Form 990

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Department of the Treasury Internal Revenue Service

Do not enter social security numbers on this form as it may be made public.

OMB No 1545-0047

Information about Form 990 and its instructions is at www.irs.gov/form990.

Open to Public Inspection

<u>A (</u>	FOR LI	18 20 1	4 calendar year, or tax year beginning	, 2014, and ending		, 20
ъ.	_		C Name of organization		D Employer ide	ntification number
D	Check if a	epplicable	FREEDOM PARTNERS CHAMBER OF COMMERCE,	INC.	45-373	2750
Г	Addr		Doing business as			
	7	e change	Number and street (or P O box if mail is not delivered to street address)	Room/suite	E Telephone nu	imber
	-1	i retum	2200 WILSON BLVD STE 102-533		(703) 88	8-2527
	∸ Fenal	return/	City or town, state or province, country, and ZIP or foreign postal code			
\vdash	Lerm Amer	nated nded	ARLINGTON, VA 22201-3324		G Gross receip	ots \$ 126,878,597.
\vdash	retur		F Name and address of principal officer MARC SHORT		H(a) is this a gro	
ᆫ	Jana	rag			subordinates	
			2200 WILSON BLVD STE 102-533 ARLINGTON			
<u>L</u>		tempt sta	1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 -	947(a)(1) or 527	If "No," atta	ch a list. (see instructions)
1			WWW.FREEDOMPARTNERS.ORG		H(c) Group exem	ption number
<u>K</u>	Form	of organ	ization X Corporation Trust Association Other	L Year of	formation: 2011 M	State of legal domicile: DE
P	art I	Su	mmary			
	1	Briefly	describe the organization's mission or most significant activities:	FREEDOM PARTNE	ERS CHAMBER O	F COMMERCE
	1		NCES ITS MEMBERS' COMMON BUSINESS INTER			
Ĕ	1		OVING BUSINESS CONDITIONS IN THE UNITED			
Ē	2		this box I if the organization discontinued its operations of			
Governance	3		er of voting members of the governing body (Part VI, line 1a)			3 6.
						4 5.
8	4		er of independent voting members of the governing body (Part VI,			
Activities &	5		number of individuals employed in catendar year 2014 (Part V, line			
7	6	Total i	number of volunteers (estimate if necessary)			6 0
•	7a	Total	unrelated business revenue from Part VIII, column (C), line 12			7a 0
	b	Net ur	related business taxable income from Form 990-T, line 34	<u> </u>		76 0
					Prior Year	Current Year
	8	Contri	butions and grants (Part VIII, line 1h)		50,00	00. 1,310,321.
2	9	Progra	am service revenue (Part VIII, line 2g)		35,800,00	0. 124,946,972.
Revenue	10		ment income (Part VIII, column (A), lines 3, 4, and 7d),		2,04	13601.
œ	11		revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)			0 122,197.
	12		evenue - add lines 8 through 11 (must equal Part VIII, column (A),		35,852,04	3. 126,378,889.
	13		s and similar amounts paid (Part IX, column (A), lines 1-3)		18,850,00	0. 87,631,900.
	14		its paid to or for members (Part IX, column (A), line 4)		·	0 0
_	4.5		es, other compensation, employee benefits (Part IX, column (A), line	ſ	1,655,11	3. 13,273,681.
Expenses	46-					0 0
툧	108		ssional fundraising fees (Pert IX, column (A), fine 11e)			
ă	D		undraising expenses (Part IX, column (D), line 25) ▶		1,804,65	28,487,887.
	17		expenses (Part IX, column (A), lines 11a-11d, 11f-24e)			
	18	Total	expenses Add lines 13-17 (must equal Part IX, column (A), line 25)		22,309,76	
6	19	Reven	ue less expenses Subtract line 18 from line 12.	50 	13,542,27	
Assets or				75	Beginning of Current	
a set	20		assets (Part X, line 16)	! (A) ! · · · · !	45,180,15	
₹8	21	Total I	assets (Part X, line 16)	2015 6	6,491,90	
2,5	22	Net as	sets or fund balances. Subtract line 21 from line 20	\cdots	38,688,24	9. 14,837,415.
Pa	art II	Sig	gnature Block	117 O		
Un	der pe	nalties c	of perjury, I declare that I have examined this return, including accompany	ing schedules and statem	ents, and to the best of	f my knowledge and belief, it is
tru	e, corre	ect, and	complete Declaration of preparar (other than efficer) is to go on all informal	son-or-writen-preparer nas	апу кложеоде.	
					1 11	. 15.15
Sig	jn 💮		Signature of officer	· · · · · · · · · · · · · · · · · · ·	Date	
He	гe		Man Shart			
			Type or print name and title			
—		Print	Type preparer's name Rreparer's signature			
Pale	d	1 .	" 'W 0 / '			
	parer	MICH	AREL J ENGLE			
	Only	Firm's	name ▶BKD, LLP			
			address ▶1201 WALNUT, SUITE 1700 KANSAS CITY, MO 6410			
May	y the I		cuss this return with the preparer shown above? (see instructi			

For Paperwork Reduction Act Notice, see the separate instructions.

~	atement of Program Se					
			se or note to any line in	this Part III	<u> </u>	<u></u>
•	cribe the organization's PARTNERS CHAMBE		ERCE ADVANCES IT	S MEMBERS'	COMMON BUSINESS I	NTERESTS I
					S IN THE UNITED S	TATES, THE
INCREAS	NG OPPORTUNITY,	INNOVATIO	ON, AND PROSPERI	Y FOR ALL	AMERICANS.	
	HEDULE O)					<u>-</u>
					h were not listed on the	Yes X
If "Yes," de	scribe these new servic	es on Schedul	e O.			
	rganization cease con	-			conducts, any program	Yes X
	scribe these changes or					
expenses.		501(c)(4) org	anizations are require	to report the	e largest program service amount of grants and a	
(Code:) (Expenses \$		including grants of \$) (Revenue \$)
SUPPORT	ED BROAD-BASED CO	CALITIONS	TO ADVANCE FREE	MARKETS AN	D A FREE	
SOCIETY						
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Checklist of Required Schedules Part IV Yes No Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," 2 Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 2 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to 3 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, 5 assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Χ Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If Χ 6 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II 7 Χ Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III Χ Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or Х Did the organization, directly or through a related organization, hold assets in temporarily restricted Х endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V. If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, 11 VII, VIII, IX, or X as applicable a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI 11a b Did the organization report an amount for investments-other securities in Part X, line 12 that is 5% or more 11b c Did the organization report an amount for investments-program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII........... Χ d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets Χ 11d e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X Χ 11e f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X 11f Χ 12a Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes." Χ 12a b Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if Χ 12b Χ Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E............ Х 14a Did the organization maintain an office, employees, or agents outside of the United States? 14a b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV 14b Х Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or Х 15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other Х 16 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on 17 Χ Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)........ 17 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Χ 18 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? Х 19 Х 20a 20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?

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Part	Checklist of Required Schedules (continued)		Yes	No
	District the second was all the SC 000 of growth on other populations to any democitic organization or		163	140
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or	21	х	
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
22	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		х
	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the			
23	organization's current and former officers, directors, trustees, key employees, and highest compensated			
	~	23	Х	
	employees? If "Yes," complete Schedule J	23		
24a				
	\$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K If "No," go to line 25a	24a		x
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		<u> </u>
b	Did the organization maintain an escrow account other than a refunding escrow at any time during the year	240		
С	to defease any tax-exempt bonds?	24c		
_	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
d a		240		
25a		25a		
	that backet with a disqualities person as my size years in the years and the size as a size of the siz	250		
ь	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior			
	year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?	25b		
••	If "Yes," complete Schedule L, Part I	230		
26				
	current or former officers, directors, trustees, key employees, highest compensated employees, or	26		Х
	disqualified persons? If "Yes," complete Schedule L, Part II	20		
27	substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			
	entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		Х
	Was the organization a party to a business transaction with one of the following parties (see Schedule L,			
28				
	Part IV instructions for applicable filing thresholds, conditions, and exceptions): A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		Х
a	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete	200		
b		28ь		Х
_	Schedule L, Part IV	200		
С	was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		Х
20	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	X	
29	Did the organization receive more than \$25,000 in non-cash contributions? If res, complete scriedule in Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified			
30	conservation contributions? If "Yes," complete Schedule M	30		X
	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N,			
31	Part I	31		X
22	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes,"	<u> </u>		
32	complete Schedule N, Part II	32		X
22	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations	<u> </u>		
33	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33	Х	
	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III,			
34	or IV, and Part V, line 1	34	х	
	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	X	
35a	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a	338		
Ь	controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	х	
		- 555		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		ļ
	Did the organization conduct more than 5% of its activities through an entity that is not a related organization	33		-
37	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R,			
	·	37		x
20	Part VI School of Control of			
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and	38	х	
	19? Note. All Form 990 filers are required to complete Schedule O			(2014

	' FREEDOM PARTNERS CHAMBER OF COMMERCE, INC. 45-3732	750		
Form 9	990 (2014)		F	age 5
Par	V Statements Regarding Other IRS Filings and Tax Compliance			
	Check if Schedule O contains a response or note to any line in this Part V			$\cdot \square$
			Yes	No
1a	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable			
	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable			
	Did the organization comply with backup withholding rules for reportable payments to vendors and			
·	reportable gaming (gambling) winnings to prize winners?	1c	Х	
22	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax	7 7		F- 1/6
Za	Statements, filed for the calendar year ending with or within the year covered by this return . 2a 133	12	9 3	
	otationion, mod to the output your or man the year of the country in	2h	X	
D	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b		
_	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			X
	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority			
	over, a financial account in a foreign country (such as a bank account, securities account, or other financial			
	account) ⁷	4a		<u> X</u>
b	If "Yes," enter the name of the foreign country: ▶		23.4	
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts			
	(FBAR)			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		X
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		X
	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the			
	organization solicit any contributions that were not tax deductible as charitable contributions?	6a	Х	
h	If "Yes," did the organization include with every solicitation an express statement that such contributions or			
_	gifts were not tax deductible?	6ь	Х	
7	Organizations that may receive deductible contributions under section 170(c).	\$ \$0.5	. : 1	
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods	· 23	. 3	
a	and services provided to the payor?	7a	~	indian.
h	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was	-,0		
С		7c		
	required to file Form 8282?		; <u>1</u> 3	
	roo, meloute the nemes of rooms electrical and gare year.		المسائلة الما	لحدث
	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		
	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		
	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h	k. # 8 - 88	8.485.284
8	-F,	<u>18-11</u>	219:2	
	sponsoring organization have excess business holdings at any time during the year?	8	an a solo	d nillaisi
9	Sponsoring organizations maintaining donor advised funds.		711.3	لننت
а	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		X. 00.35 5 2
10	Section 501(c)(7) organizations. Enter		33 X	
а	Initiation fees and capital contributions included on Part VIII, line 12)))	33 8	
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b	; ; * 1	· *	
11	Section 501(c)(12) organizations. Enter:	1		
а	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources	.]		1
	against amounts due or received from them)			
12 a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.	,		
	Is the organization licensed to issue qualified health plans in more than one state?	13a		
а	·	138		
	Note. See the instructions for additional information the organization must report on Schedule O	,		
Þ	Enter the amount of reserves the organization is required to maintain by the states in which	, [
	the organization is licensed to issue qualified health plans	,		
	Enter the amount of reserves on hand			
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		<u> </u>
<u> </u>	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b		

Part	response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O			
	Check if Schedule O contains a response or note to any line in this Part VI			X
Sect	ion A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year			
	If there are material differences in voting rights among members of the governing body, or if the governing			
	body delegated broad authority to an executive committee or similar committee, explain in Schedule O			
ь	Enter the number of voting members included in line 1a, above, who are independent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with			
-	any other officer, director, trustee, or key employee?	2	Х	
3	Did the organization delegate control over management duties customarily performed by or under the direct			
•	supervision of officers, directors, or trustees, or key employees to a management company or other person?	3		Х
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		Х
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		Х
6	Did the organization have members or stockholders?	6	Х	
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint			
	one or more members of the governing body?	7a	Х	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members,			
_	stockholders, or persons other than the governing body?	7b	Х	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during			
	the year by the following			
а	The governing body?	8a	Х	
b	Each committee with authority to act on behalf of the governing body?	8b	Х	<u> </u>
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at			
	the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		Х
Secti	ion B. Policies (This Section B requests information about policies not required by the Internal Revenue	Code		
			Yes	No
10 a	Did the organization have local chapters, branches, or affiliates?	10a		Х
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters,			
	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		-
11 a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?.	11a	Х	<u> </u>
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990		,,	
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Х	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give		.,	
	rise to conflicts?	12b	X	-
C	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes,"		3,	
	describe in Schedule O how this was done	12c		├
13	Did the organization have a written whistleblower policy?	13	X	├
14	Did the organization have a written document retention and destruction policy?	14	X	
15	Did the process for determining compensation of the following persons include a review and approval by			
	independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?	4.5.		x *
а	The organization's CEO, Executive Director, or top management official *See Schedule O for detail	15a		X
b	Other officers or key employees of the organization	15b	 	 ^-
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement	46-		x
	with a taxable entity during the year?	16a		<u> </u>
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its			
	participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	466		
Sact	tion C. Disclosure	16b	<u> </u>	<u> </u>
17	List the states with which a copy of this Form 990 is required to be filed \			
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section available for public inspection. Indicate how you made these available. Check all that apply	501(c)(3)9	oniy)
	X Own website Another's website X Upon request Other (explain in Schedule O)			
40	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of int	ereet	nolic	, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
19		ui CSI	POIIC	y, ali0
20	financial statements available to the public during the tax year State the name, address, and telephone number of the person who possesses the organization's books and record	s -		
20	JULIE STRAUSS 2200 WILSON BLVD STE 102-533 ARLINGTON, VA 22201-3324 703-888-2527	J. P		
JSA		Form	990	(2014)

FOIII 990 (201	4)		7 11001	JOH LAKIN	OND CIMBIL) <u> </u>	T COINIBREE	,, <u> </u>		32730	raye
Part VII	Compensation	of	Officers,	Directors,	Trustees,	Key	Employees,	Highest	Compensated	Employees,	and
Indèpendent C			actors								
•	Check if Sched	ule	O contains	s a response	or note to	any li	ne in this Part	VII			. \square

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee"
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order individual trustees or directors, institutional trustees; officers; key employees, highest compensated employees, and former such persons.

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	box, un officer a officer any officer any officer and or director		s pe	rtion more	ıs both	an	(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
_(1)WAYNE_GABLE	1.00									
DIRECTOR	0	Х						0	0	0
(2)RICHARD FINK	1.00									
DIRECTOR	0	X						0	0	0
_(3)NESTOR_WEIGAND_JR. DIRECTOR	1.00	X						0	o	0
(4)KEVIN GENTRY	1.00	<u> </u>			 					· · · · · · · · · · · · · · · · · · ·
DIRECTOR	0	Х						Ö	o	0
(5)MARK HOLDEN	1.00									
DIRECTOR	0	Х						0	0	0
(6)MARC SHORT	50.00									
DIRECTOR/PRESIDENT	0	Х		Х				759,741.	0	34,460.
(7) RICHARD RIBBENTROP	50.00	1	1 1							
EXECUTIVE DIRECTOR	0	ļ		X				241,748.	0	34,348.
_(8)DANIEL JORJANI DEP GEN COUNSEL/VP COMPLIANCE	50.00			х				214,553.	0	28,752.
(9)EMILY SEIDEL	50.00	 								
CHIEF OPERATING OFFICER	0	1		х				341,666.	0	28,752.
(10)DUSTIN PERRY	50.00									
CHIEF FINANCIAL OFFICER	0	1		Х				188,819.	0	25,257.
(11)JOSH FISHER	50.00									
CHIEF FINANCIAL OFFICER	0			Х				214,015.	0	11,902.
(12)JULIE STRAUSS	50.00									
GENERAL COUNSEL AND SECRETARY	0			Х	<u> </u>			113,386.	0	8,077.
(13)HEATHER LOVE	50.00	1								
TREASURER	0	-		Х		ļ	<u> </u>	ļ ^C	0	0
(14)JAMES DAVIS	50.00	-1								
EXECUTIVE VICE PRESIDENT	0	l	L			Х	<u> </u>	338,242.	0	29,358.

Part VII Section A. Officers, Directors, Tre	ustees, Ke	y Em	ıplo	ye	es,	and I	Hig	hest Compensat	ed Employe	es (c	ontinue	d)	
(A) Name and title	(B) Average hours per week (list any hours for	box, office	unles er and	Pos heck ss pe	rson Irect	e than o	an tee)	(D) Reportable compensation from the	(E) Reportable compensation related organizatioi	from	Est am comp	(F) stimated nount of other pensation om the	
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-M	ISC)	orga and	inization related nization	
15) JONATHAN BLACK	50.00							200 015					
DIRECTOR OF RESEARCH 16) MICHAEL LANZARA	50.00		\vdash		_	X	_	220,015.				27,7	58
VP MEMBER RELATIONS	0	1				x		487,835.		О		21,8	38
17) DOUGLAS PILERI EXECUTIVE VICE PRESIDENT	50.00					х		382,417.		0		28,3	46
18) MICHAEL ROMAN	50.00										•		
VICE PRESIDENT OF RESEARCH	0					Х		268,903.		0		17,4	74
	<u> </u>												
													
													_
	<u> </u>												
1b Sub-total							•	2,412,170.		0		00,9	_
c Total from continuation sheets to Part VII, S	ection A .						>	1,359,170. 3,771,340.		0		95,4 96,3	_
d Total (add lines 1b and 1c)	limited to t	hose	liste				o re		\$100,000 of	<u> </u>		90,3	
reportable compensation from the organization	n ▶	34	1									Yes	No
3 Did the organization list any former office													
employee on line 1a? If "Yes," complete Sched											3		X
4 For any individual listed on line 1a, is the organization and related organizations grandividual	eater than	\$15	50,0	00?	? !!	"Yes	s, "	complete Schedu	le J for su	ch	4	X	
5 Did any person listed on line 1a receive or for services rendered to the organization? If "Y	accrue co	mpen	sati	on	fron	n any	un	related organization	on or individu	ıal	5		X
Section B. Independent Contractors	oo, compic	10 001	.000				ρυ.				, • ,	1	
1 Complete this table for your five highest com- compensation from the organization. Report of year	•	•											
(A) Name and business ad	dress							(B) Description of se	ervices	C	(C) ompens	ation	
	ARLINGTO	N, V	/A 2	222	201		F	PROFESSIONAL			1,000		<u>).</u>
LUNTZ GLOBAL LLC MANASSAS, VA 20					_		-+-	MARKET RESEAR	СН		1,49	6,87	9.
ARENA COMMUNICATIONS LLC SALT LA AEGIS STRATEGY LLC ARLINGTON, VA		UT	84	104	1		-	DIRECT MAIL			1,35		
AEGIS STRATEGY LLC ARLINGTON, VA ZMD LLC WASHINGTON, DC 20004	22201						-	CONSULTING EVENTS			1,28		
2 Total number of independent contractors (i	ncluding b	ut no	t lin	nite	d to	thos			received		-,	-, 52	

more than \$100,000 in compensation from the organization ▶

'Form	990'(20	014)	FREEDOM PAR	RTNERS CHAM	BER OF COMME	RCE, INC.	45-37327	50 Page 9
Par	t VIII							
^ *	•	Check if Schedule O co	ntains a respor	nse or note to ar	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
Contributions, Gifts, Grants and Other Similar Amounts	d e f	Federated campaigns	tions) . 16 grants, above . 1f n lines 1a-1f \$		1,310,321		, { } }	
Program Service Revenue	2a b			Business Code	124,946,972	124,946,972	3 2	
Program Ser	d e f g	All other program service rev	enue		124,946,972		``)	
	3 4 5		cluding divider	nds, interest,	2,237			2,237
	6a b	Gross rents	(ı) Real	(II) Personal				
	d 7a	Net rental income or (loss Gross amount from sales of assets other than inventory	(i) Securities	(II) Other	0			
	С	Less cost or other basis and sales expenses Gain or (loss)		499,708. -2,838.	-2,838			-2,838
Other Revenue	8a b	Gross income from fundra events (not including \$ of contributions reported on See Part IV, line 18 Less direct expenses	line 1c)		7			
ē	с 9а	Net income or (loss) from fu Gross income from gaming	ndraising events activities	· · · · · · · · · · · · · · · · · · ·	0	,		,
	b c	See Part IV, line 19 Less direct expenses Net income or (loss) from g	b	·	0)		
	10a	returns and allowances	a	1	<u> </u>			
	b C	Less cost of goods sold Net income or (loss) from sa Miscellaneous Reven	les of inventory,		0			
	11a b c	EXPENSE REIMBURSEMENTS EQUIPMENT REFUNDS CREDIT CARD REBATES		900099 900099 900099	91,898 28,178 2,121.	1		91,898 28,178 2,121
	d e 12	All other revenue Total. Add lines 11a-11d . Total revenue. See instruction		▶	122,197.			121,596

Form 990 (2014) FREEDOM PA Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

	Check if Schedule O contains a respi				
	not include amounts reported on lines 6b, 7b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to domestic organizations				
	and domestic governments. See Part IV, line 21	87,631,900.			
2	Grants and other assistance to domestic				
_	individuals See Part IV, line 22	o			
3	Grants and other assistance to foreign				
•	organizations, foreign governments, and foreign				
	individuals See Part IV, lines 15 and 16	ol			
4	Benefits paid to or for members	0			
	Compensation of current officers, directors,				
٠	trustees, and key employees	2,245,476.			
6	Compensation not included above, to disqualified		··· ··· · · · · · · · · · · · · · ·		
0	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)	d			
7	Other salaries and wages	9,320,335.			
		7,320,333.		<u> </u>	
8	Pension plan accruals and contributions (include	196,114.			
	section 401(k) and 403(b) employer contributions)	779,486.			
	Other employee benefits			 	
10	Payroll taxes	732,270.			·
11	Fees for services (non-employees)				
	Management	1 675 604			
	Legal	1,675,694.			
	Accounting	88,191.			
d	Lobbying	739,725.			
	Professional fundraising services See Part IV, line 17.	0			
f	Investment management fees	0			
g	Other (If line 11g amount exceeds 10% of line 25, column				
	(A) amount, list line 11g expenses on Schedule O). ATCH 1.	13,187,097.		-	
12	Advertising and promotion	7,459.			
13	Office expenses	726,470.			
14	Information technology	0			
15	Royalties, , , , ,	0			
16	Occupancy	1,540,207.			
17	Travel	3,087,144.			
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials	0			
19	Conferences, conventions, and meetings	988,095.	· · · · · · · · · · · · · · · · · · ·		
20	Interest	0			
21	Payments to affiliates	0			<u> </u>
22	Depreciation, depletion, and amortization	393,223.			
	Insurance	34,513.			
24	Other expenses Itemize expenses not covered				-
	above (List miscellaneous expenses in line 24e If				
	line 24e amount exceeds 10% of line 25, column				
	(A) amount, list line 24e expenses on Schedule O)				
а	PUBLIC EDUCATION	5,270,762.			
	LICENSE FEES	678,344.			
c	REGISTRATION/PROCESSING FEES	13,220.			
_	BAD DEBT	7,500.			
_	All other expenses	50,243.		_	
	Total functional expenses Add lines 1 through 24e	129,393,468.			<u>-</u>
	Joint costs. Complete this line only if the		·		
	organization reported in column (B) joint costs from a combined educational campaign and	1			
	fundraising solicitation Check here	į			
	following SOP 98-2 (ASC 958-720)	o			

JSA 4E1052 1 000

Pa	rt X				
		Check if Schedule O contains a response or note to any line in this Pa	rt X	 ,	
			(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing	13,243,243.	1	4,126,960.
	2	Savings and temporary cash investments	30,403,558.	2	52,405.
	3	Pledges and grants receivable, net	0	3	
	4	Accounts receivable, net	100,819.	4	12,568
	5	Loans and other receivables from current and former officers, directors,			
		trustees, key employees, and highest compensated employees.			
		Complete Part II of Schedule L Loans and other receivables from other disqualified persons (as defined under section	0	5	
	6	4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary	0	6	
ţ	7	organizations (see instructions) Complete Part II of Schedule L		7	
Assets	8	Inventories for sale or use	0	8	
Ř	9	Prepaid expenses and deferred charges	57,879.	9	2,003,203
	_	Land, buildings, and equipment cost or	3,70,5.	 	
	IV a	other basis Complete Part VI of Schedule D 10a 1,727,526.			
	h	Less accumulated depreciation	307,169.	100	1,280,506.
	11	Investments - publicly traded securities	007,2020	11	107,289.
	12	Investments - other securities See Part IV, line 11	1,000,000.		9,844,124.
	13	Investments - program-related See Part IV, line 11	0		
	14	Intangible assets	0	14	i
	15	Other assets. See Part IV, line 11	67,490.	15	352,340.
	16	Total assets. Add lines 1 through 15 (must equal line 34)	45,180,158.	16	17,779,395.
	17	Accounts payable and accrued expenses	6,491,909.	17	2,941,980.
	18	Grants payable	0	18	
	19	Deferred revenue	0	19	
	20	Tax-exempt bond liabilities	0	20	l
S	21	Escrow or custodial account liability Complete Part IV of Schedule D	0	21	
Liabilities	22	Loans and other payables to current and former officers, directors,			
abi		trustees, key employees, highest compensated employees, and			
_		disqualified persons. Complete Part II of Schedule L	C	22	· ·
	23	Secured mortgages and notes payable to unrelated third parties	C	23	
	24	Unsecured notes and loans payable to unrelated third parties	C	24	
	25	Other liabilities (including federal income tax, payables to related third			
		parties, and other liabilities not included on lines 17-24) Complete Part X		_	
		of Schedule D	·	25)
	26	Total liabilities. Add lines 17 through 25	6,491,909.	26	2,941,980.
ses		Organizations that follow SFAS 117 (ASC 958), check here X and complete lines 27 through 29, and lines 33 and 34.			
auc	27	Unrestricted net assets	38,688,249.	27	14,837,415.
Bal	28	Temporarily restricted net assets	C	28	(
Б	29	Permanently restricted net assets	C	29	(
or Fund Balances		Organizations that do not follow SFAS 117 (ASC 958), check here and complete lines 30 through 34.		:	
	30	Capital stock or trust principal, or current funds		30	
Assets	31	Paid-in or capital surplus, or land, building, or equipment fund		31	
	32	Retained earnings, endowment, accumulated income, or other funds		32	
Net	33	Total net assets or fund balances	38,688,249.	33	14,837,415.
	34	Total liabilities and net assets/fund balances	45,180,158.	34	17,779,395.

SCHEDULE C (Form 990 or 990-EZ)

Political Campaign and Lobbying Activities

OMB No 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

For Organizations Exempt From Income Tax Under section 501(c) and section 527

Attach to Form 990 or Form 990-EZ. ► Complete if the organization is described below. ▶ Information about Schedule C (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

If the organization answered "Yes," to Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- Section 527 organizations Complete Part I-A only

If the organization answered "Yes," to Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-B

If the organization answered "Yes," to Form 990, Part IV, line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy

	ite instructions), thei I(c)(4) (5) or (6) ord	n anizations Complete Part III			
Name of organiz		onizatione complete talk w		Employer ide	ntification number
FREEDOM PA	RTNERS CHAMB	ER OF COMMERCE, INC.		45-373	32750
		organization is exempt under	section 501(c) or i	is a section 527 organ	nization.
1 Provide a	description of the	organization's direct and indirect p	olitical campaign ac	tivities in Part IV.	
	•				6,849,051.
	=				· · · · · · · · · · · · · · · · · · ·
• Volumes	110010,				
Part I-B (complete if the	organization is exempt under s	ection 501(c)(3).		
1 Enter the	amount of any ex	cise tax incurred by the organization	n under section 495	5 ▶\$	
		cise tax incurred by organization ma			
		a section 4955 tax, did it file Form			
•					
	describe in Part IV				
Part I-C	Complete if the	organization is exempt under	section 501(c), ex	cept section 501(c)(3).
1 Enter the	amount directly	expended by the filing organization	for section 527 ex	xempt function	
					5,270,762.
		ng organization's funds contributed			
		ies			1,578,289.
3 Total exe	empt function exp	enditures. Add lines 1 and 2. En	ter here and on Fo	orm 1120-POL,	
line 17b				▶\$	6,849,051.
5 Enter the organizathe amou	names, addresses fron made paymen unt of political con	le Form 1120-POL for this year? s and employer identification numb ts. For each organization listed, en tributions received that were promind or a political action committee (I	er (EIN) of all section ter the amount paic ptly and directly de	on 527 political organized from the filing o	ations to which the filing cation's funds. Also enter olitical organization, such
(a) Name	(b) Address	(c) EIN	(d) Amount paid from	(e) Amount of political
				filing organization's funds If none, enter -0-	contributions received and promptly and directly delivered to a separate political organization If none, enter -0-
(1) FREEDOM		1515 N. COURTHOUSE RD,			
ACTION	FUND, INC.	ARLINGTON, VA 22201	47-1065433	693,289.	C
(2)					
(3)					
(4)					
(5)					
					
(6)			1		
		1	I	1	1

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990 or 990-EZ) 2014

· ·		DO CURMDED OF			720750 - 6
	FREEDOM PARTNE			filed Form 5768 (elec	732750 Page 2
section 501(h)).	anization is exem	ipi unuer sectio	71 30 1(C)(3) and	illed Form 5700 (elec	cuon unuei
A Check ▶ if the filing organ	nization belongs to	an affiliated gro	up (and list in Pa	rt IV each affiliated gr	oup member's
	nization checked b			·	
	on Lobbying Expend		, corra or provide	(a) Filing	(b) Affiliated
(The term "expenditu			1.)	organization's totals	group totals
1a Total lobbying expenditures to ii	ifluence public opini	on (grass roots lob	obving)		
b Total lobbying expenditures to ii	•				·····
c Total lobbying expenditures (ad-	_		· ·		
d Other exempt purpose expendit	ures		[
e Total exempt purpose expenditu					
f Lobbying nontaxable amount	Enter the amount f	rom the following	table in both		
columns					
If the amount on line 1e, column (a	or (b) is: The lobbyin	g nontaxable amoun	t is:		
Not over \$500,000	20% of the a	amount on line 1e			
Over \$500,000 but not over \$1,000	,000 \$100,000 pl	us 15% of the exces	s over \$500,000		
Over \$1,000,000 but not over \$1,50		us 10% of the exces			
Over \$1,500,000 but not over \$17,0		us 5% of the excess	over \$1,500,000		
Over \$17,000,000	\$1,000,000				
g Grassroots nontaxable amount	•		_		
h Subtract line 1g from line 1a. If					
i Subtract line 1f from line 1c. If z				. 51. 5. 4700	·
j If there is an amount other th					
reporting section 4911 tax for the		aging Period Unde			Yes No
(Some organizations that			• •	ate all of the five colum	ne holow
(Some organizations tha		e instructions for			ilis below.
	occ the separat	e mondonono ror	mics za tili ough	- 1.,	
	Lobbying Exper	nditures During 4-	Year Averaging Pe	riod	
Calendar year (or fiscal year beginning in)	(a) 2011	(b) 2012	(c) 2013	(d) 2014	(e) Total
2a Lobbying nontaxable amount					
b Lobbying ceiling amount (150% of line 2a, column (e))					
c Total lobbying expenditures					
d Grassroots nontaxable amount					
e Grassroots ceiling amount (150% of line 2d, column (e))					
f Grassroots lobbying expenditures					

Schedule C (Form 990 or 990-EZ) 2014

_	4
Page	,

1 Du leg ref a Vo	ch "Yes," response to lines 1a through 1ı below, provide in Part IV a detailed tion of the lobbying activity	(a)		(a) (b		b)	
leg ref a Vo b Pa		Yes	No		Am	ount	
leg ref a Vo b Pa	rring the year, did the filing organization attempt to influence foreign, national, state or local						
ref a Vo b Pa	pislation, including any attempt to influence public opinion on a legislative matter or						
a Vo b Pa	rerendum, through the use of:						
b Pa	de unto o m 2	•					
	id staff or management (include compensation in expenses reported on lines 1c through 1i)?						
	edia advertisements?						
d Ma	ailings to members, legislators, or the public?						
e Pu	iblications, or published or broadcast statements?						
f Gr	ants to other organizations for lobbying purposes?		<u> </u>				
	rect contact with legislators, their staffs, government officials, or a legislative body?						
	allies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?						
	her activities?		-				
	tal. Add lines 1c through 1i					<u> </u>	_
2a Di	d the activities in line 1 cause the organization to be not described in section 501(c)(3)?						
	Yes," enter the amount of any tax incurred under section 4912						
	Yes," enter the amount of any tax incurred by organization managers under section 4912						
	the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?				·		
	Gomplete if the organization is exempt under section 501(c)(4), section 501	(c)(5)	or s	ectio	n		
	501(c)(6).	(-)(-)	,, 0. 0		•••		
						Yes	No
1 W	ere substantially all (90% or more) dues received nondeductible by members?				1		Х
2 D	d the organization make only in-house lobbying expenditures of \$2,000 or less?						Х
	d the organization agree to carry over lobbying and political expenditures from the prior year?				3	T	Х
	501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No," answered "Yes." les, assessments and similar amounts from members	• • •		1		,946	
	ection 162(e) nondeductible lobbying and political expenditures (do not include amou	unts	of				
-	litical expenses for which the section 527(f) tax was paid).				2.0	200	20
a Cu	ırrent year			2a	20	<u>,306</u>	, 29
b Ca	arryover from last year			2b		206	0.01
c 10	tal			2c		,306	
	gregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) due			3	38	,630	, 12.
	notices were sent and the amount on line 2c exceeds the amount on line 3, what portion						
	cess does the organization agree to carryover to the reasonable estimate of nondeductible lo	•	ng				
	d political expenditure next year? xable amount of lobbying and political expenditures (see instructions)			4			
			<u> </u>	5			
Part I\	the descriptions required for Part I-A, line 1, Part I-B, line 4; Part I-C, line 5, Part II-A (affiliate instructions); and Part II-B, line 1. Also, complete this part for any additional information.	d gro	up list), Par	t II-A,	lines 1	an

Schedule C (Form 990 or 990-EZ) 2014

Page 4

Supplemental Information (continued)

SCHEDULE C, PART I-A, LINE 1

FREEDOM PARTNERS CONDUCTED DIRECT AND INDIRECT "POLITICAL CAMPAIGN ACTIVITIES" WHICH INCLUDE: ITS OWN PUBLIC EDUCATION ADVERTISING; SUPPORT FOR AN INDEPENDENT POLITICAL ACTION COMMITTEE ("SUPERPAC") WHICH CONDUCTED ONLY INDEPENDENT EXPENDITURES AND NOT CONTRIBUTIONS; AND THE FULL AMOUNT OF CERTAIN GRANTS TO ANOTHER TAX-EXEMPT ORGANIZATION WHICH CONDUCTED INDEPENDENT EXPENDITURES.

SCHEDULE D (Form 990)

Supplemental Financial Statements
► Complete if the organization answered "Yes" to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. OMB No 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

► Attach to Form 990.

▶ Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990. Employer identification number Name of the organization 45-3732750 FREEDOM DARWING CHAMBER OF COMMERCE INC

Part	Organizations Maintaining Donor Adv Complete if the organization answered			or Accounts.
	Complete if the organization answered		art IV / lina G	
	·			(h) Funda and other accounts
		(a) Donor advis	ed funds	(b) Funds and other accounts
	otal number at end of year			
	ggregate value of contributions to (during year)			
	ggregate value of grants from (during year)			
	ggregate value at end of year			
	id the organization inform all donors and dono inds are the organization's property, subject to th			1 1 1
	id the organization inform all grantees, donors,	=	_	
	nly for charitable purposes and not for the bene			
	onferring impermissible private benefit?			
Part				
	Complete if the organization answered	d "Yes" to Form 990, P	Part IV, line 7.	
1 P	urpose(s) of conservation easements held by the	•		
ſ	Preservation of land for public use (e.g., red	· ·	\neg	n of a historically important land area
Ī	Protection of natural habitat	,		n of a certified historic structure
Ì	Preservation of open space	•		
2 C	omplete lines 2a through 2d if the organization h	neld a qualified conserva	ition contribution	in the form of a conservation
	asement on the last day of the tax year.	-		Held at the End of the Tax Year
	otal number of conservation easements			2a
	otal acreage restricted by conservation easement			2b
	umber of conservation easements on a certified			2c
	umber of conservation easements included in (}
	storic structure listed in the National Register			2d
	umber of conservation easements modified, tra			· · · · · · · · · · · · · · · · · ·
	ix year ▶	ilisieriea, reieasea, extiri	iguistica, or term	iniated by the organization during the
	umber of states where property subject to cons	en/ation easement is loca	ated >	
	oes the organization have a written policy re			
	olations, and enforcement of the conservation ea			
	taff and volunteer hours devoted to monitoring,			
•		mspeaking, and emorality	g conscivation co	ascinents during the year
7 A	mount of expenses incurred in monitoring, inspe	cting and enforcing con	servation easem	ents during the year
	*\$	cuing, and critorollig con	iservation casem	cine during the year
	oes each conservation easement reported on li	ne 2(d) above satisfy the	requirements of	section 170(h)(4)(B)(i)
	nd section 170(h)(4)(B)(ii)?		·	
	Part XIII, describe how the organization reports			
	alance sheet, and include, if applicable, the text			•
	rganization's accounting for conservation easem		gariization 3 iinai	icial statements that describes the
Part			easures, or Oth	er Similar Assets
· uit	Complete if the organization answered			
4 - 14				a southern at the most and helpess the
1a If W P	the organization elected, as permitted under Sorks of art, historical treasures, or other similablic service, provide, in Part XIII, the text of the	lar assets held for pub footnote to its financial s	lic exhibition, editatements that de	ducation, or research in furtherance of escribes these items
W	the organization elected, as permitted under orks of art, historical treasures, or other simi ublic service, provide the following amounts rela	lar assets held for pub	to report in its lic exhibition, ed	revenue statement and balance shee ducation, or research in furtherance o
) Revenue included in Form 990, Part VIII, line 1			
(i	i) Assets included in Form 990, Part X			▶ \$
	the organization received or held works of a			
fo	ollowing amounts required to be reported under	SFAS 116 (ASC 958) rel	ating to these ite	ms [.]
a F	evenue included in Form 990, Part VIII, line 1			▶ \$
	ssets included in Form 990, Part X			
For Pag	erwork Reduction Act Notice, see the Instructions for	or Form 990.		Schedule D (Form 990) 2014

	FRE	EDOM PAR	RTNERS CHA	AMBER OF	COMMERC	CE, INC	•	45-3732	2750	
ched	ule D (Form 990) 2014									Page 2
Pari	III Organizations Maintaini	ng Collecti	ions of Art	, Historica	l Treasur	es, or C	ther Simila	r Assets	s (conti	nued)
3	Using the organization's acquisition	n, accessio	on, and other	records, ch	neck any o	f the follo	owing that ar	e a signif	ficant us	se of its
	collection items (check all that app						_	_		
а	Public exhibition			d Lo	an or excha	ange prog	rams			
b	Scholarly research		•							
С	Preservation for future gene	rations								
4	Provide a description of the organ		ollections and	l explain ho	w they fui	ther the	organization's	exempt	purpose	ın Part
	XIII.			•	•		J	•		
5	During the year, did the organization	on solicit or i	receive donat	tions of art, h	nistorical tr	easures, o	or other simila	ir		
	assets to be sold to raise funds rath								Yes	☐ No
	IV Escrow and Custodial Ar									
	or reported an amount or				,				,	,
1a	Is the organization an agent, truste	ee. custodia	n or other int	ermediary fo	or contribut	tions or ot	her assets not			
	included on Form 990, Part X?								Yes	☐ No
	If "Yes," explain the arrangement i						· · · · · · · ·	••• _		
_	ree, explain the arrangement				1440.0.		Ar	nount		
c	Beginning balance					10	7.11		-	
	Additions during the year					-				
	Distributions during the year									
	Ending balance									
	Did the organization include an am						al account liab	olltv?	Yes	No
	If "Yes," explain the arrangement i									Н.,,
Pari									• • •	
		(a) Curren		(b) Prior year	71"	o years back			(e) Four v	ears back
1a	Beginning of year balance			.,,		. ,	(=,		(-,,	
	Contributions									
	Net investment earnings, gains,									
	and losses									
d	Grants or scholarships						 			
	Other expenditures for facilities									
	and programs									
	Administrative expenses									
	End of year balance									
	Provide the estimated percentage		nt vear end b	alance (line	1a. column	(a)) held	 as.			
	Board designated or quasi-endown		%		. 9,	. (=),				
	Permanent endowment >	~								
	Temporarily restricted endowment		%							
	The percentages in lines 2a, 2b, a		d equal 100%.							
3 a	Are there endowment funds not in		•		hat are hel	d and adr	nınıstered for t	the		
	organization by								Y	es No
	(i) unrelated organizations								3a(i)	-
	(ii) related organizations								3a(ii)	+
b	If "Yes" to 3a(II), are the related or	ganizations l	listed as requi	red on Sche	dule R?				3b	_
	Describe in Part XIII the intended in	-			-				L.7.7	
- Par										
	Complete if the organiza						See Form 9			
	Description of property		(a) Cost or other ((investment)		ost or other ba		Accumulated epreciation	(d)	Book value	э
1 a	Land		(mvestment)		(Other)		-preciation			
	Buildings									
	Leasehold improvements				397,90)2.	107,518.		201	0,384.
	Equipment	⊢		- .	1 320 62		220 502			0,304.

1,280,506. Schedule D (Form 990) 2014

Total. Add lines 1a through 1e (Column (d) must equal Form 990, Part X, column (B), line 10(c))

		•
2	•	

	Complete if the organization answered	"Yes" to Form 990.	Part IV. line 11b. See Form 990. Part X. line 12.
	(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation Cost or end-of-year market value
(1) Financi	al derivatives		
(2) Closely	-held equity interests		
(3) Other_			
	ESTMENT IN SUBSIDIARY	9,844,124.	FMV
<u>(C)</u>			
<u>(D)</u>			
<u>(E)</u>			
<u>(F)</u>			
<u>(G)</u>			
(H)	n (b) must equal Form 990, Part X, col (B) line 12) ▶	9,844,124.	
•	Investments - Program Related.	9,044,124.	
Part VIII	Complete if the organization answered	"Yes" to Form 990	Part IV, line 11c. See Form 990, Part X, line 13.
	(a) Description of investment	(b) Book value	(c) Method of valuation
	(a) Description of investment	(D) BOOK VAIGE	Cost or end-of-year market value
(1)			·
(2)			
(3)			
(4)			· · · · · · · · · · · · · · · · · · ·
(5)			
(6)			
(7)			·
	•		
(8)			
(8) (9)			
(9)	nn (b) must equal Form 990, Part X, col (B) line 13) ▶		
(9)	Other Assets.	"Yes" to Form 990	Part IV line 11d. See Form 990. Part X line 15
(9) Total (Colum	Other Assets. Complete if the organization answered	***************************************	Part IV, line 11d. See Form 990, Part X, line 15.
(9) Total (Colum Part IX	Other Assets. Complete if the organization answered	"Yes" to Form 990 scription	Part IV, line 11d. See Form 990, Part X, line 15. (b) Book value
(9) Total (Column Part IX (1)	Other Assets. Complete if the organization answered	***************************************	
(9) Total (Column Part IX (1) (2)	Other Assets. Complete if the organization answered	***************************************	
(9) Total (Column Part IX (1) (2) (3)	Other Assets. Complete if the organization answered	***************************************	
(9) Total (Column Part IX (1) (2) (3) (4)	Other Assets. Complete if the organization answered	***************************************	
(9) Part IX (1) (2) (3)	Other Assets. Complete if the organization answered	***************************************	
(9) Total (Column Part IX (1) (2) (3) (4) (5)	Other Assets. Complete if the organization answered	***************************************	
(9) Total (Column Part IX (1) (2) (3) (4) (5) (6)	Other Assets. Complete if the organization answered	***************************************	
(9) Total (Column Part IX (1) (2) (3) (4) (5) (6) (7) (8) (9)	Other Assets. Complete if the organization answered (a) De	scription	(b) Book value
(9) Total (Column (1)) (2) (3) (4) (5) (6) (7) (8) (9) Total. (Column (2))	Other Assets. Complete if the organization answered (a) Des	scription	(b) Book value
(9) Total (Column Part IX (1) (2) (3) (4) (5) (6) (7) (8) (9) Total. (Col	Other Assets. Complete if the organization answered (a) Description (a) Description (a) Description (a) Description (b) must equal Form 990, Part X, col (B) In Other Liabilities.	ne 15)	(b) Book value
(9) Total (Column Part IX (1) (2) (3) (4) (5) (6) (7) (8) (9) Total. (Column Part X	Other Assets. Complete if the organization answered (a) Description (b) must equal Form 990, Part X, col (B) In Other Liabilities. Complete if the organization answered line 25.	ne 15)	(b) Book value
(9) Total (Column Part IX (1) (2) (3) (4) (5) (6) (7) (8) (9) Total. (Column Part X	Other Assets. Complete if the organization answered (a) Description of liability	ne 15)	(b) Book value
(9) Total (Column Part IX (1) (2) (3) (4) (5) (6) (7) (8) (9) Total. (Col Part X 1. (1) Fede	Other Assets. Complete if the organization answered (a) Description (b) must equal Form 990, Part X, col (B) In Other Liabilities. Complete if the organization answered line 25.	ne 15)	(b) Book value
(9) Total (Column Part IX (1) (2) (3) (4) (5) (6) (7) (8) (9) Total. (Col Part X 1. (1) Fede (2)	Other Assets. Complete if the organization answered (a) Description of liability	ne 15)	(b) Book value
(9) Total (Column Part IX (1) (2) (3) (4) (5) (6) (7) (8) (9) Total. (Col Part X 1. (1) Fede	Other Assets. Complete if the organization answered (a) Description of liability	ne 15)	(b) Book value
(9) Total (Column Part IX (1) (2) (3) (4) (5) (6) (7) (8) (9) Total. (Col Part X 1. (1) Fede (2) (3)	Other Assets. Complete if the organization answered (a) Description of liability	ne 15)	(b) Book value
(9) Total (Column Part IX (1) (2) (3) (4) (5) (6) (7) (8) (9) Total. (Col Part X 1. (1) Fede (2) (3) (4)	Other Assets. Complete if the organization answered (a) Description of liability	ne 15)	(b) Book value
(9) Total (Column Part IX (1) (2) (3) (4) (5) (6) (7) (8) (9) Total. (Col Part X 1. (1) Fede (2) (3) (4) (5)	Other Assets. Complete if the organization answered (a) Description of liability	ne 15)	(b) Book value
(9) Total (Column Part IX (1) (2) (3) (4) (5) (6) (7) (8) (9) Total (Column Part X 1. (1) Fede (2) (3) (4) (5) (6)	Other Assets. Complete if the organization answered (a) Description of liability	ne 15)	(b) Book value
(9) Total (Column Part IX (1) (2) (3) (4) (5) (6) (7) (8) (9) Total. (Column Part X 1. (1) Fede (2) (3) (4) (5) (6) (7)	Other Assets. Complete if the organization answered (a) Description of liability	ne 15)	(b) Book value

Schedule D (Form 990) 2014

JSA

Part XIII Supplemental Information (continued)

SCHEDULE I (Form 990)

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22. ► Attach to Form 990.

Department of the Treasury Internal Revenue Service Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2014

Open to Public Inspection

Name of the organization						Employer Identificat	ion number		
FREEDOM PARTNERS CHAMBER OF COM	FREEDOM PARTNERS CHAMBER OF COMMERCE, INC.						45-3732750		
Part General Information on Grants		<u></u> е							
 Does the organization maintain records the selection criteria used to award the good Describe in Part IV the organization's process. 	o substantiate th	e amount of the					X Yes No		
Part II Grants and Other Assistance to Part IV, line 21, for any recipier	o Domestic Or	ganizations a	nd Domestic Gov	ernments. Com	nplete if the organizadditional space is r	ation answered "Y needed.	es" to Form 990,		
1 (a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
(1) AMERICAN COMMITMENT									
WASHINGTON, DC 20062	45-2600535	501(C)(4)	400,000				GENERAL SUPPORT		
(2) AMERICAN ENERGY ALLIANCE									
WASHINGTON, DC 20005	26-2731617	501 (C) (4)	2,367,500				GENERAL SUPPORT		
(3) AMERICANS FOR PROSPERITY									
ARLINGTON, VA 22201	75-3148958	501 (C) (4)	16,000,000				GENERAL SUPPORT		
(4) AMERICANS FOR TAX REFORM									
WASHINGTON, DC 20005	52-1403587	501 (C) (4)	100,000				GENERAL SUPPORT		
(5) CENTER FOR SHARED SERVICES TRUST									
ARLINGTON, VA 22201	45-2548548	501 (C) (4)	9,750,000				GENERAL SUPPORT		
(6) COLORADO WOMEN'S ALLIANCE									
GREENWOOD VILLAGE, CO 80111	45-1474973	501 (C) (4)	50,000				GENERAL SUPPORT		
(7) DR JOSEPH WARREN INSTITUTE									
LOS ANGELES, CA 90017	45-4856743	501 (C) (4)	309,400				GENERAL SUPPORT		
(8) EVANGCHR4 TRUST									
MCLEAN, VA 22102	45-2324423	501 (C) (4)	5,745,000				GENERAL SUPPORT		
(9) GENERATION OPPORTUNITY									
ARLINGTON, VA 22201	27-2936085	501 (C) (4)	14,225,000				GENERAL SUPPORT		
(10) IACE ACTION									
COLORADO SPRINGS, CO 80908	46-2650593	501 (C) (4)	95,000				GENERAL SUPPORT		
(11) ILLINOIS CHAMBER OF COMMERCE									
SPRINGFIELD, IL 62701	36-1254650	501 (C) (6)	100,000				GENERAL SUPPORT		
(12) MAINSTREET GROWTH PROJECT				1					
ARLINGTON, VA 22203	46-2520293	501 (C) (4)	100,000				GENERAL SUPPORT		
2 Enter total number of section 501(c)(3)	and governmen	t organizations	listed in the line 1	able		▶			
3 Enter total number of other organizatio	ns listed in the li	ne 1 table	<u> </u>		<u> </u>	<u></u> ▶			

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule I (Form 990) (2014)

SCHEDULE I (Form 990)

Department of the Treasury

Internal Revenue Service

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22. ► Attach to Form 990.

▶ Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

Open to Public Inspection

Employer identification number

Name of the organization						Employer identificat	ion number		
FREEDOM PARTNERS CHAMBER OF COMMERCE, INC.						45-3732750	45-3732750		
Part I General Information on Grants and		e							
 Does the organization maintain records to su the selection criteria used to award the grant Describe in Part IV the organization's proced 	s or assistand Jures for mor	e? nitoring the use	of grant funds in the	United States			X Yes No		
Part II Grants and Other Assistance to D Part IV, line 21, for any recipient th	omestic Or nat received	ganizations ar more than \$5	nd Domestic Gov ,000. Part II can I	rernments. Compe duplicated if a	nplete if the organiz additional space is r	ation answered "Y needed.	es" to Form 990,		
1 (a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
(1) NATIONAL RIFLE ASSOCIATION INSTITUTE FOR LE	_								
FAIRFAX, VA 22030	53-0116130	501 (C) (4)	4,895,000				GENERAL SUPPORT		
(2) OHIO FREEDOM PROJECT, INC	-{								
CINCINNATI, OH 45240	46-4660647	501 (C) (4)	50,000				GENERAL SUPPORT		
(3) PR-DIST LLC (AMERICANS FOR PROSPERITY)	-								
ARLINGTON, VA 22201	27-3120702	501 (C) (4)	6,000,000				GENERAL SUPPORT		
(4) RULE OF LAW DEFENSE FUND	4								
WASHINTON, DC 20006	46-5130903	501 (C) (4)	175,000				GENERAL SUPPORT		
(5) THE 60 PLUS ASSOCIATION, INC	4								
ALEXANDRIA, VA 22314	54-1564919	501 (C) (4)	250,000				GENERAL SUPPORT		
(6) THE LIBRE INITIATIVE	4								
ARLINGTON, VA 22201	45-2686411	501 (C) (4)	6,500,000				GENERAL SUPPORT		
(7) TOHE, LLC (VETERANS FOR ECONOMIC FREEDOM TR	4								
ARLINGTON, VA 22201	45-3763542	501 (C) (4)	3,000,000				GENERAL SUPPORT		
(8) TREES OF LIBERTY INC	-								
P O BOX 17422 ARLINGTON, VA 22216	46-5123864	501 (C) (4)	400,000				GENERAL SUPPORT		
(9) U S CHAMBER OF COMMERCE	4								
WASHINGTON, DC 20006	53-0045720	501 (C) (6)	2,000,000				GENERAL SUPPORT		
(10) VETS FOR ECONOMIC FREEDOM TRUST	_								
ARLINGTON, VA 22201	46-3507366	501 (C) (4)	12,735,000				GENERAL SUPPORT		
(11) CLUB FOR GROWTH	_								
WASHINGTON, DC 20036	20-4681603	501 (C) (4)	1,000,000				GENERAL SUPPORT		
(12) HERITAGE ACTION FOR AMERICA, INC	_								
WASINGTON, DC 20002	27-2244700	501 (C) (4)	150,000.				GENERAL SUPPORT		

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule I (Form 990) (2014)

SCHEDULE I (Form 990)

Department of the Treasury

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22. ► Attach to Form 990.

a L (Form 000) and its instructions is at ususy ire gov/form990

OMB No 1545-0047

2014

Open to Public Inspection

ntemal Revenue Service	Information about So					Employer identificati	on number
FREEDOM PARTNERS CHAMBER OF	COMMERCE, INC.					45-3732750	
Part I General Information on Gra		9					
 Does the organization maintain reco the selection criteria used to award t Describe in Part IV the organization' 	the grants or assistanc	e [?]					X Yes
Part II Grants and Other Assistan Part IV, line 21, for any rec	ce to Domestic Or	ganizations a	nd Domestic Gov	ernments. Com	plete if the organiz additional space is r	ation answered "Y needed.	es" to Form 990
1 (a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of gran
(1) CITIZENLINK							
COLORADO SPRINGS, CO 80920	20-0960855	501 (C) (4)	885,000				ADVOCACY
(2) SUSAN B ANTHONY LIST, INC				ļ			
WASHINGTON, DC 20036	54-1850126	501 (C) (4)	225,000				GENERAL SUPPORT
(3) CITIZENLINK							
COLORADO SPRINGS, CO 80920	20-0960855	501(C)(4)	125,000				GENERAL SUPPORT
(4)							
(5)							
(6)							
(7)							
(8)							
(9)							
10)			-				
11)							
12)							
2 Enter total number of section 501(3 Enter total number of other organi							26

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule i (Form 990) (2014)

Schedule I (Form 990) (2014)

Part III	Grants and Other Assistance to Individuals in the United States.	Complete if the organization answered "Yes" on Form 990, Part IV, line 22.
	Part III can be duplicated if additional space is needed	

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
<u> </u>		_			
2					
3					
4					
5		-			
6					
7					

Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, Part III, column (b), and any other additional information.

SCHEDULE I, PART I, LINE 2

TO SUPPORT THE ORGANIZATION, AS OUTLINED ABOVE, THE ORGANIZATION PROVIDED GENERAL SUPPORT GRANTS TO THE ABOVE GRANTEES WHOSE ACTIVITIES ADVANCE THE ORGANIZATION'S GOALS. ALL GRANTS WERE MADE PURSUANT TO SPECIFIC GRANT LETTER AGREEMENTS, WHICH UNLESS OTHERWISE SPECIFIED, INCLUDED PROHIBITIONS ON THE USE OF THE GRANT FUNDS, FOR EXAMPLE, ACTIVITIES THAT WOULD VIOLATE FEDERAL, STATE OR LOCAL LAWS, RULES OR REGULATIONS, OR THAT WOULD BE CONSIDERED POLITICAL OR LOBBYING ACTIVITIES UNDER FEDERAL OR STATE LAW. THE GRANT LETTERS ALSO CONTAINED A REVIEW AND MONITORING PROCEDURE WHICH REQUIRES REPORTS BY GRANTEE ON THE USE OF THE GRANT FUNDS

Part III Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book FMV, appraisal other)	(f) Description of non-cash assistance

Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, Part III, column (b), and any other additional information.

UPON REQUEST, AND RETURN OF ANY FUNDS USED IN VIOLATION OF THE AGREEMENT.

SCHEDULE J (Form, 990)

Department of the Treasury Internal Revenue Service

Compensation Information
For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees**

► Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

► Attach to Form 990.

Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

Open to Public Inspection Employer identification number

Name of the organization

FREEDOM PARTNERS CHAMBER OF COMMERCE, INC.

45-3732750

rart	Questions Regarding Compensation		-	
			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form			
	990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account Personal services (e.g., maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment			
	or reimbursement or provision of all of the expenses described above? If "No," complete Part III to	1b		
_	explain	10		
2	directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked in line			
		2		
	1a?			_
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director Check all that apply. Do not check any boxes for methods used by a			
	related organization to establish compensation of the CEO/Executive Director, but explain in Part III.			
	Compensation committee X Written employment contract			
	Independent compensation consultant Compensation survey or study			
	Form 990 of other organizations X Approval by the board or compensation committee			
				•
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization			
а	The second control of	4a		Х
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b		Х
	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		Х
•	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			•
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any			
	compensation contingent on the revenues of			
а	The organization?	5a		
b	Any related organization?	5b		
	If "Yes" to line 5a or 5b, describe in Part III			
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any			
	compensation contingent on the net earnings of:			
а	The organization?	6a		
b	Any related organization?	6b		
	If "Yes" to line 6a or 6b, describe in Part III.			
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed			
	payments not described in lines 5 and 6? If "Yes," describe in Part III	7		ļ
8	Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject			1
	to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe			
	ın Part III	8		<u> </u>
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53.4958-6(c)?	9		

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2014

Schedule J (Form 990) 2014

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(I)-(III) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown o	W-2 and/or 1099-MI	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name and Title		(I) Base compensation	(II) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(ı) -(D)	in column (B) reported as deferred in prior Form 990
MARC SHORT	(i)	234,741.	525,000.	C	17,343.	17,117.	794,201.	0
1 DIRECTOR/PRESIDENT	(ii)	C	C	C	q	0	(0
RICHARD RIBBENTROP	(i)	191,748.	50,000.	O	18,554.	15,7 <u>94</u> .	276,096.	C
2 EXECUTIVE DIRECTOR	(ii)	0	C	C	q	0	(
DANIEL JORJANI	(i)	164,520.	50,000.	33.	11,084.	17,668.	243,305.	0
3 DEP GEN COUNSEL/VP COMPLIANCE	(ii)	0		0	q	0	. (0
EMILY SEIDEL	(i)	141,503.	200,000.	163.	11,084.	17,668.	370,418.	C
4 CHIEF OPERATING OFFICER	(ii)	0			q	0	(C
DUSTIN PERRY	(i)	188,819.		C	10,075.	15,182.	214,076.	0
5 CHIEF FINANCIAL OFFICER	(ii)	<u>C</u>			q	0	(0
JAMES DAVIS	(i) L	213,242.	125,000.	C	12,462.	16,896.	367,600.	0
6 EXECUTIVE VICE PRESIDENT	(ii)			C	q	O		0
JONATHAN BLACK	(i)	169,982.	50,000.	33.	10,301.	17,457.	247,773.	0
7 DIRECTOR OF RESEARCH	(ii)	C	(C	q	C		0
JOSH FISHER	(i)	139,015.	75,000.	C	7,778.	4,124.	225,917.	0
8 CHIEF FINANCIAL OFFICER	(ii)	C	(q	0	(0
MICHAEL LANZARA	(0)	187,814.	300,000.	21.	17,500.	4,338.	509,673.	<u> </u>
9 VP MEMBER RELATIONS	(ii)		(C	<u> </u>	0		
DOUGLAS PILERI	(i) L	232,396.	150,000.	21.	9,231.	19,115.	410,763.	<u></u>
10 EXECUTIVE VICE PRESIDENT	(ii)		(C	q	0		
MICHAEL ROMAN	(i) L	198,903.	70,000.		q	17,474.	286,377.	<u> </u>
11VICE PRESIDENT OF RESEARCH	(ii)		(<u> </u>	<u>C</u>	(
	(i)					_		
12	(ii)						****	·
	(i)							
13	(ii)							1
	(i)							
14	(ii)							
	(0)	 .						
15	(ii)					 		
	(i)							
16	(ii)						l	_

Schedule J (Form 990) 2014

Schedule J (Form 990) 2014

Page 3

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

SCHEDULE M (Form 990)

Noncash Contributions

▶ Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

► Attach to Form 990.

▶ Information about Schedule M (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047 Open To Public

Inspection

Internal Revenue Service Name of the organization

Department of the Treasury

Employer identification number

45-3732750 FREEDOM PARTNERS CHAMBER OF COMMERCE, INC. **Types of Property** (c) (d) (b) (a) Noncash contribution Method of determining Check if Number of contributions or amounts reported on applicable items contributed noncash contribution amounts Form 990, Part VIII, line 1g Art - Works of art. Art - Historical treasures Art - Fractional interests Books and publications Clothing and household goods. Cars and other vehicles Boats and planes. 7 8 Intellectual property 84,721. MARKET VALUE Χ Securities - Publicly traded Securities - Closely held stock . . . 10 Securities - Partnership, LLC, or trust interests 12 Securities - Miscellaneous 13 Qualified conservation contribution - Historic structures Qualified conservation contribution - Other 15 Real estate - Residential 16 Real estate - Commercial 17 Real estate - Other Collectibles....... 18 19 Food inventory...... 20 Drugs and medical supplies 21 22 Historical artifacts 23 Scientific specimens..... 24 Archeological artifacts 25 Other ►(_____) 26 Other ►(_____) Other ►(_____) 27 28 Other ►(Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement Yes No 30a During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it must hold for at least three years from the date of the initial contribution, and which is not required Χ 30a b If "Yes," describe the arrangement in Part II Does the organization have a gift acceptance policy that requires the review of any non-standard 31 Х 32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash Х 32a b If "Yes," describe in Part II

33 If the organization did not report an amount in column (c) for a type of property for which column (a) is checked,

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

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Schedule M (Form 990) (2014)

describe in Part II

Schedule M (Form 990) (2014)

Page **2** 30b, 32b,

Supplemental Information. Complete this part to provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

SCHEDULE M, PART I, LINE 9, COLUMN B

THE NUMBER REPRESENTS THE NUMBER OF CONTRIBUTIONS.

SCHEDULE O((Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

► Attach to Form 990 or 990-EZ.

OMB No 1545-0047
2014
Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

FREEDOM PARTNERS CHAMBER OF COMMERCE, INC

Employer identification number 45-3732750

FORM 990, PART I, LINE 1

THEREBY INCREASING OPPORTUNITY, INNOVATION, AND PROSPERITY FOR ALL

AMERICANS. THE ORGANIZATIONAL MISSION IS TO ADVANCE ITS MEMBERS' COMMON

BUSINESS INTERESTS BY ADVANCING THE PRINCIPLES OF FREE MARKETS AND A FREE

SOCIETY. THE ORGANIZATION WORKS TO EDUCATE THE PUBLIC AND POLICYMAKERS

ABOUT THE BUSINESS AND ECONOMIC IMPACTS OF A BROAD RANGE OF POLICY

ISSUES, INCLUDING OVER-REGULATION, GOVERNMENT SPENDING, CRONYISM AND

SPECIAL INTEREST HANDOUTS. THE ORGANIZATION BELIEVES THAT BY UNITING AND

AMPLIFYING THE DIVERSE ENTREPRENEURIAL AND INNOVATIVE PERSPECTIVES OF ITS

MEMBERS, IT WILL IMPROVE BUSINESS CONDITIONS FOR ITS MEMBERS AND EXPAND

ECONOMIC OPPORTUNITY FOR ALL AMERICANS.

FORM 990, PART III, LINE 1

THE ORGANIZATIONAL MISSION IS TO ADVANCE ITS MEMBERS' COMMON BUSINESS
INTERESTS BY ADVANCING THE PRINCIPLES OF FREE MARKETS AND A FREE SOCIETY.
THE ORGANIZATION WORKS TO EDUCATE THE PUBLIC AND POLICYMAKERS ABOUT THE
BUSINESS AND ECONOMIC IMPACTS OF A BROAD RANGE OF POLICY ISSUES,
INCLUDING OVER-REGULATION, GOVERNMENT SPENDING, CRONYISM AND SPECIAL
INTEREST HANDOUTS. THE ORGANIZATION BELIEVES THAT BY UNITING AND
AMPLIFYING THE DIVERSE ENTREPRENEURIAL AND INNOVATIVE PERSPECTIVES OF ITS
MEMBERS, IT WILL IMPROVE BUSINESS CONDITIONS FOR ITS MEMBERS AND EXPAND
ECONOMIC OPPORTUNITY FOR ALL AMERICANS.

Employer identification number

45-3732750

FORM 990, PART VI, SECTION A, LINE 6

THE ORGANIZATION HAS BOTH VOTING AND NON-VOTING MEMBERS. THE MEMBERSHIP BASE REPRESENTS SEVERAL HUNDRED BUSINESSES AND COVERS A DIVERSE RANGE OF INDUSTRIES AND GEOGRAPHIES.

FORM 990, PART VI, SECTION A, LINE 7A
VOTING MEMBERS HAVE THE POWER TO ELECT DIRECTORS.

FORM 990, PART VI, SECTION A, LINE 7B

VOTING MEMBERS HAVE THE FOLLOWING POWERS: (A) TO AMEND THE BYLAWS AND

THE CERTIFICATE OF INCORPORATION; (B) TO APPOINT ADDITIONAL VOTING

MEMBERS; (C) TO DISSOLVE THE CORPORATION; AND (D) TO ELECT DIRECTORS AND

TO REMOVE DIRECTORS.

FORM 990, PART VI, SECTION B, LINE 11B

AN INDEPENDENT ACCOUNTING FIRM PREPARED AND REVIEWED THE FORM 990. A

FULL DRAFT OF THE 990 ALONG WITH ALL REQUIRED SCHEDULES IS THEN PROVIDED

TO INTERNAL MANAGEMENT AND LEGAL COUNSEL FOR REVIEW. ALL QUESTIONS ARE

ADDRESSED AND ANY MODIFICATIONS ARE MADE, IF NECESSARY. THE FINAL FORM

990 ALONG WITH ALL REQUIRED SCHEDULES IS THEN PROVIDED TO THE BOARD.

FORM 990, PART VI, SECTION B, LINE 12C

DIRECTORS, OFFICERS, AND EMPLOYEES ARE COVERED UNDER THE CONFLICT OF

INTEREST POLICY. LEGAL COUNSEL MEETS PERIODICALLY TO REVIEW THE POLICY

AND ANY POTENTIAL CONFLICTS, AS NEEDED.

Employer identification number

45-3732750

FORM 990, PART VI, SECTION B, LINES 15A & B

THE ORGANIZATION'S BOARD MEETS TO REVIEW AND APPROVE EXECUTIVE

COMPENSATION ON AN ANNUAL BASIS: AS DEEMED NECESSARY, THE ORGANIZATION

MAY ENGAGE A HUMAN RESOURCES CONSULTING ORGANIZATION TO PERFORM A

COMPENSATION STUDY. THE CONSULTING ORGANIZATION WILL USE DATA FROM

COMPARABLE NON-PROFITS TO ESTABLISH A REASONABLE COMPENSATION LEVEL FOR

OFFICERS, AND EMPLOYEES. IN ADDITION, THE ORGANIZATION MAY OBTAIN

PROFESSIONAL OPINIONS OF COUNSEL AS TO WHETHER THE PROPOSED LEVELS OF

COMPENSATION WOULD BE COMPARABLE AND REFER MATERIAL TO AN INDEPENDENT

DECISION MAKER.

FORM 990, PART VI, SECTION C, LINE 19

THE ORGANIZATION MAKES ALL REQUIRED DISCLOSURES AVAILABLE TO THE PUBLIC UNDER IRS REGULATIONS.

FORM 990, PART XI, LINE 9
EQUITY IN EARNING OF SUBSIDIARY (8,658,104)

Schedule O (1 01111 550 01 550-EZ) 2014	Fage 2
Name of the organization	Employer identification number
FREEDOM PARTNERS CHAMBER OF COMMERCE, INC.	45-3732750
	ATTACHMENT 1

FORM 990, PART IX - OTHER FEES

DESCRIPTION	(A) TOTAL FEES	(B) PROGRAM SERVICE EXP.	(C) MANAGEMENT AND GENERAL	(D) FUNDRAISING EXPENSES
PROFESSIONAL CONSULTING FEES	8,038,419.			
PROFESSIONAL FEES-FOCUS GROUPS	1,910,117.			
PROFESSIONAL FEES-MEDIA PROD.	1,240,044.			
PROFESSIONAL FEES-DIRECT MAIL	622,204.			
PROFESSIONAL FEES-POLLING	553,598.			
PROFESSIONAL FEES-IT	157,538.			
PROFESSIONAL FEES-ONLINE SRVCS	148,830.			
PROFESSIONAL FEES-RECRUITING	95,488.			
PROFESSIONAL FEES-EQUIP MAINT	75 , 828.			
PROFESSIONAL FEES-OTHER	69,031.			
PROFESSIONAL FEES-SPEAKERS	61,129.			
PROFESSIONAL FEES-WEBSITE	54,504.			
PROFESSIONAL FEES-POLICY DEV.	50,000.			
PROFESSIONAL FEES-TEMP HELP	49,553.			
PROFESSIONAL FEES-DATA ACQUIS.	30,374.			
PROFESSIONAL FEES-ADVERTISING	27,940.			
PROFESSIONAL FEES-FIELD CONTR.	2,500.			
TOTALS	13,187,097.			

SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

► Attach to Form 990.

Department of the Treasury Internal Revenue Service Name of the organization ▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

Open to Public Inspection

FREEDOM PARTNERS CHAMBER OF COMMERCE, INC.

Employer identification number

45-3732750

Identification of Disregarded Entities Complete if the organization answered "Yes" on Form 990, Part IV, line 33. Part I

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
(1) AMERICAN ENTREPRENEUR FUND LLC 45-3739538		-		-	FREEDOM PARTNERS *
2200 WILSON BLVD STE 102-391 ARLINGTON, VA 22201	PROJECTS	DE	0	38,029.	CHAMBER OF COMMERCE
(2) AMERICAN STRATEGIES GROUP LLC 45-5230496	PUBLIC				AMERICAN ENTERPRIS
2200 WILSON BLVD STE 102-391 ARLINGTON, VA 22201	OUTREACH	DE	0	9,820,461.	GROUP LLC
(3) AMERICAN STRATEGIC INNOVATION LLC 45-5456929					FREEDOM PARTNERS
2200 WILSON BLVD STE 102-391 ARLINGTON, VA 22201	RESEARCH	DE	0	45,943.	CHAMBER OF COMMERCI
(4) THE MIC LLC 46-1130419					AMERICAN STRATEGIC
2200 WILSON BLVD STE 102-391 ARLINGTON, VA 22201	RESEARCH	DE	0	0	INNOVATION LLC
(5) AMERICAN ENTERPRISE GROUP LLC 45-5230162					FREEDOM PARTNERS
2200 WILSON BLVD STE 102-391 ARLINGTON, VA 22201	MANAGEMENT	DE	0	9,789,338.	CHAMBER OF COMMERCI
(6)					

Identification of Related Tax-Exempt Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year. Part II

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public chanty status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13 controlled entity?		
					<u></u>	Yes	No	
(1)								
(2)								
(3)		-						
(4)		-70.						
(5)				,				
(6)								
(7)								

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2014

4E1307 1 000

Part III Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.

	(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	(g) Share of end-of- year assets	(h) Disproportorata effocations?		Disproportionate		Disproportionata		Disproportional		(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	Gene man	j) eral or aging ner?	(k) Percentage ownership
			country)		sections 512-514)			Yes	No		Yes	No							
(1)										,									
(2)									_										
(3)																			
(4)																			
(5)																			
(6)																			
(7)			-																

Part IV Identification of Related Organizations Taxable as a Corporation or Trust Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	1	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	
								Yes N
(1) CAVHOCO, INC 46-33353	108		AMERICAN STRATEGIES					
2200 WILSON BLVD STE 102-533 ARLINGTON, VA 22201	HOLDING COMPANY	DE	GROUP LLC	C-CORPORATION	0	13,180,429	100 0000	 X -
(2) DBLDBL INC 46-33091	10		}					
2200 WILSON BLVD STE 102-533 ARLINGTON, VA 22201	CONSULTING	DE	CAVHOCO, INC	C-CORPORATION	0_	9,654,648.	100 0000	X
(3) KNSLT INC 46-33257	39							
2200 WILSON BLVD STE 102-533 ARLINGTON, VA 22201	CONSULTING	DE	CAVHOCO, INC	C-CORPORATION	0	0	100 0000	X
(4) THOCO 45-31470	142						ļ	
2200 WILSON BLVD STE 102-533 ARLINGTON, VA 22201	HOLDING COMPANY	DE	DBLDBL INC	C-CORPORATION	16,791,923.	9,163,445	100 0000	x
(5) DEMETER ANALYTICS SERVICES, INC 45-31491	.58						ľ	
2300 CLARENDON BLVD, SUITE 800 ARLINGTON, VA 22201	OPERATING LLC	DE	тносо	C-CORPORATION	12,683,217	16,791,923	100 0000	x
(6)								
(7)		-					-	

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Part V	Transactions With Related Organizations Complete if the organization answ	vered "Yes" on Form 990, Par	rt IV, line 34, 35b, or 36.			
Note. Co	implete line 1 if any entity is listed in Parts II, III, or IV of this schedule				Y	es No
	ng the tax year, did the organization engage in any of the following transactions with one	e or more related organizations li	sted in Parts II-IV?	[
a Rec	eipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity			[1a	, X
b Gıft,	grant, or capital contribution to related organization(s)			[1b	Х
c Gıft,	grant, or capital contribution from related organization(s)				1c	X
	ns or loan guarantees to or for related organization(s)				1d	X
e Loa	ns or loan guarantees by related organization(s)				1e	X
f Divid	dends from related organization(s)				1f	X
g Sale	of assets to related organization(s)			[1g	X
-	chase of assets from related organization(s)				1h	X
i Excl	nange of assets with related organization(s)			[1i	X
j Leas	se of facilities, equipment, or other assets to related organization(s)				1j	X
k Leas	se of facilities, equipment, or other assets from related organization(s)				1k	$ \frac{1}{x}$
I Perf	ormance of services or membership or fundraising solicitations for related organization(s)				11	X
	ormance of services or membership or fundraising solicitations by related organization(s).				1m	X
	ring of facilities, equipment, mailing lists, or other assets with related organization(s)				1n	X
	ring of paid employees with related organization(s)				10	X
p Rein	nbursement paid to related organization(s) for expenses			[1p	X
-	nbursement paid by related organization(s) for expenses				1q	Х
•				[
r Othe	er transfer of cash or property to related organization(s)				1r	Х
	er transfer of cash or property from related organization(s)				1s	Х
	answer to any of the above is "Yes," see the instructions for information on who must				holds.	
	(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	Method of	(d) f determ	
				<u> </u>	 -	
(1) CAV	HOCO, INC.	В	17,502,228.	CASH PA	AYME	NT
(2) DEM	ETER ANALYTICS SERVICES, INC	M	11,000,000.	CASH PA	AYMEI	NT
			· · · · · · · · · · · · · · · · · · ·	T		
(3)				<u> </u>		
(4)						
(5)						
(5)				 		
(6)				J		

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Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37. Part VI

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

(a) Name address, and EIN of entity	(b) (c) (d) Primary activity Legal domicile Predomini (state or foreign income (reliction country) unrelated exists.		(d) Predominant income (related, unrelated excluded	(e) Are all partners section 501(c)(3) organizations?		(g) Share of end-of-year assets	(h) Disproportionate allocations?		amount in box 20 of Schedule K-1 (Form 1065)	Gene man	j) eral or aging ner?	(k) Percentage ownership	
			from tax under sections 512-514)	Yes	1			Yes	No	(1 01111 1000)	Yes	No	
(1)													
(2)													
(3)							-					-	
(4)										-			
(5)		<u>-</u> -					_	 					
(6)								-					
(7)								 					
(8)							-						
(9)													
(10)													
(11)							<u> </u>					_	
(12)								-		-			
(13)													
(14)								-					
(15)								-					
								-			<u> </u>		
(16)		<u> </u>					<u> </u>				L		n 990) 2014

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Supplemental Information
Complete this part to provide additional information for responses to questions on Schedule R (see instructions).