DLN: 93493319043370

Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

▶ The organization may have to use a copy of this return to satisfy state reporting requirements

OMB No 1545-0047

2009

Inspection

calendar year, or tax year beginning 01-01-2009 and ending 12-31-2009 A For the 2009 D Employer identification number B Check if applicable BJC Health System Group Return use IRS Address change 75-3052953 label or Doing Business As E Telephone number Name change print or (314) 286-2057 Initial return Specific Number and street (or P O box if mail is not delivered to street address) Room/suite instruc-**G** Gross receipts \$ 3,408,273,355 4444 Forest Park Ave MS 90-66-500 Terminated tions. City or town, state or country, and ZIP + 4 St Louis, MO 63108 Amended return Application pending Name and address of principal officer **H(a)** Is this a group return for Kevin V Roberts affiliates? 4444 FOREST PARK AVE St Louis, MO 63108 H(b) Are all affiliates included? If "No," attach a list (see instructions) **✓** 501(c) (3) **◄** (insert no) Tax-exempt status ☐ 4947(a)(1) or ☐ 527 H(c) Group exemption number ► 3844 Website: ► www bic org L Year of formation M State of legal domicile Summary Briefly describe the organization's mission or most significant activities HEALTHCARE services and Health education to COMMUNITIES we SERVE Activities & Governance Check this box ▶ if the organization discontinued its operations or disposed of more than 25% of its net assets Number of voting members of the governing body (Part VI, line 1a) Number of independent voting members of the governing body (Part VI, line 1b) 145 28,287 Total number of employees (Part V, line 2a) . . . 3,507 Total number of volunteers (estimate if necessary) . 18,641,283 Total gross unrelated business revenue from Part VIII, column (C), line 12 . Net unrelated business taxable income from Form 990-T, line 34 . **Prior Year Current Year** 8 Contributions and grants (Part VIII, line 1h) . 11,595,612 23,010,299 Program service revenue (Part VIII, line 2g) . . . 3,265,888,471 9 3,038,365,840 Investment income (Part VIII, column (A), lines 3, 4, and 7d) . -132,454,554 64,766,232 10 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 68,272,217 54,146,753 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12 2,985,779,115 3,407,811,755 13 Grants and similar amounts paid (Part IX, column (A), lines 1-3) . . 25,471,399 4,760,226 14 Benefits paid to or for members (Part IX, column (A), line 4) . . . 0 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5 15 Expenses 1,297,310,397 1.368.819.957 Professional fundraising fees (Part IX, column (A), line 11e) . . . 16a Ь Total fundraising expenses (Part IX, column (D), line 25) \blacktriangleright 17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24f) 1,690,249,397 1,797,412,231 18 Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25) 2,992,320,020 3,191,703,587 19 Revenue less expenses Subtract line 18 from line 12 $\,$. -6.540.905 216,108,168 Assets or d Balances **Beginning of Current End of Year** Year 20 Total assets (Part X, line 16) . 4,543,465,709 4,432,366,747 Total liabilities (Part X, line 26) . . 2,277,518,247 1.844,414,616 22 Net assets or fund balances Subtract line 21 from line 20 2,154,848,500 2,699,051,093

Part II Under penalties of perjury, I declare that I have examined this return, including a and belief, it is true, correct, and complete Declaration of preparer (other than of Sign Signature of officer Here Kevin V Roberts Senior Vice PreS, CFO Type or print name and title Preparer's signature Date Paid Preparer's ERNST & YOUNG US LLP Firm's name (or yours if self-employed), **Use Only** address, and ZIP + 4 190 CARONDELET PLAZA STE 1300 CLAYTON, MO 63105

Signature Block

May the IRS discuss this return with the preparer shown above? (see instructio

Part III Statement of Program Service Accomplishments

Briefly describe the organization's mission

Total program service expenses►\$

THE 13 HOSPITALS & MULTIPLE SERVICE ORGANIZATIONS OF BJC HEALTHCARE SERVE THE HEALTHCARE NEEDS OF THE RESIDENTS OF METROPOLITAN ST LOUIS, MID-MISSOURI & SOUTHERN ILLINOIS BASED IN URBAN, SUBURBAN & RURAL COMMUNITIES, BJC HOSPITALS INCLUDE ACADEMIC MEDICAL CENTERS, LARGE & SMALL COMMUNITY HOSPITALS BJC'S HOSPITALS HAVE REMAINED IN COMMUNITIES THAT OTHER HEALTH SYSTEMS ABANDONED WITH NO PUBLIC HOSPITAL IN THE REGION, BJC'S ACADEMIC MEDICAL CENTERS SERVE AS A CRITICAL COMPONENT OF THE HEALTH SAFETY NET FOR UNINSURED & UNDERINSURED PATIENTS BJC ORGANIZATIONS PROVIDE INPATIENT/OUTPATIENT CARE, REHABILITATION, PRIMARY CARE, HOME CARE, HOSPICE, LONG-TERM CARE, COMMUNITY MENTAL HEALTH, WORKPLACE HEALTH & COMMUNITY HEALTH & WELLNESS BJC HOSPITALS & SERVICE ORGANIZATIONS ALSO SUPPORT THE TRAINING OF FUTURE HEALTH PROFESSIONALS, ADVANCEMENT OF MEDICAL RESEARCH, REGIONAL HEALTH SAFETY NET SERVICES & EMERGENCY PREPAREDNESS, COMMUNITY OUTREACH & HEALTH LITERACY, REGIONAL ECONOMIC DEVELOPMENT

2		undertake any signific or 990-EZ?			r which were not listed on	┌ Yes ┌ No
	If "Yes," describe th	ese new services on So	chedule O			
3	_	cease conducting, or r	_	nt changes in how it co	nducts, any program	┌ Yes ┌ No
	If "Yes," describe th	ese changes on Sched	ule O			
4	Section 501(c)(3) a	• •	ions and secti	on 4947(a)(1) trusts a	largest program services bare required to report the ar service reported	•
4a	(Code) (Expenses \$	1,844,316,118	ıncludıng grants of \$	25,471,399) (Revenue \$	2,172,555,514)
	OF ABILITY TO PAY, TH REHABILITATION FACIL PROGRAMS IN BUSINE: SERVICES AVAILABLE, I DESIGNATED COMPREH SERVICES, LEVEL III NI NEUROSURGERY, HEAF ONLY OBSTETRICS SER	ROUGH AN INTEGRATED NE ITIES, LONG-TERM CARE FA SSES, SCHOOLS & PLACES O NCLUDING, THE FOLLOWING HENSIVE CANCER CENTER, I EONATAL INTENSIVE CARE, I T & HEART SURGERY, RESF	TWORK OF HOSPI CILITIES, CORPOF F WORSHIP BIC I 5 MAJOR PROGRAI LEVEL I ADULT & F & NATIONALLY REG PIRATORY & KIDN DUIS BJC'S URBAI	TALS, OUTPATIENT CENTER RATE HEALTH SERVICES, CO ENSURES THAT THE COMM MS SITEMAN CANCER CEN PEDIATRIC TRAUMA CENTER COGNIZED PROGRAMS IN C EY DISEASES BJC ALSO IS N ACADEMIC MEDICAL CEN	HENSIVE MEDICAL CARE FOR PAT RS, PRIMARY CARE PROVIDERS, FO DMMUNITY MENTAL HEALTH SERV JNITY HAS ACCESS TO THE HIGH TER, THE REGION'S ONLY NATION RS, ADULT & PEDIATRIC ORGAN & PRITICAL CARE, INFECTIOUS DISE COMMITTED TO UNDER-SERVED TERS SERVE AS A CRITICAL COMF	ICES & COMMUNITY ÓUTREACH EST LEVEL OF SPECIALIZED VAL CANCER INSTITUTE- A BONE MARROW TRANSPLANT ASES, NEUROLOGY, COMMUNITIES & PROVIDES THE
4b	(Code) (Expenses \$	683,869,387	ıncludıng grants of \$	0) (Revenue \$	548,051,239)
	ALL PATIENTS, REGARD FOR ANY OR ALL OF THE WITH INADEQUATE INS DURING 2009 IN NET UREIMBURSEMENT RECIPATIENTS TOTALED \$1: HEALTH CARE COSTS FOATIENTS WHO, BASED UNDER THE BJC POLICE	DLESS OF THEIR ABILITY TO IE CARE THEY NEEDED CHAURANCE WHO HAVE DEMONUNEEIMBURSED CARE TO MIEIVED FROM STATE PROGRASS & MILLION BJC ALSO ABSOOR A WIDE RANGE OF REAST UPON AN EXTENSIVE ANALY, HAD FINANCIAL INFORMA	PAY BJC PROVIDE RITY CARE CONSISTRATED THEY ALEDICATED FOR QUALIFYIORBS THE COST OF THAT THEY INTO THE COST OF THE COST OF THEY INTO THE COST OF THE C	ED \$57 9 MILLION IN NET C ISTS OF MEDICAL SERVICE RE UNABLE TO PAY FOR TH S, ABSORBING THE SHORTF ING LOW-INCOME PATIENTS V MAY OR MAY NOT SHARE W & OTHER INFORMATION, V IDED TO THE ORGANIZATIO	ALTHCARE HOSPITALS & SERVICE HARITY CARE IN 2009 TO PATIEN S GIVEN FREE OF CHARGE TO TH EIR CARE ADDITIONALLY, BJC HO ALL BETWEEN THE COST OF NEEL S THE COST OF CARE FOR CHAR WHO ARE UNABLE TO PAY THEIR O	OSE WITHOUT INSURANCE OR OSPITALS PROVIDED \$77 9 MILLION DED MEDICAL SERVICES & THE ITY & UNREIMBURSED MEDICAID CO-PAYS, DEDUCTIBLES OR OTHER ILLION DURING 2009 IN CARE TO ELIGIBLE FOR CHARITY CARE
4c	(Code) (Expenses \$	216,155,935	ıncludıng grants of \$	0) (Revenue \$	72,460,562)
	RESEARCH INNOVATIO ENSURE THE ONGOING OF HEALTH CARE DUR ADVANCED FELLOWS F MISSOURI BAPTIST ME CONTRIBUTE TO THE F TO COLLABORATE IN K	NS THROUGH ACADEMIC AF TRAINING & DEVELOPMENT ING 2009, BJC INVESTED \$1 ROM WASHINGTON UNIVERS DICAL CENTER CLINICAL NU REVENTION, DIAGNOSIS & 1 EY THERAPEUTIC AREAS SUG	FILIATIONS WITH OF HEALTH CARE 192 9 MILLION IN SITY, 1,000 NURS RSING INSTITUTE FREATMENT OF DI CH AS CANCER GE	WASHINGTON UNIVERSITY E PROFESSIONALS, WHICH THE TRAINING OF HEALTH ING STUDENTS AT THE GOI ADDITIONALLY, BJC IS CO SEASE & DISABILITY DURI ENOMICS, DIABETIC CARDI	' SCHOOL OF MEDICINE TO TRAIN ARE CRITICAL TO THE HEALTH OF CARE PROFESSIONALS INCLUDING DFARB SCHOOL OF NURSING, AN IMMITTED TO BIOMEDICAL HEALT	ID 1,561 STUDENTS AT THE H RESEARCH EFFORTS THAT WILL ILLION TO ENABLE RESEARCHERS INFECTIOUS DISEASES THE
4d	Other program cor	vices (Describe in Sch	adula O \ See	also Additional Data f	or Description	
4u	(Expenses \$	24,316,163 inc	•) (Revenue \$	376,722)
	+	, -,	J 3:	•	/ V ** T	

2,768,657,603

art TV	Checklist o	f Peguired	Schedules
	CHECKHISLU	ı Keuulleu	ı ocneuules

Par	t IV Checklist of Required Schedules			
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If "Yes,"</i> complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors? 🕏	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities? If "Yes," complete Schedule C, Part II	4	Yes	
5	Section 501(c)(4), 501(c)(5), and 501(c)(6) organizations. Is the organization subject to the section 6033(e) notice and reporting requirement and proxy tax? If "Yes," complete Schedule C, Part III	5		
6	Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I.	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in term, permanent,or quasi- endowments? If "Yes," complete Schedule D, Part V	10		No
11	Is the organization's answer to any of the following questions "Yes"? If so,complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable	11	Yes	
	◆ Did the organization report an amount for land, buildings, and equipment in Part X, line10? If "Yes," complete Schedule D, Part VI.			
	◆ Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.			
	◆ Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.			
	◆ Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.			
	◆ Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.			
	◆ Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48? If "Yes," complete Schedule D, Part X.			
12	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII	12		No
12A	Was the organization included in consolidated, independent audited financial statements for the tax year? Yes No			
	If "Yes," completing Schedule D, Parts XI, XII, and XIII is optional			
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		N o
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the United States? If "Yes," complete Schedule F, Part I	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S? If "Yes," complete Schedule F, Part II	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the U S ? <i>If</i> " <i>Yes,"</i> complete Schedule F, Part III	16		No
17	Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If</i> " <i>Yes," complete Schedule G, Part I</i>	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	Yes	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		Νο
20	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20	Yes	_

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to line 25	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		Νo
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		Νo
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		Νο
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		Νο
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		Νο
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27		Νo
28	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		Νο
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b	Yes	
c	An entity of which a current or former officer, director, trustee, or key employee of the organization (or a family member) was an officer, director, trustee, or owner? If "Yes," complete Schedule L, Part IV	28c	Yes	
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	Yes	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		Νο
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		Νο
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		Νο
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33	Yes	
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34	Yes	
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35	Yes	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		Νο
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		Νο
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? Note. All Form 990 filers are required to complete Schedule O	38	Yes	

Part V	Statements Regarding Other IRS Filings and Tax Compliance

	outcome negatianing conc. The timings and tax compliance		Yes	No
1a	Enter the number reported in Box 3 of Form 1096, Annual Summary and Transmittal of U.S. Information Returns. Enter -0- if not applicable		103	
b	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b 2,133			
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c	Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements filed for the calendar year ending with or within the year covered by this return	10	103	
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this return (see instructions)	2b	Yes	
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this return?	3a	Yes	
b	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b	Yes	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		No
Ь	If "Yes," enter the name of the foreign country See the instructions for exceptions and filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? \cdot .	5a		Νο
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Νo
c	If "Yes" to line 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exempt Entity Regarding Prohibited Tax Shelter Transaction?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible?	6a		No
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	Yes	
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	Yes	
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		No
	If "Yes," indicate the number of Forms 8282 filed during the year			
	Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		No
	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		No
	For all contributions of qualified intellectual property, did the organization file Form 8899 as required?	7g	Yes	
h	For contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-C as required?	7h		
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
а	Did the organization make any taxable distributions under section 4966?	9a		
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter			
а	Initiation fees and capital contributions included on Part VIII, line 12 10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
11	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			

Larry Kayser

(314) 362-0638

4444 Forest Park Ave MS 90-66-500

St Louis, MO 631081621

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Se	ection A. Governing Body and Management				
				Yes	No
1a	Enter the number of voting members of the governing body 1a	214			
b	Enter the number of voting members that are independent 1b	145			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with a other officer, director, trustee, or key employee?	any -	2	Yes	
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?		3		Νο
4	Did the organization make any significant changes to its organizational documents since the prior Form 990 filed?	was	4		Νο
5	Did the organization become aware during the year of a material diversion of the organization's assets?		5		Νο
6	Does the organization have members or stockholders?		6		Νο
7a	Does the organization have members, stockholders, or other persons who may elect one or more members of governing body?		7a		No
b	Are any decisions of the governing body subject to approval by members, stockholders, or other persons?	🗆	7b		Νο
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following	ıe			
а	The governing body?		8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	🗆	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached a organization's mailing address? If "Yes," provide the names and addresses in Schedule O	at the	9		No
Se	ection B. Policies (This Section B requests information about policies not required by the Inter	nal			
Re	evenue Code.)		-		
		_		Yes	No
	Does the organization have local chapters, branches, or affiliates?	-	L0a		No
b	If "Yes," does the organization have written policies and procedures governing the activities of such chapters affiliates, and branches to ensure their operations are consistent with those of the organization?		гор		
11	Has the organization provided a copy of this Form 990 to all members of its governing body before filing the		11	Yes	
11A	Describe in Schedule O the process, if any, used by the organization to review the Form 990				
12a	Does the organization have a written conflict of interest policy? If "No," go to line 13	I	12a	Yes	
b	Are officers, directors or trustees, and key employees required to disclose annually interests that could give to conflicts?		L2b	Yes	
c	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done	. [;	12c	Yes	
13	Does the organization have a written whistleblower policy?	$ extstyle e$	13	Yes	
14	Does the organization have a written document retention and destruction policy?	🗆	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decis	ıon?			
а	The organization's CEO, Executive Director, or top management official		L5a	Yes	
Ь	Other officers or key employees of the organization	. 1	15b	Yes	
	If "Yes" to line a or b, describe the process in Schedule O (See instructions)				
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement w		l6a	Yes	
h	If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its	· —	-	163	
_	participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements?	e	16b	Yes	
Se	ection C. Disclosure				
17	List the States with which a copy of this Form 990 is required to be filed▶IL				
18	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501 (3)s only) available for public inspection. Indicate how you make these available. Check all that apply	(c)			
10	Own website Another's website Vupon request Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict or	£			
19	interest policy, and financial statements available to the public. See Additional Data Table				
20	State the name, physical address, and telephone number of the person who possesses the books and record	s of the	orga	nızatıor	⊢

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year. Use Schedule J-2 if additional space is needed

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and current key employees Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- ◆ List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if the organization did i	not compen	sate any	/ curi	rent	or fo	rmer c	office	r, director, trustee	or key employee	
(A) Name and Title	(B) Average hours	(C) rage Position (check all that apply)						(D) Reportable compensation	(E) Reportable compensation	(F) Estimated amount of other
	per week	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	from the organization (W- 2/1099-MISC)	from related organizations (W- 2/1099- MISC)	compensation from the organization and related organizations
See add'l data										

1b Total	20,998,33	8 462,837 2,598,749

Total number of individuals (including but not limited to those listed above) who received more than \$100,000 in reportable compensation from the organization ▶1,100

			Yes	No
3	Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If</i> " <i>Yes,"</i> complete <i>Schedule J for such individual</i>	3	Yes	
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such			
	ındıvıdual	4	Yes	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to the organization? If "Yes," complete Schedule J for such person	5		Νο

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization

(A) Name and business address	(B) Description of services	(C) Compensation
Washington Univ School of Medicine	MEDICAL SERVICES	150,985,926
Morrison Health Care Inc 5801 Peachtree Dunwdy Altanta, GA 30342	Food Services	28,344,708
mid American Transplant Serv 1110 HIGHLAND PL DR E 100 st Louis, MO 63110	pROCUREMENT OF TRANSPLANTS	12,745,598
Anesthesia Assoc of St Louis 3455 MILL RUN DR STE 450 HILLIARD, OH 43026	MEDICAL SERVICES	4,645,930
Mayo Collaborative Srvs inc 200 1st St Southwest Minneapolis, MN 55905	MEDICAL SERVICES	4,370,901
2 Total number of independent contractors (including but not limited to those listed above) \$100,000 in compensation from the organization ▶165) who received more than	

Form 99								Page 9
Part V	<u> </u>	Statement o	of Revenue		(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512,513, or 514
nts ots	1a	Federated cam	paigns 1a					
Contributions, gifts, grants and other similar amounts	b	Membership du	ıes 1b					
s, ç ami	С	Fundraising ev	ents 1c	90,909				
養養	d	Related organiz	zations 1d	9,731,747				
ις. Hij	e	Government grant	es (contributions) 1e	3,608,146				
ioi r si	f		ons, gifts, grants, and 1f	9,579,497		İ		İ
5 2 5	g	sımılar amounts no Noncash contr	ibutions included in					
ntr d o		lines 1a-1f \$ _	27,083					
္မ	h	Total. Add line:	s 1a-1f	▶	23,010,299			
				Business Code				
i ii	2a	Program Service R	levenu	621,990	3,140,956,717	2,689,575,575	263,612	451,117,530
Program Serwce Revenue	ь	Other Program Ser	rvices	900,099	80,386,763	80,386,763	0	0
)e F	с	Program Rental In	come	531,190	19,008,398	19,008,398	0	
3r W (d	Retail Pharmacy		621,400	14,432,629	. ,	4,460,338	9,972,291
, W	e	Reference Laborat	ory	621,400	12,207,531	0	12,207,531	0
Iran	f		am service revenue		-1,103,567	-1,411,303	235,236	72,500
ွိ				L		2, .22,505		. 2,333
	g		s 2a-2f		3,265,888,471			
	3		ome (including dividen	· · · · · · · · · · · · · · · · · · ·	64,766,232			64,766,232
	4		ar amounts) stment of tax-exempt bond	F	01,700,232			01,700,232
	5		· · · · · · · · ·	`				
		Koyanies .	(ı) Real	(II) Personal				
	6a	Gross Rents	123,185	(11) 1 01001121				
	ь	Less rental						
	c	expenses Rental income	123,185					
		or (loss)		<u> </u>	123,185			123,185
	d	Net rental inco	me or (loss) (ı) Securities	(II) O ther	123,103			123,103
	7a	Gross amount from sales of assets other	(I) Securities	(II) O thei				
	ь	than inventory Less cost or other basis and sales expenses						
	С	Gain or (loss)						
	d		ss)					
Other Revenue	8a	events (not inc \$ 90 of contributions	o,909 s reported on line 1c)					
器		See Part IV, lır	ne 18 a					
ier	ь	less director	penses b	152,061 77,749				
₽	c		(loss) from fundraising	·	74,312			74,312
	9a		from gaming activities					
		See Part IV, lır	ne 19					
	١.		a	13,400				
	Ь		penses b	10,138 vities	3,262			3,262
	10a	Gross sales of	(loss) from gaming acti	ville5	3,202			3,202
	104	returns and allo		658,002				
	Ь	=	oods sold b	373,713				
	С		(loss) from sales of inv		284,289			284,289
	44.	Miscellaneous		Business Code 722,210	18,564,917	2,925,435	159,608	15,479,874
	_	Cafeteria Sales		900,099	14,967,405	2,925,435 342,715	159,608	14,624,690
	b	O ther O peratir					0	
	C	Employee Swip		453,000	6,917,401	1,185,265		5,732,136
	d		ue		13,211,982	1,431,189	1,314,958	10,465,835
	е	Total. Add line:	sııa-lld		53,661,705			
	12	Total revenue.	See Instructions .	•	3,407,811,755	2,793,444,037	18,641,283	572,716,136 Form 990 (2009)

Part IX Statement of Functional Expenses

Section $501(c)(3)$ and $501(c)(4)$ organizations must complete all columns. All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).									
	other organizations must complete commit (R) but are not required to	(A)	(B)	(C)	(D)				
	o, 9b, and 10b of Part VIII.	Total expenses	Program service expenses	Management and general expenses	Fundraising expenses				
1	Grants and other assistance to governments and organizations								
	in the U.S. See Part IV, line 21	24,544,008	24,544,008						
2	Grants and other assistance to individuals in the			1					
	U S See Part IV, line 22	927,391	927,391						
3	Grants and other assistance to governments,	·							
	organizations, and individuals outside the U.S. See Part IV, lines 15 and 16								
4	Benefits paid to or for members								
5	Compensation of current officers, directors, trustees, and key employees	10,988,699		10,988,699					
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$								
7	Other salaries and wages	1,076,194,593	1,001,293,183	74,901,410					
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)	62,099,294	47,940,213	14,159,081					
9	Other employee benefits	139,493,589	108,789,166	30,704,423					
10	Payroll taxes	80,043,782	73,059,710	6,984,072					
11	Fees for services (non-employees)								
а	Management	8,741,389	1,851,345	6,890,044					
ь	Legal	403,841	195,815	208,026					
c	Accounting	188,649	58,190	130,459	_				
d	Lobbying	354,875		354,875	_				
e	Professional fundraising See Part IV, line 17								
f	Investment management fees				_				
g	Other	209,083,541	191,207,826	17,875,715					
12	Advertising and promotion	8,032,109	5,801,443	2,230,666					
13	Office expenses	767,419,656	742,288,003	25,131,653					
14	Information technology	78,853,516	36,790,517	42,062,999					
15	Royalties	29,644	29,644						
16	Occupancy	90,426,531	58,024,914	32,401,617					
17	Travel	4,126,543	3,883,094	243,449					
18	Payments of travel or entertainment expenses for any federal, state, or local public officials								
19	Conferences, conventions, and meetings	4,267,079	3,300,988	966,091					
20	Interest	17,829,719	12,971,157	4,858,562					
21	Payments to affiliates								
22	Depreciation, depletion, and amortization	213,669,553	164,786,622	48,882,880	51				
23	Insurance	25,404,318	17,024,761	8,379,557					
24	Other expenses Itemize expenses not covered above (Expenses grouped together and labeled miscellaneous may not exceed 5% of total expenses shown on line 25 below)								
а	Other Miscellaneous	142,195,826	84,432,735	57,763,142	-51				
ь	Bad Debt	117,299,611	85,824,401	31,475,210					
c	Teaching Services	82,122,723	82,122,723						
d	Service Contract Fees	14,861,302	14,411,328	449,974					
e	Recruitment	5,451,811	3,930,910	1,520,901	_				
f	All other expenses	6,649,995	3,167,516	3,482,479					
25	Total functional expenses. Add lines 1 through 24f	3,191,703,587	2,768,657,603	423,045,984	0				
26	Joint costs. Check here ► ☐ If following SOP 98-2 Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation								

Pa	rt X	Balance Sheet					
					(A) Beginning of year		(B) End of year
	1	Cash—non-interest-bearing			2,519,718	1	2,394,849
	2	Savings and temporary cash investments			607,828,460	2	24,495,114
	3	Pledges and grants receivable, net				3	
	4	Accounts receivable, net			418,340,404	4	424,271,825
	5	Receivables from current and former officers, directors, truste highest compensated employees Complete Part II of	es, ke	ey employees, and			
		Schedule L				5	
	6	Receivables from other disqualified persons (as defined under persons described in section $4958(c)(3)(B)$ Complete Part I		on 4958(f)(1)) and			
		Schedule L				6	
ets	7	Notes and loans receivable, net			23,042,681	7	20,823,177
Assets	8	Inventories for sale or use			60,258,043	8	73,354,245
⋖	9	Prepaid expenses and deferred charges			17,452,302	9	11,967,464
	10a	Land, buildings, and equipment cost or other basis <i>Complete</i> Part VI of Schedule D	10a	3,705,759,527			
	ь	Less accumulated depreciation	10b	2,070,634,253	1,569,472,389	10c	1,635,125,274
	11	Investments—publicly traded securities				11	
	12	Investments—other securities See Part IV, line 11			1,610,647,242	12	2,260,333,441
	13	Investments—program-related See Part IV, line 11			13,661,977	13	12,212,490
	14	Intangible assets			572,311	14	
	15	Other assets See Part IV, line 11			108,571,220	15	78,487,830
	16	Total assets. Add lines 1 through 15 (must equal line 34) .			4,432,366,747	16	4,543,465,709
	17	Accounts payable and accrued expenses .			253,498,309	17	265,500,233
	18	Grants payable			100,000	18	100,000
	19	Deferred revenue			1,338,985	19	521,707
	20	Tax-exempt bond liabilities			268,205,044	20	253,165,871
<u>, o</u>	21	Escrow or custodial account liability Complete Part IV of Sched	lule D			21	
Liabilities	22	Payables to current and former officers, directors, trustees, keemployees, highest compensated employees, and disqualified					
Ë		persons Complete Part II of Schedule L				22	
	23	Secured mortgages and notes payable to unrelated third parti	es .		21,864,981	23	20,622,553
	24	Unsecured notes and loans payable to unrelated third parties $% \left(1\right) =\left(1\right) \left(1\right)$	•			24	
	25	Other liabilities $\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \$	•		1,732,510,928	25	1,304,504,252
	26	Total liabilities. Add lines 17 through 25			2,277,518,247	26	1,844,414,616
Balances		Organizations that follow SFAS 117, check here ► $\sqrt{}$ and conthrough 29, and lines 33 and 34.	nplet e	e lines 27			
<u>la</u>	27	Unrestricted net assets			2,148,323,259	27	2,690,426,982
Ba	28	Temporarily restricted net assets			6,525,241	28	8,624,111
돧	29	Permanently restricted net assets				29	
Fund		Organizations that do not follow SFAS 117, check here 🕨 🦵	and co	omplet e			
ō		lines 30 through 34.					
	30	Capital stock or trust principal, or current funds				30	
Assets	31	Paid-in or capital surplus, or land, building or equipment fund			31		
	32	Retained earnings, endowment, accumulated income, or other	funds			32	
Net	33	Total net assets or fund balances			2,154,848,500	33	2,699,051,093
	34	Total liabilities and net assets/fund balances	4,432,366,747	34	4,543,465,709		

Part XI Financial Statements and Reporting

			Yes	No
1	Accounting method used to prepare the Form 990			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?	2a		No
b	Were the organization's financial statements audited by an independent accountant?	2b	Yes	
C	If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O	2c	Yes	
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a consolidated basis, separate basis, or both Separate basis Consolidated basis Both consolidated and separated basis			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	3a	Yes	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	3b	Yes	

Form **990** (2009)

OMB No 1545-0047

SCHEDULE A

(Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

Name of the organization

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

Inspection **Employer identification number**

ВЈС Не	alth Sy	ystem Grou	up Return						7				
Pai	+ T	Reas	on for Pul	olic Charity Stat	us (All ord	nanizations	must compl	ete this na	75-305295 art \ See ins				
				foundation because						sti uctions			
1	_			on of churches, or as					,				
2			•	in section 170(b)(1)				. , , , ,					
3	1			erative hospital ser				170(b)(1)(A)(iii).				
4	Γ		cal research I's name, cit	organization operate y, and state	ed ın conjun	ction with a h	iospital descr	ibed in sect	ion 170(b)(1)(A)(iii). Ent	er the		
5	Γ			rated for the benefit		or university	owned or ope	erated by a	governmenta	ıl unıt descril	ed in		
•	_			A)(iv). (Complete Pa	•	al unit docor	had in session	- 170/b\/1\	(4)()				
7	<u></u>	An orga describ	anızatıon tha ed ın	local government or t normally receives a A)(vi) (Complete Pa	a substantia					om the genera	al public		
8	Γ	A comr	nunity trust	described in section	170(b)(1)(A)(vi) (Com	plete Part II))					
9	Γ	Anorga	anızatıon tha	t normally receives	(1) more th	an 331/3% o	f its support fi	rom contrib	utions, memb	ership fees,	and gro	SS	
		receipt	s from activi	ties related to its ex	empt functio	ons—subject	to certain exc	eptions, an	ıd (2) no more	e than 331/3°	% of		
		ıts sup _l	oort from gro	ss investment incon	ne and unrel	ated busines	s taxable inco	ome (less s	ection 511 ta	ax) from busi	nesses		
		acquire	d by the org	anızatıon after June 3	30,1975 S	ee sect ion 5 0	09(a)(2). (Coi	mplete Part	rt III)				
10	Γ	Anorga	anızatıon org	anızed and operated	exclusively	to test for p	ublic safety S	ee section 5	509(a)(4).				
11	Γ	one or i	more publicly	anized and operated / supported organiza pes the type of suppo b	tions descri orting organi	ibed in sectio i <u>za</u> tion and co	n 509(a)(1) d	or section 5 11e throug	09(a)(2) Se	e section 509	(a)(3).	Check	
e f	Γ	other th section	nan foundatio 509(a)(2)	x, I certify that the con managers and oth ecceived a written de	er than one	or more publ	cly supported	d organizatio	ons describe	d in section 5	09(a)(1) or	
g		check t Since A	his box	006, has the organiz						., -	-	r	
				ectly or indirectly co	ntrols, eithe	er alone or to	gether with pe	ersons desc	ribed in (ii)		Yes	No	
		and (III)) below, the g	overning body of the	the suppor	ted organizat	:ion?			11g(i)		
		(ii) a fa	mily membe	r of a person describ	ed in (i) abo	ve?				11g(ii)		
		(iii) a 3	5% controll	ed entity of a person	describedi	ın (ı) or (ıı) ab	ove?			11g(iii)		
h 		Provide	the followin	g information about t	he supporte	ed organizatio	on(s)						
(i) Name suppo organiz		e of rted	(ii) EIN	(iii) Type of organization (described on lines 1- 9 above or IRC section (see	l organization in I		(v) Did you not organizati col (i) of suppor	ion in your	(vi Is th organiza col (i) org in the U	ne tion in ganized	A mo	vii) ount of oport?	
				instructions))	Yes	No	Yes	No	Yes	No			
						1		1		1			

Total

ınstructions

:	Support Schedule (Complete only if yo					and 170(b)	(1)(A)(vi)
S	ection A. Public Support	a checked tile	DOX OII IIIIE J,	,, or o or rait.	· · /		
	endar year (or fiscal year beginning	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
	ın)	(a) 2005	(b) 2000	(6) 2007	(d) 2008	(e) 2009	(I) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
	include any "unusual grants ")						
2	Tax revenues levied for the						
_	organization's benefit and either						
	paid to or expended on its						
	behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
4	the organization without charge				+		
	Total. Add lines 1 through 3 The portion of total contributions by						
5	each person (other than a						
	governmental unit or publicly						
	supported organization) included on						
	line 1 that exceeds 2% of the						
	amount shown on line 11, column						
6	(f) Public Support. Subtract line 5 from						
U	line 4						
S	ection B. Total Support						
Cale	endar year (or fiscal year beginning	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
_	in)		. ,	. ,	, ,		+ ` ′
7	A mounts from line 4						
8	Gross income from interest, dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar						
	sources						
9	Net income from unrelated						
	business activities, whether or						
	not the business is regularly carried on						
10	Other income (Explain in Part						
	IV) Do not include gain or loss						
	from the sale of capital assets						
11	Total support (Add lines 7						
12	through 10) [Gross receipts from related activities	os ats /Saa inst	rustions \			140	
	·	•	•		661	12	<u> </u>
13	First Five Years If the Form 990 is for check this box and stop here	or the organizati	on's first, second	, thira, fourth, or	TITTN tax year as a	501(c)(3) orga	inization,
	check this box and stop here						. ,
S	ection C. Computation of Pub						
14	Public Support Percentage for 2009	(line 6 column ((f) divided by line	11 column (f))		14	
15	Public Support Percentage for 2008	Schedule A, Pa	rt II, lıne 14			15	
16a	33 1/3% support test—2009. If the	-		,	line 14 is 33 1/3%	6 or more, chec	- -
_	and stop here. The organization qua				- 11 4-		▶
Ь	33 1/3% support test—2008. If the box and stop here. The organization				ba, and line 15 is	33 1/3% or moi	re, check this
17a	10%-facts-and-circumstances test-			-	ne 13.16a or 16	b and line 14	F-1
	is 10% or more, and if the organizat						ın
	ın Part IV how the organization mee						orted
	organization						▶ ┌
b	10%-facts-and-circumstances test-	_					
	15 is 10% or more, and if the organ Explain in Part IV how the organizat						cly
	supported organization	.ion meets the T	acis allu CIICUMS	tances test Inc	: organization qua	iiiiles as a publi	e iy ▶[
10	Deirecta Considering If the average to	an did not abasi	a hay an line 12	16- 16- 17	17	hay and sas	- ,

▶□

Part III Support Schedule for Organizations Described in IRC 509(a)(2)

	(Complete only if you	checked the	box on line 9 of	f Part I.)			
	ction A. Public Support						•
Cale	ndar year (or fiscal year beginning	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
	in)			+			
1	Gifts, grants, contributions, and membership fees received (Do not						
	include any "unusual grants ")						
2	Gross receipts from admissions,						
	merchandise sold or services						
	performed, or facilities furnished in						
	any activity that is related to the						
	organization's tax-exempt						
3	purpose Gross receipts from activities that						
3	are not an unrelated trade or						
	business under section 513						
4	Tax revenues levied for the						
	organization's benefit and either						
	paid to or expended on its						
_	behalf						
5	The value of services or facilities						
	furnished by a governmental unit to the organization without charge						
6	Total. Add lines 1 through 5						
	A mounts included on lines 1, 2,						
7 a	and 3 received from disqualified						
	persons						
ь	A mounts included on lines 2 and 3						
	received from other than						
	disqualified persons that exceed						
	the greater of \$5,000 or 1% of the						
_	amount on line 13 for the year Add lines 7a and 7b						
8	Public Support (Subtract line 7c						
0	from line 6)						
Se	ction B. Total Support	<u>.I.</u>		<u> </u>		ı	I
	ndar year (or fiscal year beginning		(1) 2006	() 2007	/ IN 2000		(C) T
	in)	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
9	A mounts from line 6						
10a	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar						
L	sources Unrelated business taxable						
Ь	income (less section 511 taxes)						
	from businesses acquired after						
	June 30, 1975						
c	Add lines 10a and 10b						
11	Net income from unrelated						
	business activities not included						
	in line 10b, whether or not the						
	business is regularly carried on						
12	Other income Do not include gain or loss from the sale of						
	capital assets (Explain in Part						
	IV)		<u> </u>				
13	Total support (Add lines 9, 10c,						
	11 and 12)						
14	First Five Years If the Form 990 is for	or the organizat	ion's first, second	, thırd, fourth, or	fifth tax year as a	a 501(c)(3) orgar	
	check this box and stop here						► □
	ction C. Computation of Publ	ic Support F)orcontago				
				1.2 column (f)		T 4- T	
15	Public Support Percentage for 2009	-		13 column (I))		15	
16	Public support percentage from 200	8 Schedule A , F	Part III, line 15			16	
Se	ction D. Computation of Inve	stment Inco	ome Percenta	ge			
17	Investment income percentage for 2				n (f))	17	
18	Investment income percentage from	2008 Schedule	A, Part III. line 1	.7		18	
	33 1/3% support tests—2009. If the		•		line 15 is mars		dline 17 is not
TZG	more than 33 1/3%, check this box a					a.i 53 1/3%0 and	a iiiie 17 18 110ť
	organization	F	organization q	aannes as a pabi	, Japporteu		
ь	33 1/3% support tests—2008. If the	organization di	d not check a box	on line 14 or line	19a, and line 1	5 is more than 33	1/3% and line

18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization **Private Foundation** If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

Part IV

Supplemental Information. Supplemental Information. Complete this part to provide the explanation required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Provide any other additional information. See instructions

Explanation

Schedule A, Part IV, Supplemental Information CHRISTIAN HEALTH SERVICES DEVELOPMENT CORPORATION EIN 43-1230583 (ORGANIZATION) IS A SUBORDINATE MEMBER OF THE BJC HEALTH SYSTEM GROUP RULING THE ORGANIZATION'S PUBLIC CHARITY STATUS IS SECTION 509(A)(3) FOLLOWING INFORMATION RELATES TO THIS ORGAINZATION FOR 2009 11e - THE ORGANIZATION CERTIFIES THAT IT WAS NOT CONTROLLED DIRECTLY OR INDIRECTLY BY ONE OR MORE DISQUALIFIED PERSONS OTHER THAN FOUNDATION MANAGERS AND OTHER THAN ONE OR MORE PUBLICLY SUPPORTED ORGANIZATIONS DESCRIBED IN SECTION 509(A)(1) OR SECTION 509(A)(2) 11f-THE ORGANIZATION HAS NOT RECEIVED WRITTEN DETERMINATION FROM THE IRS THAT IT IS A TYPE I, TYPE II, OR TYPE III SUPPORTING ORGANIZATION 11g - SINCE AUGUST 17, 2006, THE ORGANIZATION HAS NOT ACCEPTED ANY GIFT OR CONTRIBUTION FROM ANY PERSONS LISTED ON LINE 11g (I), (II), (III) 11h - INFORMATION REGARDING SUPPORTED ORGANIZATIONS CHRISTIAN HOSPITAL NE-NW (CHNE) EIN 43-6057893 SEC 170(B)(1)(A)(III) CH ALLIED SERVICES, INC (CHAS) EIN 43-1279063 SEC 170(B)(1)(A)(III) VILLAGE NORTH, INC (VNI) EIN 43-1207154 SEC 509(A)(2) ALL OF THE ABOVE SUPPORTED ORGANIZATIONS ARE U S CORPORATIONS AND ARE LISTED IN THE GOVERNING DOCUMENTS FOR CHRISTIAN HEALTH SERVICES DEVELOPMENT CORPORATION SUPPORTED ORGANIZATIONS WERE NOTIFIED OF SUPPORT FOR VARIOUS PROGRAM EXPENSES REPORTED ON FORM 990, SCHEDULE R, PART V PART III PUBLIC SUPPORT FOR ORGANIZATIONS DESCRIBED IN SEC 509(A)(2) THE FOLLOWING SUBORDINATES OF THE BJC GROUP RULING MAINTAIN PUBLIC CHARITY STATUS AS SEC 509(A)(2) ORGANIZATIONS BJC HOME CARE SERVICES CHILDREN'S HEALTH NETWORK VILLAGE NORTH, INC BECAUSE THE MAJORITY OF THE GROUP MEMBERS MAINTAIN PUBLIC CHARITY STATUS AS HOSPITAL ORGANIZATIONS DESCRIBED IN SEC 170(B)(1)(A)(III), THE SOFTWARE USED TO PREPARE THE BJC GROUP RETURN DOES NOT ALLOW FOR MULTIPLE PUBLIC CHARITY STATUSES ACCORDINGLY, THE ABOVE ORGANIZATIONS HAVE SEPARATELY DOCUMENTED THEIR PUBLIC SUPPORT AND INVESTMENT INCOME PERCENTAGES AGGREGATED AS FOLLOWS PUBLIC SUPPORT PERCENTAGE FOR 2009 97 12% INVESTMENT INCOME PERCENTAGE FOR 2009 1 16% PUBLIC SUPPORT PERCENTAGE FOR 2008 96 89%

DLN: 93493319043370

OMB No 1545-0047

Open to Public Inspection

and promptly and

directly delivered to a separate political organization If none, enter -0-

SCHEDULE C

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Political Campaign and Lobbying Activities For Organizations Exempt From Income Tax Under section 501(c) and section 527

> ► Complete if the organization is described below. ► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

If the organization answered "Yes," to Form 990, Part IV, Line 3, or Form 990-EZ, Part VI, line 46 (Political Campaign Activities),

- ◆ Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C

	ction 501(c) (other than section 5 ction 527 organizations Complete	·01(c)(3)) organizations Complete Part • Part I A only	s I-A and C below	Do not complete P	art I-B			
If the Se Se If the	e organization answered "Yes ction 501(c)(3) organizations that ction 501(c)(3) organizations that e organization answered "Yes	s," to Form 990, Part IV, Line 4, or I have filed Form 5768 (election under s have NOT filed Form 5768 (election un s," to Form 990, Part IV, Line 5 (Pro	section 501(h)) Conder section 501(l	omplete Part II-A Do h)) Complete Part II-	not co B Do r	mplete not co	e Part II-B mplete Part	: II-A
	ction 501(c)(4), (5), or (6) organiz	zations Complete Part III		F		. 		
	me of the organization Health System Group Return			Employ	eriaer	ntifica	tion numbe	į r
				75-305				
Par	t I-A Complete if the or	ganization is exempt under s	ection 501(c) or is a section	n 527	7 org	<u>anizatio</u>	<u>n</u>
1	Provide a description of the org	ganızatıon's dırect and ındırect politic	al campaign acti	vities in Part IV				
2	Political expenditures				-	\$		
3	V olunteer hours							
						'		
Par	t I-B Complete if the or	ganization is exempt under s	section 501(c)(3).				
1	Enter the amount of any excise	e tax incurred by the organization und	er section 4955		►	\$		
2	Enter the amount of any excise	tax incurred by organization manage	rs under section	4955	►	\$		
3	If the organization incurred a s	ection 4955 tax, did it file Form 4720) for this year?				☐ Yes	┌ No
4a	Was a correction made?						☐ Yes	┌ No
b	If "Yes," describe in Part IV							
Par	t I-C Complete if the or	ganization is exempt under s	section 501(c) except section	n 50	1(c)((3).	
1	Enter the amount directly expe	ended by the filing organization for sec	tion 527 exempt	t function activities	•	\$		
2		rganızatıon's funds contributed to oth	er organizations	for section 527				
	exempt funtion activities				•	\$		
3	Total exempt function expendit	tures Add lines 1 and 2 Enter here a	nd on Form 1120)-POL, line 17b	►	\$		
4	Did the filing organization file F	Form 1120-POL for this year?					☐ Yes	┌ No
5	were made For each organizati contributions received that wei	nd employer identification number (EI ion listed, enter the amount paid from re promptly and directly delivered to a ittee (PAC) If additional space is ne	the filing organiz separate politic	ation's funds Also al organization, suc	enter	the an	nount of po	litical
	(a) Name	(b) Address	(c) EIN	(d) A mount paid		1	A mount of	•

filing organization's

funds If none, enter - 0 -

Grassroots non-taxable amount

Grassroots lobbying expenditures

Grassroots ceiling amount (150% of line 2d, column (e))

	under section 501(h)).		section 501(c)(3) and file	ed Form 5768	(election
	Check fithe filing organization belongs to a Check fithe filing organization checked bo		l" provisions apply			
<u> </u>	Limits on Lobbying E (The term "expenditures" means a	Expenditures			(a) Filing Organization's Totals	(b) Affiliated Group Totals
1a	Total lobbying expenditures to influence public o	opinion (grass roots lob	bying)			
b	Total lobbying expenditures to influence a legisl	ative body (direct lobby	yıng)			
С	Total lobbying expenditures (add lines 1a and 1	b)				
d	Other exempt purpose expenditures					
e	Total exempt purpose expenditures (add lines 1	c and 1d)				
f	Lobbying nontaxable amount Enter the amount columns	from the following table	ın both			
	If the amount on line 1e, column (a) or (b) is: Not over \$500,000	The lobbying nontaxa 20% of the amount on lir				
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the	e excess over \$500,00			
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the	e excess over \$1,000,0	000		
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the	excess over \$1,500,00	00		
	Over \$17,000,000	\$1,000,000				
	Grassroots nontaxable amount (enter 25% of lir	ne 1 f)				
h	Subtract line 1g from line 1a If zero or less, ent	er -0-				
i	Subtract line 1f from line 1c If zero or less, ente	er-O-				
j	If there is an amount other than zero on either li section 4911 tax for this year?	ne 1h or line 1ı, did the	organization file F	orm 4720 repo	rtıng	┌ Yes ┌ No
	4-Year Av (Some organizations that made a columns below. See t		ection do not l	havè to com		he five
	Lobbying Exp	enditures During	4-Year Averag	jing Period		
	Calendar year (or fiscal year beginning in)	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) Total
2a	Lobbying non-taxable amount					
ь	Lobbying ceiling amount (150% of line 2a, column(e))					
c	Total lobbying expenditures					

Sche	dule C (Form 990 or 990-EZ) 20	009					Р	age 3
Pa	rt II-B Complete if the c (election under s	organization is exempt under s section 501(h)).	ection 501(c)(3) and has l	NOT fi	iled F	orm		
				(a	a)		(b)	
				Yes	No		A mour	it
1		ganization attempt to influence foreign, pt to influence public opinion on a legisl						
а	Volunteers?				Νo			
b	Paid staff or management (inclu	ude compensation in expenses reported	on lines 1c through 1i)?	Yes				
c	Media advertisements?				Νo			
d	Mailings to members, legislator	rs, or the public?			Νo			
e	Publications, or published or bro	oadcast statements?			Νo			
f	Grants to other organizations fo	or lobbying purposes?		Yes			34	19,875
g	Direct contact with legislators,	their staffs, government officials, or a le	gislative body?	Yes				5,000
h	Rallies, demonstrations, semina	ars, conventions, speeches, lectures, o	any similar means?		Νo			
i	Other activities? If "Yes," desc		·		Νο			
j	Total lines 1c through 1i						35	54,875
2a	Did the activities in line 1 caus	e the organization to be not described ii	n section 501(c)(3)?		No			
ь		ny tax incurred under section 4912	, , , ,					
С	If "Yes," enter the amount of an	ny tax incurred by organization manager	s under section 4912					
d	•	d a section 4912 tax, did it file Form 47						
Par	t III-A Complete if the c 501(c)(6).	organization is exempt under s	section 501(c)(4), section !	5 01 (c)(5),	or s		ı
	Ware cubetontially all (0.00/ an		h - v - 2		1	-	Yes	No
1	· · ·	more) dues received nondeductible by r				1		
2		in-house lobbying expenditures of \$2,0				3		
3		arryover lobbying and political expenditi		-01/-				
Par		organization is exempt under s H Part III-A, lines 1 and 2 are					ectio	n
1	Dues, assessments and similar	amounts from members		1				
2	Section 162(e) non-deductible expenses for which the section	lobbying and political expenditures (do 527(f) tax was paid).	not include amounts of political					
а	Current year			2a				
b	Carryover from last year			2b				
c	Total			2c				
3	Aggregate amount reported in s	section 6033(e)(1)(A) notices of nonde	luctible section 162(e) dues	3				
4		nount on line 2c exceeds the amount on carryover to the reasonable estimate of	·	4				
5		d political expenditures (see instruction	5)	5				
	rt IV Supplemental In		•		I			
		escriptions required for Part I-A, line 1,	Part I-B, line 4, Part I-C, line 5, an	d Part	II-B, lır	ne 1ı		
Αls	o, complete this part for any add	itional information	·					
	Ident if ier	Return Reference	Explana	t ion				

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DLN: 93493319043370

OMB No 1545-0047

SCHEDULE D (Form 990)

Department of the Treasury

Supplemental Financial Statements

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.

► Attach to Form 990. ► See separate instructions.

Open to Public

nai Nevenue Gervice	- Attacii to Form 990. F See separate mst	Tuctions.	Inspection
ame of the organization JC Health System Group Return		Em	ployer identification number
		75-	-3052953
	g Donor Advised Funds or Other to Form 990, Part IV, line 6.	Similar Funds	or Accounts. Complete if th
organization answered Tes	(a) Donor advised for	unds	(b) Funds and other accounts
Total number at end of year			
Aggregate contributions to (during year)		
Aggregate grants from (during year)			
Aggregate value at end of year			
_	nd donor advisors in writing that the asset ubject to the organization's exclusive lega		/Ised Yes No
	, donors, and donor advisors in writing tha oot for the benefit of the donor or donor adv t		
art III Conservation Easements	. Complete if the organization answe	ered "Yes" to For	m 990, Part IV, line 7.
Preservation of land for public use Protection of natural habitat Preservation of open space	Prese	ervation of an histo	rically importantly land area ed historic structure conservation
easement on the last day of the tax yea	11		Held at the End of the Year
Total number of conservation easemen	ts		Tield at the End of the Teal
 Total acreage restricted by conservation 	on easements	2b	
•	a certified historic structure included in (a		
Number of conservation easements inc	luded in (c) acquired after 8/17/06	2d	
the taxable year 🛌	dified, transferred, released, extinguished	· ·	he organization during
	olicy regarding the periodic monitoring, ins		of violations, and Yes No
Staff and volunteer hours devoted to m	onitoring, inspecting and enforcing conser	vation easements o	during the year ►
A mount of expenses incurred in monito	ring, inspecting, and enforcing conservation	on easements durir	ng the year ► \$
Does each conservation easement repo 170(h)(4)(B)(i) and 170(h)(4)(B)(ii)?	orted on line 2(d) above satisfy the require	ements of section	┌ Yes
, , , , , , , , , , , , , , , , , , ,	tion reports conservation easements in its e, the text of the footnote to the organizati rvation easements		•
	g Collections of Art, Historical T o answered "Yes" to Form 990, Part I		ther Similar Assets.
art, historical treasures, or other simila	d under SFAS 116, not to report in its reve ir assets held for public exhibition, educat tnote to its financial statements that desc	ion or research in f	
	d under SFAS 116, to report in its revenue sets held for public exhibition, education, to these items		•
(i) Revenues included in Form 990, Pa	rt VIII, line 1		► \$
(ii) Assets included in Form 990, Part	x		► \$
If the organization received or held wor	^ ks of art, historical treasures, or other sim ed under SFAS 116 relating to these item:		
Revenues included in Form 990, Part V	III, line 1		▶ \$
•			

b Assets included in Form 990, Part X

ar	TITL Organizations Maintaining Co	llections of Art	t, His	tori	<u>cal Tre</u>	easures, or (<u> Othe</u>	<u>r Similai</u>	· Asse	ts (co	ntınued)
3	Using the organization's accession and othe items (check all that apply)	r records, check an	y of th	ie foll	owing th	hat are a sıgnıfıc	ant ι	ise of its co	llection	ו	
а	Public exhibition		d	Г	Loan o	r exchange prog	rams	;			
b	Scholarly research		e	Γ	Other						
С	Preservation for future generations										
ŀ	Provide a description of the organization's co	ollections and expla	ıın hov	v the	/ further	r the organizatio	n's e	xempt purp	ose in		
5	During the year, did the organization solicity assets to be sold to raise funds rather than							nılar	Г	Yes	┌ No
Pa:	t IV Escrow and Custodial Arrang						ed "Y	es" to For	m 990),	
	Part IV, line 9, or reported an ar										
.a	Is the organization an agent, trustee, custoo included on Form 990, Part X?	lian or other interme	ediary	for c	ontribut	ions or other as:	sets	not	Γ	Yes	┌ No
b	If "Yes," explain the arrangement in Part XI	V and complete the	follow	ing ta	able	r		1			
									A mou	ınt	
С	Beginning balance						1c				
d	Additions during the year						1 d				
e	Distributions during the year					[1e				
f	Ending balance						1f				
a	Did the organization include an amount on F	orm 990, Part X, lin	e 21?						Γ	Yes	Г№
ь	If "Yes," explain the arrangement in Part XI\	1									
a	rt V Endowment Funds. Complete		n ans	were	ed "Yes						
		(a)Current Year	(b)	Prior \	/ear	(c)Two Years Back	(d)	Three Years E	Back (e)Four Ye	ears Back
3	Beginning of year balance						_				
b	Contributions						_				
С	Investment earnings or losses										
d	Grants or scholarships										
е	Other expenditures for facilities and programs										
f	Administrative expenses										
g	End of year balance										
	Provide the estimated percentage of the year	r end halance held :	a c								
	Board designated or quasi-endowment	%	45								
а											
b	Permanent endowment - %										
С	Term endowment ► %							at.			
а	Are there endowment funds not in the posse organization by	ssion of the organiz	ation	tnata	ire neia	and administere	ea ror	tne		Yes	No
	(i) unrelated organizations								3a(i)		
	(ii) related organizations								3a(ii)		
b	If "Yes" to 3a(11), are the related organization	ns listed as require	d on S	ched	ule R?				3b		
i	Describe in Part XIV the intended uses of th										
aI	t VI Investments—Land, Building	s, and Equipme	nt. S				10.				
	Description of investment				ost or oth basis restment)	hasis (other		(c) Accumula depreciation		(d) Boo	k value
а	Land		.			77,444,	952			7	7,444,952
b	Buildings		. [1,094,481,	463	591,05	2,491	500	3,428,972
c	Leasehold improvements		. [189,399,	827	120,12	9,963	69	9,269,864
d	Equipment		. [1,923,167,	540	1,353,29	5,610	569	9,871,930
e	Other		.			421,265,	745	6,15	6,189	41!	5,109,556

1,635,125,274

Part VIII Investments—Other Securities. See	<u>form 990, Part X, line 12</u>	<u>Z.</u>
(a) Description of security or category	(b) Book value	(c) Method of valuation
(including name of security) Financial derivatives		Cost or end-of-year market value
Closely-held equity interests		
Other		
Investment Capital Improvement	2,153,255,062	F
Investment Self Insurance Trust	70,379,002	F
Investment Bond Indenture Agreement	19,274,255	F
Other Board Designated	15,542,138	F
Investment Deferred Comp Investments	962,567	F
Investment Government Sec	920,417	F
	,	
Total. (Column (b) should equal Form 990, Part X, col (B) line 12)	2,260,333,441	
Part VIII Investments—Program Related. See	: Form 990, Part X, line :	
(a) Description of investment type	(b) Book value	(c) Method of valuation Cost or end-of-year market value
Total. (Column (b) should equal Form 990, Part X, col (B) line 13)		
Part IX Other Assets. See Form 990, Part X, Im	e 15.	
(a) Descrip	tion	(b) Book value
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1	5.)	
Part X Other Liabilities. See Form 990, Part X		·
1 (a) Description of Liability	(b) A mount	
Federal Income Taxes		
Due to Related Party Liabilities	1,062,509,022	
Long Term Pension Liabilities	3,593,723	
Self- Funded Insurance Liablities Other Long Term Liabilities	156,970,878 32,362,765	
Due to Third Party Payors	32,362,765	
Other Current Liabilities	2,936,459	
Accrue Environmental Liabilities	6,033,000	
Interest Payable Total	1,272,891	
Total. (Column (b) should equal Form 990, Part X, col (B) line 25)	1,304,504,252	

	Reconciliation of Change in Net Assets from Form 990 to Financial Statemen	IILS	
1	Total revenue (Form 990, Part VIII, column (A), line 12)	1	
2	Total expenses (Form 990, Part IX, column (A), line 25)	2	
3	Excess or (deficit) for the year Subtract line 2 from line 1	3	
4	Net unrealized gains (losses) on investments	4	
5	Donated services and use of facilities	5	
6	Investment expenses	6	
7	Prior period adjustments	7	
8	Other (Describe in Part XIV)	8	
9	,	9	
10	Total adjustments (net) Add lines 4 - 8	10	
10 Part	Excess or (deficit) for the year per financial statements Combine lines 3 and 9 XII Reconciliation of Revenue per Audited Financial Statements With Revenue p		turn
2011 U 1	Total revenue, gains, and other support per audited financial statements	1	turn
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12		
² a	Net unrealized gains on investments		
a b	Donated services and use of facilities	-	
c	Recoveries of prior year grants	-	
d	Other (Describe in Part XIV)	-	
u e	Add lines 2a through 2d	2e	
3	Subtract line 2e from line 1	3	
4	A mounts included on Form 990, Part VIII, line 12, but not on line 1		
a	Investment expenses not included on Form 990, Part VIII, line 7b . 4a		
ь	Other (Describe in Part XIV) 4b	1	
c	Add lines 4a and 4b	4c	
5	Total Revenue Add lines 3 and 4c. (This should equal Form 990, Part I, line 12)	5	
	XIII Reconciliation of Expenses per Audited Financial Statements With Expenses		Return
1	Total expenses and losses per audited financial		
	statements	1	
2	A mounts included on line 1 but not on Form 990, Part IX, line 25		
а	Donated services and use of facilities		
b	Prior year adjustments	_	
C	Other losses		
d	Other (Describe in Part XIV)	_	
е	Add lines 2a through 2d	2e	
3	Subtract line 2e from line 1	3	
4	A mounts included on Form 990, Part IX, line 25, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a	_	
Ь	Other (Describe in Part XIV)	.	
c	Add lines 4a and 4b	4c	
5	Total expenses Add lines 3 and 4c. (This should equal Form 990, Part I, line 18)	5	
	XIV Supplemental Information		

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b Part V, line 4, Part X, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b. Also complete this part to provide an additional information

| Identifier | Return Reference |

Ident if ier	Return Reference	Explanation
		FOR 2009, THE NET ASSETS AND ACTIVITIES OF THE
		REPORTING ORGANIZATION ARE INCLUDED IN THE
		CONSOLIDATED AUDITED FINANCIAL STATEMENTS OF
		BJC HEALTH SYSTEM AND AFFILIATES (BJC) THE AUDIT IS
		CONDUCTED IN ACCORDANCE WITH GENERALLY
		ACCEPTED ACCOUNTING PRINCIPLES NO SEPARATE
		AUDITED FINANCIAL STATEMENTS ARE PREPARED FOR
		THE REPORTING ORGANIZATION ACCORDINGLY, FORM
		990, SCHEDULE D, PART(S) XI, XII, AND XIII
		RECONCILIATION OF CHANGE IN NET ASSETS, REVENUE
		AND EXPENSES FROM FORM 990 TO AUDITED FINANCIAL
		STATEMENTS ARE NOT REQUIRED TO BE COMPLETED

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DLN: 93493319043370

OMB No. 1545-0047

SCHEDULE G (Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a. 🏲 Attach to Form 990 or Form 990-EZ. 🏲 See separate instructions.

	ne of the organization Health System Group Retui							ntification number
							75-3052953	
Pa		tivities. Complet rs are not require			tion answered "Yes" s part.	to Form	990, Part IV	, line 17.
1	Indicate whether the organ	nızatıon raısed funds	through a	any of the	following activities Ch	eck all th	at apply	
а	Mail solicitations				Solicitation of noi			
ь	Internet and e-mail so	licitations		f	Solicitation of gov	-	-	
С	Phone solicitations			g	Special fundraisir		-	
d	In-person solicitations	s		_	·	-		
	Did the organization have or key employees listed in If "Yes," list the ten higher to be compensated at leas	n Form 990, Part VII st paid individuals o	:) or entity r entities (ın conne (fundraıs e	ection with professional ers) pursuant to agreem	fundraisii ents unde	ng activities? er which the fur	
	(i) Name of individual or entity (fundraiser)	(ii) Activity	(iii) Did fundraiser have custody or control of contributions?		(iv) Gross receipts from activity	(or re fundra	nount paid to etained by) iser listed in col (i)	(vi) A mount paid to (or retained by) organization
			Yes	No				
Tota	al			-				

List all states in which the organization is registered or licensed to solicit funds or has been notified it is exempt from registration or licensing

Pa	rt II	Fundraising Events. Com more than \$15,000 on Form					eport	:ed
			(a) Event #1 Charity Ball (event type)	(b) Event #2 Big Bear Brunch (event type)	(c) O ther Events 3 (total number)	(d) Tot (Add col col		
Φ	1	Gross receipts	50,344	86,768	93,747		23	0,859
Revenue	2	Less Charitable contributions	18,265	30,101	38,217		8	6,583
<u></u>	3	Gross income (line 1 minus line 2)	32,079	56,667	55,530		14	4,276
	4	Cash prizes						
မှာ	5	Non-cash prizes						
Expenses	6	Rent/facility costs						
ă	7	Food and beverages						
Direct	8	Entertainment						
ā	9	Other direct expenses .	24,602	17,501	35,646		7	7,749
	10	Direct expense summary Add lin	es 4 through 9 ın column	(d)			7	7,749
	11	Net income summary Combine III	nes 3, column d, and line	10			6	6,527
Par	t III	Gaming. Complete if the or \$15,000 on Form 990-EZ, lir		'Yes" to Form 990, Pa	rt IV, line 19, or repo	rted more	e thar	1
Reveilue			(a) Bingo	(b) Pull tabs/Instant bingo/progressive bingo	(c) O ther gaming	(d) Tot (Add col col		
	1	Gross revenue						
Ses	2	Cash prizes						
Spenses	3	Non-cash prizes						
	4	Rent/facility costs						
Direct	5	Other direct expenses						
	6	Volunteer labor	Г Yes	Г Yes	┌ Yes			
		Direct expense summary Add line						
	8	Net gaming income summary Com	bine lines 1, column d, ar	nd line 7	<u> </u>		Yes	No
9 a b	Ist	er the state(s) in which the organiza the organization licensed to operate No," Explain		·		· 9a		
10a b		re any of the organization's gaming Yes," Explain	ıcenses revoked, suspen	ded or terminated during	the tax year?	10a		
11		es the organization operate gaming				11		
12		he organization a grantor, beneficia ned to administer charitable gaming				12 90 or 990-	EZ) 20	09

		Yes	No
.3	Indicate the percentage of gaming activity operated in		
а	The organization's facility		
b	An outside facility		
.4	Enter the name and address of the person who prepares the organization's gaming/special events books and records		
	Name •		
	Address •		
.5a	Does the organization have a contract with a third party from whom the organization receives gaming		
	revenue?	<u>. </u>	$ldsymbol{f eta}$
b	If "Yes," enter the amount of gaming revenue received by the organization 🕨 \$ and the		
	amount of gaming revenue retained by the third party 🟲 \$		
С	If "Yes," enter name and address		
	Name 🟲		
	Address 🏲		
6	Gaming manager information		
	Name •		
	Gaming manager compensation 🕨 \$		
	Description of services provided 🗠		
	Description of services provided #		
	Director/officer Employee Independent contractor		
7	Mandatory distributions		
а	Is the organization required under state law to make charitable distributions from the gaming proceeds to		
	retain the state gaming license?	<u>. </u>	
b	Enter the amount of distributions required under state law distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year		

OMB No 1545-0047

Open to Public **Inspection**

SCHEDULE H (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

BJC Health System Group Return

▶ Complete if the organization answered "Yes" to Form 990, Part IV, question 20. ► Attach to Form 990. ► See separate instructions.

Hospitals

Employer identification number

						3052953			
Pa	rt I Charity Care and	Certain O	ther Comr	nunity Benefits at	Cost			1	
	Does the organization have a	charity car-	nolicus If "N	o " okin to guartier C-		ı		Yes	No
	-	*	•				1a	Yes	
_	If "Yes," is it a written policy						1b	Yes	
2	If the organization has multip care policy to the various hos		indicate whic	h of the following best	describes application (of the charity			
	Applied uniformly to all ho			Applied uniformly	to most hospitals				
	Generally tailored to indiv	ıdual hospita	ls						
3	Answer the following based o organization's patients	n the charity	care eligibilit	y criteria that applies t	o the largest number o	fthe			
а	Does the organization use Fe income individuals? If "Yes,"	•	•	•			3a	Yes	
	Г 100% Г 150%	_	oo% Г	Other				res	
ь	Does the organization use FP	G to determin	ne eliaibility f	or providing <i>discounted</i>	d care to low income in	dividuals? If			
_	"Yes," indicate which of the fo						3b	Yes	
		_			_		30	162	
	200% 250%	J 30	о% Г	350%	0%				
С	If the organization does not u determining eligibility for free test or other threshold, regar	or discounte	d care Inclu	de in the description w	hether the organizatior				
4	Does the organization's polic	y provide free	or discounte	ed care to the "medical	ly indigent"?		4	Yes	
5a	Does the organization budget	amounts for	free or discoi	unted care provided un	der its charity care po	ıcy?	5a	Yes	
b	If "Yes," did the organization	's charity car	e expenses e	xceed the budgeted ar	nount?	[5b	Yes	
c	If "Yes" to line 5b, as a resul care to a patient who was elig						5c		No
6a	6a Does the organization prepare an annual community benefit report?							Yes	
6b	If "Yes," does the organization	n make it ava	ailable to the	public?		[6b	Yes	
	Complete the following table worksheets with the Schedule	_	ksheets prov	ıded ın the Schedule H	instructions Do not s	ubmit these			
7	Charity Care and Certain O	ther Commu	nity Benefits	at Cost					
	Charity Care and Means-Tested Government Programs	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community benefit expense	(d) Direct offsetting revenue	(e) Net community be expense	enefit	(f) Pero total ex	
а	Charity care at cost (from		82,267	113,221,299	55,275,285	57,94	6.014	4	880 %
b	Worksheets 1 and 2) Unreimbursed Medicaid (from			, ,					
с	Worksheet 3, column a) Unreimbursed costs—other		344,168	570,648,088	492,775,954	77,87	2,134	2	520 %
	means-tested government programs (from Worksheet 3, column b)		0						
d	Total Charity Care and Means-Tested Government Programs		426,435	683,869,387	548,051,239	135,81	8,148	4	400 %
e	Other Benefits Community health improvement services and community benefit operations (from								
f	(Worksheet 4) Health professions education	351	444,077	17,488,025	263,252	17,22	4,773	0	560 %
ı g	(from Worksheet 5)	50	10,788	192,887,635	72,460,562	120,42	7,073	3	900 %
_	(from Worksheet 6)	171	729,032	475,217,141	412,776,898	62,44			020 %
h i	Research (from Worksheet 7) Cash and in-kind contributions	4	0	23,268,300	0	23,26	8,300	0	750 %
•	to community groups		27 572	6 000 400	440.400		1.660	^	220.04
j 1	(from Worksheet 8) Fotal Other Benefits	620	27,572 1,211,469	6,828,138 715,689,239	113,470 485,614,182	230,07	4,668 5.057		220 % 450 %
-	Total Add lines 7d and 71	620		1 399 558 626	1 033 665 421	·			130 /0 n

Part II	Community Building Activities	Complete this table if the organization	conducted any community building	
	activities			

	activities.						
		(a) Number of activities or	(b) Persons served (optional)	(c) Total community building expense	(d) Direct offsetting revenue	(e) Net community building expense	(f) Percent of total expense
		programs (optional)					
_1	Physical improvements and housing	1	0	443,000	365	442,635	0 010 %
_2	Economic development	4	0	1,328,050	1,188	1,326,862	0 040 %
_3	Community support	18	264	1,729,312	0	1,729,312	0 060 %
_4	Environmental improvements	2	0	312,155	0	312,155	0 010 %
5	Leadership development and training for community members	0	0	0	0		_
6	Coalition building	1	962	1,889	0	1,889	0 %
7	Community health improvement advocacy		0	0	0		
8	Workforce development	0	0	0	0		
9	Other	0	0	0	0		
10	Total	26	1,226	3,814,406	1,553	3,812,853	0 120 %

Part III Bad Debt, Medicare, & Collection Practices

Sect	ion A. Bad Debt Expense		Yes	No
1	Does the organization report bad debt expense in accordance with Heathcare Financial Management Association Statement No 15?	1	Yes	
2	Enter the amount of the organization's bad debt expense (at cost) 2 77,810,693			
3	Enter the estimated amount of the organization's bad debt expense (at cost) attributable to patients eligible under the organization's charity care policy			
4	Provide in Part VI the text of the footnote to the organization's financial statements that describes bad debt expense In addition, describe the costing methodology used in determining the amounts reported on lines 2 and 3, and rationale for including other bad debt amounts in community benefit			
Sect	ion B. Medicare			
5	Enter total revenue received from Medicare (including DSH and IME) 5 715,605,107			
6	Enter Medicare allowable costs of care relating to payments on line 5 6 691,740,359			
7	Subtract line 6 from line 5 This is the surplus or (shortfall)			
8	Describe in Part VI the extent to which any shortfall reported in line 7 should be treated as community benefit Also describe in Part VI the costing methodology or source used to determine the amount reported on line 6 Check the box that describes the method used			
	Cost accounting system Cost to charge ratio			
Sect	ion C. Collection Practices			
9a	Does the organization have a written debt collection policy?	9a	Yes	
9b	If "Yes," does the organization's collection policy contain provisions on the collection practices to be followed for patients who are known to qualify for charity care or financial assistance? Describe in Part VI	9b	Yes	

Part IV Management Companies and Joint Ventures (d) Officers, directors, (c) Organization's (e) Physicians' (b) Description of primary trustees, or key employees' profit % or stock ownership% profit % or stock ownership % (a) Name of entity profit % or stock activity of entity ownership %1 The Rehabilitation Institute of St Louis LLC Operation of rehabilitation hospital 50 000 % 0 % 2 Gamma Knife Center at Barnes-Jewish Operation of radiation gamma beam 50 000 % 0 % 0 % Hospital LLC 3 The Heart Care Institute LLC Provide outpatient cardiac care svcs 50 000 % 0 % 0 % 4 Surgery Center of Farmington LLC Provide outpatient surgery services 50 000 % 2 000 % 48 000 % 5 Twin Rivers MRI LLC Provide diagnostic imaging services 19 750 % 75 000 % 5 250 % 6 7 8 9 10 11 12 13 14

Part V Facility Information									T age 5
		வ	n	<u> </u>	n	IJ	Щ	Ш	
Name and address	Licensed	General medical &	Children's hospital	Teaching hospital	Critical access hospital	Research facility	ER-24 houre	ER-other	Other
	j	<u> </u>	<u> </u>		<u> </u>	äro	4	č	(Describe)
] 3	œ	🖺	ျခ	`	ğ	4	
	hospital	<u>a</u> _	Š	ŏ	00 00	20	o		
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		≗			말				
		eur groat			=				
		2							
Barnes-Jewish Hospital NorthSouth			·			1	ı		1
216 South Kingshighway	Χ	Χ		Χ			Χ		
Saint Louis, MO 63110									
Christian Hospital Northeast-Northwest 11133 Dunn Road	X	Х					Х		
saint Louis, MO 63136	^	^					^		
Northwest Healthcare									
1225 graham road	Х						Χ		
florissant, MO 63031									
Barnes-Jewish West County Hospital 12634 Olive Boulevard	х	Х					Х		
creve coeur, MO 63141	Λ.	^					,,		
Barnes-Jewish St Peters Hospital Inc									
10 hospital drive	Х	Х					Χ		
saint peters, MO 63376 St Louis children's hospital									
One Childrens Place	Х	Х	Х	Х			Х		
saint Louis, MO 63110									
Missouri Baptist Medical Center									
3015 North Ballas Road Town Country, MO 63131	Х	Х					Х		
missouri baptist hospital of sullivan									
751 Sappington Bridge Road	Х	Χ					Χ		
sullivan, MO 63080									
progress West Healthcare	V	v					v		
2 Progress Point Pkwy O Fallon, MO 63366	Х	Х					Х		
Alton Memorial Hospital									
One memorial Drive	Х	Х					Χ		
Alton, IL 62002									
Boone Hospital Center	X	Х					Х		OPER VIA LEASE W/ BOONE COUNTY HOSP
1600 East Broadway Columbia, MO 65201	Χ.	^					^		TRUST
PARKLAND HEALTH CENTER - BONNE TERRE									
7245 RAIDER ROAD	Χ	Χ			Χ		Χ		
BONNE TERRE, MO 63628									
PARKLAND HEALTH CENTER - FARMINGTON 1101 WEST LIBERTY STREET	X	Х					Х		
FARMINGTON, MO 63640	^	^					^		
BJCHEALTHSOUTH REHABILITATION CTRLLC									
4455 DUNCAN AVENUE	Х								50% OWNERSHIP
SAINT LOUIS, MO 63110									OBEDATED
CLAY COUNTY HOSPITAL 911 STACEY BURK DRIVE	Х	х			Х		Х		OPERATED VIA MANAGEMENT Svcs
FLORA, IL 62839	,,	.,							Agreement

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

DLN: 93493319043370

OMB No 1545-0047

Department of the Treasury Internal Revenue Service

Name of the organization

Schedule I

(Form 990)

Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22. ► Attach to Form 990

Inspection

Employer identification number

D10 11 0 D 1									
BJC Health System Group Return	or Health System Group Return								
Part I General Information	n on Grants and	Assistance				•			
 Does the organization maintain the selection criteria used to av Describe in Part IV the organization 	vard the grants or ass	ıstance [?]					√Yes		
Part II Grants and Other A Form 990, Part IV, lin Part IV and Schedule	e 21 for any recipi	ent that received n	nore than \$5,000. Ch	eck this box if no one	recipient receive	d more than \$5,000.	Use		
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of gran or assistance		
See Additional Data Table									

Part III Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22. Use Schedule I-1 (Form 990) if additional space is needed.

(a)Type of grant or assistance	(b) Number of recipients	(c) A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
Federal Grants - Pell Grants & FSEOG & Scholarships	352	927,391			
See Additional Data Table					

Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information.									
Ident if ier	Return Reference	Explanation							
Procedure for Monitoring Grants in the U S	Part I, Line 2	Schedule I, Part I, Line 2 DURING 2009, BJC HEALTH SYSTEM AND AFFILIATES MADE GRANTS TO OTHER SECTION 501(C)(3) PUBLIC CHARITIES FOR GENERAL OPERATIONS AND TO BE USED IN FULFILLING THE EXEMPT PURPOSE OF THE GRANTEE CHARITABLE ORGANIZATION WHILE IMMEDIATE OVERSIGHT OF THE CHARITY IS NOT CONSIDERED NECESSARY, GRANT MATERIALS PROVIDE STRICT GUIDELINES FOR USE OF ALL GRANTS OR AWARDS AS WELL AS RECOVERY OF GRANT MONIES NOT USED FOR STATED PURPOSES FEDERAL GRANTS AND AWARDS PROVIDED TO INDIVIDUALS ARE MONITORED TO ENSURE COMPLIANCE WITH THE FEDERAL GRANT PROCEDURES							
·									

DLN: 93493319043370

Employer identification number

OMB No 1545-0047

Schedule J (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

Compensation Information For certain Officers, Directors, Trustees, Key Employees, and Highest

Compensated Employees ► Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

BJC	Health System Group Return						
	<u> </u>			75-3052953			
Pa	rt I Questions Regarding Compensation						
						Yes	Νo
1a	Check the appropiate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items						
	First-class or charter travel	굣	Housing allowance or residence for p	personal use			
	Travel for companions	nal residence					
	Tax idemnification and gross-up payments	ⅳ					
	Discretionary spending account	Γ	Personal services (e g , maid, chauf	feur, chef)			
b	b If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement orprovision of all the expenses described above? If "No," complete Part III to explain						
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?						
3	Indicate which, if any, of the following the organization is organization's CEO/Executive Director Check all that		•				
	Compensation committee	~	Written employment contract				
	✓ Independent compensation consultant		Compensation survey or study				
	Form 990 of other organizations		Approval by the board or compensat	cion committee			
4	During the year, did any person listed in Form 990, Par or a related organization	t V I	I, Section A, line 1a with respect to th	ne filing organization			
а	Receive a severance payment or change-of-control payment?						
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?						
С	c Participate in, or receive payment from, an equity-based compensation arrangement?						Νo
	If "Yes" to any of lines 4a-c, list the persons and provi	de th	ne applicable amounts for each item ir	n Part III			
	Only 501(c)(3) and 501(c)(4) organizations only must	com	plete lines 5-9.				
5	For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of						
а	The organization?						Νo
b	Any related organization?						Νo
	If "Yes," to line 5a or 5b, describe in Part III						
6	For persons listed in form 990, Part VII, Section A, line compensation contingent on the net earnings of	e 1 a	, did the organization pay or accrue ar	ıy			
а	The organization?				6a		Νo
b	Any related organization?				6b		Νo
	If "Yes," to line 6a or 6b, describe in Part III						
7 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III							No
8	Were any amounts reported in Form 990, Part VII, paid subject to the initial contract exception described in Re		•				
	ın Part III	-	.,,,		8		No
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53 4958-6(c)?						

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(1)-(111) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a

(A) Name	(B) Breakdown of	W-2 and/or 1099-MI	(iii) Other	(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns (B)(ı)-(D)	(F) Compensation reported in prior		
	compensation	incentive compensation	reportable compensation	compensation			Form 990 or Form 990-EZ		
See Additional Data Table									

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

Ident if ier	Ret urn Ref erence	Explanation
		SCHEDULE J, PART I, LINE 1A AND 1B DURING 2009, THE ORGANIZATION PAID DIRECTLY OR REIMBURSED EXPENSES FOR THE FOLLOWING CHARTER TRAVEL FOR BUSINESS PURPOSES, AIR TRAVEL DURING THE RECRUITING PROCESS FOR FAMILY MEMBERS TO VISIT THE AREA, TEMPORARY HOUSING FOR CERTAIN EXECUTIVES RECRUITED TO THE ST LOUIS AREA, TAX GROSS UP PAYMENTS RELATED TO CERTAIN TAXABLE FRINGE BENEFITS AND REIMBURSED EXPENSES FOR SO CIAL CLUB DUES FOR CERTAIN EXECUTIVES THE PAYMENTS WERE MADE PURSUANT TO A WRITTEN POLICY THAT ALLOWS FOR DIRECT PAYMENTS OR REIMBURSEMENTS BASED ON A DOEQUATE SUBSTANTIATION OF THE ALLOWABLE EXPENSE DOCUMENTATION OF THESE EXPENSES IS RETAINED IN THE ADMINISTRATIVE OFFICES OF THE ORGANIZATION AND, IF REQUIRED, INCLUDED IN THE REPORTABLE COMPENSATION OF THE SUBSTANTIATION OF THE ALLOWABLE EXPENSE DOCUMENTATION OF THESE EXPENSES IS RETAINED IN THE ADMINISTRATIVE OFFICES OF THE ORGANIZATION AND, IF REQUIRED, INCLUDED IN THE REPORTABLE COMPENSATION OF THE INDIVIDUALS LISTED HEREIN CHARTER AIR TRAVEL - CURRENT EXPENSE POLICY OF THE ORGANIZATION PROHIBITS PAYMENT OF OR THE PROVED THE ORGANIZATION PROHIBITS PAYMENT OF OR TRAVEL BY NORMAL MEANS, EXCEPTIONS WERE MADE ON A CASE BY ASSESSED THE ORGANIZATION ENGAGED THE SERVICES OF AN UNRELATED AIR CHARTER COMPANY EXPENSES ASSOCIATED WITH CHARTER TRAVEL DURING 2009 WERE \$ 6,001 TRAVEL FOR COMPANIONS OR OTHER FAMILY MEMBERS DURING 2009, THE ORGANIZATION PROHIBITS PAYMENT OF (OR REIMBURSEMENT FOR) TRAVEL WITH COMPANIONS OR OTHER FAMILY MEMBERS DURING 2009, THE ORGANIZATION PROHIBITS PAYMENT OF (OR REIMBURSEMENT FOR) TRAVEL FOR FAMILY MEMBERS ASSOCIATED WITH CHARTER TRAVEL DURING 2009 WERE \$ 6,001 TRAVEL FOR FAMILY MEMBERS ASSOCIATED WITH CHARTER TRAVEL FOR A TRAVEL FOR FAMILY MEMBERS ASSOCIATED WITH CHARTER TRAVEL FOR THE SERVICES OF THE ORGANIZATION PROHIBITS PAYMENT OF (OR REIMBURSEMENT FOR) TRAVEL FOR FAMILY MEMBERS ASSOCIATED WITH CHARTER PROVED BING RECRUITED TO THE STATE OF THE ORGANIZATION AND GROSS UP PAYMENTS - CURRENT EXPENSE POLICY OF THE ORGANIZATION AND GROSS UP P
		PART I, LINE 4A DURING 2009, THE FOLLO WING INDIVIDUALS RECEIVED SEVERANCE PAYMENTS FROM THE ORGANIZATION AS REPORTED IN THE DETAILS OF COMPENSATION AND BENEFITS (SEE FORM 990, PART VII, AND SCHEDULE J, PART II) Davidson, Raymond MD \$164,800 Ross, Cameron David \$207,542 Part I, Line 4b DURING 2009, THE FOLLO WING INDIVIDUALS RECEIVED SUPPLEMENTAL NON-QUALIFIED RETIREMENT PLAN PAYMENTS FROM THE ORGANIZATION AS REPORTED IN THE DETAILS OF COMPENSATION AND BENEFITS (SEE FORM 990, PART VII AND SCHEDULE J, PART II) LIPSTEIN, STEVEN H \$178,958 ROSS, CAMERON DAVID \$107,532 ZISKIND MD, ANDREW A \$103,698 CANNON, ROBERT W \$67,112 ROBERTS, KEVIN V \$66,000 MAGRUDER, JOAN R \$61,598 VAN TREASE, SANDRA \$61,595 DAVIDSON MD, RAYMOND P \$56,812 FETTER, LEE F \$50,057 SHAW, JOANN M \$44,026 WEISS, DAVID A \$41,736 KRIEGER, MARK H \$37,839 PEREA, CARLOS \$37,418 JAQUES MD, DAVID \$34,220 NORONHA II, AUGUSTO A \$31,362 MCMULLEN, RONALD B \$28,618 GOTTLIEB MD, JONATHAN \$28,299 APLINGTON, DAVID R \$25,782 KATSIANIS, JOHN N \$25,298 ANTES, JOHN D \$25,031 CARTER, DOYLE EDWARD \$22,625 Morrow, Randy \$22,518 O'KEEFE, SHARON L \$19,747 VANDERSLICE, DOUGLAS \$19,639 GLOSS, JOHN J \$18,175 LIEKWEG, RICHARD J \$16,775 SCHWARM, TONY L \$14,935 BRAASCH, DAVID A \$14,920 SCHWAEGEL, GLEN \$14,776 GLADSTONE, KIM M \$13,115 KRETTEK JR, JOHN E \$12,731 TRACY JR, LARRY A \$12,461 KARL, THOMAS P \$11,722 CASTELLANO, RUTH NO ELLE \$11,680 SKYLES, JILL M \$8,766 CONKLIN, RICHARD \$1,624

which may result in private business use?

For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

DLN: 93493319043370

Schedule K (Form 990)

Supplemental Information on Tax Exempt Bonds

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Schedule O (Form 990). ► Attach to Form 990. ► See separate instructions.

OMB No 1545-0047

Open to Public Inspect ion

Schedule K (Form 990) 2009

Department of the Treasury Internal Revenue Service Employer identification number Name of the organization BJC Health System Group Return 75-3052953 Part I **Bond Issues** (h) O n (g) Defeased Behalf of (f) Description of Purpose (a) Issuer Name (b) Issuer EIN (c) CUSIP # (d) Date Issued (e) Issue Price Issuer Yes No Yes No **HEALTH & EDUC FACILITIES** AUTHORITY STATE OF 43-1178966 60635RR33 04-07-2005 161,556,888 SEE SCHEDULE O Х Х MISSOURI Proceeds В D Ε Total proceeds of issue 161,556,888 Gross proceeds in reserve funds 960,437 Proceeds in refunding or defeasance escrows 99,031,485 Other unspent proceeds Issuance costs from proceeds 1,654,646 Working capital expenditures from proceeds Capital expenditures from proceeds 64,584,524 Year of substantial completion 8 2009 Yes No Yes Yes No No Yes No Yes No Were the bonds issued as part of a current refunding issue? Х Were the bonds issued as part of an advance refunding issue? Х 10 Has the final allocation of proceeds been made? Х 11 Does the organization maintain adequate books and records to support 12 Х the final allocation of proceeds? Part IIII Private Business Use D Ε Α В С Yes No No No Yes No Yes Yes Yes Was the organization a partner in a partnership, or a member of an LLC, Х which owned property financed by tax-exempt bonds? Are there any lease arrangements with respect to the financed property Х

Cat No 50193F

	ule K (Form 990) 2009											Page ∠	_
Part	Private Business Use (Continued)				_								_
			Yes	A No	Yes	3 No	Yes	C No	o Yes	D No	Yes	E No	
3a	Are there any management or service contracts with respect to t	he		140	165	140	165	i Ne	o res	140	165	140	
	financed property which may result in private business use?		X										
	Are there any research agreements with respect to the financed p	property	X										
	which may result in private business use? Does the organization routinely engage bond counsel or other out	cido											
	counsel to review any management or service contracts or resea agreements relating to the financed property?		X										
	Enter the percentage of financed property used in a private busine by entities other than a section $501(c)(3)$ organization or a state government			0 030 %									
5	Enter the percentage of financed property used in a private business a result of unrelated trade or business activity carried on by yorganization, another section 501(c)(3) organization, or a state of government	our		0 010 %									
	Total of lines 4 and 5			0 040 %									
	Has the organization adopted management practices and procedule ensure the post-issuance compliance of its tax-exempt bond liab		Х										
Part													_
		Yes	A No	Yes	B No	Ye	C s	No	ا Yes) No	Yes	E No	
_	Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate, been filed with respect to the bond issue?												
50 100.00		Х											
2	Is the bond issue a variable rate issue?	х											
	Has the organization or the governmental issuer identified a hedge with respect to the bond issue on its books and records?		X										
b	Name of provider												
С	Term of hedge												
4a	Were gross proceeds invested in a GIC?		X										
b	Name of provider												
C	Term of GIC												
	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?												
	Were any gross proceeds invested beyond an available temporary period?		Х										
6	Did the bond issue qualify for an exception to rebate?		Х										

OMB No 1545-0047

Department of the Treasury Internal Revenue Service

SCHEDULE M

(Form 990)

▶Complete if the organization answered "Yes" on Form 990, Part IV, lines 29 or 30. ► Attach to Form 990.

NonCash Contributions

	e of the organization lealth System Group Return	Employer identificat	ion nu	mber				
Da	rt I Types of Property				75-3052953			
Pa	itt Types of Property	(a) Check If applicable	(b) Number of Contributions	(c) Revenues reported on Form 990, Part VIII, line 1g	(d) Method of de reven	etermı	nıng	
1	Art—Works of art							
2	Art—Historical treasures .							
3	Art—Fractional interests							
4	Books and publications							
5	Clothing and household							
•	goods				+			
	Boats and planes							
	Intellectual property							
	Securities—Publicly traded .							
	Securities—Closely held stock .							
	Securities—Partnership, LLC, or trust interests							
L2	Securities—Miscellaneous							
L3	Qualified conservation contribution—Historic							
L 4	Qualified conservation							
15	contribution—Other Real estate—Residential .							
	Real estate—Commercial							
	Real estate—Other							
	Collectibles							
	Food inventory							
	Drugs and medical supplies .							
	Taxidermy							
	Historical artifacts							
	Scientific specimens							
	Archeological artifacts							
	- Federal							
25	Other ► (<u>Equipment</u>)	Х	4	118,655	Selling price			
	Portable	l	_		<u> </u>			
26	Other ► (Generator)	X	1	2,110	selling price			
	Evacuation Other ► (Stair Chair)	Х	1	6,318	selling price			
28	Other ► ()							
29	Number of Forms 8283 received for which the organization compl				29		.	
RΩ⇒	During the year, did the organiza	ation receiv	e by contribution any propo	arty reported in Part I lines	: 1 - 28 that it		Yes	No
, ou	must hold for at least three year							
	for exempt purposes for the entire			on, and winch is not require	a to be asea	20-		No
L						30a		NO
ь 31	If "Yes," describe the arrangeme Does the organization have a gif			review of any non-standard	contributions?	31		No
32a	Does the organization hire or us	e third part	ies or related organizations	to solicit, process, or sell	non-cash			1
	contributions?					32a		No
	If "Yes," describe in Part II If the organization did not report	: revenues i	n column (c) for a type of p	roperty for which column (a	ı) ıs checked,			

describe in Part II

Page 2

Part II

Supplemental Information. Complete this part to provide the information required by Part I, lines 30b, 32b, and 33. Also complete this part for any additional information.

Identifier Return Reference Explanation

Schedule M (Form 990) 2009

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

OMB No 1545-0047

Open to Public Inspection

DLN: 93493319043370

SCHEDULE 0 (Form 990)

Department of the Treasury Internal Revenue Service

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information. ► Attach to Form 990.

Supplemental Information to Form 990

	Employer identification number
BJC Health System Group Return	
	75-3052953

ldentifier	Return Reference	Explanation
Form 990, Part VI, Section A, line 2		CERTAIN OFFICERS, DIRECTORS OR KEY EMPLOYEES OF BJC HEALTH SYSTEM (BJC) MAY ALSO SERVE ON THE BOARDS OF OTHER RELATED OR UNRELATED ORGANIZATIONS ADDITIONALLY, CERTAIN FAMILY MEMBERS OF OFFICERS, DIRECTORS OR KEY EMPLOYEES MAY, DURING THE NORMAL COURSE OF BUSINESS YET CONSISTENT WITH THE STATED EXEMPT PURPOSE OF BJC, ENGAGE IN TRANSACTIONS IN WHICH POTENTIAL CONFLICTS OF INTEREST COULD EXIST THESE OFFICERS, DIRECTORS, KEY EMPLOYEES AND RELATED PERSONS DISCLOSE THESE POTENTIAL CONFLICTS TO BJC HEALTH SYSTEM ANNUALLY AND DO NOT PARTICIPATE IN DECISIONS IN WHICH THEY HAVE SUCH CONFLICTS SUCH CONFLICTS AND RELATIONSHIPS ARE REVIEWED TO ENSURE THAT ANY PAYMENTS RECEIVED OR AMOUNTS PAID DO NOT EXCEED THE FAIR MARKET VALUE OF THE GOODS AND SERVICES RECEIVED BY THE REPORTING ORGANIZATION
Form 990, Part VI, Section B, Iine 11		THE ORGANIZATION PREPARES DRAFT COPIES OF FORM 990 AND ATTACHMENTS FOR REVIEW BY MEMBERS OF MANAGEMENT AFTER RESOLVING ANY OPEN ITEMS, THE FINAL DRAFT RETURNS ARE MADE AVAILABLE TO THE BOARD AND TO TWO BOARD COMMITTEES FOR THEIR REVIEW QUESTIONS AND COMMENTS THAT ARISE FROM THE COMMITTEES OR INDIVIDUAL BOARD MEMBER REVIEWS ARE ADDRESSED IN ADVANCE OF SUBMISSION TO THE APPROPRIATE TAXING AUTHORITIES
Form 990, Part VI, Section B, line 12c		THE ORGANIZATION REGULARLY AND CONSISTENTLY MONITORS COMPLIANCE WITH THE POLICY BY ISSUING ANNUALLY A CONFLICT OF INTEREST QUESTIONNA IRE REMINDING COVERED INDIVIDUALS OF THEIR OBLIGATIONS TO DISCLOSE POTENTIAL CONFLICTS AND REQUESTING THAT THEY COMPLETE A CONFLICTS OF INTEREST QUESTIONNA IRE THE QUESTIONNA IRE REQUIRES THE DISCLOSURE OF CONFLICTS AND AN ATTESTATION TO THEIR CONTINUING OBLIGATION TO DISCLOSE SAID CONFLICTS SHOULD THE NEED ARISE THE RESULTS OF THE CONFLICT OF INTEREST QUESTIONNA IRE ARE REVIEWED BY A CENTRALIZED COMPLIANCE DEPARTMENT AND APPROPRIATE ACTION TAKEN AS NECESSARY SHOULD THE ORGANIZATION BECOME AWARE OF A CONFLICT NOT PREVIOUSLY REPORTED, ITS GENERAL COUNSEL WOULD INVESTIGATE THE ISSUE AND RESPOND IN ACCORDANCE WITH THE POLICY
Form 990, Part VI, Section B, Iine 15		THE COMPENSATION AND BENEFIT AMOUNTS OF THE ORGANIZATION'S OFFICERS AND TOP MANAGEMENT OFFICIALS ARE DETERMINED BY AN INDEPENDENT COMMITTEE OF THE BOARD OF DIRECTORS OF BJC HEALTH SYSTEM THIS COMMITTEE IS COMPRISED OF INDEPENDENT PERSONS AND USES COMPENSATION CONSULTING STUDIES AND BENCHMARKING DATA PROVIDED BY AN INDEPENDENT MANAGEMENT CONSULTANT TO ESTABLISH COMPENSATION AMOUNTS AND GUIDELINES THE PROCESS INCLUDES A VALIDATION OF JOB DESCRIPTIONS AS WELL AS REPORTING ALL FORMS OF COMPENSATION THE CONSULTANT USES SURVEY DATA TO DETERMINE MARKET RATES OF BASE SALARY AND OTHER SHORT AND LONG TERM INCENTIVES FOR THE BJC HEALTH SYSTEM CEO AND OTHER SENIOR EXECUTIVES THE COMMITTEE REVIEWS, APPROVES, AND SUBSEQUENTLY RECONCILES EXECUTIVE COMPENSATION AS WELL AS DELIBERATES ON THE RESONABLENESS OF THE DATA THIS REVIEW IS DOCUMENTED IN THE MINUTES OF THE BOARD COMMITTEE MEETINGS
Form 990, Part VI, Section C, line 19		THE ORGANIZATION MAKES ITS GOVERNING DOCUMENTS, FINANCIAL STATEMENTS and CONFLICT OF INTEREST POLICY AVAILABLE FOR INSPECTION BY THE GENERAL PUBLIC UPON REQUEST AT THE ADMINISTRATIVE OFFICES
Schedule K Supplental Information		SERIES 2005A BONDS WERE ISSUED ON APRIL 7, 2005 AT A FIXED RATE WITH PROCEEDS OF \$84 5M USED TO REFUND SERIES 1993 BONDS SERIES 2005B BONDS WERE ISSUED ON APRIL 7, 2005 AT A VARIABLE RATE WITH PROCEEDS OF \$73 4M USED IN PART TO REFUND SERIES 1986 BONDS AND TO FINANCE, IN PART, CONSTRUCTION OF PROGRESS WEST HEALTHCARE CENTER, A 72 BED COMMUNITY HOSPITAL IN O'FALLON, MISSOURI
Form 990, PART VII, Section A, Line 1a		The organization used the following acronyms through out Form 990 part VII Listed below are the definitions AMH - ALTON MEMORIAL HOSPITAL BJC - BJC HEALTHCARE BJC BH - BJC BEHAVIORAL HEALTH BJC CHS - BJC CORPORATE HEALTH SERVICES BJC HOME - BJC HOME CARE SERVICES BJH - BARNES-JEWISH HOSPITAL BJSPH - BARNES-JEWISH ST PETERS HOSPITAL BJWCH - BARNES-JEWISH WEST COUNTY CH - CHRISTIAN HOSPITAL NE/NW CHAS - CH ALLIED SERVICES CHIL - CHRISTIAN HOSPITAL-ILLINOIS SERVICES CHN - CHILDREN'S HEALTH NETWORK CHSDC - CHRISTIAN HEALTH SERVICES MBHS - MISSOURI BAPTIST - SULLIVAN MBMC - MISSOURI BAPTIST MEDICAL CENTER PEHC - PROGRESS EAST HEALTHCARE CENTER PGLC - PHY SICIAN GROUPS, LC PHC - PARKLAND HEALTH CENTER PWHC - PROGRESS WEST HEALTHCARE CENTER SLCH - ST LOUIS CHILDREN'S HOSPITAL VNI - VILLAGE NORTH INC SOME OF THE INDIVIDUALS LISTED AS DIRECTORS OR OFFICERS OF THE ABOVE CORPORATIONS SERVE AS FULL TIME EMPLOYEES OF RELATED ORGANIZATIONS EACH RECEIVE COMPENSATION FOR AN AVERAGE OF 40 HOURS PER WEEK WITHOUT REGARD TO THEIR POSITION AS DIRECTOR OR OFFICER FOR THE RELATED ORGANIZATION
FORM 990, PART I SUMMARY		THE BEGINNING OF THE CURRENT YEAR TOTAL ASSETS, TOTAL LIABILITIES AND NET ASSETS OR FUND BALANCE HAVE BEEN RESTATED TO INCLUDE THE INCOME AND ACTIVITY OF PROGRESS EAST HEALTHCARE CENTER FOR AMOUNTS THAT WERE NETTED ON THE BALANCE SHEET FOR THE YEAR ENDED DECEMBER 31, 2008 THE RESTATED BALANCE SHEET NOW REPORTS \$26 9M IN OTHER ASSETS AND RELATED LIABILITY OF \$26 9M FOR UNDEVELOPED PROPERTY HELD FOR FUTURE USE

ldentifier	Return Reference	Explanation
FORM 990, SCHEDULE K, DESCRIPTION OF PURPOSE		SERIES 2005A BONDS WERE ISSUED ON APRIL 7, 2005 AT A FIXED RATE WITH PROCEEDS OF \$84.5M USED TO REFUND SERIES 1993 A & B BONDS WHICH WERE ISSUED ON NOVEMBER 18, 1993 SERIES 2005B BONDS WERE ISSUED ON APRIL 7, 2005 AT A VARIABLE RATE WITH PROCEEDS OF \$73.4M USED IN PART TO REFUND SERIES 1989 A&B BONDS (ISSUED ON NOVEMBER 15, 1989) BONDS AND TO FINANCE, IN PART, THE CONSTRUCTION OF PROGRESS WEST HEALTHCARE CENTER, A 72 BED COMMUNITY HOSPITAL IN O'FALLON, MISSOURI

DLN: 93493319043370

Open to Public

Inspection

OMB No 1545-0047

SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37. ► Attach to Form 990. ► See separate instructions.

Department of the Treasury Internal Revenue Service

Name of the organization

BJC Health System Group Return

Employer identification number

75-3052953

Identification of Disregarded Entities (Complete if the organization answered "Yes" on Form 990, Part IV, line 33.)

(a) Name, address, and EIN of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
Heart Care Institute Affiliated Services LLC 1020 N Mason Road St Louis, MO 63141 43-1893498	Management/Clinical Svcs	МО	0	0	THE HEART CARE INSTITUTE LLC
MB Professional Billing Services LLC 3015 N Ballas Road St Louis, MO 63131 11-3794837	Billing Services	МО	2,280,235	503,610	MISSOURI BAPTIST MEDICAL CENTER
Missouri Baptist Physician Services LLC 3015 N Ballas Road St Louis, MO 63131 34-2028972	Physician Services	МО	2,969,897	193,740	MISSOURI BAPTIST MEDICAL CENTER
Christian Hospital Physician Billing Services LLC 11155 DUNN ROAD ST LOUIS, MO 63136 94-3448764	Billing Services	МО	1,065,088	140,829	CHRISTIAN HOSPITAL NE-NW
CHAS Physician Services LLC 1600 E Broadway Columbia, MO 65201 32-0275207	Physician Services	МО	1,122,202	321,237	CH ALLIED SERVICES INC

Part II Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.)

Name, address, and EIN of related organization

(b) Primary activity

(c) Legal domicile (state or foreign country)

(d) Exempt Code section

(e) Public charity status (if section 501(c)(3))

(f) Direct controlling entity

See Additional Data Table

Part III Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.)

			<u> </u>	<u> </u>							
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512- 514)	(f) Share of total income	(g) Share of end-of-year assets	(i Dispro alloca	prtionate	(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	Gene mana	j) eral or aging tner?
							Yes	No		Yes	No
TWIN RIVERS MRI LLC			ALTON MEMORIAL								
ONE MEMORIAL DRIVE ALTON, IL62002 37-1400120	HEALTH SERVICES		HOSPITAL	RELATED	1,523,105	4,430,157		No		Yes	
THE HEART CARE INSTITUTE											
	MEDICAL SERVICES	МО	BARNES-JEWISH HOSPITAL	RELATED	613,934	698,460		No		Yes	
1020 NORTH MASON ROAD ST LOUIS, MO63141 43-1870517					,	•					
THE HEART CARE INSTITUTE											
1020 NORTH MASON ROAD ST LOUIS, MO63141 43-1870517	MEDICAL SERVICES	МО	BARNES-JEWISH WEST COUNTY HOSPITAL	RELATED	613,934	425,560		No		Yes	
GAMMA KNIFE CENTER AT											
BARNES JEWISH HOSP LLC	OUTPATIENT CARE	МО	BARNES-JEWISH HOSPITAL	RELATED	1,961,546	1,695,794		No		Yes	
216 SOUTH KINGSHIGHWAY ST LOUIS, MO63110 43-1846941	SERVICES	МО	HOSPITAL	RELATED	1,961,346	1,093,794		NO		165	
SURGERY CENTER OF FARMINGTON LLC											
400 PARKLAND DRIVE	MEDICAL SERVICES	МО	PARKLAND HEALTH CENTER	RELATED	453,243	664,476		No		Yes	
FARMINGTON, MO63640 43-1811835											
CHILDREN'S DISCOVERY INST LLC	SEARCH FOR CURES OF PEDIATRIC	МО	ST LOUIS CHILDREN'S HOSPITAL	RELATED				No		Yes	
4444 FOREST PARK BLVD ST LOUIS, MO63108	DISEASES	MO	HOSELIAL	KLMILU				NO		162	

Part IV Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total Income	(g) Share of end-of-year assets	(h) Percentage ownership
		country)					

See Additional Data Table

(6)

			ı u	<u> </u>
Pa	Transactions With Related Organizations (Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35, or 36.)			
	Note. Complete line 1 if any entity is listed in Parts II, III or IV		Yes	No
1 D	During the tax year, did the orgranization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?			
а	Receipt of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity	1a		No
Ь	Gift, grant, or capital contribution to other organization(s)	1b		No
С	Gift, grant, or capital contribution from other organization(s)	1 c	Yes	
d	Loans or loan guarantees to or for other organization(s)	1d		No
e	Loans or loan guarantees by other organization(s)	1e		No
f	Sale of assets to other organization(s)	1f		No
g	Purchase of assets from other organization(s)	1 g		No
h	Exchange of assets	1h		No
i	Lease of facilities, equipment, or other assets to other organization(s)	1 i		No
j	Lease of facilities, equipment, or other assets from other organization(s)	1j		No
k	Performance of services or membership or fundraising solicitations for other organization(s)	1k		No
- 1	Performance of services or membership or fundraising solicitations by other organization(s)	11	Yes	
m	n Sharing of facilities, equipment, mailing lists, or other assets	1m		No
n	Sharing of paid employees	1n	Yes	
o	Reimbursement paid to other organization for expenses	10	Yes	
р	Reimbursement paid by other organization for expenses	1р	Yes	
q	O ther transfer of cash or property to other organization(s)	1q		No
r	O ther transfer of cash or property from other organization(s)	1r		No
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds			
	(a) (b) Transaction An type(a-r)		(c) t involve	ed
	See Additional Data Table			
(2)				
(2)				
(3)				
(4)				
(5)				

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

(a) Name, address, and EIN of entity (b) Primary activity (c) Legal domicile (state or foreign country) (d)
Are all
partners
section
501(c)(3)
organizations?

No

Yes

(e) Share of end-of-year assets **(f)** Disproprtionate allocations?

No

Yes

(g) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065) (h) General or managing partner?

Yes No

Software ID: Software Version:

EIN: 75-3052953

Name: BJC Health System Group Return

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations									
(a) Name, address, and EIN of related organization	(b) Primary Activity	(c) Legal Domicile (State or Foreign Country)	(d) Exempt Code section	(e) Public charity status (if 501(c)(3))	(f) Direct Controlling Entity				
ALTON MEMORIAL HEALTH SERVICES FOUNDATION	SUPPORT TO AMH	IL	501(c)(3)	11c	ALTON MEMORIAL				
1109 N OXFORDSHIRE LANE EDWARDSVILLE, IL62025 37-1177053					HOSPITAL				
BARNES-JEWISH HOSPITAL FOUNDATION	SUPPORT TO BJH	МО	501(c)(3)	7	BARNES-JEWISH HOSPITAL				
1001 HIGHLANDS PLAZA DR WEST SUITE ST LOUIS, MO63110 _43-1648435					110311172				
BARNES JEWISH HOSP AUXILIARY PARKVIEW CHAPTER	SUPPORT TO BJH	МО	501(c)(3)	11c	BARNES-JEWISH HOSPITAL				
216 SO KINGSHIGHWAY CAB 140 ST LOUIS, MO63110 _23-7000410									
BARNES-JEWISH ST PETERS HOSPITAL AUXILIARY	SUPPORT TO BJSP HOSPITAL	МО	501(c)(3)	3	BARNES-JEWISH ST PETERS HOSPITAL				
10 HOSPITAL DRIVE ST PETERS, MO63376 _43-1232811									
BOONE HOSPITAL CENTER'S VISITING NURSES INC	HEALTHCARE SERVICES	МО	501(c)(3)	9	CH ALLIED SERVICES				
601 BUSINESS LOOP 70 W SUITE 280 COLUMBIA, MO65203 43-0998347									
CHRISTIAN HOSPITAL FOUNDATION	SUPPORT TO CHNE	МО	501(c)(3)	11a	CHRISTIAN HOSPITAL NORTHEAST-				
11155 DUNN ROAD SUITE 300 N ST LOUIS, MO63136 43-1947644					NORTHWEST				
FAIRVIEW HEIGHTS MEDICAL GROUP SC	HEALTHCARE SERVICES	IL	501(c)(3)	3					
670 MASON RIDGE CENTER DR SUITE 300 ST LOUIS, MO63141 36-4147189									
MISSOURI BAPTIST HEALTHCARE FOUNDATION	SUPPORT TO MBMC	МО	501(c)(3)	7	MISSOURI BAPTIST MEDICAL CENTER				
3015 N BALLAS ROAD ST LOUIS, MO63131 43-1472026					THE DIGITAL SERVICES				
PARKLAND HEALTH CENTER FOUNDATION	SUPPORT TO PHC	МО	501(c)(3)	7	PARKLAND HEALTH CENTER				
1101 WEST LIBERTY ST FARMINGTON, MO63640 90-0424964					CENTER				
ST LOUIS CHILDREN'S HOSPITAL FOUNDATION	SUPPORT TO SLCH	МО	501(c)(3)	7	ST LOUIS CHILDREN'S HOSPITAL				
ONE CHILDRENS PLACE ST LOUIS, MO63110 43-1626863									
MISSOURI BAPTIST HOSPITAL OF SULLIVAN AUXILIARY INC	SUPPORT TO MBHS	МО	501(c)(3)	9	MISSOURI BAPTIST HOSPITAL OF SULLIVAN				
751 SAPPINGTON BRIDGE RD SULLIVAN, MO63080 43-1349641									

Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal Domicile (State or Foreign Country)	(d) Direct Controlling Entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income (\$)	(g) Share of end-of-year assets (\$)	(h) Percentage ownership
ATG ASSURANCE COMPANY LTD PO BOX 1109 GRAND CAYMAN CJ 98-0599167	INSURANCE	UK		С	132,687	17,535,141	
PF SERVICES INC 11155 DUNN ROAD ST LOUIS, MO63136 43-1237767	MANAGEMENT SERVICES	МО	CHRISTIAN HEALTH SERVICES DEV CORP	С	260,433	319,080	100 000 %
INTEGRATED HEALTHCARE MGMT SOLUTIONS INC 11155 DUNN ROAD ST LOUIS, MO63136 43-1423316	INACTIVE	МО	CHRISTIAN HEALTH SERVICES DEV CORP	С			100 000 %
MB MEDICAL SERVICES INC 3015 N BALLAS ROAD ST LOUIS, MO63131 43-1437404	HEALTHCARE SERVICES	МО	MISSOURI BAPTIST MEDICAL CENTER	С			100 000 %
MISSOURI BAPTIST HOME HEALTH CARE INC 3015 N BALLAS ROAD ST LOUIS, MO63131 43-1460430	INACTIVE	МО		c			
MB PHARMACY INC 3015 N BALLAS ROAD ST LOUIS, MO63131 43-1640730	INACTIVE	МО		С			100 000 %
ST PETERS MED OFFICE BLDG A CONDO ASSN INC 1040 N MASON SUITE 109 ST LOUIS, MO63141 43-1472188	CONDOMINIUM ASSOCIATION	МО	BARNES-JEWISH ST PETERS HOSPITAL	C	177,912	103,427	95 110 %
DMP MIDWEST INC ONE METROPOLITAN SQ 2600 ST LOUIS, MO63102 27-1943910	INACTIVE	МО		С			

Form 990, Schedule R, Part V - Transactions With Related Organizations

	(a) Name of other organization	(b) Transaction type(a-r)	(c) A mount Involved (\$)
(1)	BARNES JEWISH HOSPITAL FOUNDATION	С	9,992,491
(2)	BARNES JEWISH HOSPITAL FOUNDATION	L	13,418,738
(3)	BARNES JEWISH HOSPITAL FOUNDATION	N	1,611,564
(4)	BARNES JEWISH HOSPITAL FOUNDATION	0	24,038
(5)	BARNES JEWISH HOSPITAL FOUNDATION	Р	72,000
(6)	Christian Hospital Foundation	С	250,000
(7)	Missouri Baptist HEALTHCARE Foundation	С	2,487,589
(8)	Parkland Health CENTER Foundation	С	75,000
(9)	ST LOUIS CHILDREN'S HOSPITAL FOUNDATION	С	8,372,858

Form 990, Part IX - Statement of Functional Expenses - 24a - 24e Other Expenses

Do not include amounts reported on line 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
Other Miscellaneous	142,195,826	84,432,735	57,763,142	-51
Bad Debt	117,299,611	85,824,401	31,475,210	
Teaching Services	82,122,723	82,122,723		
Service Contract Fees	14,861,302	14,411,328	449,974	
Recruitment	5,451,811	3,930,910	1,520,901	

Form 990, Part VIII - Statement of Revenue - 2a - 2g Program Service Revenue -

	Business Code	(A) Total Revenue	(B) Related or Exempt Function Revenue	(C) Unrelated Business Revenue	(D) Revenue Excluded from Tax under IRC 512, 513, or 514
Program Service Revenu	621,990	3,140,956,717	2,689,575,575	263,612	451,117,530
Other Program Services	900,099	80,386,763	80,386,763	0	0
Program Rental Income	531,190	19,008,398	19,008,398	0	
Retail Pharmacy	621,400	14,432,629		4,460,338	9,972,291
Reference Laboratory	621,400	12,207,531	0	12,207,531	0

- compensated improveds,	ana macpen				••••					
(A) Name and Title	(B) A verage hours	(C) Position (check all that apply)		all		(D) Reportable compensation	(E) Reportable compensation	(F) Estimated amount of other		
	per week	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	from the organization (W- 2/1099-MISC)	from related organizations (W- 2/1099- MISC)	compensation from the organization and related organizations
PHC-Conklin Richard FORMER Pres, Director	0 00						Х	162,601	0	55,246

Compensated Employees, and	d Independ	ent Co	ontr	act	ors					
(A) Name and Title	(B) Average hours per	that apply)					•	(D) Reportable compensation from the	(E) Reportable compensation from related	(F) Estimated amount of other compensation
	week	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	organization (W- 2/1099-MISC)	organizations (W- 2/1099- MISC)	from the organization and related organizations
BJCHOME-CastellanoRuth Vice President	40 00			Х				193,336	0	52,717
BJC-Roberts Kevin Sr V P, CFO , Treasurer	40 00			X				1,060,079	0	94,930
BJH-Krieger Mark Vice PreS, CFO, Treas	40 00			Χ				452,779	0	57,955
BJH-Liekweg Richard President	40 00			Х				260,356	0	46,659
BJH-O'Keefe Sharon Vice President & COO	40 00			Х				348,351	0	119,805
BJSPH-Skyles Jıll Vıce Pres/ Treasurer	40 00			Х				201,777	0	48,879
CHAS-Morrow Randy Vice President - Finance	40 00			Х				311,143	0	55,040
CH-Katsıanıs John Vıce President, Finance	40 00			Х				339,789	0	51,166
CHSDC-Katsıanıs John Vice President	1 00			Х				0	0	0
MBHS-Schwarm Tony President	1 00			Х				223,217	0	41,615
MBMC-Noronha Augusto II Vice President, Finance	40 00			Х				390,307	0	48,429
PGLC-Davidson Raymond M President	5 00			Х				0	0	0
PGLC-Lipstein Steven Manager	1 00			X				0	0	0
PWHC-Schwaegel Glen Vice President FINANCE	40 00			Х				229,352	0	62,405
SLCH-Vanderslice Doug Vice President CFO	40 00			Х				320,935	0	49,519
VNI-Katsıanıs John Vıce President, Finance	1 00			Х				0	0	0
BJC-HALL LANNIS E Physician	40 00					X		848,835	0	29,644
BJC-Perea Carlos SVP/CHIEF HR OFFICER	40 00					Х		507,631	0	67,748
BJC-Shaw Joann VP/CHIEF LEARNING OFF	40 00					Χ		431,582	0	70,839
BJH-Gottlieb Johnathan Vice President, CMO	40 00					Х		430,835	0	86,544
BJH-Jaques David MD Vice President	40 00					Х		575,731	0	48,204
MBHS-Michalik Jaroslaw FORMER Director	0 00						X	383,772	0	27,513
PHC-O'Hara Patrick W MD FORMER Director	0 00						X	196,689	0	21,350
BJC Home-ConklinRichard Secretary, Treasurer, Di	0 00						X	0	0	0
AMH-McMullen Ronald President, Director	0 00						X	0	0	0

Compensated Employees, an	d Independ	dent (Contr	act	ors	5				
(A) Name and Title	(B) Average hours per		(C ition (that a	ched)			(D) Reportable compensation from the	(E) Reportable compensation from related	(F) Estimated amount of other compensation
	per week	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	organization (W- 2/1099-MISC)	organizations (W- 2/1099- MISC)	from the organization and related organizations
MBMC-McCarthy Thomas Secretary, Director	1 00	Х		×				0	0	0
MBMC-PrivottW Joseph PH Chairman, Director	1 00	X		Х				0	0	0
MBMC-Ross David Vice Chairman, Director	1 00	Х		X				0	0	0
PEHC-Aplington David Secretary, Director	1 00	X		X				0	0	0
PEHC-Cannon Robert President, Director	1 00	X		X				0	0	0
PEHC-DeHaven Michael Vice President, Director	1 00	X		X				0	0	0
PHC-Baker Mary Vice-Chairman, Director	1 00	Х		Х				0	0	0
PHC-Cook Kevin Vice-Chairman, Director	1 00	X		Х				0	0	0
PHC-Karl Thomas President, Director	40 00	X		Х				177,186	0	42,885
PHC-Wood Joyce Chairman, Director	1 00	X		Х				0	0	0
PWHC-Antes John President, Director	40 00	Х		Х				325,471	0	40,976
SLCH-Cousins Steven Vice Chairman DIRECTOR	1 00	X		X				0	0	0
SLCH-Ferring John IV ASST TREAS, DIRECTOR	1 00	Х		Х				0	0	0
SLCH-Fetter Lee Pres SEO, Director-Ex-of	40 00	Х		Х				739,989	0	87,997
SLCH-Fusz Louis Jr SECRETARY, Director	1 00	Х		X				0	0	0
SLCH-Gould James Vice Chairman, Director	1 00	Х		Х				0	0	0
SLCH-Harbison Keith Treasurer, Director	1 00	Х		Х				0	0	0
SLCH-Imbs Christopher VICE CHAIR, DIRECTOR	1 00	Х		Х				0	0	0
SLCH-Metcalfe Walter JR ASST TREAS, Director	1 00	Х		Х				0	0	0
SLCH-Stupp John Jr Vice Chairman, Director	1 00	Х		Х				0	0	0
SLCH-Suggs Donald Asst Treas, Director	1 00	Х		Х				0	0	0
VNI-Gloss John Chairman, Director	5 00	Х		Χ				261,918	0	57,637
VNI-McMullen Ronald President, Director	1 00	Х		X				0	0	0
BJC-Davidson Raymond MD PRES - BJC MEDICAL GROUP	40 00			Χ				439,115	0	40,280
BJC-DeHaven Michael Sr VP, GenL Coun, Secy	40 00			Х				954,326	0	98,164

Compensated Employees, a		ent Co			715			(-)		(-)
(A) Name and Title	(B) Average hours		(C Ition (that a	che	/)			(D) Reportable compensation	(E) Reportable compensation	(F) Estimated amount of other
	per week	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	from the organization (W- 2/1099-MISC)	from related organizations (W- 2/1099- MISC)	compensation from the organization and related organizations
BJSPH-Ross David President, Director	40 00	Х		Х				734,395	0	42,493
BJWCH-DeHaven Michael Secretary, Director	1 00	Х		Х				0	0	0
BJWCH-Liekweg Richard President, Director	1 00	Х		Χ				0	0	0
BJWCH-Roberts Kevin Treasurer/Director/Ex-Of	1 00	Х		Χ				0	0	0
BJWCH-Tracy Larry Vice Pres/COO/Director	40 00	Х		Χ				233,267	0	35,347
BJWCH-Ziskind Andrew MD President, Director Ex-O	1 00	Х		Х				0	0	0
CHAS-McDavid Robert MD Chairman, Director	1 00	Х		Χ				0	0	0
CHAS-Rothery Daniel President, Director	40 00	Х		Χ				421,157	0	37,924
CH-Daniels Jerry Chairman, Director	1 00	Х		Χ				0	0	0
CHIL -McMullen Ronald President, Director	1 00	Х		Х				0	0	0
CHIL -Plummer Robert Chairman, Director	1 00	Х		Χ				0	0	0
CH-McMullen Ronald President, Director	40 00	X		Χ				451,330	0	65,764
CHN-Fetter Lee President, Director	1 00	X		Χ				0	0	0
CHN-Fusz Louis Jr SECRETARY, Director	1 00	X		X				0	0	0
CHN-Harbison Keith Treasurer/ Director	1 00	X		Χ				0	0	0
CHN-Mullins Birch Chairman/Director	1 00	X		Χ				0	0	0
CH-Plummer Robert CHAIRMAN, Director	1 00	X		Χ				0	0	0
CHSDC-Daniels Jerry CHAIRMAN, Director	1 00	Х		Χ				0	0	0
CHSDC-Plummer Robert VICE CHAIR, Director	1 00	Х		Χ				0	0	0
CHSDC-Van Trease Sandra Pres, Director	5 00	Х		Χ				1,058,996	0	88,125
CH-Zykan Don VICE CHAIR, Director	1 00	X		Х				0	0	0
MBHS-Owens Joseph Vice President, Director	1 00	Х		Х				0	0	0
MBHS-Ruble Irene Secretary, Director	1 00	Х		Х				0	0	0
MBMC-Beaver Lee Jr Vice Chair Emer, Directo	1 00	X		Х				0	0	0
MBMC-Magruder Joan President, Director	40 00	Х		Х				568,247	0	71,686

Compensated Employees, a		ient (ors	-				
(A) Name and Title	(B) Average hours per		(C) Ition (c that ap	hec)		1	(D) Reportable compensation from the	(E) Reportable compensation from related	(F) Estimated amount of other compensation
	week	Individual trustee or director	Institutional Trustee		Key employee	Highest compensated employee	Former	organization (W- 2/1099-MISC)	organizations (W- 2/1099- MISC)	from the organization and related organizations
AMH-Braasch David Alan President, Director	40 00	X		X				269,785	0	43,771
AMH-Handley James Vice Chairman, Director	1 00	X		Х				0	0	0
AMH-Lauschke Paul Jr Chairman, Director	1 00	Х		X				0	0	0
AMH-Milligan Ronald Vice Chairman, Director	1 00	X		Х				0	0	0
BJC BH-Aplington David Secretary, Director	5 00	X		Х				429,481	0	65,637
BJC BH-Cannon Robert Chairman, Director	5 00	Х		X				537,097	0	67,334
BJC BH-Stansberry Mark Pres, Exec Director	40 00	Х		Х				138,912	0	20,474
BJC CHS-Aplington David Vice President, Director	1 00	Х		Х				0	0	0
BJC CHS-Cannon Robert President, Director	1 00	Х		Х				0	0	0
BJC CHS-Gladstone Kim Vice President, Director	40 00	Х		X				150,139	0	44,728
BJC-Dubinsky John Vice Chairman, Director	1 00	X		Х				0	0	0
BJCHOME-Cannon Robert Vice President, Director	1 00	X		X				0	0	0
BJCHOME-Karl Tom Secretary, Treasurer	1 00	X		Х				0	0	0
BJC-Lipstein Steven Pres, CEO, Dir-Ex Off	40 00	X		X				2,118,993	0	124,625
BJC-McKee Paul Jr Chairman, Director	1 00	X		X				0	0	0
BJC-Stokes Patrick Vice Chariman, Director	1 00	X		Х				0	0	0
BJC-Westbrook Kelvin Vice Chariman, Director	1 00	X		X				0	0	0
BJH-Carter Edward Vice President, SecY	40 00	X		X				323,729	0	49,750
BJH-Fox Gregory Vice Chairman, Director	1 00	X		Х				0	0	0
BJH-Jordan John Jr Vice Chairman, Director	1 00	X		X				0	0	0
BJH-Jost Gilbert Vice Chariman, Director	1 00	Х		Χ				0	0	0
BJH-Schnuck Craig Vice Chairman, Director	1 00	X		Χ				0	0	0
BJH-Stokes Patrick Chairman, Director	1 00	X		Χ				0	0	0
BJH-Zıskınd Andrew MD Pres, Dırector Ex-Officı	40 00	X		Χ				969,006	0	102,402
BJSPH-Antes John President, DIRECTOR	1 00	Х		X				0	0	0

Compensated Employees,	and Independ	ent C	ontr	acto	rs			, ,		
(A) Name and Title	(B) Average hours			c) (check pply)				(D) Reportable compensation from the	(E) Reportable compensation from related	(F) Estimated amount of other
	per week	Individual trustee <i>o</i> r director	Institutional Trustee	Officer	Kor appropriate	Highest compensated	Former	organization (W- 2/1099-MISC)	organizations (W- 2/1099- MISC)	compensation from the organization and related organizations
SLCH-Danforth Donald Director	1 00	Х						0	0	0
SLCH-Diemer Nancy Director	1 00	X						0	0	0
SLCH-Franklın Clifford Director	1 00	Х						0	0	0
SLCH-HartTracy E Director	1 00	Х						0	0	0
SLCH-Hermann Robert Director	1 00	X						0	0	0
SLCH-Lipstein Steven Director - Ex-officio	1 00	Х						0	0	0
SLCH-Mark Richard Director	1 00	Х						0	0	0
SLCH-McDonnellJames III Director	1 00	Х						0	0	0
SLCH-Mueller Charles JR Director	1 00	Х						0	0	0
SLCH-Mullins Birch Director	1 00	Х						0	0	0
SLCH-NashAllison C MD Director, Ex-Officio	1 00	X						0	0	0
SLCH-O'Connell John Director	1 00	X						0	0	0
SLCH-Rhone Eric Director	1 00	X						0	0	0
SLCH-Rothbaum Robert MD Director Ex-off NON VOT	1 00	X						0	0	0
SLCH-Schwartz Alan MD Director Ex-off NON VOT	1 00	Х						0	0	0
SLCH-Seldın Glenda Dırector Ex-off NON VOT	1 00	X						0	0	0
SLCH-Shapiro Larry MD Director	1 00	X						0	0	0
SLCH-Sherman David III Director	1 00	X						0	0	0
SLCH-WarnerBrad W M D Director Ex-off NON VOT	1 00	Χ						0	0	0
SLCH-Westbrook Kelvin Director	1 00	X						0	0	0
SLCH-Whitaker Patrica Director	1 00	X						0	0	0
VNI-Brink Ruth Director	1 00	X						0	0	0
VNI-Van Trease Sandra Director	1 00	X						0	0	0
BJC-Ross Donald CHAIRMAN, Director	1 00	X		X				0	0	0
AMH-Balsters Ken Vice Chairman, Director	1 00	Х		X				0	0	0

Compensated Employees, a		lent C			tors	5				
(A) Name and Title	(B) A verage hours per		that a	(che			1	(D) Reportable compensation from the	(E) Reportable compensation from related	(F) Estimated amount of other compensation
	week	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	organization (W- 2/1099-MISC)	organizations (W- 2/1099- MISC)	from the organization and related organizations
MBMC-Lipstein Steven Director - Ex-officio	1 00	X						0	0	0
MBMC-McClure Richard Director	1 00	Х						0	0	0
MBMC-Petty Carl Jr Director	1 00	Х						0	0	0
MBMC-Reynolds Palmer Director	1 00	X						0	0	0
MBMC-Schick Peter Director	1 00	Х						0	0	0
MBMC-Van Trease Sandra Director (NON VOTING)	1 00	Х						0	0	0
MBMC-Wood Joyce Director	1 00	X						0	0	0
PHC-Crouch John Director	1 00	Х						0	0	0
PHC-Dickinson Betty M Director	1 00	X						0	0	0
PHC-DuMontier Edward MD Director	5 00	Х						11,760	0	659
PHC-Grix Gary MD Director	5 00	Х						267,039	0	21,867
PHC-Johnson Milton Jr Director	1 00	X						0	0	0
PHC-Mackay Jıll Dırector	1 00	Х						0	0	0
PHC-Rhodes Catherine Director	1 00	X						0	0	0
PHC-Skaggs Larry Director	1 00	X						0	0	0
PHC-Turner Joseph Director	1 00	X						0	0	0
PHC-Van Trease Sandra Director	1 00	Х						0	0	0
PHC-Vıbulakaopun Paırat Dırector	1 00	Х						0	0	0
PWHC-DeHaven Michael Director	1 00	X						0	0	0
PWHC-Van Trease Sandra Director	1 00	X						0	0	0
PWHC-Weiss David Director	1 00	X						0	0	0
SLCH-Beachy Roger N PHD Director	1 00	X						0	0	0
SLCH-Berges James Director	1 00	Х						0	0	0
SLCH-Boyce Gregory H Director	1 00	X						0	0	0
SLCH-Cole F Sessions MD Director, Ex-Off NON VOT	1 00	Х						0	0	0

Compensated Employees, a	nd Independ	ent C	ontr	acto	rs					_
(A) Name and Title	(B) Average hours	Average Position (check a						(D) Reportable compensation from the	(E) Reportable compensation from related	(F) Estimated amount of other compensation
	week	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	organization (W- 2/1099-MISC)	organizations (W- 2/1099- MISC)	from the organization and related organizations
CHSDC-Zykan Donald Director	1 00	Х						0	0	0
CH-Shaw David MD Director	1 00	х						0	0	0
CH-Van Trease Sandra Director	1 00	Х						0	0	0
CH-Wright Chris PHD Director	1 00	Х						0	0	0
CH-Zweig William MD Director	1 00	X						0	0	0
MBHS-Dace Sharon Director	1 00	Х						0	0	0
MBHS-Giles Raymond Director	1 00	Х						0	0	0
MBHS-Hoffman Mike Director	1 00	Х						0	0	0
MBHS-King Melvin Director	1 00	Х						0	0	0
MBHS-MatthewsDebbie Director	1 00	Х						0	0	0
MBHS-Remo Jose MD Director	1 00	X						0	0	0
MBHS-TiefenbrunnMatt MD Director	1 00	Х						0	0	0
MBHS-Van Trease Sandra Director	1 00	X						0	0	0
MBHS-Yoest Chris Director	1 00	Х						0	0	0
MBMC-Bachmann John Director	1 00	Х						0	0	0
MBMC-Buse Paul MD Physician, Director	5 00	Х						69,692	0	0
MBMC-Copeland Douglas Director	1 00	Х						0	0	0
MBMC-Dunne Thomas P Sr Director	1 00	Х						0	0	0
MBMC-Eason Cliff Director	1 00	Х						0	0	0
MBMC-Fields Harvey JR Director	1 00	Х						0	0	0
MBMC-Fullerton Randall Director	1 00	Х						0	0	0
MBMC-Giles Raymond Director	1 00	X						0	0	0
MBMC-Harmon Robert Director	1 00	X						0	0	0
MBMC-Holmes Michael Director	1 00	X						0	0	0
MBMC-Kopitsky Robert MD Director	1 00	Х						0	0	0

(A) Name and Title	(B) A verage			(chec			(D) Reportable	(E) Reportable	(F) Estimated
	hours per week	Individual trustee or director	a Institutional Trustee	opply) Office	 Highest compensated employee	Former	compensation from the organization (W- 2/1099-MISC)	compensation from related organizations (W- 2/1099- MISC)	amount of other compensation from the organization and related organizations
CHAS-Van Trease Sandra Director	1 00	Х					0	0	0
CH-ClarkRev F James M Director	1 00	X					0	0	0
CH-Dazey Andrew	1 00	X					0	0	0
Director CH-George Thomas F PhD	1 00	X					0	0	0
Director CH-Glotzbach Edward L Director	1 00	×					0	0	
CHIL -McKee Paul J Director	1 00	Х					0	0	0
CH-Jensen Joshua II MD Director	1 00	×					0	0	0
CH-Lipstein Steven Director - Ex-officio	1 00	Х					0	0	0
CH-Margolis Robert MD Director	1 00	X					0	0	0
CH-McKee Paul Jr Dırector	1 00	Х					0	0	0
CH-Milligan Ronald Director	1 00	X					0	0	0
CH-Moritz Gerald MD Director	1 00	X					0	0	0
CHN-Imbs Christopher Director	1 00	X					0	0	0
CH-Otto David Director	1 00	X					0	0	0
CH-Penilla Antonia R MD Director	5 00	X					0	462,837	32,285
CH-Ratliff Harry Director	1 00	Χ					0	0	0
CH-Rearden Tım MD Dırector	1 00	X					0	0	0
CH-Scherer George Dırector	1 00	Χ					0	0	0
CH-SchnettgoeckeWıllıam Dırector	1 00	X					0	0	0
CHSDC-Lauschke Paul Jr Dırector	1 00	X					0	0	0
CHSDC-Lipstein Steven Director Ex Officio	1 00	X					0	0	0
CHSDC-McKeePaul Jr Director	1 00	Χ					0	0	0
CHSDC-Milligan Ronald Director	1 00	X					0	0	0
CHSDC-Moritz Gerald Director	1 00	X					0	0	0
CHSDC-Scherer George Dırector	1 00	X					0	0	0

Compensated Employees, a	nd Independ	lent C	ont	ract	tors	5				
(A) Name and Title	(B) A verage hours per		tion ()		ı	(D) Reportable compensation from the	(E) Reportable compensation from related	(F) Estimated amount of other compensation
	week	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	organization (W- 2/1099-MISC)	organizations (W- 2/1099- MISC)	from the organization and related organizations
BJH-Kruszewskı Ron Dırector	1 00	×						0	0	0
BJH-Lipstein Steven Director - Ex-Officio	1 00	x						0	0	0
BJH-Luten Susie Director	1 00	X						0	0	0
BJH-McDonnell John F Director	1 00	X						0	0	0
BJH-Neal Jean Director, Bishop's desig	1 00	X						0	0	0
BJH-Parks Deborah MD Director	1 00	Х						0	0	0
BJH-Roegner Darrell Director	1 00	x						0	0	0
BJH-ShapıroLarry MD Director Ex-Officio	1 00	X						0	0	0
BJH-Small Leslie Director	1 00	X						0	0	0
BJH-SpringerRuth Director	1 00	Х						0	0	0
BJH-Steinback Kenneth Director	1 00	X						0	0	0
BJH-Steward David Director	1 00	Χ						0	0	0
BJH-Sullivan Diane Director	1 00	X						0	0	0
BJH-Thompson Anthony Director	1 00	Χ						0	0	0
BJH-Wrighton Mark PhD Director	1 00	X						0	0	0
BJH-Yaeger Douglas Director	1 00	Х						0	0	0
BJSPH-DeHaven Michael Director	1 00	X						0	0	0
BJSPH-Orellana Felipe M Director	1 00	Х						0	0	0
BJSPH-V an Trease Sandra Director	1 00	Х						0	0	0
BJWCH-Cannon Robert Director	1 00	Χ						0	0	0
BJWCH-Crane James MD Director	1 00	X						0	0	0
BJWCH-Kenneally Cynthia Director Ex Officio	5 00	Х						81,188	0	0
BJWCH-LondeAlan MD Director Ex Officio	1 00	Χ						0	0	0
BJWCH-Martin Jeffery MD Director	1 00	X						0	0	0
CHAS-Aplington David Director	1 00	X						0	0	0

Compensated Employees, ar	nd Independ	dent C	ont	ract	tors	5				
(A) Name and Title	(B) Average hours per	(C) Position (check all that apply)						(D) Reportable compensation from the	(E) Reportable compensation from related	(F) Estimated amount of other compensation
	week	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	organization (W- 2/1099-MISC)	organizations (W- 2/1099- MISC)	from the organization and related organizations
BJC-Jordan John Jr Director	1 00	Х	·					0	0	0
BJC-McCarthy Thomas Director	1 00	X						0	0	0
BJC-McClure Richard Director	1 00	x						0	0	0
BJC-McDavid Robert Director	1 00	X						0	0	0
BJC-McDonnell John Director	1 00	X						0	0	0
BJC-Metcalfe Walter Jr Director	1 00	Х						0	0	0
BJC-Moritz Gerald Director	1 00	X						0	0	0
BJC-Mueller Charles Director	1 00	X						0	0	0
BJC-Plummer Robert Director	1 00	X						0	0	0
BJC-PrivottW Joseph PHD Director	1 00	Х						0	0	0
BJC-Schnuck Craig Director	1 00	X						0	0	0
BJC-Shapiro Larry MD Director Ex officio	1 00	X						0	0	0
BJC-Stupp John Jr Director	1 00	X						0	0	0
BJC-Wrighton Mark MD Director-Ex Officio	1 00	Х						0	0	0
BJC-Zykan Donald J Director	1 00	X						0	0	0
BJH-Bader Kathryn Director	1 00	Χ						0	0	0
BJH-Burson Charles Director	1 00	X						0	0	0
BJH-Clark Maxine Director	1 00	Х						0	0	0
BJH-Donald Arnold Director	1 00	X						0	0	0
BJH-Dubinsky John Director	1 00	Х						0	0	0
BJH-Edison Peter Director	1 00	X						0	0	0
BJH-Elias Peggy Director	1 00	X						0	0	0
BJH-Griffin Joanne Director	1 00	X						0	0	0
BJH-Kahn Eugene Director	1 00	X						0	0	0
BJH-Knight Charles F Director, Emeritus Membe	1 00	X						0	0	0

Compensated Employees, and Independent Contractors										
(A) Name and Title	(B) Average hours per	Posi t	((tion (hat a	che	′)		T	(D) Reportable compensation from the	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations
	week	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	organization (W- 2/1099-MISC)		
A MH - Bauer Brenda Director	1 00	X						0	0	0
AMH-Bryant Gay Director	1 00	Х						0	0	0
AMH-Ennico Dolores Director	1 00	X						0	0	0
AMH-Ferguson Paul PhD Director	1 00	X						0	0	0
AMH-Hartrich Bruce A Director	1 00	X						0	0	0
AMH-Loy Kenneth Director	1 00	X						0	0	0
AMH-Milnor George Director	1 00	X						0	0	0
AMH-Riedel David MD Director	1 00	X						0	0	0
AMH-Schranck Charles MD Director	1 00	X						0	0	0
AMH-Van Trease Sandra Director	1 00	Χ						0	0	0
BJC-Bader Kathryn Director	1 00	X						0	0	0
BJC-Daniels Jerry Director	1 00	X						0	0	0
BJC-Donald Arnold Director	1 00	X						0	0	0
BJC-Eason Clifford J Director	1 00	X						0	0	0
BJC-Eberlein Timothy MD Director	1 00	X						0	0	0
BJC-Fox Gregory Director	1 00	Х						0	0	0
BJC-Griffin Joanne Director	1 00	X						0	0	0
BJC-Harbison Keith Director	1 00	Х						0	0	0
BJCHOME-Gee William MD Director	1 00	Χ						0	0	0
BJCHOME-Katsianis John Director	1 00	Χ						0	0	0
BJCHOME-KrettekJohn MD Director	1 00	X						442,119	0	48,178
BJCHOME-Mueth Melanie M Director	1 00	X						0	0	0
BJCHOME-Van TreaseSandr Director	1 00	X						0	0	0
BJCHOME-VlodarchykCoree Director	1 00	X						372,623	0	44,820
BJCHOME-Weiss David Director	5 00	X						582,281	0	86,734

Additional Data

Software ID:

Software Version:

EIN: 75-3052953

Name: BJC Health System Group Return

Form 990, Part III - 4 Program Service Accomplishments (See the Instructions)

4d. Other program services

(Code) (Expenses \$ 24,316,163 including grants of \$ 0) (Revenue \$ 376,722)

OTHER HEALTHCARE SERVICES PROVIDED TO IMPROVE THE HEALTH OF PEOPLE IN THE COMMUNITIES WE SERVE NET OF DIRECT OFFSETTING PROGRAM FEES

Additional Data

Software ID:

Software Version:

EIN: 75-3052953

Name: BJC Health System Group Return

Form 990, Schedule D, Part X, - Other Liabilities (a) Description of Liability

1 (a) Description of Liability	(b) A mount
Due to Related Party Liabilities	1,062,509,022
Long Term Pension Liabilities	3,593,723
Self- Funded Insurance Liablities	156,970,878
Other Long Term Liabilities	32,362,765
Due to Third Party Payors	38,825,514
Other Current Liabilities	2,936,459
Accrue Environmental Liabilities	6,033,000
Interest Payable Total	1,272,891

Software ID: Software Version:

EIN: 75-3052953

Name: BJC Health System Group Return

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Barnes-Jewish Hospital Foundation1001 Highlands Plaza Drive West Suite 140 St Louis, MO 63110	43-1648435	501c(3)	10,839,592				Pledge to general funds
St Louis Childrens Hospital FoundationOne Childrens Place St Louis, MO 63110	43-1626863	501c(3)	6,287,876				Support for healtlhcare needs of St Louis Children's Hospital
Christian Hospital FoundationPOB 1 Suite 300N 11155 Dunn Road St Louis, MO 63136	43-1947644	501c(3)	1,893,561				Support for healtlhcare needs Christian Hospital
Boone Hospital Foundation 1600 E Broadway Columbia, MO 65201	03-0477306	501c(3)	1,019,800				Support to general funds
Alton Memorial Health Services Foundation1109 North Oxfordshire Edwardsville, IL 62025	37-1177053	501c(3)	532,002				Support people affected by cancer by programs
Washington University School of MedicineGrants Office 660 South Euclid Avenue Box 8018 St Louis, MO 63130	43-0653611	501c(3)	462,991				Support research of WUSM to Support programs
Parkland Health Center Foundation1101 W Liberty Street Farmington, MO 63640	90-0424964	501c(3)	250,000				Support for healtlhcare needs Parkland Hospital
MOBAP Foundation3015 N Ballas Road St Louis, MO 63131	43-1472026	501c(3)	154,291				Support people affected by cancer by programs
Speaking of Women's Health 709 W Broadway Columbia, MO 65203	30-0193562	501c(3)	40,459				Support and educate women about their health
Family Health Center of Boone County1001 East Worley Columbia, MO 65203	43-1709422	501c(3)	40,000				Support to community to provide access to healthcare

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States (c) IRC Code section (d) A mount of cash (a) Name and address of **(b)** EIN (e) A mount of non-(f) Method of (g) Description of (h) Purpose of grant organization ıf applıcable grant valuation cash non-cash assistance or assistance or government (book, FMV, appraisal, assistance other) Illinois Hospital Research & 23-7421930 501c(3) Support Hospital Educational Foundation1151 Mutual Assistance 32,461 East Warrenville Road PO Program Box 3015 Naperville, IL 60566 earch of ıseases lucating usiness Marfan related sorders arch for Cancer nmunity health promote althcare areness earch of ıabetes

A merican Heart Association 460 N Lindbergh Blvd St Louis, MO 63141	13-5613797	501c(3)	27,887		Support research of Heart diseases
JUNIOR ACHIEVEMENT OF MISSISSIPPI VALLEY INC 17339 NORTH OUTER FORTY RD Chesterfield, MO 63005	43-0652112	501c(3)	20,000		Support educating youth in business
National Marfan Foundation 660 South Euclid Avenue Box 8066 St Louis, MO 63110	52-1265361	501c(3)	17,500		Support for Marfan Syndrome and related disorders
SUSAN G KOMEN RACE FOR THE CUREPO Box 790129 DEPT SK St Louis, MO 63179	75-2844650	501c(3)	15,000		Support research for Breast Cancer
YouzeumPO Box 309 Columbia, MO 65205	43-1606126	501c(3)	10,987		Support community health
Columbia Chamber of Commerce300 S Providence Road Columbia, MO 65205	43-0223250	501c(6)	7,985		Support and promote community healthcare awareness
A merican Diabetes Association10280 Sunset Office Dr Suite 220 St Louis, MO 63127	13-1623888	501c(3)	7,000		Support Research of Diabetes
Juvenile Diabete Res Foundation50 Crestwood Exe Cemter St Louis, MO 63126	23-1907729	501c(3)	6,000		Support Research of Juvenile Diabetes
A merican Cancer Society	74-1185665	501c(3)			Support people

5,727

affected by cancer by

programs

4207 Lindell

St Louis, MO 63108

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States								
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance	
National Muscular Sclerosis Society1867 Lackland Hill Pkwy St Louis, MO 63146	13-5661935	501c(3)	5,600				support research of MS	
St Louis Crisis Nursery 11710 administration Dr Ste 18 St Louis, MO 63139	43-1410297	501c(3)	3,600	3,103	FMV	Food	Sponsorship for general support of the charity's efforts and provide Food for pantry	

BJCHOME-KrettekJohn

BJCHOME-Weiss David

BJC BH-Stansberry

BJC CHS-Gladstone

BJC-Lipstein Steven

BJH-Carter Edward

BJH-Ziskind Andrew

BJSPH-Ross David

BJWCH-Tracy Larry

CHAS-Rothery Daniel

CH-McMullen Ronald

CHSDC-Van Trease

MBMC-Magruder Joan

PHC-Karl Thomas

PWHC-Antes John

SLCH-Fetter Lee

VNI-Gloss John

BJCHOME-

Castellano Ruth

BJC-Roberts Kevin

BJH-Krieger Mark

BJH-Liekweg Richard

BJH-O'Keefe Sharon

CHAS-Morrow Randy

CH-Katsıanıs John

MBMC-Noronha

Augusto II

MBHS-Schwarm Tony

PWHC-Schwaegel Glen

SLCH-Vanderslice

BJC-HALL LANNIS E

BJC-Perea Carlos

BJC-Shaw Joann

BJH-Gottlieb Johnathan

BJH-Jaques David MD

PHC-O'Hara Patrick W

PHC-Conklin Richard

MBHS-Michalik

Jaroslaw MD

BJSPH-Skyles Jill

BJC-Davidson Raymond

BJC-DeHaven Michael

Mark

MD PHD

ВЈСНОМЕ-

VlodarchykCoreen

(F) Compensation

990 or Form 990-EZ

(B)(ı)-(D)

11,326

11,986

19,011

13,326

17,051

4,902

18,691

26,736

14,782

23,892

15,869

18,265

4,702

19,938

12,358

20,453

17,711

17,645

17,260

16,506

11.013

22,170

22,023

21,636

17,741

28,677

7,115

13,160

4,939

23,030

16,421

13,349

11,872

23,092

19,629

18,551

11,158

5,094

10,796

16,968

17,836

11,007

0

490,297

417,443

669,015

495,122

604,431

159,386

194,867

2,243,618

373,479

1,071,408

776,888

268,614

459,081

517,094

1,147,121

639,933

220,071

366,447

827,986

319,555

479,395

1,052,490

246,053

1,155,009

510,734

307,015

468,156

250,656

366,183

390,955

264,832

438,736

291,757

370,454

878,479

575,379

502,421

517,379

623,935

411,285

218,039

217,847

reported in prior Form

Software ID: **Software Version:**

EIN: 75-3052953

Name: BJC Health System Group Return

(iii) Other

compensation

15,768

3,035

25,083

1,673

1,438

1,652

11,930

7,790

28,133

262,168

458

26,937

16,329

40,436

1,904

3,666

545

23,290

22,786

226,106

63,964

2,425

96,812

2,398

22,396

68,033

1,742

16,681

2,483

14,454

19,579

9,226

8,051

51,740

4,810

17,887

61,976

29,052

23,381

486

7,778

0

0

0

36,852

32,834

67,723

18,959

50,283

15,572

26,037

97,889

34,968

78,510

26,624

17,082

33,222

45,826

75,767

51,233

25,174

23,331

70,737

41,131

29,267

75,994

30,694

73,294

40,214

17,982

112,690

35,719

50,101

28,136

25,194

35,080

50,533

26,427

10,015

49,197

59,681

81,450

37,408

10,545

3,514

44,239

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (B) Breakdown of W-2 and/or 1099-MISC compensation (C) Deferred (E) Total of columns (A) Name (D) Nontaxable compensation

140,503

91,060

187,418

(ii) Bonus &

ıncentıve

compensation

PHC-Grix Gary MD	(I) (II)		16,811 0	9,282 0	4,288 0	17,579 0	288,906 0
AMH-Braasch David Alan	(1)	l .	68,782 0	15,454 0	14,077 0	29,694 0	313,556 0
BJC BH-Aplington David	(1)		147,498 0	17,607 0	40,081 0	25,556 0	495,118 0
BJC BH-Cannon Robert	(1)	331,386	204.038	1.673	50.283	17.051	604.431

0

204,038

23,370

89,141

345,157

214,923

30,750

107,202

149,341

461,005

227,956

24,955

98,912

265,354

64,894

164,215

396,929

46,642

374,709

142,597

76,250

156,168

58,129

83,137

90,760

53,044

91,946

285,224

168,024

146,716

170,282

190,374

20,000

61,954

1,228,924

CH-Penilla Antonia R (1) 0 455,979 ΜD (11) 0 6,858

285,848

278,528

369,780

137,474

125,117

878,139

226,798

595,716

257,304

202,059

287,018

285,660

557,555

338,387

148,565

226,014

451,345

174,238

48,794

493,433

144,269

588,558

307,784

161,710

124,150

141,906

211,325

246,546

155,719

220,938

511,871

334,797

266,979

198,577

356,305

360,391

176,203

92,869

(i) Base

Compensation

(1)

(11)

(1)

(II)

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(11)

(II)

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5,131 9,238 31,371 0 0 0 5,426

0

82,970

13,538

40,611

96,584

11,071

23,699

2,830

11,501

9,022

58,215

0

0

0

0

0

4,012

19,141

98,753

22,518

9,920

5,562

15,889

5,405

6,363

0

14,326

78,658

11,938

0

0

0

0

248,116 122,612 155,512 64,614