





A TREEMENDOUS YEAR



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FROM THE PRESIDENT

The United Nations designated 2011 the International Year of Forests to raise global awareness as well as encourage conservation and sustainable development and management of all types of forests now and in the future. According to World Bank estimates, more than 1.6 billion people depend on forests for their livelihoods, and yet the UN's Food and Agriculture

Organization (FAO) estimates that every year 130,000 km² of the world's forests are lost through conversion to agricultural land, unsustainable timber harvesting, unwise land management practices, and other threatening factors.

Forests provide habitats to about two-thirds of all species on earth, and deforestation of these habitats could account for biodiversity loss of as many as 100 species a day. At the Missouri Botanical Garden, researchers across the globe and in St. Louis are working against time to document plant species and habitats and to conserve biodiversity. In St. Louis, we are accelerating our efforts to research, collect, propagate, and

safeguard rare and endangered species and to provide a home for the living collections that help us understand the world of plants that surrounds us.

One of the ways the Missouri Botanical Garden contributes to this global effort is through sharing of research findings and other information. This happens primarily through publications and when Garden staff members attend international conferences to present their research. But occasionally the Garden is able to play the host. In July the Garden held the 2011 Conference of the Global Partnership for Plant Conservation, which is working to accomplish 16 targets for plant conservation by 2020. The conference attracted more than 100 plant conservationists from around the world to share their experiences and further the development of plant conservation. In October the Garden welcomed the directors of three botanical gardens in China for a ceremonial signing of a memorandum of understanding to encourage our ongoing collaboration among the four institutions.

The U.N. theme for the year is central to our work, our concerns, and the vision of the Garden. Trees and forests are important cornerstones, without which much of the world's biodiversity would be lost. The next time you come to the Garden, please consider taking a minute to linger beneath one of our many old and historic trees and give thanks for all the benefits that trees and other natural habitats provide.

Dr. Peter Wyse Jackson

President

FROM THE CHAIRMAN

It is my honor to introduce the Missouri Botanical Garden's 2011 Annual Report.

You have received this publication because you have been generous to the Garden, and that generosity has helped make possible the accomplishments

mentioned here. As you read these pages, know that you have been integral to this story of success. On behalf of the Board of Trustees, Garden staff, and members, I thank you.

When I wrote this letter for the 2010 annual report, the Garden community had recently welcomed Dr. Peter Wyse Jackson as Garden president. With another year behind us, I can report that Dr. Wyse Jackson has brought a new dimension to the Garden's contributions as a global leader in science and conservation. His vision for the Garden—locally and abroad—is spectacular and far-reaching. I look forward to his continued success.



I want to thank members of the Garden's board, including incoming chair Steve Maritz and vice-chair Cheryl Morley. The board is a dynamic group of individuals who commit great time and creativity to advancing the Garden as a horticultural masterpiece and a world leader in plant science and conservation.

Arnold Donald

Chairman of the Board of Trustees

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*deceased

DOCUMENTING AND CONSERVING OUR WORLD'S PLANTS



This year Missouri Botanical Garden researchers marked several milestones as well as a series of "first evers." Among the milestones, the Madidi Project in Bolivia celebrated its 10-year anniversary, and as of 2011 had registered 8,500 species in the floristic inventory.



As a contributor to the Global Observational Research Initiative in Alpine Environments (GLORIA), the Garden continued its long-term intensive ecological and botanical assessment of alpine sites across the Himalayan Mountains. Two new sites were added in 2011: one in western Nepal's Annapurna Conservation Area and another in central Bhutan's Wangchuck Centennial Park.





Less a "first ever" than a "hardly ever," the Missouri Botanical Garden also played a significant role in identifying a new genus, Yasunia, with two confirmed species from Ecuador and Peru, Y. quadrata and Y. sessiliflora. While hundreds of new plant species are identified each year, new genera are extremely uncommon, and having two separate confirmed species makes Yasunia a very distinctive discovery.





In 2011 the Garden's Center for Biodiversity Informatics (CBI) joined members of the Biodiversity Heritage Library (BHL) consortium, the Cambridge University Library, the Darwin Manuscripts Project at the American Museum of Natural History in New York, and the Natural History Museum in London in a collaborative effort to digitize the personal scientific library of Charles Darwin. The collaboration marks the first time that notes and comments written by Darwin on the pages and margins of his own personal library will be available online. The CBI built the technology components needed to deliver Darwin's digitized library and handwritten annotations to users all over the world.



CULTIVATING PLANTS AND HABITATS UP FRONT AND BEHIND THE SCENES

Under the leadership of new Vice President of Horticulture, Andrew Wyatt, the Garden spent much of 2011 building capacity and documenting and assessing our living collections. The Horticulture team began assessing and transforming greenhouse spaces to acquire and house more live collections. Working with researchers in several areas, including the Caucasus and China, the greenhouses will be better able to house live specimens for propagation and further research to expand the knowledge base and collections of plant species around the world.





Plant cultivation also has a technical side, and in 2011 the Garden began core work on a massive living collections database. Once complete, this database will be comparable to the Garden's other plant database, Tropicos. Ongoing work with GIS mapping in the Garden added locations for the irrigation systems and donor benches.



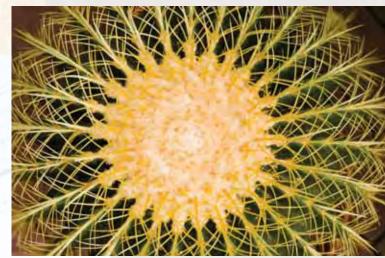


On grounds, members of the Horticulture staff completed 10% of a comprehensive tree canopy assessment in order to help the Garden plan short-term and long-term management of our tree collection. The assessment tracks potential hazards; documents historic, rare, or endangered trees; checks for signs of disease; and notes the trees' sizes.





The Linnean House restoration, completed in April, returned part of the historic building back to its original use as an orangery where visitors can enjoy rare and behind-thescenes plants like citrus trees and specimens from the cactus collection.



TEACHING OTHERS ABOUT THE WORLD OF PLANTS

The Garden continues to attract thousands of visitors, both young and old, to connect with nature, cultivate an interest in science and conservation, and learn about sustainable ways to live through participation in a variety of educational programs and classes. One new and popular class was the rare plants tour led by the Vice President of Horticulture, Andrew Wyatt.







In recognition of the U.N. International Year of Forests, the Garden worked to increase public awareness of the connections between healthy forests, ecosystems, and people. In addition to year-round classes and speaker/film events for adults and families, visitors to the Garden were able to explore and discover Extreme Tree Houses and play and learn in the TREEmendous Interactive Discovery Center in the Brookings Interpretive Center. National Arbor Day was celebrated with a well-attended Forest Festival, featuring tree-inspired food, music, demonstrations, and even the opportunity for people to climb up into the Garden's canopy!

In addition to the popular rare plant tour, the Garden added a number of other classes in 2011, including a sold-out tour of the rare and historic trees of the Garden. In anticipation of the Garden's 2012 Lantern Festival, several new classes with East Asian themes were added in 2011. Middle- and high-school-aged students explored the Chinese and Japanese Gardens, comparing and contrasting the elements that exemplify each garden type as well as their specific flora.



SPREADING OUR WINGS AND GOING NATIVE









Of course butterflies are found in large and concentrated numbers at the Butterfly House, but they are also abundant at the Shaw Nature Reserve, along with native wildflowers, tall grass prairies, wetlands, glades, and other habitats that host them and hundreds of other species that make the Nature Reserve their home. Teaching people about native plants has always been on the agenda at the Nature Reserve, and the Native Plant School increased its participation in 2011 while the Shaw Professional Landscape Series held steady.



Although the 2,400-acre Nature Reserve is known for its natural native beauty, the built environment is an important element. The Edgar Anderson Center at the Nature Reserve was constructed in 2010, and in 2011 was awarded the LEED Gold certification by the U.S. Green Building Council (USGBC) for water efficiency, energy efficiency, lighting and equipment efficiency, and on-site renewable energy. During construction, over 96 percent of the on-site generated construction waste was diverted from landfills.







...at the Garden

The Missouri Botanical Garden continues to advance our efforts to go green, which includes the responsible use of resources such as energy, water, building materials, business supplies, and fuel. Some of the questions we ask ourselves include: How can we operate a world class botanical garden utilizing the least amount of energy and water while producing a minimal amount of waste? How do we transfer our waste into something usable? How do we increase our use of clean energy sources?

The Garden has earned LEED certification for two additional Garden facilities, Spink Pavilion at the main campus and the Edgar Anderson Center at Shaw Nature Reserve. The Commerce Bank Center for Science Education was awarded Energy Star certification.

We increased our food waste composting and recycling collection at Garden events and in Sassafras café. Water bottle filling stations have also been installed in four locations at the Garden, reducing the demand for bottled water.

We've also made it easier to participate in our sustainability efforts by educating our visitors with onsite signage, a robust Sustainability/ Conservation section on the website, and an array of sustainable products available at the Garden Gate Shop.



...in the community

The Garden also provides assistance to make energy efficiency work for homeowners. EarthWays Center, a department of the Garden and part of the Sustainability Division, reaches businesses and institutions and the professionals associated with serving those audiences through ongoing involvement with over 69 local businesses in the Regional Chamber & Growth Association's Green Business Challenge, Residential Energy Efficiency Programs, and U.S. Green Building Council. Through our work with the Missouri Department of Natural Resources and St. Louis County, more than \$4 million was spent on improving the homes of our region with \$1.6 million given in rebates, \$1 million given in loans, and well over \$1.5 million leveraged from over 310 homeowners. Through work with Ameren Illinois and Conservation Services Group, over 520 home energy audits were done. Over 50 contractors have been trained or certified in local energy efficiency programs, supporting the green jobs economy in our bi-state region.





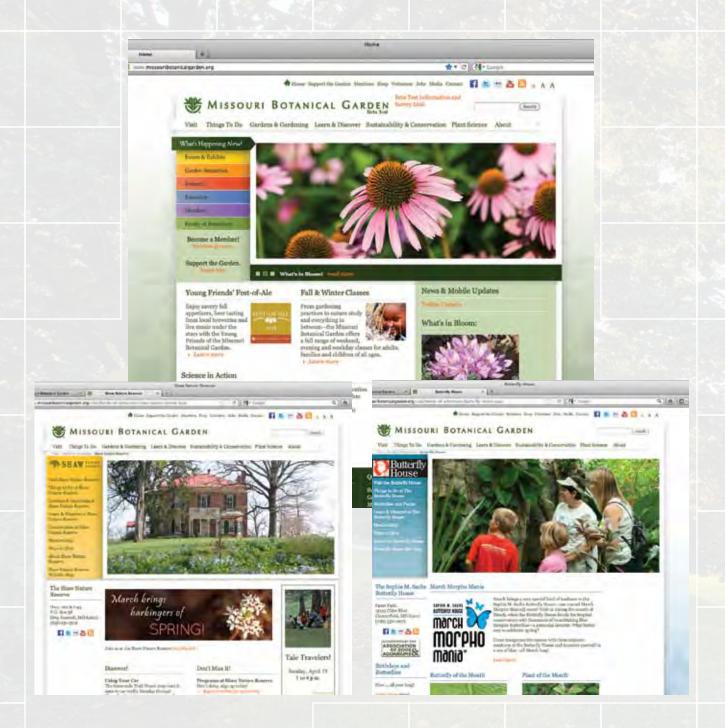
The Green Homes & Great Health Festival was held at the Garden for the first time in its tenyear history, establishing it as a new Garden signature event. More than 4,000 attendees visited over 100 displays and demonstrations, green marketplace and food vendors, health exhibitors, children's activities, and workshops.

Funding for EarthWays Center Sustainability Education green schools programs doubled in 2011, and outreach programs reached twice as many participants as in 2010, thereby doubling the reach of sustainability education on behalf of the Garden.





SPREADING OUR MESSAGE FAR AND WIDE



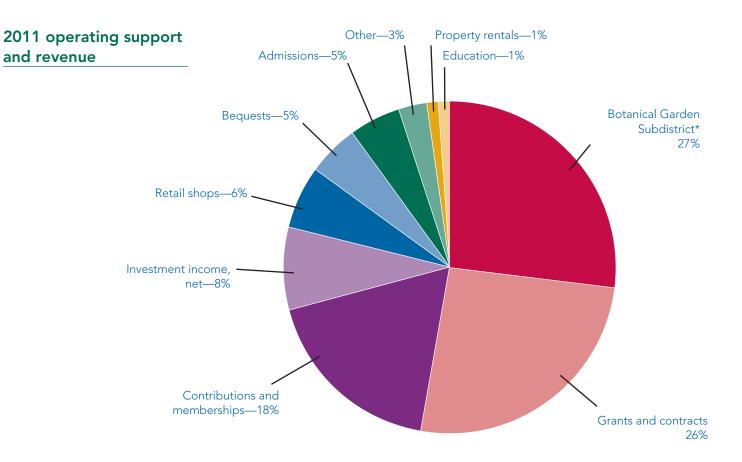
In the 21st century, electronic media are the new public face of an institution. It was with this in mind that the Garden undertook a complete overhaul of its public website. In addition to a back-end reconfiguration, the design was updated and modernized, and navigation was improved. Both Shaw Nature Reserve and the Butterfly House sites were updated in concert with the main site as well.



In conjunction with our TREEmendous event, The Great St. Louis Tree Hunt highlighted 30 notable and significant trees throughout the greater St. Louis bi-state region and encouraged everyone to get out and find them. Each tree was geocached and featured a scannable QR code, encouraging visitors to use GPS technology and the web to locate the trees, learn more about them, and compete with others to find them all. More than 2,000 geocache "finds" were recorded throughout the Hunt, including this one: "16 of 17 found today on a quest for ten more TREEmendous caches and a trip to Botanical Garden...first time I've been to the Garden...quite a place..."

The Missouri Botanical Garden received a grant for over \$500,000 from the Department of Interior, National Park Service (NPS) through the Save America's Treasures (SAT) grant program. The funds are being used for the preservation and rehabilitation of a section of the Garden's historic stone east perimeter wall, which was built around 1856. The 9- to 12-foottall limestone wall has been compromised and is deteriorating due to a combination of age, weather, and internal structural failure, among other factors. The grant allows the Garden to restore this portion of the wall as closely as possible to its original condition, so that it may continue to provide site security and historic continuity for years to come.





2011 OPERATING SUPPORT AND REVENUE Public Support

Botanical Garden Subdistrict*	\$10,200,000
Contributions and memberships	7,179,098
Bequests	2,031,198
Total public support	19,410,296
Revenue	
Grants and contracts	10,141,335
Investment income, net	3,299,073
Retail shops	2,457,874
Admissions	1,840,881
Other	1,075,604
Property rentals	429,016
Education	392,310
Total revenue	19,636,093

Total operating support	
and revenue	\$39,046,389

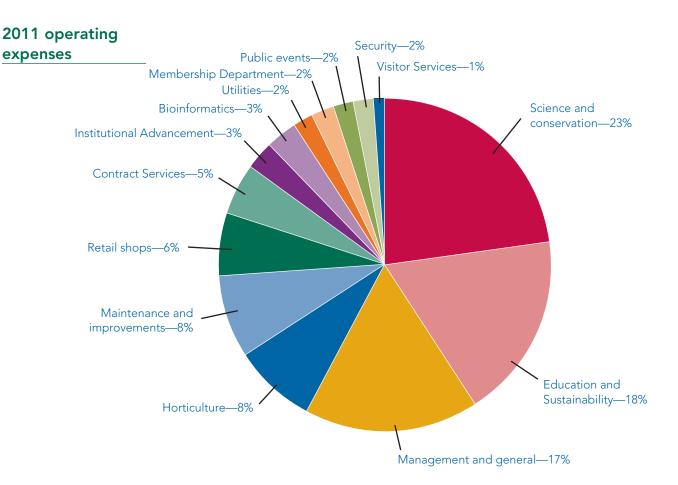
2011 OPERATING EXPENSES

Program Services

Science and conservation	\$8,973,427
Horticulture	3,079,359
Education	2,513,842
Retail shops	2,482,464
Earthways/Sustainability	2,477,085
Contract Services	2,081,605
Shaw Nature Reserve	1,003,428
Bioinformatics	983,860
Butterfly House	936,466
Public events	816,680
Visitor Services	350,818
Total program services	25,699,034

1 5	
Supporting Services	
Management and general	6,711,937
Maintenance and improvements	3,078,050
Institutional Advancement	1,293,215
Utilities	946,853
Membership Department	877,902
Security	669,132
Total supporting services	13,577,089

Total operating expenses \$39,276,123



2011 OPERATING TRANSFERS

Transfers

Capital campaign transfers to operating fund \$1,960,766 Operating funds used for capital purchases (423,855) Other transfers 129,176

Total operating transfers

\$1,666,087

*Botanical Garden Subdistrict

Since 1972, residents of St. Louis City and County have generously supported the Metropolitan Zoological Park and Museum District (ZMD). The ZMD is a property tax-supported district which distributes funds through five cultural subdistricts including the Botanical Garden Subdistrict. The Botanical Garden Subdistrict has provided support for the Missouri Botanical Garden since 1983. The Garden is grateful for the continued support of the Botanical Garden Subdistrict.

(Commissioners for the ZMD and the Botanical Garden Subdistrict are listed on page 18.)

2011 FUND BALANCES Operating Fund

Total operating support and revenue	\$39,046,389
Total operating expenses	(39,276,123)
Total operating transfers	1,666,087
2011 Operating fund excess/(deficit)	1,436,353
2011 Pension liability adjustment	(1,797,591)
1/1/11 Operating Fund balance	2,930,251
12/31/11 Unadjusted fund balance	2,569,013
2011 Restricted operating fund restatement	617,305

12/31/11 Operating fund balance	3,186,318
Endowment Funds	95,554,252
Land, Building, and Equipment Fund	86,036,403
Capital Campaign Fund	3,240,937
Gift Annuity Fund	12,465
Total all funds	\$188,030,375

This annual report does not contain audited financial information. Missouri Botanical Garden audited financial statements can be obtained by visiting www.mobot.org.





our staff

The Garden is grateful to our 471 staff members who contributed daily to our success in 2011.

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Peter Wyse Jackson President Peter Raven President Emeritus Robert Herleth Executive Vice President Kathleen Basso Kathleen Farris Sandra Michael JoAnn Rivinus Vorih Donna Rodgers Teresa West Beverly Wilcox

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Jessica Deering
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Ellen Painter
Jason Perry
James Powers
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Alexandria D'EttorreSaber

Chelsea Harris Adam Jaschek Lynn Kerkemeyer Deborah Springer

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Ellen Flesch
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Melanie McDowell

Leslie Memula

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Gregory Jones
Mark Kreutzer
Earl Matthews
George Overby
Robert Quirin Jr
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Richard Weaver

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Travis Hall

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Tricia Rose-Sandler
Heather Stimmel
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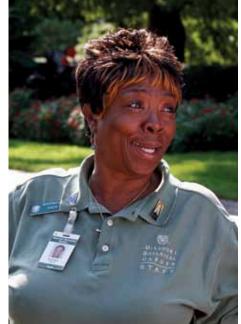
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Neal Thompson
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Burgund Bassuner
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Adam Smith
Juan Tello
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Vicki McMichael
Linda Oestry Richardson
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Earth Share of Missouri Gerald Klamon Laura Neuman

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Theresa Lopez
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Waste Management
District
David Berger
Director
Linda Adams
Marian Deinbo
Ricky Reeves
Kathleen Schweitzer
Rebecca Shelby









Volunteer Service Recognition

our volunteers

The Garden is grateful to our 1,916 volunteers (the equivalent of 78 full-time staff) who donated over 151,773.75 person-hours in 2011.

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Andrew Arthur Vanessa Asaro Pauline Ashton Ted Atwood Kelley Austin Shirley Axelrod Stephen Aylward Lisa Ayres Elaine Baden Albert Baeyen Charlotte Baeyen Bonnie Bailes Jacqueline Bainter Nannette Baker Sharon Baldassare Robert Ballsrud David Baltzer Ed Banashek Kay Banks Elaine Bante Gail Barclay Mary Bard Breandra Barnes Mary Barnett Robert T. Barnicle Suzann Barry JoAnn Barton Premsri Barton Traci Basden Susan Baskin Andrew Bassett Anthony Bassett Woody Bassman Brennon Bastean Mindy Batsch JoAnn Batzer Barbara Baue Margaret R. Bauer Louise Bazzetta Lauren Beagen Jane Beatty Jeremy A. Beatty

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Becky Bitzer

Emily Blair Morgan Blair Gerald Blanke Suzanne Blanke Don Bley Michele Blind Paulette Bliss Carol Blood Brian Blosser Richard Blowers Nichole Blume Courtney Bobsin Carol Boeckmann Henry Boeckmann Francine Boillat Patricia Bolar Linda Bolhofner Judy Bolian Jan Bolte Anne M. Bond Raveena Boodram Elizabeth Bopp Miranda Borelli Jodie Borgerding Joyce Borgmeyer Marge Bornhauser Jane Bosché Diana Bose Lucyann Boston Durell Bosworth Ima Bote Karen Bouma Jean Bourdon Ann Bowen Antoinette R. Boyd Emma Bradford Patrick Brandon Trisha Brandtfox Bettie Branson Gloria Bratkowski Debby Braun Ross Braun

Sally Breck Paul Bregitzer Jack Breier Cassie Breiten Cassie Breiten Anna Breithaupt Janey Brewen Greg Brewer Marion Briesacher Alexus Bright Lois Brinkmeyer Rebecca Brockett Jennifer Brooks Sandra Brooks-Scott Kayla Brotherton Deb Brown Donna Brown Iris Brown Rocky Brown Diane Brueckman Barbara A. Brueggemann Michael Brukley Nola Bruner Chuck Brust Ashanti Bryant **Emily Buatois** Lynn Buchanan Robert Buchanan Dave Buck Sujata Buck Christine Buckley Darris Buckner Janet Buehria Julie Bugnitz Anne Buhr Lisa Buhr Minette Buhr Allison Bujewski Kathy Bumberry Bobbi Burg Nancy Burgess Maribel Burgos

Barbara Burke Peggy Burkhardt Trina Burlison Peggy Burris Elaine Burrus Emily Bush Erica Bushold Jerome Buterin Susan Butler Amy Buxton Blanche Byrne Lisa Cady Carolyn Caesar Loretta Calcaterra Don Caldwell Shirley Priscila Calvi Loza Gail Cammarata Wally Cammarata Marsha Canfield Shirley Canup Cindy Capatosta Kim Cappetta Ruth Carapella Edward K. Carlson Marcia Carpenter Nichole Carpenter Sally Carpenter Ann Smith Carr Eileen Carr D'Aun Carrell Jennifer Carroll Cheryda L. Carter Pat Carter Dianne Carty Andrea Casamento Ann Case Lynne Casey Leland Cash Monica Castorela Sam Celarek Mario Ceron Jeet Chadha

Susan Chaires Bruce Chalker Dennis Chambers Charlotte Chance Madison Chaney Mary Chapman Katie Chitwood Jessica Choi Claire Chosid Brenda Christ James Christ Marilyn Chryst Alberta Chulick Christina Chulka Loretta Claes Marilyn Claggett Monica Clapper Chanesse Clark James Clark Leslie Clark Nancy Clark Ruth Clark Patty Clarke Theresa Clary Sharon Clemens Nicole Clement Jeanne Clerc Ben Clewell Megan Clinton Sylvia Clobes Summerland Cochrane Judy Cody Sara Cogburn Kayleigh Cohen Taylor Cohen Diana R. Cohn Mary Ann Coleman Lillian Collins Kim Comer-Ross Dick Cone Sophie Connor Kristen Conrad Lisa Conway Martha Conzelman Chelsea Cook Eric Cooney Linda Coonrod Rosalie Cooper Jean Corbett Danielle Cordia Anne Cori Jackie Corn Thomas Cornell Kristen Cornett Jean Corse Gerald Cotner Marjorie S. Courtney Christine Coveney Sharon Cox Tom Cradock Andrea Craig Bruce Cramer Gayle Crancer Joan Crane Colleen Crank Jeanne Crawford Janelle Criscione Paula Crocker Lois Cromwell Donna Crook Paul Crooks Cindy Cross Doug Cross Holly Crump Michelle Cully

Kathy Culp Jill Cumming Sylvia Cummings Sarah Cupp Holly Currier Julia Curtis Richard Cusumano Marie Cuttler Allison Czech Marcelline Dairaghi Jo Dalton Emily Damon Dolly Darigo Rene Darris Denise P. Daugherty Joseph Davidson Alex Davis Cinda Davis Dashai Davis Debra Davis James L. Davis Jeanie Davis Lisa Davit Bruce Dawson Michelle Dawson Gilbert Day Jere Deal Carole Dean Roberta Dearing Natalie DeCarlo Deanna Dedeke Chris DeFabio Braxton DeGarmo Rebecca Delgado Sarah Delgado Joan Dellbringge Maddi Demaree Bill Denning Mary Kay Denning Evelyn E. Dennis Edna Dependahl Constance Deschamps Liz DeSimone Robin Deturk Joan Deweese-Mays Evie Dickerman Dorothy Diehl Kathy Dieter Melanie Dileo Brendan Dillon Diana DiMercurio Danielle Djikanovic Sally Dobrunz Rosemarie Dockery-Walsh Irene Dodson Kelsey Dodson Mary Dohogne Abby Dommer Charlotte Donaway Carol Donelan Corrie Donnell

Suzanne Dorris

Marge Dougherty

Sharon Dougherty

Kat Douglas

Thom Downey

Richard Doyle

Blake Dryer

Judy Duda

Sue Dudek

Ellen Dubinsky

N. Diane DuBois

Joyce Driemeyer

Samantha Dougherty

Joan L. H. Dudley Micajah Alonso Dudley Campos Loyd Duering Kristine Dujmovic Berta Dulle Rene Dulle Jada Dunlap Diane Dunn Joseph Dunne Shirley Durfee Douglas Durham Judith Durham Don Dylewski Ann Earley Karen Easley Elaine Eason Debra Ebel Leo Ebel Gloria Ebert Patricia Eckel Allison Eckert Jackie Eckhoff James Edmiston Danielle Eernisse Ann Eggebrecht Marypat Ehlmann Barbara Eiler Barbara J. Eldridge Angie Elko Eleanor Ellis Sondra Ellis Steven Emde Sheldon Enger Marlene Engler Janice Epperson Keith Erdbruegger Lee E. Erickson Gerard Erker Dorothy Ernst Corinne Doyle Evans Don Evans Judy Evans Matthew Even Philip Ewing Deno Fabbre Melanie Fagerlin Lexie Fallert Sarah Fancher Mimi Fang Melanie Fathman Eugene Fauerbach Carlos Faulkner Kelly Faulkner Jasmine Fazzari Sara Feagans Donald Feher Kathleen Feher Noel Fehr Steve Feiner Ann Feld Karlene Feldker Paul Feldker Marjorie Feldman Alexsys Felix Debbie Fellenz James A. Fellhauer Lynn Felts Dennis Fenske Susan Fenwick Christie Ferguson Kathleen Ferrell

Barbara Finbloom John Finch Linda Finerty Glenda Finnie Arden Fisher Johnnie Lee Fisher Marie Fisher Betty Fitzgerald Nora Fitzgerald Rindy Fitzgibbon Jenine Fitzpatrick-Fagerlin Teresa Flanagan Joan Flanders Marc Flanders Julian B. Fleischman Jason Flesch Joey Flesch Elaine Flieg Susan Fluegel Melissa Flynn Joanne Fogarty Jim Ford JoAnn Ford Tony Ford 93.5 Forsyth Liz Foss Katherine Foster Maria Foster Pamela Fournier Beth Fowler Dean Fowler Garret Fowler Bill Fox Cheryl Fox Mary Frakes Julie Francois Connie Frankovich Frank A. Frawley Nikki Frazer Paula French Diane Frerker Patti Frick Cindy Fricke Alda Fridley Andrea Fridley Jacqueline Frieda Jessica Friedlander Joyce Fry Savannah Furman Anrico Gaddy Florence Gaffney Mary Pat Gallagher Kim Gamel Kamal Ganjalikhani Victoria Garayalde Maggie Garb Erin Garner Katie Garner Lucie Garnett Barbara Garney Russ Garney Damon Gaspar Charlotte Gaw Drew Gaydos Betsy Gee Jim Gehringer Karen L. Geisert Nancy Gelb Andrew George Cynthia Georges Orf Hera Gerber John M. Gerael

Gary Giessow Eric Gilbert Loura Gilbert Carolyn Gildehaus Gerrit M. Gillespie Clayton Gillette Sara Gillette Bianca Gillispie Carol Ginder Jon Giokas Sandy Giovannetti Barb Gist Scott Gitel Janet Glarner Mil Glaser Judith Goedeker Irene Goldman Joanne Golebiowski Lynn Goode Ánn Gordon Diane Gorman Dot Gormley Rebecca Gorski Gordon Gosh Constance Goss Betsy Gowan Jan Gowen Ann M Grace Alan Graham Sara Graham Shirley Graham Alex Granda Mary Beth Granger Anne Grant Bill Grant Erin Gravatto Carol Gravens Daniel L. Gravens Barbara Greeder Dennis Green Gayle Green Sharon Greenberg Marlena Gregory Rick Grellner Verna Gremaud Jim Grib Laura Griesedieck Joan Griffard Sarah Griffith Candy Grisham Joan Grossman Mary Grossman Diane Grubbs Zach Grummer-Strawn Kim Grundy Josh Gruneich Betty Guarraia Danielle Guempel Courtney Guenther Ann Gulick Emma Guller Dean C. Gunderson Ashley Gupta Mary Grace Hacking Susan Hackney Eileen Hahn Karen Haiducek Bill Halcomb Jovce Halcomb Judith Haldeman Ashley Hall Mary Hall Taylor Hall Karen Haller Bonnie Hamid

Timothy Hamilton Mary Hammer Kim Hammerstone Isabella Hanewinkel Shawna Haney Gwen Hardin Emery Harmon Judith Harmon Andrea Harper Dorothy Harris Eimi Harris Jack H. Harris Elizabeth J. Harry Megan Hart Monica Hartenstine Charles Hartman Gary Hartman Ruth Hartsell Ashley Hartsoe Janice Hartsoe Pamela Hass Kate Havey Jesse Haves Toni Hayes Gwenne Haves-Stewart Diana Havnes Donald R. Hays Judy M. Headley Katie Hediger Sam Hefler Mary Etta Heggie Pat Heidenry Jessica Heim Michael Heim Patty Heim Charles Heinzman Walter L. Heitmann Jane Helbig Maureen Helfers Michele Helfrich Norma Joy Helfrich Laura Hellebusch Marilyn Heller Ruth Hellstern Renée Hennekes Janis Henricks John Hensley Linda Hensley David Heppermann Lue Herbert Irene R. Hercules Chris Hereford Thomas Herm Jan Hermann Carolina Romero Hernandez Mary Beth Herold Madi Herrholdt Lise Herren Jessica Herzog Carol Hess Cory Hess Cathy Hey George Hibbard Jacob Hiegel Victoria Higginbotham Carol Higgins Phyllis Higgins Karen Hiles Elizabeth Hill Joyce Hillebrand Mike Hilliard Emily Hills Barbara Hilton

Irene Hindman

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Martha Gersten

Rosemary H. Gidionsen

Natalie Feste

Sydney Finan

James Fetterman

our volunteers

continued Karen Hindman Matthew Hirabayashi Albert Hirson Garry Hitt Alie Hobler Kathy Hobler Patsy F. Hodge Lydia Hoef James Hoefener Erica Hoeferlin Florence Hoev Abby Hoffman Daniel Long Hoffman Trenton Hoffman Alex Hoffmann Dave Hoffmann Sheila Hoffmeister Mary Ann Hogan Beth Holbrooke Paige Holgate Lynn Holler Norma Holler Marilyn Holmes Pat Holt Jennifer Holtz Roxane Holtzman Becky Homan Edith Honaker Leslie Hood Marvin Hook Iwona Hopkins Judy Horan Robert Hormell

Jim Horn Karen Horn Norma Horn Jan Horner Virginia Horrell Barbara Horton David Horton Faith Horton Linda Howell Carrie Hsieh Timothy Hu Lulu Huana John Huelsing Brent Huffines Christine Huffman Judith Hughes Nyla Hughes Laure Hullverson Linda Hultgren Cindy Hults David Hults Claudia Humphrey Barbara Huning Madison Hurst Charmaine Hutchings Elise Huvett John Hyland

Iselchyresse Israel-Megahan Briana Jackson Herb Jackson .lim .lackson Lois Jackson Maggie Jackson Maureen P. Jacob Leonard Jacobs Marie Jaeger

Sheri lamele

Diane Intfeld

Robert Irwin

Anita Isenbera

Jamal Isaa

Greg Jamroz, M.D. Bradley Jandro Mary Kay January Barbara J. Jarman Natalie M. Jaschek LaVerne Jaudes Barbara Jawson Maud Jeanty Armella Jenkins Maureen Jennings Donna Jensen Kathryn Jepsen Diane Jiao Kim Joern Anita Joggerst Barbara Johnson Barbara H. Johnson Bart Johnson Elizabeth Johnson Elizabeth A. Johnson Kara Johnson Paul Johnson Veronica Johnson Doris Johnston Rick Johnston Sara Johnson Alyssa Jones Ann Jones Christy Jones Ellen Jones Patricia Jones Rebecca Jones Stephanie Jones Angeline Jovanovic Christine Joyce

Janet Jump Ivan Cristian Justo Chipana Peggy Kachulis Taylor Kaddouri Jane Kahn Lawrence Kahn Beverly Kahney Linda Kalicak Mark Kalk Pamela Kalkbrenner Donald Kaminski Betty Kamman Katie Kane Ann Karasek Ray Karasek, Jr. Gary Karpinski Bashar Kasabchy Victoria Kassabaum Amie Katz Marlene Katz Janice Kazda Victoria Kearns Mary Keilty Gary Keller Deanne Kelley Sarah Kellogg Aidan Kelly

Jean Kelly

Tim Kellv

Peggy Kelly

Fran Kempin

Marvel Kendall

Ben Kennedy

David Kennedy

Susan Kennedy

Graham Kerwin

Adelina Keselman

Sonya Jo Kendrick

Aaron Juedemann

Stephanie Kessler Madelynn Kester Allyson Keth-Reifsteck Deborah Kettler Kathleen Keusenkothen Imad Khan Alyssa Kieschnick Pat Killian Stephanie Kim Mike Kimzey Mary King Ruth King Don Kinsey Polly Kinslowe Jean Kirby Nancy Kirchhoff Ray Kirkman Anne Kirkpatrick Christine Kirmaier Lynn Kiske Kyle Jay Klahs Phil Klahs Jeanne Klebusch Karl J. Kleekamp Matt Kleine Mary C. Kloeckner Karen Kloeppel Pat Kloster Sarah Knapp Florence Knes Michael Knes Arecia Knight Kevin F. Kobolot Robert Kocher Beth Koebel Lynn Koeneman Andrew Koger Diane Kohl Debbie Kohler Maddie Kohler Marlene Kohler Pat Kohler

Karen Koehneman Linda Meckfessel Koenig John Kolar Dub Koon Marqi Koors Brian Kopp Alice Koritta Sheila Korte Kendra Korth Nadine Kouba Bob Kozielek Jessica Krafcik Mary Jane Kranz Martha Kratzer JoAnn Kresko Hope Krewson Becky Kridel Sally Kriegel Gabby Krikorian Frances B. Kroeger Doris Kroupa Kevin Kruep

Lorraine Krusa

Caroline Kuby

Kathy Kuehn

Yvette Kurtz

Monique Kurz

Carol Kusterer

Nancy LaBrier

Deborah Ladd

Catherine Kustelski

Sharon Kruszewski

Pam Kruse

Mary Ann Laflin Lisa LaFoy Margaret Lahrmann Jacob Lamberth Bill Lamberton Lindsay Lamp Bill Lampe Paula Lampen Catherine Lancaster Joyce Landauer Megan Landover Brad Landsbaum Jamie Lane John Lane Marilyn Lane Anilise Lange David Lange Janet Lange Bonnie Langston Serena Laroia Ann Larson Arnold F. Larson Donovan Larson Eleanor Larson Irene Laughlin Timothy J. Lauth Barbara Lawton Virginia Lay Leslie League Anna Leavey Emily LeBaube Sam LeBaube Danielle Lee Jason Lee Tiffany Lee Vee Lee Barbara Lehman Jerry Lehman Barbara Lehmier Pat Leigh Frances Leimkuehler Jackie Leise Marcia Leise Betty LeMatty Peyton Lemoine Don Lemp Janet Lemp Paul Lenhart Carol Lentz

Leslie Lenz William Lenz, Jr. Lucy Leon Patzi Hannah Leonard Jean Leonhardt Maya Lerch Mike Lerch Lisa Lerman Richard LeSage Jerik Leung Marilyn Leutwiler Doug Levasseur Becca Levine Audrey Levit Steve Levit John Lewis Larry Lewis Scott Lewis Tracie Lewis Larry Ley Billie Liao Linda Lieb

Melinda Ligon

Leslie Limbera

Leslie Lihou

Joanna Lin

Henry Lineman Steven J. Linford Hank Linneman Claire Linzee Savanna Lipke Connie Lippert Eddie Litun John Lizzo Rosario Loayza Chervl Lockos Karen Lohkamp Jake Lohmann Freda Lohr Jennifer Loman Janis Londe Ana Londono Mary Longrais Michael Lonneman Adam Lorenzen Wana Lou Robert L. Lowes Saundra Lowes Dave Lowry Edward Lowry Rochelle Lowry Frank Luechtefeld Cindy Lueder Kathleen Luepke Nancy Luetzow Katherine Lumetta Jeff Lund Jerry Luster Kristen Lux Justine Luze Jaron Ma Donna Moeller MacDonald Michael Macke Janice Madden Silvia Madeo Odessa Magafas Nadine Mahe

Virgil Mann Christina Manning Pam Manning Reubie Manning Alvsa Manwill Luis Reynaldo Marconi Ripa Jeanne Margulis Inez Mariani Janice Markham Kathy Marks-Petetit Eleanora Markus Amy Marler Sandra Marler Alberta Marshall LaShalonda Marshall Carolee Martin Ellen Martin Ivan Martin Sarah Martin Alexandria Martinez

Clif Mahin

Gloria Mahoney

Nicole Maletzke

Meara Malottke

Deborah Maney

Joseph Manion

Kenneth Manion

Mary Ellen Mann

Charlotte Manges

Abbie Maislin

Mary Malast

Louis Malin

Grace Marting Jim Massey Ashley Mastandrea Margaret Matheny Audrey Mathews Annuja Mathivanan Elizabeth Matoushek Tess Matthews Elizabeth Mattingly Kav Mattingly Judith Maune Susan Maurer Maryellen May Kelsi Mayer Ellen Mavs Jenny Mays Kelly Mazzacavallo Janet Rae McArthy Gloria McBride Jane McCarthy Lavonne McClain Jan McClenahan Jeanette McConnell Ginny McCook Sue McCool Jean McCormack John McCormack Dawn McCormick Percine McCoy Allie McCreary Anne McCullough Maddison McCullough Sharon McFarland Annette McGarrahan Alberta McGilligan Lynn McGoogan Beth McGovern Kevin McGowan Laurian McGrath Dolores J. McGuire Mary McHugh Sean McInerney John McIntosh Kay McKaskel Christine McLaughlin Michael McLaughlin Mary McMahon Parker McMillan LaRasha McMiller Danny J. McMurphy Sue McNamara Linda McNeely Brenda McPherson Teresa McPherson Don McQueen Susan Daniels McQueen Morgan Medelberg Brandi Belle Meineke Vaughn Meister Nick Mellring Angela Menard Patty Mendicino Peggy Menke Jim Mentel David Merritt Mary Mertz Susan Metheny Jeanne Meurer Nikki Meuser Barbara Mever Betty Meyer

Jacklyn Meyer

Paula Meyer

Sandy Meyer

Teresa Meyer

Claire Mevners Dan Michalski Kim Michaud Christina Miller Gerald Miller James Miller John Miller Kathleen Miller Pam Miller Samantha Miller Stephanie Miller Catherine Millman Michelle Mills Terry Milne Larry Minth Alice Mitchell Brittany Mitchell Edith B. Mitchell Jacqueline Mitchell Kvle Mitchell Russell Mitchell Sharol Mitchell Gloria Mitchem Steven Mitori Cindy Mittanck Catherine Mizerany Suzanne Moak Jeannie A. Moe Peggy Moehlenbrock Joy Weese Moll Rick Moll Joseph Molner Bob Monaghan Karen Smead Mondale Renee Monday Aaron Monsey Joanne Monti Mary M. Montrey Cherie Moody Kimberly Moon Lisa Moon Nancy Moor Betty Moore Martha Moore Mary Moore Mary Morgan Ralph Moritz Jean Morris Jim Morris Julia Morris Karen R. Morris Larry Morrison Judy Morrow Eva Moutrie Brian Mueller June Mueller Loretta Muessig Caitlin Rose Mullane Moniaue Mullen John Muller Durinda Mullins Elonda Munro Elizabeth Murney Anna Murphy Barbara Murphy Gale Murphy Joan Murphy Megan Murphy Rosemary Murphy Shannon Murphy Laura Murray Barbara Mutz Kim Myers Charles Naeger

Flaine Naes

Lisa Nansteel Deanna Nash James Nash Margaret Nathe Jacqueline Naunheim Arlene Nazzoli Mary Neher Deanna Nelson Paul Nelson Bob Neu Susan Neuhaus Olivia Neumann Arnette Nevitt Greg Newell Jon Newell Betsy Newman Laura Newman John Newman, Jr. Terry Newmark Khue Nguyen Trinh Nguyen Ann Ni Barbara Nichols Julie Nicolai Elaine Niederbremer Catherine Niehaus Janne Niemoeller Joyce Niewoehner Emily Nikirk Bianca Ninneman John Nischwitz Luke Nitcher Bob Noe Virginia Noe Malia Noel Richard Nolte Elizabeth Nondorf Marge Normile Barbara Vanta Novak Jeanne Nowicke Mary Jo Nowobilski Mary Ann Nye Annie Oakeley Kyle Oberle Alison O'Brien Barbara O'Brien Pat O'Brien Emily O'Chiu Anita O'Connell Sue Oertli Dorrit O'Hallaron Jean Ohmer Claudia Oliveira Ken Olsen Sandy Olsen Donna Olson Mary Lou Olson Kiayvah Ondrey Patrick O'Neal Kathy O'Neill Mary Alice O'Neill Berni Oppelt Fred Ortlip Leroy Ortmeyer Cathy Osborn Luanne O'Shea Bamidele Otemuyiwa Barbara Ottolini Elisabeth Ottolini Fiona Ouma Kathy Overall

Jerry Overman

Steve Palmer

Sue Palmer

Olga Pacosaca Yana

Richard J. Pandorf Susan Pang Libby Papineau Maggie Parato Molly Parato Marissa Parhamski Shirley Parisi Jennifer Parker Nancy Parker Randall Parker Holly Parks Farnell Parsons Jo-Ann Partin Deanna Pateis Anjay Patel Ashish Patel Shaili Patel Jill Patrick George Patterson Sidney Patterson Peggy Pautler Derek Payne Jocelyn Payne Ve'Niecy Pearman-Green Dan Pearson Jessica Pearson Thomas Pearson I. Annette Pedersen Sharon Pedersen Amada Pedroni-Gonzalez Courtney Peetz James Pegram Kay Pelikan Barbara Pellegrini Mary Ann Pelot Curtis Pepper Denise Perry Lisa Pestronk Elizabeth Peters Gary Peters Lauren Peters Marsha Peters Frank Peterson Margaret Petruska Katrina Pfeiffer Bruce Pflanz Marilyn Pfotenhauer Chris Pfyl Janice Phelps Caroline Philippone Lee Phillion Bruce E. Phillips Dorothy Phillips Joyce Piasecki Greg Piccirillo Tsion Pichon Jennifer Picker Olivia Pieknik Phyllis Pieper Susan Pinker-Dodd Kelly Pinney Zona Pinski Madeline Pisani Tamara Pisoni Katie Place Susan Pleiss Tessa-lynn Plickebaum Kathy Poder Julie Polk Rob Polzin Anita Louise Poole Kim Pope

Carol Portman Tanya Postin Melissa Poth Denise Pott Horatio Potter Sophie Powell Abby Powers Mackenzie Powers Stephanie Prade Janet Preston Lucas Prilenski Vicki Procarione Alexandria Purcell William Puthoff Julia Quade Kenneth L. Quandt Kaye Quentin Catherine Quinn Grace Quinn Sue Quirk Jean Racowsky Joan Radcliffe Diane Rademacher Cheryl Rafert Kaitlin Raftery Tracey Raftery Anne Ragland Bernice Raineri Lois Raley Suzanne Ramsey-Haubein Joe Randolph Mary Ann Randolph Sandra Raney Anne Rankin-Horton Sue Rapp Toni Rasp Nojan Rastegar Gabby Rath Gary Rathbun Fred Rauch Barbara Rauth JoAnn Rawson Anita Rayfield Kimberly Rayford Alan Raymond Melissa Rea Adela Redzic David Reindl John Reiner Elizabeth Reinsch Sue Reisel Anjana Renganathan Susan Rentfrow Douglas Reyner Lynn Reyner Cyndy Reynolds Mary Beth Reynolds Priscilla Reynolds Bernadine Richard David Richardson Joanne Richardson Alexis Richey Alexis Richie Catherine Richter Lisa Rieman Gail Riesenmy Heather Rightler David Riley Claire Ringenberg Abby Risner Fredric Rissover

Helen Robinson Ann Robison Alison Robson Linda Robson Monica Rodriguez Priscilla Rodriguez Mitchell Roemer Dan Roesch Marie Rogan Susan Rogers Christine Rohloff Karen Rohne Lahoma Rohrer Angela Leticia Rojas Choque Nicole Roman Alejandro Rosas Judith Rosen Jean Rosenfeld Vickie Rosenkoetter Teonna Ross Allan Rossel Carol Rossel Madeleine Rossell Mieke Rossi Faye Roth Frank Roth Sara Ruby Susan Ruecker Paul Rueschhoff Jan Rugge Donald Rumer Bill Ruppert Marsha Rusnack Andy Russell Ann Russell Nicholas Russell Richard Russell Susan Russell Judy Rustige Sammy Ruwitch Don Ryan Lucy Ryan Patrice Saad Chelsea Salem Betty Salih Jeff Salvage Val Samsonov Adriel Sanders Sarah Sanders Dillion Sandhu Lynne Sandler Jill Sandretto Beth Sankey Caroline Sant James Santel Barbara Santoro Katherine Sauer Margie Savove Michael Schade Judy Schaljo Jennifer Schamber **Emily Scharf** Jacquie Scharlott Kay Schechter Norma Bonham Schachter Karen Scheible Bonnie Schell Justin Scherma Kim Scherrer Jan Scherzer

Maria Schiavello

Jeanne Schibig

Jerome Schiller

Joe Schilling Joseph Schiwinger Virginia Schiwinger Lauri Schiwzing Ron Schlapprizzi Jack Schleuter Charles Schmidt Christine Schmidt Patricia Schmidt Sarah Schmidt Beverly Schmitt Martha Schmitt Audrey Schmook Maria Schneider Ana Maria Schnizer Peter Schnizer Lois Schoech Lillian Schoellhorn Joyce Schoeneberg Sue Schoenina Ronda Schomburg Paul Schorr Margie Schroeder Todd Schroeder Jim Schuck Ann Schuette Christopher Schulte Jim Schulte Judy Schulte Susie Schulte Lauren Schultz Taylor Schulz Pat Schutte William Schwab Eric Schwarz Fredna Scroggins William Sedlock Rosalie Seemann Emilio Segales Callisaya James E Segrist Ken Seher Nancy Seifer Elena Seligson Nancy Senter Susan Sevem Marvann Sexton Rishi Shah Geries Shaheen Faraneh Shamserad Wanda Sharp Lynda Sharpe Jennifer Shaw Carol Sheehan Barbara J. Sheeran Chase Shelton James Shelton Madelyn Sheprow Adrienne Sher Sandra Sher David Shimamoto Dick Shimamoto Ed Shimamoto Phillip Shin Jordan Sholtis Elaine Shook Diane Shoulberg Earl Shreckengast Marjorie Sieckmann Diane Siegel Ned Siegel Robert Siemer Stephanie Sigala Barbara Simon Paul Simpkins Brandon Simpson

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Dave Robb

Paul Roberts

Carol Robinson

Tony Poppen

Frances Porter

Rhonda Porche-Sorbet

our volunteers

continued Sean Simpson Catherine Sinclair Nickpreet Singh Elizabeth Skeens Kimmy Skubic Joanna Skwiot Lynn Slackman Fran Slusher Mary Smidt Anna Smith Autumn Smith Barbara Smith Betty Smith Cynthia Smith Kathleen Smith Kathy Smith Leslie Smith Marie Smith Robert Smith Rose Marie Smith Roy Smith Shirley Smith Teresa Smith Armetta Smitley Linda Snider Shirley Snitzer John Snodgrass Jennifer Sodergren Lisa Soke Richard Sokol John Solodar Nancy Solodar Adam Sommer Ofelia Sommer Chris Sottoriva Maureen Spaete Carol Spehr Claudia Spener Rosemary Spitler Barbara Springer Celeste Sprung Van Spurgeon Carol Squires Susan Squires Goldschmidt Jeanette St. Vrain Jaime Staengel

Karla Standlee

Glee Stanley

Penny Steffen

Daniel Stein

Louis Stark

Charles A. Stankovic

Martha Suzanne Stark

Lucinda Stein Donna Steinhoff Chris Steinmann Janet Stenson Alan Stentz John Stephens Nora Stern Mary Stevens Michael Stevens Ron Stevens Jean Steward Julia Stewart Joy Stinger Katie Stocke Lauren C. Stocker Maria Stocker Delta Stokes John Stolarski Maxine Stone Monica Stoner Taylor Strader Tyler Strader Sarah Strandemo Laura Streett Lee Streett Betty Struckhoff Peggy Stuckmeyer Susie Stuerman Teresa Stutes Todd Styles Jodi Sudin Julie Sun Emma Sundberg Midge Supp-Feldmann Jessica Suvarna E. Lynn Suydam Mary Ann Swaine Penny Swank Barbara Swanson Norma Swanson Judy Sweeney Audrey Swinford Carol Swink Suzanne Switzer Ellie Swohoda Patricia Taillon-Miller Ann Tansey Julia Tansor Joy Tao Barbara Tate Elaine Taylor Liz Teasdale Richard Telman

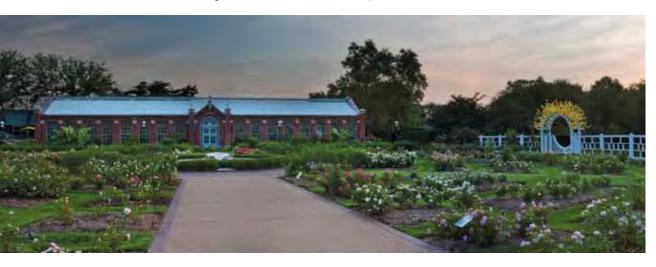
James Teng

Harold Tennyson Paivi Tetri Beverly Thiele Chancelor Thomas Eve Thomas Julie Thomas Linda Thomas Anna Thompson Janet Thompson Kelsey E. Thompson Nancy Thompson Steve Thompson Robert Thornberry Anna Thornhill Chelsea Thurman Laverne Thurmond Ann Tobben Charlie Toben Syd Tockman Pamela Todorovich Jeff Tofaute David Tognoni Anne-Cecile Tompkins Barbara Tonkyn Betty Tonneas Zak Toomey Marlene Toth Geri Touchette Annette Townsend Anthony Trabon Jane Tracy Lila Traeger Linda Traina Ashley Trausch Paul Travers Dan Trueman Jane Tschudy David Tucker Jack Tucker Rebecca Tucker Amy Turlington Marjorie Gwynn Turner Guilber Tusco Q. Jane Tussey Ann Tuxbury James Tuxbury Maddie Tweed Sean Twomey Claire Tyson Aliyah Úddin Rachel Uebelein Caleb Ueblein Natalie Upchurch Marianne Vahlkamp

Susanne Franza Valdez Shirley Valentino Stephanie Van Cardo Katie Van Horn Samantha Vanover Taylor Vierling Alex Vietor Deivis Romeo Villanueva Flores Richard Viola Chris Viviano Heidi Vix Mary Carol Voelker Robert M. Voelker N. Jean Vogel Carole Vohsen Suzanne Volk Adam Vorel Bob Waeltermann Alison Walasinski Helen Walck Leigh Walker Liz Walker Preston Walker Nancy Wallace Rebecca Wallace Jacqueline Wallach Elizabeth Wallis Shawn D. Walz Cindy Wang David Wang Lusi Wang Julia P. Wanless Nick Ward Sharon Ward Marti Warhurst Wallis Warren Megan Washausen Caitlyn Washington Norbert Wasileski Cindy Watermeier Gregory Waters II Timothy Watt Judy Watters Audrey Wattler Linda Waugh Margaret Wayne Robert Weaver Sue Webb Mary Weber Olivia Weber Phyllis Weber Stephen Wedekind Barbara Wedler

Randolph Wedler Barbara Wehling James Weidman Phyllis Weidman Anne Weidmann Janice Weil Paul Weiland Ginger Weinel Robert Weinman Lindsey Weinrich Sue Weintraub Mallory Weise Irene Weisenhorn Carol Wellman Linn Wells Rickey Wells Patricia Wemhoener Laura Wende Mary Clair Wenger Marion Werner James Wesselman Alex West Cori Westcott Brooke Westendorf Kenneth Wheat Adrinne White Kevin White Susan White Tyler White Cheryl Whiting Kelly Whitman Linda Whitten Edward Widmer Wilma Wienold Pam Wilcox Dale Wilke Jean Wilkinson Nancy Willard Sandra Willems Connie Williams Margaret Williams Mark Williams Nancy Williams Norma Williams Patrice Williams Patrick Williams Nancy Willis Carolyn Willmore Diana Willson Carol Wilson Charles Wilson Charles Wilson Farl Wilson Sarah Wilson

Sarah Wilson Gail Wilson Humphrey Julie Winkler Margaret Winter Sarah Winter Jamison Wipke Jordan Wipke Carolyn Wirth Angela C. Wise Beth Wiseman Roger Wiseman Jacinta Witherspoon Whitney Wodstrchill Dennis Woldum Denise Wolf Mackenzie Wolk Doug Wolter Alexander Wong Sai Chai Wong Karen Wood Kathleen Wood Mary Woodward Mary Wooldridge Devante Wooten Mara Worley Marian Wuest Hannah Wyler Anna Wyman Courtney R. Wynn Kerry Xiao Yan Xie Thom Yates Tiffany Yatsko Anita Yeager Louella Yeargain Judi Yemm Kavla Yettke Jackie Yi Crystal Yn Nicole Yona Jim Young Kathy Young Marianne Young Sarah Young Beth Younger Joanne Yu Catherine Zaegel Stacy Zamskaya Nancy Zander Richard Zander Victor Zarrilli Meera Zassenhaus Sophie Zavaglia Megan Zeik Nate Zelinske Donna Zerega Patricia Zerillo Ariel Zhang Bo Yang Zhang Luman Zhang Connie Zhao Fric 7hao Valerie Zhuravel Leon Zickrick William Ziegenbein Mark Zigrang



*deceased

Georgia Zimmerman John Zimmerman Tom Zimmerman Adilah Zulkifli Linda Zurfluh

the garden by the numbers

Year ended December 31, 2011

Visitors

Attendance at all locations: 898,780

Highest daily attendance:

14,004 on Monday, September 9 (Japanese Festival)

Highest non-event attendance:

8,050 on Sunday, May 8 (Mother's Day) Lowest attendance: 35 on Tuesday, January 18

Members

Members: 36,386

Upper-level members: 1,111

Total number of member visits: 224,409 Members who renew each year: 79%

Personnel

Number of staff: 471

Number of volunteers: 1,931

Number of volunteer hours worked: 151,773.75 Number of equivalent full-time staff: 78

Communications

Unique online visitors: 1,081,412 (28% increase over 2010) E-newsletter distribution: 55,198 (16% increase over 2010) Social network followers (Facebook, Twitter, Google+, Flickr, YouTube): 49,731 (38% increase over 2010)

Education

Students and teachers participating in Garden

programs: 88,966

Education Program Participation

Teachers supported through Garden education programs,

workshops, and instructional material: 3,232

Adults participating in Garden education programs: 8,027 Seniors, special-needs, and others supported through

Horticulture Therapy programs: 4,390 Youth and families participating in education

programs: 8,348

Youth and families participating in Garden Community

Outreach: 11,558

Visitors experiencing drop-in education

opportunities: 107,213

Education Venue Attendance

Visitors to the Doris I. Schnuck Children's Garden: 85,766

Visitors to the Brookings Interpretive Center: 118,989

Visitors to the Tower Grove House: 53,525 Visitors to the Dana Brown Overnight Center at

Shaw Nature Reserve: 6,943

Visitors to the U.S. Green Building Council Missouri

Gateway Chapter offices: 1,825

Second-party educational program venue attendees: 376

Home Gardening

Visitors to the Center for Home Gardening: 142,199 visitors

Plastic pot recycling: 140,000 lbs.

Master Gardeners: 267 active volunteers put in 34,428

hours of community service

Plant Doctor Service: 7,369 clients asked 11,567 questions

Calls to Horticulture Answer Service: 10,715 calls;

15,222 questions; and 767 mail-outs GardeningHelp web visitors: 1.7 million

Online e-mail gardening questions answered: 1,341

Horticulture Displays

Total accessions: 27,144 New accessions in 2011: 2,831

Total taxa/unique types of plants: 16,282 Total trees on grounds: 4,655 (1,066 taxa) New trees in 2011: 102 (of 58 different species)

Unique types of oaks: 50 Unique types of witch hazels: 84

Unique types of when hazers. 04

Unique types of rhododendron/azaleas: 271

Unique types of Missouri native trees on grounds: 103

Unique types of roses: 274 (2,182 bushes)

Unique types of daffodils: 682 Unique types of daylilies: 1,960 Unique types of iris: 1,486 Unique types of lilies: 170

Seasonal bedding plants: 142,989 Hanging baskets produced: 172

Plants raised for the Holiday Show: 3,050 plants (896

poinsettias and 2,154 miscellaneous)

Aquatic plants: 116 Index seminum: 3,728

Science & Conservation

Ph.D. researchers at the Garden: 50

Researchers did fieldwork in 35 countries on 6 continents Graduate students at the Garden: 15 students from

5 different countries

Degrees awarded: 3 Ph.D. and 3 Master's

Specimens in Herbarium: 6,301,988

(5,770,023 flowering plants and 531,965 bryophytes)

Tropicos™ online herbarium records: 4,015,391

(names 1,257,549)

Books in the Library: over 200,000 (new in 2011: 1,580) Journal subscriptions in the Library: over 800 print journals

Reference queries answered: 437

Interlibrary loans: 1,211 supplied to 15 countries Rare books: approximately 6,550 printed before 1830 Rare books digitized and placed online: over 500 for a

total of 4,800 volumes

Access to over 2,000 electronic journals

Books published by MBG Press: 6 (and 2 quarterly journals)



the management team



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