameras					\$250,000.00	\$250,000.0
GPE	Security Control Access	\$100,000.00					\$100,000.0
GPE	Playground Equipment Replacement			\$125,000.00			\$125,000.0
GPE	Digital Marquee			\$70,000.00			\$70,000.0
GPE	Kitchen/Cafeteria Renovations (Freezer/Cooler Replacement)	•		\$100,000.00			\$100,000.0
GPE	Security Cameras				\$250,000.00		\$250,000.0
GPE	Resurface PE Basketball Court (Asphalt) (County, Rotary)	\$5,000.00					\$5,000.0
KHE	HVAC Repair/Replacement (Building 10 Wall Mount)	\$250,000.00					\$250,000.0
KHE	NewCafeteria/Classrooms	\$600,000.00	\$4,000,000.00	\$2,000,000.00			\$6,600,000.0
KHE	Covered Play Area			,,	\$135,000.00		\$135,000.0

 Table 3.1.2
 Capital Projects Plan Worksheet (Continued)

KHE	Classroom Addition				\$600,000.00	\$6,000,000.00	\$6,600,000.0
KHE	Covered Walk way Replacement					\$100,000.00	\$100,000.0
KHE	Security Control Access					\$50,000.00	\$50,000.0
KHE	Security Cameras					\$250,000.00	\$250,000.0
KHE	Buildings 3, 4, & 5 (Castaldi Study) Demo					\$5,000.00	\$5,000.0
LAE	Classroom Addition		\$300,000.00	\$3,000,000.00			\$3,300,000.0
LAE	Security Cameras				\$250,000.00		\$250,000.0
LAE	Kitchen/Cafeteria Renovations (Freezer/Cooler Replacement)				\$100,000.00		\$100,000.0
LAE	Security Control Access					\$50,000.00	\$50,000.0
LES	HVAC Repair/Replacement (Cafeteria)	\$200,000.00					\$200,000.0
LES	Remove Storage Buildings (Castaldi Study)	\$5,000.00					\$5,000.0
LES	Restroom Renovations (Admin & Cafeteria)		\$20,000.00	\$200,000.00			\$220,000.0
LES	Security Cameras					\$250,000.00	\$250,000.0
LES	Security Control Access					\$50,000.00	\$50,000.0
LES	Exterior Lighting Upgrades					\$100,000.00	\$100,000.0
MBE	Covered Walkway	\$50,000.00					\$50,000.0
MBE	Weatherproofing (Building 7 Second Floor Walkway)		\$25,000.00	\$250,000.00			\$275,000.0
MBE	Demolish Building 3		\$50,000.00				\$50,000.0
MBE	Covered Play		\$135,000.00				\$135,000.0
MBE	Security Cameras				\$250,000.00		\$250,000.0
MBE	Security Control Access					\$50,000.00	\$50,000.0
MCE	HVAC Replacement (Buildings 2 & 5)	\$200,000.00					\$200,000.0
MCE	Parking Lot/New Parent Pickup		\$50,000.00	\$500,000.00			\$550,000.0
MCE	ClayTrack		\$80,000.00				\$80,000.0
MCE	Resurface PE Basketball Court (Asphalt)			\$60,000.00			\$60,000.0
MCE	Roof Replacement/Repair (Reroof Buildings 1 & 2 Flat Roof)				\$250,000.00		\$250,000.0
MCE	Kitchen/Cafeteria Renovation				\$250,000.00	\$2,500,000.00	\$2,750,000.0
MCE	Security Cameras					\$250,000.00	\$250,000.0
MCE	Security Control Access					\$50,000.00	\$50,000.0

 Table 3.1.2
 Capital Projects Plan Worksheet (Continued)

OPE Fire Alarm Replacement (Panel) \$30,000.00 OPE Security Control Access \$50,000.00 OPE Restroom Renovations \$250,000.00 OPE Covered Play Area \$135,000.00 OPE Roof Replacement/Repair (Quad Buildings 3, 5, & 7 Flat Roof) \$300,000.00 OPE Security Cameras \$250,000.00 OVE Roof Repair/Replacement \$1,000,000.00 OVE Covered Play Area \$135,000.00 OVE Security Control Access \$135,000.00	50,000.00	\$50,000.00
OPE Security Control Access \$50,000.00 OPE Restroom Renovations \$250,000.00 OPE Covered Play Area \$135,000.00 OPE Roof Replacement/Repair (Quad Buildings 3, 5, & 7 Flat Roof) \$300,000.00 OPE Security Cameras \$250,000.00 OVE Roof Repair/Replacement \$1,000,000.00 OVE Covered Play Area \$135,000.00 OVE Security Control Access \$300,000.00 OVE Security Cameras \$300,000.00 PES HVAC Repair/Replacement (Buildings 3, 4, 5, & 6) \$200,000.00 \$200,000.00		- •
OPE Security Control Access \$50,000.00 OPE Restroom Renovations \$250,000.00 OPE Covered Play Area \$135,000.00 OPE Roof Replacement/Repair (Quad Buildings 3, 5, & 7 Flat Roof) \$300,000.00 OPE Security Cameras \$250,000.00 OVE Roof Repair/Replacement \$1,000,000.00 OVE Covered Play Area \$135,000.00 OVE Security Control Access \$300,000.00 OVE Security Cameras \$300,000.00 PES HVAC Repair/Replacement (Buildings 3, 4, 5, & 6) \$200,000.00		
OPE Restroom Renovations \$250,000.00 OPE Covered Play Area \$135,000.00 OPE Roof Replacement/Repair (Quad Buildings 3, 5, & 7 Flat Roof) \$300,000.00 OPE Security Cameras \$250,000.00 OVE Roof Repair/Replacement \$1,000,000.00 OVE Covered Play Area \$135,000.00 OVE Security Control Access \$300,000.00 OVE Security Cameras \$300,000.00 PES HVAC Repair/Replacement (Buildings 3, 4, 5, & 6) \$200,000.00 \$200,000.00		\$30,000.00
OPE Covered Play Area \$135,000.00 OPE Roof Replacement/Repair (Quad Buildings 3, 5, & 7 Flat Roof) \$300,000.00 OPE Security Cameras \$250,000.00 OVE Roof Repair/Replacement \$1,000,000.00 OVE Covered Play Area \$135,000.00 OVE Security Control Access \$300,000.00 OVE Security Cameras \$300,000.00 PES HVAC Repair/Replacement (Buildings 3, 4, 5, & 6) \$200,000.00		\$50,000.00
OPE Roof Replacement/Repair (Quad Buildings 3, 5, & 7 Flat Roof) \$300,000.00 OPE Security Cameras \$250,000.00 OVE Roof Repair/Replacement \$1,000,000.00 OVE Covered Play Area \$135,000.00 OVE Security Control Access \$250,000.00 OVE Security Cameras \$250,000.00 PES HVAC Repair/Replacement (Buildings 3, 4, 5, & 6) \$200,000.00		\$250,000.00
Flat Roof) OPE Security Cameras \$250,000.00 OVE Roof Repair/Replacement \$1,000,000.00 OVE Covered Play Area \$135,000.00 OVE Security Control Access \$135,000.00 OVE Security Cameras \$22 PES HVAC Repair/Replacement (Buildings 3, 4, 5, & 6) \$200,000.00 \$200,000.00		\$135,000.00
OVE Roof Repair/Replacement \$1,000,000.00 OVE Covered Play Area \$135,000.00 OVE Security Control Access \$ OVE Security Cameras \$ PES HVAC Repair/Replacement (Buildings 3, 4, 5, & 6) \$200,000.00 \$200,000.00 \$200,000.00		\$300,000.00
OVE Covered Play Area \$135,000.00 OVE Security Control Access \$ OVE Security Cameras \$ PES HVAC Repair/Replacement (Buildings 3, 4, 5, & 6) \$200,000.00 \$200,000.00 \$200,000.00		\$250,000.00
OVE Security Control Access \$ OVE Security Cameras \$2 PES HVAC Repair/Replacement (Buildings 3, 4, 5, & 6) \$200,000.00 \$200,000.00		\$1,000,000.00
OVE Security Cameras \$2 PES HVAC Repair/Replacement (Buildings 3, 4, 5, & 6) \$200,000.00 \$200,000.00		\$135,000.00
PES HVAC Repair/Replacement (Buildings 3, 4, 5, & 6) \$200,000.00 \$200,000.00	50,000.00	\$50,000.00
	50,000.00	\$250,000.00
DEC VitaboulCafetoria Depositiona (Emozar/Caplar		\$400,000.00
Replacement)		\$100,000.00
PES Security Cameras \$250,000.00		\$250,000.00
PES Classroom Addition \$300,000.00 \$3,0	00,000.00	\$3,300,000.00
PES Security Control Access S	50,000.00	\$50,000.0
POE HVAC Repair/Replacement (Controls) \$50,000.00		\$50,000.00
POE Security Fencing \$35,000.00		\$35,000.00
POE RoofRepair/Replaœment (Reroof) \$1,000,000.00		\$1,000,000.00
POE Exterior Lighting Upgrades \$100,000.00		\$100,000.00
POE Covered Play Area \$135,000.00		\$135,000.00
POE Security Control Access \$	50,000.00	\$50,000.00
POE Security Cameras \$2	50,000.00	\$250,000.00
ROE EHPA Retrofit (Grant - Reimbursement) \$400,000.00		\$400,000.00
ROE HVAC Repair/Replacement (Building 1 - Chiller) \$200,000.00		\$200,000.00
ROE Playground Repair/Replacement \$250,000.00		\$250,000.00
ROE Security Cameras \$250,000.00		\$250,000.00
ROE Security Control Access \$		
	50,000.00	\$50,000.00

 Table 3.1.2
 Capital Projects Plan Worksheet (Continued)

RVE	Playground Repair/Replacement			\$200,000.00			\$200,000.00
RVE	Roof Replacement/Repair Buildings 1, 2, & 3 - Shingles		•		\$250,000.00		\$250,000.00
RVE	Security Control Access					\$50,000.00	\$50,000.00
RVE	Security Cameras					\$250,000.00	\$250,000.00
SBJ	Exterior Lighting Upgrades	\$120,000.00					\$120,000.00
SBJ	Playground Repair/Replacement			\$200,000.00			\$200,000.0
SBJ	NewAdministration/Cafeteria/Kitchen				\$600,000.00	\$6,000,000.00	\$6,600,000.0
SBJ	Security Cameras				\$250,000.00		\$250,000.0
SBJ	Security Control Access					\$50,000.00	\$50,000.0
SLE	Roof Replacement/Repair (Reroof)	\$1,000,000.00					\$1,000,000.0
SLE	Covered Play Area		\$135,000.00				\$135,000.0
SLE	Playground Repair/Replacement			\$200,000.00			\$200,000.0
SLE	Security Control Access					\$50,000.00	\$50,000.0
SLE	Security Cameras				\$250,000.00		\$250,000.0
SPC	Covered Play Area		\$135,000.00				\$135,000.0
SPC	Playground Repair/Replacement		\$200,000.00				\$200,000.0
SPC	Security Control Access	···········				\$50,000.00	\$50,000.0
SPC	Security Cameras					\$250,000.00	\$250,000.0
TBE	Digital Marquee			\$75,000.00			\$75,000.0
TBE	Security Cameras				\$250,000.00		\$250,000.0
TBE	Security Control Access					\$50,000.00	\$50,000.0
TES	Playground Repair/Replacement			\$200,000.00			\$200,000.0
TES	Security Cameras				\$250,000.00		\$250,000.0
TES	Security Control Access					\$50,000.00	\$50,000.0
WE C	Spalling Remediation	\$200,000.00					\$200,000.0
WE C	Roof Replacement/Repair (Buildings 3 & 4 - Reroof)	\$360,000.00					\$360,000.0
WE C	NewCafeterium/Administration/Classroom Wing		\$600,000.00	\$4,000,000.00	\$2,000,000.00		\$6,600,000.0
WE C	Playground Repair/Replacement				\$200,000.00		\$200,000.0
WE C	Exterior Lighting Upgrades				\$200,000.00		\$200,000.0

 Table 3.1.2
 Capital Projects Plan Worksheet (Continued)

WE C	Security Control Access					\$50,000.00	\$50,000.00
WE C	Security Cameras					\$250,000.00	\$250,000.00
•••••							
WES	HVAC Replacement/Repair (Buildings 3, 5, & 7 - 18)	\$400,000.00					\$400,000.00
WES	Resurface PE Basketball Court (Asphalt)		\$50,000.00				\$50,000.00
WES	Track Improvement		\$80,000.00				\$80,000.00
WES	Kitchen/Cafeteria Renovations (Freezer/Cooler			\$150,000.00			\$150,000.00
WES	Security Cameras				\$250,000.00		\$250,000.00
WES	Security Control Access					\$50,000.00	\$50,000.00
SCHOOL "R"	NewElementary School (GCS)	\$26,000,000.00	\$2,000,000.00	\$250,000.00			\$28,250,000.00
SCHOOL "A"	NewElementary School (Two Creeks)	\$5,000,000.00	\$19,000,000.00	\$2,000,000.00	\$250,000.00		\$26,250,000.00
SCHOOL "B"	NewElementary School (Lake Asbury)			\$2,000,000.00	\$31,000,000.00	\$2,000,000.00	\$35,000,000.00
SCHOOL "AA"	NewJuniorHigh (K-8)					\$4,000,000.00	\$4,000,000.00
SCHOOL "RRR"	NewHigh School				\$4,000,000.00	\$75,000,000.00	\$79,000,000.00
GRANT	Educational Facilities Grant - 398/2 (Storefronts)	\$141,772.76					
GRANT	Educational Facilities Grant - 399/3 (CHS, LSJ, OPJ, OPH)	\$156,772.76					
ANCILLARY	District Office Master Plan (Professional Services)	\$150,000.00					
ANCILLARY	District Office Renovation/Remodeling	\$100,000.00					
ANCILLARY	County Office - Building 2 (Old ITS Building)	\$200,000.00	\$2,000,000.00				\$2,200,000.00
ANCILLARY	County Office - PDC Renovation	\$200,000.00					
ANCILLARY	District Office - Human Resources Rm 39/40 renovation	\$85,000.00					
ANCILLARY	County Office - HC Long Renovation (ESE)	\$100,000.00					
ANCILLARY	County Office - GCS MAINT ANNEX 40 x 60 Open Face Pole Barn	\$100,000.00					
ANCILLARY	County Office - Climate and Culture (H.C. Long, Room 311)	\$100,000.00					
ANCILLARY	Security Cameras (All Ancillary Facilities)	\$50,000.00					
ANCILLARY	Asphalt and Sidewalk Improvements	\$100,000.00					
ANCILLARY	Security Control Access (All Ancillary Facilities)	\$100,000.00					
	MB Transportation 4 Covered Bus Wash Stations	\$100,000.00					
	MB Transportation - Underground Storage Fuel Tank Replacement at MB and GC Locations	\$600,000.00					
ANCILLARY	MB Transportation - Hydraulic Lifts Stand Alone Lifts	\$150,000.00					
ANCILLARY	County Office - Roof Replacement Building 3			\$100,000.00			
ANCILLARY	MB Transportation - New Transportation Building		\$250,000.00	\$2,500,000.00			

 Table 3.1.2
 Capital Projects Plan Worksheet (Continued)

LOCATION	PROJECT DESCRIPTION	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	Five Year Total
COUNTY-WIDE	Asphalt and Sidewalk Improvements	\$50,000.00	\$150,000.00	\$150,000.00	\$150,000.00	\$150,000.00	\$650,000.00
COUNTY-WIDE	Bleacher Replacement	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$500,000.00
COUNTY-WIDE	Exterior Lighting Upgrades	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$500,000.00
COUNTY-WIDE	Classroom Addition	\$50,000.00	\$250,000.00	\$250,000.00	\$250,000.00	\$250,000.00	\$1,050,000.00
COUNTY-WIDE	Covered Play Areas County Wide	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$500,000.00
COUNTY-WIDE	Covered Walkways County Wide	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$500,000.00
COUNTY-WIDE	Energy Conservation Upgrades County Wide	\$25,000.00	\$25,000.00	\$25,000.00	\$25,000.00	\$25,000.00	\$125,000.00
COUNTY-WIDE	Digital Marquees Countywide	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$250,000.00
COUNTY-WIDE	EHPA Retrofit (County Funded)	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$50,000.00
COUNTY-WIDE	Erosion Control/Storm Water Repair	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$250,000.00
COUNTY-WIDE	Flooring Repair/Replacement County Wide	\$200,000.00	\$200,000.00	\$200,000.00	\$200,000.00	\$200,000.00	\$1,000,000.00
COUNTY-WIDE	Fire Alarm Replacements	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$500,000.00
COUNTY-WIDE	Front Entrance Security Enhancements	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$50,000.00
COUNTY-WIDE	HVAC Repair/Replacement - County Wide	\$200,000.00	\$150,000.00	\$125,000.00	\$100,000.00	\$75,000.00	\$650,000.00
COUNTY-WIDE	HVAC Controls - County-Wide	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$500,000.00
COUNTY-WIDE	Interactive Technology for Classrooms	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$250,000.00
COUNTY-WIDE	Land Acquisition	\$1,500,000.00	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00	\$1,580,000.00
COUNTY-WIDE	Look er Repair/Replacement	\$50,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$450,000.00
COUNTY-WIDE	Locks - Campus Upgrades	\$30,000.00	\$30,000.00	\$30,000.00	\$30,000.00	\$30,000.00	\$150,000.00
COUNTY-WIDE	Master Planning (School Campuses)	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$500,000.00
	Facility Condition Assessment (FCA Indexing)	\$500,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$540,000.00
COUNTY-WIDE	Playground Repairs or Outdoor PE Area Repairs	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$250,000.00
COUNTY-WIDE	Plumbing/Irrigation Repair/Replacement County Wide	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$50,000.00
COUNTY-WIDE	Relocatable Disposal	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$50,000.00
COUNTY-WIDE	Reroof Relocatables	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$250,000.00
COUNTY-WIDE	Restroom Renovations	\$250,000.00	\$250,000.00	\$250,000.00	\$250,000.00	\$250,000.00	\$1,250,000.00
COUNTY-WIDE	Road Improvements (Gas Tax)	\$303,975.54	\$46,500.00	\$46,500.00	\$46,500.00	\$46,500.00	\$489,975.54
COUNTY-WIDE	Roof Repair/Replacement County Wide	\$200,000.00	\$200,000.00	\$200,000.00	\$200,000.00	\$200,000.00	\$1,000,000.00
COUNTY-WIDE	Safety & Security (Control Access)	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$500,000.00
COUNTY-WIDE	Safety & Security Projects (Miscellaneous)	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00	\$100,000.00
COUNTY-WIDE	Security Cameras	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$500,000.00
COUNTY-WIDE	Security Fencing	\$200,000.00	\$200,000.00	\$200,000.00	\$200,000.00	\$200,000.00	\$1,000,000.00
COUNTY-WIDE	Site Improvements	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$500,000.00
COUNTY-WIDE	Single Key Access Initiative	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$250,000.00
COUNTY-WIDE	Contingency	\$400,000.00	\$400,000.00	\$400,000.00	\$400,000.00	\$400,000.00	\$2,000,000.00
				•	•		
DDO IFOT EVE	NSE SUBTOTAL	\$61,417,521,06	\$40,862,000.00	\$32,636,500.00	\$57,189,000.00	\$114,981,500.00	\$307,086,521.06

 Table 3.1.2
 Capital Projects Plan Worksheet (Continued)

EXPENSES						1	Total
Projects Expense		\$81,417,521.06	\$40,862,000.00	\$32,636,500.00	\$57,189,000.00	\$114,981,500.00	\$307,086,521.06
District Capital Outlay Expense	Expenditure Annual Obligation - (Table 3.1.1)	\$14,609,064.86	\$13,895,212.23	\$14,048,149.35	\$13,854,281.17	\$13,942,608.09	\$70,149,295.70
Maintenance PECO Expense		\$0.00				\$0.00	
Total Obligations:	[A]	\$76,026,585.92	\$54,757,212.23	\$46,684,649.35	\$70,843,261.17	\$128,924,108.09	\$377,235,816.76
NEW REVENUE							
EHPA Grant	6	\$400,000.00	\$-	\$-	\$-	\$-	\$400,000.00
PECO New Construction		\$0.00	\$-	\$-	\$-	\$-	\$0.00
PECO Special Maintenance	<u></u>	\$0.00	\$-	\$-	\$-	\$-	\$0.00
C.O.& D.S.		\$1,300,000.00	\$1,300,000.00	\$1,300,000.00	\$1,300,000.00	\$1,300,000.00	\$8,500,000.00
Educational Impact Fees		\$9,500,000.00	\$9,700,000.00	\$9,800,000.00	\$9,900,000.00	\$10,000,000.00	\$48,900,000.00
LCIF		\$20,292,325.00	\$21,104,018.00	\$21,948,178.00	\$22,826,105.00	\$23,739,150.00	\$109,909,776.00
GasTax		\$46,500.00	\$46,500.00	\$46,500.00	\$46,500.00	\$46,500.00	\$232,500.00
BCC Sales Tax		\$0.00	\$-	\$-	\$-	\$-	\$0.00
EdFirst Sales Tax		\$14,000,000.00	\$14,560,000.00	\$15,142,400.00	\$15,748,096.00	\$16,378,019.00	\$75,828,515.00
Mil Money		\$5,080,000.00	\$5,080,000.00		S -	S-	\$10,160,000.00
Fair Share Mitigation		\$0.00	\$89,312.00	\$0.00	\$93,500.00	\$1,609,947.00	\$1,772,759.00
Bond Option		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
New Revenue:	(Table 3.1) [B]	\$50,618,825.00	\$51,859,830.00	\$48,237,078.00	\$49,914,201.00	\$53,073,816.00	\$253,703,550.00
ROLL FORWARD REVENUE	<u>.</u>						
Reserved Funds Rolled Forwar	of from Prior Vear	\$0.00	\$1.972.547.00	\$5,695,164,77	\$7.247.593.42	-\$13.681.466.75	\$1,233,838,44
Educational Facilities Grant	u noni riioi Teai	\$306.187.74		\$0,030,104.77 \$-	\$1,241,055.42 \$-	-\$15,061,400.75 S-	\$306.187.74
PECO New Construction		\$300,187.74		ş- S-	ş- S-	\$- \$-	\$300,187.74
PECO New Construction PECO Special Maintenance		\$0.00		ş- S-	ş- S-	ş- Ş-	\$0.00
C.O.& D.S.		\$1,633,598.99		\$ -	₽-	-	\$1,633,598.99
Educational Impact Fees LCIF Roll Forward		\$10,872,939.95 \$15.578.704.57					\$10,872,939.95
Gas Tax		\$303.975.54					\$15,578,704.57 \$303.975.54
BCC Sales Tax				\$-	_		
EdFirst Sales Tax		\$1,604,901.13			\$-		\$1,604,901.13
			\$8,820,000.00				\$20,920,000.00
Mil Money		\$400,000.00		\$0.00	\$0.00	\$0.00	\$400,000.00
Fair Share Mitigation	•	\$0.00			20.447.200.10	544 454 455	\$0.00
Revenue from Funds Rolled Fo	\$······		\$10,792,547.00				\$52,854,146.36
Total Revenue:	[B]+[C]		\$82,652,377.00		\$59,361,794.42		\$306,557,696.36
Remaining Funds Available:	[B] + [C] - [A]		\$7,895,184.77		-\$11,481,466.75		-\$70,678,120.40
•	RollFwd - Proj + (New Funds - Debt Svc) [D]		\$2,200,000.00	\$2,200,000.00			
Funds Available to Roll Forward	[B] + [C] - [A] - [D]	\$1,972,547.00	\$5,695,164.77	\$7,247,593.42	-\$13,681,466.75	-\$89,531,958.84	-\$88,298,120.40

Section 4 Financially Feasible Work Program

4.1 Financially Feasible Work Program

A component of the Educational Facilities Plan is the financially feasible Work Program for a five-year period. The work program must include:

- A schedule of major repair and renovation projects necessary to maintain the educational facilities and ancillary facilities of the district;
- A schedule of capital outlay projects necessary to ensure the availability of satisfactory student stations for the projected student enrollment;
- The projected cost for each project identified in the work program;
- Revenues anticipated to be available to fund the proposed projects;
- A schedule showing how each project is to be funded; and
- A schedule of options for the generation of additional revenues to fund the work program.

The schedule of capital outlay projects must consider:

- The location, capacities and planned utilization rates of existing facilities;
- The location, capacities and planned use of proposed facilities with emphasis on new facilities to be constructed within the first three years of the work plan;
- Plans for the use and location of relocatable, leased and charter school facilities;
- Alternatives to be used to reduce the need for new permanent student stations;
- The effect of the work plan on class size and utilization rate by grade level;
- The number and percentage of students planned to be educated in relocatables; and
- Plans for the closure of any schools.