

**ACADEMY FOR URBAN LEADERSHIP
CHARTER SCHOOL**

**COMPREHENSIVE ANNUAL
FINANCIAL REPORT**

JUNE 30, 2021

**PREPARED BY
Academy for Urban Leadership Charter School**

**ACADEMY FOR URBAN LEADERSHIP CHARTER SCHOOL
(COUNTY OF MIDDLESEX, NEW JERSEY)**

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DR. MARIO C. BARBIERE
Interim Lead Person

GAIL LONG
*School Business Administrator/
Board Secretary*



Academy for Urban Leadership Charter School
Office of the School Business Administrator
612 Amboy Ave. Perth Amboy, NJ 08861
Tel. 848.203.3742
Fax 848.203.3948
www.aulcs.org

January 26, 2022

Ms. Angelica Allen-McMillan, Ed. D.
Acting Commissioner
New Jersey Department of Education
100 Riverview Executive Plaza
CN – 500
Trenton, New Jersey 08625-0500

Dear Ms. Allen-McMillan:

We are pleased to present to you the Comprehensive Annual Financial Report (CAFR) of the Academy for Urban Leadership Charter School (Charter School) for the fiscal year ended June 30, 2021. This CAFR includes the Charter School's Basic Financial Statements prepared in accordance with Governmental Accounting Standards Board Statement 34.

The Charter School has elected to adopt this new financial reporting model which we believe will provide all users of this document with much more useful financial and statistical information than ever before. Responsibility for both the accuracy of the data and completeness and fairness of the presentation, including all disclosures, rests with the management of the Board of Trustees (Board).

To the best of our knowledge and belief, the data presented in this report is accurate in all material respects and is reported in a manner designed to present fairly the financial position and results of operations of the Charter School. This report will provide the taxpayers of the Academy for Urban Leadership with comprehensive financial data in a format enabling them to gain an understanding of the Charter School's financial affairs.

The Comprehensive Annual Financial Report is presented in four sections as follows:

- The Introductory Section contains a table of contents, Letter of Transmittal, List of Principal Officials, and an Organizational Chart of the Charter School;
- The Financial Section begins with the Independent Auditor's Report and includes the Management's Discussion and Analysis, the Basic Financial Statements and Notes providing an overview of the Charter School's financial position and operating results, and other schedules providing detailed budgetary information;
- The Statistical Section includes selected economic and demographic information, financial trends, and the fiscal capacity of the Charter School, generally presented on a multi-year basis;

An Equal Opportunity Employer: The Academy for Urban Leadership is an Employer that offers Equal Employment Opportunity regardless of race, creed, color, national origin, nationality, age, sex, affectional or sexual orientation, marital/civil union status, religion or disability.

- The Single Audit Section — The Charter School is required to undergo an annual single audit in conformity with the provisions of the New Jersey OMB's Letter Circular 15-08, *Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid*. Information related to this single audit, including the independent auditor's report on the internal control and compliance with applicable laws, regulations, contracts and grants, along with findings and questioned costs, are included in the single audit section of this report.

Charter School Organization

The Board is comprised of eleven voting members who are elected to oversee that the Charter School operates in compliance with statute and administrative code. Voting members of the Board serve as the official governing body of the Charter School charged with policy making, fiscal oversight, and accountability for student academic achievement results of the Charter School. Voting members adopt the annual budget and directly approve all expenditures which serve as the basis for control for the authorization of all expenditures of Charter School tax money which in turn support the school's business to promote academic achievement. Non-voting members include the Charter School's Lead Person, School Business Administrator/Board Secretary, and Board Attorney.

The Lead Person of the Charter School is responsible to the Board for the implementation and administration of all educational and support operations. The School Business Administrator/Board Secretary is the chief financial officer of the Charter School and is responsible to the Board for maintaining all financial records, issuing warrants in payment of liabilities incurred by the Charter School, acting as custodian of all Charter School funds, and investing idle funds as permitted by New Jersey Law.

1. **REPORTING ENTITY AND ITS SERVICES:** The Academy for Urban Leadership Charter School is an independent reporting entity within the criteria adopted by the Government Auditing Standards Board (GASB) as established by GASB Statement No. 14. All funds and account groups of the Charter School are included in this report. The Charter School's Board of Trustees, constitutes the Charter School's reporting entity.

The Academy for Urban Leadership Charter School provides a full range of educational services appropriate to Grades 7, 8, 9, 10, 11 and 12. These services include regular, as well as special education and basic skills instruction. The Charter School completed the 2020-2021 school year with an enrollment of 486 students. By every indicator, AULCHS is a successful young Charter School with great promise for the future. With a focus on leadership, civics, community service and academics, the Charter School is armed with a strong Board, experienced staff, significant seed funding, a well-developed mission and accompanying core values.

2. **MAJOR INITIATIVES:** Major initiatives for the 2020- 2021 school year continued to center on activities improving implementation of the Charter School's program and the health and educational challenges brought forth due to the Covid-19 pandemic. The following were areas of focus for operational activities:
 - Increased district technological capacities in all areas (hardware/software) for remote learning
 - Upgraded facility ventilation system, air handling and filtration system to Covid safety standards

- Developed/Implemented Reopening Plan inclusive of PPE, Signage, Cleansing supplies/equipment
- Designed/Implemented leadership mentoring and internship program per school Charter
- Continued fiscal controls, compliance, and fiscal stability
- Continued search and goal setting for increasing student enrollment
- Continued expansion of staffing to accommodate program growth and student needs
- Continued providing professional development to build staff competency
- Continued expansion of dual enrollment with Middlesex College for student advancement
- Implementation of Pathway to Leadership program that addressed the Charter and development of a program at the middle grades to support student knowledge of the four academies at the High School.
- Use grant money to support social emotional programing, staffing and school initiatives.
- Utilized virtual learning to increase student graduation
- Expand the virtual learning offerings to all students
- Assess seventh and eighth grade students for learning styles and multiple intelligences to provide information to staff for differentiating instruction.
- Perform curriculum audit
- Develop a five-year curriculum plan
- Continue 21st Century Program to promote after school programming

3. INTERNAL ACCOUNTING CONTROLS: The Management of the Charter School is responsible for establishing and maintaining an internal control designed to ensure that the assets of the Charter School are protected from loss, theft or misuse and to ensure that adequate accounting data are compiled to allow for the preparation of financial statements in conformity with generally accepted accounting principles (GAAP). Internal control is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that: (1) the cost of a control should not exceed the benefits likely to be derived; and (2) the valuation of costs and benefits requires estimates and judgments by management. As a recipient of federal and state financial assistance, the Charter School is responsible for ensuring that adequate internal controls are in place to ensure compliance with applicable laws and regulations related to those programs. Internal control is also subject to periodic evaluation by the Charter School's management. As part of the Charter School's single audit described earlier, tests are made to determine the adequacy of internal controls, including that portion related to federal and state financial assistance programs, as well as to determine that the Charter School has complied with applicable laws and regulations.

4. BUDGETARY CONTROLS: In addition to internal accounting controls, the Charter School maintains budgetary controls. The objective of these budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the NJ DOE. Annual appropriated budgets are adopted for the general fund and the special revenue fund. The final budget amount, as amended for the fiscal year, is reflected in the financial section. An encumbrance accounting system is used to record outstanding purchase commitments on a line item basis. Open encumbrances at year-end are either cancelled or are included as re-appropriations of fund balance in the subsequent year. Those amounts to be re-appropriated are reported as reservations of fund balance at June 30, 2021.

5. **CASH MANAGEMENT:** The investment policy of the Charter School is guided in large part by state statute as detailed in “Notes to the Basic Financial Statement” Notes 1 and 3. The Charter School had adopted a cash management plan which requires it to deposit funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act (“GUDPA”).

GUDPA was enacted in 1970 to protect Government Units from a loss of funds on deposit with a failed banking institution in New Jersey. The law requires governmental units to deposit public funds only in public depositories located in New Jersey, where the funds are secured in accordance with the Act.

6. **RISK MANAGEMENT:** The Board carries various forms of insurance, including but not limited to general liability, directors and officers insurance and workmen’s compensation.

7. **OTHER INFORMATION:**

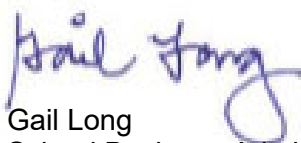
Independent Audit

State statute requires an annual audit by independent certified public accountants or registered municipal accountants. The Charter School appointed the accounting firm of Galleros Robinson CPAs, LLP. In addition to meeting the requirements set forth in state statutes, the audit also was designed to meet the requirements of the New Jersey OMB Circular Letter 15-08.

The auditor’s report on the basic financial statements, combining and individual fund statements, and schedules are included in the financial section of this report. The auditor’s reports related specifically to the single audit are included in the single audit section of this report.

8. **ACKNOWLEDGMENTS:** We would like to express our appreciation to the members of the Academy for Urban Leadership Charter School’s Board of Trustees for their concern in providing fiscal accountability to the citizens and taxpayers of the Charter School and thereby contributing their full support to the development and maintenance of our financial operation. The preparation of this report could not have been accomplished without the efficient and dedicated services of our financial, accounting and administrative staff.

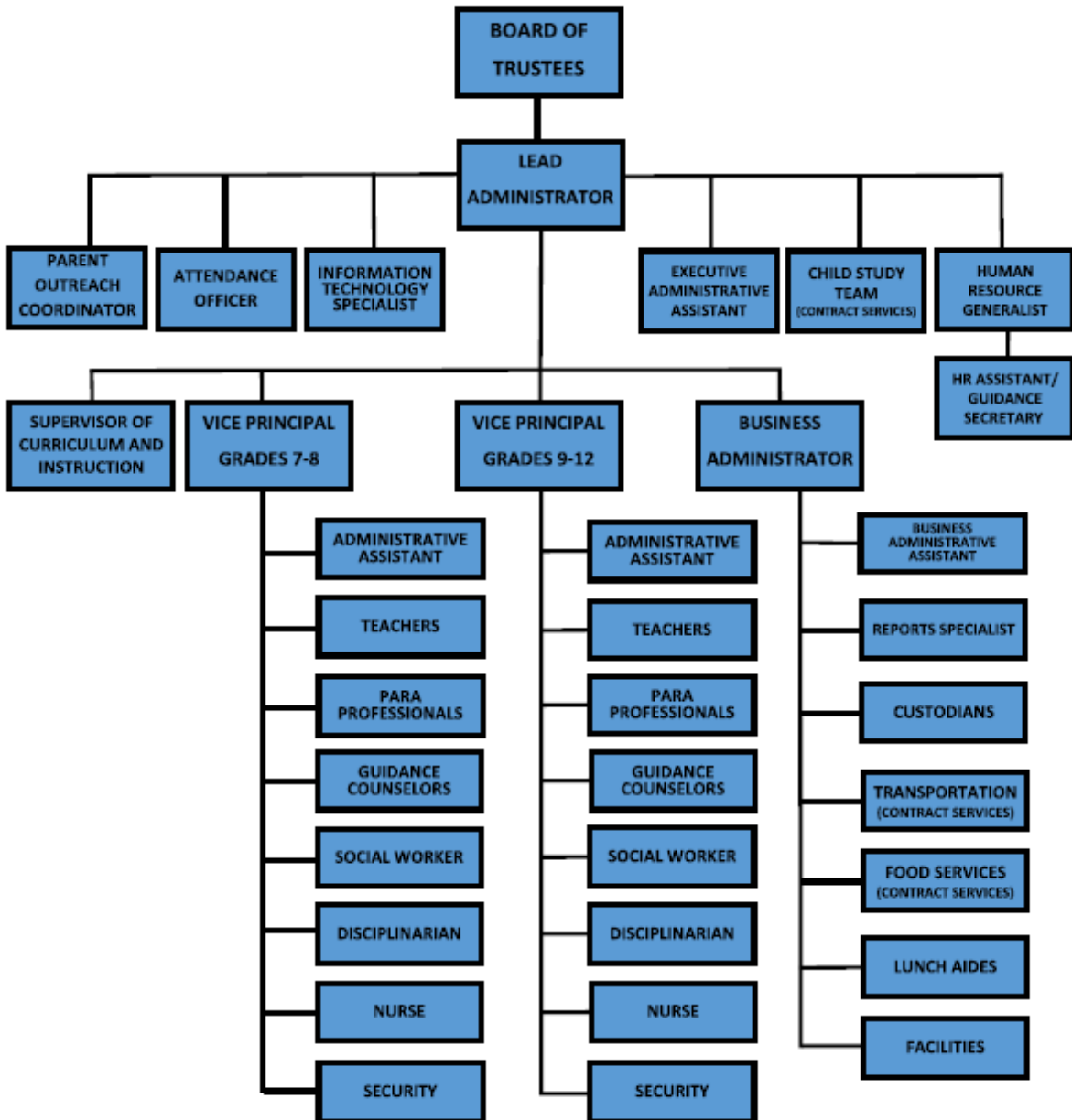
Respectfully submitted,



Gail Long
School Business Administrator

**ACADEMY FOR URBAN LEADERSHIP CHARTER SCHOOL
(COUNTY OF MIDDLESEX, NEW JERSEY)**

ORGANIZATIONAL CHART



**ACADEMY FOR URBAN LEADERSHIP CHARTER SCHOOL
(COUNTY OF MIDDLESEX, NEW JERSEY)**

ROSTER OF OFFICIALS

JUNE 30, 2021

MEMBERS OF THE BOARD OF TRUSTEES

Lisette Vilanova, President

Joshua Bishop-Mbachu, Vice President

Jorge Cruz, Corporate Secretary until 4/30/2021

Claudine Bishop, Member

Hector Bonilla, Member

Stephanie Pabon, Member

Michelle Roman, Member

Elba Ceballo, Member

Angelo Abreu, Member

Reyes Ortega, Member

Eloisa Hernandez, Member

Joshua Lisojo, Member beginning 6/9/2021

OTHER OFFICIALS

Dr. Mario Barbieri, Interim Lead Person beginning 12/23/2020

Margaret Morales, Lead Person beginning 7/1/2020 – 9/2/2020

Peter Salek-Nejad, Interim Lead Person beginning 9/2/2020 – 12/22/2020

Gail Long, Business Administrator/Board Secretary

Patricia Bombelyn, Esq., Board Attorney

**ACADEMY FOR URBAN LEADERSHIP CHARTER SCHOOL
(COUNTY OF MIDDLESEX, NEW JERSEY)**

CONSULTANTS AND ADVISORS

Independent Auditors

Galleros Robinson CPAs, LLP
115 Davis Station Rd
Cream Ridge, NJ 08514

Attorneys

Perez & Bombelyn, P.C.
Attorneys at Law
402 Livingston Avenue
New Brunswick, New Jersey 08901

Official Depositories

Investors Bank
101 JFK Parkway
Short Hills, New Jersey 07078

FINANCIAL SECTION



INDEPENDENT AUDITOR'S REPORT

The Honorable President and
Members of the Board of Trustees
Academy for Urban Leadership Charter School
County of Middlesex
Perth Amboy, New Jersey

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Academy for Urban Leadership Charter School (the Charter School), in the County of Middlesex, State of New Jersey, as of and for the fiscal year ended June 30, 2021, and the related notes to the financial statements, which collectively comprise the Charter School's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and audit requirements as prescribed by the Office of Finance, Department of Education, State of New Jersey. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes

INDEPENDENT AUDITOR'S REPORT - CONTINUED

evaluating the appropriateness of accounting policies used and reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Academy for Urban Leadership Charter School, in the County of Middlesex, State of New Jersey as of June 30, 2021, and the respective changes in financial position and, where applicable, cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Emphasis of a Matter

We draw attention to Note 2 in the notes to the financial statements which disclose the effects of the Charter School's adoption of the provisions of Government Accounting Standards Board (GASB) Statement Nos. 84, *Fiduciary Activities*. Our opinion is not modified with respect to this matter.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis on pages 11 through 17, Budgetary Comparison Information on pages 64 through 68, and Schedules Related to Accounting and Financial Reporting for Pensions (GASB 68) and Post-Employment Benefits Other Than Pensions (OPEB) (GASB 75) on pages 69 through 73 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

INDEPENDENT AUDITOR'S REPORT - CONTINUED

Supplementary and Other Information

Our audit was performed for the purpose of forming an opinion on the financial statements that collectively comprise the Charter School's basic financial statements. The accompanying introductory section and statistical information are presented for purposes of additional analysis and are not a required part of the basic financial statements. Such other information has not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we express no opinion on them.

The accompanying combining and individual fund financial statements are also presented for purposes of additional analysis and are not a required part of the basic financial statements. The accompanying schedules of expenditures of federal awards and state financial assistance (Schedules) are also presented for purposes of additional analysis as required by Title 2 U.S. Code of Federal Regulations (CFR) Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance) , and New Jersey OMB's Letter Circular 15-08, *Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid*, respectively are presented for purposes of additional analysis and are also not a required part of the basic financial statements.

The combining and individual fund financial statements and Schedules are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the combining and individual fund financial statements, and the Schedules are fairly stated in all material respects in relation to the financial statements as a whole.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated January 26, 2022 on our consideration of the Charter School's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Charter School's internal control over financial reporting and compliance.



Leonora Galleros, CPA
Public School Accountant
PSA No. 20CS00239400



Galleros Robinson CPAs, LLP
Galleros Robinson CPAs, LLP
Certified Public Accountants

January 26, 2022
Cream Ridge, New Jersey

REQUIRED SUPPLEMENTARY INFORMATION

PART I

MANAGEMENT'S DISCUSSION AND ANALYSIS

ACADEMY FOR URBAN LEADERSHIP CHARTER SCHOOL (COUNTY OF MIDDLESEX, NEW JERSEY)

MANAGEMENT'S DISCUSSION AND ANALYSIS

The Management's Discussion and Analysis (MD&A) provides an analysis of the Charter School's overall financial position and results of operations.

Introduction

This section of the Academy for Urban Leadership Charter School's (the "Charter School") annual financial report presents our discussion and analysis of the Charter School's financial performance and provides an overview of the Charter School's financial activities for the fiscal year ended June 30, 2021. It should be read in conjunction with the transmittal letter at the front of this report and the Charter School's financial statements, which follow this section.

The Management's Discussion and Analysis (MD&A) is an element of the reporting model in conformance with the requirements of the Governmental Accounting Standards Board (GASB).

Financial Highlights

Key Financial highlights for the fiscal year 2021 are as follows:

- General revenues accounted for \$8.30 million or 66% of all revenues. Program specific revenues in the form of charges for services and operating grants and contributions accounted for \$4.36 million or 34% of total revenues of \$12.66 million.
- The Charter School had \$12.26 million in expenses; only \$4.21 million of these expenses were offset by program specific charges for services, grants or contributions. General revenues of \$8.30 million were adequate to provide for these programs.
- Among governmental funds, the General Fund had \$9.95 million in revenues and \$8.80 million in expenditures. The General Fund's fund balance increased by \$1.15 million over 2020.
- On the Charter School-wide financial statements, the assets, and deferred outflows of resources of the Charter School exceeded liabilities and deferred inflows of resources at the close of its most recent fiscal year by \$2.98 million. The Charter School's total net position increased by \$0.40 million for the year ended June 30, 2021.

Basic Financial Statements

This annual report consists of a series of basic financial statements, required supplementary information, other supplementary information and notes to those statements and information.

The report is organized so the reader can understand the Charter School as a financial whole, or as an entire operating entity. The first two basic financial Statements, the Statement of Net Position and the statement of activities, are governmental-wide financial statements and provide overall information about the activities of the entire Charter School, presenting both an aggregate view of the Charter School's finances and a long-term view of those finances.

**ACADEMY FOR URBAN LEADERSHIP CHARTER SCHOOL
(COUNTY OF MIDDLESEX, NEW JERSEY)**

MANAGEMENT'S DISCUSSION AND ANALYSIS - CONTINUED

Fund Financial Statements

The remaining basic financial statements are fund financial statements that focus on the individual parts of the government, reporting the Charter School's operation in more detail than the government-wide statements. The fund financial statements also look at the Charter School's most significant funds with all other non-major funds presented in total in a single column. For the Academy for Urban Leadership Charter School, the General Fund is the most significant fund.

The governmental funds statements tell how general government services were financed in the short-term as well as what remains for future spending.

Proprietary fund statements offer short and long-term financial information about the activities; the government operates like a business, such as food service.

Fiduciary fund statements provide information about financial relationship in which the Charter School acts solely as a trustee or agent for the benefits of other, to whom the resources in question belong.

The financial statements also include notes that explain some of the information in the financial statements and provide more detailed data. The statements are followed by a section of Required Supplementary Information that further explains and supports the information in the financial statements.

Statement of Net Position and Statement of Activities

While this report contains the funds used by the Charter School to provide programs and activities, the view of the Charter School as a whole looks at all financial transactions and asks the question, "how did we do financially during fiscal year 2021?" The Statement of Net Position and the Statement of Activities answer this question. These statements include all the Charter School's assets and liabilities using the accrual basis of accounting similar to the accounting system used by most private sector companies. These bases of accounting takes into account all of the current year's revenues and expenses regardless of when cash was received or paid.

These two statements report the Charter School's net assets and changes in those assets. This change in net position is important because it identifies whether the financial position of the Charter School has improved or diminished for the Charter School as a whole. This change is the result of many factors some financial, some not. Financial factors represent increases in federal and state funding that resulted from the increase in enrollment noted for the fiscal year ended June 30, 2021. These factors are presented in our discussions on the Charter School as a whole. Non-financial factors include the property tax base of the Charter School where the Charter School is located, current educational funding laws in New Jersey, facilities conditions, required educational programs, and other factors. In the Statement of Net Position and the Statement of Activities, the Charter School is divided into two distinct kinds of activities:

**ACADEMY FOR URBAN LEADERSHIP CHARTER SCHOOL
(COUNTY OF MIDDLESEX, NEW JERSEY)**

MANAGEMENT'S DISCUSSION AND ANALYSIS - CONTINUED

Governmental Activities – Most of the Charter School's programs and services are reported here including instructional, extracurricular activities, curriculum, staff development, special education and other support services, operation and maintenance of plant, pupil transportation, health services and general administration.

Business-Type Activity – Services are provided on a charge for goods or services or reimbursement basis to recover the expenses of the goods or services provided. The Food Service enterprise fund is reported as a business activity.

Reporting the School Charter School's Most Significant Funds

Fund Financial Statements

Fund financial reports provide detailed information about the Charter School's major funds, not the Charter School as a whole. Funds are accounting devices that the Charter School uses to keep track of a multitude of financial transactions. The Charter School's only major governmental fund is the General Fund.

Governmental Funds

Most of the Charter School's activities are reported in governmental funds, which focus on how monies flow into and out of those funds and the balances left at fiscal year-end for spending in future periods. These funds are reported using an accounting method called modified accrual accounting which measures cash and all other financial assets that can readily be converted to cash.

The governmental fund statement provides a detailed short-term view of the Charter School's general government operations and the basic services it provides.

Governmental fund information helps determine whether there are sufficient financial resources that can be spent in the near future to finance educational programs. The relationship, or differences, between governmental activities reported in the Statement of Net Position and the Statement of Activities and the governmental funds are reconciled in the financial statements.

Enterprise Fund

The enterprise fund uses the same basis of accounting as business-type activities; therefore, these statements are essentially the same.

**ACADEMY FOR URBAN LEADERSHIP CHARTER SCHOOL
(COUNTY OF MIDDLESEX, NEW JERSEY)**

MANAGEMENT'S DISCUSSION AND ANALYSIS - CONTINUED

The Charter School as a Whole

The perspective of the Statement of Net Position is of the Charter School as a whole. The table below provides a summary of the Charter School's net assets at June 30, 2021.

	Governmental Activities	Business Type Activities	Total
Assets			
Current Assets	\$ 3,716,448	\$ 64,340	\$ 3,780,788
Capital Assets, net	1,278,554	-	1,278,554
Total Assets	<u>4,995,002</u>	<u>64,340</u>	<u>5,059,342</u>
Deferred Outflow of Resources			
	<u>987,260</u>	<u>-</u>	<u>987,260</u>
Liabilities			
Current Liabilities	406,967	10,191	417,158
Noncurrent Liabilities	1,803,912	-	1,803,912
Total Liabilities	<u>2,210,879</u>	<u>10,191</u>	<u>2,221,070</u>
Deferred Inflow of Resources			
	<u>846,604</u>	<u>-</u>	<u>846,604</u>
Net Position			
Invested in Capital Assets (net of related debt)	1,278,554	-	1,278,554
Restricted	370,539	-	370,539
Unrestricted	1,275,686	54,149	1,329,835
Total Net Position	<u>\$ 2,924,779</u>	<u>\$ 54,149</u>	<u>\$ 2,978,928</u>

The total net position of the Charter School increased by \$0.4 million during the current fiscal year.

**ACADEMY FOR URBAN LEADERSHIP CHARTER SCHOOL
(COUNTY OF MIDDLESEX, NEW JERSEY)**

MANAGEMENT’S DISCUSSION AND ANALYSIS - CONTINUED

The table that follows reflects the change in net position for fiscal year 2021.

	Governmental Activities		Business Type Activities		Total	
	2021	2020	2021	2020	2021	2020
Revenues						
Program Revenues:						
Charge for Services	\$ 5,800	\$ -	\$ 1,072	\$ 3,065	\$ 6,872	\$ 3,065
Operating grants and Contributions	4,201,861	2,786,200	148,293	275,798	4,350,154	3,061,998
Total Program Revenues	4,207,661	2,786,200	149,365	278,863	4,357,026	3,065,063
General Revenues:						
Local Aid	1,138,207	1,163,604	-	-	1,138,207	1,163,604
Federal and State Aid	7,074,987	6,980,494	-	-	7,074,987	6,980,494
Miscellaneous	89,958	148,789	-	-	89,958	148,789
Total General Revenues	8,303,152	8,292,887	-	-	8,303,152	8,292,887
Total Revenues	12,510,813	11,079,087	149,365	278,863	12,660,178	11,357,950
Expenses:						
Instructions	6,323,074	6,357,483	-	-	6,323,074	6,357,483
Administrative	2,131,511	1,270,852	-	-	2,131,511	1,270,852
Support services	3,038,309	3,690,066	-	-	3,038,309	3,690,066
Unallocated						
Capital outlay	7,614	-	-	-	7,614	-
Depreciation	644,797	668,068	-	-	644,797	668,068
Food Service	-	-	117,628	298,918	117,628	298,918
Total Expenses	12,145,305	11,986,469	117,628	298,918	12,262,933	12,285,387
Change in Net Position	\$ 365,508	\$ (907,382)	\$ 31,737	\$ (20,055)	\$ 397,245	\$ (927,437)

In 2021, total revenues increased by \$1.30 million about 11.47% compared to total revenues in 2020. Total expenses for the year ended June 30, 2021 decreased by \$0.02 million or about 0.18% from the prior year.

Governmental Activities

The Statement of Activities reflects the cost of program services and the charges for services and operating grants and contributions offsetting those services. The table below, for government activities, indicates the total cost of services and the net cost of services. It identifies the cost of these services supported by unrestricted state entitlements for the fiscal year ended June 30, 2021.

**ACADEMY FOR URBAN LEADERSHIP CHARTER SCHOOL
(COUNTY OF MIDDLESEX, NEW JERSEY)**

MANAGEMENT’S DISCUSSION AND ANALYSIS - CONTINUED

	<u>Total Cost of Services</u>	<u>Changes for Services</u>	<u>Grants/ Contributions</u>	<u>Net Cost of Services</u>
Instruction	\$ 6,323,074	\$ -	\$ 2,523,748	\$ (3,799,326)
Administrative	2,131,511	-	587,536	(1,543,975)
Support services	3,038,309	5,800	1,067,200	(1,965,309)
Unallocated:				
Capital outlay	7,614	-	23,377	15,763
Depreciation	<u>644,797</u>	<u>-</u>	<u>-</u>	<u>(644,797)</u>
Total Expenses	<u>\$ 12,145,305</u>	<u>\$ 5,800</u>	<u>\$ 4,201,861</u>	<u>\$ (7,937,644)</u>

Business-Type Activity

The business-type activities of the Charter School are the food service operations. These programs had revenues of \$149,365 and operating expenses of \$117,628 for fiscal year 2021.

The Charter School’s Funds

The Charter School’s governmental funds are accounted for using the modified accrual basis of accounting. All governmental funds had revenues of \$11.067 million and expenditures of \$9.92 million.

General Fund Budgeting Highlights

The Charter School’s budget is prepared according to New Jersey law and is based on accounting for certain transactions on a basis of cash receipts, disbursements, and encumbrances. The most significant budgeted fund is the general fund.

During the course of fiscal year 2021, the Charter School amended its General Fund budget as needed. The Charter School uses state-aid and other revenue-based budget. The budgeting systems are designed to tightly control total budget, but provide flexibility for Charter School management teams.

For the General Fund, final budgeted revenues were \$8.21 million which included a local tax levy of \$1.14 million. Expenditures were budgeted at \$8.99 million. The Charter School anticipated a decrease in fund balance of \$0.78 million. In fiscal year 2020-2021, actual revenues were \$9.95 million and expenditures were \$8.80 million.

The State of New Jersey reimbursed the Charter School \$0.26 million during the year ended June 30, 2021 for the employer’s share of social security contributions for TPAF members while on-behalf TPAF payments for post-retirement medical benefits and long-term disability insurance were \$1.38 million. These unbudgeted amounts are included in both revenues and expenditures.

**ACADEMY FOR URBAN LEADERSHIP CHARTER SCHOOL
(COUNTY OF MIDDLESEX, NEW JERSEY)**

MANAGEMENT'S DISCUSSION AND ANALYSIS - CONTINUED

Capital Assets

At the end of fiscal year 2021, the Charter School had \$1.28 million invested in capital assets.

Economic Factors and Next Year's Budget

The State of New Jersey continues to face serious budgetary constraints. These impacts the amount of state aid allocated to Charter Schools. This reality was taken into account when adopting the general fund budget for 2020-2021. Nothing was done to compromise the quality of the programs in place in our Charter School during the regular instructional day. The budget was prepared to ensure that all students have the textbooks, materials supplies, equipment and programs they need to meet New Jersey's Core Curriculum Content Standards.

Contacting the Charter School's Financial Management

This financial report is designed to provide our citizens, taxpayers, investors, and creditors with a general overview of the Charter School's finances and to reflect the Charter School's accountability for the monies it receives. Questions about this report or additional financial information needs should be directed to: Academy for Urban Leadership Charter School, Business Office, 612 Amboy Avenue, Perth Amboy, New Jersey 08861.

BASIC FINANCIAL STATEMENTS

CHARTER SCHOOL-WIDE FINANCIAL STATEMENTS

This Statement of Net Position and the Statement of Activities display information about the Charter School as a whole. The Statement of Net Position presents the financial condition of the government and business-type activities of the Charter School at fiscal year-end. The Statement of Activities presents a comparison between direct expense and program revenues for each program or function of the Charter School's governmental and business-type activities.

ACADEMY FOR URBAN LEADERSHIP CHARTER SCHOOL
(COUNTY OF MIDDLESEX, NEW JERSEY)

STATEMENT OF NET POSITION

JUNE 30, 2021

	<u>Governmental Activities</u>	<u>Business-type Activities</u>	<u>Total</u>
Assets			
Cash and cash equivalents	\$ 2,745,914	\$ 42,350	\$ 2,788,264
Restricted cash	75,000	-	75,000
Accounts receivable	834,109	21,990	856,099
Security deposit	61,425	-	61,425
Total Current Assets	<u>3,716,448</u>	<u>64,340</u>	<u>3,780,788</u>
Capital assets:			
Equipment	532,737	3,540	536,277
Leasehold improvement	2,937,286	-	2,937,286
Construction in progress	803,986	-	803,986
	4,274,009	3,540	4,277,549
Less: Accumulated depreciation	<u>(2,995,455)</u>	<u>(3,540)</u>	<u>(2,998,995)</u>
Net capital assets	<u>1,278,554</u>	<u>-</u>	<u>1,278,554</u>
Total assets	<u>4,995,002</u>	<u>64,340</u>	<u>5,059,342</u>
Deferred Outflow of Resources	<u>987,260</u>	<u>-</u>	<u>987,260</u>
Liabilities			
Current Liabilities:			
Accounts payable	247,159	10,191	257,350
Payroll deductions and withholdings payable	126,038	-	126,038
Intergovernmental payable:			
State	21,227	-	21,227
Deferred revenues	12,543	-	12,543
	<u>406,967</u>	<u>10,191</u>	<u>417,158</u>
Noncurrent Liabilities:			
Due within one year	146,726	-	146,726
Due in more than one year	1,657,186	-	1,657,186
Total noncurrent liabilities	<u>1,803,912</u>	<u>-</u>	<u>1,803,912</u>
Total liabilities	<u>2,210,879</u>	<u>10,191</u>	<u>2,221,070</u>
Deferred Inflows of Resources	<u>846,604</u>	<u>-</u>	<u>846,604</u>
Net Position			
Net investment in capital assets	1,278,554	-	1,278,554
Restricted for:			
Capital projects	336,907	-	336,907
Student Activities	33,632	-	33,632
Unrestricted (Deficit)	<u>1,275,686</u>	<u>54,149</u>	<u>1,329,835</u>
Total Net Position	<u>\$ 2,924,779</u>	<u>\$ 54,149</u>	<u>\$ 2,978,928</u>

ACADEMY FOR URBAN LEADERSHIP CHARTER SCHOOL
(COUNTY OF MIDDLESEX, NEW JERSEY)

EXHIBIT A-2

STATEMENT OF ACTIVITIES

YEAR ENDED JUNE 30, 2021

Functions/Programs	Expenses	Program Revenues		Net (Expense) Revenue and Changes in Net Assets		Totals
		Charges for Services	Operating Grants and Contributions	Governmental Activities	Business-type Activities	
Governmental activities:						
Instruction	\$ 6,323,074	\$ -	\$ 2,523,748	\$ (3,799,326)	\$ -	\$ (3,799,326)
Administrative cost	2,131,511	-	587,536	(1,543,975)	-	(1,543,975)
Support services	3,038,309	5,800	1,067,200	(1,965,309)	-	(1,965,309)
Unallocated:						
Capital outlay	7,614	-	23,377	15,763	-	15,763
Depreciation	<u>644,797</u>	<u>-</u>	<u>-</u>	<u>(644,797)</u>	<u>-</u>	<u>(644,797)</u>
Total governmental activities	12,145,305	5,800	4,201,861	(7,937,644)	-	(7,937,644)
Business-type activities:						
Food Service	<u>117,628</u>	<u>1,072</u>	<u>148,293</u>	<u>-</u>	<u>31,737</u>	<u>31,737</u>
Total primary government	\$ <u>12,262,933</u>	\$ <u>6,872</u>	\$ <u>4,350,154</u>	<u>(7,937,644)</u>	<u>31,737</u>	<u>(7,905,907)</u>
General revenues, transfers and special items:						
Local sources				\$ 1,138,207	\$ -	\$ 1,138,207
State sources				7,074,987	-	7,074,987
Miscellaneous				<u>89,958</u>	<u>-</u>	<u>89,958</u>
Total general revenues, transfers and special items				<u>8,303,152</u>	<u>-</u>	<u>8,303,152</u>
Changes in net position				<u>365,508</u>	<u>31,737</u>	<u>397,245</u>
Net position - beginning, as previously reported				<u>2,515,294</u>	<u>22,412</u>	<u>2,537,706</u>
Prior period adjustments				<u>43,977</u>	<u>-</u>	<u>43,977</u>
Net position - beginning, as restated				<u>2,559,271</u>	<u>22,412</u>	<u>2,581,683</u>
Net position - ending (A-1)				\$ <u>2,924,779</u>	\$ <u>54,149</u>	\$ <u>2,978,928</u>

FUND FINANCIAL STATEMENTS

GOVERNMENTAL FUNDS

ACADEMY FOR URBAN LEADERSHIP CHARTER SCHOOL
(COUNTY OF MIDDLESEX, NEW JERSEY)

GOVERNMENTAL FUNDS

BALANCE SHEET

JUNE 30, 2021

	<u>General Fund</u>	<u>Special Revenue Fund</u>	<u>Total Governmental Funds</u>
Assets			
Cash and cash equivalents	\$ 2,712,282	\$ 33,632	\$ 2,745,914
Interfunds accounts receivable	141,358		141,358
Accounts receivables:			
Federal	-	235,143	235,143
State	555,711	-	555,711
Local	43,255	-	43,255
Restricted cash	75,000	-	75,000
Security deposits	<u>61,425</u>	<u>-</u>	<u>61,425</u>
Total assets	<u>\$ 3,589,031</u>	<u>\$ 268,775</u>	<u>\$ 3,857,806</u>
Liabilities and Fund Balances			
Liabilities:			
Accounts payable	\$ 165,917	\$ 81,242	\$ 247,159
Payroll deductions and withholdings payable	126,038	-	126,038
Intergovernmental payable			
State	21,227	-	21,227
Interfund accounts payable	-	141,358	141,358
Deferred revenue	<u>-</u>	<u>12,543</u>	<u>12,543</u>
Total liabilities	<u>313,182</u>	<u>235,143</u>	<u>548,325</u>
Fund balances:			
Restricted:			
Student activities	-	33,632	33,632
Assigned	336,907	-	336,907
Unassigned	<u>2,938,942</u>	<u>-</u>	<u>2,938,942</u>
Total fund balances	<u>3,275,849</u>	<u>33,632</u>	<u>3,309,481</u>
Total liabilities and fund balances	<u>\$ 3,589,031</u>	<u>\$ 268,775</u>	

Amounts reported for governmental activities in the statement of net position (A-1) are different because:

Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds.

Cost of capital assets	\$ 4,274,009
Accumulated depreciation	<u>(2,995,455)</u>
	<u>1,278,554</u>

Governmental funds do not report the effect of assets or liabilities related to net pension assets (liabilities) whereas these amounts are deferred and amortized in the statement of activities.

Deferred amounts on net pension liability	<u>140,656</u>
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Long-term liabilities, including capital leases and compensated absences,

net pension payable that are not due and payable in the current period and therefore are not reported as liabilities in the funds.

Net pension liability	<u>(1,803,912)</u>
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Net position of governmental activities - A-1

\$ 2,924,779

ACADEMY FOR URBAN LEADERSHIP CHARTER SCHOOL
(COUNTY OF MIDDLESEX, NEW JERSEY)

GOVERNMENTAL FUNDS

STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE

YEAR ENDED JUNE 30, 2021

	General Fund	Special Revenue Fund	Total
Revenues			
Local Sources:			
Local tax levy	\$ 1,138,207	\$ -	\$ 1,138,207
Grant and contribution	-	6,578	6,578
Miscellaneous	89,958	5,800	95,758
Total revenues - local sources	<u>1,228,165</u>	<u>12,378</u>	<u>1,240,543</u>
Federal sources	-	1,105,407	1,105,407
State sources	7,074,987	-	7,074,987
Reimbursed TPAF - Social Security (non-budgeted)	264,484	-	264,484
On-behalf Teachers' Pension and Annuity Fund pension contributions (non-budgeted)	1,050,432	-	1,050,432
On-behalf Teachers' Pension and Annuity Fund post-retirement medical (non-budgeted)	329,189	-	329,189
On-behalf Teachers' Pension and Annuity Fund non-contributory insurance (non-budgeted)	1,794	-	1,794
Total revenues	<u>9,949,051</u>	<u>1,117,785</u>	<u>11,066,836</u>
Expenditures			
Current expense:			
Regular instruction	2,978,563	727,301	3,705,864
Other Instruction	76,939	-	76,939
Support services and undistributed costs:			
Student and instruction related services	679,045	377,452	1,056,497
Other administrative services	635,130	-	635,130
School administrative services	665,574	-	665,574
Plant operations and maintenance	968,702	-	968,702
Pupil transportation	14,940	-	14,940
Personal services - employee benefits	2,642,731	-	2,642,731
Capital outlay	133,691	23,377	157,068
Total expenditures	<u>8,795,315</u>	<u>1,128,130</u>	<u>9,923,445</u>
Excess (deficiency) of revenues over expenditures	1,153,736	(10,345)	1,143,391
Fund balances at beginning of year, as reported	2,122,113	-	2,122,113
Prior period adjustments	-	43,977	43,977
Fund balances at beginning of the year, as restated	<u>2,122,113</u>	<u>43,977</u>	<u>2,166,090</u>
Fund balances at end of year	<u>\$ 3,275,849</u>	<u>\$ 33,632</u>	<u>\$ 3,309,481</u>

**ACADEMY FOR URBAN LEADERSHIP CHARTER SCHOOL
(COUNTY OF MIDDLESEX, NEW JERSEY)**

**RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES
AND CHANGES IN FUND BALANCE OF GOVERNMENTAL FUNDS
TO THE STATEMENT OF ACTIVITIES**

YEAR ENDED JUNE 30, 2021

Total net change in fund balances - governmental funds (B-2) \$ 1,143,391

**Amounts reported for governmental activities in the Statement
of Activities (A-2) are different because:**

Capital outlays are reported in governmental funds as expenditures. However, in the Statement of Activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount by which depreciation expense exceeded capital outlays in the period.

Capital outlay	149,454
Depreciation expense	(644,797)

Some expenses reported in the Statement of Activities do not require the use of current financial resources and, therefore, are not reported as expenditures in governmental funds.

Pension costs	<u>(282,540)</u>
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Change in net position of governmental activities (A-2) \$ 365,508

PROPRIETARY FUNDS

**ACADEMY FOR URBAN LEADERSHIP CHARTER SCHOOL
(COUNTY OF MIDDLESEX, NEW JERSEY)**

PROPRIETARY FUND

STATEMENT OF NET POSITION

JUNE 30, 2021

Assets

Current assets:

Cash and cash equivalents	\$	42,350
Accounts receivable:		
Federal		21,409
State		581
		<u>21,990</u>

Capital assets

Machinery and equipment		3,540
Less: Accumulated depreciation		<u>(3,540)</u>
Net capital assets		<u>-</u>

Total assets	\$	<u><u>64,340</u></u>
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Liabilities

Current liabilities:

Accounts payable	\$	<u>10,191</u>
		10,191

Net position

Unrestricted		<u>54,149</u>
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Total liabilities and net position	\$	<u><u>64,340</u></u>
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**ACADEMY FOR URBAN LEADERSHIP CHARTER SCHOOL
(COUNTY OF MIDDLESEX, NEW JERSEY)**

PROPRIETARY FUND

STATEMENT OF REVENUES, EXPENSES AND CHANGES IN FUND NET POSITION

YEAR ENDED JUNE 30, 2021

Operating revenues:		
Charges for services:		
Daily sales - nonreimbursable programs	\$	-
Miscellaneous revenue		<u>1,072</u>
Total operating revenues		<u>1,072</u>
Operating expenses:		
Professional/technical service		117,628
Depreciation		<u>-</u>
Total operating expenses		<u>117,628</u>
Operating loss		<u>(116,556)</u>
Nonoperating revenues:		
State sources:		
State School Lunch Program		3,535
Federal sources:		
National School Lunch Program		79,010
National School Breakfast Program		49,600
Food commodities		<u>16,148</u>
Total nonoperating revenues		<u>148,293</u>
Change in net position		31,737
Total net position at beginning of year		<u>22,412</u>
Total net position at end of year	\$	<u>54,149</u>

**ACADEMY FOR URBAN LEADERSHIP CHARTER SCHOOL
(COUNTY OF MIDDLESEX, NEW JERSEY)**

PROPRIETARY FUND

STATEMENT OF CASH FLOWS

YEAR ENDED JUNE 30, 2021

Cash flows from operating activities

Operating loss	\$ (116,556)
Adjustment to reconcile operating loss to net cash from operating activities:	
Depreciation	-
Changes in assets and liabilities:	
Accounts receivable	(2,999)
Accounts payable	(4,329)
Intergovernmental payable	-
Net cash from operating activities	<u>(123,884)</u>

Cash flows from noncapital financing activities

Cash received from state and federal reimbursements	<u>148,293</u>
Net increase in cash and cash equivalents	24,409
Cash and cash equivalents at beginning of the year	<u>17,941</u>
Cash and cash equivalents at end of year	<u><u>\$ 42,350</u></u>

**NOTES TO THE BASIC
FINANCIAL STATEMENTS**

**ACADEMY FOR URBAN LEADERSHIP CHARTER SCHOOL
(COUNTY OF MIDDLESEX, NEW JERSEY)**

NOTES TO FINANCIAL STATEMENTS

JUNE 30, 2021

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

This summary of significant accounting policies of Academy for Urban Leadership Charter School (the "Charter School" or "AULCS") is presented to assist in understanding the Charter School's financial statements and notes are representation of the Charter School's management, who is responsible for their integrity and objectivity. These accounting policies conform to accounting principles generally accepted in the United States of America (GAAP) as applied to governmental units and have been consistently applied in the preparation of these financial statements.

A. Reporting Entity:

The Charter School is an instrumentality of the State of New Jersey, established to function as an educational institution. The school is governed by an independent Board of Trustees, which consists of parents, founders and other community representatives in accordance with its charter, which was appointed by the State Department of Education. An administrator is appointed by the board and is responsible for the administrative control of the Charter School.

B. Component Units

The primary criterion for including activities within the Charter School's reporting entity, as set forth in Section 2100 of the Government Accounting Standard Board's (GASB) Codification of Governmental Accounting and Financial Reporting Standards, is the degree of oversight responsibility maintained by the Charter School management. Oversight responsibility includes financial interdependency, selection of governing authority, designation of management, and ability to significantly influence operations and accountability for fiscal matters. The combined financial statements include all funds and account groups of the Charter School. Based on the aforementioned criteria, the Charter School has no component units.

C. Basis of Presentation

The financial statements of the Charter School have been prepared in conformity with GAAP as applied to governmental units. GASB is the accepted standard-setting body for establishing governmental accounting and financial reporting principles.

The Charter School also applies Financial Accounting Standards Board (FASB) pronouncements issued on or before November 30, 1989, to its governmental and business-type activities and to its enterprise fund unless they conflict with or contradict GASB pronouncements. The most significant of the Charter School's accounting policies are described below:

**ACADEMY FOR URBAN LEADERSHIP CHARTER SCHOOL
(COUNTY OF MIDDLESEX, NEW JERSEY)**

NOTES TO FINANCIAL STATEMENTS - CONTINUED

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED

C. Basis of Presentation - Continued

In June 1999, the GASB unanimously approved Statement No. 34, Basic Financial Statements – and Management’s Discussion and Analysis – for State and Local Governments. Certain of the significant changes in the financial statements include the following:

The financial statements include:

- i) A Management’s Discussion and Analysis (MD&A) section providing an analysis of the Charter School’s overall financial position and results of operations.
- ii) Financial statements prepared using full accrual accounting for all of the Charter School’s activities.
- iii) A change in the fund financial statements to focus on the major funds.

These and other changes are reflected in the accompanying financial statements (including notes to financial statements).

D. Basic Financial Statements

The Charter School’s basic financial statements consist of Charter School or government-wide statements, including a statement of net position and a statement of activities, and fund financial statements that provide a more detailed level of financial information.

Government-wide Financial Statements

The statement of net position and the statement of activities display information about the Charter School as a whole. These statements include the financial activities of the Charter School, except for fiduciary funds.

The statement of net position presents the financial condition of the governmental and business-type activities of the Charter School at fiscal year-end. The statement of activities presents a comparison between direct expenses and program revenues for each program or function of the Charter School’s governmental and business-type activities. The governmental activities generally are financed through federal and state awards, taxes and other non-exchange revenues. Business-type activities are financed in whole or in part by fees charged to external parties for goods or services.

**ACADEMY FOR URBAN LEADERSHIP CHARTER SCHOOL
(COUNTY OF MIDDLESEX, NEW JERSEY)**

NOTES TO FINANCIAL STATEMENTS - CONTINUED

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES – CONTINUED

D. Basic Financial Statements - Continued

Fund Financial Statements

Fund financial statements of the Charter School are organized into funds, each of which is considered to be separate accounting entities. Each fund is accounted for by providing a separate set of self-balancing accounts that constitute its assets, liabilities, fund equity, revenues, and expenditure/expenses. Funds are organized into three major categories: governmental, proprietary, and fiduciary. An emphasis is placed on major funds within the governmental and proprietary categories. A fund is considered major if it is the primary operating fund of the Charter School.

The Charter School segregates transactions related to certain Charter School functions or activities in separate funds in order to aid financial management and to demonstrate legal compliance. Fund financial statements are designed to present financial information of the Charter School at a more detailed level.

E. Governmental Funds

General Fund - The General Fund is the primary operating fund of the Charter School and is always classified as a major fund. It is used to account for all financial resources except those that are legally or administratively required to be accounted for in another fund. Included are certain expenditures for vehicles and movable instructional or non-instructional equipment which are classified in the Capital Outlay sub-fund.

- 1) As required by the New Jersey Department of Education, the Charter School included budgeted capital outlay in this fund. Generally accepted accounting principles as they pertain to governmental entities state that General Fund resources may be used to directly finance capital outlays for long-lived improvements as long as the resources in such cases are derived exclusively from unrestricted revenues.
- 2) Resources for budgeted capital outlay purposes are normally derived from State of New Jersey aid and appropriated fund balance. Expenditures are those that result in the acquisition of or additions to fixed assets for land, existing buildings, improvements of ground, construction of buildings, additions to or remodeling of buildings and the purchase of built-in equipment. These resources can be transferred from and to current expense by board resolution.

Special Revenue Fund - The Special Revenue Fund is used to account for the proceeds of specific revenue from State and Federal Government, (other than major Capital Projects, Debt Service or the Enterprise Funds) and local appropriations that are legally restricted to expenditures for specified purposes.

**ACADEMY FOR URBAN LEADERSHIP CHARTER SCHOOL
(COUNTY OF MIDDLESEX, NEW JERSEY)**

NOTES TO FINANCIAL STATEMENTS - CONTINUED

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED

E. Governmental Funds - Continued

Capital Projects Fund - The Capital Projects Fund is used to account for all financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary funds). The financial resources are derived from temporary notes or serial bonds that are specifically authorized by the voters as a separate question on the ballot either during the annual election or at a special election. As of June 30, 2021, there was no Capital Projects Fund.

Debt Service Fund - The Debt Service Fund is used to account for the accumulation of resources for, and the payment of principal and interest on, bonds issued to finance major property acquisitions, construction, and improvement programs. As of June 30, 2021, there was no debt service fund.

F. Proprietary Funds

The focus of Proprietary Funds' measurement is upon determination of net income, changes in net position, financial position and cash flows. The generally accepted accounting principles applicable are those to similar to business in the private sector. The following is a description of the Proprietary Funds of the Charter School:

Enterprise Funds:

The Enterprise Fund are utilized to account for operations that are financed and operated in a manner similar to private business enterprises where the intent of the Charter School is that the cost (i.e. expenses including depreciation and indirect costs) of providing goods and services to the students on a continuing basis be financed or recovered primarily through user charges; or where the Charter School has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriated for capital maintenance, public policy, management control, accountability or other purposes.

All proprietary funds are accounted for on a cost of services or "capital maintenance" measurement focus. This means that all assets and all liabilities, whether current or noncurrent, associated with their activity are included on their balance sheets. Their reported fund equity (net total assets) is segregated into contributed capital and unreserved retained earnings, if applicable. Proprietary fund type operating statements present increases (revenue) and decreases (expenses) in net total assets.

Internal Service (Self-Insurance) Fund:

The Self-Insurance Fund is used to cover the self-insured limits of the various insurance policies for all funds. Charter School does not use self-insurance fund.

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NOTES TO FINANCIAL STATEMENTS - CONTINUED

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED

G. Fiduciary Funds

Fiduciary funds are classified as follows:

Trust Fund. Accounts for assets held in a trustee capacity for others and therefore cannot be used to support the Charter School's own programs. Three trust fund types discussed below are used to account for resources held and administered by the Charter School when it is acting in a fiduciary capacity for individuals, private organizations or other governmental units. These funds are distinguished from custodial funds generally by the existence of a trust agreement that affects the degree of management involvement and the length of time that the resources are held.

- a. Pension and Other Employee Benefit Trust. Accounts for resources held in trust for the members and beneficiaries of various employee benefit plans.
- b. Investment Trust Fund. Accounts for the portion of investment pools reported by the sponsoring district.
- c. Private Purpose Trust Fund. Accounts for all other trust arrangements, such as a scholarship fund to benefit individual students.

Custodial Fund. Accounts for resources held by the Charter School in a purely custodial capacity that involve only the receipt, temporary investment, and remittance of fiduciary resources to individuals, private organizations, or other governments. Charter School must maintain the financial integrity of the individual agencies through a separate accounting of each activity for which the Charter School is acting as an agent. Custodial funds would include parent-teacher organizations.

The Charter School do not have fiduciary funds as of June 30, 2021.

H. Measurement Focus and Basis of Accounting

Measurement Focus - Measurement focus is a term used to describe "which" transactions are recorded within the various financial statements. Basis of accounting refers to "when" transactions are recorded regardless of the measurement focus applied. On the government-wide statements of net position and the statement of activities, both governmental and business-like activities are presented using the economic resources measurement focus. The accounting and financial reporting treatment applied to a fund is determined by its measurement focus. All governmental funds and expendable trust funds are accounted for using a current financial resources measurement focus. With this measurement focus, only current assets and current liabilities generally are included on the balance sheet. Operating statement of these funds present increases (i.e., revenues and other financing sources), and decreases (i.e. Expenditures and other finances uses) during a given period. These funds use fund balance as their measure of available spend able financial resources at the end of the period.

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NOTES TO FINANCIAL STATEMENTS - CONTINUED

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED

H. Measurement Focus and Basis of Accounting - Continued

All proprietary funds are accounted for on a flow economic resources measurement focus. With this measurement focus, the accounting adjectives are the determination of operating income, changes in net position (or cost recovery), financial position, and cash flow. All assets and all liabilities, whether current or noncurrent, associated with their activities are included on the balance sheet. Fund equity (i.e., net total assets) is classified as net position.

Basis of Accounting - In the government-wide statement of net position and statements of activities, both governmental and business-like activities are presented using the accrual basis of accounting. Under the accrual basis of accounting revenues are recognized when earned and expenses are recognized when the liability, resulting from exchange and exchange like transactions, is incurred (i. e. the exchange takes place).

In the fund financial statements, governmental fund and agency funds are presented on the modified accrual basis of accounting. Under the modified accrual basis of accounting, revenues are recognized when they become both measurable and available.

“Measurable” means the amount of the transaction can be determined and “available” means collectible with the current period or soon enough thereafter to be used to pay liabilities of the current period. State equalization monies are recognized as revenue during the period in which they are appropriated. A one-year availability period is used for revenue recognition for all other governmental fund revenues.

I. Budgets/Budgetary Control

Annual appropriated budgets are prepared prior to July 1, for the General Fund. The budget is prepared using the modified accrual basis of accounting. The legal level of budgetary control is established at line item accounts within each fund. Line item accounts are defined as the lowest (most specific) level of detail as established pursuant to the minimum chart of accounts referenced in N.J.A.C. 6:20-2A. 2(m)1. All budget amendments must be approved by the State Department of Education. Formal budgetary integration into the accounting system is employed as a management control device during the year. For governmental funds, there are no substantial differences between the budgetary basis of accounting and generally accepted accounting principles, with the exception of the Special Revenue Fund as noted below.

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(COUNTY OF MIDDLESEX, NEW JERSEY)**

NOTES TO FINANCIAL STATEMENTS - CONTINUED

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED

I. Budgets/Budgetary Control - Continued

Formal budgetary integration into the accounting system is employed as a management control device during the year. For governmental funds there are no substantial differences between the budgetary basis of accounting and generally accepted accounting principles with the exception of the special revenue fund as noted below. Encumbrance accounting is also employed as an extension of formal budgetary integration in the governmental fund types. Unencumbered appropriations lapse at fiscal year-end.

The accounting records of special revenue fund are maintained on the grant accounting budgetary basis. The grant accounting budgetary basis differs from GAAP in that the grant accounting budgetary basis recognized encumbrances as expenditures and also recognized the related revenue, whereas the GAAP basis does not. Sufficient supplemental records are maintained to allow of the presentation of GAAP basis financial report. As presented in the Statement of Revenues, Expenditures and Changes in Fund Balances – Budget and Actual – General, Special Revenue Fund and Debt Service Funds to the GAAP basis of accounting as presented in the Statements of Revenue, Expenditures and Changes in Fund Balances – Governmental Funds.

J. Deposits, Investments and Risk Disclosure

Cash and cash equivalents include amounts in deposits, money market accounts and short-term investments with original maturities of three months or less.

Investments are stated at cost, or amortized cost, which approximates market. The amortized cost method involves valuing a security at its cost on the date of purchase and thereafter assuming a constant amortization to maturity of any discount or premium. The Board classifies certificates of deposit which have original maturity dates of more than three months but less than twelve months from the date of purchase, as investments.

GASB Statement No. 40 replaces in part, and otherwise modifies the prior GASB Statement No. 3, in addressing the requirements for disclosure of the level of custodial credit risk assumed by the Board in its cash, cash equivalents and investments. Custodial credit risk disclosures are limited to deposits that are not covered by depository insurance and are (a) uncollateralized; (b) collateralized with securities held by the pledging financial institution, or (c) collateralized with securities held by the pledging financial institution's trust department or agent but not in the depositor-government's name. Investment securities that are uninsured, are not registered in the name of the government, and are held by either (a) the counterparty or (b) the counterparty's trust department or agent but not in the government's name.

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(COUNTY OF MIDDLESEX, NEW JERSEY)**

NOTES TO FINANCIAL STATEMENTS - CONTINUED

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED

J. Deposits, Investments and Risk Disclosure - Continued

Deposits

New Jersey statutes require that Charter Schools deposit public funds in public depositories located in New Jersey which are insured by the Federal Deposit Insurance Corporation, the Federal Savings and Loan Insurance Corporation, or by any other agency of the United States that insures deposits made in public depositories. Charter Schools are also permitted to deposit public funds in the State of New Jersey Cash Management Fund. New Jersey statutes require public depositories to maintain collateral for deposits of public funds that exceed depository insurance limits as follows: The market value of the collateral must equal at least five percent of the average daily balance of collected public funds on deposit.

In addition to the above collateral requirement, if the public funds deposited exceed 75% of the capital funds of the depository, the depository must provide collateral having a market value at least equal to 100% of the amount exceeding 75%. All collateral must be deposited with the Federal Reserve Bank of New York, the Federal Reserve Bank of Philadelphia, the Federal Home Loan Bank of New York, or a banking institution that is a member of the Federal Reserve System and has capital funds of not less than \$25,000,000.

Investments

New Jersey statutes permit the Charter School to purchase the following types of securities:

- a. Bonds or other obligations of the United States or obligations guaranteed by the United States.
- b. Bonds of any Federal Intermediate Credit Bank, Federal Home Loan Bank, Federal National Mortgage Agency or of any United States Bank for Cooperatives which have a maturity date not greater than twelve months from the date of purchase.
- c. Bonds or other obligations of the Charter School.
- d. New Jersey Cash Management Fund, New Jersey Arbitrage Rebate Management Fund and MBIA CLASS.

As of June 30, 2021, the Charter School did not hold any investments.

**ACADEMY FOR URBAN LEADERSHIP CHARTER SCHOOL
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NOTES TO FINANCIAL STATEMENTS - CONTINUED

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED

J. Deposits, Investments and Risk Disclosure - Continued

Risk Category

All bank deposits, as of the balance sheet date, are entirely insured or collateralized by a collateral pool maintained by public depositories as required by the Governmental Unit Deposit Protection Act. Although GASB Statement No. 40 eliminated Categories 1 and 2 as previously established by GASB Statement No. 3, it maintained, with modification, the level-of-disclosure requirements of GASB Statement No. 3.

As of June 30, 2021, the Board had funds invested and on deposit in checking accounts. These funds constitute "deposits with financial institutions" as defined by GASB Statement No. 3 and modified by GASB Statement No. 40, and as such, are deposits that are insured or collateralized with securities held by the Board or by its agent in the Board's name, both at year-end and throughout the year.

The Charter School does not have a policy for the management of the custodial risk, other than depositing all of its funds in banks covered by GUDPA.

K. Prepaid Expenses

Prepaid expenses, which benefit future periods, other than those recorded in the enterprise fund are recorded as expenditure during the year of purchase.

L. Interfund Assets/Liabilities

On the fund financial statements, receivables and payables resulting from short-term Interfund loans are classified as Interfund Receivable/Payable. Interfund balanced within governmental activities and within business-type activities are eliminated on the Charter School-wide Statements of Net Position.

M. Fixed Assets

The accounting and reporting treatment applied to the capital assets associated with a fund are determined by its measurement focus. General capital assets are long-lived assets of the Charter School as a whole. When purchased, such assets are recorded as expenditures in the governmental funds and capitalized. The valuation based for general capital assets are historical cost, or where historical cost is not available, estimated historical cost based on replacement cost.

Capital assets in the proprietary funds are capitalized in the fund in which they are utilized. The valuation bases for proprietary fund capital assets are the same as those used for the governmental fund capital assets.

**ACADEMY FOR URBAN LEADERSHIP CHARTER SCHOOL
(COUNTY OF MIDDLESEX, NEW JERSEY)**

NOTES TO FINANCIAL STATEMENTS - CONTINUED

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED

M. Fixed Assets - Continued

Donated capital assets are capitalized at estimated fair market value on the date donated. Depreciation of capital assets is computed and recorded by the straight-line method. Estimated useful lives of the various classes of the depreciable capital assets are as follows:

<u>Asset Class</u>	<u>Estimated Useful Lives</u>
School Building if owned	50 years
Building Improvement	20 years
Electrical/Plumbing	30 years
Office and Computer Equipment	5-10 years
Leasehold Improvements	remaining term of the lease or remaining Charter School term, whichever is shorter

N. Deferred Outflows/Inflows of Resources

In addition to assets, the statement of financial position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element represents a consumption of net position that applies to a future period and so will not be recognized as an outflow of resources (expense/expenditure) until then.

In addition to liabilities, the statement of financial position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element represents an acquisition of net position that applies to a future period and so will not be recognized as an inflow of resources (revenue) until that time.

O. Compensated Absences

The Charter School accounts for compensated absences (e.g., unused vacation, sick leave) as directed by GASB Statement No. 16, *Accounting for Compensated Absences*. A liability for compensated absences that are attributable to services already rendered and not contingent on a specific event that is outside the control of the employer and employee is accrued as employees earn the rights to the benefits.

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NOTES TO FINANCIAL STATEMENTS - CONTINUED

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES – CONTINUED

O. Compensated Absences - Continued

Charter School employees are granted sick and vacation leave in varying amounts under the Charter School's personnel policies and according to negotiated contracts. In the event of termination, an employee is reimbursed for accumulated vacation and sick leave. Vacation days not used during the year may only be carried forward with approval from the Head of School.

In the Charter School-wide Statement of Net Position, the liabilities whose average maturities are greater than one year should be reported in two components – the amount due within one year and the amount due in more than one year.

The liability for vested compensated absences of the proprietary fund types is recorded within those funds as the benefits accrue to employees. As of June 30, 2021, there are no liabilities for compensated absences.

P. Net Pension Liability (Asset)

The net pension liability (asset) represents the Charter School's proportionate share of the net pension liability (asset) of the New Jersey State Pension Employees' Retirement System and the New Jersey State Teachers' Pension and Annuity Fund System. The financial reporting of these amounts are presented in accordance with the provisions of GASB Statement No. 68, *"Accounting and Financial Reporting for Pensions"* and GASB Statement No. 71, *"Pension Transition for Contributions Made Subsequent to the Measurement Date"*.

Q. Deferred Revenue

Deferred revenue in special revenue fund represent cash that has been received but not yet earned.

R. Accrued Liabilities and Long-Term Obligations

All payables, accrued liabilities, and long-term obligations are reported on the government-wide financial statements. All payable, accrued liabilities, and long-term obligations payable from the enterprises fund are reported and the enterprises fund financial statements. In general, governmental fund payables and accrued liabilities that, once incurred, are paid in a timely manner and in full from current financial resources are reported as obligations of the funds. However, contractually required pension contributions and compensated absences that are paid from governmental funds are reported as liabilities on the fund financial statements only to the extent that they are due for payments during the current year.

**ACADEMY FOR URBAN LEADERSHIP CHARTER SCHOOL
(COUNTY OF MIDDLESEX, NEW JERSEY)**

NOTES TO FINANCIAL STATEMENTS - CONTINUED

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES – CONTINUED

S. Fund Balance and Equity

Generally, fund balance represents the difference between current assets and current liabilities. In the fund financial statements, governmental funds report fund classifications that comprise a hierarchy based primarily on the extent to which the Charter School is bound to honor constraints on the specific purposes for which amounts in those funds can be spent. Under this standard, the fund balance classifications are as follows:

Nonspendable fund balance includes amounts that cannot be spent because they are either not in spendable form (inventories, prepaid amounts, long-term receivables) or they are legally or contractually required to be maintained intact (the corpus of a permanent fund).

Restricted fund balance is to be reported when constraints placed on the use of the resources are imposed by grantors, contributors, laws or regulations of other governments or imposed by law through enabling legislation. Enabling legislation includes a legally enforceable requirement that these resources be used only for the specific purposes as provided in the legislation. This fund balance classification will be used to report funds that are restricted for debt service obligations and for other items contained in General Municipal Law or Education Law.

Committed fund balance will be reported for amounts that can only be used for specific purposes pursuant to formal action of the entity's highest level of decision making authority. These funds may only be used for the purpose specified unless the entity removes or changes the purpose by taking the same action that was used to establish the commitment. This classification includes certain designations established and approved by the entity's governing board.

Assigned fund balance, in the General Fund, will represent amounts constrained either by the entity's highest level of decision making authority or a person with delegated authority from the governing board to assign amounts for a specific intended purpose. An assignment cannot result in a deficit in the unassigned fund balance in the General Fund. This classification will include amounts designated for balancing the subsequent year's budget and encumbrances. Assigned fund balance in all other governmental funds represents any positive remaining amount after classifying nonspendable, restricted or committed fund balance amounts.

Unassigned fund balance, in the General Fund, represents amounts not classified as nonspendable, restricted, committed or assigned. The General Fund is the only fund that would report a positive amount in unassigned fund balance. For all governmental funds other than the General Fund, unassigned fund balance would necessarily be negative, since the fund's liabilities, together with amounts already classified as nonspendable, restricted and committed would exceed the fund's assets.

**ACADEMY FOR URBAN LEADERSHIP CHARTER SCHOOL
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NOTES TO FINANCIAL STATEMENTS - CONTINUED

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES – CONTINUED

S. Fund Balance and Equity - Continued

When both restricted and unrestricted amounts of fund balance are available for use for expenditures incurred, it is the Charter School's policy to use restricted amounts first and then unrestricted amounts as they are needed. For unrestricted amounts of fund balance, it is the Charter School's policy to use fund balance in the following order: committed, assigned, and unassigned.

T. Net Position

Net Position on the *Statement of Net Position* include the following:

Investments in Capital Assets, net of Related Debt - the component of net asset there reports the differences between capital assets less both the accumulated depreciation and the outstanding balance of debt, excluding unexpended proceeds, that is directly attributed to the acquisition, construction or improvement of those assets.

Restricted for Specific Purposes – the component of net position that reports the difference between assets and liabilities of the certain programs that consist of assets with constraints placed on their use by either external parties and /or enabling legislation.

Restricted for Debt Service – the component of net position that reports the difference between assets and liabilities of the Debt Service Fund that consists of assets with constraints placed on their use by creditors.

Unrestricted - the difference between the assets and liabilities that is not reported in Net Position Invested in Capital Assets, net of Related Debt, Net Position Restricted for Specific Purposes or Net Position Restricted for Debt Services.

U. Contributed Capital

Contributed capital represents the amount of fund capital contributed to the proprietary funds from other funds.

V. Interfund Transactions

Interfund transfers are defined as the flow of assets, such as cash or goods, without equivalent flows of assets in return. Interfund borrowings are reflected as “Due from/to Other Funds” on the accompanying financial statements. All other interfund transfers are reported as operating transfers.

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NOTES TO FINANCIAL STATEMENTS - CONTINUED

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES – CONTINUED

W. Use of Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates that affect the recorded amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenditures during the reporting period. Actual results could differ from those estimates.

X. Accounting for Uncertainty in Income Taxes

The Charter School recognizes the effect of income tax positions only of those positions are more likely than not of being sustained. Management has determined that the Charter School had no uncertain tax positions that would require financial statement recognition. The Charter School is no longer subject to audits by the applicable taxing jurisdictions for tax periods prior to 2018.

Y. On-Behalf Payments

Revenues and expenditures of the General Fund include payment made by the State of New Jersey for Pension and social security contributions for certified teacher members of the New Jersey Teachers Pension and Annuity Fund, and for post-retirement medical benefits of members. The amounts are not required to be included in the Charter School's annual budget.

Z. Subsequent Events Evaluation by Management

Management has evaluated subsequent events for disclosure as/or recognition in the financial statements through the date that the financial statements were available to be issued, which date is January 26, 2022.

NOTE 2 ACCOUNTING PRONOUNCEMENTS

A. Accounting Pronouncement Adopted During the year

On July 1, 2020, the Charter School adopted Statement No. 84, *Fiduciary Activities* and Implementation Guide No. 2019-2. GASB Statement No. 84 establishes criteria for identifying fiduciary activities of all state and local governments. The focus of the criteria generally is on (1) whether a government is controlling the assets of the fiduciary activity and (2) the beneficiaries with whom a fiduciary relationship exists.

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NOTES TO FINANCIAL STATEMENTS - CONTINUED

NOTE 2 ACCOUNTING PRONOUNCEMENTS - CONTINUED

A. Accounting Pronouncement Adopted During the year - Continued

Separate criteria are included to identify fiduciary component units and postemployment benefit arrangements that are fiduciary activities. Determining whether an activity is fiduciary can be a challenge. Governmental Accounting Standards Board (GASB) recently issued Implementation Guide No. 2019-2, *Fiduciary Activities*. The Implementation Guide, which is an authoritative document, includes questions and answers on topics such as identifying fiduciary activities and reporting fiduciary activities: Implementation Guide No. 2019-2, *Fiduciary Activities*.

The adoption of the GASB No. 84, resulted to the following:

Student Activity Funds are Reported in the Special Revenue Fund effective July 1, 2020

The revenue sources for the Student Activity Fund are solely for the fees and dues collected and they are restricted for the specifically identified student activity. N.J.A.C. 6A:23A-16.12 governs the establishment and operation of the Student Activity Fund restricting expenditures within the fund and prohibiting the transfer of any unspent balances to any other fund.

This adoption resulted to a restatement of July 1, 2020 net position of governmental funds to increase total assets and restricted net position of \$43,977 in the governmental activities' Statement of Net Position.

Payroll Funds are Reported in the General Fund effective July 1, 2020

Payroll Clearing Funds do not meet the definition of fiduciary activities prescribed in GASB No. 84 paragraph 11, they are accounted for and reported in the General Fund. Any unremitted balance at year-end is reported as a liability on Schedule B-1. Assets and liabilities for the Payroll Clearing Funds were reported as assets and liabilities in the Governmental Funds Balance Sheet under General Fund. This adoption did not result to a restatement of the July 1, 2020 net position. However, the adoption resulted to an increase in total assets and liabilities of \$117,942 in the governmental activities' Statement of Net Position at July 1, 2020.

GASB Statement No. 90, Majority Equity Interests – An Amendment of GASB Statements No. 14 and No. 61, (GASBS 90). GASBS 90 defines a majority equity interest and specifies that a majority equity interest in a legally separate organization should be reported as an investment if a government's holding of the equity interest meets the definition of an investment. The Charter School do not hold an equity interest in an investment, therefore the adoption did not have an effect on the Charter School's financial statements.

**ACADEMY FOR URBAN LEADERSHIP CHARTER SCHOOL
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NOTES TO FINANCIAL STATEMENTS - CONTINUED

NOTE 2 ACCOUNTING PRONOUNCEMENTS - CONTINUED

B. Accounting Pronouncements Issued but not Yet Adopted - Continued

Statement No. 87 and Implementation Guide No. 2019-3, *Leases*, effective for reporting periods beginning after June 15, 2021, and all reporting periods thereafter. The objective of GASB 87 is to better meet the information needs of financial statement users by improving accounting and financial reporting for leases by governments. GASB 87 increases the usefulness of governments' financial statements by requiring recognition of certain lease assets and liabilities for leases that previously were classified as operating leases and recognized as inflows of resources or outflows of resources based on the payment provisions of the contract. It establishes a single model for lease accounting based on the foundational principle that leases are financings of the right to use an underlying asset. Under GASB 87, a lessee is required to recognize a lease liability and an intangible right-to-use lease asset, and a lessor is required to recognize a lease receivable and a deferred inflow of resources, thereby enhancing the relevance and consistency of information about governments' leasing activities. The Charter School is currently evaluating the impact of this Statement.

Statement No. 91, *Conduit Debt Obligations*, reporting periods beginning after December 15, 2021. The primary objectives of this Statement are to provide a single method of reporting conduit debt obligations by issuers and eliminate diversity in practice associated with (1) commitments extended by issuers, (2) arrangements associated with conduit debt obligations, and (3) related note disclosures. This Statement achieves those objectives by clarifying the existing definition of a conduit debt obligation; establishing that a conduit debt obligation is not a liability of the issuer; establishing standards for accounting and financial reporting of additional commitments and voluntary commitments extended by issuers and arrangements associated with conduit debt obligations; and improving required note disclosures. Currently, the Charter School do not have conduit debt obligation and expects that the adoption of this in fiscal year 2022 will not have an impact on the Charter School's financial statements.

Statement No. 93, *Replacement of Interbank Offered Rates* effective for fiscal years beginning after June 15, 2021. The objective of GASB 93 is to address accounting and financial reporting implications that result from the replacement of an interbank offered rate. The Charter School is currently assessing effect on its financial statement.

Statement No. 94, *Public-Private and Public-Public Partnerships and Availability Payment Arrangement* effective for fiscal years beginning after June 15, 2022 or fiscal year 2023. The objective of GASB 94 is to improve financial reporting related to public-private and public-public partnership arrangements (PPP). It provides accounting and financial reporting guidance for availability payment arrangements (APA) and establishes definitions of PPPs and APAs and provides uniform guidance on accounting and financial reporting for transactions that meet definitions. The Charter School is currently assessing effect on its financial statement.

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NOTES TO FINANCIAL STATEMENTS - CONTINUED

NOTE 2 ACCOUNTING PRONOUNCEMENTS - CONTINUED

B. Accounting Pronouncements Issued but not Yet Adopted - Continued

Statement No. 96, *Subscription-Based Information Technology Arrangement (SBTA)* effective for fiscal year beginning after June 15, 2022. GASB No. 96 establishes uniform accounting and financial reporting requirements, improves comparability of financial statements and enhances information. It establishes that SBTA results in an intangible asset and a subscription liability and provides capitalization criteria for other than subscription payments. The Charter School is currently assessing effect on its financial statement.

Statement No. 97, *Certain Component Unit Criteria, and Accounting and Financial Reporting for Internal Revenue Code Section 457 Section 457 Deferred Compensation Plans* effective for fiscal years beginning after June 15, 2021. GASB 97 creates an exception, allowing defined contribution pension plans, defined contribution OPEB plans, and certain Section 457 plans who do not have a board to be excluded from consideration as a component unit. The Charter School is currently assessing effect on its financial statement.

Statement No. 98, *The Annual Comprehensive Financial Report* effective for fiscal years ending after December 15, 2021. This Statement establishes the term annual comprehensive financial report and its acronym ACFR. The new term and acronym replace instances of comprehensive annual financial report and its acronym in generally accepted accounting principles for state and local governments. The Charter School will adopt this change in fiscal year 2022.

NOTE 3 CASH AND CASH EQUIVALENTS

The Charter School's cash and cash equivalents are classified below to inform financial statement users about the extent to which the Charter School's deposits and investments are exposed to custodial credit risk.

As of June 30, 2021, the Charter School's carrying amount of deposits and investments are as follows:

	General Fund	Special Revenue Fund	Enterprise Fund	Total
Operating Account	\$ 2,712,282	\$ 33,632	\$ 42,350	\$ 2,788,264
Restricted Cash	75,000	-	-	75,000
Total	<u>\$ 2,787,282</u>	<u>\$ 33,632</u>	<u>\$ 42,350</u>	<u>\$ 2,863,264</u>

**ACADEMY FOR URBAN LEADERSHIP CHARTER SCHOOL
(COUNTY OF MIDDLESEX, NEW JERSEY)**

NOTES TO FINANCIAL STATEMENTS - CONTINUED

NOTE 3 CASH AND CASH EQUIVALENTS - CONTINUED

Operating cash accounts are held in the Charter School's name by Investors Bank. At June 30, 2021, the Charter School's carrying amount of deposits was \$2,863,264 and the bank balance was \$3,157,800. Of the bank balance, up to a maximum of \$250,000 of the Charter School's cash deposits on June 30, 2021 were secured by federal deposit insurance and \$2,907,800 was covered by a collateral pool maintained by the bank as required by New Jersey statutes in accordance with the New Jersey Governmental Unit Deposit Protection Act ("GUDPA").

Restricted Cash

The Charter School has established and funded an Escrow Account pursuant to an agreement signed with the New Jersey Department of Education. The required minimum is \$75,000, which is fully funded at June 30, 2021. The agreement stipulates that the intended use of the escrow amount is "to pay for legal and audit expenses and any other outstanding pension benefits that would be associated with a dissolution should it occur.

NOTE 4 CAPITAL ASSETS

Capital assets activity for the year ended June 30, 2021 was as follows:

Governmental Activities	Beginning Balance	Net Additions (Deletions)	Ending Balance
Capital assets being depreciated:			
Equipment	\$ 516,975	\$ 15,762	\$ 532,737
Leasehold improvements	2,937,287	-	2,937,287
Construction in-progress	670,294	133,692	803,986
Total	4,124,556	149,454	4,274,010
Less: accumulated depreciation	(2,350,659)	(644,797)	(2,995,456)
Capital assets, net	\$ 1,773,897	\$ (495,343)	\$ 1,278,554
<u>Business-Type Activities</u>			
Machinery and equipment	\$ 3,540	\$ -	\$ 3,540
Less: accumulated depreciation	(3,540)	-	(3,540)
Capital assets, net	\$ -	\$ -	\$ -

**ACADEMY FOR URBAN LEADERSHIP CHARTER SCHOOL
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NOTES TO FINANCIAL STATEMENTS - CONTINUED

NOTE 5 NONCURRENT LIABILITIES

During the fiscal year ended June 30, 2021, noncurrent liabilities are reported in the statement of net position, pertain to net pension liabilities:

	Balance			Balance	Due within
Noncurrent Liabilities	Balance	Additions	Maturities/ Payments	June 30, 2021	One Year
	June 30, 2020				
Net Pension Liability	\$ 2,062,194	\$ -	\$ 258,282	\$ 1,803,912	\$ 146,726

The net pension liability classified as due within one year amounting to \$146,726 represents pension contributions for fiscal year 2021 due and payable on April 1, 2022.

NOTE 6 NET POSITION

As of June 30, 2021, the net position consisted of the following components:

INVESTMENT IN CAPITAL ASSETS,

NET OF RELATED DEBT

	<u>Government</u>	<u>Business-type</u>	<u>Total</u>
Capital assets, net	\$ 1,278,554	\$ -	\$ 1,278,554
Less: Long-term obligations	-	-	-
	1,278,554	-	1,278,554

RESTRICTED

Restricted for:

Capital projects	336,907	-	336,907
Student activities	33,632	-	33,632
	370,539	-	370,539

UNRESTRICTED

Net position not restricted above	1,275,686	54,149	1,329,835
NET POSITION	\$ 2,924,779	\$ 54,149	\$ 2,978,928

NOTE 7 PENSION PLANS

A. Description of Plans

All eligible employees of the Charter School are covered by either the Public Employee's Retirement System (PERS) or the Teacher's Pension and Annuity Fund (TPAF) which have been established by state statute and are administered by the New Jersey Division of Pension and Benefit (Division). According to the State of New Jersey Administrative Code, all obligations of both Systems will be assumed by the State of New Jersey should the Systems terminate. The Division issues a publicly available financial report that includes the financial statements and required supplementary information for the PERS and the TPAF. These reports may be obtained by writing to the Division of Pensions and Benefits, PO Box 295, Trenton, New Jersey 08625.

**ACADEMY FOR URBAN LEADERSHIP CHARTER SCHOOL
(COUNTY OF MIDDLESEX, NEW JERSEY)**

NOTES TO FINANCIAL STATEMENTS - CONTINUED

NOTE 7 PENSION PLANS - CONTINUED

A. Description of Plans - Continued

i. Public Employees' Retirement System (PERS)

The Public Employees' Retirement Systems (PERS) was established as of January 1, 1955 under the provisions of N.J.S.A. 43:15A to provide coverage including post-retirement health care to substantially all full-time employees of the State or any county municipality, Charter School, or public agency provided the employee is not a member of another state-administered retirement system. The Public Employees' Retirement System is a cost-sharing multiple-employer plan. Membership is mandatory for substantially all full-time employees of the State of New Jersey or any county, municipality, Charter School, or public agency, provided the employee is not required to be a member of another state administered retirement system or other state or local jurisdiction.

ii. Teachers Pension and Annuity Fund (TPAF)

The Teachers' Pension and Annuity Fund was established in January 1, 1995, under the provisions of N.J.S.A. 18A:66 to provide coverage including postretirement health care to substantially all full time certified teachers or professional staff of the public school systems in the State. The Teacher's Pension and Annuity Fund is considered a cost-sharing multiple-employer plan with a special funding situation, as under current statute, all employer contributions are made by the State of New Jersey on behalf of the Charter School and the systems other related non-contributing employers. Membership is mandatory for substantially all teachers or members of the professional staff certified by the State Board of Examiners, and employees of the Department of Education who have titles that are unclassified, professional and certified.

B. Vesting and Benefit Provisions

The vesting and benefit provisions for PERS are set by N.J.S.A 43:15a and 4303B and N.J.S.A. 18A: for TPAF. All benefits vest after eight to ten years of service, except for medical benefits that vest after 25 years of service. Retirement benefits for age and service are available at age 55 and are generally determine to be 1/55 of the final average salary for each year of service credit as defined. Final average salary equals the average salary for the final three years of service prior to retirement (or highest three years' compensation if other than the final three years). Members may seek early retirement after achieving 25 years of service credit or they may elect deferred retirement after achieving eight to ten years of service in which case benefits would begin the first day of the month after the member attains normal retirement age.

**ACADEMY FOR URBAN LEADERSHIP CHARTER SCHOOL
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NOTES TO FINANCIAL STATEMENTS - CONTINUED

NOTE 7 PENSION PLANS - CONTINUED

B. Vesting and Benefit Provisions - Continued

The TPAF and PERS provide for specified medical benefits for member who retire after achieving 25 years of qualified service, as defined, or under the disability provisions of the System.

Members are always fully vested for their own contributions and, after three years of service credit, become vested for 2% of related interest earned on the contributions. In the case of death before retirement, members' beneficiaries are entitled to full interest credited to the member's accounts.

C. Significant Legislation

Two pieces of legislation passed during fiscal year 2001 having significant impact on the benefit provisions under PERS and TPAF. Chapter 133, P.L.2001, increases retirement benefits for service, deferred and early retirements by changing the formula from 1/60 to 1/55 of final compensation for each year of service. The legislation also increases the retirement benefit for veteran member with 35 years or more of service and reduces age qualification from 60 to 55. The legislation further provides that existing retirees and beneficiaries would also receive a comparable percentage increase in their retirement allowance. The benefit enhancements are effective with the November 1, 2001 benefit checks. Chapter 120, P.L. 2001, established an additional retirement option for plan members. Under the new option, a retiree's actuarially reduced allowance (to provide a benefit to the retiree's beneficiary upon the death of the retiree) would "pop-up" to the maximum retirement allowance if the beneficiary predeceases the retiree.

Chapter 4, P.L. 2001 provides increased benefit to certain members of PERS who retired prior to December 29, 1989 with at least 25 years of creditable service. The maximum amount of the increase is 5 percent the retiree's final compensation. For those with 30 or more years of service, the total pension would increase from 65 to 71 percent of final compensation. Due to the enactment of 1997 legislation, Chapter 114, P.L. 1997 and Chapter 115, P.L. 1997, the State of New Jersey's portion of the unfunded accrued liability under each retirement system was eliminated. In addition, excess valuation assets were available to fund, in full or in part, the State of New Jersey's normal contribution from 1997 to 2001, excluding the contribution for post-retirement medical benefits in the PERS and TPAF.

**ACADEMY FOR URBAN LEADERSHIP CHARTER SCHOOL
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NOTES TO FINANCIAL STATEMENTS - CONTINUED

NOTE 7 PENSION PLANS - CONTINUED

D. Contribution Requirement

The contribution policy is set by laws of the State of New Jersey and requires contributions by active members and contributing employers. Plan member and employer contributions may be amended by State of New Jersey legislation with the amount of contributions by the State of New Jersey contingent upon the Annual Appropriations Act. As defined, the retirement systems require employee contributions based on 7.06% for PERS and 7.06% for TPAF of the employee's annual compensation. Employers are required to contribute at an actuarially determined rate in both TPAF and PERS. The actuarially determined contribution includes funding for cost-of-living adjustment, noncontributory death benefits, and post-retirement medical premiums. Under current statute the Charter School is a non-contributing employer of the TPAF. TPAF employer contributions are made annually by the State of New Jersey to the pension system on behalf of the Charter School.

The Charter School's contribution to PERS paid during the year ended June 30, 2021 was \$121,012.

The State of New Jersey was required to contribute for TPAF on behalf of the Charter School, for normal cost pension and accrued liability contributions (including non-contributory group life insurance (NCGI)) and post-retirement medical contribution amounting to \$1,379,621. In addition, for fiscal year 2021, the State of New Jersey contributed \$1,794 for LTDI.

In accordance with N.J.S.A 18A:66-66 the State of New Jersey reimbursed the Charter School \$264,484 during the year ended June 30, 2021 for the employer's share of social security contributions for TPAF members, as calculated on their base salaries.

The PERS contributions are recognized in the governmental fund financial statements (modified accrual basis) as an expenditure. The on-behalf TPAF contribution and social contribution for TPAF members are recognized in the governmental fund financial statements (modified accrual basis) as both a revenue and expenditure.

**ACADEMY FOR URBAN LEADERSHIP CHARTER SCHOOL
(COUNTY OF MIDDLESEX, NEW JERSEY)**

NOTES TO FINANCIAL STATEMENTS - CONTINUED

NOTE 7 PENSION PLANS - CONTINUED

E. GASB 68 Disclosures

i. Public Employees' Retirement System (PERS)

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the PERS and additions to/deductions from PERS fiduciary net position have been determined on the same basis as they are reported by PERS. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pension

At June 30, 2021, the Charter School reported in the Charter School-wide statement of net position a liability of \$1,803,912 for its proportionate share of the PERS net pension liability. The total pension liability was measured as of June 30, 2020 as determined by an actuarial valuation as of July 1, 2019, which was rolled forward to June 30, 2020. The Charter School's proportionate share of the net pension liability was based on the ration of contributions as an individual employer to the total contributions to the PERS as of June 30, 2020 measurement date. At June 30, 2020 measurement date, the Charter School's proportionate share was 0.011061936% which is a decrease from the proportionate share of 0.0114448831% at June 30, 2019 measurement date.

For the year ended June 30, 2021, the Charter School recognized pension expense of \$282,540. At June 30, 2020 measurement date, the Charter School reported deferred outflows of resources and deferred inflows of resources related to PERS from the following sources:

	<u>Deferred Outflows of Resources</u>	<u>Deferred Inflows of Resources</u>
Differences between expected and actual experience	\$ 32,846	\$ 6,379
Changes of assumptions	58,521	755,315
Net difference between projected and actual earnings on pension plan investments	61,659	-
Change in proportion and differences between Charter School contributions and proportionate share contributions	834,234	84,910
	<u>\$ 987,260</u>	<u>\$ 846,604</u>

**ACADEMY FOR URBAN LEADERSHIP CHARTER SCHOOL
(COUNTY OF MIDDLESEX, NEW JERSEY)**

NOTES TO FINANCIAL STATEMENTS - CONTINUED

NOTE 7 PENSION PLANS - CONTINUED

E. GASB 68 Disclosures - Continued

i. Public Employees' Retirement System (PERS) - continued

The amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

	Year Ended <u>June 30,</u>
2022	\$ 151,530
2023	43,804
2024	(22,348)
2025	(8,441)
2026	(23,889)

Actuarial assumptions. The collective total pension liability for the June 30, 2020 measurement date as determined by an actuarial valuation as of July 1, 2019, which was rolled forward to June 30, 2020. This actuarial valuation used the following actuarial assumptions, applied to all periods in the measurement:

Inflation rate	
Price	2.75%
Wage	3.25%
Salary increases	
Through 2026	2.00% – 6.00% based on years of service
Thereafter	3.00% – 7.00% based on years of service
Investment rate of return	7.00%

Pre-retirement mortality rates were based on Pub-2010 General Below-Median Income Employee mortality table with an 82.2% adjustment for males and 101.4% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Post-retirement mortality rates were based on Pub-2010 General Below-Median Income Healthy Retiree mortality table with a 91.4% adjustment for males and 99.7% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Disability retirement rates used to value disabled retirees were based on the Pub-2010 Non-Safety Disabled Retiree mortality table with a 127.7% adjustment for males and 117.2% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Mortality improvement is based on Scale MP-2020.

The actuarial assumptions used in the July 1, 2019 valuation were based on the results of an actuarial valuation study for the period July 1, 2014 to June 30, 2018.

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NOTES TO FINANCIAL STATEMENTS - CONTINUED

NOTE 7 PENSION PLANS - CONTINUED

E. GASB 68 Disclosures - Continued

i. Public Employees' Retirement System (PERS) - continued

Long-term Expected Rate of Return. In accordance with the State statute, the long-term expected rate of return on plan investments (7.00% at June 30, 2020) is determined by the State Treasurer, after consultation with the Directors of the Division of Investments and Division of Pension and Benefits, the board of trustees and the actuaries. The long-term expected rate of return was determined using a building block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighing the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in PERS' target asset allocation as of June 30, 2018, are summarized in the following table:

Asset Class	Target Allocation	Long-Term Expected Real Rate of Return
U.S. Equity	27.00%	7.71%
Non-U.S. Developed Markets Equity	13.50%	8.57%
Emerging Markets Equity	5.50%	10.23%
Private Equity	13.00%	11.42%
Real Assets	3.00%	9.73%
Real Estate	8.00%	9.56%
High yield	2.00%	5.95%
Private Credit	8.00%	7.59%
Investment grade credit	8.00%	2.67%
Cash equivalents	4.00%	0.50%
U.S. Treasuries	5.00%	1.94%
Risk mitigation strategies	3.00%	3.40%
Total	100.00%	

**ACADEMY FOR URBAN LEADERSHIP CHARTER SCHOOL
(COUNTY OF MIDDLESEX, NEW JERSEY)**

NOTES TO FINANCIAL STATEMENTS - CONTINUED

NOTE 7 PENSION PLANS - CONTINUED

E. GASB 68 Disclosures - Continued

i. Public Employees' Retirement System (PERS) - continued

Discount rate. The discount rate used to measure the total pension liability was 7% as of June 30, 2020 measurement date. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current member contribution rates and that contributions from employers and nonemployer contributing entity will be based on 78% of the actuarially determined contributions for the State employer and 100% of actuarially determined contributions from local employers. Based on those assumptions, the plan's fiduciary net position was projected to be available to make all projected future benefit payments of all current plan members. Therefore, the long-term expected rate of return on plan investments was applied to all projected benefit payments to determine the total pension liability.

Sensitivity of the Charter School's Proportionate share of the net pension liability to changes in the discount rate. The following presents the Charter School's proportionate share of the net pension liability calculated using the discount rate as disclosed above, as well as what the proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1-percentage-point lower or 1-percentage-point higher than the current rate:

	1% Decrease (6.0%)	Current Discount Rate (7.0%)	1% Increase (8.0%)
Charter School's proportionate share of the net pension liability	<u>\$ 2,288,681</u>	<u>\$ 1,803,912</u>	<u>\$ 1,418,794</u>

Pension plan fiduciary net position. Detailed information about the pension plan's fiduciary net position is available in the separately issued PERS financial report.

**ACADEMY FOR URBAN LEADERSHIP CHARTER SCHOOL
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NOTES TO FINANCIAL STATEMENTS - CONTINUED

NOTE 7 PENSIONS PLANS - CONTINUED

E. GASB 68 Disclosures - Continued

ii. Teachers Pension and Annuity Fund (TPAF)

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the Teachers Pension and Annuity Fund (TPAF) and additions to/deductions from the TPAF's fiduciary net position have been determined on the same basis as they are reported by the TPAF. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

in accordance with N.J.S.A. 18:66-33, the employer contributions for the Charter School is legally required to be funded by the State. This is considered to be a special funding situation as defined by GASB Statement No. 68 and the State is treated as a nonemployer contributing entity. As such, there is no net pension liability or deferred outflows or inflows to report in the financial statements of the Charter School.

For the year ended June 30, 2021, the Charter School recognized pension expense and related revenue of \$1,348,338 in the Charter School-wide financial statements for its proportionate share in the special funding support provided by the State for its TPAF members.

The State's proportionate share of the net pension liability attributable to the Charter School was based on the ratio on the State's contribution as an employer and nonemployer towards the actuarially determined contribution amount adjusted by locations who participated in the State early retirement incentives to total contributions to TPAF for the June 30, 2020 and 2019 measurement dates, respectively. At June 30, 2021 and 2020, the State's proportion of the net pension liability attributable to Charter School was 0.0329283583% and 0.0249584703%, respectively.

Actuarial Assumptions. The total pension liability for the June 30, 2020 measurement date as determined by an actuarial valuation as of July 1, 2019, which was rolled forward to June 30, 2020. This actuarial valuation used the following actuarial assumptions, applied to all periods in the measurement:

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NOTES TO FINANCIAL STATEMENTS - CONTINUED

NOTE 7 PENSIONS PLANS - CONTINUED

E. GASB 68 Disclosures - Continued

ii. Teachers Pension and Annuity Fund (TPAF) - continued

Inflation	
Price	2.75%
Wage	3.25%
Salary increases	
Through 2026	1.55% – 4.45% based on years of service
Thereafter	2.75% - 5.65% based on years of service
Investment rate of return	7.00%

Pre-retirement mortality were based on Pub-2010 Teachers Above-Median Income Employee mortality table with a 93.9% adjustment for males and 85.3% adjustment for females, ad with future improvement from the base year of 2010 on a generational basis. Post-retirement mortality rates were based on the Pub-2010 Teachers Above-Median Income healthy Retiree mortality table with a 114.7% adjustment for males and 99.6% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Disability mortality rates were based on the Pub-2010 Non-Safety Disabled Retiree mortality table with a 106.3% adjustment for males and 100.3% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Mortality improvement is based on Scale MP-2020.

The actuarial assumptions used in the July 1, 2019 valuation were based on the results of an actuarial experience study for the period July 1, 2015 to June 30, 2018.

Long-term Expected Rate of Return. In accordance with the State statute, the long-term expected rate of return on plan investments (7% at June 30, 2020 measurement date) is determined by the State Treasurer, after consultation with the Directors of the Division of Investments and Division of Pension and Benefits, the board of trustees and the actuaries. The long-term expected rate of return was determined using a building block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighing the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in TPAF's target asset allocation as of June 30, 2020 measurement date, are summarized in the following table:

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NOTES TO FINANCIAL STATEMENTS - CONTINUED

NOTE 7 PENSIONS PLANS - CONTINUED

E. GASB 68 Disclosures - Continued

ii. Teachers Pension and Annuity Fund (TPAF) – continued

<u>Asset Class</u>	<u>Target Allocation</u>	<u>Long-Term Expected Real Rate of Return</u>	
U.S. Equity	27.00%	7.71%	1
Non-U.S. Developed Markets Equity	13.50%	8.57%	2
Emerging Markets Equity	5.50%	10.23%	3
Private Equity	13.00%	11.42%	4
Real Assets	3.00%	9.73%	5
Real Estate	8.00%	9.56%	6
High yield	2.00%	5.95%	7
Private Credit	8.00%	7.59%	8
Investment grade credit	8.00%	2.67%	9
Cash equivalents	4.00%	0.50%	10
U.S. Treasuries	5.00%	1.94%	11
Risk mitigation strategies	3.00%	3.40%	12
Total	100.00%		

Discount rate. The discount rate used to measure the total pension liability was 5.40% June 30, 2020 measurement date. This single blended discount rate was based on the long-term expected rate of return on pension plan investments of 7.00% and a municipal bond rate of 2.21% as of June 30, 2020, based on the Bond Buyer Go 20-Bond Municipal Bond Index which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current member contribution rates and that contribution from employers will be made based on 78% of actuarially determined contributions for the State. Based on those assumptions, the Plan's fiduciary net position was projected to be available to make projected future benefit payments of current plan members through 2062. Therefore, the long-term expected rate of return on plan investments was applied to projected benefit payments through 2062 and the municipal bond rate was applied to projected benefit payments after that date in determining total pension liability.

**ACADEMY FOR URBAN LEADERSHIP CHARTER SCHOOL
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NOTES TO FINANCIAL STATEMENTS - CONTINUED

NOTE 7 PENSIONS PLANS - CONTINUED

F. GASB 68 Disclosures - Continued

ii. Teachers Pension and Annuity Fund (TPAF) – continued

Sensitivity of Net Pension Liability. The following presents the Charter School’s proportionate share of the net pension liability calculated using the discount rate as disclosed above, as well as what the proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1-percentage-point lower or 1-percentage-point higher than the current rate:

	<u>1% Decrease (4.40%)</u>	<u>Current Discount Rate (5.40%)</u>	<u>1% Increase (6.40%)</u>
State's proportionate share of the net pension liability attributable to the Charter School	<u>\$ 25,525,127</u>	<u>\$ 21,682,945</u>	<u>\$ 18,579,870</u>

NOTE 8 POST-RETIREMENT BENEFITS

General Information about the OPEB Plan

The State of New Jersey Provides post-retirement (PRM) benefits for certain State and other retired employees meeting the service credit eligibility requirements. In Fiscal Year 2020, the State paid PRM benefits for 143,053 State and local retirees.

The State funds post-retirement medical benefits on a “pay-as-you-go” basis, which means that the State does not pre-fund, or otherwise establish a reserve or other pool of assets against the PRM expenses that the State may incur in future years. For Fiscal Year 2020, the State contributed \$1.578 billion to pay for pay-as-you-go PRM benefit costs incurred by covered retirees. The State’s “pay as-you-go” contributions have decreased from Fiscal Year 2019 amounts. Reductions are attributable to various cost savings initiatives implemented by the State, including new Medicare Advantage contracts. The State has appropriated \$1.775 billion in Fiscal Year 2021 as the State’s contribution to fund pay-as-you-go PRM costs.

In accordance with the provisions of GASB Statement No. 75, Accounting and Financial Reporting for Postemployment Benefits Other Than Pensions, the State is required to quantify and disclose its obligations to pay Other Postemployment Benefits (OPEB) to retired plan members. This new standard supersedes the previously issued guidance, GASB Statement No. 45, Accounting and Financial Reporting for Postemployment Benefits Other Than Pensions, effective for Fiscal Year 2018. The State is now required to accrue a liability in all instances where statutory language names the State as the legal obligor for benefit payments. The Fiscal Year 2020 total State OPEB liability to provide these benefits is \$65.5 billion, a decrease of \$10.5 billion or 13.8 percent from the \$76.0 billion liability recorded in Fiscal Year 2019.

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NOTES TO FINANCIAL STATEMENTS - CONTINUED

NOTE 8 POST-RETIREMENT BENEFITS - CONTINUED

Additional information on Pensions and OPEB can be accessed at state.nj.us/treasury/pensions/financial-reports.shtml.

Total OPEB Liability

The State, a nonemployer contributing entity, is the only entity that has a legal obligation to make employer contributions to OPEB for qualified retired PERS and TPAF participants. The Charter School's proportionate share percentage determined under paragraphs 193 and 203 through 205 of GASBS No. 75 is zero percent. Accordingly, the Charter School did not recognize any portion of the collective net OPEB liability on the Statement of Net Position.

Accordingly, the following OPEB liability note information is reported at the State's level and is not specific to the board of education/board of trustees. Note that actual numbers will be published in the NJ State CAFR at <https://www.nj.gov/treasury/omb/cafr.shtml>

Actuarial assumptions and other inputs. The total OPEB liability in the June 30, 2020 was determined by an actuarial valuation as of June 30, 2019, which was rolled forward to June 30, 2020. The actuarial assumptions vary for each plan member depending on the pension plan the member is enrolled in. This actuarial valuation used the following actuarial assumptions, applied to all periods in the measurement:

Inflation rate	2.50%		
	<u>TPAF/ABP</u>	<u>PERS</u>	<u>PFRS</u>
Salary increases:			
Through 2026	1.55% - 4.55%	2.00% - 6.00%	3.25% - 8.15.25%
	based on years of service	based on years of service	based on years of service
Thereafter	1.55% - 4.55%	3.00% - 7.00%	Applied to all future years
	based on years of service	based on years of service	

Preretirement mortality rates were based on the Pub-2010 Healthy "Teachers" (TPAF/ABP) "General" (PERS), and "Safety" (PFRS) classification headcount-weighted mortality table with fully generational mortality improvement projections from the central year using Scale MP-2020. Postretirement mortality rate were based on the Pub-2010 "General" classification headcount-weighted mortality table with fully generational mortality improvement projections from the central year using Scale MP-2020. Disability mortality was based on the Pub-2010 "General" classification headcount-weighted mortality table with fully generational mortality improvement projections from the central year using Scale MP-2020.

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NOTES TO FINANCIAL STATEMENTS - CONTINUED

NOTE 8 POST-RETIREMENT BENEFITS - CONTINUED

The actuarial assumptions used in the June 30, 2019 valuation were based on the results of actuarial studies for periods July 1, 2015 – June 30, 2018, July 1, 2014 – June 30, 2018, and July 1, 2013 – June 30, 2018 for TPAF, PERS and PFRS, respectively.

(a) Health Care Trend Assumptions

For pre-Medicare medical benefits, the trend is initially 5.6% and decreases to a 4.5% long-term rate after seven years. For post-65 medical benefits, the actual fully-insured Medicare Advantage trend rate for fiscal year 2021 are reflected. The assumed post-65 medical trend is 4.5% for all future years. For prescription drug benefits, the initial trend rate is 7.0% and decreases to a 4.5% long-term trend rate after seven years. For the Medicare Part B reimbursement, the trend rate is 5.0%.

(b) Discount rate

The discount rate for June 30, 2020 was 2.21%. This represents the municipal bond return rate as chosen by the Division. The source is the Bond Buyer Go 20-Bond Municipal Bond Index, which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher. As the long-term rate of return is less than the municipal bond rate, it is not considered in the calculation of the discount rate, rather the discount rate is set at the municipal bond rate.

Changes in the Total OPEB liability of the State for Charter School retirees:

Balance at 6/30/19 measurement date	\$ 3,082,350
Changes for the year	
Service cost	640,892
Interest	128,452
Differences between expected and actual experience	1,450,794
Changes in assumptions and other inputs	1,161,069
Benefit payments	(110,657)
Contributions from the member	3,354
Net Change	<u>3,273,904</u>
Balance at 6/30/20 measurement date	<u>\$ 6,356,254</u>

Sensitivity of the total OPEB liability to changes in the discount rate. The following presents the total OPEB liability of the State for Charter School retirees, as well as what the State's total OPEB liability for the Charter School retirees would be if it were calculated using a discount rate that is 1-percentage -point lower or 1-percentage-point higher than the current discount rate:

**ACADEMY FOR URBAN LEADERSHIP CHARTER SCHOOL
(COUNTY OF MIDDLESEX, NEW JERSEY)**

NOTES TO FINANCIAL STATEMENTS - CONTINUED

NOTE 8 POST- RETIREMENT BENEFITS - CONTINUED

	<u>1% Decrease (1.21%)</u>	<u>Current Discount Rate (2.21%)</u>	<u>1% Increase (3.21%)</u>
Proportionate Share of the Total OPEB Liability Attributable to the Charter School retirees	\$ 7,662,792	\$ 6,356,254	\$ 5,334,667

Sensitivity of the total OPEB liability to changes in the healthcare cost trend rates.
The following presents the total OPEB liability of the State for Charter School retirees, as well as what the State's total OPEB liability for the Charter School retirees would be if it were calculated using healthcare cost trend rates that are 1-percentage-point lower or 1-percentage-point higher than the current healthcare cost trend rates:

	<u>1% Decrease</u>	<u>Current Health Cost Trend Rate</u>	<u>1% Increase</u>
Proportionate Share of the Total OPEB Liability Attributable to the Charter School retirees	\$ 5,130,983	\$ 6,356,254	\$ 7,815,280

OPEB Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB

For the year ended June 30, 2021, the Charter School recognize OPEB revenue and expense of \$1,146,071 as determined by the State as the total OPEB liability for benefits provided through a defined benefit OPEB plan that is not administered through a trust that meets the criteria in paragraph 4 of GASBS No. 75 and in which there is a special funding situation.

In accordance with GASBS No. 75, the Charter School's proportionate share of school retirees OPEB is zero, there is no recognition of the allocation of proportionate share of deferred outflows of resources and deferred inflows of resources.

At June 30, 2021, the State reported deferred outflows of resources and deferred inflows of resources related to retired Charter School employees' OPEB from the following sources:

**ACADEMY FOR URBAN LEADERSHIP CHARTER SCHOOL
(COUNTY OF MIDDLESEX, NEW JERSEY)**

NOTES TO FINANCIAL STATEMENTS - CONTINUED

NOTE 8 POST- RETIREMENT BENEFITS - CONTINUED

	Deferred Outflows of Resources	Deferred Inflows of Resources
Changes of assumptions	\$ 1,081,178	\$ 725,285
Difference between expected and actual experience	965,045	859,628
Changes in proportion	<u>2,725,954</u>	<u>12,490</u>
	<u>\$ 4,772,177</u>	<u>\$ 1,597,403</u>

Amounts reported as deferred outflows of resources and deferred inflows of resources related to the OPEB of retired Charter School employees will be recognized in OPEB expense as follows:

	Year Ended June 30
2022	\$ 385,193
2023	385,193
2024	385,193
2025	385,193
2026	385,193
Thereafter	1,248,807

NOTE 9 DEFERRED COMPENSATION

The Charter School offered its employees a choice of the following deferred compensation plans created in accordance with Internal Revenue Service 403(b). The Plan is administered by AXA Equity, Inc. permits participants to defer apportion of their salary until future years. Amounts deferred under the plan are not available to employees until termination, death or unforeseeable emergency.

NOTE 10 RISK MANAGEMENT

The Charter School is exposed to various risks of loss relates to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters.

**ACADEMY FOR URBAN LEADERSHIP CHARTER SCHOOL
(COUNTY OF MIDDLESEX, NEW JERSEY)**

NOTES TO FINANCIAL STATEMENTS - CONTINUED

NOTE 10 RISK MANAGEMENT - CONTINUED

A. Property and Liability Insurance

The Charter School maintains commercial insurance coverage for property, liability and surety bonds. A complete schedule of insurance coverage can be found in the Statistical Section (Unaudited) of this Comprehensive Annual Financial Report (Schedule J-20).

B. New Jersey Unemployment Compensation

The Charter School has elected to fund its New Jersey Unemployment Compensation Insurance under the “Benefit Reimbursement Method”. Under this plan, the Charter School is required to reimburse the New Jersey Unemployment Trust Fund For benefits paid to its former employees and charged to its account with the State. The Charter School is billed quarterly for amounts due to the State.

The following is a summary of Charter School contributions, employee contributions, reimbursements to the State for benefits employees and charged to its account with the State.

Fiscal Year	Charter School Contributions	Employee Contributions	Amount Reimbursed	Ending Balance
2020-21	\$ 8,096	\$ 13,765	\$ 21,861	\$ -
2019-20	31,427	3,143	34,570	-
2018-19	31,427	18,385	49,812	-
2017-18	52,154	17,672	69,826	-

NOTE 11 INTERFUND RECEIVABLES AND PAYABLES

Amount reported in the governmental funds as interfund receivable and payable from/to other governmental funds are eliminated in the governmental activities column. The remaining internal receivable and payable between the governmental funds and enterprise fund have been eliminated in the total Charter School-wide Statement of Net Asset.

**ACADEMY FOR URBAN LEADERSHIP CHARTER SCHOOL
(COUNTY OF MIDDLESEX, NEW JERSEY)**

NOTES TO FINANCIAL STATEMENTS - CONTINUED

NOTE 11 INTERFUND RECEIVABLES AND PAYABLES - CONTINUED

At June 30, 2021, the interfund balances consisted of the following components:

	RECEIVABLE (PAYABLE)		
	General Fund	Special Revenue Fund	Enterprise Fund
General fund	\$ 141,358	\$ (141,358)	\$ -
GASB No 34 mandated eliminations within governmental activities	<u>(141,358)</u>	<u>141,358</u>	<u>-</u>
Net interfund balances reported as follows: Entity-wide (eliminated in total column)	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

The interfund payable in Special Revenue Fund is for cash advanced from the General fund while awaiting grant collections and subsidy reimbursements.

NOTE 12 CONTINGENCIES

State and Federal Aid Receipts

State and Federal awards are generally subject to review by the responsible governmental agencies for compliance with the agencies regulations governing the aid. In the opinion of the Charter School's management and legal counsel, any potential adjustments to the Federal or State aid recorded by the Charter School through June 30, 2021, resulting from a review by a responsible government agency will not have a material effect on the Charter School financial statements at June 30, 2021.

NOTE 13 LINE OF CREDIT

The Charter School has an approved Line of Credit amounting to \$750,000 with Investors Bank which can be used to support the Charter School's leasehold improvements. The line of credit has an interest rate of 3% above the current Investors Bank Money Market rate or CD rate at closing with a floor of 3.25% per annum. The Charter School did not use the line of credit for the fiscal year ended June 30, 2021.

**ACADEMY FOR URBAN LEADERSHIP CHARTER SCHOOL
(COUNTY OF MIDDLESEX, NEW JERSEY)**

NOTES TO FINANCIAL STATEMENTS - CONTINUED

NOTE 14 LEASES

The Charter School is currently leasing its facilities at 612 Amboy Avenue, Perth Amboy, New Jersey for a period of four (4) years from St. Michael's Byzantine Catholic Church commencing July 1, 2010 and expired on June 30, 2015. The lease was extended for five (5) periods of five (5) years each beginning July 1, 2015. Annual rent for the year ended June 30, 2021 amounted to \$216,353.

On August 9, 2017, the school rented additional space from the Hispanic Christian Center Inc. at 293 (parking lot) 295 and 299 Barclay Street, Perth Amboy for the period August 1, 2017 to June 31, 2019 with a two 5-year renewal options. Rent expense for the year ended June 30, 2021 amounted to \$87,394.

NOTE 15 LITIGATION

There is an asserted claim by a former Charter School employee during the fiscal year. The Charter School management is contesting the claim and will continue to vigorously defend its position. In the opinion of the Charter School's management and legal counsel, the Charter School will prevail on the claim.

NOTE 16 COVID-19 PUBLIC HEALTH EMERGENCY

On June 4, 2021, Governor Murphy signed legislation (A5820/S3866) and Executive Order No. 244 ending of the COVID-19 Public Health Emergency that has been in place since March 9, 2020. Under the legislation, the majority of executive orders issued pursuant to the Public Health Emergency expired 30 days from the approval date. The legislation allows for the termination of the Public Health Emergency while also allowing the Administration to retain the tools necessary to manage the ongoing threat posed by the pandemic. Specifically, the Administration is authorized to issue orders, directives, and waivers under the authority in the Emergency Health Powers Act that are related to vaccination efforts; testing; health resource and personnel allocation; data collection, retention, sharing, and access; coordination of local health departments; and implementation of any CDC recommendations to prevent the transmission of COVID-19. This authority lasts until January 11, 2022, and can be extended for 90 days with the passage of a concurrent resolution by the Legislature.

With the end of the Public Health Emergency, full-time school operations was restored in New Jersey beginning September 2021.

REQUIRED SUPPLEMENTARY INFORMATION

PART II

BUDGETARY COMPARISON SCHEDULES

GENERAL FUND

BUDGETARY COMPARISON SCHEDULE

YEAR ENDED JUNE 30, 2021

	Original Budget	Budget Modifications / Transfers	Final Budget	Actual	Variance Final to Actual
Revenues					
Local sources:					
Local tax levy	\$ 1,138,207	\$ -	\$ 1,138,207	\$ 1,138,207	\$ -
Miscellaneous	-	-	-	89,958	89,958
Total - local sources	<u>1,138,207</u>	<u>-</u>	<u>1,138,207</u>	<u>1,228,165</u>	<u>89,958</u>
State sources:					
Equalization aid	6,071,612	-	6,071,612	6,071,612	-
Categorical special education aid	176,193	-	176,193	176,193	-
Categorical security aid	241,874	-	241,874	241,874	-
Adjustment aid	585,308	-	585,308	585,308	-
On-Behalf T.P.A.F. pension contributions - normal cost (non-budgeted)	-	-	-	1,050,432	1,050,432
On-Behalf T.P.A.F. pension contributions - post-retirement medical (non-budgeted)	-	-	-	329,189	329,189
On-Behalf T.P.A.F. pension contributions - long-term disability insurance (non-budgeted)	-	-	-	1,794	1,794
Reimbursed T.P.A.F. social security contributions (non-budgeted)	-	-	-	264,484	264,484
Total - state sources	<u>7,074,987</u>	<u>-</u>	<u>7,074,987</u>	<u>8,720,886</u>	<u>1,645,899</u>
Total revenues	<u>8,213,194</u>	<u>-</u>	<u>8,213,194</u>	<u>9,949,051</u>	<u>1,735,857</u>
Expenditures					
Current expense:					
Regular programs - instruction:					
Grade 6-8	1,016,805	(217,900)	798,905	756,811	42,094
Grades 9-12 - salaries of teachers	2,213,525	11,001	2,224,526	1,810,010	414,516
Other salaries for instruction	28,980	-	28,980	5,510	23,470
Regular programs - home instruction:					
Purchased professional - educational services	20,000	-	20,000	9,850	10,150
Regular programs - undistributed instruction:					
Purchased professional - educational services	146,253	15,510	161,763	161,763	-
Other purchased services (400-500 series)	117,290	-	117,290	72,728	44,562
General supplies	235,845	(53,815)	182,030	135,548	46,482
Textbooks	40,000	-	40,000	14,044	25,956
Other objects	10,985	1,400	12,385	12,299	86
Total regular programs - instruction	<u>3,829,683</u>	<u>(243,804)</u>	<u>3,585,879</u>	<u>2,978,563</u>	<u>607,316</u>
Bilingual education - instruction:					
Salaries of teachers	11,650	-	11,650	-	11,650
General supplies	15,000	-	15,000	-	15,000
Total bilingual education - instruction	<u>26,650</u>	<u>-</u>	<u>26,650</u>	<u>-</u>	<u>26,650</u>
School-sponsored cocurricular/extracurricular activities - Instruction:					
Salaries	43,000	-	43,000	38,580	4,420
Total school-sponsored cocurricular / extracurricular Activities - instruction	<u>43,000</u>	<u>-</u>	<u>43,000</u>	<u>38,580</u>	<u>4,420</u>
School-sponsored athletics - instruction:					
Salaries	34,000	-	34,000	34,000	-
Purchased services (300-500 series)	5,000	-	5,000	3,140	1,860
Supplies and materials	4,000	-	4,000	499	3,501
Other objects	5,000	-	5,000	720	4,280
Total school-sponsored athletics - instruction	<u>48,000</u>	<u>-</u>	<u>48,000</u>	<u>38,359</u>	<u>9,641</u>
Total instruction	<u>3,947,333</u>	<u>(243,804)</u>	<u>3,703,529</u>	<u>3,055,502</u>	<u>648,027</u>
Undistributed expenditures - attendance and social work:					
Salaries	98,130	1,000	99,130	98,870	260
Salaries of family liaisons/comm parent inv. spe	84,153	-	84,153	58,229	25,924
Other purchased services (400-500 series)	16,835	-	16,835	-	16,835
Total undistributed expenditures - attendance and social work	<u>199,118</u>	<u>1,000</u>	<u>200,118</u>	<u>157,099</u>	<u>43,019</u>
Undistributed expenditures - health services:					
Salaries	127,025	500	127,525	110,941	16,584
Purchased professional and technical services	31,401	(6,425)	24,976	10,000	14,976
Supplies and materials	4,000	-	4,000	3,150	850
Other objects	15,000	(15,000)	-	-	-
Total undistributed expenditures - health services	<u>177,426</u>	<u>(20,925)</u>	<u>156,501</u>	<u>124,091</u>	<u>32,410</u>
Undistributed expenditures - guidance:					
Students - regular:					

GENERAL FUND

BUDGETARY COMPARISON SCHEDULE

YEAR ENDED JUNE 30, 2021

	Original Budget	Budget Modifications / Transfers	Final Budget	Actual	Variance Final to Actual
Salaries of other professional staff	235,934	-	235,934	235,669	265
Other objects	3,000	-	3,000	3,000	-
Total undistributed expenditures - guidance	238,934	-	238,934	238,669	265
Undistributed expenditures - child study team:					
Salaries of other professional staff	113,701	-	113,701	108,500	5,201
Other Salaries	48,321	(2,721)	45,600	45,518	82
Total undistributed expenditures - child study team	162,022	(2,721)	159,301	154,018	5,283
Undistributed expenditures - instructional staff training service:					
Purchased professional - educational services	1,800	-	1,800	1,800	-
Other purchased services (400-500 series)	3,493	-	3,493	3,368	125
Total undistributed expenditures - instructional staff training service	5,293	-	5,293	5,168	125
Undistributed expenditures - support services - general Administration:					
Salaries	243,720	25,000	268,720	260,672	8,048
Legal services	148,338	-	148,338	127,204	21,134
Audit fees	21,000	-	21,000	20,000	1,000
Other purchased professional services	1,995	-	1,995	-	1,995
Communications / telephone	19,723	20,750	40,473	25,779	14,694
Miscellaneous purchased services (400-500)	8,267	12,975	21,242	12,823	8,419
General supplies	2,500	2,000	4,500	2,626	1,874
Miscellaneous expenditures	15,537	3,000	18,537	4,156	14,381
BOE membership dues and fees	2,500	-	2,500	-	2,500
Total undistributed expenditures - support services - general Administration	463,580	63,725	527,305	453,260	74,045
Undistributed expenditures - support services - school Administration:					
Salaries of principals / assistant principals	279,390	-	279,390	219,390	60,000
Salaries of secretarial and clerical assistants	43,149	-	43,149	42,941	208
Purchased professional and technical services	43,200	-	43,200	43,200	-
Other purchased services (400-500 series)	9,500	(9,500)	-	-	-
Supplies and materials	9,358	-	9,358	-	9,358
Other objects	2,000	-	2,000	800	1,200
Total undistributed expenditures - support services - school Administration	386,597	(9,500)	377,097	306,331	70,766
Undistributed Expenditures - Central Services:					
Salaries	335,284	17,000	352,284	294,677	57,607
Purchased Professional Services	61,030	(2,000)	59,030	43,691	15,339
Misc. Purchased Services (400-500) [O/T 594]	20,511	16,225	36,736	15,728	21,008
Supplies and Materials	8,736	3,000	11,736	4,652	7,084
Miscellaneous Expenditures	(3,500)	4,000	500	495	5
Total Undistributed Expenditures - Central Services	422,061	38,225	460,286	359,243	101,043
Undistributed expenditures - administration information Technology:					
Salaries	88,163	2,129	90,292	90,292	-
Purchased professional services	5,000	(5,000)	-	-	-
Purchased technical services	142,544	20,000	162,544	83,199	79,345
Other purchased services (400-500 series)	1,000	4,000	5,000	3,795	1,205
Supplies and materials	16,700	-	16,700	4,584	12,116
Total undistributed expenditures - administration information Technology	253,407	21,129	274,536	181,870	92,666
Undistributed expenditures - custodial services					
Salaries	225,412	22,000	247,412	230,727	16,685
Salaries of non-instructional aides	26,188	-	26,188	22,195	3,993
Cleaning, repair, and maintenance services	52,770	-	52,770	39,152	13,618
Purchased professional and technical services	4,000	10,000	14,000	6,281	7,719
Other purchased property services	-	3,750	3,750	3,750	-
Rental of land & bldg. oth. than lease pur agrmt	303,747	-	303,747	303,739	8
Insurance	150,838	(61,100)	89,738	86,158	3,580
General supplies	60,000	-	60,000	20,167	39,833
Energy (natural gas)	35,000	(11,000)	24,000	14,300	9,700
Energy (electricity)	60,000	-	60,000	38,263	21,737
Other objetos	9,293	11,321	20,614	12,749	7,865
Total undistributed expenditures - custodial services	927,248	(25,029)	902,219	777,481	124,738
Undistributed expenditures - care and upkeep of grounds: Cleaning, repair, and maintenance services	18,000	-	18,000	10,650	7,350

GENERAL FUND

BUDGETARY COMPARISON SCHEDULE

YEAR ENDED JUNE 30, 2021

	Original Budget	Budget Modifications / Transfers	Final Budget	Actual	Variance Final to Actual
Total undistributed expenditures - care and upkeep of grounds	18,000	-	18,000	10,650	7,350
Undistributed expenditures - security:					
Salaries	221,424	6,500	227,924	174,156	53,768
Other purchased services (400-500 series)	44,514	2,000	46,514	1,960	44,554
General supplies	8,880	2,000	10,880	4,455	6,425
Total undistributed expenditures - security	274,818	10,500	285,318	180,571	104,747
Total undistributed expenditures - operation and maintenance of plant services	1,220,066	(14,529)	1,205,537	968,702	236,835
Undistributed expenditures - student transportation services:					
Contracted services - (other than between home and School) - vendors	75,395	(20,000)	55,395	14,940	40,455
Unallocated benefits - employee benefits:					
Group insurance	986,885	(735,810)	251,075	120,587	130,488
Social security contributions	123,800	5,785	129,585	121,086	8,499
Other retirement contributions - PERS	3,000	124,000	127,000	121,012	5,988
Unemployment compensation	-	31,000	31,000	610	30,390
Workmen's compensation	-	61,000	61,000	53,317	7,683
Health benefits	7,685	701,425	709,110	580,220	128,890
Total unallocated benefits - employee benefits	1,121,370	187,400	1,308,770	996,832	311,938
On-behalf T.P.A.F. pension contributions - normal cost (non-budgeted)	-	-	-	1,050,432	(1,050,432)
On-behalf T.P.A.F. pension contributions - post-retirement medical (non-budgeted)	-	-	-	329,189	(329,189)
On-behalf T.P.A.F. pension contributions - long-term disability Insurance (non-budgeted)	-	-	-	1,794	(1,794)
Reimbursed T.P.A.F. social security contributions (non-budgeted)	-	-	-	264,484	(264,484)
Total on-behalf contributions	-	-	-	1,645,899	(1,645,899)
Total personal services - employee benefits	1,121,370	187,400	1,308,770	2,642,731	(1,333,961)
Total undistributed expenditures	4,725,269	243,804	4,969,073	5,606,122	(637,049)
Total general current expense	8,672,602	-	8,672,602	8,661,624	10,978
Capital outlay:					
Equipment:					
Grades 9-12	35,200	-	35,200	-	35,200
Undistributed expenditures: Non-instruction services	19,000	-	19,000	-	19,000
Total equipment	54,200	-	54,200	-	54,200
Facilities acquisition and construction services:					
Construction services	268,294	-	268,294	133,691	134,603
Total capital outlay	322,494	-	322,494	133,691	188,803
Total expenditures	8,995,096	-	8,995,096	8,795,315	199,781
Excess (deficiency) of revenues over expenditures	(781,902)	-	(781,902)	1,153,736	1,935,638
Fund balances at beginning of year, as reported	2,122,113	-	2,122,113	2,122,113	-
Prior period adjustment	-	-	-	-	-
Fund balances at beginning of year, as restated	2,122,113	-	2,122,113	2,122,113	-
Fund balances at end of year	\$ 1,340,211	\$ -	\$ 1,340,211	\$ 3,275,849	\$ 1,935,638
Recapitulation:					
Assigned:					
Designated for Subsequent Year's Expenditures				336,907	
Unassigned				2,938,942	
				3,275,849	
Reconciliation to Governmental Funds Statements (GAAP):					
Fiscal Year 2021 Last State Aid Payments not Recognized on GAAP Basis				-	
Fund Balance per Governmental Funds (GAAP)				\$ 3,275,849	

**ACADEMY FOR URBAN LEADERSHIP CHARTER SCHOOL
(COUNTY OF MIDDLESEX, NEW JERSEY)**

SPECIAL REVENUE FUND

BUDGETARY COMPARISON SCHEDULE

YEAR ENDED JUNE 30, 2021

	<u>Original Budget</u>	<u>Budget Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Final to Actual</u>
Revenues					
Local	\$ 6,578	\$ -	\$ 6,578	\$ 12,378	\$ 5,800
Federal	<u>2,180,193</u>	<u>-</u>	<u>2,180,193</u>	<u>1,105,407</u>	<u>(1,074,786)</u>
Total revenues - all sources	<u>2,186,771</u>	<u>-</u>	<u>2,186,771</u>	<u>1,117,785</u>	<u>(1,068,986)</u>
Expenditures					
Current Expenditures:					
Instruction:					
Salaries	800,008	-	800,008	516,518	283,490
Other salaries	63,477	-	63,477	63,477	-
Purchased professional and technical service	21,680	-	21,680	20,615	1,065
Other purchased services	7,000	-	7,000	-	7,000
Supplies and materials	339,474	-	339,474	126,691	212,783
Miscellaneous	<u>9,006</u>	<u>-</u>	<u>9,006</u>	<u>-</u>	<u>9,006</u>
Total instruction	<u>1,240,645</u>	<u>-</u>	<u>1,240,645</u>	<u>727,301</u>	<u>513,344</u>
Support services					
Salaries	261,498	-	261,498	119,710	141,788
Other salaries	40,000	-	40,000	-	40,000
Employee benefits	212,773	-	212,773	113,643	99,130
Purchased professional educational service	123,775	-	123,775	60,023	63,752
Other purchase services	88,472	-	88,472	11,659	76,813
Travel	2,966	-	2,966	283	2,683
Supplies	78,314	-	78,314	40,063	38,251
Indirect costs	60,356	-	60,356	15,926	44,430
Student activities	<u>-</u>	<u>-</u>	<u>-</u>	<u>16,145</u>	<u>(16,145)</u>
Total support services	<u>868,154</u>	<u>-</u>	<u>868,154</u>	<u>377,452</u>	<u>490,702</u>
Capital Outlay:					
Facilities acquisition and construction services					
Building	50,000	-	50,000	-	50,000
Instructional equipment	4,594	-	4,594	-	4,594
Noninstructional equipment	<u>23,378</u>	<u>-</u>	<u>23,378</u>	<u>23,377</u>	<u>1</u>
Total facilities acquisition and construction services	<u>77,972</u>	<u>-</u>	<u>77,972</u>	<u>23,377</u>	<u>54,595</u>
Total Expenditures	<u>2,186,771</u>	<u>-</u>	<u>2,186,771</u>	<u>1,128,130</u>	<u>1,058,641</u>
Excess revenues over expenditures	\$ -	\$ -	\$ -	\$ (10,345)	\$ (10,345)
Fund balance at beginning of year as reported				\$ -	
Prior period adjustment				<u>43,977</u>	
Fund balance at July 1, as reported				<u>43,977</u>	
Fund balance at end of year				<u>\$ 33,632</u>	
Recapitulation:					
Restricted:					
Student Activities				<u>\$ 33,632</u>	

NOTES TO THE REQUIRED SUPPLEMENTARY INFORMATION

PART II

ACADEMY FOR URBAN LEADERSHIP CHARTER SCHOOL
(COUNTY OF MIDDLESEX, NEW JERSEY)

REQUIRED SUPPLEMENTARY INFORMATION
BUDGETARY GAAP RECONCILIATION
NOTES TO REQUIRED SUPPLEMENTARY INFORMATION

YEAR ENDED JUNE 30, 2021

Note A - Explanation of Differences between Budgetary Inflows
and Outflows and GAAP Revenues and Expenditures

	<u>General Fund</u>		<u>Special Revenue Fund</u>
Sources/inflows of resources			
Actual amounts (budgetary basis) "revenue" from the budgetary comparison schedule:	[C-1] \$ 9,949,051		[C-2] 1,117,785
Difference - budget to GAAP:			
Grant accounting budgetary basis differs from GAAP in that encumbrances are recognized as expenditures, and the related revenue is recognized.	-		-
Last State aid payment recognized for budgetary purposes only.	-		-
General Fund contribution to Early Childhood Program Aid.	-		-
Total revenues as reported on the statement of revenues, expenditures and changes in fund balances - governmental funds	[B-2] <u>9,949,051</u>		[B-2] <u>1,117,785</u>
Uses/outflows of resources			
Actual amounts (budgetary basis) "total outflows" from the budgetary comparison schedule	[C-1] 8,795,315		[C-2] 1,128,130
Differences - budget to GAAP			
Encumbrances for supplies and equipment ordered but not received are reported in the year the order is placed for budgetary purposes, but in the year the supplies are received for financial reporting purposes.	-		-
Transfers to and from other funds are presented as outflows of budgetary resources but are not expenditures for financial reporting purposes.			
Net transfer (outflows) to general fund	-		-
Total expenditures as reported on the statement of revenues, expenditures, and changes in fund balances - governmental funds	[B-2] <u>\$ 8,795,315</u>		[B-2] <u>\$ 1,128,130</u>

Note A -The general fund budget basis of the use/outflow of resources is GAAP, therefore no reconciliation is required.

REQUIRED SUPPLEMENTARY INFORMATION

PART III

**SCHEDULES RELATED TO ACCOUNTING
AND REPORTING FOR PENSIONS (GASB 68)**

ACADEMY FOR URBAN LEADERSHIP CHARTER SCHOOL
(COUNTY OF MIDDLESEX, NEW JERSEY)

REQUIRED SUPPLEMENTARY INFORMATION
SCHEDULE OF CHARTER SCHOOL'S PROPORTIONATE
SHARE OF THE NET PENSION LIABILITY - PERS

LAST TEN FISCAL YEARS (1)

	2021	2020	2019	2018	2017	2016	2015
Charter School's proportion of the net pension liability (asset)	0.0110619360%	0.0114448831%	0.0070152717%	0.0070152717%	0.0028157814%	0.0035734400%	0.0014681237%
Charter School's proportionate share of the net pension liability (asset)	\$ 1,803,912	\$ 2,062,194	\$ 1,633,043	\$ 1,633,043	\$ 833,954	\$ 802,166	\$ 274,873
Charter School's covered-employee payroll	\$ 1,437,254	\$ 4,219,562	\$ 1,083,817	\$ 1,083,817	\$ 793,855	\$ 333,428	\$ 194,890
Charter School's proportionate share of the net pension liability (asset) as a percentage of its covered-employee payroll	125.51%	48.87%	150.68%	150.68%	105.05%	240.58%	141.04%
Plan fiduciary net position as a percentage of the total pension liability	58.32%	56.27%	53.60%	48.10%	40.14%	38.21%	40.71%

Note - The amounts presented for the fiscal year was determined as of June 30 measurement date of the prior fiscal year.

(1) The Charter School implemented GASB 68, *Accounting and Financial Reporting for Pension* in fiscal year 2015. No data is available prior to fiscal year 2015.

ACADEMY FOR URBAN LEADERSHIP CHARTER SCHOOL
(COUNTY OF MIDDLESEX, NEW JERSEY)

REQUIRED SUPPLEMENTARY INFORMATION
SCHEDULE OF CHARTER SCHOOL'S CONTRIBUTIONS
PUBLIC EMPLOYEES' RETIREMENT SYSTEM (PERS)

LAST TEN FISCAL YEARS (1)

	<u>2021</u>	<u>2020</u>	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>
Contractually required contribution	\$ 121,012	\$ 111,325	\$ 78,864	\$ 64,989	\$ 25,015	\$ 30,722	\$ 12,103
Contributions in relation to the contractually required contribution	<u>(121,012)</u>	<u>(111,325)</u>	<u>(78,864)</u>	<u>(64,989)</u>	<u>(25,015)</u>	<u>(30,722)</u>	<u>(12,103)</u>
Contribution deficiency (excess)	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Charter School's covered-employee payroll	\$ 4,219,562	\$ 4,219,562	\$ 1,169,826	\$ 1,083,817	\$ 793,855	\$ 333,428	\$ 194,890
Contributions as a percentage of covered-employee payroll	2.87%	2.64%	6.74%	6.00%	3.15%	9.21%	6.21%

(1) The Charter School implemented GASB 68, *Accounting and Financial Reporting for Pension* in fiscal year 2015. No data is available prior to fiscal year 2015.

ACADEMY FOR URBAN LEADERSHIP CHARTER SCHOOL
(COUNTY OF MIDDLESEX, NEW JERSEY)

REQUIRED SUPPLEMENTARY INFORMATION
SCHEDULE OF CHARTER SCHOOL'S PROPORTIONATE
SHARE OF THE NET PENSION LIABILITY - TPAF

LAST TEN FISCAL YEARS (1)

	2021	2020	2019	2018	2017	2016	2015
State's proportionate share of the net pension liability (asset) attributable to Charter School	0.0329283853%	0.0249584703%	0.0230974867%	0.0180243825%	0.0222152124%	0.0117350545%	0.0108171438%
State's proportionate share of the net pension liability (asset) attributable to Charter School	21,682,945	15,317,249	\$ 14,694,125	\$ 12,152,689	\$ 17,475,901	\$ 7,417,056	\$ 5,781,411
Charter School's covered-employee payroll	\$ 3,891,268	\$ 4,219,562	\$ 4,374,464	\$ 3,947,450	\$ 3,157,382	\$ 1,757,843	\$ 1,980,905
State's proportionate share of the net pension liability (asset) attributable to Charter School as a percentage of its covered-employee payroll	557%	363%	336%	308%	553.49%	421.94%	291.86%
Plan fiduciary net position as a percentage of the total pension liability	24.60%	26.49%	26.49%	25.41%	22.33%	28.71%	33.64%

Note - The amounts presented for the fiscal year was determined as of June 30 measurement date of the prior fiscal year.

(1) The Charter School implemented GASB 68, *Accounting and Financial Reporting for Pension* in fiscal year 2015. No data is available prior to fiscal year 2015.

**ACADEMY FOR URBAN LEADERSHIP CHARTER SCHOOL
(COUNTY OF MIDDLESEX, NEW JERSEY)****NOTES TO REQUIRED SUPPLEMENTARY INFORMATION – PART III****YEAR ENDED JUNE 30, 2021*****Public Employees Retirement System (PERS)***

Change in benefit terms. There was no change in the benefit terms.

Change in assumptions. The calculation of the discount rate used to measure the total pension liability is dependent upon the long-term expected rate of return, and the municipal bond index rate. The discount rate used to measure the total pension liability changed from 6.28% to 7.00%. This change in the discount rate is considered to be a change in actuarial assumptions under GASBS No. 68.

The projection of cash flows used to determine the discount rate of 7% as of June 30, 2020 measurement date assumed that contributions from plan members will be made at the current member contribution rates and that contributions from employers and nonemployer contributing entity will be based on 78% (70% in prior measurement date) of the actuarially determined contributions for the State employer and 100% of actuarially determined contributions from local employers. Based on those assumptions, the plan's fiduciary net position was projected to be available to make all projected future benefit payments of all current plan members. Therefore, the long-term expected rate of return on plan investments was applied to all projected benefit payments to determine the total pension liability.

Teachers Pension and Annuity Fund (TPAF)

Change in benefit terms. There is no change in the benefit terms.

Change in assumptions. The calculation of the discount rate used to measure the total pension liability is dependent upon the long-term expected rate of return, and the municipal bond index rate. The discount rate used to measure the total pension liability changed from 5.60% to 5.40% in the current measurement date. This change in the discount rate is considered to be a change in actuarial assumptions under GASB No. 68.

The single blended discount rate of 5.40% in the current measurement date was based on the long-term expected rate of return on pension plan investments of 7.00% (7.00% in prior measurement date) and a municipal bond rate of 2.21% (3.5% in prior measurement date) based on the Bond Buyer Go 20-Bond Municipal Bond Index, which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher.

Other Post-employment Benefits (OPEB)

Change in benefit terms. There is no change in the benefit terms.

Change in assumptions. The calculation of the discount rate used to measure the total nonemployer OPEB liability is dependent upon the long-term expected rate of return, and the municipal bond index rate. The discount rate used to measure the total pension liability changed from 3.50% to 2.21% in the current measurement date. This change in the discount rate is considered to be a change in actuarial assumptions under GASB No. 75. The source is the Bond Buyer Go 20-Bond Municipal Bond Index, which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher.

**SCHEDULES RELATED TO ACCOUNTING
AND REPORTING FOR OPEB (GASB 75)**

**ACADEMY FOR URBAN LEADERSHIP CHARTER SCHOOL
(COUNTY OF MIDDLESEX, NEW JERSEY)**

**REQUIRED SUPPLEMENTARY INFORMATION
SCHEDULE OF CHANGES IN THE CHARTER SCHOOL'S TOTAL
OPEB LIABILITY AND RELATED RATIOS**

LAST TEN FISCAL YEARS (1)

	Fiscal Year Ended June 30,		
	2021	2020	2019
Charter School's proportion of the Total OPEB Liability (Asset)	0%	0%	0%
Charter School's proportionate share of the Total OPEB Liability (Asset)	\$ -	\$ -	\$ -
State's proportionate share of the Total OPEB Liability (Asset) associated with the Charter School	\$ 6,356,254	\$ 3,082,350	\$ 1,948,054
Charter School Covered-employee payroll ⁽²⁾	\$ 5,328,522	\$ 8,439,123	\$ 5,031,267
Charter School's proportionate share of the Total OPEB Liability (Asset) as a percentage of its covered-employee payroll	0%	0%	0%
Plan fiduciary net position as a percentage of the total OPEB Liability	0%	0%	0%
Total State OPEB Liability Attributable to Charter School			
Service cost	\$ 640,892	\$ 410,382	\$ 357,407
Interest	128,452	89,512	93,615
Difference between expected and actual experience	1,450,794	680,258	(511,579)
Changes in assumptions and other inputs	1,161,069	45,958	(223,549)
Member contributions	3,354	2,805	1,800
Benefit payments	(110,657)	(94,619)	(52,090)
Net Change in Total State OPEB Liability Attributable to Charter School	3,273,904	1,134,296	(334,396)
Total State OPEB Liability Attributable to Charter School:			
At beginning of year	\$ 3,082,350	\$ 1,948,054	\$ 2,282,450
At end of year	\$ 6,356,254	\$ 3,082,350	\$ 1,948,054
Total State OPEB liability as a percentage of Charter School covered-employee payroll	119.29%	36.52%	38.72%

Note - The amounts presented for the fiscal year was determined as of June 30 measurement date of the prior fiscal year.

(1) The Charter School implemented GASB 75, *Accounting and Financial Reporting for Postemployment Benefits Other Than Pensions* in fiscal year 2018. No data is available prior to fiscal year 2018.

(2) Covered payroll was based on the Charter School's payroll for the year ended June 30.

OTHER SUPPLEMENTARY INFORMATION

SPECIAL REVENUE FUND

ACADEMY FOR URBAN LEADERSHIP CHARTER SCHOOL
(COUNTY OF ESSEX, NEW JERSEY)

EXHIBIT E-1

SPECIAL REVENUE FUND
COMBINING SCHEDULE OF REVENUES AND EXPENDITURES
BUDGETARY BASIS

YEAR ENDED JUNE 30, 2021

	Every Student Succeeds Act (E.S.S.A.)				COVID-19 Grants						21st Century Grant - 2020	21st Century Grant - 2021	Student Activities	Local Sources	Total
	Title I, Part A	Title II, Part A	Title III, Part A	Title III, Immigrant	IDEA, Part B Basic	Education Stabilization Fund (CARES Act)	Covid Relief Fund	Equipment Assistance Grant	Digital Divide	ESSER II - Learning Acceleration Grant					
Revenues															
Local sources	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,800	\$ 6,578	\$ 12,378
Federal sources	268,091	8,644	11,615	3,041	103,670	154,715	60,139	7,090	6,000	5,283	123,494	353,625	-	-	1,105,407
Total revenues	268,091	8,644	11,615	3,041	103,670	154,715	60,139	7,090	6,000	5,283	123,494	353,625	5,800	6,578	1,117,785
Expenditures															
Instruction:															
Salaries	138,368	-	-	-	55,000	95,000	-	-	-	-	79,940	148,210	-	-	516,518
Salaries - Other	63,477	-	-	-	-	-	-	-	-	-	-	-	-	-	63,477
Purchased professional and technical services	-	-	11,615	-	-	-	-	-	-	-	-	9,000	-	-	20,615
Instructional supplies	6,900	-	-	3,041	-	14,124	52,403	-	-	-	9,731	40,492	-	-	126,691
Total instruction	208,745	-	11,615	3,041	55,000	109,124	52,403	-	-	-	89,671	197,702	-	-	727,301
Support services:															
Salaries - support	-	-	-	-	23,330	-	-	-	-	-	21,080	75,300	-	-	119,710
Employee benefits	59,346	-	-	-	25,340	-	-	-	-	-	11,860	17,097	-	-	113,643
Professional technical services	-	7,500	-	-	-	-	-	-	-	-	600	47,600	-	4,323	60,023
Other Purchased Services	-	1,144	-	-	-	4,515	-	-	6,000	-	-	-	-	-	11,659
Travel	-	-	-	-	-	-	-	-	-	-	283	-	-	-	283
Supplies and materials	-	-	-	-	-	24,789	7,736	-	-	5,283	-	-	-	2,255	40,063
Indirect costs	-	-	-	-	-	-	-	-	-	-	-	15,926	-	-	15,926
Student Activities	-	-	-	-	-	-	-	-	-	-	-	-	16,145	-	16,145
Total support services	59,346	8,644	-	-	48,670	29,304	7,736	-	6,000	5,283	33,823	155,923	16,145	6,578	377,452
Facilities acquisition and construction services:															
Building	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Instructional Equipment	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Non-instructional equipment	-	-	-	-	-	16,287	-	7,090	-	-	-	-	-	-	23,377
Total facilities acquisition and construction services	-	-	-	-	-	16,287	-	7,090	-	-	-	-	-	-	23,377
Total expenditures	268,091	8,644	11,615	3,041	103,670	154,715	60,139	7,090	6,000	5,283	123,494	353,625	16,145	6,578	1,128,130
Excess (deficiency) of revenues															
Over (under) expenditures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (10,345)	\$ -	\$ (10,345)
Fund Balance at beginning of year, as reported															
Prior period adjustment													43,977	-	43,977
Fund Balance at beginning of year, as restated													43,977	-	43,977
Fund Balance at end of year													\$ 33,632	\$ -	\$ 33,632

CAPITAL PROJECTS FUND

The capital projects fund is used to account for the acquisition and construction of major capital facilities and equipment purchases other than those financed by propriety funds.

At June 30, 2021, there was no capital project fund.

ENTERPRISE FUNDS

Enterprise funds are used to account for operations that are financed and operated in a manner similar to private business enterprises, where the intent of the Charter School is that the costs of providing goods and services be financed through user charges. The Charter School has the Food Service and After Care in its Enterprise Fund to account for the operation of food services and after care.

**ACADEMY FOR URBAN LEADERSHIP CHARTER SCHOOL
(COUNTY OF MIDDLESEX, NEW JERSEY)**

ENTERPRISE FUND

COMBINING SCHEDULE OF NET POSITION

JUNE 30, 2021

	FOOD SERVICE
	<hr/>
Assets	
Current assets:	
Cash and cash equivalents	\$ 42,350
Accounts receivable:	
Federal	21,409
State	581
	<hr/>
	21,990
	<hr/>
Capital assets	
Machinery and equipment	3,540
Less: Accumulated depreciation	<hr/> (3,540)
Net capital assets	<hr/> -
	<hr/>
Total assets	\$ <hr/> <hr/> 64,340
Liabilities	
Current liabilities	
Accounts payable	\$ 10,191
Interfund payable - General Fund	<hr/> -
Total current liabilities	<hr/> 10,191
	<hr/>
Net assets	
Unrestricted	<hr/> 54,149
	<hr/>
Total liabilities and net position	\$ <hr/> <hr/> 64,340

**ACADEMY FOR URBAN LEADERSHIP CHARTER SCHOOL
(COUNTY OF MIDDLESEX, NEW JERSEY)**

ENTERPRISE FUND

**COMBINING SCHEDULE OF REVENUES, EXPENSES AND
CHANGES IN FUND NET POSITION**

YEAR ENDED JUNE 30, 2021

Operating revenues:	
Charges for services:	
Daily sales - nonreimbursable programs	\$ -
Miscellaneous revenue	<u>1,072</u>
Total operating revenues	<u>1,072</u>
Operating expenses:	
Purchased services	<u>117,628</u>
Operating loss	<u>(116,556)</u>
Nonoperating revenues:	
State sources:	3,535
Federal sources:	
National School Lunch	79,010
National School Breakfast	49,600
Food Commodities	<u>16,148</u>
Total nonoperating revenues	<u>148,293</u>
Changes in net position	31,737
Total net position at beginning of year	<u>22,412</u>
Total net position at end of year	<u>\$ 54,149</u>

**ACADEMY FOR URBAN LEADERSHIP CHARTER SCHOOL
(COUNTY OF MIDDLESEX, NEW JERSEY)**

ENTERPRISE FUND

COMBINING SCHEDULE OF CASH FLOWS

YEAR ENDED JUNE 30, 2021

	<u>FOOD SERVICE</u>
Cash flows from operating activities	
Operating loss	\$ (116,556)
Adjustment to reconcile operating loss to net cash from operating activities	
Depreciation expense	-
Changes in assets and liabilities:	
Accounts receivable	(2,999)
Accounts payable	(4,329)
Intergovernmental payable	<u>-</u>
Net cash from operating activities	(123,884)
Cash flows from noncapital financing activities	
Cash received from state and federal reimbursements	<u>148,293</u>
Net increase in cash and cash equivalents	24,409
Cash and cash equivalents at beginning of the year	<u>17,941</u>
Cash and cash equivalents at end of year	<u>\$ 42,350</u>

FIDUCIARY FUNDS

Trust Fund. Accounts for assets held in a trustee capacity for others and therefore cannot be used to support the Charter School's own programs which are as follow:

- a. Pension and Other Employee Benefit Trust. Accounts for resources held in trust for the members and beneficiaries of various employee benefit plans.
- b. Investment Trust Fund. Accounts for the portion of investment pools reported by the sponsoring district.
- c. Private Purpose Trust Fund. Accounts for all other trust arrangements, such as a scholarship fund to benefit individual students.

Custodial Fund. Accounts for resources held by the Charter School in a purely custodial capacity that involve only the receipt, temporary investment, and remittance of fiduciary resources to individuals, private organizations, or other governments. Charter School must maintain the financial integrity of the individual agencies through a separate accounting of each activity for which the Charter School is acting as an agent. Custodial funds would include parent-teacher organizations.

At June 30, 2021, the Charter School do not have a Trust Fund nor Custodial Fund.

LONG-TERM DEBT

The long-term debt is used to record the outstanding principal balances of the long-term liabilities of the Charter School. This includes the outstanding principal balance on capital lease, the accrued liability for insurance claims and the liability for compensated absences and the outstanding principal balance on certificates of participation outstanding or mortgage note payable. The Charter School has no long-term debts.

STATISTICAL SECTION (UNAUDITED)

Unless otherwise noted, the information in these Schedules is derived from the Comprehensive Annual Financial Reports (CAFR) for the relevant year.

**ACADEMY FOR URBAN LEADERSHIP CHARTER SCHOOL
(COUNTY OF MIDDLESEX, NEW JERSEY)**

INTRODUCTION TO THE STATISTICAL SECTION

<u>Contents</u>	<u>Page</u>
Financial Trends These schedules contain trend information to help the reader understand how the district's financial performance and well being have changed over time.	77
Revenue Capacity These schedules contain information to help the reader assess the district's most significant local revenue source, the property tax.	N/A
Debt Capacity These schedules present information to help the reader assess the affordability of the district' s current levels of outstanding debt and the district's ability to issue additional debt in the future.	N/A
Demographic and Economic Information These schedules offer demographic and economic indicators to help the reader understand the environment within which the district's financial activities take place.	81
Operating Information These schedules contain service and infrastructure data to help the reader understand how the information in the district's financial report relates to the services the district provides and the activities it performs.	83

(1) GASB requires presentation of certain statistical information for the last ten fiscal years. However, fiscal year ended June 30, 2014 is the first operating year of the Charter School. Therefore, schedules presenting charterwide information include information beginning in that year.

ACADEMY FOR URBAN LEADERSHIP CHARTER SCHOOL
(COUNTY OF MIDDLESEX, NEW JERSEY)

NET POSITION BY COMPONENT
Last Ten Fiscal Years (1)

(Accrual basis of accounting)

	Fiscal Year Ended June 30,									
	2021	2020	2019	2018	2017	2016	2016	2014	2013	2012
Governmental activities										
Invested in capital assets, net of related debt	\$ 1,278,554	\$ 1,773,897	\$ 1,766,908	\$ 1,611,493	\$ 2,006,119	\$ 2,312,643	\$ 1,424,047	\$ 542,238	\$ 366,212	\$ 36,737
Restricted	370,539	-	-	-	-	-	-	-	-	300,000
Unrestricted	<u>1,275,686</u>	<u>741,397</u>	<u>1,655,768</u>	<u>2,378,648</u>	<u>1,977,101</u>	<u>1,444,330</u>	<u>2,105,508</u>	<u>2,387,155</u>	<u>1,088,631</u>	<u>382,435</u>
Total governmental activities net position	<u>\$ 2,924,779</u>	<u>\$ 2,515,294</u>	<u>\$ 3,422,676</u>	<u>\$ 3,990,141</u>	<u>\$ 3,983,220</u>	<u>\$ 3,756,973</u>	<u>\$ 3,529,555</u>	<u>\$ 2,929,393</u>	<u>\$ 1,454,843</u>	<u>\$ 419,172</u>
Business-type activities										
Invested in capital assets, net of related debt	\$ -	\$ -	\$ -	\$ 669	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Restricted	-	-	-	-	-	-	-	-	-	-
Unrestricted	<u>54,149</u>	<u>22,412</u>	<u>42,467</u>	<u>5,572</u>	<u>61,633</u>	<u>34,033</u>	<u>43,750</u>	<u>13,164</u>	<u>11,461</u>	<u>6,130</u>
Total business-type activities net position	<u>\$ 54,149</u>	<u>\$ 22,412</u>	<u>\$ 42,467</u>	<u>\$ 5,572</u>	<u>\$ 61,633</u>	<u>\$ 34,033</u>	<u>\$ 43,750</u>	<u>\$ 13,164</u>	<u>\$ 11,461</u>	<u>\$ 6,130</u>
School-wide										
Invested in capital assets, net of related debt	\$ 1,278,554	\$ 1,773,897	\$ 1,766,908	\$ 1,611,493	\$ 2,006,119	\$ 2,312,643	\$ 1,424,047	\$ 542,238	\$ 366,212	\$ 36,737
Restricted	370,539	-	-	-	-	-	-	-	-	300,000
Unrestricted	<u>1,329,835</u>	<u>763,809</u>	<u>1,698,235</u>	<u>2,384,889</u>	<u>2,038,734</u>	<u>1,478,363</u>	<u>2,149,258</u>	<u>2,400,319</u>	<u>1,100,092</u>	<u>388,565</u>
Total Charter School net position	<u>\$ 2,978,928</u>	<u>\$ 2,537,706</u>	<u>\$ 3,465,143</u>	<u>\$ 3,996,382</u>	<u>\$ 4,044,853</u>	<u>\$ 3,791,006</u>	<u>\$ 3,573,305</u>	<u>\$ 2,942,557</u>	<u>\$ 1,466,304</u>	<u>\$ 725,302</u>

**ACADEMY FOR URBAN LEADERSHIP CHARTER SCHOOL
(COUNTY OF MIDDLESEX, NEW JERSEY)**

**DEMOGRAPHIC AND ECONOMIC STATISTICS
Last Ten Fiscal Years (1)**

Year	Population^a	Personal Income^b	Per Capita Personal Income^c	Unemployment Rate^d
2021	**	**	**	**
2020	\$ 51,309	**	**	15.70%
2019	51,370	\$ 3,259,786,090	\$ 63,457	5.50%
2018	51,658	3,151,757,896	61,012	6.40%
2017	51,810	3,019,953,090	58,289	7.20%
2016	51,758	2,932,401,248	56,656	7.80%
2015	51,706	2,845,226,062	55,027	9.30%
2014	51,832	2,797,062,048	53,964	10.60%
2013	51,722	2,714,111,950	52,475	15.50%
2012	51,557	2,754,948,295	53,435	15.50%

** Data not available

Source:

^a U.S. Census Bureau, Population Division

^b Personal income has been estimated based upon the municipal population and per capita personal income presented

^c Per capita personal income was computed using Census Bureau midyear population estimates. All dollar estimates are in thousands of current dollars (not adjusted for inflation). Estimates for 2010-2017 reflect county population estimates available as of March 6, 2019.

^d Unemployment data provided by the NJ Dept of Labor and Workforce Development

ACADEMY FOR URBAN LEADERSHIP CHARTER HIGH SCHOOL
(COUNTY OF MIDDLESEX, NEW JERSEY)

PRINCIPAL EMPLOYERS
Current Year and Eight Years Ago

2021			2012	
Employer	Employees	Percentage of Total Municipal Employment	Employees	Percentage of Total Municipal Employment

Information not available

ACADEMY FOR URBAN LEADERSHIP CHARTER SCHOOL
(COUNTY OF MIDDLESEX, NEW JERSEY)

CHANGES IN NET POSITION

Last Ten Fiscal Years (1)

(Accrual basis of accounting)

	Fiscal Year Ended June 30,									
	2021	2020	2019	2018	2017	2016	2015	2014	2013	2012
Expenses										
Governmental activities										
Instruction	\$ 6,323,074	\$ 6,357,483	\$ 5,869,317	\$ 5,470,176	\$ 4,853,474	\$ 3,561,031	\$ 3,149,476	\$ 2,659,103	\$ 2,203,746	\$ 1,167,939
Administrative	2,131,511	1,270,852	1,625,568	1,607,864	1,810,924	1,272,532	904,298	881,210	1,133,563	721,742
Support Services	3,038,309	3,690,066	2,997,050	3,310,705	2,240,211	1,923,959	1,403,253	1,269,078	256,707	392,143
Unallocated										
Capital outlay	7,614	-	116,444	135,212	93,507	206,045	-	59,474	36,826	338,820
Depreciation	644,797	668,068	620,169	483,559	498,176	28,039	21,046	13,760	-	-
Total governmental activities expenses	<u>12,145,305</u>	<u>11,986,469</u>	<u>11,228,548</u>	<u>11,007,516</u>	<u>9,496,292</u>	<u>6,991,606</u>	<u>5,478,073</u>	<u>4,882,625</u>	<u>3,630,842</u>	<u>2,620,644</u>
Business-type activities:										
Food service	117,628	298,918	263,837	239,360	168,605	164,617	125,685	134,258	101,921	71,130
Total business-type activities expense	<u>117,628</u>	<u>298,918</u>	<u>263,837</u>	<u>239,360</u>	<u>168,605</u>	<u>164,617</u>	<u>125,685</u>	<u>134,258</u>	<u>101,921</u>	<u>71,130</u>
Total district expenses	<u>12,262,933</u>	<u>12,285,387</u>	<u>11,492,385</u>	<u>11,246,876</u>	<u>9,664,897</u>	<u>7,156,223</u>	<u>5,603,758</u>	<u>5,016,883</u>	<u>3,732,763</u>	<u>2,691,774</u>
Program Revenues										
Governmental activities:										
Charges for services:										
Operating grants and contributions	4,201,861	2,786,200	2,214,339	2,431,773	2,247,435	1,355,982	676,208	498,171	26,675	29,884
Capital grants and contributions	-	-	-	-	-	-	-	-	-	-
Total governmental activities program revenues	<u>4,201,861</u>	<u>2,786,200</u>	<u>2,214,339</u>	<u>2,431,773</u>	<u>2,247,435</u>	<u>1,355,982</u>	<u>676,208</u>	<u>498,171</u>	<u>26,675</u>	<u>29,884</u>
Business-type activities:										
Charges for services										
Food service	1,072	3,065	1,923	15,166	18,816	14,224	23,115	26,220	29,610	27,319
Operating grants and contributions	148,293	275,798	298,140	167,425	176,682	139,968	132,448	113,187	74,089	49,932
Total business-type activities program revenues	<u>149,365</u>	<u>278,863</u>	<u>300,063</u>	<u>182,591</u>	<u>195,498</u>	<u>154,192</u>	<u>155,563</u>	<u>139,407</u>	<u>103,699</u>	<u>77,251</u>
Total district program revenues	<u>4,351,226</u>	<u>3,065,063</u>	<u>2,514,402</u>	<u>2,614,364</u>	<u>2,442,933</u>	<u>1,510,174</u>	<u>831,771</u>	<u>637,578</u>	<u>130,374</u>	<u>107,135</u>
Net (Expense)/Revenue										
Governmental activities	(7,937,644)	(9,200,269)	(9,014,209)	(8,575,743)	(7,248,857)	(5,635,624)	(4,801,865)	(4,384,454)	(3,604,167)	(2,590,760)
Business-type activities	31,737	(20,055)	36,226	(56,769)	26,893	(10,425)	29,878	5,149	1,778	6,121
Total district-wide net expense	<u>(7,905,907)</u>	<u>(9,220,324)</u>	<u>(8,977,983)</u>	<u>(8,632,512)</u>	<u>(7,221,964)</u>	<u>(5,646,049)</u>	<u>(4,771,987)</u>	<u>(4,379,305)</u>	<u>(3,602,389)</u>	<u>(2,584,639)</u>
General Revenues and Other Changes in Net Assets										
Governmental activities:										
Property taxes levied for general purposes, net	1,138,207	1,163,604	1,123,626	1,034,449	874,554	752,864	733,532	767,001	535,045	356,492
Grants and contributions	7,074,987	6,980,494	7,188,775	7,493,461	6,559,742	5,110,178	4,998,493	5,092,003	3,784,925	2,803,515
Miscellaneous income	89,958	148,789	134,343	54,754	40,808	-	-	-	19,868	21,332
Total governmental activities	<u>8,303,152</u>	<u>8,292,887</u>	<u>8,446,744</u>	<u>8,582,664</u>	<u>7,475,104</u>	<u>5,863,042</u>	<u>5,732,025</u>	<u>5,859,004</u>	<u>4,339,838</u>	<u>3,181,339</u>
Business-type activities:										
Investment earnings	-	-	-	-	-	-	-	-	13	9
Miscellaneous Income	-	-	-	-	-	-	-	-	3,540	-
Total business-type activities	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>3,553</u>	<u>9</u>
Total district-wide	<u>8,303,152</u>	<u>8,292,887</u>	<u>8,446,744</u>	<u>8,582,664</u>	<u>7,475,104</u>	<u>5,863,042</u>	<u>5,732,025</u>	<u>5,859,004</u>	<u>4,343,391</u>	<u>3,181,348</u>
Changes in Net Position										
Governmental activities	365,508	(907,382)	(567,465)	6,921	226,247	227,418	930,160	1,474,550	735,671	590,579
Business-type activities	31,737	(20,055)	36,226	(56,769)	26,893	(10,425)	29,878	5,149	5,331	6,130
Total district	<u>\$ 397,245</u>	<u>\$ (927,437)</u>	<u>\$ (531,239)</u>	<u>\$ (49,848)</u>	<u>\$ 253,140</u>	<u>\$ 216,993</u>	<u>\$ 960,038</u>	<u>\$ 1,479,699</u>	<u>\$ 741,002</u>	<u>\$ 596,709</u>

ACADEMY FOR URBAN LEADERSHIP CHARTER SCHOOL
(COUNTY OF MIDDLESEX, NEW JERSEY)

FUND BALANCES - GOVERNMENTAL FUNDS
Last Ten Fiscal Years (1)
(Modified accrual basis of accounting)

	Fiscal Year Ended June 30,									
	2021	2020	2019	2018	2017	2016	2015	2014	2013	2012
General Fund										
Assigned	\$ 336,907	\$ 268,294	\$ 897,033	\$ 577,555	\$ 133,755	\$ 111,115	\$ 767,064	\$ 1,579,040	\$ -	\$ 300,000
Unassigned	<u>2,938,942</u>	<u>1,853,819</u>	<u>1,762,470</u>	<u>2,557,325</u>	<u>2,343,542</u>	<u>1,767,657</u>	<u>1,681,412</u>	<u>808,115</u>	<u>1,088,631</u>	<u>382,435</u>
Total general fund	<u>\$ 3,275,849</u>	<u>\$ 2,122,113</u>	<u>\$ 2,659,503</u>	<u>\$ 3,134,880</u>	<u>\$ 2,477,297</u>	<u>\$ 1,878,772</u>	<u>\$ 2,448,476</u>	<u>\$ 2,387,155</u>	<u>\$ 1,088,631</u>	<u>\$ 682,435</u>
All Other Governmental Funds										
Assigned	-	-	-	-	-	-	-	-	-	-
Unassigned, reported in:										
Special revenue fund	-	-	-	-	-	-	-	-	-	-
Capital projects fund	-	-	-	-	-	-	-	-	-	-
Debt service fund	-	-	-	-	-	-	-	-	-	-
Permanent fund	-	-	-	-	-	-	-	-	-	-
Total all other governmental funds	<u>\$ 3,275,849</u>	<u>\$ 2,122,113</u>	<u>\$ 2,659,503</u>	<u>\$ 3,134,880</u>	<u>\$ 2,477,297</u>	<u>\$ 1,878,772</u>	<u>\$ 2,448,476</u>	<u>\$ 2,387,155</u>	<u>\$ 1,088,631</u>	<u>\$ 682,435</u>

ACADEMY FOR URBAN LEADERSHIP CHARTER SCHOOL
(COUNTY OF MIDDLESEX, NEW JERSEY)

CHANGES IN FUND BALANCES - GOVERNMENTAL FUNDS
Last Ten Fiscal Years (1)

Function	Fiscal Year Ended June 30,									
	2021	2020	2019	2018	2017	2016	2015	2014	2013	2012
Revenues										
Local Sources:										
Local tax levy	\$ 1,138,207	\$ 1,163,604	\$ 1,123,626	\$ 1,034,449	\$ 874,554	\$ 752,864	\$ 733,532	\$ 767,001	\$ 535,045	\$ 356,492
Student activity collections	6,578	-	-	-	-	-	-	-	-	-
Miscellaneous	95,758	159,566	146,593	77,004	40,808	18,712	-	78,645	19,868	21,332
State sources	7,339,471	7,313,477	7,525,011	7,765,613	6,777,305	5,275,858	5,144,792	5,254,561	3,675,532	2,561,510
Federal sources	1,105,407	696,720	393,625	332,757	546,184	506,926	118,098	133,207	136,068	271,889
Total Revenues	<u>9,685,421</u>	<u>9,333,367</u>	<u>9,188,855</u>	<u>9,209,823</u>	<u>8,238,851</u>	<u>6,554,360</u>	<u>5,996,422</u>	<u>6,233,414</u>	<u>4,366,513</u>	<u>3,211,223</u>
Current expense										
Instruction	3,782,803	4,155,471	4,147,475	3,742,167	3,464,642	2,738,280	2,441,822	2,251,172	1,870,764	1,053,199
Administrative cost	2,297,536	2,108,716	1,983,115	1,794,583	1,891,028	1,430,653	1,195,216	1,090,293	1,454,469	833,242
Support services	2,040,139	2,630,906	2,333,248	2,519,193	1,839,967	1,666,771	1,312,854	1,181,607	255,023	391,301
Capital outlay	157,068	675,056	892,028	224,145	227,124	1,122,680	838,910	249,260	380,061	-
TPAF - FICA Reimbursement	264,484	300,608	308,366	272,152	217,563	165,680	146,299	162,558	-	-
TPAF - On-behalf payments	1,794	1,867	1,744	1,780	1,689	389,650	164,161	123,761	-	-
Total Expenditures	<u>8,543,824</u>	<u>9,872,624</u>	<u>9,665,976</u>	<u>8,554,020</u>	<u>7,642,013</u>	<u>7,513,714</u>	<u>6,099,262</u>	<u>5,058,651</u>	<u>3,960,317</u>	<u>2,277,742</u>
Excess (Deficiency) of Revenues Over Expenditures	<u>1,141,597</u>	<u>(539,257)</u>	<u>(477,121)</u>	<u>655,803</u>	<u>596,838</u>	<u>(959,354)</u>	<u>(102,840)</u>	<u>1,174,763</u>	<u>406,196</u>	<u>933,481</u>
Net change in fund balances	<u>\$ 1,141,597</u>	<u>\$ (539,257)</u>	<u>\$ (477,121)</u>	<u>\$ 655,803</u>	<u>\$ 596,838</u>	<u>\$ (959,354)</u>	<u>\$ (102,840)</u>	<u>\$ 1,174,763</u>	<u>\$ 406,196</u>	<u>\$ 933,481</u>
Debt service as a percentage of noncapital expenditures	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Source: Charter school's records.

Note: Noncapital expenditures are total expenditures less capital outlay.

ACADEMY FOR URBAN LEADERSHIP CHARTER SCHOOL
(COUNTY OF MIDDLESEX, NEW JERSEY)

FULL-TIME EQUIVALENT CHARTER SCHOOL EMPLOYEES BY FUNCTION/PROGRAM
Last Ten Fiscal Years (1)

<u>Function/Program</u>	<u>2021</u>	<u>2020</u>	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>	<u>2012</u>
Instruction	49	57	59	49	46	35	36	33	32	17
Administrative	6	5	6	5	5	4	2	4	3	4
Support Services	<u>25</u>	<u>32</u>	<u>32</u>	<u>34</u>	<u>19</u>	<u>17</u>	<u>15</u>	<u>10</u>	<u>6</u>	<u>5</u>
Total	<u>80</u>	<u>94</u>	<u>97</u>	<u>88</u>	<u>70</u>	<u>56</u>	<u>53</u>	<u>47</u>	<u>41</u>	<u>26</u>

Source: Charter School's personnel records

ACADEMY FOR URBAN LEADERSHIP CHARTER SCHOOL
(COUNTY OF MIDDLESEX, NEW JERSEY)

OPERATING STATISTICS

Last Ten Fiscal Years (1)

Fiscal Year	Enrollment	Operating Expenditures ^a	Cost Per Pupil	Percentage Change	Teaching Staff ^b	Pupil/Teacher Ratio		Average Daily Enrollment (ADE) ^c	Average Daily Attendance (ADA) ^c	% Change in Average Daily Enrollment	Student Attendance Percentage
						Grade 7 - 8	Grade 9 - 12				
2021	486	\$ 8,866,948	18,245	-7.44%	45.00	11:1	11:1	485.3	438.40	-20.98%	90.34%
2020	544	10,880,558	19,711	1.26%	52.00	11:1	11:1	549.0	526.00	-5.19%	95.81%
2019	552	10,394,444	18,831	-3.26%	59.00	10:1	10:1	554.0	542.92	-2.14%	98.00%
2018	564	9,127,443	16,183	1.09%	49.00	10:1	12:1	566.1	554.78	14.71%	98.00%
2017	493	8,013,680	16,255	25.96%	46.00	10:1	11:1	493.5	483.63	26.63%	98.00%
2016	386	7,513,714	19,466	21.59%	35.00	N/A	11:1	389.7	381.91	-0.59%	98.00%
2015	381	6,099,262	16,009	24.05%	36.00	N/A	11:1	392.0	384.16	0.00%	98.00%
2014	392	5,058,651	12,905	7.05%	33.00	N/A	12:1	392.0	384.16	49.48%	98.00%
2013	297	3,580,256	12,055	5.32%	32.00	N/A	9:1	297.0	257.00	51.18%	86.53%
2012	199	2,277,742	11,446	N/A	17.00	N/A	11:1	199.0	170.00	N/A	85.43%

Source: Charter School's Records

Note: Enrollment based on annual October Charter School count.

^a Operating expenditures equal total expenditures less debt service and capital outlay.

^b Teaching staff includes only full-time equivalents of certificated staff.

^c Average daily enrollment and average daily attendance are obtained from the School Register Summary (SRS).

ACADEMY FOR URBAN LEADERSHIP CHARTER SCHOOL
(COUNTY OF MIDDLESEX, NEW JERSEY)

SCHOOL BUILDING INFORMATION
Last Ten Fiscal Years (1)

	2021	2020	2019	2018	2017	2016	2015	2014	2013	2012
<u>Charter School Building</u>										
612 Amboy Avenue										
Square Feet	28,007	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	60,000
Capacity (students)	600	600	600	600	600	600	600	600	600	600
Enrollment	384	384	388	286	278	277	278	289	386	199
High Street										
Square Feet	N/A	N/A	3,000	3,000	3,000	3,000	3,000	3,000	N/A	N/A
Capacity (students)	N/A	N/A	115	115	115	115	115	115	N/A	N/A
Enrollment	N/A	N/A	108 ¹	108	108	109	108	97	N/A	N/A
404 Division St										
Square Feet	N/A	N/A	4,000	4,000	4,000	N/A	N/A	N/A	N/A	N/A
Capacity (students)	N/A	N/A	200	200	200	N/A	N/A	N/A	N/A	N/A
Enrollment	N/A	N/A	99 ²	99	99	N/A	N/A	N/A	N/A	N/A
Barclay Street										
Square Feet	17,899	23,000	23000	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Capacity (students)	200	200	200	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Enrollment	102	173	173 ³	N/A	N/A	N/A	N/A	N/A	N/A	N/A

Source: Charter School's Records

⁽¹⁾ Lease ended February 2019. Students moved to Barclay Street.

⁽²⁾ Lease ended March 2019. Students moved to Barclay Street.

⁽³⁾ Occupied beginning March 2019.

**ACADEMY FOR URBAN LEADERSHIP CHARTER SCHOOL
(COUNTY OF MIDDLESEX, NEW JERSEY)**

INSURANCE SCHEDULE

June 30, 2021

	<u>Coverage</u>	<u>Deductible</u>
Commercial property and general liability:		
Package Policy Locations		
Blanket Limit	\$ 8,914,442	
EDP Equipment	400,000	
Portable Computers	100,000	
All Covered Property per Occ.	500,000	
Personal Portable Computers	2,500 per item	1,000
Commercial General Liability		
General Aggregate	3,000,000	
Each Occurrence	1,000,000	
Products/Completed Operations Aggregate	3,000,000	
Personal and Advertising Injury	1,000,000	
Damage to Property of Others	100,000	
Medical Payments	10,000	
Employee Benefits Liability		
Limit each Employee	1,000,000	1,000 each employee
Aggregate limit	2,000,000	
Sexual Misconduct and Innocent Defense Only		
Sexual Misconduct Limit	1,000,000 each person	
Sexual Misconduct Aggregate	3,000,000	
Innocent Insured Defense Only	300,000 each suit	
Innocent Insured Defense Agg.	300,000	
Unmanned Aircraft Liability Agg		
	1,000,000	
Crisis Management and Public Relations Expense		
Aggregate Limit	300,000	
Crisis Management Expense	300,000	
Public Relations Expense		
Resulting from Crisis Event	50,000	
Resulting from Adverse Event	25,000	
Adverse Event Deductible	2,500	
Commercial Crime		
Employee Theft per Loss	250,000	500 per occurrence
Forgery or Alteration	50,000	
Computer and Fund Transfer Fraud	250,000	
Money orders & Counterfeit Money	50,000	
Business Auto		
Hired and Non-owned Auto liability	1,000,000	
Educators Legal Liability		
Each claim	1,000,000	
Aggregate	2,000,000	5000 each claim
Non monetary defense expense - each	100,000	
Non monetary defense expense - aggregate	100,000	5000 each claim
FLSA Defense Sublimit Agg	100,000	5000 each claim
Retractive date	7/15/2021	

**ACADEMY FOR URBAN LEADERSHIP CHARTER SCHOOL
(COUNTY OF MIDDLESEX, NEW JERSEY)**

INSURANCE SCHEDULE

June 30, 2021

	<u>Coverage</u>	<u>Deductible</u>
Excess Liability		
Each occurrence	10,000,000	
Aggregate	10,000,000	
Cyber Liability		
Limit	Varies	
Deductible	Varies	
Workers' Compensation		
Part A - Workers' Compensation	Statutory	
Part AB - Employer's Liability		
Bodily injury by accident	3,000,000	each accident
Bodily injury by disease	3,000,000	each employee
Bodily injury by disease	3,000,000	aggregate limit
SUPPLEMENTAL INDEMNITY		
Maximum weekly benefit		2,500
Maximum benefit period	52 weeks	
Elimination period	7 days	
Aggregate limit per accident		100,000
CAP Excess Liability		
Each occurrence	25,000,000	
Aggregate	25,000,000	
Student Accident		
All students (Interscholastic Athletics included except Football)		
Accident Medical Max Benefit		1,000,000
Benefit period	5 years	
Non-employee volunteers		
Accident Medical Max Benefit		50,000
Benefit period	1 year	
Public official bonds		
School Business Administrator		180,000
Treasurer		180,000

Source: Charter School's Records

ACADEMY FOR URBAN LEADERSHIP CHARTER SCHOOL
(COUNTY OF MIDDLESEX, NEW JERSEY)

CHARTER SCHOOL PERFORMANCE FRAMEWORK
FINANCIAL PERFORMANCE
FISCAL RATIOS

Multi-Year Information

	2019 Audit	2020 Audit	2021 Audit	Source
Cash	\$ 2,387,972	\$ 1,115,411	\$ 2,788,264	Audit: Exhibit A-1
Current Assets (include cash)	3,112,997	4,282,276	3,780,788	Audit: Exhibit A-1
Current Liabilities	411,027	363,854	417,158	Audit: Exhibit A-1
Total Expenses	11,492,385	12,285,387	12,262,933	Audit: Exhibit A-2
Change in Net Position	(531,239)	(927,437)	(7,905,907)	Audit: Exhibit A-2
Final Average Daily Enrollment (exclude PK)*	554	549	485	DOE Final Enrollment Report
March 30 Budgeted Enrollment (exclude PK)	600	600	525	March 30 Charter School Budget
<i>Complete section only if auditee has mortgage/note/bond payable:</i>	620,169	668,068	644,797	
Depreciation Expense	-	-	-	Auditor/Workpapers
Interest Expense	-	-	-	Auditor/Workpapers
Principal Payments	-	-	-	Auditor/Workpapers
Interest Payments	-	-	-	Auditor/Workpapers

Performance Indicators	2019	2020	2021	3 YR CUM	Calculation****	Target****	
Near Term Indicators							
1a.	Current Ratio (working capital ratio)	7.57	11.77	9.06		Current Assets/Current Liabilities	between 1.0-1.1 with positive trend
1b.	Unrestricted days cash on hand	76	33	83		Cash/(Total Expenses/365)	60 days or 30-60 days with positive trend
1c.	Enrollment Variance	92%	92%	92%	92%	Average Daily Enrollment/Budgeted Enrollment	>95% or >95% for 3 yr cum
1d.**	Default on loans or delinquent in debt payments	NO	NO	NO		Auditor	not in default
Sustainability Indicators							
2a***	3 Year Cumulative Cash Flow	985,532	(1,272,561)	1,672,853	1,385,824	Net change in cash flow from prior years	positive with most recent year positive
2b	Debt Service Coverage Ratio	N/A	N/A	N/A		N/A or (Change in Net Position + depreciation + interest expense) / (principal + interest payments)	>1.10

* For renaissance schools: use Oct 15 count if no final count; use head count if ADE not available
 ** Is school in default of loan covenant(s) and/or is delinquent with debt service payments? Yes or No
 *** 2021 =2021 Cash - 2020 Cash; 2020 =2020 Cash-2019 Cash; 2019 =2019 Cash-2018 Cash
 **** Refer to NJ Performance Framework

Meets Standard
 Does Not Meet Standard
 Falls Far Below Standard

SINGLE AUDIT SECTION



INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

The Honorable President and
Members of the Board of Trustees
Academy for Urban Leadership Charter School
Middlesex County, New Jersey

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the Academy for Urban Leadership Charter School (the Charter School), in the County of Middlesex, State of New Jersey, as of and for the fiscal year ended June 30, 2021, and the related notes to the financial statements, which collectively comprise the Charter School's basic financial statements, and have issued our report thereon dated January 26, 2022.

Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the Charter School's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Charter School's internal control. Accordingly, we do not express an opinion on the effectiveness of the Charter School's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weakness may exist that have not been identified.

INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS - CONTINUED

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Charter School's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards* and audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey.

However, we noted certain matters that we have reported to the Board of Trustees of the Academy for Urban Leadership Charter School in the County of Middlesex, New Jersey in a separate *Auditor's Management Report on Administrative Findings - Financial, Compliance and Performance*, dated January 26, 2022.

Charter School's Response to Findings

The Charter School's response to the finding identified in our audit as described in the accompanying schedule of findings and questioned costs. The Charter School's response was not subjected to the auditing procedures applied in the audit of the financial statements and, accordingly, we express no opinion on it.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Charter School's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.



Leonora Galleros, CPA
Public School Accountant
PSA No. 20CS00239400



Galleros Robinson CPAs, LLP
Certified Public Accountants

January 26, 2022
Cream Ridge, New Jersey



**INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE FOR EACH MAJOR FEDERAL
AND STATE PROGRAMS AND ON INTERNAL CONTROL OVER COMPLIANCE
AS REQUIRED BY THE UNIFORM GUIDANCE AND NEW JERSEY
OMB CIRCULAR LETTER 15-08**

The Honorable President and
Members of the Board of Trustees
Academy for Urban Leadership Charter School
Middlesex County, New Jersey

Report on Compliance for Each Major Federal and State Programs

We have audited the Academy for Urban Leadership Charter School's (the Charter School) in the County of Middlesex, State of New Jersey compliance with the types of compliance requirements described in the *OMB Compliance Supplement* and *New Jersey State Aid Grant Compliance Supplement* that could have a direct and material effect on each of the Charter School's major federal and state programs for the fiscal year ended June 30, 2021. The Charter School's major federal and state programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

Management's Responsibility

Management is responsible for compliance with the requirements of laws, regulations, contracts, and grants applicable to its state program.

Auditor's Responsibility

Our responsibility is to express an opinion on compliance for each of the Charter School's major federal and state program based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; the audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey; *Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance); and the New Jersey OMB Circular Letter 15-08, *Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid*. Those standards, Uniform Guidance and New Jersey OMB Circular Letter 15-08, require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on major federal or state program occurred. An audit includes examining, on a test basis, evidence about the Charter School's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE FOR EACH MAJOR FEDERAL AND STATE PROGRAMS AND ON INTERNAL CONTROL OVER COMPLIANCE AS REQUIRED BY THE UNIFORM GUIDANCE AND NEW JERSEY OMB CIRCULAR LETTER 15-08

We believe that our audit provides a reasonable basis for our opinion on for each major federal and state programs. However, our audit does not provide a legal determination of the Charter School's compliance.

Opinions on Each Major Federal and State Programs

In our opinion, the Academy for Urban Leadership Charter School, in the County of Middlesex, State of New Jersey, complied, in all material respects, with the requirements referred to above that could have a direct and material effect on each of its major federal and state programs for the fiscal year ended June 30, 2021.

Other Matters

The results of our auditing procedures disclosed instances of noncompliance, which are required to be reported in accordance with the Uniform Guidance and New Jersey OMB Circular Letter 15-08, and which are described in the accompanying schedule of findings and questioned costs as items 2021-001. Our opinion on each major federal and state program is not modified with respect to this matter.

Report on Internal Control Over Compliance

Management of the Charter School is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the Charter School's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal and state programs to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance and to test and report on internal control over compliance for each major federal and state programs and to test and report on internal control over compliance in accordance with Uniform Guidance and New Jersey OMB Circular Letter 15-08, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of Charter School's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a state program on a timely basis. *A material weakness in internal control over compliance* is a deficiency, or combination of deficiencies in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a state program will not be prevented, or detected and corrected, on a timely basis. *A significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal or state program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

**INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE FOR EACH MAJOR FEDERAL
AND STATE PROGRAMS AND ON INTERNAL CONTROL OVER COMPLIANCE
AS REQUIRED BY THE UNIFORM GUIDANCE AND NEW JERSEY
OMB CIRCULAR LETTER 15-08**

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Purpose of this Report

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of Uniform Guidance and New Jersey OMB Circular Letter 15-08. Accordingly, this report is not suitable for any other purpose.



Leonora Galleros, CPA
Public School Accountant
PSA No. 20CS00239400



Galleros Robinson CPAs, LLP
Certified Public Accountants

January 26, 2022
Cream Ridge, New Jersey

ACADEMY FOR URBAN LEADERSHIP CHARTER SCHOOL
(COUNTY OF MIDDLESEX, NEW JERSEY)

EXHIBIT K-3
SCHEDULE A

SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS

YEAR ENDED JUNE 30, 2021

Federal Grant/ Pass-Through Grantor/ Program Title	Federal CFDA No.	Federal FAIN Number	Grant or State Project Number	Program or Award Amount	Grant Period		Balance at June 30, 2020	Carryover/ (Walkover) Amount	Cash Received	Budgetary Expenditures	Repayment of Prior Years' Balances	Balance at June 30, 2021				
					From	To						(Accounts Receivable)	Deferred Revenue	Due to Grantor		
U.S. Department of Education:																
Passed-through New Jersey State Department Education																
Special Revenue Fund:																
Title I Part A Grants to Local Educational Agencies	84.010	S010A200030	ESSA-6032-21	\$ 268,091	7/1/2020	9/30/2021	\$ -	\$ -	\$ 191,836	\$ (268,091)	\$ -	\$ (76,255)	\$ -	\$ -		
Title I Part A Grants to Local Educational Agencies	84.010	S010A190030	ESSA-6032-20	235,152	7/1/2019	6/30/2020	(99,960)	-	99,960	-	-	-	-	-		
Improving Teacher Quality State Grants (Title II Part A) SEA	84.367	S367A200029	ESSA-6032-21	8,644	7/1/2020	9/30/2021	-	-	8,569	(8,644)	-	(75)	-	-		
Title III Part A, English Language Acquisition	84.365	S365A200030	ESSA-6032-21	11,615	7/1/2020	6/30/2021	-	-	11,615	(11,615)	-	-	-	-		
Title III, Immigrant	84.365	S365A200030	ESSA-6032-21	3,041	7/1/2020	9/30/2021	-	-	-	(3,041)	-	(3,041)	-	-		
Individuals with Disabilities - States Grant	84.027	H027A200100	IDEA-6032-21	103,670	7/1/2020	9/30/2021	-	-	72,656	(103,670)	-	(31,014)	-	-		
Individuals with Disabilities - States Grant	84.027	H027A190100	IDEA-6032-20	117,337	7/1/2019	6/30/2020	(37,355)	-	37,355	-	-	-	-	-		
21st Century Community Learning Centers	84.287	S287C200030	N/A	500,000	7/1/2020	8/31/2021	-	-	308,410	(353,625)	-	(45,215)	-	-		
21st Century Community Learning Centers	84.287	S287C190030	N/A	500,000	7/1/2019	8/31/2020	(211,356)	-	334,850	(123,494)	-	-	-	-		
COVID-19 - CRRSA - ESSER II	84.425D	S425D200027	N/A	706,897	3/13/2020	9/30/2023	-	-	-	(5,283)	-	(5,283)	-	-		
COVID-19 - CARES Emergency Relief Grant	84.425D	S425D200027	N/A	182,266	3/13/2020	9/30/2022	(20,176)	-	138,946	(154,715)	-	(35,945)	-	-		
Total U.S. Department of Education							(368,847)	-	1,204,197	(1,032,178)	-	(196,828)	-	-		
Passed-through New Jersey State Department Education																
COVID-19 - CARES Digital Divide Grant	21.019	SLT0007	N/A	6,000	7/1/2020	6/30/2021	-	-	6,000	(6,000)	-	-	-	-		
COVID-19 - Coronavirus Relief Fund	21.019	SLT0007	N/A	60,139	9/23/2020	12/31/2020	-	-	60,139	(60,139)	-	-	-	-		
Total U.S. Department of Treasury							-	-	66,139	(66,139)	-	-	-	-		
Direct from U.S. Environmental Protection Agency																
Environmental Education Grant (PAPERS Grant)	66.951	96256819	N/A	242,581	7/1/2019	8/31/2021	(31,225)	-	-	-	-	(31,225)	-	-		
U.S. Department of Agriculture:																
Passed-through New Jersey State Department of Agriculture																
Equipment Assistance Grant	10.579	206UT608N8103	N/A	16,333	7/1/2020	6/30/2021	-	-	-	(7,090)	-	(7,090)	-	-		
Total Special Revenue Fund							(400,072)	-	1,270,336	(1,105,407)	-	(235,143)	-	-		
U.S. Department of Agriculture																
Passed-through New Jersey State Department of Agriculture																
Enterprise Fund:																
National School Lunch Program	10.555	211NJ304N1099	N/A	79,010	7/1/2020	6/30/2021	-	-	62,753	(79,010)	-	(16,257)	-	-		
National School Lunch Program	10.555	201NJ304N1099	N/A	153,601	7/1/2019	6/30/2020	(11,550)	-	11,550	-	-	-	-	-		
Food Donation Program	10.555	211NJ304N1099	N/A	16,148	7/1/2020	6/30/2021	-	-	16,148	(16,148)	-	-	-	-		
National School Breakfast Program	10.553	211NJ304N1099	N/A	49,600	7/1/2020	6/30/2021	-	-	44,448	(49,600)	-	(5,152)	-	-		
National School Breakfast Program	10.553	201NJ304N1099	N/A	70,600	7/1/2019	6/30/2020	(7,260)	-	7,260	-	-	-	-	-		
Total U.S. Department of Agriculture							(18,810)	-	142,159	(144,758)	-	(21,409)	-	-		
Total Expenditures of Federal Awards							\$ (418,882)	\$ -	\$ 1,412,495	\$ (1,250,165)	\$ -	\$ (256,552)	\$ -	\$ -		

SCHEDULE OF EXPENDITURES OF STATE FINANCIAL ASSISTANCE

YEAR ENDED JUNE 30, 2021

State Grantor/Program Title	Grant or State Project Number	Grant Period	Award Amount	Balance at June 30, 2020		Carryover/ (Walkover) Amount	Cash Received	Budgetary Expenditures Pass-through Funds	Adjustments Repayment Prior Year's Balances	Balance at June 30, 2021		Due to Grantor	MEMO	
				Deferred Revenue (Accounts Receivable)	Due to Grantor					Intergovernmental (Accounts Receivable)	Deferred Revenue/ Interfund Payable		Budgetary Receivable	Cumulative Total Expenditure
New Jersey State Department of Education														
General Fund:														
Equalization Aid	21-495-034-5120-078	7/1/20-6/30/21	\$ 6,071,612	\$ -	\$ -	\$ -	\$ 5,677,419	\$ (6,071,612)	\$ -	\$ (394,193)	\$ -	\$ -	\$ 394,193	\$ 6,071,612
Equalization Aid	20-495-034-5120-078	7/1/19-6/30/20	6,333,243	(754,152)	-	-	624,932	-	-	(129,220)	-	-	129,220	-
Equalization Aid	18-495-034-5120-078	7/1/17-6/30/18	6,430,746	(3,787)	21,226	-	-	-	-	(3,787)	21,226	-	3,787	-
Equalization Aid	16-495-034-5120-078	7/1/15-6/30/16	4,904,944	(1,886)	-	-	-	-	-	(1,886)	-	-	1,886	-
Adjustment Aid	21-495-034-5120-085	7/1/20-6/30/21	585,308	-	-	-	585,308	(585,308)	-	-	-	-	-	585,308
Special Education Categorical Aid	21-495-034-5120-089	7/1/20-6/30/21	176,193	-	-	-	176,193	(176,193)	-	-	-	-	-	176,193
Security Aid	21-495-034-5120-084	7/1/20-6/30/21	241,874	-	-	-	241,874	(241,874)	-	-	-	-	-	-
Security Aid	18-495-034-5120-084	7/1/17-6/30/18	229,182	(231)	-	-	-	-	-	(231)	-	-	231	-
Security Aid	16-495-034-5120-084	7/1/15-6/30/16	163,511	(133)	-	-	-	-	-	(133)	-	-	133	-
Reimbursed Social Security Tax	21-495-034-5094-003	7/1/20-6/30/21	264,484	-	-	-	238,224	(264,484)	-	(26,260)	-	-	-	-
Reimbursed Social Security Tax	20-495-034-5094-003	7/1/19-6/30/20	300,608	(28,017)	-	-	28,017	-	-	-	-	-	-	-
On-Behalf Teachers' Pension and Annuity Fund	21-495-034-5094-002	7/1/20-6/30/21	1,050,432	-	-	-	1,050,432	(1,050,432)	-	-	-	-	-	1,050,432
On-Behalf-Teachers' Pension and Annuity Fund – Post Retirement Medical	21-495-034-5094-001	7/1/20-6/30/21	329,189	-	-	-	329,189	(329,189)	-	-	-	-	-	329,189
On-Behalf- Teachers' Pension and Annuity Fund – Non-contributory Insurance	21-495-034-5094-004	7/1/20-6/30/21	1,794	-	-	-	1,794	(1,794)	-	-	-	-	-	1,794
Total General Fund				<u>(788,206)</u>	<u>21,226</u>	<u>-</u>	<u>8,953,382</u>	<u>(8,720,886)</u>	<u>-</u>	<u>(555,710)</u>	<u>-</u>	<u>21,226</u>	<u>529,450</u>	<u>8,214,528</u>
Special Revenue Fund:														
Advanced Computer Science Grant	20-CZ01-G06	1/15/2019 - 6/30/2020	102,560	(15,654)	-	-	15,654	-	-	-	-	-	-	-
Enterprise Fund:														
State School Lunch Program	21-100-010-3350-023	7/1/20-6/30/21	3,535	-	-	-	2,954	(3,535)	-	(581)	-	-	-	3,535
State School Lunch Program	20-100-010-3350-023	7/1/19-6/30/20	3,202	(181)	-	-	181	-	-	-	-	-	-	-
Total Enterprise Fund				<u>(181)</u>	<u>-</u>	<u>-</u>	<u>3,135</u>	<u>(3,535)</u>	<u>-</u>	<u>(581)</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>3,535</u>
Total Expenditures of State Financial Assistance				<u>\$ (804,041)</u>	<u>\$ 21,226</u>	<u>\$ -</u>	<u>\$ 8,972,171</u>	<u>(8,724,421)</u>	<u>\$ -</u>	<u>\$ (556,291)</u>	<u>\$ -</u>	<u>\$ 21,226</u>	<u>\$ 529,450</u>	<u>\$ 8,218,063</u>
Less: On-Behalf TPAF Pension System Contributions														
On-Behalf Teachers' Pension and Annuity Fund	21-495-034-5094-002							1,050,432						
On-Behalf-Teachers' Pension and Annuity Fund – Post Retirement Medical	21-495-034-5094-001							329,189						
On-Behalf- Teachers' Pension & Annuity Fund – Non-contributory Insurance	21-495-034-5094-004							1,794						
								<u>1,381,415</u>						
Total for State Financial Assistance-Major Program Determination								<u>\$ (7,343,006)</u>						

**ACADEMY FOR URBAN LEADERSHIP CHARTER SCHOOL
(COUNTY OF MIDDLESEX, NEW JERSEY)**

**NOTES TO THE SCHEDULES OF EXPENDITURES OF FEDERAL AWARDS AND STATE
FINANCIAL ASSISTANCE**

FISCAL YEAR ENDED JUNE 30, 2021

NOTE 1 GENERAL

The accompanying schedules of expenditures of federal awards and state financial assistance include federal and state activity of the Board of Trustees, Academy for Urban Leadership Charter School. The Board of Trustees is defined in Note 1 to the Charter School's basic financial statements. All federal and state awards received directly from federal and state agencies, as well as federal awards and state financial assistance passed through other government agencies is included on the schedule of federal awards and state financial assistance.

NOTE 2 BASIS OF ACCOUNTING

The accompanying Schedules of Expenditures of Federal Awards and State Financial Assistance are presented using the budgetary basis of accounting with the exception of those recorded in the food service fund, which are presented using the accrual basis of accounting. These bases of accounting are described in Note 1 to the Charter School's basic financial statements. The information in these schedules is presented in accordance with the requirements of Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance), and New Jersey OMB's Letter Circular 15-08, *Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid*. Therefore, some amounts presented in this schedule may differ from amounts presented in, or used in the preparation of the basic financial statements.

NOTE 3 RELATIONSHIP TO BASIC FINANCIAL STATEMENTS

Amounts reported in the accompanying schedules agree with the amounts reported in the Charter School's basic financial statements. The basic financial statements present the special revenue fund on both GAAP and budgetary basis. The special revenue fund is presented in the accompanying schedules on the grant accounting budgetary basis which recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the GAAP basis does not. See Exhibit C-3 for a reconciliation of the budgetary basis to the GAAP basis of accounting for the special revenue fund. Awards and financial assistance revenues are reported in the Charter School's basic financial statements on a GAAP basis as follows:

**ACADEMY FOR URBAN LEADERSHIP CHARTER SCHOOL
(COUNTY OF MIDDLESEX, NEW JERSEY)**

**NOTES TO THE SCHEDULES OF EXPENDITURES OF FEDERAL AWARDS AND STATE
FINANCIAL ASSISTANCE - CONTINUED**

NOTE 3 RELATIONSHIP TO BASIC FINANCIAL STATEMENTS - CONTINUED

	<u>Federal</u>	<u>State</u>	<u>Total</u>
General Fund	\$ -	\$ 8,720,886	\$ 8,720,886
Special Revenue Fund	1,105,407	-	1,105,407
Enterprise Fund	<u>144,758</u>	<u>3,535</u>	<u>148,293</u>
Total	<u>\$ 1,250,165</u>	<u>\$ 8,724,421</u>	<u>\$ 9,974,586</u>

NOTE 4 RELATIONSHIP TO STATE FINANCIAL REPORTS

Amounts reported in the accompanying schedules agree with the amounts reported in the related federal and state financial reports.

NOTE 5 ON-BEHALF PAYMENTS

TPAF Social Security Contributions represents reimbursements in the amount of \$264,484 by the State for the employer's share of social security contributions for TPAF members for the year ended June 30, 2021. The State had also made on-behalf TPAF payments for post-retirement medical benefits in the amount of \$1,381,415.

NOTE 6 ON BEHALF PROGRAMS NOT SUBJECT TO STATE SINGLE AUDIT

On-behalf State Programs for TPAF pension, post-retirement medical benefits and long-term disability insurance contributions are not subject to a State single audit and, therefore, are excluded from major program determination. The Schedule of State Financial Assistance provides a reconciliation of State financial assistance reported in the Charter School's financial statements and the amount subject to State single audit and major program determination.

NOTE 7 DE MINIMIS INDIRECT COST

The Charter School has not elected to use the ten percent de minimis indirect cost rate allowed under the Uniform Guidance.

**ACADEMY FOR URBAN LEADERSHIP CHARTER SCHOOL
(COUNTY OF MIDDLESEX, NEW JERSEY)**

SCHEDULE OF FINDINGS AND QUESTIONED COSTS

FISCAL YEAR ENDED JUNE 30, 2021

SECTION I - SUMMARY OF AUDITOR'S RESULTS

Financial Statement Section

Type of auditor's report issued: Unmodified

Internal control over financial reporting:

Material weakness(es) identified? Yes None reported

Significant deficiency(ies) identified not considered to be material weaknesses? Yes No

Noncompliance material to financial statements noted? Yes No

Federal Awards

Dollar threshold used to determine Type A and B programs: \$750,000

Auditee qualified as low-risk auditee? Yes No

Type of auditor's report on compliance for major programs: Unmodified

Internal control over compliance:

Material weakness(es) identified? Yes No

Significant deficiency(ies) identified not considered to be material weakness(es)? Yes No

Any audit findings disclosed that are required to be reported in accordance with 2 CFR 200 section .516(a)? Yes No

Identification of Major Programs:

<u>CFDA Number</u>	<u>Federal Program</u>
84.287	21st Century Community Learning Centers
84.425D	Elementary and Secondary School Emergency Relief Fund

**ACADEMY FOR URBAN LEADERSHIP CHARTER SCHOOL
(COUNTY OF MIDDLESEX, NEW JERSEY)**

SCHEDULE OF FINDINGS AND QUESTIONED COSTS - CONTINUED

SECTION I – SUMMARY OF AUDITOR’S RESULTS - CONTINUED

State Financial Assistance

Dollar threshold used to determine Type A and B programs: \$750,000

Auditee qualified as low-risk auditee? Yes No

Type of auditor’s report on compliance for major programs: Unmodified

Internal control over compliance:

Material weakness(es) identified? Yes No

Significant deficiency(ies) identified not considered to be material weakness(es)? Yes No

Any audit findings disclosed that are required to be reported in accordance with New Jersey OMB Circular Letter 15-08? Yes No

Identification of Major Programs:

<u>State or Project No.</u>	<u>Name of State Program</u>
State Aid Public Cluster:	
21-495-034-5120-078	Equalization Aid
21-495-034-5120-084	Security Aid
21-495-034-5120-089	Special Education Aid
21-495-034-5120-085	Adjustment Aid

**ACADEMY FOR URBAN LEADERSHIP CHARTER SCHOOL
(COUNTY OF MIDDLESEX, NEW JERSEY)**

SCHEDULE OF FINDINGS AND QUESTIONED COSTS - CONTINUED

SECTION II - FINANCIAL STATEMENT FINDINGS

None noted.

**ACADEMY FOR URBAN LEADERSHIP CHARTER SCHOOL
(COUNTY OF MIDDLESEX, NEW JERSEY)**

SCHEDULE OF FINDINGS AND QUESTIONED COSTS - CONTINUED

SECTION III - FEDERAL AWARDS

Finding 2021-001 Time and Activity Reports

CFDA #84.010 – Title I Grants to Local Educational Agencies

Criteria

An employee who works, in whole or in part, on a Federal program or cost objective must document time and effort. An employee who works solely on a single cost objective (e.g., a single Federal program) must furnish a semi-annual certification that he/she has been engaged solely in activities that support the single cost objective. The certification must be signed by the employee and a supervisory official having first-hand knowledge of the work performed by the employee in accordance with Uniform Guidance 2 C.F.R. 200.302. The payroll expense recorded in the books should represent the approved time and activity report.

Condition

Time and activity report for Title I during the fiscal year ended June 30, 2021 were only signed off by Supervisors in November 2021.

Context

Title I employees have time and activity report but the documents were both signed by the employees and supervisor after June 30, 2021.

Cause

Proper review of Title I salaries time and effort documentation were not adhered to consistently.

Effect

Allocation of salary charges among programs may not be equitable.

Questioned cost

None.

**ACADEMY FOR URBAN LEADERSHIP CHARTER SCHOOL
(COUNTY OF MIDDLESEX, NEW JERSEY)**

SCHEDULE OF FINDINGS AND QUESTIONED COSTS - CONTINUED

SECTION III - FEDERAL AWARDS - CONTINUED

Finding 2021-001 Time and Activity Reports - Continued

Recommendation

The Charter School should ensure that federally funded employee salaries have a proper and timely review of time and activity certification in accordance with Uniform Guidance 2 C.F.R. 200.302.

View of Responsible Official and Planned Corrective Action

The Charter School's management agrees with the recommendation and has taken corrective action to address the finding described above.

SECTION IV - STATE AWARDS

None noted.

**ACADEMY FOR URBAN LEADERSHIP CHARTER SCHOOL
(COUNTY OF MIDDLESEX, NEW JERSEY)**

**SUMMARY SCHEDULE OF PRIOR YEAR AUDIT FINDINGS AND
QUESTIONED COSTS AS PREPARED BY MANAGEMENT**

FISCAL YEAR ENDED JUNE 30, 2021

Finding 2020-001 Financial Reports and Claims

During our audit we noted that the Board Secretary's Reports and the Treasurer's Reports were not completed and presented monthly to the Board as prescribed (N.J.S.A.18A:17-9 and 18A:17-36). The reports for the month of May 2020 were not presented until the October 2020 meeting while the June 2020 reports were not presented until the November 2020 meeting. In addition, the budget columns in the monthly Board Secretary's report are not updated.

In addition, we also noted that

- a. Approved purchase requisitions for 2 of 40 sample claims were not on file, and
- b. 10 of 40 claims examined have confirming purchase orders. Invoices for goods or services were dated before the purchase orders.

Status: This finding was corrected before the end of June 30, 2021.

Finding 2020-002 Time and Activity Reports

During our audit, time and activity reports for all the Title I and 21st Century employees were not provided.

Status: All time and activity report for Title I were provided but signed by the supervisor on November 2021 and by the employees on December 2021. Refer to Finding 2021-001 for similar finding.