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LOAN NUMBER 618 GH

# Guarantee Agreement

(Volta Expansion Project)

BETWEEN

REPUBLIC OF GHANA

AND

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT

**DATED JUNE 23, 1969** 

LOAN NUMBER 618 GH

## Guarantee Agreement

(Volta Expansion Project)

BETWEEN

REPUBLIC OF GHANA

AND

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT

**DATED JUNE 23, 1969** 

### Guarantee Agreement

AGREEMENT, dated June 23, 1969, between REPUBLIC OF GHANA (hereinafter called the Guarantor) and International Bank for Reconstruction and Development (hereinafter called the Bank).

Whereas by the Loan Agreement of even date herewith between the Bank and Volta River Authority (hereinafter called the Borrower) the Bank has agreed to make to the Borrower a loan in various currencies equivalent to six million dollars (\$6,000,000), on the terms and conditions set forth in the Loan Agreement, but only on condition that the Guarantor agree to guarantee the obligations of the Borrower in respect of such loan as hereinafter provided; and

Whereas the Guarantor, in consideration of the Bank's entering into the Loan Agreement with the Borrower, has agreed so to guarantee such obligations of the Borrower;

Now Therefore the parties hereto hereby agree as follows:

#### ARTICLE I

Section 1.01. The parties to this Agreement accept all the provisions of the General Conditions Applicable to Loan and Guarantee Agreements of the Bank dated January 31, 1969, with the same force and effect as if they were fully set forth herein (said General Conditions Applicable to Loan and Guarantee Agreements being hereinafter called the General Conditions).

Section 1.02. Wherever used in this Agreement, unless the context otherwise requires, the several terms defined in the General Conditions and in Section 1.02 of the Loan Agreement have the respective meanings therein set forth.

#### ARTICLE II

Section 2.01. Without limitation or restriction upon any of its other obligations under this Guarantee Agreement, the Guarantor hereby unconditionally guarantees, as primary obligor and not as surety merely, the due and punctual payment of the principal of, and interest and other charges on, the Loan and the Bonds, the premium, if any, on the prepayment of the Loan or the redemption of the Bonds prior to their maturity, and the punctual performance of all the obligations of the Borrower, all as set forth in the Loan Agreement and in the Bonds.

Section 2.02. Without limitation or restriction upon the provisions of Section 2.01 of this Agreement, the Guarantor specifically undertakes, whenever there is reasonable cause to believe that the funds available to the Borrower (including the funds specified in Section 23(1) and (2) of the Volta River Development Act, 1961) will be inadequate to meet the estimated expenditures required for carrying out the Project, to make arrangements, satisfactory to the Bank, promptly to provide the Borrower or cause the Borrower to be provided with such funds as are needed to meet such expenditures.

#### ARTICLE III

Section 3.01. It is the mutual intention of the Guarantor and the Bank that no other external debt shall enjoy any priority over the Loan by way of a lien on governmental assets. To that end, the Guarantor undertakes that, except as the Bank shall otherwise agree, if any lien shall be created on any assets of the Guarantor as security for any external debt, such lien will *ipso facto* equally and ratably secure the payment of the principal of, and interest and

(c) The Guarantor shall afford all reasonable opportunity for accredited representatives of the Bank to visit any part of the territories of the Guarantor for purposes related to the Loan.

Section 3.03. The principal of, and interest and other charges on, the Loan and the Bonds shall be paid without deduction for, and free from, any taxes, and free from all restrictions, imposed under the laws of the Guarantor or laws in effect in its territories; provided, however, that the provisions of this Section shall not apply to taxation of payments under any Bond to a holder thereof other than the Bank when such Bond is beneficially owned by an individual or corporate resident of the Guarantor.

Section 3.04. This Guarantee Agreement, the Loan Agreement and the Bonds shall be free from any taxes that shall be imposed under the laws of the Guarantor or laws in effect in its territories on or in connection with the execution, issue, delivery or registration thereof.

Section 3.05. (a) Except as the Bank shall otherwise agree, the Guarantor shall, to the extent that it has an interest therein and is obligated or entitled to do so, take all action necessary to maintain in full force and effect, and secure the prompt and diligent performance by the parties thereto of, the Scheduled Documents.

(b) The Guarantor and the Bank shall exchange views as to any arbitration or any proceeding before the Referee contemplated or undertaken pursuant to any of the Scheduled Documents in which the Guarantor has an interest. The Guarantor shall promptly advise the Bank of any such arbitration or other proceeding contemplated or undertaken and shall give the Bank such information as the Bank shall reasonably request to enable the Bank if it so desires to make its views thereon known to the Guarantor and in any such arbitration or other proceeding.

other charges on, the Loan and the Bonds, and that in the creation of any such lien express provision will be made to that effect; provided, however, that the foregoing provisions of this Section shall not apply to: (i) any lien created on property, at the time of purchase thereof, solely as security for the payment of the purchase price of such property; (ii) any lien on commercial goods to secure a debt maturing not more than one year after the date on which it is originally incurred and to be paid out of the proceeds of sale of such commercial goods; or (iii) any lien arising in the ordinary course of banking transactions and securing a debt maturing not more than one year after its date.

The term "assets of the Guarantor" as used in this Section includes assets of the Guarantor or of any of its political subdivisions or of any agency of the Guarantor or of any such political subdivision, including, without limitation, the Bank of Ghana and the Ghana Commercial Bank.

Section 3.02. (a) The Guarantor and the Bank shall cooperate fully to assure that the purposes of the Loan will be accomplished. To that end, each of them shall furnish to the other all such information as shall be reasonably requested with regard to the general status of the Loan. On the part of the Guarantor, such information shall include information with respect to financial and economic conditions in the territories of the Guarantor and the international balance of payments position of the Guarantor.

(b) The Guarantor and the Bank shall from time to time exchange views through their representatives with regard to matters relating to the purposes of the Loan and the maintenance of the service thereof. The Guarantor shall promptly inform the Bank of any condition which interferes with, or threatens to interfere with, the accomplishment of the purposes of the Loan or the maintenance of the service thereof.

Section 3.06. The Guarantor, except as the Bank shall otherwise agree: (a) shall not undertake or assist in the financing of an additional major power project in its territories unless (i) such project would not prevent or materially interfere with the successful construction and operation of the Project and the project described in the First Bank Loan Agreement and (ii) there is adequate economic justification for such additional project, taking into account not only the said project standing by itself but also the effect of such project on the obligations assumed by the Guarantor and the Borrower in connection with the Project and the project described in the First Bank Loan Agreement; and (b) shall consult with the Bank before it undertakes or assists in the financing of a major power project in its territories.

Section 3.07. The Guarantor shall not, without the prior approval of the Bank, (a) agree to any amendment of the agreement between the Guarantor and the Export-Import Bank of the United States relating to the guarantee under certain circumstances of the loans to be made pursuant to the Exim-Valco Loan Agreement and Second Exim-Valco Loan Agreement, or (b) take or permit any action to be taken which shall lead to the occurrence of an Event of Guarantee under such agreement between the Guarantor and the Export-Import Bank of the United States.

#### ARTICLE IV

Section 4.01. The Guarantor shall endorse, in accordance with the provisions of the General Conditions, its guarantee on the Bonds to be executed and delivered by the Borrower. The Commissioner responsible for Finance of the Guarantor and such person or persons as he shall appoint in writing are designated as the authorized representatives of the Guarantor for the purposes of Section 8.10 of the General Conditions.

#### ARTICLE V

Section 5.01. The Commissioner responsible for Finance of the Guarantor is designated as representative of the Guarantor for the purposes of Section 10.03 of the General Conditions.

Section 5.02. The following addresses are specified for the purposes of Section 10.01 of the General Conditions:

For the Guarantor:

The Principal Secretary Ministry of Finance P. O. Box M40 Acera, Ghana

Alternative address for cables:

Prudence Accra

For the Bank:

International Bank for Reconstruction and Development 1818 H Street, N.W. Washington, D.C. 20433 United States of America

Alternative address for cables:

Intbafrad Washington, D.C.

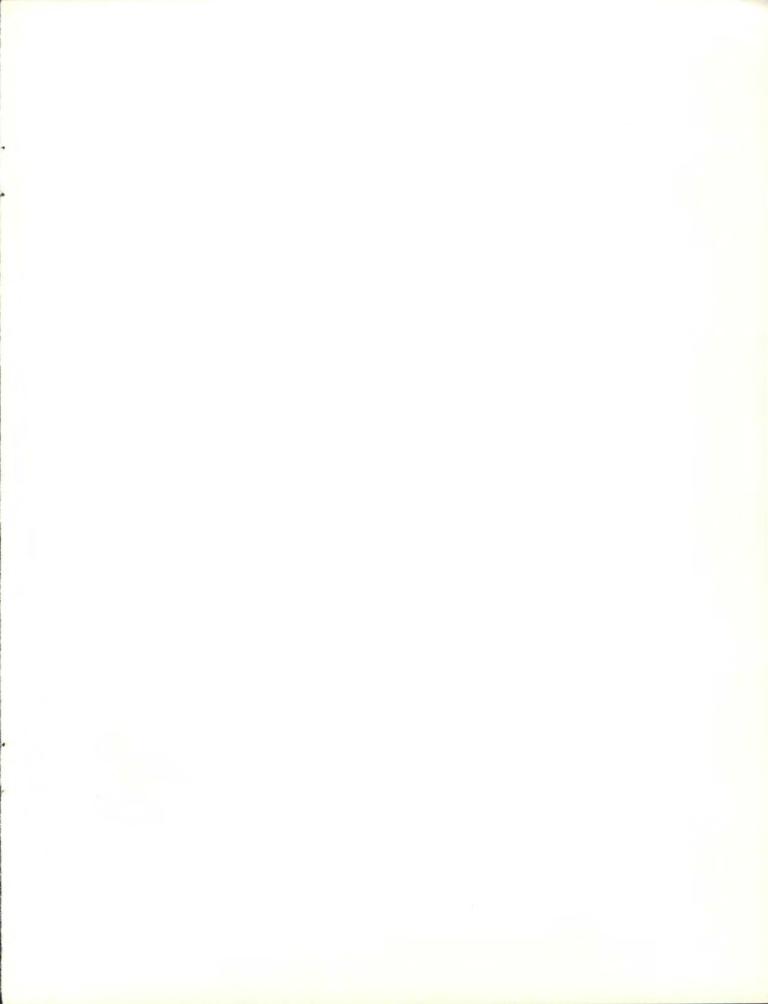
IN WITNESS WHEREOF, the parties hereto, acting through their representatives thereunto duly authorized, have caused this Guarantee Agreement to be signed in their respective names and to be delivered in the District of Columbia, United States of America, as of the day and year first above written.

REPUBLIC OF GHANA

By /s/ E. M. Debrah Authorized Representative

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT

By /s/ J. Burke Knapp Vice President



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LOAN NUMBER 618 GH

# Loan Agreement

(Volta Expansion Project)

BETWEEN

### INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT

AND

VOLTA RIVER AUTHORITY

**DATED JUNE 23, 1969** 

LOAN NUMBER 618 GH

## Loan Agreement

(Volta Expansion Project)

BETWEEN

### INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT

AND

VOLTA RIVER AUTHORITY

**DATED JUNE 23, 1969** 

### Loan Agreement

AGREEMENT, dated June 23, 1969, between International Bank for Reconstruction and Development (hereinafter called the Bank) and Volta River Authority (hereinafter called the Borrower), a corporation established under the Volta River Development Act, 1961, of the Republic of Ghana (hereinafter called the Guarantor).

#### ARTICLE I

#### General Conditions; Definitions

Section 1.01. The parties to this Agreement accept all the provisions of the General Conditions Applicable to Loan and Guarantee Agreements of the Bank dated January 31, 1969, with the same force and effect as if they were fully set forth herein (said General Conditions Applicable to Loan and Guarantee Agreements being hereinafter called the General Conditions).

Section 1.02. Wherever used in this Agreement, unless the context otherwise requires, the several terms defined in the General Conditions have the respective meanings therein set forth, and the following additional terms have the following meanings:

- (a) "First Bank Loan Agreement" means the agreement dated February 8, 1962 between the Bank and the Borrower, providing for a loan to the Borrower in an amount in various currencies equivalent to \$47,000,000.
- (b) The terms "AID Loan Agreement", "Exim-Authority Loan Agreement", "UK Loan Agreement", "Master Agreement", "Power Contract", "Subscription Agreement", "Long Term Tolling Contracts", "Exim-Valco Loan Agreement", "Voting Trust Arrangements", "Valco Current Accounts Trust" and "Scheduled Documents" mean the respective agreements and documents referred

to in the meanings assigned to such terms in the First Bank Loan Agreement as such agreements and documents have been, or shall be, amended with the agreement of the Bank.

- (c) "Canadian Loan Arrangements" means the agreement to be entered into between the Guarantor and the Government of Canada providing for a loan to the Guarantor in the amount of approximately \$5,400,000 equivalent for the generators and certain of the substation facilities at Akosombo referred to in paragraphs (1) and (2) of Schedule 3 to this Agreement, and the agreement or arrangements by which the proceeds of such loan to the Guarantor shall be relent by the Guarantor to the Borrower.
- (d) "Valco" means Volta Aluminium Company Limited, a company organized and existing under the Companies Code of the Guarantor.
- (e) "Smelter" means the aluminum smelter of Valco located adjacent to the port of Tema in Ghana.
- (f) "Second Exim-Valco Loan Agreement" means the agreement to be entered into between Valco and the Export-Import Bank of the United States, an agency of the United States of America, providing for a loan in the amount of approximately \$10,500,000 for the expansion of the Smelter.
- (g) "Barclays-Valco Loan Agreement" means the agreement to be entered into between Valco and Barclays Bank D.C.O. providing for a loan in the amount of approximately \$5,000,000 equivalent in currency of the Guarantor for the expansion of the Smelter.
- (h) "Power operations" means the operations and activities of the Borrower which are related to the generation and transmission of electric power.
- (i) "Non-power operations" means the operations and activities of the Borrower which are not related to the generation and transmission of electric power.

#### ARTICLE II

#### The Loan

Section 2.01. The Bank agrees to lend to the Borrower, on the terms and conditions in this Loan Agreement set forth or referred to, an amount in various currencies equivalent to six million dollars (\$6,000,000).

Section 2.02. (a) The Bank shall open a Loan Account on its books in the name of the Borrower and shall credit to such Account the amount of the Loan.

(b) The amount of the Loan may be withdrawn from the Loan Account as provided in, and subject to the rights of cancellation and suspension set forth in, this Loan Agreement and in accordance with the allocation of the proceeds of the Loan set forth in Schedule 1 to this Agreement, as such allocation shall be modified from time to time pursuant to the provisions of such Schedule or by further agreement between the Bank and the Borrower.

Section 2.03. The Borrower shall be entitled to withdraw from the Loan Account such amounts as shall have been paid (or, if the Bank shall so agree, shall be required to meet payments to be made) in respect of the reasonable cost of goods and services required for the Project and to be financed under this Loan Agreement.

Section 2.04. The Borrower shall pay to the Bank a commitment charge at the rate of three-fourths of one per cent (3/4 of 1%) per annum on the principal amount of the Loan not withdrawn from time to time.

Section 2.05. The Borrower shall pay interest at the rate of six and one-half per cent  $(6\frac{1}{2}\%)$  per annum on the principal amount of the Loan withdrawn and outstanding from time to time.

Section 2.06. Interest and other charges shall be payable semi-annually on June 15 and December 15 in each year.

Section 2.07. The Borrower shall repay the principal of the Loan in accordance with the amortization schedule set forth in Schedule 2 to this Agreement.

#### ARTICLE III

#### Use of Proceeds of the Loan

Section 3.01. The Borrower shall apply the proceeds of the Loan in accordance with the provisions of this Loan Agreement to expenditures on the Project, described in Schedule 3 to this Agreement.

Section 3.02. Except as the Bank shall otherwise agree, (i) the goods and services to be financed out of the proceeds of the Loan shall be procured on the basis of international competitive bidding in accordance with the Guidelines for Procurement under World Bank Loans and IDA Credits, published by the Bank in February 1968, and in accordance with such other procedures supplementary thereto as are set forth in Schedule 4 to this Agreement, and (ii) contracts for the procurement of such goods and services shall be subject to the prior approval of the Bank.

Section 3.03. Except as the Bank shall otherwise agree, the Borrower shall cause all goods and services financed out of the proceeds of the Loan to be used exclusively in carrying out the Project.

#### ARTICLE IV

#### Bonds

Section 4.01. If and as the Bank shall from time to time request, the Borrower shall execute and deliver Bonds

representing the principal amount of the Loan as provided in Article VIII of the General Conditions.

Section 4.02. The Chief Executive of the Borrower and such other person or persons as he may appoint in writing are designated as authorized representatives of the Borrower for the purposes of Section 8.10 of the General Conditions.

#### ARTICLE V

#### Particular Covenants

Section 5.01. (a) The Borrower shall carry out the Project with due diligence and efficiency and in conformity with sound engineering, financial and public utility practices.

- (b) Except as the Bank shall otherwise agree, in the carrying out of the Project, the Borrower shall:
  - (i) cause the study by consultants currently in progress of the Borrower's tariff structure, including their recommendations, to be completed by December 31, 1969;
  - (ii) engage consultants acceptable to the Bank and on terms and conditions satisfactory to the Bank:
    - (A) to provide services for the preparation of specifications and tender documents, analysis of tenders, design, contract and construction supervision, and commissioning for the generating units referred to in paragraph (1) of Schedule 3 of this Agreement and the substations and related facilities at Akosombo, Volta (Tema) and the Smelter referred to in paragraph (2) of such Schedule 3; and
    - (B) to review future expansion plans and make recommendations by December 31, 1971 as to the most economic development of the Borrower's generation capacity after completion of the Project; and

- (iii) carry out a review, with the assistance of consultants if necessary, in a manner acceptable to the Bank and the Borrower,
  - (A) of the Borrower's operations, organizational structure and staffing policies by June 30, 1970; and
  - (B) of the Borrower's accounting system and practices by December 31, 1969,

and take such appropriate measures as may be indicated by the conclusions of such review.

- (c) Except as the Bank shall otherwise agree, the Borrower shall, in the carrying out of the Project, employ competent and experienced contractors mutually acceptable to the Bank and the Borrower and on terms and conditions mutually satisfactory to the Bank and the Borrower.
- Section 5.02. (a) The Borrower shall furnish to the Bank, promptly upon their preparation, the plans and specifications and the construction and installation schedules for the Project, and any material modifications subsequently made therein, in such detail as the Bank shall from time to time request.
- (b) The Borrower shall maintain records adequate to identify the goods and services financed out of the proceeds of the Loan, to disclose the use thereof in the Project, to record the progress of the Project (including the cost thereof) and to reflect in accordance with consistently maintained sound accounting practices the financial condition and operations of the Borrower.
- (c) The Borrower shall enable the Bank's representatives to inspect the Project, the goods financed out of the proceeds of the Loan, all other plants, works, properties and equipment of the Borrower and any relevant records and documents.
- (d) The Borrower shall furnish to the Bank all such information as the Bank shall reasonably request concern-

ing the expenditure of the proceeds of the Loan, the Project, the goods and services financed out of the proceeds of the Loan, the administration, operations and financial condition of the Borrower, its relations with Valco and the carrying out of the Borrower's rights and obligations under the documents specified in Section 5.11(a) of this Agreement and any other agreements related thereto.

(e) The Borrower shall have its financial statements (balance sheet and related statement of earnings and expenses) audited and certified annually by an independent accountant or accounting firm acceptable to the Bank and shall promptly after their preparation, and not later than six months after the close of the fiscal year to which they apply, transmit to the Bank certified copies of such statements and a signed copy of the accountant's or accounting firm's report.

Section 5.03. (a) The Bank and the Borrower shall cooperate fully to assure that the purposes of the Loan will be accomplished. To that end, the Bank and the Borrower shall from time to time, at the request of either party, exchange views through their representatives with regard to the performance by the Borrower of its obligations under the Loan Agreement, the administration, operations and financial condition of the Borrower and other matters relating to the purposes of the Loan.

- (b) The Borrower shall promptly inform the Bank of any condition which interferes with, or threatens to interfere with, the accomplishment of the purposes of the Loan, the maintenance of the service thereof or the performance by the Borrower of its obligations under the Loan Agreement.
- (c) The Borrower shall consult with the Bank regarding the naming of a Manager pursuant to the Voting Trust Arrangements and of a Referee pursuant to the Long Term Tolling Contracts.

Section 5.04. The Borrower undertakes that, except as the Bank shall otherwise agree, if any lien shall be created on any assets of the Borrower as security for any debt, such lien will *ipso facto* equally and ratably secure the payment of the principal of, and interest and other charges on, the Loan and the Bonds, and that in the creation of any such lien express provision will be made to that effect; provided, however, that the foregoing provisions of this Section shall not apply to: (i) any lien created on property, at the time of purchase thereof, solely as security for the payment of the purchase price of such property; or (ii) any lien arising in the ordinary course of banking transactions and securing a debt maturing not more than one year after its date.

Section 5.05. The Borrower shall pay or cause to be paid all taxes, if any, imposed under the laws of the Guarantor or laws in effect in the territories of the Guarantor on or in connection with the execution, issue, delivery or registration of this Loan Agreement, the Guarantee Agreement or the Bonds, or the payment of principal, interest or other charges thereunder; provided, however, that the provisions of this Section shall not apply to taxation of payments under any Bond to a holder thereof other than the Bank when such Bond is beneficially owned by an individual or corporate resident of the Guarantor.

Section 5.06. The Borrower shall pay or cause to be paid all taxes, if any, imposed under the laws of the country or countries in whose currency the Loan and the Bonds are payable or laws in effect in the territories of such country or countries on or in connection with the execution, issue, delivery or registration of this Loan Agreement, the Guarantee Agreement or the Bonds.

Section 5.07. (a) The Borrower shall take out and maintain with responsible insurers, or make other provision satisfactory to the Bank for, insurance against such risks

and in such amounts as shall be consistent with sound business practice.

(b) Without limiting the generality of the foregoing, the Borrower undertakes to insure the imported goods to be financed out of the proceeds of the Loan against marine, transit and other hazards incident to acquisition, transportation and delivery thereof to the place of use or installation and for such insurance any indemnity shall be payable in a currency freely usable by the Borrower to replace or repair such goods.

#### Section 5.08. The Borrower shall:

- (i) operate and maintain its plants, equipment and property, and from time to time make all necessary renewals and repairs thereof, all in accordance with sound engineering standards;
- (ii) except as the Bank shall otherwise agree, take all steps necessary to maintain and renew all rights, powers, privileges and franchises which are necessary or useful in the conduct of its business; and
- (iii) at all times carry on its operations and maintain its financial position in accordance with sound business and public utility practices, and in that connection shall act in accordance with the requirements of the Volta River Development Δct, 1961.

Section 5.09. (a) Except as the Bank and the Borrower shall otherwise agree, the Borrower shall take such reasonable action as may be required, including the adjustment from time to time of its rates for the supply of power, to provide revenues from the Borrower's power operations sufficient to produce, for the fiscal year of the Borrower ending December 31, 1974 and thereafter, an annual rate of return of not less than 8% on the Guarantor's investment in the Borrower.

- (b) For the purposes of this Section:
- (i) The annual rate of return shall be calculated by relating the net income for the Borrower's fiscal year in question to the average of the Guarantor's investment in the Borrower at the beginning and at the end of such fiscal year.
- (ii) The term "Guarantor's investment in the Borrower" shall mean the book value of;
  - (A) the Guarantor's capital contributions to the Borrower for the Borrower's electric power generation and transmission facilities and operations; and
  - (B) cumulative earnings generated by and retained in the Borrower's power operations, increased by amounts corresponding to appropriate revaluations of the Borrower's electric power generation and transmission facilities, calculated in accordance with methods agreed with the Bank.
- (iii) The term "net income" shall mean the difference between:
  - (A) gross operating revenues accruing from the Borrower's power operations; and
  - (B) the operating and administration expenses related to such gross operating revenues, including taxes (if any), adequate maintenance, straight line depreciation at rates satisfactory to the Bank and interest and other charges on debt.

Section 5.10. (a) The Borrower shall have at all times qualified and experienced management and staff.

- (b) The Borrower shall obtain the approval of the Bank to any proposed appointment to the position of Chief Executive of the Borrower prior to the making of such appointment.
- Section 5.11. (a) Except as the Bank and the Borrower shall otherwise agree, the Borrower shall, to the extent that it has an interest therein and is obligated or entitled

to do so, take all such reasonable action as may be necessary to maintain in full force and effect, and to secure the prompt and diligent performance by the parties thereto of, the Scheduled Documents, the Subscription Agreement, the Long Term Tolling Contracts, the Valco Current Accounts Trust, the Voting Trust Arrangements and the managing agreement relating thereto, the AID Loan Agreement, the Exim-Authority Loan Agreement, the UK Loan Agreement and the Canadian Loan Arrangements.

(b) The Bank and the Borrower shall exchange views as to any arbitration or any proceeding before the Referee contemplated or undertaken pursuant to any of the documents specified in paragraph (a) of this Section. The Borrower shall promptly advise the Bank of any such arbitration or other proceeding contemplated or undertaken and shall give the Bank such information as the Bank shall reasonably request to enable the Bank if it so desires to make its views thereon known to the Borrower and in any such arbitration or other proceeding.

Section 5.12. Except as the Bank and the Borrower shall otherwise agree, the Borrower shall not (a) rescind or terminate the Power Contract or (b) enter into an agreement to sell power or energy from the Project so as to effect a reduction of the Contract Rate (as that term is defined in the Power Contract) under Article 25 of the Power Contract.

Section 5.13. Except as the Bank and the Borrower shall otherwise agree, if the Borrower shall repay in advance of maturity any part of its indebtedness under the AID Loan Agreement, the Exim-Authority Loan Agreement, the UK Loan Agreement or the Canadian Loan Arrangements, the Borrower shall simultaneously repay a proportionate amount of the Loan then outstanding. All the provisions of the General Conditions relating to repayment in advance of maturity shall be applicable to any repayment by the Borrower in accordance with this Section.

Section 5.14. Except as the Bank and the Borrower shall otherwise agree, the Borrower shall not incur debt unless its net revenues for the fiscal year next preceding such incurrence or for a later twelve-month period ended prior to such incurrence, whichever is the greater, shall be not less than 1.5 times the maximum debt service requirement for any succeeding fiscal year on all debt, including the debt to be incurred. For the purposes of this Section:

- (a) the term "debt" shall mean all debt of the Borrower maturing by its terms more than one year after the date on which it is originally incurred;
- (b) debt shall be deemed to be incurred on the date of execution and delivery of a contract or agreement providing for such debt;
- (c) the term "net revenues" shall mean gross revenues from all sources, adjusted to take account of power rates in effect at the time of the incurrence of debt even though they were not in effect during the fiscal year or twelvementh period to which such revenues relate, less all operating and administrative expenses, including provision for taxes, if any, but before provision covering depreciation, interest and other charges on debt;
- (d) the term "debt service requirement" shall mean the aggregate amount of amortization (including sinking fund payments, if any), interest and other charges on debt; and
- (e) debt service payable in a currency other than currency of the Guarantor shall be valued at the rate of exchange at which such other currency is obtainable, on the date the additional debt is incurred, for the purpose of servicing such debt, or, if such currency is not so obtainable, at the rate of exchange as reasonably determined by the Bank.

Section 5.15. In the carrying out or expansion of its non-power operations, the Borrower shall continue to ensure that:

- (i) the cost, both capital and recurrent, of the nonpower operations is financed without resort to the revenues of the Borrower from its power operations;
- (ii) the organization and the staff of the Borrower are adequate to enable the Borrower to engage in its non-power operations without detriment to the efficient conduct of its power operations; and
- (iii) under the Borrower's accounting system the accounts for each of its non-power operations are maintained separately from those for its power operations and from each of its other non-power operations.

The Borrower shall consult the Bank about arrangements which it proposes from time to time with respect to the matters specified in clauses (ii) and (iii) of this Section sufficiently in advance of the execution of such proposed arrangements for the Bank to have reasonable opportunity to express its views thereon.

#### ARTICLE VI

#### Remedies of the Bank

Section 6.01. If any event specified in Section 7.01 of the General Conditions or in Section 6.02 of this Agreement shall occur and shall continue for the period, if any, therein set forth, then at any subsequent time during the continuance thereof the Bank, at its option, may by notice to the Borrower and the Guarantor declare the principal of the Loan and of all the Bonds then outstanding to be due and payable immediately, together with the interest and other charges thereon, and upon any such declaration such principal, interest and charges shall become due and payable immediately, anything to the contrary in this Loan Agreement or in the Bonds notwithstanding.

Section 6.02. For the purposes of Section 7.01 of the General Conditions, the following additional events are specified:

- (a) Any other loan or credit to the Borrower for money borrowed shall have become due and payable pursuant to the terms thereof prior to its stated maturity.
- (b) Any Event of Release as determined pursuant to the Subscription Agreement or the Long Term Tolling Contracts shall have occurred, or any other event shall have occurred which, due to the fault of the Borrower or the Guarantor, shall have operated to release any of the parties thereto from the said agreements or from the Voting Trust Arrangements or the Valco Current Accounts Trust or to modify substantially the obligations of the parties thereunder.
- (c) The Volta River Development Act, 1961, of the Guarantor or any provision thereof shall have been amended, suspended, terminated or repealed without the prior approval of the Bank, and such event shall continue for a period of sixty days after notice thereof shall have been given by the Bank to the Borrower and the Guarantor.
- (d) The AID Loan Agreement, the Exim-Authority Loan Agreement, the UK Loan Agreement, the Canadian Loan Arrangements, the Master Agreement, the Power Contract, the Subscription Agreement, the Long Term Tolling Contracts, the Voting Trust Arrangements or the managing agreement relating thereto or the Valco Current Accounts Trust shall have been, in any material respect, amended, terminated, assigned or waived without the agreement of the Bank, and such event shall continue for a period of sixty days after notice thereof shall have been given by the Bank to the Borrower and the Guarantor.
- (e) The Guarantor shall have taken any action which would prevent, or materially interfere with, the performance by the Borrower of its obligations or the assertion

of its rights under the AID Loan Agreement, the Exim-Authority Loan Agreement, the UK Loan Agreement, the Canadian Loan Arrangements, the Subscription Agreement, the Long Term Tolling Contracts, the Voting Trust Arrangements or the managing agreement relating thereto or the Valco Current Accounts Trust, and such event shall continue for a period of sixty days after notice thereof shall have been given by the Bank to the Borrower and the Guarantor.

(f) The Exim-Valco Loan Agreement, the Second Exim-Valco Loan Agreement or the Barclays-Valco Loan Agreement shall have been amended, terminated, assigned or waived or any of the loans provided for thereunder shall have been cancelled or prematured, in whole or in part, so as materially and adversely to affect the ability of the Borrower to carry out the Project or to pay amounts due under the Loan or the Bonds, and such event shall continue for a period of sixty days after notice thereof shall have been given by the Bank to the Borrower and the Guarantor.

Section 6.03. For the purposes of Section 6.02 of the General Conditions, the following additional events are specified:

- (a) Any Event of Suspension as defined in the Subscription Agreement or the Long Term Tolling Contracts shall have occurred, or any other event shall have occurred which, due to the fault of the Borrower or the Guarantor, shall have operated to suspend the rights or obligations of any of the parties thereto under any of the said agreements or under the Voting Trust Arrangements or the Valco Current Accounts Trust.
- (b) Any event shall have occurred which shall have operated to suspend the right of the Borrower to withdraw amounts under the AID Loan Agreement or the Canadian Loan Arrangements.

Section 6.04. Notwithstanding Section 6.03 of the General Conditions, the Bank may by notice to the Borrower cancel an amount of the Loan in respect of which the right of the Borrower to make withdrawals from the Loan Account shall have been suspended because of the occurrence of an event specified in paragraph (a) of Section 6.03 of this Agreement only after any such suspension shall have continued for one year.

#### ARTICLE VII

#### Effective Date; Termination

Section 7.01. The following events are specified as additional conditions to the effectiveness of this Loan Agreement within the meaning of Section 11.01(c) of the General Conditions:

- (a) The Borrower shall have engaged, on terms and conditions satisfactory to the Bank, engineering consultants or experts acceptable to the Bank, as provided in Section 5.01(b)(ii)(A) of this Agreement, and shall have made arrangements satisfactory to the Bank for the financing of the cost of such engineering consultants or experts.
- (b) The Canadian Loan Arrangements shall have been entered into in form and substance satisfactory to the Bank and shall have come into force and effect.
- (c) Valco shall have made arrangements satisfactory to the Bank for the financing of the expansion of the Smelter and the operation of such expanded Smelter so as to enable Valco to meet its obligations under the Power Contract, such arrangements to include, without limitation, amendments satisfactory to the Bank of the Long Term Tolling Contracts and the Valco Current Accounts Trust.

SECTION 7.02. The date of October 1, 1969, is specified for the purposes of Section 11.04 of the General Conditions.

#### ARTICLE VIII

#### Miscellaneous

Section 8.01. The Closing Date shall be December 31, 1973, or such other date as shall be agreed between the Bank and the Borrower.

Section 8.02. The following addresses are specified for the purposes of Section 10.01 of the General Conditions:

#### For the Bank:

International Bank for Reconstruction and Development 1818 H Street, N.W. Washington, D.C. 20433 United States of America

Alternative address for cables:

Intbafrad Washington, D.C.

#### For the Borrower:

Volta River Authority P. O. Box M 77 Accra, Ghana

Alternative address for cables:

Volta Accra

IN WITNESS WHEREOF, the parties hereto, acting through their representatives thereunto duly authorized, have caused this Loan Agreement to be signed in their respective names and to be delivered in the District of Columbia, United States of America, as of the day and year first above written.

International Bank for Reconstruction and Development

By /s/ J. Burke Knapp Vice President

VOLTA RIVER AUTHORITY

By /s/ E. L. Quartey
Authorized Representative

The Common Seal of the Volta River Authority was hereunto affixed pursuant to a resolution of the Authority passed and dated the 18th day of April one thousand nine hundred and sixtynine in the presence of

(Seal)

/s/ E. L. QUARTEY Chief Executive

/s/ E. Y. M. DZEBLE Secretary

#### SCHEDULE 1

#### Allocation of Proceeds of Loan

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#### Reallocation Upon Change in Cost Estimates

- 1. If the estimate of the cost of the items included in any of the Categories A to E shall decrease, the amount of the Loan then allocated to, and no longer required for, such Category will be reallocated by the Bank to Category F.
- 2. If the estimate of the cost of the items included in any of the Categories A to E shall increase, an amount equal to the portion, if any, of such increase to be financed out of the proceeds of the Loan will be allocated by the Bank, at the request of the Borrower, to such Category from Category F, subject, however, to the requirements for contingencies, as determined by the Bank, in respect of the cost of the items in the other Categories.

#### SCHEDULE 2

#### Amortization Schedule

Date Payment Due	Payment of Principal (expressed in dollars)*
June 15, 1979	115,000
December 15, 1979	120,000
June 15, 1980	125,000
December 15, 1980	125,000
June 15, 1981	130,000
December 15, 1981	135,000
June 15, 1982	140,000
December 15, 1982	145,000
June 15, 1983	150,000
December 15, 1983	155,000
June 15, 1984	160,000
December 15, 1984	165,000
June 15, 1985	170,000
December 15, 1985	175,000
June 15, 1986	180,000
December 15, 1986	185,000
June 15, 1987	190,000
December 15, 1987	200,000
June 15, 1988	205,000
December 15, 1988	210,000
June 15, 1989	220,000
December 15, 1989	225,000
June 15, 1990	230,000
December 15, 1990	240,000
June 15, 1991	250,000
December 15, 1991	255,000
June 15, 1992	265,000
December 15, 1992	275,000
June 15, 1993	280,000
December 15, 1993	290,000
June 15, 1994	290,000

<sup>\*</sup> To the extent that any portion of the Loan is repayable in a currency other than dollars (see General Conditions, Section 4.02), the figures in this column represent dollar equivalents determined as for purposes of withdrawal.

#### Premiums on Prepayment and Redemption

The following percentages are specified as the premiums payable on repayment in advance of maturity of any part of the principal amount of the Loan pursuant to Section 3.05(b) of the General Conditions or on the redemption of any Bond prior to its maturity pursuant to Section 8.15 of the General Conditions.

Time of Prepayment or Redemption Pr	emium	
Not more than three years before maturity	1/2%	
More than three years but not more than six years before maturity	11/4%	
More than six years but not more than eleven years before maturity	21/4%	
More than eleven years but not more than sixteen years before maturity	33/4%	
More than sixteen years but not more than twenty-one years before maturity	5%	
More than twenty-one years but not more than twenty-three years before maturity	6%	
More than twenty-three years before maturity	61/2%	

#### SCHEDULE 3

#### Description of the Project

The Project forms the major part of the Borrower's program for 1968-1972 to expand its electric power and transmission facilities and includes:

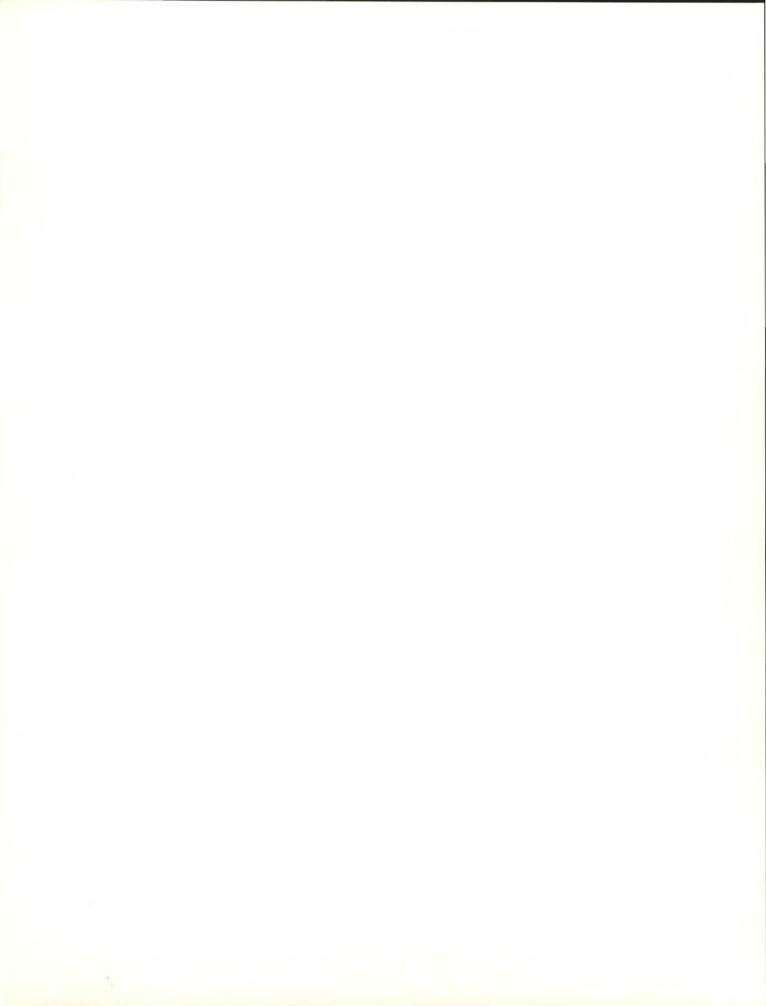
- (1) The installation at the Akosombo power station of two additional generating units, each with a nominal rating of not less than 128 MW and a maximum continuous rating of not less than 147 MW, together with all auxiliary equipment;
- (2) The expansion of 165 kv substations and related facilities at Akosombo, Volta (Tema) and the Smelter and of other 165 kv substation facilities at Volta (Tema), Sekondi-Takoradi and Kumasi;
- (3) Acquisition of construction and service vehicles required for maintenance of the Borrower's 165 kv transmission system;
- (4) Miscellaneous works to improve the Borrower's generating and transmission facilities;
- (5) The improvement of the Borrower's operations and accounting system; and
- (6) The study of the Borrower's future expansion program.

The Project is expected to be completed during 1972.

#### SCHEDULE 4

#### Supplementary Procedures for Procurement of Goods to be Financed out of the Proceeds of the Loan

- 1. With respect to contracts for procurement of such goods estimated to cost in excess of \$50,000 equivalent:
- (a) Invitations to bid, specifications, conditions of contract, all other tender documents and the method and places of advertising will be submitted to the Bank for its review and approval prior to the issuance of invitations to bid.
- (b) After bids have been received and analyzed, the analysis of the bids, and the proposals for awards, together with the reasons for such proposals, will be submitted to the Bank for its review and approval prior to the Borrower's making any award of contract or issuing any letter of intent.
- (c) If the final contract is to differ substantially from the terms and conditions contained in the respective documents approved by the Bank under paragraphs (a) and (b) above, the text of the proposed changes will be submitted to the Bank for its review and approval prior to the execution of such contract.
- (d) As soon as a letter of intent has been issued or a contract has been executed, a copy thereof will be sent to the Bank.
- 2. Notwithstanding the provisions of Section 3.02(ii) of this Agreement, with respect to contracts for procurement of such goods estimated to cost \$50,000 equivalent or less, copies of all documents, including the invitation to bid, the tender documents and the bid analysis and evaluation, shall be sent to the Bank promptly after the execution of any such contract and prior to the submission to the Bank of the first application for withdrawal from the Loan Account in respect of such contract.





December 8, 1970

Mr. J. K. Taylor Manager Washington Office Henry J. Kaiser Company Suite 1000 900 17th Street, N.W. Washington, D.C. 20006

Dear Mr. Taylor:

Re: Loan 618-GH Volta River Authority (VRA) Akosombo Expansion

Thank you for your letter of December 3, 1970 with which you sent us copies of the following Contract Documents:

XS-1

Supply of Equipment for Volta and Smelter Substations

XS-2

XA-3M

Installation of Substation Equipment and Transmission Line

Vols. I and II

Power Plant - Installation of Mechanical

Vols. I and II Equipment

Yours sincerely,

Gavin E. Wyatt
Chief, Power Division II
Public Utilities Projects Department

W EAMinnig:dd
IBRD/IDA

cc: Messrs. Wyatt
von Busse
Memon
Central Files

Division Files (GH-0-208)

Mu Minnig 618 GA 4604 20006)

Date Ack'd. Dec 8/20
Mystl

#### HENRY J. KAISER COMPANY

KAISER CENTER . 300 LAKESIDE DRIVE, OAKLAND, CALIFORNIA 94604

(Suite 1000, 900 Seventeenth Street N.W., Washington D.C. 20006)

December 3, 1970.

Mr. Gavin Wyatt
Chief, Power Division II
Public Utilities Projects Department
International Bank for Reconstruction
and Development
1818 H Street N.W.
Washington D.C. 20433

Washington D.C. 2043

Dear Mr. Wyatt:

The Volta River Authority has asked me to forward to you 64-0-208 two copies of Contracts XS-1, XS-2 and XA-3M.

Jesu Mayla

Sincerely yours,

Jesse K. Taylor

Manager

Washington Office.

encl.

1 copy Op. Files 1 copy h. v. June (Continuens) Mr. James J. Fish

November 27, 1970

Ali N. Memon

GHANA - Loan 618-GH Volta River Authority (VRA) Operating Results for First Quarter 1970

- 1. In January 1970, VRA increased its tariff to the Electricity Corporation of Ghana (ECG) from NG 2.75 per month per kW of maximum demand plus NG 0.00183 per kWh to NG 3.00 per month per kW of maximum demand plus NG 0.002 per kWh. VRA reports that it proposes to increase the tariff of the other customers when the agreements are up for renewal.
- Revenue from power sales for the first quarter increased from NV 2.52 million in 1969 to NV 2.77 million in 1970. The increase was due to the tariff increase for ECG and normal load growth. Operating expenses increased from NV 1.29 million to NV 1.33 million during the same period. The rate of return on the Government's investment for the first quarter improved from approximately 0.8% to 1.2%. The return on the yearly basis will amount to approximately 4.8% as compared to 2.3% achieved last year. The target return is 8% by 1974.
- 3. Accounts receivable remain at a satisfactory level. On the whole, VRA's operations for the first quarter of 1970 were satisfactory.
- 4. It is recommended that the next supervision mission should obtain details about proposed tariff increases referred to in paragraph 1. The mission should also discuss the possibility of expediting the preparation of quarterly and yearly financial statements by VRA.

ANMemon: dd IBRD/IDA

cc: Messrs. Nissenbaum Wyatt Minnig Central Files Division Files

November 25, 1970

Mr. E. L. Quartey Chief Executive, Volta River Authority P.O. Box M.77 Accra, Ghana

Dear Mr. Quartey:

#### Re: Loan 618-GH Short Term Loan

Thank you for your letter of October 8, 1970. With regards to NØ300,000 loan from the Government, please be advised that we have no objection to the proposed terms - 5 years including 2 year grace period and bearing interest at 6%.

Yours sincerely,

J. Oush

for Cavin E. Wyatt Chief, Power Division II Public Utilities Projects Department

ANMemon: jmca
IBRD

Cleared with and cc: Mr. Minnig & Mr. Nissenbaum

cc: Mr. Wyatt
Mr. Wemon
Central Files
Division Files

Control No.: GH-0-183

November 25, 1970

Dear Dr. Ramaer:

I am writing in reply to your letter of November 12, 1970. At the time of the Annual Meeting in Copenhagen various leftist groups combined to put out a publication on the World Bank which, among other things, criticized the Volta River Project. Last month I gave some talks in the Netherlands and since I expected that the project in question might be brought up I asked for some background material on the project, with which, incidentally, I was very familiar at the time it was being negotiated, i.e. in the early sixties. I am sending you these background papers for your information. The contents of the papers are not confidential but they should not be attributed to the Bank.

I must say that the story you heard from the students is not only one-sided but completely wrong. The World Bank loan was for a power plant. There was never a question of Chana selling aluminium to anyone for the simple reason that Chana does not produce aluminium. The contract in which the World Bank was interested was the contract by which Chana sold power to the private aluminium smelters. Since the power contract was the real security for repayment of the Bank's loan, you can well understand that our interest was in seeing Chana obtain the highest possible price for power. Because Chana was not in a very strong negotiating position, the price they accepted was lower than we would have liked to see it. On the other hand, the aluminium smelting company obligated itself to pay for the power whether it actually used it or not, so that Chana had a guaranteed minimum income from the power plant to which would be added income from sale of electricity in excess of the quantity reserved for the aluminium smelter.

I have discussed the particular problems which so-called enclave projects pose for the Bank in a recent talk at The Southwestern Legal Foundation. I am sending you a copy herewith.

With best regards,

Sincerely yours, (Signed A. Broches

A. Broches General Counsel

Dr. J. C. Ramaer N.V. Philips Eindhoven, The Netherlands

ABroches: cml Enclosures

November 13, 1970

Mr. R. A. Lowell Kaiser Engineers International, Inc. Kaiser Center 300 Lakeside Drive Oakland, California 94604

Dear Mr. Lowell:

Re: Loan 618-GH - Volta River Authority Future Power Expansion Study

Thank you for your letter dated October 13, 1970 with which you sent us copies of the proposed agreement between VRA and Kaiser Engineers
International, Inc. covering consulting services for the evaluation of alternative means to meet the Authority's future power requirements.

Please find attached a copy of our cable of November 12, 1970 to Mr.

Quartey on the above subject.

Yours sincerely,

Gavin E. Wyatt
Chief, Power Division II
Public Utilities Projects Department

Attachment

EAMinnig:dd

cc: Messrs. von Busse (Controller's) (with incoming)
Nissenbaum
Wyatt
Memon

Central Files Division Files (GH→O⊶185) INTERNATIONAL DEVELOPMENT **ASSOCIATION** 

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT INTERNATIONAL FINANCE CORPORATION

#### OUTGOING WIRE

TO: VOLTA ACCRA

DATE: NOVEMBER 12, 1970

GH- 618

CLASS OF

SERVICE: LT

COUNTRY: GHANA

TEXT:

Cable No.: ATTENTION QUARTEY NO OBJECTION TO CONTRACT WITH KAISER FUTURE EXPANSION

STUDY REGARDS

WYATT

INTBAFRAD

#### **NOT TO BE TRANSMITTED**

AUTHORIZED BY:

NAME

Gavin E. Wyatt

Chier, Power Division II

DEPT.

SIGNATURE.

REFERENCE

(SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

ORIGINAL (File Copy)

(IMPORTANT: See Secretaries Guide for preparing form)

CLEARANCES AND COPY DISTRIBUTION:

cc: Kaiser Engineers Int. Inc.

Messrs. von Busse (Controller's) with Ram incoming

Memon

Central Files Division Files (GH-0-196)

For Use By Communications Section

Checked for Dispatch:

DATE HOVINGER 12, 1970

Gavin E. Myatt

Chief, Power Division II

ce: Kaiser angineers Int. Inc. Messre, von Busse (Controller's) with

MON 15 @ 35 bM (810 ministen Files (GH-0-196)

BISPATCHED

FORM No. 26 (4-69)

INTERNATIONAL DEVELOPMENT ASSOCIATION

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT

INTERNATIONAL FINANCE

Turkey and

#### INCOMING CABLE

DATE AND TIME

OF CABLE:

NOVEMBER 11, 1970

1030

ROUTING

LOG NO.:

WU 34 / 11

TO:

WYATT INTBAFRAD

FROM:

ACCRA

ACTION COPY:

P U POWER II

INFORMATION COPY:

PUBLIC UTILITIES PORJECTS

DECODED BY:

TEXT:

RE GH618 FUTURE EXPANSION STUDY AGREEMENT PLEASE ADVISE EARLY IF KAISER DRAFT NOW ACCEPTABLE. REGARDS.

SACKEY VOLTA

Date Rec'd. Nev. 12/20

Date Ack'd. CPov. (2/70

Assigned to Wyat

JAO

GH-0-196.

HOW IT I ST PH 1970

61864

Mr. M. S. Ram

October 27, 1970

Gavin E. Wyatt

Ghana - Loan 618GH - Extension Volta River Power Station Disbursements.

In response to your query I attach a memo from Mr. Ranganathan showing the current position with regard to disbursements under Loan 618GH.

Since all the contracts being financed by the Bank are for equipment and its installation no disbursements other than the two down payments already made can be expected until the equipment is ready for delivery which may be several months more for the large items.

GEWyatt:sst IBRD

cc: Mr. Minnig

Central Files Division Files

## OFFICE MEMORANDUM

TO: Mr. G. E. Wyatt

DATE: October 26, 1970

FROM: C. P. Ranganathan

SUBJECT: Disbursement against Loan 618-GH

#### Contracts financed out of Bank Loan:

The Bank Loan of NØ 6,218,000 will be utilized for disbursement against the following contracts.

- (1) XA-4 Supply of Turbines and Governors.
- (2) XA-6 Supply of Intake Gate hoists and trash rack panels.
- (3) XS-1 Supply of Substation Equipment.
- (4) XA-3M Installation of Turbines and Governors.
- (5) XA-3E Installation of Generators. Transformers and Circuit breakers, etc.
- (6) XS-2 Installation of Substation Equipment.

#### Contracts cleared by us:

- (1) XA-4 To Hitachi, Japan, for Yen 768,813,000; cleared by our cable of 2/19/1970.
- (2) XA-6 To Newton Chambers Engineering Ltd. U.K. for £ 48,689.50; cleared by our cable of 3/11/1970.
- (3) XA-3M To Sadelmi, Italy, for NE 2,395,380; cleared by our cable of 3/23/1970
- (4) XS-1 & XS-2
  To Sadelmi and GEI, for Italian lira 372,776,687.50
  plus N/2 492,215; cleared by our cable of 3/23/1970.

#### Disbursement:

Our Controller's Department has not yet received any of the above contracts; but it has made the following disbursements:

- (1) Hitachi: Advance payment of US\$100,000.- of which US\$96,000.- are met from the earlier Loan 310 GH
- (2) Newton Chambers:
  Advance payment of £ 2,400.-

61864 Mr. Gavin E. Wyatt October 15, 1970 A. E. Bailey GHANA - Loan 618-GH Power Study Future Expansion Draft Contract Kaiser Engineers International Inc. Mr. J. K. Taylor of Kaiser Industries visited the Bank on Tuesday October 13, 1970 to discuss the extension of the above study to include a review of existing and expandable hydroelectric and thermal generating facilities in Nigeria, including the Jebba, Shiroro Gorge and Benue Projects. The instruction from the Volta River Authority was to include the power potential of Nigeria in the wider scope of the assignment for use as background information by the VRA to enable it to enter into meaningful negotiations with Nigeria if the final recommendation should indicate an interconnection with that country. Mr. Taylor questioned the opinion expressed by the Bank and VRA that the inclusion of the additional work will in no way greatly influence the cost of the study. His opinion was that if Kaiser's investigations in Nigeria have to be extended beyond existing facilities and planned extensions to 1980, this would substantially increase the scope and costs of the study. I pointed out that a great deal of work had already been carried out by the consultants to the Niger Dams Authority on the future development program, particularly on the timing for the future development of the Nigeria Dams Project to its full capacity of 960 MW, and sufficient information should be available to enable Kaiser to enlarge the scope of the study as requested by VRA without substantially increasing the cost. Mr. Taylor noted this information and at the same time said Kaiser had already advised VRA of its proposal that only existing and expandable plants in Nigeria should be reviewed and annual costs brought to a common base with estimates for the Chanaian projects to enable proper comparisons of production costs. This is covered in the latest draft of their agreement with VRA on which they are still awaiting VRA's comments. I said that we would reserve our comments until we had an opportunity to examine this draft, and Mr. Taylor promised to send a copy within the next day or so. AEBailey:dd IBRD/IDA cc: Mr. Minnig Central Files Division Files

INTERNATIONAL DEVELOPMENT
ASSOCIATION

INTERNATIONAL BANK FOR
RECONSTRUCTION AND DEVELOPMENT

INTERNATIONAL FINANCE
CORPORATION

#### OUTGOING WIRE

TO: QUARTEY

VOLTA

DATE: OCTOBER 14, 1970

CLASS OF

SERVICE: LT

COUNTRY: GHANA

TEXT: Cable No.:

REYUCAB OF THIRTEENTH LATEST DRAFT AGREEMENT FUTURE POWER REQUIREMENTS
NOT YET RECEIVED IN BANK STOP WE WILL ADVISE OUR COMMENTS WHEN THIS
BECOMES AVAILABLE

WYATT INTBAFRAD

### NOT TO BE TRANSMITTED:

This is in response to VRA's request for confirmation of receipt of revised agreement with Kaiser Engineering. We have not received it.

#### NOT TO BE TRANSMITTED

AUTHORIZED BY: Mr. F. H. Howell, Deputy Director

NAME

DEPT.

Public Utilities Projects Dept.

SIGNATURE To KHOLLILL

(SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

REFERENCE:

ORIGINAL (File Copy)

(IMPORTANT: See Secretaries Guide for preparing form)

CLEARANCES AND COPY DISTRIBUTION:

cc: Central Files

Division Files Control No.GH-0-182

Bailey:sst

IBRD

For Use By Communications Section

Checked for Dispatch:

#### OUTGOING WIRE

TO: QUARTET VOLTA

DATE OGTOBER 14, 1970

SERVICE LT

COUNTRY GHANA

Cable No.

REYUCAR OF THIREMAN LATEST DRAFT AGREEMENT FUTURE POWER REQUIREMENTS NOT YET RECEIVED IN BANK STOP WE WILL ADVISE OUR COMMENTS WHEN THIS

INTRA PR

NOT THE TRANSMITTED

This is in response to VM's request for confirmation of receipt of revised agreement with Kaiser Engineering, we have not received it.

NOT TO BE TRANSMITTED

AUTHORITO BY Mr. F. H. Howell, Deputy Director

COMMUNICATIONS

MP 10 101 001 4 5 35 PH 1970

SIGNATURE OF INCINIDIAL AUTHORISED TO APPROV

DISPATCHED

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day.

Division Files Control No.GH-0-182

MEBailey: sst

For Use By Communications Section

Sold of Jean Marker o Your Ref 231/6610 October 14, 1970 Chief Executive Volta River Authority P.O. Box M77 Accra GHANA Attention: Mr. E. L. Quartey Re: Short Term Loan Dear Mr. Quartey: We acknowledge receipt of your letter dated October 8, 1970 concerning the above subject. Your request is presently being considered and this will be the subject of a further communication in our course. Yours sincerely,

for Gavin E. Wyatt Chief, Power Division II Public Utilities Projects Department

AEBailey:sst IBRD

cc: Mr. G. E. Wyatt

Mr. E. Minnig (w/incoming for action)

Mr. Memon

Central Files Division Files (GH-0-183)

6186H

October 14, 1970

Kaiser Engineers Kaiser Center 300 Lakeside Drive Oakland, California 94604

> Re: Volta River Authority, Ghana Future Power Requirements

Dear Sirs:

We thank you for your letter dated October 9, 1970 concerning the above subject, and acknowledge receipt of the list of resumes of the personnel you are planning to assign to this study.

Sincerely yours,

for Gavin E. Wyatt
Chief, Power Division II
Public Utilities Projects Department

MAEBailey:sst

ce: Mr. G. E. Wyatt
Mr. E. Minnig (w/incoming)

Central Files Division Files (GH-0-181)

618614

#### KAISER ENGINEERS INTERNATIONAL, INC.

KAISER CENTER . 300 LAKESIDE DRIVE, OAKLAND, CALIFORNIA 94604 . CABLE KAISENGS

October 13, 1970

Mr. Gavin E. Wyatt
Chief, Power Division II
Public Utilities Projects Department
International Bank for Reconstruction and Development
1818 H Street, N. W.
Washington, D. C. 20433

Dear Mr. Wyatt:

In accordance with cable instructions received this morning from Mr. E. L. Quartey, Chief Executive of the Volta River Authority, I am pleased to forward herewith two copies of the proposed agreement between the VRA and Kaiser Engineers International, Inc., covering consulting services for the evaluation of alternative means to meet the Authority's future power requirements.

This proposed agreement has been executed by Kaiser Engineers and was forwarded to Mr. Quartey on October 2.

Very truly yours,

R. A. Lowell, Project Manager

RAL: ds

Enc.

cc: Mr. E. L. Quartey

Original to: P.U.Partinications
Date: 10-15-70 Complinications
Section

Mr. Thomas A. Blinkhorn

October 9, 1970

Gavin E. Wyatt

#### GHANA - Volta Dam Project

With reference to the attached copy of the Danish students' "World Bank Report", I give below comments on the statements regarding the Volta Dam Project which I hope will provide Mr. Broches with all the ammunition he needs to deal with questions. All the information has been extracted from the Bank's feasibility reports on the Project and the published reports of the Volta River Authority (VRA), which was set up to operate the facilities.

#### General

The document alleges that the benefits to Ghana of the Project are negative but the facts are the reverse. The original appraisal indicated that the Project should show a return over its estimated 50-year life of 8-9% on the Ghana Government's investment. As is not unusual with a Project on this scale, it was not expected that this figure would be achieved in the early years but the Project is already operating profitably and, according to the latest forecast, is expected to yield a return to the Government of over 9% by 1974, compared with the original target for that year of 8%. In addition, there are other financial benefits to Ghana not included in the above calculation, such as the income taxes to which the aluminum company becomes liable after its initial ten years of operation.

#### Specific Comments

#### Para. 1

The estimated cost of the Volta Project was about \$163 million. The Bank loan was for \$47 million, repayable at 5-3/4% interest over 25 years, with a 6-year grace period. U.S. agencies and the U.K. provided about \$31 million and the Ghana Government the balance, mainly as equity in VRA.

The estimated cost of port works at Tema attributable to the Project was about \$8 million (not \$80 million).

It is not bauxite which is imported for processing at the smelter, but alumina.

#### Para. 3

Debt service including repayments on the Project in the current year is estimated at about US\$7 million but this will level out at about US\$6 million from 1973 onwards. The Bank share is about \$h million.

Revenue from the sale of electricity in 1969 was the equivalent of about US\$10.3 million. The smelter accounted for 74% of units sold and 50% of the revenue. Sales to other consumers have been rising rapidly, however, and are expected to account for some 40% of a much higher total volume of sales from VRA by 1977.

The implication that the Project does not cater for domestic demand is, therefore, wrong. In fact it included provision for a transmission network to supply the main towns and villages and the existing mines of southern Chana. VRA at present supplies over 95% of the electricity distributed to retail customers by the Electricity Corporation of Chana.

There is no justification for the statement that the Project "will be operating at a loss for years to come". In the initial years of a large Project such as this an operating deficit is not unusual but its profitability has to be judged on its expected lifetime performance. The original calculations showed that, on conservative assumptions, the Ghana Government could expect a return of 8-9% on its investment in the Project over the estimated life of 50 years. This is a reasonable return bearing in mind the guaranteed market for the bulk of the Project's output through the long-term contract with the smelter company, under which they are committed to "take or pay for" specified minimum quantities.

Moreover, these calculations do not allow for the extra financial benefits to Ghana, such as the income taxes to which the aluminum company becomes liable after its first 10 years of operations. These additional benefits cannot be calculated with any precision but they would raise the return of the Project to Ghana above the calculated  $\beta-9\%$ .

VRA is not operating at a loss; it made a profit of about US\$1.5 million in 1969, representing a return on the Government's investment of 2.3%, and the trend is steadily upwards. Under the Bank's loan agreement, VRA is required to achieve a minimum return of 8% on the Government's investment by 197h; according to the latest forecast, it is now expected to exceed 9% by that year.

It is true that Ghana has its own bauxite resources but the use of imported alumina, by reducing the amount of finance required, was a factor in making the Project possible. Moreover, the use of local bauxite at a later stage, as the output of the smelter expands, has always been envisaged. We understand that the Ghana Government and Kaiser are currently discussing the possibility of using local bauxite, now that the smelter project is well established.

It is not correct to say that "Ghana sells electricity at a loss" to the aluminum company. It is true that the contractual price of 2.625 mills is low compared with the average price to Tthes other bulk customers of VRA in 1969 of 7.4 mills, but these are all more costly to supply because of their poorer load factors. Moreover, Ghana benefits from the fact that, as a result of the guaranteed payments for power from the aluminum company, the Project is a more economic source of power for other consumers than would have been possible without it. Thus, the average price paid by other bulk consumers of 7.4 mills per kWh compares with an estimated 15 mills from central thermal stations which would have been the alternative to the Project. One result is that the Electricity Corporation of Ghana is able to supply its retail customers at an average price of 28 mills per kWh, compared with over 50 mills before the Project.

The employment provided by VRA is hardly negligible, since it has an establishment of about 3,000. The smelter employs an estimated 1600.

The families who had to leave their farms to make way for the reservoir were compensated and resettled. The lake, moreover, is expected to become a valuable waterway extending some 300 miles into an area not well served by road or rail communications. Its large fishery potential is already being exploited, the 1969 catch being estimated at 50,000-70,000 tons.

GEWyatt/TERussell:gpl IBRD

cc: Mr. Weiner
Mr. Chadenet
Central Files
Division Files

#### KAISER ENGINEERS

DIVISION OF HENRY J. KAISER COMPANY

KAISER CENTER: 300 LAKESIDE DRIVE, OAKLAND, CALIFORNIA 94604

October 9, 1970

VRA/070/789

Volta River Authority P. O. Box M 77 Accra, Ghana

Attention: Mr. E. L. Quartey, Chief Executive

Subject:

Future Power Requirements of VRA

Resumes of Study Personnel

1201

Dear Sirs:

On October 2, 1970, we forwarded to you, with our VRA/070/784, the proposed Agreement between the Volta River Authority and Kaiser Engineers International, Inc. covering consulting services for the economic evaluation of alternative means to meet the Authority's future power requirements. In that letter we reiterated our earlier advice to you that Kaiser Engineers Management has transferred the responsibility for this Study from our London office, as originally proposed in February 1970, to our Oakland head office.

We have pleasure in enclosing herewith the list of the personnel which we are planning to assign to this Study, and the resumes of these personnel.

In accordance with your instruction, we are sending a duplicate of the enclosures directly to Mr. Gavin E. Wyatt, Chief, Power Division II, Public Utilities Projects Department, I.B.R.D., Washington, D.C. At your request, we are also sending to Mr. Wyatt resumes of the study team originally listed in our Proposal of February 1970. A copy of these resumes is also attached herewith.

Very truly yours,

R. A. Lowell Project Manager

SB/RAL/mmc

Attachments

cc: Mr. Gavin E. Wyatt, I.B.R.D., Washington, D.C.

KAISER



# **Record Removal Notice**



File Title Volta Expansion Project / Volta Pow - Volume 2	tion	1761836		
Document Date 09 October, 1970	Document Type Letter			
Correspondents / Participants From: R. A. Lowell, Project Manage To: E.L. Quartey, Chief Executive, V				
Subject / Title Future Power requirements of VRA	Resumes of study personnel			
Exception(s) Personal Information				
Additional Comments	re Po	moved in accordance dicy on Access to	tem(s) identified above has/have been ed in accordance with The World Bank on Access to Information or other sure policies of the World Bank Group.	
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Central Files

KAISER ENGINEERS DIVISION OF HENRY J. KAISER COMPANY

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GH-0-181

KAISER CENTER 300 LAKESIDE DRIVE, OAKLAND, CALIFORNIA 94604

October 9, 1970

Date Rec'd.

International Bank for Reconstruction and Development West 1818 H Street, N.W.
Washington, D.C. 20433

Attention: Mr. Gavin E. Wyatt

Chief, Power Division II

Subject: Volta River Authority, Ghana

Future Power Requirements

Dear Sirs:

Enclosed please find a copy of our letter VRA/070/789 of October 9, 1970 to Mr. Quartey, Chief Executive of the Volta River Authority, and a copy of the attachments to this letter.

We trust that the letter is self-explanatory and that you will find that the enclosures satisfy the requirements of your letter of July 16, 1970 to Mr. Quartey.

Very truly yours,

Project Manager

RAL/SB/mmc

Attachments

cc: Mr. E. L. Quartey, VRA (VRA/070/790)

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VOLTA RIVER AUTHORIT

Date Rec'd. Oct. 18 P.O. BOX M77,

Phone 64941

Date Ack'd. Nov . 25 70.

Assigned to flyatt Date. 8th October, 1970

Your Ref.

International Bank for Reconstruction -and Development.

Washington, D.C. 20433, U.S.A.

Dear Sirs,

Attention: Mr. Gavin E. Wyatt

We are writing to seek your approval to cover a loan of NØ300,000 which the Authority took from the Ghana Government in 1968 when the Authority experienced a temporary shortfall in its cash position for that year following the devaluation of the Cedi in 1967.

Our original request to the Government was for funds to be provided as an increase in the Ghana Government's equity contribution. The Government has, however, insisted that the amount provided should be considered as a short-term loan repayable within 5 years with a two-year grace period and bearing interest at  $6\frac{1}{2}\%$ .

Although we have discussed the status of these funds several times with your officials, strictly your approval is required for this transaction and we are, therefore, writing to request you to give your formal approval for the Volta River Authority to take the loan of NØ300,000 from the Ghana Government, for a term of 5 years including 2 years grace period and with interest at  $6\frac{1}{2}\%$ .

Yours sincerely,

E.L. Quartey CHIEF EXECUTE

EXECUTIV

#### COMMUNICATIONS SECTION

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## VOLTA RIVER AUTHORITY

Cables VOLTA, ACCRA Phone 64941 P.O. BOX M77, ACCRA, GHANA

Date Ack'd. No tifle may

Date September 30, 1970

Your Ref.

ENG. 213

Mr. Gavin E. Wyatt,
Chief, Power Division II,
Public Utilities Projects Department,
International Bank for Reconstruction
and Development,
International Development Association,
1818 H. Street N.W.,
Washington D.C. 20433,
U.S.A.

Dear Mr. Wyatt,

Re: Loan 618-GH Volta Expansion Project Study Future Expansion

We thank you for your kind letter of September 21, 1970, clarifying the extent and depth of the proposed power study of the Nigerian facilities and installations, in the light of the general evaluation studies to be undertaken by Kaiser Engineers. Our suggestion to delete that portion of the studies was based on your earlier request for a detailed survey of the Nigerian power potential. We are glad of your clarification of the matter, and will inform Kaiser Engineers accordingly.

With kindest regards,

Yours truly,

MED E. L. Quart

CHIEF EXECUTIVE

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Mr. Gavin L. Mydtt, Chief, rower Division II, Public Utilities Projects reputtment, . Justico I von bus Interm tioned Mevelopment Associa mestri 1815 M. Dargot M. ... We lington b.C. 20154.

Dear LT. Vy Ltt.

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To thealt you for your kind letter of depositer 21, 1770, clarimost alay I rang and to the if she wit attent in colvition studies to be undertered by laker inciners. our sugestion to delete clarities blom of the metter, and will inform karter in incers coopyring

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Deptember 30, 1970

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Mr. Gavin E. Wyatt

September 25, 1970

Ali N. Memon

GHANA - Loan 618-GH Volta River Authority (VRA) 1969 Audit

- We have now received the audited financial statement of VRA for the year ending December 31, 1970. The operating results are substantially similar to those reported in the unaudited statements and commented upon in my memorandum of August 26, 1970.
- VRA's auditors Messrs. Cooper Brothers & Co. in their letters to VRA's management have drawn their attention to a number of shortcomings discovered during the course of the audit. Some of the points mentioned are:
  - (a) The land upon which VRA's office building is situated is vested with the Government. VRA does not even have a letter of allocation for the land.
  - (b) There is no formal agreement with the Electricity Corporation of Chana (ECG) in respect of its occupation of the office building built by VRA.
  - (c) There are a number of problems relating to stock inventory - difficulty in reconciliation of final figure: need for creating a provision for obsolete and slow moving stocks; control of stock level in various stores and pilferage.
  - (d) There are a number of bookkeeping procedural weaknesses engineering section is not checking the draft or final demand notes relating to power sales; cash receipt forms are not being checked against the record of remittances received, cash book or paying in slips; weak security in cash office; payroll records not uptodate; capital work in progress transfer forms not being properly checked; overhead allocation journal vouchers not dated and have insufficient narration; excessive delay in transfer of social security funds; and omission of a bank account from draft.
  - (e) There is need to carry insurance to cover loss of cash and loss of stores from fire, burglary and other risks.
- The problems relating to title to the properties mentioned in paragraphs 2 (a) and (b) are typical of the Government owned enterprises. Both the Government and the enterprise usually do not see

the need for titles, nevertheless it should not be difficult to solve these problems unless some law of the land stands in the way. I understand from the correspondence that steps are being taken to correct the problems mentioned in paragraphs 2 (c) and (d). The need for insurance mentioned in paragraph 2 (e) depends on availability of adequate insurance on reasonable cost.

4. I recommend that we should not take any action at this time other than advising VRA that we have noted the weaknesses and hope that they will be able to correct the situation. The situation should be looked into by the next supervision mission which is scheduled for January 1971.

AlMemon: jmca IBRD

cc: Messrs. Nissenbaum, Minnig & Memon Central Files Division Files

018614

Your Reference: 231/5944

September 21, 1970

Mr. E. L. Quartey Chief Executive Volta River Authority P.O. Box M77 Accra, Ghana

Dear Mr. Quartey:

Re: Loan 618-GH Volta Expansion Project Study Future Expansion

Thank you for your letter of September 10, 1970 with which you informed us of your views on Section A-3 of the draft contract with Kaiser Engineers International Inc.

We agree that VRA should not request Kaiser to analyze in detail the costs of each of Nigeria's existing and expandable hydro and thermal generating facilities. We also agree that any Nigerian offer for sale of power to Ghana should not be based on the cost of any particular generating facility. Nevertheless we consider it important that VRA should have the information at its disposal to enter into meaningful negotiations with Nigeria if the conclusions of Kaiser's study indicate an interconnection with Nigeria to have economic advantages. It is therefore important that the study should indicate the order of magnitude for costs of projects in the Nigerian system and also their proposed construction and commissioning sequence.

The deletion of this aspect of the study, as requested by you, would preclude the comprehensive economic comparison of the available alternatives which we would expect any utility to undertake before embarking on a program of capital development. Moreover, we would not expect the inclusion of this item to greatly influence the cost of the study.

Yours sincerely,

EAMinnig/GEWyatt:dd IBRD/IDA Gavin E. Wyatt
Chief, Power Division II
Public Utilities Projects Department

cc: Messrs. Nissenbaum/Ram (Area, Western Africa)

Clyde (Legal)

Wyatt Memon

Central Files

Division Files (GH-0-168)

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I believe that our pressure on Kaiser to expand the scope of work without increasing the cost to VRA is hindering finalisation of the agreement; and wish, therefore, to propose that we delete this particular recommendation of yours. I would appreciate your early confirmation that we can proceed to conclude the agreement with section A=3 as originally proposed.

Yours truly,

E.L. Quartey CHIEF EXECUTIVE



# VOLTA RIVER AUTHORITY

Cables VOLTA, ACCRA Phone 64941

P. O. BOX M77. ACCRA, GHANA

Your Ref.

U.S.A.

Date Ack'd. Left 24 70

International Bank for Reconstruction & Development, W

Dear Mr. Wyatt,

Mr. Gavin E. Wyatt,

1818 H Street, N.W., Washington, D.C. 20433,

Chief, Power Division II,

Public Utilities Projects Dept.,

GHO- 168

#### LOAN 618 → GH POWER STUDY FUTURE EXPANSION DRAFT CONTRACT KAISER ENGINEERS INTERNATIONAL. INC.

Further to my letter of August 10, 1970 conveying our observations on your letter of July 16, I wish to make some additional comments which, if accepted by you, should help speed up the execution of the agreement for Kaiser Engineers International, Inc. to go ahead with the study on the future expansion study.

In your letter of July 16, you commented on section A-3 as follows:

"We recommend the following wording of sub-paragraph (b): ..... of existing and expandable hydro-electric and thermal generating facilities in Nigeria, including Jebba, Shirroro Gorge and Benue Projects. "

After further consideration of this suggestion, and judging from the delay in receiving a reply from Kaiser Engineers International Inc. on the matter, I am reinforced in my opinion that if the VRA were to purchase power from Nigeria, at any time, the Nigerian price offer to Ghana would be based on their grid cost, rather than the cost of any particular generating facility. The VRA should, therefore, not be interested in analysing costs and capacities of each of Nigeria's existing and expandable hydro and thermal generating facilities. To increase the scope of the Kaiser study in this manner will only add to the cost of the study - which will, incidentally be borne by the VRA - but will, also, delay its completion without giving the Authority much valuable information on the choice of its next source of generation or additional energy.

# OFFICE MEMORANDUM

TO: Files

DATE: September 4, 1970

FROM: E. A. Minnig

SUBJECT: GHANA - Loan 618-GH, Volta River Authority (VRA) Volta Expansion Project

Loan Documents

This memorandum summarizes the principal covenants incorporated in the loan documents.

#### A. Consultants

- The Borrower is required to have completed by December 31, 1969 a tariff review.
- The Borrower is required to engage the services of consultants to review future expansion plans by December 31, 1971 in order to determine the most economic development of the Borrower's generating capacity after completion of the Project.

The review of future expansion plans would cover hydro and thermal developments and import of power from Nigeria. The 161 kV double circuit 180 mile long transmission line from Akosombo to Cotonou (to Dahomey) proposed for construction in 1970 and commissioning in 1972, which was financed by Canada would need to be extended by about 50 miles in order to interconnect the Ghanaian and Nigerian systems. The transmission capacity of such a line would enable at least 150 MW to be transferred between Ghana and Nigeria. The benefits to Ghana would be that with Nigeria providing standby power only, installed capacity at Akosombo (6 x 128 = 768 MW) could be fully utilized and investments in further generating facilities postponed by up to five years. It is expected that this solution will be more economic than the construction of 150 MW of new generating plant in Ghana. The consultants' review is intended to establish the merits of alternative proposals and to serve VRA as a basis for possible discussions and negotiations with Nigeria.

- The Borrower is also required to carry out a review with the assistance of consultants if necessary:
  - (i) Of the Borrower's operations, organizational structure and staffing policies by June 30, 1970; and
  - (ii) of the Borrower's accounting system and practices by December 31, 1969.

VRA suffers from a shortage of qualified staff and six senior positions are vacant. At the same time overstaffing exists in some areas. The functions and objectives of the major organization units need to be (1) related to operational requirements, and (2) defined. This review will be carried out by the Manager of Ontario Hydro's Management Services Department. The Borrower's accountancy department needs to be reorganized and procedures need to be improved to eliminate weaknesses in bank

reconciliations; control of miscellaneous debit balances; control over accounts payable, accruals and stores; contract ledgers need improvement; the asset register requires up-dating; and cost allocation procedures need to be established and carried out.

#### B. Rate of Return Requirement

The loan documents (Section 5.09 of the Loan Agreement) require VRA to earn for the fiscal year ending December 31, 1974 and thereafter, an annual rate of return of not less than 8% on the Guarantor's (Government's) investment in the Borrower. This covenant is the same as for the first Volta Loan 310-GH. However, the Guarantor's investment was specified and defined as "the book value of (a) the Guarantor's capital contributions to the Borrower for the Borrower's electrical power generation and transmission facilities and operations (the same as applied under Loan 310-GH) and (new) (B) cumulative earnings generated by and retained in the Borrower's power operations, increased by amounts corresponding to appropriate revaluations of the Borrower's electric power generation and transmission facilities." The reason for the latter was to take account of the 30% devaluation of the Ghana currency in July 1967.

#### C. Management

6. Bank approval is required to proposed appointment to the position of Chief Executive. This covenant was taken over from the previous Agreement to Loan 310-GH.

#### D. Non-Power Operations

7. The most important prohibitive covenant is Section 5.15 of the Loan Agreement. This covenant requires the Borrower to finance the cost, both capital and recurrent, of the non-power operations without resort to the revenues of the Borrower from power operations. In addition the Borrower is required to ensure that the organization and the staff of the Borrower are adequate to enable the Borrower to engage in its non-power operations without detriment to the efficient conduct of its power operations; and that accounts for each of its non-power operations are maintained separately from those for its power operations. The reason for this covenant was:

Ghana's need to borrow most of the foreign exchange requirements results in VRA having a substantial surplus of local currency funds not required for power expansion. Direct investment of these in VRA's non-power activities, although provided for in the 1961 Volta Development Act, might not be the best use for them from a general economic point of view. It was therefore agreed that such surplus funds not required for power operations could be returned to the Government's development budget in the form of a dividend on the assumption that their allocation would be made on the basis of overall national priorities. The advantages of this are that:

September 4, 1970

- Files
  - (i) Funds would be allocated on the basis of nationally-assigned priorities, rather than the narrower criteria -- at least geographically -- of the 1961 Volta Development Act;
  - (ii) an effective separation of accounts for VRA's various activities could be brought about; and
  - (iii) this would provide a ready measure of the relative efficiency of investments in VRA's different operational sectors such as power, agriculture, and transportation.

#### E. Conditions Relating to Effective Date of Loan

- 8. The following three conditions were made:
  - (i) The Borrower was required to engage engineering consultants for the Project. Consultancy services are financed by USAID out of the undisbursed portion of AID's original Volta Loan. VRA has engaged Kaiser Engineers International Inc. and USAID has agreed to finance the foreign exchange cost element of these services;
  - (ii) the Canadian Loan Arrangement was required to have been entered into in form and substance satisfactory to the Bank. Canada agreed to finance generators, auxiliary electrical equipment, transformers and substation equipment connected with the Volta Expansion Project; and
  - (iii) the Volta Aluminum Company (VALCO) was required to make arrangements satisfactory to the Bank for (1) the financing of the smelter expansion and (2) the operation of the expanded smelter so as to enable VALCO to meet its obligations under the Power Contract. VALCO is VRA's principal consumer, and the expansion of generating facilities is needed to enable VRA to meet its commitments under the Power Contract.

## F. Processing Delays

- 9. Processing of the loan was delayed because of several factors.
  They are:
  - (i) Canadian Loan Arrangements. Canada imposed three conditions which were slow in being met;
    - (a) Agreement between Ghana, Togo and Dahomey on the export of power to Togo and Dahomey (July 1969);
    - (b) formation of a joint Togo and Dahomey Power Authority (July 1968); and
    - (c) agreement between Ghana, Togo and Dahomey of the transmission line route connecting Akosombo with Lome (Togo) and Cotonou (Dahomey) (July 1968);

September 4, 1970

- (ii) VALCO. The terms of the power contract between VALCO and VRA gave VALCO an option to increase demand with one year's notice. VRA, however, requires at least 30 months to provide additional power because of the need to expand generating facilities to meet such an increase. VALCO was not willing to give, at an early date, adequate assurance whether the option would be exercised and as a consequence VRA was reluctant to proceed with the expansion, and the Bank with the processing of the loan, since the increased smelter demand was the main justification for the expansion; and
- (iii) Consultants. The original terms and conditions of the contract between VRA and their consultant were not acceptable to USAID. To meet USAID requirements, negotiations proved difficult and time consuming.
- 10. Once assurances were obtained that the above conditions and arrangements were underway and would be met, processing of the loan was possible and the finalized arrangements, to be satisfactory to the Bank, made a condition of effectiveness.

EAMinnig/GEWyatt:dd IBRD/IDA

cc: Mr. Chadenet
Departmental Black Book
Divisional Black Book
Data Bank Files
Messrs. Reitter
Nissenbaum/Ram (Area, W. Africa)
Bennett (Controller's)
Clyde (Legal)
Minnig
Memon

September 3, 1970

Mr. E. L. Quartey Chief Executive Volta River Authority P.O. Box M77 Accra, Ghana

Dear Mr. Quartey:

Re: Loan 618-GH Volta Expansion Project Reporting Requirements

With reference to Section 5.02 of the Loan Agreement, I am enclosing a memorandum pertaining to the Progress Report and other reports the Bank would like to receive. These requirements differ from those requested under Loan 310-GH and utilized to date for Loan 618-GH. We hope, however, that VRA will not find these burdensome but useful also for its own requirements. The subjects to be included in these reports are outlined, but you are free to rearrange or add to the headings as long as the reports cover fully the points outlined in the attached memorandum and indicate the progress of the project and operation of the Authority.

In addition to the periodic reports we would like to be informed promptly about any important changes which are planned or events which have occurred.

Please submit two copies of each report and address them to the undersigned.

Yours sincerely,

Gavin E. Wyatt
Chief, Power Division II
Public Utilities Projects Department

Enclosure

W EAMinnig/GEWyatt:dd IBRD/IDA

cc: Messrs. Ram

Messrs. Ram
Saeed/Ducker
Wyatt
Memon
Central Files
Division Files

61864 VOLTA RIVER AUTHORII P. O. BOX M77,

AUTH CORITY

Your Ref

Cables VOLTA, ACCRA Phone 64941

ACCRA, GHANA

Date 1st September, 1970.

International Bank for Reconstruction and Development. 1818 H Street, N.W., Washington D.C. 20433, U. S. A.

Attention: Mr. Gavin E. Wyatt.

Dear Sir,

We have already sent you a cyclostyled version of the Authority's Annual Report for 1969 containing the Auditors Statement of Account for the year.

We now forward copies of the following reports prepared by the Auditors:

- (a) Report dated 9th June 1970 on internal control.
- (b) Report dated 22nd July 1970 on the accounts.
- (c) Report dated 22nd July 1970, to the Controller, A.I.D. Mission to Ghana.

We will forward copies of the printed version of the Annual Report and Accounts as soon as these are ready.

Yours truly.

Quartey CHIEF EXECUT

Encls:

#### COOPER BROTHERS & CO.

LAGOS ACCRA MONROVIA

UNITED KINGDOM UNITED STATES OF AMERICA CANADA MEXICO BERMUDA, BAHAMAS, JAMAICA, PUERTO RICO VENEZUELA AUSTRALIA NEW GUINEA. NEW ZEALAND, MALAYSIA SINGAPORE HONG KONG, IRAN, BELGIUM, DENMARK, FRANCE, GERMANY, THE NETHERLANDS, ITALY, NORWAY, SPAIN, SWEDEN SWITZERLAND, SOUTH AFRICA, RHODESIA, ZAMBIA, KENYA, TANZANIA, UGANDA

CHARTERED ACCOUNTANTS

S JOHN PEARS
SIR HENRY BENSON C B E JOHN M. T. MORRIS
VIVIAN R. V. COOPER PAUL R. CARISS
BRIAN A. MAYNARD C. OYENIYI O OYEDIRAN

TELEPHONE ACCRA 23581
TELEGRAMS COOPERS, ACCRA

P.O. BOX 2533,

COCOA HOUSE,

LIBERTY AVENUE,

ACCRA,

GHANA

E.L. Quartey, Esq.,
Chief Executive,
Volta River Authority,
P.O. Box M77,
Accra.

9th June, 1970.

Dear Sir.

Interim Audit Report for the year ended 31st December 1969

In the course of our audit for the year ended 31st December, 1969, we examined the principal internal controls which your Authority has established to enable it to ensure, as far as possible, the accuracy and reliability of the Authority's records and to safeguard its assets. We are writing to you in order to draw your attention to the weaknesses in control which came to our notice during this examination and to suggest ways in which this system could be improved.

- 2. As we explained in our interview the examination of a system which we carry out for the purposes of our audit does not necessarily disclose every weakness, and for this reason, the matters dealt with in this letter may not be the only shortcomings which exist in the system. The weaknesses revealed by our audit were not major and in most cases were the result of lapses in carrying out the existing procedures.
- 3. Apparent weaknesses have been reviewed under the following headings:-

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7 - 9
10 - 12
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## Power sales

4. We noted that a detailed internal audit report had been prepared in connection with power sales listing several internal control weaknesses. From discussions with the Chief Internal Auditor and Management, we are satisfied that the significant recommendations have or will be implemented.

5. In addition to the above mentioned weaknesses, we noted that there is no written evidence that the engineering section is checking the draft or final demand notes. We recommend that the file copies of draft and final demand notes is signed by a responsible official in the engineering section, as evidence of this review and approval.

#### Sundry debit notes

6. We noted that the Chief Internal Auditor had prepared and discussed with you and the Chief Accountant a memorandum covering the weaknesses disclosed in the course of their audit. Our limited tests disclosed no further weaknesses and from discussions with the Chief Internal Auditor and clerks concerned, we are satisfied that steps are being taken to implement their recommendations, especially with respect to the collection of old outstanding debtors' balances.

#### Cash Receipts

- 7. We noted that cancelled and altered receipt forms are retained in the book but are not being properly authorised. We recommend that they are authorised in writing by a responsible official independent of cash receipt functions.
- 8. We noted that copies of receipt forms are not being checked against the record of remittances received, the cash book or paying in slips. We recommend that this is done on a test basis, by a person independent of cash receipt functions and that the relevant documents are initialled as evidence of this comparison. We understand that paying in slips are compared to the cash book as part of the monthly check of bank reconciliations and that this is evidenced by the signing of the bank reconciliation.
- 9. Security in the cash office appears to be weak in that access is available to persons other than cash office staff. We recommend that a cage or similar structure is constructed, to avoid the possibility of the misappropriation of funds.

#### Payroll

- 10. We noted that salary increments granted in December 1969 still had not been reflected on staff history cards by April 1970. In addition, the history records did not record a specimen signature of the employee nor were they countersigned by a responsible official of the personnel department. We recommend that history record are kept up to date at all times.
- 11. We noted that for daily rated workers there were no individual personnel files but instead a general file containing all of their employment advice slips. Considerable difficulty was encountered in obtaining specific information from this file and in the interest of clarity, we recommend that individual files are set up for each employee.
- 12. The control over unclaimed wages appears to be weak in that the wage packets and unclaimed wages book are under the control of the payroll department personnel. To strengthen the control over unclaimed wages, we recommend that after a payout, a responsible official independent of the payroll department record all names from the payroll sheets which have no signature or thumbprint beside them, into an unclaimed wages register. We understand that the unclaimed wages procedures have been revised from 1st January 1970.

#### Stocks

13. As you are aware, there was considerable delay in obtaining store I.B.M. tabulations. This meant that stores ledger balances had not been reconciled with control accounts for the last six months of 1969. We understand that in future any systems which are to be computerised will be run in parallel with the old system until the new system is completely operational.

14. At the time of our audit there was no evidence that stores issue vouchers or waybills were being batched and totalled prior to submission to I.B.M. for tabulation. We understand that all vouchers are now batched and totalled prior to key punching and processing by I.B.M. and that these batch totals are compared to tabulation totals, to ensure that all documents are processed.

#### Job ledger - Accra

- 15. There was no evidence to suggest that capital work in progress transfer forms were being checked by a responsible official. We recommend that all such forms are reviewed by a responsible official and signed as evidence of this review and approval.
- 16. We noted that some overhead allocation journal vouchers were not dated and had insufficient narration. In addition, there was no evidence to suggest they had been checked. We recommend that all such journal vouchers are completed properly and signed by a responsible official as evidence of his review and approval.

#### Interim accounts

17. We noted that quarterly reports were being produced three or four months after the quarter. This means of course that any weaknesses or deviations reflected in the accounts cannot be acted upon until another quarter or more has passed. We recommend that the stipulated procedures are implemented to expedite production of these accounts. We also suggest that the interim accounts would be more informative if provision was made for a comparison of actual with budget.

#### Internal audit

18. We were pleased to note that during 1969, this department had been organised into an effective unit. Audit programmes were being followed, written reports prepared and recommendations implemented. It is hoped that with a new Chief Internal Auditor being appointed from within the Authority in the near future, the department will continue to be run with the same independent and authoritative attitude.

#### Insurances

- 19. We noted there is no fidality insurance to cover loss of cash. We recommend that consideration is given to this type of insurance as an additional safeguard against the loss or misappropriation of funds.
- 20. We noted that stocks were not covered by insurance against loss from fire, burglary and other risks. We recommend that consideration is given to this type of insurance.
- 21. We have included a number of minor points as an appendix to this letter.
- 22. We should be glad if you would inform us in due course what steps you decide to take in connection with the above matters. Please also inform us from time to time when any changes are made in the existing system of internal control.

We would like to take this opportunity to thank you and your staff for your co-operation during the course of our audit.

Yours truly,

## VOLTA RIVER AUTHORITY 31ST DECEMBER ,1969

#### Purchases

1. Although waybills are prepared for all goods returned to suppliers, the system appears to be weak in that there is no proper control over goods returned records. We understand that returns are rare but recommend that a proper system is implemented to ensure that credit notes are obtained for all returns.

## Payroll

2. We noted an instance where an employee's name appeared in the unclaimed wages book for three consecutive months. This man had apparently left but the payroll department was not advised of this for three months. We recommend that the payroll department is advised immediately of any terminations.

## Debit notes-Akosombo

- 3. We noted instances where tenancy agreements were not filed and one instance where there was not a tenancy agreement nor was the property on the rent roll. We recommend that tenancy agreements are completed for every housing rental.
- 4. In a comparatively small sample, two calculation errors were detected. We recommend that calculations and additions on all debit notes are independently checked by a responsible official and that they are signed as evidence of this check and approval.
- 5. To expedite any follow up action required, we recommend that journal voucher folios are cross referenced to the debit note register.

#### Vehicle workshop - Akosombo

- 6. Written defect reports were not being prepared for every job. We recommend that the practice of giving verbal authorisation is discontinued and that written defect reports be prepared for each job. These should be approved in writing by the workshop supervisor, prior to commencement of the work.
- 7. We noted instances where hours worked per time sheets were incorrectly posted to job cards, either as wrong totals, or complete omissions. We suggest that the labour allocation to job cards are independently checked.

200

COOPER BROTHERS & CO.

CHARTERED ACCOUNTANTS

S JOHN PEARS D SIR HENRY BENSON C.B.E. J VIVIAN R. V. COOPER P BRIAN A MAYNARD

DAVID C HOBSON
JOHN M. T MORRIS
PAUL R CARISS
C. OYENIYI O OYEDIRAN

TELEPHONE: ACCRA 23581 TELEGRAMS: COOPERS, ACCRA

P.O. BOX 2533,

COCOA HOUSE,

LIBERTY AVENUE,

ACCRA,

GHANA

22nd July, 1970.

E.L. Quartey, Esq., Chief Executive, Volta River Authority, Accra.

Dear Sir,

LAGOS, ACCRA, MONROVIA. LONDON ABACUS HOUSE, GUTTER LANE, CHEAPSIDE

UNITED KINGDOM, UNITED STATES OF AMERICA, CANADA, MEXICO, BERMUDA, BAHAMAS, JAMAICA, PUERTO RICO, VENEZUELA, AUSTRALIA, NEW GUINEA, NEW ZEALAND, MALAYSIA, SINGAPORE, HONG KONG,

IRAN, BELGIUM, DENMARK, FRANCE, GERMANY, THE NETHERLANDS, ITALY, NORWAY, SPAIN, SWEDEN, SWITZERLAND, SOUTH AFRICA, RHODESIA, ZAMBIA

KENYA TANZANIA UGANDA

# Accounts Year Ended 31st December, 1969

We have pleasure in enclosing the original of the accounts of the Volta River Authority for the year ended 31st December, 1969 which we have signed as auditors under the date 17th July 1970.

2. During the course of our sudit of the final accounts we noted a number of matters to which we wish to draw your attention. We have discussed all these points with the Authority's senior accounting staff and we understand that, where appropriate, the necessary action is being taken to clear them.

#### General

3. The main problem encountered during this year's audit was the difficulty in obtaining satisfactory reconciliations of the final stock figures. This appeared to be due to the initial difficulties in transferring the detailed stock records to the Authority's computer during the year. We comment in paragraphs 6 to 11 below on the principal shortcomings in the accounting control over stocks during the year. We appreciate that the Authority's senior accounting staff are aware of these shortcomings and now that the initial setting up problems are over it should be possible to strengthen controls.

#### Title to Properties

- 4. The land upon which the Authority's office building is situated is vested with the Government. It also appears uncertain whether the Authority has title to all the land on which its other buildings are situated. We recommend that the legal department obtain letters of allocation for the land upon which the offices are situated and for other properties of the Authority.
- 5. There is no formal agreement with the Electricity Corporation of Ghana in respect of its occupation of the office block built by the Authority. We recommend that such a formal agreement be obtained as soon as possible.

#### Stocks

6. The stock figure in the accounts is based on the result of the physical count carried out at the year end. We have discussed the results of the observations of the stock taking by the internal audit department, with the chief internal auditor, and are of the opinion that the stocktaking was properly conducted and that the results can be relied upon. However the evaluation of the figures counted did not appear to be completely satisfactory. Our audit tests revealed instances where stocks counted and shown on the rough stock sheets were omitted from the computer tabulations. Our tests also revealed one material pricing error of NØ76,540. These instances were brought to the notice of the staff concerned and the necessary adjustments were satisfactorily made.

- 7. We noted that monthly reconciliations of the detailed stock records with the nominal ledger control account balances had not been made during the second half of 1969. An attempt was made to carry out such reconciliations at the year end but our audit tests revealed that these reconciliations (particularly the reconciliation for store 823) were not reliable. In view of the unsatisfactory stock reconciliations it was agreed with the Chief Accountant, that the excess of the evaluated physical stock count over the nominal ledger control account figures should be carried forward pending a detailed investigation during the current year of the various stock reconciliations and discrepancies. The amount of the excess was N\$112,120.
- 8. The advisability of creating a provision in the accounts for obsolete and slow moving stocks was discussed with the Chief Accountant. We understand that the first monthly meeting of the material usage committee was held in July 1970, one of the terms of reference of which is to review the items in the unmoved stores ledgers for possible obsolete stocks. We are of the opinion that through the regular meetings of the material usage committee, this aspect of the Authority's activities will be properly controlled in the future.
- 9. The chief accountant agreed that a provision for slow moving stocks was probably required in the 1969 accounts, but he stressed the difficulty of determining the basis for such a provision. At our request the chief accountant obtained an opinion from the supervising mechanical engineer on certain stock items totalling NØ108,000 which have shown no movement since July 1968. We understand that in the engineer's opinion the stocks referred to will eventually be used. On this basis we have agreed that the provision for obsolete stock required in the 1969 accounts would not be material and that as a result of the findings of the material usage committee the matter should be clarified in time for the 1970 accounts.
- 10. Akosombo Operation store, Number 823, shows an increase of approximately 100% compared with 1968. We were informed that the reason for this increase is attributed to a) increased purchases in the year, b) to price adjustments, and c) to possible errors in the 1968 stock figures. We feel that large increases in stock control account totals should in future be the subject of full investigation.
- 11. The stationery stores and the Acora property stores revealed a shortage in total of N\$97,185 when the stores physically counted were compared with the nominal ledger control accounts. These shortages, which we were informed were largely the result of pilferage, are currently being investigated by the internal audit department. The defalcations reflect a weakness in the control procedures operated for these stores in 1969. We have discussed the shortages with the chief accountant who is confident that in future the control over the stationery stores and Acora property stores will be effective, as continuous records relating back to March 1970 are to be prepared within the next few weeks, and maintained on the computer, for these stores.

## Interest Account - Long Term Loans

12. The amount of the interest accrued to 31st December 1969 on all of the long term loans was mis-calculated, resulting in a net over-accrual of NØ67,716. The commitment charge accrued to 31st December 1969 of NØ14,410 on the New IBRD loan was not brought into the accounts. These matters were drawn to the attention of the chief accountant and the accounts amended. We recommend that in future these calculations should be checked by a senior official of the treasury department.

#### Foreign Exchange Loss

13. As a result of the revaluation of the German mark, the Authority suffered a foreign exchange loss of NØ351,567. The loss has been debited to the existing capital reserve.

#### Volta River Authority Offices

14. Capital contributions so far received from the Electricity Corporation of Ghana towards the cost of the offices at Volta House total N\$\text{\$\te

#### Current Accounts.

- 15. There are unexplained differences on current accounts as follows :-
  - (i) Agency Services N\$7,482 (ii) Trading Units N\$24,909

These accounts were not reconciled regularly during the year. We have discussed the differences with the senior staff concerned, and we understand that investigations will be conducted to identify the differences and action taken accordingly. We recommend that such reconciliations be carried out monthly in future. The differences on the current accounts have been included in sundry debit balances pending investigation.

## Chana Covernment Agency Services

- 16. During our audit of the Ghana Government Agency Services accounts we noted that :-
  - (a) Social security deductions from July 1969 had still not been paid over by the year end, and
  - (b) A bank account of N\$5,781.61 was omitted from the draft accounts. We were informed that this was due to a failure to notify the Financial Accountant of the opening of the account. The draft accounts were amended for this item. A small balance of N\$29.74 on the Akosombo remittance account has been ignored in the accounts.
- 17. We noted that at present only one cash book is maintained for all Agency projects. We suggest that separate cash books should be obtained for each project.
- 18. Physical stocks are NØ61,163 in excess of the nominal ledger control figures. This amount is carried forward pending investigation in the current year.

Should there be any further information that you require in connection with this report please do not hesitate to let us know.

Yours truly,

COOPER BROTHERS & CO.

COOPER BROTHERS & CO.

CHARTERED ACCOUNTANTS

S JOHN PEARS
SIR HENRY BENSON, C B E
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P.O. BOX 2533,

COCOA HOUSE,

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ACCRA

GHANA.

The Controller,

LONDON ABACUS HOUSE, GUTTER LANE, CHEAPSIDE

UNITED KINGDOM. UNITED STATES OF AMERICA

CANADA. MEXICO, BERMUDA, BAHAMAS, JAMAICA PUERTO RICO, VENEZUELA, AUSTRALIA, NEW GUINEA

NEW ZEALAND, MALAYSIA, SINGAPORE, HONG KONG, IRAN, BELGIUM, DENMARK, FRANCE, GERMANY, THE NETHERLANDS, ITALY, NORWAY, SPAIN, SWEDEN, SWITZERLAND, SOUTH AFRICA, RHODESIA, ZAMBIA.

AGOS, ACCRA, MONROVIA

KENYA, TANZANIA, UGANDA

A.I.D. Mission to Ghana, Ghana Commercial Bank Building, High Street, Accra. 22nd July, 1970.

Dear Sir.

# Volta River Authority Accounts as at December 31, 1969

In accordance with the standing instructions of the Chief Executive of the Volta River Authority we are writing to you in connection with our audit of the accounts of the Authority for the year ended December 31st 1969. We enclose four copies of the accounts and of our report as statutory auditors.

2. In the following paragraphs we report on the further information referred to in your memorandum of May 25th, 1962 entitled "A.I.D. Audit Requirements - Audits Performed by Independent Public Accountants".

#### Scope of Audit

3. Our examination of the accounts was made in accordance with generally accepted auditing standards and accordingly included such tests of the accounting records and such other auditing procedures as we considered necessary in the circumstances.

## Results of Certain Specified Audit Procedures

4. We comment below on the audit procedures specified in your memorandum of May 25th 1962.

#### Minutes of Meetings

- 5. We examined the Minutes of the Authority's Board. The following significant points were noted.
  - (a) An agreement was signed between Kaiser Engineers and Volta River Authority whereby Kaiser is to provide engineering services for the extension of the Authority's power generating facilities and for the erection of the Volta sub-station and a transmission line between the latter and the Valco smelter sub-station, for a fee of US \$650,000.
  - (b) State Hotels agreed to hand over the Volta Hotel to the Authority at no cost.
  - (c) A losn agreement between the International Bank for Reconstruction and Development and the Authority was signed 23rd June for US \$6 million (the equivalent of which is available in various currences). The agreement provides for a commitment charge of \$70 on the principal amount not drawn and interest at 62% per amount on the principal of the loan drawn.

- (d) Two loan agreements between the Ghana Government and the Authority were signed in July 1969 whereby the Ghana Government would relend to the Authority amounts made available by the Canadian Government for Canadian \$7,580,000. Interest is charged on the loan at the rate of 2½ per annum. The loans are towards the cost of installation of two generators at Akosombo, and erection of the transmission lines to Togo and Dahomey.
- (e) An agreement was signed between Volta River Authority; the Government of Ghana; the Government of the Republic of Togo; end the Government of the Republic of Dahomey whereby Volta River Authority is to sell electric power to Togo and Dahomey.
- (f) An agreement was signed between the Authority, Elder Dempster Lines Limited and Scanlake of Geneva whereby an independent joint company is to be formed:-
- The Volta Lake Transport Company Limited. Volta River Authority is to have 51% of the share capital, the initial share capital is to be N\$\mathbb{I}\$300,000.
- (g) An agreement was signed between the Authority and a firm of Danish Consultants who are to survey the Lake with a view to establishing ports and shore facilities.
- (h) The board approved an agreement concerning the expansion of the aluminium smelter operated by VALCO.

#### Major Development Contracts.

- 6. We examined the expenditure on the major development contracts and satisfied ourselves that these were properly reflected in the accounts.
- 7. We have reviewed the operation of the loan agreements, brief details of which are shown in Statement C of the accounts. We have verified loan withdrawals, repayments and interest accruals and have obtained confirmation from lenders of the balance of principal outstanding at December 31st 1969.

#### Chana Government Agency Services

8. In accordance with our recommendations, separate accounts have been prepared for the Ghana Government Agency Services for 1969; formerly these were consolidated with the Authority's accounts.

#### Cash and Bank Balances

9. These comprise :-

	NG
Local Bank Balances	1,729,301
Foreign Bank Balances	959,634
Cash in hand	9,066
	NØ2,698,001

We have obtained direct confirmation of balances from the banks concerned and have checked the reconciliations with the Authority's records.

#### Receivables

10. These comprise :-

Power Sales Sundry Debtors and Debit Balances Staff Advances Chana Government Agency Account Prepayments	1,181,489 417,493 148,264 183,646 199,727
	NØ2,130,619

11. We circularised 6 power sales debtors as at December 31st 1969 by meens of positive confirmation requests. We have received replies from 3 debtors confirming a total of N\$4,74,960. We have carried out alternative audit tests to satisfy ourselves of the 3 remaining debtors.

#### Inventories

- 12. We were represented at the year end inventory taking by a senior member of our staff who at that time was temporarily seconded to the Authority as Chief Internal Auditor. We are of the opinion that the stocktaking was properly conducted.
- 13. During the year the detailed stock records were transferred to the Authority's Computer. Some difficulty was encountered in reconciling stock control accounts at the year end. The total difference of NG112,120 between the physical count and the control accounts in the ledger is carried forward pending investigation during the current year. The introduction of stores accounting on the Computer, should lead to a strengthing of controls in the future.

# Transactions after December 31st 1968

14. We have reviewed the records after December 31st 1968 without noting any transactions which significantly affect the accuracy of the accounts as at that date.

## Compidance with Loan Agreement

15. We have not observed any instances of failure to comply with the coverants or warranties contained in the loan agreements.

#### Menagement and Internal Control

- 16. We include copies of our letter dated Jume 18th 1969 addressed to the Chief Executive on internal control matters arising from our interim audit.
- 17. We shall be glad to provide any further information you may require in connection with our sudit.

Yours truly,

COOPER BROTHERS & CO.

GH-LNG18 AUG. 31,1970

#### BASIC DATA

#### GHANA

## LOAN 618-GH

## VOLTA EXPANSION PROJECT

1. Borrower: Volta River Authority (VRA)

2. Loan Amount: US\$6.0 million equivalent

3. Date Loan Signed: June 23, 1969

4. Effective Date: October 1, 1969

5. Closing Date: December 31, 1973

6. Period of Grace: 10 years (first payment June 15, 1979). (Grace period extended because of Ghana's difficult foreign exchange position).

7. Terms of Loan: 25 years (final payment June 15, 1994)

8. Interest Rate: 61% Commitment charge 3/4%

9. Amortization: Increasing from US\$115000 to US\$290000

10. Exchange Rate: 1NØ = 0.98 US\$ 1US\$ = 1.02 NØ

11. Appraisal Report: PU-8a: May 8, 1969

12. Fiscal Year: Calendar year

# 13. Project Description

Installation at Akosombo of final two 128/147 MV hydro generating units. Expansion of 165 kV substations. Acquisition of service vehicles for transmission line maintenance services. Miscellaneous works. Consulting services to improve operations and management, and for study to determine VRA's future expansion program.

# 14. Justification

- (i) VRA's contractual obligations to VAICO who will install a fourth 70 MW potline;
- (ii) increased power demand of other consumers; and
- (iii) internal financial rate of return of 26%.

## 15. Construction Schedule

Unit No. 5 commissioned March 1972; Unit No. 6 commissioned July 1972; and Substation expansion completed end 1972.

# 16. Project Cost Estimate (1969-1972) Program

	In the	ousands of	US\$
	Foreign	Iocal	Total
Fifth and Sixth Units 1/ Substation Expansion 2/ Transmission line	7,960 3,450	1,270 300	9,230 3,750
Togo and Dahomey 3/ Third double circuit	1,860	620	2,480
Transmission Line Akosombo-Tema L/ Service Vehicles	1,030 150	7740	1,470 150
Consulting Services Akosombo and Substations 5/ VRA overheads	650	130 320	780 320
Miscellaneous Works Consulting Services	300 360	2,940	3,240 500
Total Program 6/	15,760	6,160	21,920

<sup>1/</sup> Canadian financing for generators and auxiliary electrical equipment main transformers.

<sup>2/</sup> Canadian financing of Akosombo Substation.

<sup>3/</sup> Canadian financing.

1/ Italian financing.

5/ Financed by USAID out of undisbursed portion of original Volta Ioan.

6/ Includes a contingency allowance of 10%.

## 17. Cost Estimate of Portion of 1969-1972 Program Financed by Bank

	In th	nousands o	f US\$
	Foreign	Local	Total
Turbines and Governors Installation of	1,980		1,980
Turbines and Governors	-		
and Civil Works	1,460	. 540	2,000
Substation Expansion	1,760	160	1,920
Service Vehicles	150	-	150
Consulting Services for review future expansion			
and accountancy reorganization	350	150	500
Minor Works	300	100	400
Total 1/	6,000	950	6,950

<sup>1/</sup> Includes a contingency allowance of 10%.

# 18. Financing Plan

The following is a summary of the requirements and sources for the period 1969-1972 during which the project will be carried out.

	In milli	ons of NØ		%
Construction Expenditures				
Foreign Exchange				
Program 1969-1972	16.1		61	
Future Expansion	3.0		11	
Sub-total	***************************************	19.1		72
Local Currency				
Program 1969-1972	6.3		24	
Future Expansion	1.0		4	
Sub-total		7.3		28
TOTAL		26.1		100
Sources of Financing				
Internal Cash Generation	37.8			
Debt Service	(29.5) $8.3$			
Net Internal Cash Generation			32	
-Dividends	(1.0)		(4)	
Net increase in Working	. 100			
Capital	(.6)		(2)	
Cash Generation applied to		15000		
Construction		6.7		26
Canadian Grant		• 3		1
Foreign Exchange Borrowings				
IBRD Loan	6.1		23	
Other	1.0.3		39	
Future	3.0		11	
Borrowings		19.4		73
TOTAL SOURCES		26.4		100
		and and and		American

## 19. Allocation of Proceeds

Maximum Amount to be used in each Category (expressed in US\$ equivalent)

A. Turbines, governors, auxiliary equipment and civil works connected with the power plant expansion

3,100,000

B. Substation equipment including switchgear, transformers, auxiliary equipment, a transmission line connecting the Volta and Smelter Substations, and related civil works

1,550,000

C. Construction and Service Vehicles

150,000

D. Consulting & Training Services

350,000

E. Miscellaneous Works

300,000

F. Unallocated

550,000

TOTAL

6,000,000

## 20. Borrower's Organization

VRA was established by the Volta River Development Act of 1961. Under the Act VRA is empowered to go well beyond the boundaries of the power sector, making it an integrated regional development agency. The seven-man Board is appointed for terms of three years by the President of the Republic. The members include: Chief Executive of VRA, the Managing Directors of ECG and VALCO, and four members represent the general public. Senior staff vacancies exist especially in the Accounts Department. The Accounts Department needs to be reorganized, unqualified staff reduced, and a better qualified middle echelon secured.

Power facilities are operated satisfactorily. While sufficient qualified personnel is lacking as of June 1968 staff totalled 2,969 of which 830 in power and 2,139 in non-power activities. There is a danger that VRA's upper management may be overextending itself, while at the same time overstaffing exists.

# 21. Summary Financial Data 1/

Attached are the following annexes summarizing the present financial position and the financial forecasts of VRA:

Annex 1: Actual and Forecast Income Statements 1965-1977

Annex 2: Forecast Sources and Applications of Funds 1969-1977

Annex 3: Actual and Forecast Balance Sheets 1965-1977

<sup>1/</sup> Power operations only.

VRA is required to earn an 8% return on the power operation's equity by 1974. It is forecast that this target will be achieved.

#### 22. Auditors

Cooper Brothers & Co., Accra.

#### 23. Consultants

Management: Ontario Hydro, Canada Volta Expansion: Kaiser Engineers & Constructors, Inc. (USA) Future Expansion: Kaiser Engineers & Constructors, Inc. (USA).

## 24. Principal Points of Loan and Guarantee Agreement

- (i) VRA will take adequate steps to ensure that qualified personnel are recruited to fill existing vacancies;
- (ii) VRA will retain, if necessary, appropriate management and accountancy consultants to review -
  - (a) accounting system and practices;

(b) organization structure; and

- (c) cost allocation and appropriate depreciation rates;
- (iii) VRA will retain engineering consultants for the project and for a study of future expansion plans;
  - (iv) VRA will not, and the Government will not require it to, expand non-power activities beyond their present scope unless proper measures are taken to insure efficient operations;
    - (v) VRA shall not apply any net earnings from power operations to the expansion of non-power activities;
    - (vi) Rate of Return. For the fiscal year ending December 31, 1974 and thereafter, an annual rate of return of not less than 8% on the Guarantor's investment in VRA.

Net income is defined as -

the difference between gross operating revenue from power operations and operating and administration expenses related to such revenues, including taxes (if any), adequate maintenance, straight line depreciation and interest and other charges on debt; and

The Guarantor's investment is defined as -

the Guarantor's capital contributions for power facilities and cumulative earnings generated by and retained in VRA's power operations; and

(vii) VRA is required to obtain the approval of the Bank to any proposed appointment to the position of Chief Executive of VRA prior to making of such appointment. (This was a condition of Loan 310-GH and was retained in the current Loan).

## 25. Taxation

VRA is exempt from income tax and from customs duties and sales tax on all imported equipment.

## 26. Procurement

For items financed by the Bank procurement would be on the basis of international competitive bidding.

## 27. Reporting Requirements

- 1. Progress Reports: Quarterly, with 30 days after the end of each quarter.
- 2. Financial Reports: Audited financial statements within six months after the end of each year.

Prepared by: E. A. Minnig Date of Preparation: August 31, 1970

Members of Working Party:
Engineer: E. A. Minnig
Financial Analysts: G. Vacchelli
(Appraisal)
A. Memon
(Supervision)

Area: R. A. Hornstein
M. S. Ram
Legal: T. M. Clyde
Controller's: N. J. Bennett

Distribution: Messrs. Minnig, Memon Division Black Book Department Black Book

REPUBLIC OF GHANA

VOLTA RIVER AUTHORITY (VRA)

Actual and Forecast Income Statements, 1/2 1965-1977 (in thousands of Nf. unless otherwise indicated)

			ACTUAL					F O R	ECAST -				
Fiscal Year ending December 31,	1965	1966	1967	19682/	1969	1970	1971	1972	1973	1974	1975	1976	1977
Energy sold, in GWh	98.2	449.7	1,453.9	2,428.1	2,497.0	2,596.2	2,738.3	3,079.0	3,569.4	3,850.4	3,959.0	4,070.4	4,653.4
Average revenue per kwh, in NP	.73	.69	.42	.39	.40	.41	.43	.42	.42	.42	.43	-144	.43
Operating Revenues													
Sales of Energy Other	713	3,085 155	6,075	9,482	9,955	10,746	11,804	13,216	14,961	16,128	16,921	17,734	19,893
Total	713	3,240	6,228	9,709	10,105	10,896	11,954	13,366	15,111	16,278	17,071	17,884	20,043
Operating Expenses													
Salaries and wages Materials Transportation General charges Akosombo Administration (net) Hospital & Health Administration (net) Depreciation	143 34 108	714 357 715 - 128	833 185 241 253 311 29 3,455	853 135 266 305 200 126 3,542	895 140 280 320 200 130 3,693	940 150 290 336 200 130 3,713	990 160 300 353 200 140 3,811	1,085 200 320 371 220 140 4,249	1,140 200 330 390 220 150 4,270	1,200 200 340 410 230 150 4,292	1,260 200 350 430 240 150 4,314	1,320 200 360 450 250 150 4,334	1,740 350 400 475 250 175 5,658
Total	293	1,914	5,307	5,427	5,658	5,759	5,954	6,585	6,700	6,822	6,944	7,064	9,048
Operating Income	420	1,326	921	4,282	4,447	5,137	6,000	6,781	8,411	9,456	10,127	10,820	10,995
Interest	1,848	3,312	4,003	4,049	3,900	3,843	3,915	4,063	4,302	4,774	5,132	5,214	5,254
Less: Interest charged to plant	(1,848)	(3,312)	-		(6)	(1611)	(429)	(748)	(475)	(1,124)	(1,674)	(1,962)	-
Total			4,003	4,049	3,894	3,679	3,486	3,315	3,827	3,650	3,458	3,252	5,254
Net Income (Loss)	420	1,326	(3,082)	233	553	1,458	2,514	3,466	4,584	5,806	6,669	7,568	5,741
Return on Equity, %		2.2		-14	.9	2.3	3.9	5.1	6.5	8.0	8.6	9.0	6.5
Return on Average Net Fixed Assets in Operation plus Working Capital Allowance, \$		1.2	.7	3.1	3.2	3.8	4.5	4.8	5.8	6.7	7.3	8.0	7.0

<sup>1/</sup> Power operations only.

<sup>2/</sup> Preliminary figures, subject to audit.

#### REPUBLIC OF GHANA

#### WGLTA RIVER AUTHORITY (VRA)

# Forecast Sources and Applications of Funds, 2/ 1969 through 1977

(in thousands of NZ)

				(in	thousands	of NE)					
Fiscal Year Ending December 31,	1969	1970	1971	1972	1973	1974	1975	1976	1977	Subtotal 1969-1972	Total 1969-1977
SOURCES OF FUNDS								-			
Internal Cash Generation											
Operating Income Depreciation	4,447	5,137	6,004 3,807	6,789 4,2h1	8,419 4,262	9,464	10,135 4,306	10,828	11,003 5,650	22,377 15,454	72,226 38,282
Total	8,140	8,850	9,811	11,030	12,681	13,748	14,441	15,154	16,653	37,831	110,508
Equity											
Canadian Grant	100	150	76	-	-	-	-	-	-	326	326
Borrowings											
Proposed IERD Loan IERD Loan 310-CH US AID Canadian Loan Italian Loan Future Expansion Loan	337 135 214 650	2,145 184 2,820 370	2,435 184 3,472 700	82 817 679 3,075	8,450	11,500	5,450	3,425	2,1:00	6,120 135 664 7,759 1,749 3,075	6,120 135 664 7,759 1,749 34,300
Total	1,336	5,519	6,791	5,856	8,450	11,500	5,450	3,425	2,400	19,502	50,727
TOTAL SOURCES	9,576	14,519	16,678	16,886	21,131	25,21,8	19,891	18,579	19,053	57,659	161,561
APPLICATIONS OF FUNDS											
Construction Program	2,619	6,720	9,157	7,948	10,850	15,900	10,350	5,325	4,250	26,444	73,119
Debt Service		- 1									
Interest Proposed IBRD Loan IBRD Loan 310-GH US AID US Exim-Bank UE E.C.O.D. Canadian Loan Italian Loan Future Expansion Loan	3 2,568 755 424 148 2	92 2,479 729 393 88 51 11	240 2,385 702 362 53 130 43	359 2,285. 679 331 40 184 85	398 2,179 651 300 194 105 175	398 2,067 621 269 194 101 1,124	1,949 589 238 193 91 1,674	1,863 557 208 187 79 1,962	1,691 523 178 181 67 2,216	694 9,717 2,865 1,510 329 367 139	2,68h 19,h26 5,806 2,703 329 1,316 582 7,551
* or t Total	3,900	3,843	3,915	4,063	4,302	4,774	5,132	5,214	5,254	15,721	40,397
Amortication IBRD Loan 310-GH US AID US Exin-Bank UK E.C.O.D. Canadian Loan Italian Loan Future Expansion Loan	1,465 393 537 637	1,550 759 537 637	1,642 786 537 637	1,738 809 537 637	1,838 837 537 42	1,946 866 537 - 177	2,059 897 537 227 187	2,180 928 537 233 199	2,306 962 537 239 211 872	6,395 2,747 2,148 2,548	16,724 7,237 4,833 2,590 699 774 872
Total	3,032	3,483	3,602	3,721	3,254	3,526	3,907	4,077	5,127	13,838	33,729
Total Debt Service	6,932	7,326	7,517	7,784	7,556	8,300	9,039	9,291	10,381	29,559	74,126
Dividends				1,000	2,500	1,000	-	3,500	4,000	1,000	12,000
Warietion in Working Capital											
Securities, Banks and Cash Other Items (net) Net Increase (Decrease)	- 25 25	123 350 473	- <u>4</u>	84 70 154	175 50 225	48	202 300 502	363 100 463	172 250 422	207 449 656	1,167 1,149 2,316
TOTAL APPLICATIONS	9,576	14,519	16,678	16,886	21,131	25,248	19,891	18,579	19,053	57,659	161,561
Times Total Debt Service covered annually by Internal Cash Generation		1.2	1.3	1.4	1.7	1.7	1.6	1.6	1.6	1.3	1.5

1/ Power operations only.

April 24, 1969

REPUBLIC OF CHANA

#### VOLTA RIVER AUTHORITY (VRA)

## Actual and Forecast Balance Sheets, 1/ 1965-1977

		ACT	UAL						PORECAST				
As of December 31,	1965	1966	1967	1968 2/	1969	1970	1971	1972	1973	1974	1975	1976	1977
ASSETS													
Fixed Assets in Operation Less: Depreciation Net Fixed Assets in Operation	106,127 (122) 106,005	114,903 (250) 114,653	145,040 (4,082) 140,958	145,853 (7,559) 138,294	147,722 (11,252) 136,470	148,522 (14,965) 133,557	152,443 (18,776) 133,667	169,956 (23,025) 146,931	170,806 (27,295) 110,511	171,706 (31,587) 140,119	172,556 (35,901) 136,655	173,381 (ho,235) 133,146	226,323 (45,893) 180,430
Work in Progress Total Fixed Assets	106,541	211	1,039	769 139,063	1,525	7,609	13,274	4,457	14,932 158,443	31,056 171,175	178,885	48,692 181,838	180,430
Non Project Expenditures Lese: Government Contribution	12,567	13,278 (13,278)	(14,143)										
Current Assets Inventories Accounts Receivable: Power Accounts Receivable: Other Securities, Banks and Cash Total	282 354 304 2,114 3,054	472 518 422 2,318 3,790	653 865 647 1,561 3,726	732 1,000 1,078 2,338	750 1,000 1,100 2,338 5,188	750 1,000 1,100 2,461	750 1,000 1,030 2,461 5,241	750 1,100 900 2,545 5,295	900 1,100 800 2,720	900 1,150 750 2,768	1,000 1,250 650 2,970	1,000 1,350 550 3,333 6,233	1,250 1,450 450 3,505
TOTAL ASSETS	109,595	118,654	145,723	144,211	113,183	246,477	152,182	156,683	163,963	176,743	184,755	188,071	187,085
LIABILITIES													
Equity Republic of Chana Investment Revaluation and Exchange Difference Reserves add Surplus	58,833 <u>1,20</u>	59,218	58,354 5,600 (1,336)	58,446 5,738 (1,103)	58,546 5,738 (550)	58,696 5,738 908	58,772 5,738 3,422	58,772 5,738 5,888	58,772 5,738 7,972	58,772 5,738 12,778	58,772 5,738 19,1417	58,772 5,738 23,515	58,772 5,738 25,256
Total	59,253	60,964	62,618	63,081	63,734	65,342	67,932	70,398	72,482	77,288	83,957	88,025	89,766
Long Term Debt Proposed IERD Loan IERD Loan 310-GH US AID US Exim-Bank UK E.C.G.D. Canadian Loan Italian Loan Puture Expansion Loan Total	28,354 8,930 5,910 2,600	32,330 14,190 5,722 2,540	46,231 21,561 7,617 2,548	141,974 21,690 7,101 1,953	337 k3,559 22,3k5 6,56k 1,316 650	2,482 41,917 20,543 6,027 679 3,470 370	4,917 40,179 19,918 5,490 42 6,942 1,070	6,120 38,341 19,163 4,953 7,759 1,749 3,075 81,160	6,120 36,395 18,297 1,416 7,759 1,572 11,525 86,084	6,120 34,336 17,400 3,879 7,532 1,385 23,025	6,120 32,156 16,472 3,342 7,299 1,186 28,475 95,050	6,120 29,850 15,510 2,805 7,060 975 31,028 93,348	6,120 27,411 14,514 2,268 6,815 752 32,499 90,379
Current Liabilities Accounts Payable and Accruals Current Portion of Long Term Debt	4,512	2,424	2,534	2,380	2,395	2,045	1,971	1,871	1,871	1,871	1,671	1,571 5,127	1,571
Action to the rate of the second	36		2,61/4	3,032	3,483	3,602	3,721	3,254	3,526	<u>3,907</u> 5,778	5,748	6,698	6,940
Total TOTAL LIABILITIES	4,548	2,908	5,148	5,412 114,211	5,878	5,647	5,692	5,125	5,397	176,743	184,755	188,071	187,085
TOTAL BIADMITES	109,595	118,654	145,723	1111, 211	143,183	110,411	152,182	150,005	163,963	110,143	104,199	100,011	107,005
Debt as \$ of Total Capitalisation	1414	47	56	56	55	55	55	55	55	56	54	53	52
Current Assets to Current Liabilities	.7	1.3	.8	1.0	.9	.9	.9	1.0	1.0	1.0	1.0	.9	1.0

Power operations only.
Preliminary figures, subject to audit.

#### GHANA

#### VOLTA RIVER AUTHORITY

#### LOAN 618-GH

#### VOLTA EXPANSION PROJECT

#### PROGRESS REPORTS

#### A. GENERAL

## 1. Quarterly Progress Reports

These reports, covering (a) technical progress and (b) cost estimates, should be sent to the Bank to arrive in Washington not later than thirty days after the end of each calendar quarter. Each quarterly report should contain a summary of, and comments on, the progress of the Project and the prospects. The first report in the format described below should cover the three-month period ending December 31, 1970.

## 2. Completion Report

This report should be submitted after all works included in the Project have been completed.

## B. CONTENTS OF QUARTERLY PROGRESS REPORT

# 1. Technical Progress Report

- (a) Progress should be reported on each item as listed in Exhibit D - Cost Estimate and Financing Arrangements.
- (b) The reports should include explanations of, and comments on:
  - (i) Actual and expected changes of substance from original designs and/or schedules;
  - (ii) actual or expected difficulties or delays, measures to correct them, and probable effects on construction;
  - (iii) revisions of estimated dates of completion of any part of the Project;
    - (iv) actual or expected delays in delivery of major items of equipment with reasons for delays and estimated effects on construction;
    - (v) changes that might affect the cost of the Project;
  - (vi) changes in key personnel; and
  - (vii) unusual occurrences.

- (c) Charts similar to Exhibits A and B covering the main items in the Project should be included in each quarterly report. The curves shown in Exhibit A charts should cover the entire 1969-1972 program and the actual progress should be plotted against the estimated time curve to completion. Exhibit B illustrates a Construction Schedule Bar Chart which should be designed to show separately the scheduled and actual progress of the Project.
- (d) Photographs (identified and dated) should be included where appropriate to supplement the reports on the progress of work and/or difficulties which have occurred.
- (e) A schedule of major orders and deliveries similar to Exhibit C should be included. The purpose of the schedule is to indicate progress of delivery of the main items of equipment and to show delays in delivery. Only major items of equipment need be shown on this schedule.

## 2. Project Cost Estimate and Expenditure Reports

Exhibits D and E which are self-explanatory, are illustrations of the type of reports requested. Substantial revisions in the estimated costs should be accompanied by explanatory notes included in the technical progress report (see 1 (b) (v) above).

# C. COMPLETION REPORT

When all work on the whole Project has been completed a final completion report should be submitted together with a Statement of the Final Costs in the same detail as shown in the cost estimate Exhibit D.

# PART II - Reports on Financing and Operations

The purpose of the reports listed below is to keep the Bank informed of the operations, financial position and prospects of the Authority, and of its performance in respect of the financial covenants in the Loan Agreement with the Bank. They should be submitted by a responsible officer of VRA. The first reports should cover the fiscal year ending December 31, 1970.

# 1. Quarterly Financial and Operations Report

These reports should be sent to the Bank in time to arrive not later than April 15, August 15, October 15, and February 15 of each year and should include:

(a) Income statement of VRA's power operations for the quarter under review compared with the results of the previous quarter and the budget of the current year, in the form similar to the Income Statement shown in Exhibit G.

- (b) Comparative balance sheets of VRA's power operations as of March 31, June 30, September 30 and December 31 of the current year and the previous quarters, in a form similar to the Balance Sheets shown in Exhibit I.
- (c) Brief comments on the significant factors explaining any improvement or deterioration in results for the current year as compared with the previous quarters and the budget.

## 2. Annual Comparison of Actual and Forecast Operations and Finances

The report outlined below should compare the actual performance and revised prospects of VRA at the time of review, with the estimates prepared at the time of the appraisal, and with the minimum performance requirements of the financial covenants in the Loan Agreement.

To facilitate comparison the report should, until further notice, cover the same period as forecast in the appraisal report, i.e. the years 1969-1977. It should be submitted at least once a year within six months of the close of the fiscal year, and at the initiative of VRA at any other time when a major change in circumstances (such as significant increase in cost estimates, currency devaluation, etc.) would warrant a general review of VRA's financial condition and prospects.

The report should include the following four statements in the form and for the period shown in Exhibits F through I: Balance Sheet (I) (VRA power operations); Sources and Application of Funds (H); Income Statement (G); and Generation, Sales, Maximum Demand and Revenues (K).

The report should also contain appropriate textual comments, covering in particular the following points:

- (a) Actual performance under the rate of return covenant, in the year completed, and estimated performance in the current year.
- (b) The borrowing margin available under the existing debt limitation covenant at the end of both the last actual fiscal year, and the current year (as estimated); this statement would be indicative only, and would not substitute for the test to be made at the time it is proposed to incur new debt.
- (c) Explanations and comments on significant departures from original estimates, and in new facts and assumptions regarding such matters as: Sales, accounts receivable, tariffs, operating expenses, construction program and cost estimates, outside sources of funds, debt service, dividends, etc.

#### 3. Audited Financial Statements

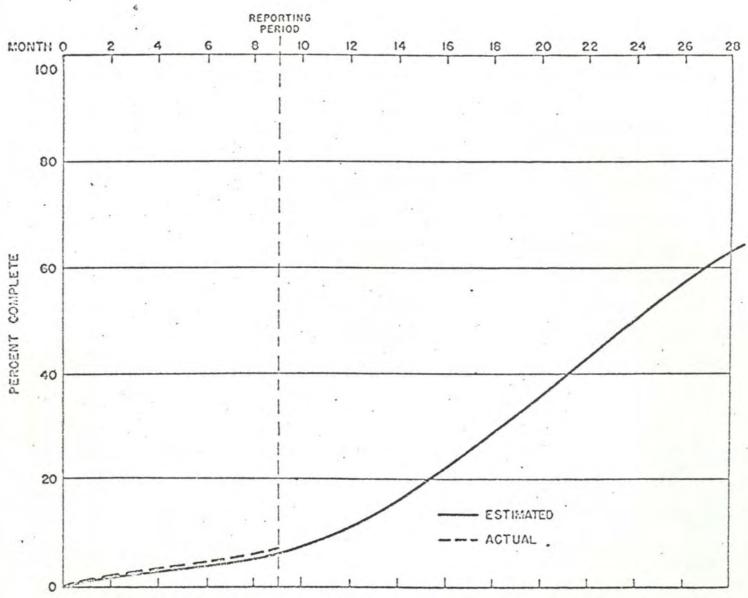
The Auditors' Report should also be received annually within six menths of the end of the fiscal year. It should include a description of the scope of the auditor's examination, notes and comments supporting the auditor's opinion and the certified financial statements.

# EXHIBITS ATTACHED

VUT	DTT	
Α		Schedule and Actual Progress Chart
В		Construction Schedule Bar Chart
C		Schedule of Orders and Deliveries
D		Cost Estimate and Financing Arrangements Expansion Program 1969-1972
E		Cost Estimate Portion of Progress Financed by Loan 618-GH
F		Expenditure and Commitment Statement
G		Income Statements
Н		Sources and Applications of Funds
I		Balance Sheets
K		Load and Sales Statistics

# SCHEDULED & ACTUAL PROGRESS

COMPLETE PROJECT



NOTE: Percentages should either be based on actual manhours or a Resident Engineers estimate.

#### CONSTRUCTION SCHEDULE Suggested method for presentation

REPORTING

	J	FI	M A	J 195		A S	0	N	D	J	F	M	A N		J 958		S	0 1	NC	J	F	M	AN		J 959		s c	N	D	J	FN	M A		J 196	S	0	N		1 F	
																																								1
ETC.																																							1	
M. POWER STATION EQUIPMENT																					1		6%		72.	3	1	P		1	7	20 20		1	Ŧ	1		- 10	000	4
ETC. (other civil works)																																						1		
E. MAIN DAM CONCRETE														1	E			1			1		33 %	1 7	122		+	I	D.					7			7	009	6	
o. MAIN DAM EXCAVATION				2	<u></u>			L					#		2	12	1	2	I	1	I		737	0	322	22.5	1	P	100											
C. RIVER DIVERSION								7.		I	ī				1,	5	HU	100		74																		1		
B. ENGINEERING AND DESIGN								1=							E	E						20	85 9					F			110	0 %	,							
A. LAND ACQUISITION						-	-	12.		20.	-		-		þ			4	J.Z.Z.		I		70	-1-	241		00 %	0				1								

- Notes. 1. The Chart Key should be printed on all construction schedule forms so as not to require reference to previous copies.
  - 2. The examples given above of hypothetical bar lines illustrate the following situations:
    - A. Work started three menths behind schedule, but it is 3%, or approximately one menth, shead of schedule at the reporting date.
    - B. Work started on schodule, has been proceeding at a rhythm exactly as programmed, and is on schodule at the reporting date.
    - C. Work started one month bohind schedule, and was completed one month ahead of schedule.
    - D. Work started one month shead of schedule, and it is 5%, or approximately five weeks, shead of schedule at the reporting date.
    - E. Work started on achedule, and is 2%, or approximately two weeks, behind schedule at the reporting date.
    - M. Work started about four months should of schedule.
  - In case scheduled programs should be revised, the first report being prepared after such revision goes into effect should show both the bar program being abandoned and the new one being adopted in its place. The reasons for such changes, and estimates of their effect on the everall completion of the project should be stated in the text of the report.

PROGRESS	REPORT
Month of	

EXHIBIT B

#### GHANA

#### VOLTA RIVER AUTHORITY

#### LOAN 618-GH

#### VOLTA EXPANSION PROJECT

#### SCHEDULE OF ORDERS AND DELIVERIES OF MAIN ITEMS OF EQUIPMENT

Report for period ended: Actual Delivery Date Remarks

Date of Order

Name and Address of

Supplier

Original Delivery Date Start Complete

Revised Date Complete

GENERATORS

UNIT 5 UNIT 6

MAIN TRANSFORMERS UNIT 5

UNIT 6

TURBINES

UNIT 5 UNIT 6

SWITCHGEAR

Akosombo Volta (Tema) Achimota

Tema

Sekondi-Takoradi

Cape Coast Kumasi

STEP-DOWN TRANSFORMERS

Smelter Tema Achimota Sekondi-Takoradi Kumasi Cape Coast

TRANSMISSION LINES

Togo-Dahomey Akosombo-Volta (3rd Double Circuit) Volta-Smelter

September 1, 1970

## REPURLIC OF CHANA FOLTA RIVER AUTHORITY

#### Expansion Program 1969-1972 Cost Estimate and Financing Arrangements

								Cost Estimate and Financing Arrangements													
		Cost Estimate  In thousands of NI In thousands of US \$						Financing Arrangements										-	_		
		In th	Local	Total	In th		Total	Canada	DS AID	Italy	Bank Loan 310-GH	Proposed Bank Loan		Total	Canada	US AID		Bank Loa 310-0H	n Proposed Bank Loan	TRA	Total
	. Akosombo 5th & 6th Unite											-	***								
	1. Generators and Transfermers	3,335	-	3,335	3,265		3,265	3,335					4	3,335	3,265						3,265
	2. Isolated Phase Duct	112	51	163	110	50	160	112					51	163	110				12	50	160
	3. Transport Generators and Transformers		291	291		285	285						291	291						285	285
	h. Supply and Install- ation ancillary elect- rical equipment	321	82	403	315	80	395	321					82	403	315					80	395
	5. Installation Generators and Transformers	750	321	1,071	735	315	1,050	750					321	1,071	735					315	1,050
	6. Turbines and Governors including Transport	2,122		2,122	2,080		2,080				98	2,024		2,122,				95	1,985		2,080
	7. Supply and Installation ancillary mechanical equipment	265	31	296	260	30	290					265	11	296					260	30	290
	8. Installation Turbines	724	306	1,020	700	300	1,000					724	306	1,020					700	300	1,000
	9. Civil Works	511	209	720	500	205	705					_511	209	720					_500	205	
	10. SUB-TOTAL	8,130	1,271	9,421	7,965	1,265	2,230	4,518	-	_	98	3,514	1,291	9,121	4,425	-	_	_95	3,445	1,265	2,230
	. Substations	21120	24272	Tides	11,002	21002	7,230	417.50	_	_		21724	41674	7,1102	4,662	-	-	-12	21-02	21202	2150
	11. Akosombo																				
,	1) Generator Bays	699	61	760	685	60	745	699					61	760	685					60	755
	2) Togo and Dahomoy Bays	332	ń	363	325	30	355	332					31	363	325					30	355
	12. Volta (Tema)																				
	1) Connection to Smalter	189	15	204	185	15	200					189	15	204				9	185	15	200
	2) 3rd Transmission line Bays	699	61	760	685	60	745			699			61	760			685			60	745
	13. Smelter	474	41		465	40	505					14714	41	515					465	60	505
	1h. ECO Substations	1,122	102		1,100	100	1,200					1,122	102	1,724					1,100	_100	1,200
	15. SUB-TOTAL	3,515		3,826	3,445	305	3,750	1,031		699	-	1,785	311	3,826	1,010	-	685		1,750	395	3.750
	. Consulting Services	-		-	-			-			-				-		-	-	-		-
	16. Engineering for A & 3	664	129	793	650	125	775		664				129	793		650				125	775
	17. Management and Training	107	16	153	105	45	150					107	46	253					105	45	150
	18. Future Expansion	255	102	357	250	100	350		2	-		255	102	357		_	_	_	250	100	_350
	19. SUB-TOTAL	1,026	277	- 00	1,005	270	1,275		664	-		_362	277	1,303		650			_355	270	1,275
D	. Miscellaneous Items	-		-		_															-
	20. WHA Project Overheads	-	330	330	-	325	325						330	330						325	325
	21. Minor Works	306	2,994	3,300	300	2,935	3,235					306	2,994	3,300					300	2,935	3,235
	22. Construction and Services Vehicles	_153	-	_153	150	_	150	_	_	_	_	153		_151			_		150	_	150
	23. SUB-TOTAL	459	3,325	3,783	450	3,260	3,710	-	-	-	-	459	3.324	3.783		-	-	-	150	3,260	3,710
,	. Transmission Lines																				
	24. Togo - Dahoney	1,632	578	2,210	1,600	565	2,165	2,210						2,210	2,165						2,265
	25. Engineering Services Togo and Dahomey Transmission Line	269	57	326	265	55	320	3262	,					326	3202	,					320
	26. 3rd Double Gircuit Lin Akosombo - Volta (Tem	a)								1 ~			Lee				v			***	
	* Ameluding Engineering	2,951		1,500	1,025	1440	1,465	4 444	-	1,050	_	-	450			_	1,025	-	_	110	1.065
	27. SUB-TOTAL			4.0%	2,890	1,060	2,950	2,536	-	1,0<0		-	150		2,655	_	1,032	-	·	1440	3,950
	28. TOTAL	16,081	6,288	22,367	15,755	6,160	21,715	7.7592 3261	664	1,749	98	6,120	5,653	22,369	7,6002	650	1,710	- 25	6,000	5,50	21,915
								8,085						1	7,920						

<sup>1/</sup> Cenadian Grant

<sup>2/</sup> Canadian Loan

April 1, 1969

#### GHANA

#### VODIA RIVER AUTHORITY

#### POSTION OF 1969-1978 PRODEM TO BE PINANCED BY LOAN 615-UH

#### COST ESTIMATE (THOUSANDS OF US\$)

		DRIGIN	AL COST EST	IMATE
		Foreign (1)	1008l (2)	Total (3)
A.,	AKOSOMBO 5TH AND 6TH UNITS			
	1. Turbines and Governors 2. Ancillary Mach. Equip. 3. Installation of Turbines 4. Civil Works	2,080 260 700 500	300 300 205	2,080 290 1,000 705
	5. Sub-Total	3,540	535	4,075
3,	SUBSTATIONS			
	6. Volta (Temm) 7- Smelter 8. ECG Substations	185 465 1,100	15 40 100	200 505 1,200
	9. Sub-Total	1,750	155	1,905
Ċ,	MISCELLANEOUS			
	10. Service Vehicles 11. Improvements	150 300	100	150 400
	12. Sub-Total	450	100	550
D,	CONSULTING SERVICES			
	13. Management and Training 14. Future Expansion	105 250	100	150 350
	15. Sub-Total	355	145	500
	TOTAL	6,095	935	7,030
	Less Undisbursed Balance Loan 310-GH	(95)		
	TOTAL LOAN 618-GH	6,000		
ALI	LOCATION OF PROCEEDS OF LOAN			
A.	Turbines, Governors, Ancillary Mech. Equip. and Civil Works	3,100		
8.	Substations	1,550		
c.	Service Vehicles	150		
D.	Consulting and Training Service	350		
5.	Miscellaneous Works	300		
Fv	Unallocated	550		
	TOTAL	6,000		

September 1, 1970

Foreign Local Total (13) (14) (15) (1)2(10) (2)2(11) (3)2(12)

CHANA

VOLTA RIVER AUTHORITY

VOLTA EXPANSION PROJECT LOAN 618-GH

EXPENDITURE AND COMMITMENT STATEMENT

(THOUSANDS OF US\$)

DISBURSEMENTS THIS COST INCURRED REMAINING COSTS TO COMPLETE PROJECT REVISED COST FOR QUARTER ENDING TOTAL DISBURSEMENTS, PREVIOUS DISBURSEMENTS QUARTER TOTAL DISBURSEMENTS BUT NOT PAID CUTSTANDING INCURRED COSTS NOT PAID, COMMITMENTS COMMITMENTS Foreign Local Total Foreig Foreign Local Foreign Local Total

LISM

#### . AKOSOMBO 5TH AND 6TH UNITS

- 1. Turbines and Governors
- 2. Ancillary Mech. Equip. 5. Installation of Turbines 4. Civil Works
- 5. Sub-Total

#### B. SUBSTATIONS

- 6. Volta (Tema)
- 7. Smelter 8. ECG Substations
- 9. Sub-Total

#### C, MISCELLANEOUS

- 10. Service Vehicles 11. Improvements
- 12. Sub-Total

#### D. CONSULTING SERVICES

- 13. Management and Training 14. Puture Expansion
- 15. Sub-Total

TOTAL

1/ Same as columns 13, Us and 15 Exhibit M.

September 1, 1970

REPUBLIC OF GHANA

VOLTA RIVER AUTHORITY (VRA)

Actual and Forecast Income Statements, 1/ 1965-1977 (in thousands of Ng, unless otherwise indicated)

			ACTUAL					F O R	ECAST -				
Fiscal Year ending December 31,	1965	1966	1967	19682/	1969	1970	1971	1972	1973	1974	1975	1976	1977
Energy sold, in OWh	98.2	449.7	1,453.9	2,428.1	2,497.0	2,596.2	2,738.3	3,079.0	3,569.4	3,850.4	3,959.0	4,070.4	4,653.4
Average revenue per kwh, in NP	.73	.69	.42	-39	.40	.41	.43	.42	.42	.42	.43	-144	.43
Operating Revenues													
Sales of Energy Other	713	3,085 155	6,075	9,482	9,955	10,746	11,804	13,216	14,961 150	16,128	16,921	17,734	19,893
Total	713	3,240	6,228	9,709	10,105	10,896	11,954	13,366	15,111	16,278	17,071	17,884	20,043
Operating Expenses													
Salaries and wages Materials Transportation General charges Akosombo Administration (net) Hospital & Health Administration (net) Depreciation	143 34 108	714 357 715	833 185 241 253 311 29 3,455	853 135 266 305 200 126 3,542	895 140 280 320 200 130 3,693	940 150 290 336 200 130 3,713	990 160 300 353 200 140 -3,811	1,085 200 320 371 220 140 4,249	1,140 200 330 390 220 150 4,270	1,200 200 340 410 230 150 4,292	1,260 200 350 430 240 150 4,314	1,320 200 360 450 250 150 4,334	1,740 350 400 475 250 175 5,658
Total	293	1,914	5,307	5,427	5,658	5,759	5,954	6,585	6,700	6,822	6,944	7,064	9,048
Operating Income	420	1,326	921	4,282	4,447	5,137	- 6,000	6,781	8,411	9,456	10,127	10,820	10,995
Interest	1,848	3,312	4,003	4,049	3,900	3,843	3,915	4,063	4,302	4,774	5,132	5,214	5,254
Less: Interest charged to plant	(1,848)	(3,312)		-	(6)	(164)	(429)	(748)	(475)	(1,124)	(1,674)	(1,962)	-
Total	-	-	4,003	4,049 4	3,894	3,679	3,486	3,315	3,827	3,650	3,458	3,252	5,254
Net Income (Loss)	420	1,326	(3,082)	233	553	1,458	2,514	3,466	4,584	5,806	6,669	7,568	5,741
Return on Equity, %		2.2		.14	.9	2.3	3.9	5.1	6.5	8.0	8.6	9.0	6.5
Return on Average Net Fixed Assets in Operation plus Working Capital Allowance, %		1.2	.7	3.1	3.2	3.8	4.5	4.8	5.8	6.7	7.3	8.0	7.0

<sup>1/</sup> Power operations only. 2/ Preliminary figures, subject to audit.

#### REPUBLIC OF CHANA

#### VOLTA RIVER AUTHORITY (VRA)

#### Forecast Sources and Applications of Funds, 2/ 1969 through 1977

(in thousands of NZ)

			4	and do mido	or "b"					
1969	1970	1971	1972	1973	1974	1975	1976	1977	Subtotal 1969-1972	Total 1969-1977
4,447	5,137 3,713	6,004	6,789	8,419	9,464.	10,135 4,306	10,828	11,003	22,377	72,226 38,282
8,140	8,850	9,811	11,030	12,681	13,748	14,441	15,154	16,653	37,831	110,508
100	150	76	-		-	-	-		326	326
337 135 214 650	2,145 184 2,820 370	184 3,472 700	82 817 679 3,075	8,450	11,500	5,450	3,125	2,400	6,120 135 664 7,759 1,749 3,075	6,120 135 664 7,759 1,749 34,300
1,336	5,519	6,791	5,856	8,450	11,500	5,450	3,425	2,400	19,502	50,727
9,576	14,519	16,678	16,886	21,131	25,248	19,891	18,579	19,053	57,659	161,561
2,619	6,720	9,157	7,948	10,850	15,900	10,350	5,325	4,250	26,444	73,119
2,568 755 424 148 2	2,179 729 393 88 51 11	240 2,385 702 362 53 130 43	359 2,285 679 331 40 184 85	398 2,179 651 300 194 105 475	398 2,067 621 269 194 101 1,124	398 1,949 589 238 - 193 91 1,674	398 1,863 557 208 -187 79 1,962	398 1,691 523 178 181 67 2,216	9,717 2,865 1,510 329 367 139	2,68h 19,426 5,806 2,703 329 1,316 582 7,551
3,900	3,843	3,915	4,063	4,302	4,774	5,132	5,214	5,254	15,721	40,397
1,465 393 537 637	1,550 759 537 637	1,642 786 537 637	1,738 809 537 637	1,838 837 537 42	1,946 866 537 - 177	2,059 897 537 - 227 187	2,180 928 537 - 233 199	2,306 962 537 239 211 872	6,395 2,747 2,148 2,548	16,724 7,237 4,833 2,590 699 774 872
3,032	3,483	3,602	3,721	3,254	3,526	3,907	4,077	5,127	13,838	33,729
6,932	7,326	7,517	7,784	7,556	8,300	9,039	9,291	10,381	29,559	74,126
			1,000	2,500	1,000		3,500	4,000	1,000	12,000
- 25 25	123 350 473	- 4	84 70 154	175 50 225	48	300 502	363 100 463	172 250 422	207 449 656	1,167 1,149 2,316
9,576	14,519	16,678	16,886	21,131	25,248	19,891	18,579	19,053	57,659	161,561
	1.2	1.3	1.4	1.7	1.7	1.6	1.6	1.6	1.3	1.5
	1,000 100 100 100 1337 135 214 650 1,336 2,558 755 1424 1148 2 3,900 1,165 393 537 637 3,032 6,932	1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1	\$\begin{array}{cccccccccccccccccccccccccccccccccccc	1969         1970         1971         1972           h, hhr         5,137         6,00h         6,789           3,693         2,713         2,807         4,2h1           8,1h0         8,850         9,811         11,030           100         150         76         -           337         2,1h5         2,435         1,203           135         18h         18h         82           650         2,820         3,472         817           700         -         3,075         1,336         5,519         6,791         5,856           9,576         1h,519         16,678         16,686         16,886           2,619         6,720         9,157         7,9h8           2,568         2,h79         2,385         2,285           755         729         702         679           424         393         362         331           1h8         88         53         40           2,568         2,h79         2,385         2,285           755         729         702         679           424         393         362         331           1h8 <td>1969         1970         1971         1972         1973           h, lll7         5,137         6,004         6,789         8, ll19           3,693         2,712         2,807         4,281         4,262           8,1h0         8,850         9,811         11,030         12,681           100         150         76         -         -           337         2,1ll5         2,435         1,203         -           21k         18k         18k         82         -           650         2,820         3,472         817         -           -         370         700         679         -           -         -         2,075         8,450           2,576         1l1,519         16,678         16,886         21,131           2,619         6,720         9,157         7,948         10,850           2,568         2,k79         2,385         2,285         2,179           755         729         702         679         651           42k         393         362         331         300           1k8         88         53         160         19k</td> <td>h, thir         5,137         6,00h         6,789         8,h19         9,b5h           3,1693         3,213         3,807         h,2h1         h,262         h,28h           8,1h0         8,850         9,811         11,030         12,681         13,7h8           100         150         76         -         -         -           337         2,1h5         2,h35         1,203         -         -           215         18h         18h         82         -         -           215         18h         18h         82         -         -           215         18h         18h         82         -         -           2,500         3,472         817         -         -           1,336         5,519         6,791         5,856         8,h50         11,500           2,576         1h,519         16,678         16,886         21,131         25,2h8           2,619         6,720         9,157         7,9h8         10,850         15,900           2,588         2,479         2,385         2,285         2,179         2,067           755         729         702         619         &lt;</td> <td>  1969   1970   1971   1972   1973   1974   1975     1, 1, 1, 7   5, 137   6, 004   6, 789   8, 119   9, 164   10, 135     3, 1693   1, 712   3, 807   4, 211   4, 262   4, 284   4, 306     8, 1ho   8, 850   9, 811   11, 030   12, 681   13, 748   14, 141     100   150   76   -</td> <td>  1969   1970   1971   1972   1973   1974   1975   1976    </td> <td>  1969   1970   1971   1972   1973   197h   1975   1976   1977    </td> <td>  1969   1970   1971   1972   1973   1974   1975   1976   1977   1969-1972    </td>	1969         1970         1971         1972         1973           h, lll7         5,137         6,004         6,789         8, ll19           3,693         2,712         2,807         4,281         4,262           8,1h0         8,850         9,811         11,030         12,681           100         150         76         -         -           337         2,1ll5         2,435         1,203         -           21k         18k         18k         82         -           650         2,820         3,472         817         -           -         370         700         679         -           -         -         2,075         8,450           2,576         1l1,519         16,678         16,886         21,131           2,619         6,720         9,157         7,948         10,850           2,568         2,k79         2,385         2,285         2,179           755         729         702         679         651           42k         393         362         331         300           1k8         88         53         160         19k	h, thir         5,137         6,00h         6,789         8,h19         9,b5h           3,1693         3,213         3,807         h,2h1         h,262         h,28h           8,1h0         8,850         9,811         11,030         12,681         13,7h8           100         150         76         -         -         -           337         2,1h5         2,h35         1,203         -         -           215         18h         18h         82         -         -           215         18h         18h         82         -         -           215         18h         18h         82         -         -           2,500         3,472         817         -         -           1,336         5,519         6,791         5,856         8,h50         11,500           2,576         1h,519         16,678         16,886         21,131         25,2h8           2,619         6,720         9,157         7,9h8         10,850         15,900           2,588         2,479         2,385         2,285         2,179         2,067           755         729         702         619         <	1969   1970   1971   1972   1973   1974   1975     1, 1, 1, 7   5, 137   6, 004   6, 789   8, 119   9, 164   10, 135     3, 1693   1, 712   3, 807   4, 211   4, 262   4, 284   4, 306     8, 1ho   8, 850   9, 811   11, 030   12, 681   13, 748   14, 141     100   150   76   -	1969   1970   1971   1972   1973   1974   1975   1976	1969   1970   1971   1972   1973   197h   1975   1976   1977	1969   1970   1971   1972   1973   1974   1975   1976   1977   1969-1972

1/ Power operations only.

April 24, 1969

			ACT	TAT.						PORECAST					
As of December 31,		1965	1966	1967	1968 2/	1969	1970	1971	1972	1973	1974	1975	1976	1977	
ASSETS															
Fixed Assets in Operation Less: Depreciation Not Fixed Assets in Operation		106,127 (122) 106,005	114,903 (250) 114,653	145,040 (4,082) 140,958	145,853 (7,559) 138,294	147,722 (11,252) 136,470	148,522 (14,965) 133,557	152,443 (18,776) 133,657	169,956 (23,025) 146,931	170,806 (27,295) 143,511	171,706 (31,587) 140,119	172,556 (35,901) 136,655	173,381 (h0,235) 133,146	226,323 (45,893) 180,430	
Work in Progress Total Fixed Assets		536	211	1,039	769 139,053	1,525	7,609	13,274	4,457	14,932 158,443	31,056 171,175	178,885	181,838	180,430	
Non Project Expenditures Less: Government Contribution		12,567	13,278 (13,278)	14,143 (14,143)											
Current Assets Inventories Accounts Secsivable: Power Accounts Receivable: Other Securities, Banks and Cash		282 354 304 2,114	472 5148 1422 2,3148	653 865 647 1,561	732 1,000 1,078 2,338	750 1,000 1,100 2,338	750 1,000 1,100 2,461	750 1,000 1,030 2,461	750 1,100 900 2,545	900 1,100 800 2,720	900 1,150 750 2,768	1,000 1,250 650 2,970	1,000 1,350 550 3,333	1,250 1,450 450 3,505	
Total		3,054	3,790	3,726	5,148	5,188	5,311	5,241	5,295	5,520	5,568	5,870	6,233	6,655	
TOTAL ASSETS		109,595	118,654	145,723	1hh,211	10,183	146,477	152,182	156,683	163,963	176,743	184,755	188,071	187,085	
LIABILITIES							4								
Equity Republic of Chana Investment Revaluation and Exchange Difference Recarves and Surplus		58,833	59,218	58,354 5,600 (1,336)	58,446 5,738 (1,103)	58,546 5,738 (550)	58,696 5,738 908	58,772 5,738 3,422	58,772 5,738 5,838	58,772 5,738 7,972	58,772 5,738 12,778	58,772 5,738 19,447	58,772 5,738 23,515	58,772 5,738 25,256	
Total		59,253	60,964	62,618	63,081	63,734	65,342	67,932	70,398	72,482	77,288	83,957	88,025	89,766	
Long Term Debt Fropomed IRRD Loan IRRD Loan 310-EH US ATH US ATH US Extm-Bank UK E.C.G.D. Canadian Loan Italian Loan Future Expandion Loan	4	28,354 8,930 5,910 2,600	32,330 14,190 5,722 2,540	46,231 21,561 7,617 2,548	141,974 21,690 7,101 1,953	337 43,559 21,145 6,564 1,316 650	2,482 41,927 20,543 6,027 679 3,470 370	4,917 40,179 19,918 5,490 42 6,942 1,070	6,120 38,341 19,163 4,953 7,759 1,749 3,075	6,120 36,395 18,297 4,416 7,759 1,572 11,525	6,120 34,336 17,400 3,879 7,532 1,385 23,025	6,120 32,156 16,172 3,342 7,299 1,186 28,175	6,120 29,850 15,510 2,805 7,060 975 31,028	6,120 27,411 14,514 2,268 6,815 752 32,499	
Total		45,794	54,782	77,957	75,718	73,571	75,488	78,558	81,160	85,084	93,677	95,050	93,348	90,379	
Current Liabilities Accounts Payable and Accounts Carrent Portion of Long Term Debt		4,512	2,424 164	2,534 2,614	2,380 3,032	2,395 3,483	2,045	1,971 3,721	1,871 3,254	1,871 3,526	1,871	1,671 h,077	1,571 5,127	1,571 5,369	
Total		4,548	2,908	5,148	5,412	5,878	5,647	5,692	5,125	5,397	5,778	5,748	6,698	6,940	
TOTAL LIABILITIES		109,595	118,654	145,723	11/1,212	143,183	146,477	152,182	156,683	163,963	176,713	184,755	188,071	187,085	
Debt as % of Total Capitalization		lele	47	56	56	55	55	55	55	55	56	54	53	52	
Current Assets to Current Liabilities		.7	1.3	.8	1.0	.9	.9	.9	1.0	1.0	1.0	1.0	.9	1.0	

Power operations only.

Preliminary figures, subject to audit.

#### GHANA

#### VOLTA RIVER AUTHORITY

#### VOLTA EXPANSION PROJECT

#### GENERATION, SALES, MAXIMUM DEMAND AND REVENUES

1972 1973 1974 1975 1971

GENERATION (CWh)

MALEN (GWh)

VALCO

Mines Akosombo Township

Akosombo Textiles

Others Togo and Dahomey

TOTAL

STATION USE AND LOSSES (GWh)

Station Use Transmission Losses

AS PERCENT OF TOTAL GENERATION

MAXIMUM DEMAND (MW)

ANNUAL PEAK SYSTEM DEMAND (Diversified)

VALCO

Mines

Akonombo Township

Akosombo Textiles

Others

Togo and Dahomey

TOTAL (non-diversified)

DIVERSITY FACTOR

#### AVERAGE ANNUAL LOAD FACTOR

VALCO.

Akosombo Township

Akosombo Textiles

Thers

Togo and Dahomey TOTAL

#### REVENUES (in thousands of No.)

VALUE

ECC Mines

Akosombo Township Akosombo Textiles

Others

Togo and Dahomey

TOTAL

#### AVERAGE REVENUE/kWh SOLD (in NP/kWh)

YALCO ECO

Mines

Akosombo Township Akosombo Textiles

Others

Togo and Dahomey

TOTAL

INTERNATIONAL DEVELOPMENT INTERNATIONAL BANK FOR ASSOCIATION RECONSTRUCTION AND DEVELOPMENT

INTERNATIONAL FINANCE CORPORATION

# OFFICE MEMORANDUM

Files TO:

DATE: August 27, 1970

FROM:

H. J. Nissenbaum NA

SUBJECT:

Canadian Financing - VRA Requirements

Mr. Noble Power of the Canadian International Development Agency called today to report favorable progress on the proposed Canadian financing of the outstanding VRA requirement, i.e., the financing of the 5 transformers estimated to cost NC1.1 million. Mr. Power reported that the Canadian Interministerial Committee had approved his recommendation for CIDA financing of this proposal. He said that the final determination would be made by the head of CIDA at the very near future and that he expected this approval to be assured.

HJNissenbaum:crm

cc - Messrs. Minnig Wyatt Memon

6186H

Mr. Gavin E. Wyatt

August 26, 1970

Ali N. Memon

GHANA - Loan 618-GH Volta River Authority (VRA) Operating Results 1969

- 1. The audited statements of VRA and the auditor's report which were due on June 30, 1970 have not as yet been received. A reminder is being sent. Following are the operating results based on unaudited financial statements.
- Revenue increased from Ng9.8 million in 1968 to Ng10.8 million in 1969 by approximately 10%. Operating expenses for transmission, administration, Akosombo township and health and safety increased while those for generation and depreciation decreased. The small decrease in depreciation from Ng3.4 million in 1968 to Ng3.3 million in 1969 may be due to a change in the depreciation policy which was envisaged at the time of last appraisal. Total operating expenses remained unchanged at Ng5.4 million. Loan interest and commitment charges decreased from Ng4.1 million in 1968 to Ng3.9 million in 1969. Profit for the year increased from Ng0.4 million to Ng1.5 million. The return on the Government's investment increased from 0.5% to 2.3% as compared to 0.9% estimated for 1969 at the time of appraisal and the target 8% to be achieved by 1974.
- 3. Accounts receivable increased from NZ2.0 million or 2.5 months' sales in 1968 to NZ2.3 million or 2.6 months' sales in 1969 which is still reasonable. Ratio of the current assets to the current liabilities improved from 2.1 to 2.4.
- 4. On the whole VRA's operating results for 1969 and the financial position as of December 31, 1969 were satisfactory.
- 5. It is recommended that the next supervision mission should look into reasons for the decrease in depreciation during 1969 and obtain details of any recent change in the depreciation policy.

AMMemon: jmca

cc: Messrs. Nissenbaum, Minnig & Memon Central Files Division Files

August 13, 1970

Mr. J.R. Heller, III Wilmer, Cutler & Pickering Farragut Building 900 17th Street, N.W. Washington, D.C. 20006

Re: Loan No. 618 GH

(Volta Expansion Project)

Dear Rod:

Many thanks for your letter of July 29, 1970 enclosing the draft of the Valco Second Mortgage.

We have no comments on the draft.

Regards,

Thomas M. Clyde Attorney

TMClyde:ep

6186H muning



## *VOLTA RIVER AUTHORITY*

Our Ref. 231 /5326 Your Ref.

Mr. Gavin E. Wyatt,
International Bank for Reconstruction—
and Development,
1818 High Street, N.W.
Washington Washington, D.C. 20433, U.S.A.

Dear Mr. Wyatt,

GH-0/155

LOAN 618H POWER STUDY FUTURE EXPANSION DRAFT CONTRACT - KAISER ENGINEERS INTERNATIONAL. INC.

We thank you for your letter of July 16, 1970, on the above subject. The comments offered on the draft contract, proposed by Kaiser Engineers, have been carefully studied, and we submit, hereunder, our own observations on your comments:

#### Section G-9

Your recommendations are accepted, and we are advising the Consultants, Kaiser Engineers, to incorporate their letter of May 7, 1970 in the agreement.

### Section A-3

We are forwarding our acceptance of your suggestions and recommendation to the Consultants, for inclusion in the agreement. In doing so, we have also expressed our anxiety not to extend unduly the scope of the study, thereby resulting in additional increased charges.

### Section A-4

We are agreeable to your recommendations on the man-power requirements, necessary for the operation of a Thermal power plant. The Consultants are being advised accordingly, and are also being reminded of the possibilities of taking advantage of the locally based nucleus of trained personnel, for Thermal operation, now in the service of the Electricity Corporation of Ghana, and elsewhere in the country.

#### Section A-5

We are agreeable to use the method proposed, to evaluate the alternatives. However, we have also invited comments on the proposal from our Consultants, to see whether they hold alternative views on the matter.

#### Section B-2

Your recommendations are accepted. We are, therefore, requesting the Consultants to amend the draft accordingly, and to review the wording, especially that portion dealing with V.R.A.\*s liability limitation.

#### Section G-2

We have received firm assurance from the Consultants that all documents prepared for us shall be treated as confidential, and shall remain the property of the V.R.A.

#### Section - E

We are advising the Consultants to specify target dates for the commencement and completion of the study, on the lines suggested by you.

We have already received from the Consultants information on the qualification, experience, and capability of the key personnel which they intend to assign to the work. We have asked them to up-date the information, and to forward it direct to you, with a copy to us, in order to save time.

It is our intention to resubmit to you, a revised agreement, incorporating the comments dealt with above, for your further consideration, as soon as we receive such a document from the Consultants.

With kindest regards,

Yours faithfully,

E.L. Quartey CHIEF EXECUTIVE

6186H



## VOLTA RIVER AUTHORITY

Our Ref. 231 /5326

Cables VOLTA, ACCRA Phone 64941 P.O. BOX M77, ACCRA, GHANA

Date. August 10, 1970

Mr. Gavin E. Wyatt,
International Bank for Reconstruction
and Development,
1818 High Street, N.W.,
Washington, D.C. 20433,
U.S.A.

Dear Mr. Wyatt,

# DRAFT CONTRACT - KAISER ENGINEERS INTERNATIONAL, INC.

We thank you for your letter of July 16, 1970, on the above subject. The comments offered on the draft contract, proposed by Kaiser Engineers, have been carefully studied, and we submit, hereunder, our own observations on your comments:

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#### Section A-4

We are agreeable to your recommendations on the man-power requirements, necessary for the operation of a Thermal power plant. The Consultants are being advised accordingly, and are also being reminded of the possibilities of taking advantage of the locally based mieleus of trained personnel, for Thermal operation, now in the service of the Electricity Corporation of Ghana, and elsewhere in the country.

Date: 8/18/70 Communications
Section

#### Section A-5

We are agreeable to use the method proposed, to evaluate the alternatives. However, we have also invited comments on the proposal from our Consultants, to see whether they hold alternative views on the matter.

#### Section B-2

Your recommendations are accepted. We are, therefore, requesting the Consultants to amend the draft accordingly, and to review the wording, especially that portion dealing with V.R.A. is liability limitation.

#### Section G-2

We have received firm assurance from the Consultants that all documents prepared for us shall be treated as confidential, and shall remain the property of the V.R.A.

#### Section → E

We are advising the Consultants to specify target dates for the commencement and completion of the study, on the lines suggested by you.

We have already received from the Consultants information on the qualification, experience, and capability of the key personnel which they intend to assign to the work. We have asked them to up-date the information, and to forward it direct to you, with a copy to us, in order to save time.

It is our intention to resubmit to you, a revised agreement, incorporating the comments dealt with above, for your further consideration, as soon as we receive such a document from the Consultants.

With kindest regards,

Yours faithfully,

E.L. Quartey CHIEF EXECUTIVE

618 GH ..... Tow. minnig P. O. BOX M. 77 1358/5260 August 3, 70.

## ENG. 742.1

Sadelmi, S.P.A., Corso Matteotti 1. Milano, Italy.

Dear Sirs,

Date Rec'd. Qug. 11/70 Date Ack'd. None mg.

Assigned to Wyett

GHA-0-152

Re Akosombo Expansion Contract XA-3H Contract Signing

We forward herewith four copies of the Final XA-3H Contract documents Volume I and II duly signed by me on behalf of the Volta River Authority.

We will be pleased if you will, in turn, sign your portion of the documents, inserting the date of signing, and distributing the completed signed copies as follows:-

> One copy of volume I and II to IBED Two copies of volume I and II to V.R.A. One copy of volume I and II to be retained by yourselves

By copy of this letter we are informing IRRD of our action.

In addition to the corrections already made by the Consultants, we have made the following adjustment to the contract to which we want to draw your attention before signing:-

#### Re Part 4 - Specifications, Part 4a - General Conditions:

Page 4a - 15, Clause GC-31

Customes Duties and Income Tax

Item A: Added to the last sentence: "or the amount payable through Ghena Laws and Regulations whichever is the lower."

The Consultants are being informed, by copy of this letter, about the adjustment of the contract as stated above.

With kindest regards,

Yours truly,

ORI

E. L. Quartey CHIEF EXECUTIVE

#### Encls:

oo: IERD, Washington, U.S.A. V KETI, Oakland, California, U.S.A. Director of Finance, VRA, Acora Assistant Counsel, VRA, Acera Director of Power Operations, VRA, Akosombo

ED:mky

Form No. 27 (3-70)

INTERNATIONAL DEVELOPMENT
ASSOCIATION

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT

INTERNATIONAL FINANCE
CORPORATION

#### OUTGOING WIRE

TO: QUARTEY VOLTA ACCRA

DATE: JULY 30, 1970

61867

CLASS OF

SERVICE: LT

COUNTRY: GHANA

16

TEXT:

Cable No.: REYOURCAB JULY TWENTYNINE NO OBJECTION DISBURSEMENT ADVANCE PAYMENT

SADELMI IN FOREIGN CURRENCY REGARDS

WYATT INTBAFRAD

NOT TO BE TRANSMITTED

AUTHORIZED BY:

NAME

Gavin E. Wyatt

Chief, Power Division II

DEPT.

Public Utilities Projects

SIGNATURE \_

(SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

REFERENCE:

ORIGINAL (File Copy)

(IMPORTANT: See Secretaries Guide for preparing form)

CLEARANCES AND COPY DISTRIBUTION:

cleared with and cc: Mr. von Busse (Controller's)

cc: Messrs. Wyatt Memon

Central Files Department Files (GH-0-150)

EAMinnig:dd .
IBRD ...

For Use By Communications Section

Checked for Dispatch:

AGGRA

JULY 30, 1970

DESCRIBED TOLK WINDSTREET NO OBJECTION DISSORBINESS ADVANCE PATHENT

Onter, Power Aprillant II OGVIN E. WYRECOWHOMICALIONS Chief, Power

EAMIRTHE : dd

cc: Messrs.

cleared with and co: Mr. von Busse.

FORM No. 26 (4-69)

> INTERNATIONAL DEVELOPMENT ASSOCIATION

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT INTERNATIONAL FINANCE CORPORATION

618 64 Mw. Minn

ACKNOWLEDGED 7/30/70

#### INCOMING CABLE

DATE AND TIME

OF CABLE: JULY 29, 1970

1600

LOG NO.: RC 36 / 29

ACTION COPY: PU - POWER II

ROUTING

TO: WYATT INTBAFRAD

INFORMATION COPY:

PUBLIC UTILITIES PROJECTS

FROM: ACCRA

DECODED BY:

TEXT:

REURCAB 27 JULY MOBILISATION ADVANCE STATED IN AMENDMENT ONE PARAGRAPH FIVE IN NEW CEDIS IS PAYABLE IN FOREGIN CURRENCY AS EQUIPMENT WILL BE IMPORTED AND PAID FOR IN FOREIGN CURRENCY. REPAYMENT WILL ALSO BE MADE IN FOREGIN C URRENCY. PLEASE INDICATE YOUR APPROVAL REGARDS

QUARTEY VOLTA

THE STREET PARTY OF THE STREET STATE OF THE STA

INCOMING CARLI

OF CARE: JULY 29, 1970

are bear to to the

THE MAKET REPRESENTS

PROM- ACCEA

1600

HUBLINE

ACTION CORY: PU - POWER III

OPP: PUBLIC UTILITIES 210

DECREE BAT

THURGAR 27 JULY RODILLEVATION ADVANCE STATED IN ANTHREST ONE PARAGRAPH FIN IN 1821 CLDES IS PAXABLE IN PORTON CURRENCY AS SQUAREST WILL AS DEPORTED AND PAID FOR IN PARAGRE UNDICATE YOUR APPROVAL STRANGE.

CHVELER ACREV

JUL 29 2 SI PM 1970 COMMUNICATIONS SECTION

July 28, 1970

Mr. E. L. Quartey Chief Executive Volta River Authority P.O. Box M77 Accra, Ghana

Dear Mr. Quartey:

Re: Loan 618-GH Volta Expansion Project

Reference is made to the discussions in Accra last month between Messrs. Kalitsi, MacLeod and Minnig on VRA's financing requirements following receipt of bids for the Volta Expansion Project. Whilst actual bid prices and revised estimates for items to be financed by the Bank Loan 618-GH are now estimated to total NV7,201,000 an amount of NV6,218,000 would be available from the Bank's loan. Thus an estimated financing gap of about NV983,000 exists. This cost increase is due in part to higher civil costs for the Akosombo expansion but also to increased scope especially at ECG substations to meet the higher than expected ECG demand.

You informed us that VRA had approached the Canadian International Development Agency (CIDA) for financing of five transformers required at ECG substations estimated to cost NCI, 100,000. CIDA has informed us that they are favorably considering VRA's request. This letter has the purpose of informing you that the Bank has no objection to the proposed arrangements. If and when the supplementary CIDA financing is confirmed the Description of the Project as defined in Schedule 3 of the Loan Agreement dated June 23, 1969 between the Bank and VRA will require modification to permit disbursement for switchgear etc. at ECG substations at Cape Coast and Achimota. We will inform you of the changes needed once a confirmation from CIDA has been received.

The proceeds of Bank Loans 310-GH (NØ98,000 equivalent) and 618-GH (NØ6,120,000 equivalent) could then be allocated as follows:

	In NG (Foreign Exchange Component)
Turbines	2,145,000
Civil Works & Installation	1,796,000
Smelter & Volta Substations	973,000
ECG Substations: Civil Works, Switchgear & installation	834,000
Consulting Services	200,000
Construction & Service Vehicles	153,000
Contingency	117,000
TOTAL	6,218,000

We would appreciate any comments you may have on the above and information on CIDA's response to your request.

Yours sincerely,

Gavin E. Wyatt
Chief, Power Division II
Public Utilities Projects Department

EAMinnig:dd
IBRD/IDA

cc: Messrs. Reitter/Nissenbaum (W. Africa)

Clyde (Legal)

Wyatt

Memon

Central Files
Department Files

61864

July 27, 1970

Mr. E. L. Quartey Chief Executive Volta River Authority P.O. Box M77 Accra, Ghana

Dear Mr. Quartey:

Re: Loan 618-GH Volta Expansion Project Contract Documents

We have received the following Contract documents from your consultants:

XA-4 Turbines & Governors (Hitachi)
XA-6 Intake Gate Hoists (Newton Chambers)
XA-3M Installation Mechanical Equipment (Sadelmi)

To Contracts XA-4 and XA-6 we have no comments to make. To Contract XA-3M we would like to make the following comments:

(i) On page 2-1 the total contract value is expressed in New Cedis. This amount consists of a local cost component payable in New Cedis and a foreign cost component expressed in Italian Lira which had been converted to New Cedis utilizing the exchange rate applicable for bid comparison purposes. The breakdown of unit rates in a local and a foreign cost component is consistent with the schedule of quantities and prices on pages 2-h through 2-10. On page 2-11 however construction equipment is listed with three items to be purchased in the USA, two items in England and one each in Sweden and Italy. The foreign exchange requirements for these items appear to be included in the list on page 2-16 where a total of US\$351,000 is specified. This amount has been reconverted to Italian Lira at the prevailing rate of exchange. Since sub-clause GC-30 on page ha-lh provides for payment of the local component in Ghanaian currency and for payment of the foreign component in the currency of the bidder's home country, in this case Italian Lira, we do not understand the significance of the breakdown as per page 2-16. The Bank's Procurement Guidelines, February 1968, paragraph 2.4 "Currency Clauses" specifies that "The Bank and IDA require that their borrowers make reasonable efforts to assure that payment for goods and services procured under Bank loans and IDA credits be made in the currency of the country of origin. " We would therefore suggest that the appropriate clause be revised to conform with the Guidelines. We would also appreciate it if you could let us know how payments will be effected.

- (ii) Section GC-30, page ha-lh, specifies that to facilitate payment of the foreign component, the Authority undertakes to make arrangements with a leading recognized commercial bank in the Supplier's home country to assure that funds will irrevocably be provided. Such funds to be in an amount equal to 30% of the Contractor's total Bid Trice. In view of Section 1B-11, page 1-7, Source of Funds, we question the need for this requirement and would appreciate an explanation of the purpose it is intended to serve.
- (iii) We further note that the Contract has no provision for escalation and therefore assume that the unit prices quoted are firm. Would you please confirm this.

Yours sincerely,

Gavin E. Wyatt
Chief, Power Division II
Public Utilities Projects Department

EAMinnig/GEWyatt:dd IBRD/IDA

cc: Messrs. Nissenbaum (Area, W. Africa)

Bennett (Controllers)
Wyatt
Memon

Central Files Department Files

July 24, 1970

Mr. J. K. Taylor Manager Washington Office Henry J. Kaiser Company Suite 1000 900 Seventeenth Street, N.W. Washington, D.C. 20006

Dear Mr. Taylor:

Re: Loan 618-GH Volta River Authority Volta Expansion Project

Thank you for your letters of July 17 and 22, 1970 with which you sent us the following documents:

Contract XA - 3M Civil Works and Installation of Mechanical Equipment; and additional information concerning Contracts XA-4 - Turbines; and XA-6 - Intake Gate Hoists previously sent to us.

Yours sincerely,

Gavin E. Wyatt
Chief, Power Division II
Public Utilities Projects Department

EAMinnig:dd
IBRD/IDA

cc: Messrs. Nissenbaum (Area, W. Africa)
Bennett (Controllers)
Wyatt
Central Files
Department Files (GHA-O-142)
(GH-O-145)

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT INTERNATIONAL FINANCE CORPORATION

#### OUTGOING WIRE

TO: VOLTA ACCRA DATE: JULY 23, 1970

618614

CLASS OF SERVICE:

Wu

COUNTRY: GHANA

TEXT:

ATTENTION QUARTEY REYOURCAB JULY FOURTEEN STOP NO OBJECTION TO MOBILIZATION Cable No.: PAYMENT SADELMI CONTRACT IF LOCAL CURRENCY ONLY STOP SINCE THIS PAYMENT EXPRESSED IN GHANA CURRENCY IN AMENDMENT ONE PARAGRAPH FIVE AND REPAYABLE TO VRA WE ASSUME LOCAL CURRENCY EXPENDITURE ONLY REGARDS

WYATT

INTBAFRAD

#### NOT TO BE TRANSMITTED

AUTHORIZED BY:

NAME

Gavin E. Wyatt

Chief, Power Division II

DEPT.

Utilities Projects

SIGNATURE

(SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

REFERENCE:

ORIGINAL (File Copy)

(IMPORTANT: See Secretaries Guide for preparing form)

CLEARANCES AND COPY DISTRIBUTION:

cc: Messrs. Nissenbaum (W. Africa) von Busse (Controllers) Wyatt

Memon

Central Files

Department Files (GHA-0-138) EAMinnig:dd

IBRD/IDA

For Use By Communications Section

Checked for Dispatch:

DATE: JULY 23, 1970

EXPRESSED IN GHANA CURRENCY IN AMERICATION ONE PARAGRAPH FIVE AND REPAYABLE

GEATH R. COTTMUNICATIONS

Chief, Power of

DISPATOHED TO VAPROVE

cc: Messrs. Wissenbaum (W. Africa) von Busse (Controllers)

Central Memon
Department Files (GHA-0-138)
IMAD/IDA

Mr. Gavin E. Wyatt

July 22, 1970

E. A. Minnig

#### GHANA - Loan 618-GH Volta River Authority (VRA) Volta (Akosombo) Expansion Project

- 1. During the course of the appraisal of the Electricity Corporation of Ghana's (ECG's) 1971-1973 distribution program contact was taken with VRA to discuss VRA's revised financing plan for the Akosombo Expansion Project following receipt of bids for the major items.
- 2. The table below summarizes the current situation and compares this with the estimate on which the appraisal report May 8, 1969 was based.

		In NV (Foreign Exchan	May 8, 1969	
		Actual Bid Prices or Revised Estimates June 1970	Appraisal Report based on Consultant's estimate	
1.	Turbines and Governors incl. Transport	2,145,000 1/	2,122,000 +23,00	
2.	Civil Works, ancillary mechanical equipment, and installation of turbines	1,796,000 1/	1,490,000 - 30 6,	000
3.	Smelter and Volta Substations	973,000 1/	663,000 1310,	20 =
4.	Substations serving ECG and minor works	1,934,000 2/	1,428,000 +506.	000
5.	Consulting Services (i) Management (ii) Future expansion	50,000 2/ 150,000 <u>2</u> /	107,000 - 57.6 255,000 - 105-6	
6.	Construction and service vehicles	153,000	153,000 1 983	,000
	TOTAL	7,201,000	6,218,000	
		(6,218,000)		
	FINANCING GAP	983,000		

<sup>1/</sup> Actual bid prices increased for possible escalation. 2/ Revised estimates.

- 3. Original proposed financing totalled NZ6,218,000 to be financed by Loan 618-GH, NZ6,120,000 (US\$6,000,000) and undisbursed portion of Loan 310-GH, NZ98,000.
- 4. The reasons for the financing gap are:
  - (i) NØ306,000 for civil works and installation of mechanical equipment. Only one responsive bid received from Sadelmi the civil sub-contractor for the original Volta Project;
  - (11) NØ310,000 for the Volta and Smelter substations. Higher than estimated civil costs and increased scope; and
  - (iii) NØ506,000 for ECG substations primarily because of increased scope. Included in original estimate were expansion of Tema, Takoradi, and Kumasi substations. Because of more rapid load growth of ECG, Achimota and Cape Coast substations need to be expanded by 1972 rather than 1974. ECG's total demand on VRA was originally estimated at 148 MW in 1974. It is estimated that this demand will now be achieved by mid-1972.
- 5. Thus a total overrum of NØ1,145,000 for the three items listed above plus an overrum of NØ23,000 for the turbines is offset by reduced costs for consulting services of NØ162,000 leaving a financing gap of NØ983,000.
- 6. To close this financing gap VRA has approached the Canadian International Development Agency (CIDA) to finance five 161/34.5 kV, 25/33 MVA and two 161/11.5/34.5 kV, 33/20/33 MVA transformers required at the ECG substations estimated to cost NV1,100,000. Mr. Power of CIDA informed me on July 13, 1970 that CIDA was prepared to finance these and that a recommendation would be submitted to the Canadian Government by CIDA for their procurement in Canada.
- 7. Since CIDA financing is on very favorable terms (50 years, no interest) no serious objections can be raised to this arrangement. If the Canadian Government approves this supplementary loan, financing could be as follows:

#### In NO (Foreign Exchange Component)

	£.	IBRD 618-GH	CIDA
1.	Turbines	2,145,000	-
2.	Civil Works, ancillary mechanical equipment, and installation of turbines	1,796,000	_
3.	Smelter and Volta Substations	973,000	-
ls.	Substations serving ECG (i) Civil Works, installation and switchgear (ii) Transformers	834,000	1,100,000
5.	Consulting Services	200,000	-
6.	Construction and service vehicles	153,000	-
7.	Contingency 1/	117,000	-
4	TOTAL	6,218,000	1,100,000

<sup>1/</sup> Possible cancellation.

- (2) The expansion of 165 kV substations and related facilities at Akosombo, Volta (Tema) and the Smelter and of other 165 kV substation facilities at Volta (Tema), Sekondi-Takoradi, Kumasi, CAPE COAST AND ACHIMOTA (Accra).
- 9. Provided CIDA receives the Canadian Government's approval to provide VRA with financing to procure the ECG substation transformers, it is recommended that because of favorable financing terms no objections be raised and that accordingly the Description of the Project be amended as per paragraph 8 above.
- 10. The incremental financial rate of return for the Akosombo Expansion was estimated at 26%. The increased costs due to factors discussed in paragraph h are not expected to change this rate because additional benefits due to increased sales to ECG will offset the additional costs.

<sup>8.</sup> However Schedule 3, Description of the Project, sub-paragraph 2 of the Loan Agreement 618-GH dated June 23, 1969 between the Bank and VRA would require modification as follows:

#### Conclusion

11. On receipt of confirmation that Canada has agreed to provide the additional financing a letter should be sent to the VRA and the Ghana Government informing them that the Bank has no objection to the proposed change in the financing plan and asking VRA to sign the usual letter containing an appropriate change in the description of the project.

EAMinnig:dd

E

cc: Messrs. Reitter/Nissenbaum (Area, W. Africa)
Memon
Central Files
Department Files

HENRY J. KAISER COMPANY KAISER CENTER, 300 LAKESIDE DRIVE, OAKLAND, CALIFORNIA 94604 (Suite 1000, 900 Seventeenth Street N.W., Washington, D.C. 20006) Date Rec'd. July 22/20 Date Ack'd. July 24/70 July 20, 1970. Assigned to Wyatt Mr. Edward A. Minnig International Bank for Reconstruction and Development Public Utilities Projects Department GH-0-145 1818 H Street N.W., Washington D.C. 20433 - Doc Nº 13 Dear Mr. Minnig: Further to my letter of July 13, 1970 I take pleasure in forwarding to you additional information concerning Conforming Documents - Contracts XA-4 and XA-6. Sincerely yours, fore Klayla Jesse K. Taylor Manager Washington Office encl. 2

Your Reference: 231/4400

July 16, 1970

Mr. E. L. Quartey Chief Executive Volta River Authority P.O. Box M77 Accra, Ghana

Dear Mr. Quartey:

Re: Loan 618-GH

Power Study Future Expansion Draft Contract Kaiser Engineers International, Inc.

I thank you for your letter of June 8, 1970 received July 1, 1970 with which you sent us a draft copy of the proposed power study contract and have the following comments to make:

Section G-9 In view of this article we would recommend incorporation of Kaiser's letter dated May 7, 1970 in the agreement.

Section A-3 We recommend the following wording of sub-paragraph (b):
... of existing and expandable hydro-electric and thermal generating
facilities in Nigeria, including Jebba, Shirroro Gorge and Benue Projects.
Sub-paragraph (e) should be amended as follows: ... as an intertie will
be reviewed and its value as standby capacity, base load, and peak capacity
will be evaluated ....

Section A-4 It would be advisable for your consultants to review the manpower requirements necessary to operate a thermal power plant and make
recommendations on the qualifications and training requirements of plant
operators. Estimated costs of training should be included with recommendations on the duration and where such training could be provided.

Section A-5 Evaluation of Alternatives. The discounted cash flow analysis need not take into account depreciation and replacement costs nor sources of financing and financing terms. However the period utilized should be identical for all alternatives, and investments of shorter lived facilities repeated as and when required. The period should preferably be the life of the longest lived alternative.

Section B-2 Reimbursable Costs and Expenses. For VRA's purposes it would be useful if Kaiser prepared a breakdown of the study's estimated costs of US\$140,000 in such a form which would demonstrate the method of billing. This breakdown would furnish details of man-months of corporate officers and staff estimated to be required for completion of the study and allowances in addition to normal salaries and wages utilized, etc. With

reference to B-2 (d) and (i) the award of contracts or sub-contracts by your consultants including financial terms should be made in consultation with VRA. The breakdown of the estimated costs should also provide information on costs incurred in connection with B-2 (a). With regard to sub-paragraph (j) on losses, expenses, or damages not compensated for by insurances, this requirement leaves VRA open to claims. We would suggest that VRA's liability limitation be clearly defined.

Section G-2 Ownership of Documents. We think it would be very unwise for your consultants to be in a position to publish or otherwise utilize the plans, specifications, reports and documents without the written consent of VRA. Since information for the study will be provided by third parties (Nigeria, Togo and Dahomey) such information should be treated as confidential.

Article E Commencement and Completion. We note that no completion date has been set. We therefore suggest that, based on the estimated manmonths to be spent on the study, a target date be specified.

As previously mentioned, the Bank's acceptance of the consulting firm to be employed by VRA and of the terms and conditions of employment also rests on a judgment on the experience and capability of the key personnel to be assigned to the work. We would therefore appreciate it if you could provide us with this additional information.

We hope that the above comments will be useful to you and we look forward to your further communication.

Yours sincerely,

Gavin E. Wyatt Chief, Power Division II Public Utilities Projects Department

EAMinnig/GEWyatt:dd
IBRD/IDA

cc: Messrs. Reitter/Nissenbaum (Area, W. Africa)

Clyde (Legal)

Wyatt

Memon

Raizen

Central Files

Department Files (GH-0-128)

41864

#### HENRY J. KAISER COMPANY

KAISER CENTER . 300 LAKESIDE DRIVE, OAKLAND, CALIFORNIA 94604

(Suite 1000, 900 Seventeenth Street N.W., Washington D.C. 20006)

July 16, 1970.

Mr. Gavin Wyatt
Chief, Power Division II
Public Utilities Projects Department
International Bank for Reconstruction
and Development
1818 H Street N.W.
Washington D.C. 20433

Date Rec'd. July 17 /30
Date Ack'd. Zucy 20/70
Assigned to Wyatt

Dear Mr. Wyatt:

The Volta River Authority has asked me to forward a copy of Contract XA - 3M to you. - Doc. #12

Enclosed is a conformed copy of this contract together with Amendment #1.

Sincerely yours,

Jesse K. Taylor

Manager

Washington Office

encl. 1

cc. Mr. Edward A. Minnig

Mr minning

(Suite 1000, 900 Seventeenth Street N.W., Washington D.C. 20006)

July 16, 1970.

Date Rec'd.

Date Ack'd.

Assigned to U

sime as GH-

Mr. Gavin Wyatt
Chief, Power Division II
Public Utilities Projects Department
International Bank for Reconstruction
and Development
1818 H Street N.W.
Washington D.C. 20433

Dear Mr. Wystt:

The Volta River Authority has asked me to forward a copy of Contract XA - 3M to you.

Enclosed is a conformed copy of this contract together with Amendment #1.

Sincerely yours,

Jesse K. Taylor

Manager

Washington Office

encl. 1

cc. Mr. Edward W. Minnig:

Reference is made to our conversation earlier this week on the above subject.

Page 4 of Amendment No. 1 item 5 sets forth the advance payment provision which we discussed.

INTERNATIONAL DEVELOPMENT INTERNATIONAL BANK FOR INTERNATIONAL FINANCE RECONSTRUCTION AND DEVELOPMENT CORPORATION

CORPORATION

#### INCOMING CABLE

DATE AND TIME

OF CABLE:

JULY 14, 1970 1135

LOG NO .:

RC40/14

TO:

WYATT INTBAFRAD

FROM:

ACCRA

ROUTING

ACTION COPY: PUBLIC UTILITIES POWER II

INFORMATION PUBLIC UTILITIES PROJECTS

COPY: DECODED BY:

TEXT:

REYOURCAB JULY SIX SADELMI CONTRACT. CONSULTANTS COMMENTS AS FOLLOWS "RE XA - THREE MMM MOBILISATION PAYMENT. OUR ESTIMATE SHOW COSTS OF BATCHING PLANT AND CONSTRUCTION EQUIPMENT TO BE BETWEEN THREE HUNDRED FIFTYTHOUSAND AND SEVEN HUNDRED FIFTY THOUSAND DOLLARS US DEPENDING ON CONDITION NEW OR USED AND AS SIZE OF SEVERAL ITEMS NOT WELL DEFINED IN EQUIPMENT LIST SADELMI REQUEST FOR NC THREEHUNDRED TWO THOUSAND AND FIVE HUNDRED APPEARS FAIR". QUERY ANSWERS:

ONE TOTAL CONTRACT VALUE IS NO TWO MILLION THREE HUNDRED NINETYFIVE THOUSAND THREE HUNDRED EIGHTY.

TWO ADVANCE IS INTEREST FREE AND PAYABLE UPON ENGINEERS CERTIFICATION MOBILISATION.

THREE ADVANCE NOT REPEAT NOT ADDITIONAL TO BID PRICE.

CONSULTANTS INSTRUCTED SEND YOU DRAFT CONTRACT. REGARDS

FOUR ADVANCE REPAYABLE OVER FIFTEEN EQUAL MONTHLY INSTALMENTS THOUGH NOT EXPRESSLY PROVIDED AS DEDUCTABLE FROM MONTHLY PROGRESS PAYMENTS.

QUARTEY VOLTA

sb

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JUL 14 10 49 AM 1970

INTERNATIONAL DEVELOPMENT ASSOCIATION

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT

INTERNATIONAL FINANC

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Glora

Les Ammig

DATE AND TIME

OF CABLE: JULY 14, 1970 1135

ROUTING

LOG NO.:

RCLO/14

WYATT INTBAFRAD

Assigned

ACTION COPY: PUBLIC UTILITIES POWER II

INFORMAT

INFORMATION PUBLIC UTILITIES PROJECTS
COPY:

DECODED BY:

FROM:

TO:

ACCRA

TEXT:

REYOURCAB JULY SIX SADELMI CONTRACT. CONSULTANTS COMMENTS AS FOLLOWS

"RE XA - THREE MMM MOBILISATION PAYMENT. OUR ESTIMATE SHOW COSTS OF

BATCHING PLANT AND CONSTRUCTION EQUIPMENT TO BE BETWEEN THREE HUNDRED

FIFTYTHOUSAND AND SEVEN HUNDRED FIFTY THOUSAND DOLLARS US DEPENDING

ON CONDITION NEW OR USED AND AS SIZE OF SEVERAL ITEMS NOT WELL DEFINED

IN EQUIPMENT LIST SADELMI REQUEST FOR NC THREEHUNDRED TWO THOUSAND AND

FIVE HUNDRED APPEARS FAIR". QUERY ANSWERS:

ONE TOTAL CONTRACT VALUE IS NO TWO MILLION THREE HUNDRED NINETYFIVE THOUSAND THREE HUNDRED EIGHTY.

TWO ADVANCE IS INTEREST FREE AND PAYABLE UPON ENGINEERS CERTIFICATION MOBILISATION.

THREE ADVANCE NOT REPEAT NOT ADDITIONAL TO BID PRICE.

FOUR ADVANCE REPAYABLE OVER FIFTEEN EQUAL MONTHLY INSTALMENTS THOUGH NOT EXPRESSLY PROVIDED AS DEDUCTABLE FROM MONTHLY PROGRESS PAYMENTS. CONSULTANTS INSTRUCTED SEND YOU DRAFT CONTRACT. REGARDS

QUARTEY VOLTA

sb

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CONTRACTOR CONCENTRAL AND THE THE THE BACK STOPPEN STORY ASSESSMENT ASSESSMENT AND ADDRESS OF THE AREA.

618 6H mr. minu

### HENRY J. KAISER COMPANY

KAISER CENTER 300 LAKESIDE DRIVE, OAKLAND, CALIFORNIA 94604

(Suite 1000, 900 Seventeenth Street N.W., Washington D.C., 20006)

July 13, 1970.

Mr. Edward A. Minnig International Bank for Reconstruction and Development Public Utilities Projects Development 1818 - H Street N.W. Washington D.C. 20433

Dear Mr. Minnig:

Doc. No 10 Ho. 11 Enclosed are two conformed copies of contracts XA4 and XA6 which you requested from the Volta River Authority.

Sincerely yours,

en Mayla

Jess K. Taylor

Manager

Washington Office

encl.

JKT:sas

Date Ack'd.

ssigned to \_\_/

GHA-0-140



RIVER AUTHO

Cablas VOLTA, ACCRA

Phone 64941

Your Ref.

P.O. BOX M77. ACCRA, GHANA

Date 9th July, 1970

J.P. Weston, Esq., International Bank for Reconstruction and Development, 1818 H Street, N.W., Washington D.C. 20433. U.S.A.

Dear Mr. Weston.

Thank you very much for your letter. I am sorry about the delay in sending you the rest of your material. Unfortunately, our personnel staff which was preparing the materials on staffing & organisation became preoccupied with other matters. For the meantime, therefore, I am sending you an organisational chart which they prepared in January stating numbers in each organisational unit and Labour Strength Returns for March 1970 classified into functional groups.

As soon as the other materials are secured, I will let you have them.

Yours truly.

E.A.K. Kalitsi Director of Finance

Original to: O. V. Proy. Date: 7/18/70

Communications Section

618617



## VOLTA RIVER AUTHORITY

Cables VOLTA, ACCRA

Our Ref. 231/4822 Phone 84941

Your Ref.

P.O. BOX M77. ACCRA, GHANA

Date 13th July, 1970.

Mr. J. P. Weston, International Bank for Reconstruction and Development, 1818 H. Street N.W. Washington, 20433 Washington D.C.

Dear Mr. Weston.

Attached set of tables dated June 1970 contain the recent Load forecasts, construction programme and financial projection which we reported to our Board at their June meeting. You will recognise, of course, that the figures are the same as those we gave to you.

The Maximum Demand projections, (Sheet No./) which you personally worked on with Mr. Hamenoo, has an asterisked note which states that you allowed for diversity of 7.5% from 1970 onwards. Mr. Quartey has querried this. In the absence on leave of both Mr. Hamenoo and Mr. Macleod, I checked with Mr. Dahl but he is also doubtful about the correctness of the 7.5% diversity. In his view, the figures seem to point to 3% transmission loss and a diversity factor of about 0.9 considering the total load figures. Could you please explain whether we made a typographical error or whether there is a basis for assuming that the diversity factor will be 7.5% for the E.C.G. load.

I will appreciate your comments.

Enc.

Yours sincerely,

E. A. K. Kalitsi

Original to: A.V. Jung Date: 7/18/70 Communications Ecction Form No. 27 (6-69) INTERNATIONAL DEVELOPMENT ASSOCIATION

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT

INTERNATIONAL FINANCE
CORPORATION

### OUTGOING WIRE

TO: QUARTEY

DATE:

JULY 6, 1970

VOLTA

CLASS OF

SERVICE:

LT

Nhy

COUNTRY:

ACCRA

TEXT: Cable No.:

REYOURCAB JULY FOUR SADELMI CONTRACT STOP INFORMATION PROVIDED INSUFFICIENT FOR JUDGEMENT JUSTIFICATION STOP CONSULTANTS EVALUATION REQUIRED STOP QUERIES WHAT IS TOTAL CONTRACT VALUE TWO WHAT ARE TERMS OF PAYMENT THREE IS AMOUNT NO 302500 QUOTED IN ADDITION TO BID PRICE FOUR ALTERNATIVELY IS ADVANCE REQUESTED DEDUCTIBLE FROM MONTHLY PROGRESS PAYMENTS AS PER CONTRACT OVER FIFTEEN MONTH PERIOD STOP APPRECIATE COPY DRAFT CONTRACT REGARDS

WYATT

INTBAFR.AD

NOT TO BE TRANSMITTED

AUTHORIZED BY:

Gavin E. Wyatt

NAME

Chief, Power Division II Public Utilities Projects

DEPT.

SIGNATURE\_

(SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

CLEARANCES AND COPY DISTRIBUTION:

cc: Memon

Nissenbaum (Area, West Africa)

Bennett (Controllers)

EAMinnig:rmd

IBRD

Control No. GH-0-129

Mi

For Use By Communications Section

ORIGINAL (File Copy)

(IMPORTANT: See Secretaries Guide for preparing form)

Checked for Dispatch:

40

IS AMOUNT BY JORSOO QUOTED IN ADDITION TO BID PRICE FOUR ALTERNATIVELY

Gavin E. Wyatt

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THE IN BURNING NO. CH-0-129

COMMUNICATIONS (Controllers)

FORM No. 26 (4-69)

INTERNATIONAL DEVELOPMENT

ASSOCIATION RECONSTRUCTION AND DEVELOPMENT

INTERNATIONAL FINANCE CORPORATION

INCOMING CABLE

DATE AND TIME OF CABLE:

JULY 4, 1970

1149ate Rec'a.

ROUTING

618 6H Mu hunning

LOG NO.:

RC 25/4

PU - POWER II

TO:

INTBAFRAD

COPY:

PUBLIC UTILITIES PROJECTS

FROM:

ACCRA

DECODED BY:

TEXT:

94-0-129

FOR WYATT

RE CONTRACT MA-3M SOLE BIDDER SADEIMI REQUESTING MOBILISATION ADVANCE AMOUNTING UP TO NC302,500 IN FOREIGN CURRENCY FOR CONSTRUCTION EQUIPMENT DELIVERED ON SITE. ADVANCE PAYABLE OVER 15 MONTHLY INSTALMENTS. CONSULTANTS CONSIDER AMOUNT REQUESTED FAIR AND RECOMMEND OUR ACCEPTANCE. PLEASE CONFIRM YOU HAVE NO OBJECTION OUR ACCEPTANCE AS ADVANCE WILL BE FINANCED BY 618GH

QUARTEY VOLTA

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JUL 4 1 43-PH 1970

FORM No. 26 (4-69)

INTERNATIONAL DEVELOPMENT ASSOCIATION

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT

INTERNATIONAL FINANCE CORPORATION

6HO-0-129

#### INCOMING CABLE

DATE AND TIME OF CABLE:

JULY 4, 1970 1140

LOG NO.:

RC 25/4

TO:

INTBAFRAD

FROM:

ACCRA

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PU - POWER II

INFORMATION

COPY:

PUBLIC UTILITIES PROJECTS

DECODED BY:

TEXT:

FOR WYATT

RE CONTRACT MA-3M SOLE BIDDER SADEIMI REQUESTING MOBILISATION ADVANCE AMOUNTING UP TO NC302,500 IN FOREIGN CURRENCY FOR CONSTRUCTION EQUIPMENT DELIVERED ON SITE. ADVANCE PAYABLE OVER 15 MONTHLY INSTALMENTS. CONSULTANTS CONSIDER AMOUNT REQUESTED FAIR AND RECOMMEND OUR ACCEPTANCE. PLEASE CONFIRM YOU HAVE NO OBJECTION OUR ACCEPTANCE AS ADVANCE WILL BE FINANCED BY 618GH

QUARTEY VOLTA

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OF CASLE:

July h, 1970 Tak

G NO. : RO 25/

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CLION COPY. PU - POWER II

INFORMATION COPY.

PUBLIC UTILITY PROJECTS

DECEDED -EX:

LIVE !

FOR WIATT

BE CONTRACT MA-3M SOLE BIDDER SADELAL MECHESTING MOBILISATION ADVANCE AMOUNTING UP TO ACSOR, 500 IN POMERCY CURRENCY FOR CONSTRUCTION EQUIPMENT DELIVERED ON SITE, ADVANCE PAYABLE CKER IS MOUTHLY INSTALMENTS, COMBULIANTS CONSIDER AMOUNT REQUESTED FAIR AND RECORDEND OUR ACCEPTANCE, PLEASE CONSIDER NO OBJECTION OUR ACCEPTANCE AS ADVANCE WILL BE FINANCED BY 618CH

QUARTER VOLTA

COMMUNICATIONS
SECTION

June 30, 1970

Mr. P. Krukowsky
Commonwealth Africa Section
Canadian International Development Agency
Fuller Building
75 Albert Street
Ottawa 4
Canada

Re: Volta River Authority, Ghana Akosombo Expansion Project

Dear Paul:

With reference to your telephone conversation last week with Mr. Minnig, enclosed is a copy of VRA's substation expansion program and the relevant cost estimate. As discussed, VRA is faced with a shortage of funds to complete the Volta Expansion Project amounting to NC 1,145,000. This figure results from higher than estimated cost at the power house for civil works and installation of mechanical equipment (NC 306,000), increased costs at the smelter and Volta substations (NC 310,000), increased requirements at ECG substations because of more rapid than anticipated ECG load growth, especially at Accra-Achimota (NC 506,000), and an increase in turbine costs (NC 23,000).

We understand that VRA has approached you with the request to finance 5, 25/33 MVa, 161/34.5 kv; and 2, 33/20/33 MVa, 161/11.5/34.5 kv transformers estimated to cost NC 1,100,000.

In the event that CIDA would be in a position to favorably consider VRA's request, the allocation of the proceeds of the IBRD Loan 618-GH could be rescheduled. This would reduce the financial gap to about NA 45,000 which would have to be financed BY VRA out of its own resources.

Summarized below are the actual and estimated foreign exchange costs of the project compared with the April 1969 estimate which formed the basis for the IBRD Loan 618-GH:

	In M/S		
	Actual & Estimated June 1970	April 1969 Estimates	
Turbines	2,145,000	2,122,000	
Civil Works, Installation Trash racks, etc. Smelter & Volta substations ECG Substations	1,796,000 973,000 1,934,000	1,490,000 663,000 1,490,000	
Total	6,848,000 5,703,000	5,703,000	
Financing Cap	1,145,000		

If CIDA financing of transformers at ECG substations were available, the following financial plan could result:

	In W.		
	CIDA	IERD	VRA
Turbines Civil Works, Installation of mechanical equipment,	-	2,115,000	-
trash racks, etc. Smalter and Volta substations ECG Substations	-	1,751,000 973,000	45,000
Transformers Switchgear, etc.	1,100,000	834,000	de supplementation reques
Total	1,100,000	5,703,000	15,000

The following table summarizes the Maximum Demand of ECG for purchases from VRA:

		discinus	Demand	in MW		
	1969	1970	1971	1972	1973	1974
Estimate 1967	87	98	108	119	133	148
Estimate 1970	- 97Acti	ual119	141	158	181	197

The increase over the 1967 estimate is mainly due to two factors: i) distribution rehabilitation work carried out in the period 1968-70 thus meeting a suppressed demand; and ii) connection of industrial loads such as textile factories and water works.

H. J. Missenbaum Western Africa Department

Minnig/ HJNissenbaum/bb

> ec: Mr. A. Roy MacMillan Mr. P. Reitter Mr. Memon

### VRA SUBSTATION EXPANSION PROGRAMME TO BE COMPLETED ULTIMO 1972

### WORK SCHEDULE

Schedule I: Purchase of Transformers

Schedule II: Purchase of Switchgear Protection and

Control Equipment.

Schedule III: Installation of equipment to be purchased according to Schedule I & II together with related Contractor furnished equipment and

materials.

The preliminary work, before specification of the equipment for the substation expansion is to begin, is expected to be completed within 15th June 1970.

Schedule I - Purchase of Transformers Tendering on the World Market.

Preparation of Tendering documents for Transformer equipment

15.6 - 20.7, 1970

Tendering documents for Transformer equipment sent for approval to the World Bank 20.7 - 1.9, 1970

Preparation for Tendering 1.9 - 15.9, 1970

Tendering on the World Market for Transformer equipment. 15.9 - 15.11,1970

Preparation work for Award of Contract for Transformer delivery.

livery. 15.11. - 15.12, 1970

Award - proposal approved by the World Bank 15.1, 1971

Award of Contract and
Finalising contract documents per 15.2, 1971

Delivery of transformer equipment medio 1972

Installation of Transformer equipment completed ultimo 1972

Schedule II - Purchase of Switchgear Equipment Protection and Control Equipment

Schedule III - Installation of equipment purchased according to Schedule I & II together with related contractor furnished equipment and materials.

Tendering on the World market or "locally" with Suppliers and contractors already engaged with the Akosombo Expansion.

20.7	-	1.9, 1970
1.9	_	1.10, 1970
1.10	-	15.10, 1970
15.10	-	15.12, 1970
20.1	_	15.2, 1971
per		15.3, 1971
		15.4, 1971
primo		1972
1.1	-	31.12, 1972
	1.9 1.10 15.10 20.1 per	1.9 - 1.10 - 15.10 - 20.1 - per

E. Dahl SNR. ELECT. ENGINEER

ng

### MEMORANDIM 1972 SUBSTATION EXPANSION

### ESTIMATE OF COSTS:

### A. Kain Electrical Equipment:

I. 161 KV Equipment 3 C.B. 10,000 MVA at N/60,000 - 180,000 5 x 3 lightning arresters at 121,000 15,000 3 Disconnector switches at NØ3,810 11,430 4 Disconnector switches electrically operated at NZ4,950 - 19,800 N#226,230 Say N\$230,000 II. 34.5 KV Equipment 6 x 3 Current Transformers at 1/207 3,730 6 x 3 Voltage Transformers at 112404 7,260 6 Disconnector switches mannually operated 9,180 6 Grounding Transformers at M/2,300 13,800

III. Switchboard - Measuring Control Equipment 6 Fanells at NØ11,500

69,000

M 33,970

34,000

Say

Say Ng70,000

IV. Transformers:
 5 x 25/33 hVA, 161/345.kV
 at Rg140,000

700,000

			2			
	Total Cos	t of Main Electrical	Equipment:		- 1	
		1 kV equipment	CONTRACTOR OF CONTRACTOR AND CONTRACTOR CONT		1 000 000	
		.5 kV equipment		• 10	230,00	
		itchboard-Measuring		49	34,00	O
		ntrol Equipment		400	70,00	0
:	IV. Tr	ansformers		40	1,100,00	0
				A. Total	NØ1,434,000	0
					#MORETHEEN ADMINISTRAÇÃO PARA .	p.Br
1	B. Insta	llation Works Costs:				
	. (1	) Earth work, conc Fencing and Gate Electrical Devic	s. Busbars.	Miscellar	18018	
	(2	el all a la company	ts of Hain :		Equip-	
	-	des Asses on a considerate of the publication and appropriate property of the property of the property of the publication of th		Not The On England was to Shake	ovices allections and a	
8.4	TAKORADI:					
	1	161 kV breaker fie	ld	**	Ng 70,000	0
	1	34.5 kV - " -				
		Less C.B		**	NZ 2,500	)
	1	11.5 kV " -				
e.		Less C.B		40	NZ 2,000	0
	2	transformers, transp. and install	ation		NZ 48,000	
		Concrete work	V 0 10 16.55		NZ 48,000	
	855	700			NØ 142,500	-
					Emmanan	
	N + ****					
6	CAPE COAS	1.3				
	1	transformer:				
		transp. and installa	tion	-	24,000	)
		Dismanteling, at Take	oradi		10,000	)
	1	11.5 kV breaker field Less breaker	1		2,000	>
					NØ 36,000	
**	UMASI:		6,			
	1	161 kV breaker fiel	Ld	400-	NØ 70,000	)

34.5 EV - " -Less breaker

transp. and installation

1 transformer:

Cananata

NZ 2,500

NZ 24,000

MA 30 000

	100 3 100			
President				
TEMA:				
	2 Disconnectors	••	NZ	20,000
	2 Transformers:			
	transport & installation	-	NE	
	concrete work	60	NZ	40,000
	2 34.5 kV breaker field less breaker		NZ	5,000
	2 11.5 kV breaker field less breaker		NØ	4,000
			ng	117,000
ACHIMO	TA:			
	1 161 kV circuit breaker field		NE	70,000
	1 34.5 - "			
	less breaker		NØ	2,500
	3 34.5 kV circuit breaker field Breaker removal		NZ	3,000
	1 transformer transport and Installation		NZ	24,000
	Concrete work		NZ	20,000
				119,500
B. I	otal costs for Installation work:			
	Takorad1		NZ	142,500
	Cape Coast	**	NZ	36,000
	Kumasi		NZ	120,500
	Tema	40	EZ	117,000
	Achimota		NE	119,500
		B. Total		535,500
*61		Say	NZ	600,000
	e e			
	Total costs for 1972 - Substation	Expansion:		
	· ·			

Main Electrical Equipment

Installation Works

Total A and B

Eg1,434,000

N/ 600,000

H#2,034,000

	N		
	Foreign	Local	Total
Transformers:			
Achimota, Tema, Takoradi, Kumasi, spare	1,100	64	1,100
161 kV equipment 3 c. br. 10,000 HVA 5 x 3 lightning arreadters	230		230
'7 Disconnector switches			
34.4 kV equipment	34	-	34
Pannels	70	-	70
	1,434	**	1,434
Installations Works	500	100	600
	1,934	100	2,034
	Achimota, Tema, Takoradi, Kumasi, spars  161 kV equipment 3 c. br. 10,000 HVA 5 x 3 lightning arreadters '7 Disconnector switches  34.4 kV equipment  Fannels	Transformers:  Achimota, Tema, Takoradi, Kumasi, spars  1,100  161 kV equipment 3 c. br. 10,000 HVA 5 x 3 lightning arreasters 230  7 Disconnector switches  34.4 kV equipment 70  1,434  Installations Works  500	Transformers:  Achimota, Tema, Takoradi, Kumasi, spars  161 kV equipment 3 c. br. 10,000 HVA 5 x 3 lightning arreadters  7 Disconnector switches  34.4 kV equipment 70  1,434  Installations Works  500  100

### Installation Works - Unit Prices Re Item B

The prices include all costs of installation, Earthwork, Concrete work, miscellaneous electrical equipment (for inst. cables and busbar structure.) The prices does not include the Main Electrical equipment to be installed.

161 kV Circuit Breaker field	NZ	70,000
161 kV disconnector field	NZ	10,000
13.8 kV circuit breaker field less the circuit breaker	NZ	2,000
34.5 kV circuit breaker field less the circuit breaker	11%	2,500
1 Transformer (for inst. 85 MVA) transport and Installation	Ng	24,000
Concrete work	NZ	20,000
	Ng	44,000
	13.8 kV circuit breaker field less the circuit breaker 34.5 kV circuit breaker field less the circuit breaker 1 Transformer (for inst. 85 MVA) transport and Installation	161 kV disconnector field  13.8 kV circuit breaker field less the circuit breaker  34.5 kV circuit breaker field less the circuit breaker  1 Transformer (for inst. 85 MVA) transport and Installation  Concrete work

The above unit prices are found by manipulation of installation prices given in the Sadelmi XS-2 Contract per 1970. Schedule of quantities and prices. The costs conserning the Transmission Line Volta - Smelter are drawn out of the table and the remaining cost figures are used to evaluate the unit prices. Smaller Control house expansions are expected to be covered by the above unit prices.

All unit prices for Electrical Equipment and Installation costs are recorded in a card file.

618 94

INTERNATIONAL DEVELOPMENT ASSOCIATION

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT

INTERNATIONAL FINANCE CORPORATION

### OFFICE MEMORANDUM

TO:

Central Files

DATE: June 23, 1970

FROM:

Thomas M. Clyde

SUBJECT:

Loan No. 618 GH (Volta Expansion Project)

I am attaching a bound volume entitled "The Volta River Project: The Volta River Authority and Volta Aluminium Company Limited, 1969". This volume includes copies of all the papers relating to the financing of the first expansion of the facilities of the Volta River Authority and the facilities of the Volta Aluminium Company Limited. I would appreciate your including this bound volume as one of the documents relating to the above Bank Loan. There is an additional copy of the volume in the library of the Legal Department.

Attachment

cc: Mr. Nissenbaum

Mr. Raizen

TMClyde:ep

Central Files

June 23, 1970

Thomas M. Clyde

Loan No. 618 GH (Volta Expansion Project)

I am attaching a bound volume entitled "The Volta River Project: The Volta River Authority and Volta Aluminium Company Limited, 1969". This volume includes copies of all the papers relating to the financing of the first expansion of the facilities of the Volta River Authority and the facilities of the Volta Aluminium Company Limited. I would appreciate your including this bound volume as one of the documents relating to the above Bank Lean. There is an additional copy of the volume in the library of the Legal Department.

Attachment

cc: Mr. Nissenbaum Mr. Raizen

MClyde:ep

June 19, 1970

Your ref. 400/006/4152

Mr. E. L. Quartey Chief Executive Volta River Authority P.O. Box M77 Accra CHANA

Dear Mr. Quartey:

Very many thanks for your letter of June 10 and the book entitled "The Volta Resettlement Experience". We will read it with interest and I am sure it will be of value to others concerned with the difficult problems of resettlement.

Yours sincerely,

Gavin E. Wyatt
Chief, Power Division II
Public Utilities Projects Department

GEWyatt:jc IBRD

cc: Central Files
Department Files (Control No. GH-0-123)



### VOLTA RIVER AUTHORITY

Cables VOLTA, ACCRA

P. O. BOX M77.

ACCRA, GHANA

Our Ref. 400/006/4/52 Phone 64941

Date Rec'd. June 18/70.

Your Ref.

Chief, Power Division II, Public Utilities Project Department, International Bank for Reconstruction and Development, 1818 H Street, N.W., Washington, D.C. 20433.

GA-0-123

Dear Sir,

U.S.A.

### VOITA RESETTLEMENT EXPERIENCE

I have pleasure to present you with a copy of the book "Volta Resettlement Experience", edited by Dr. Robert Chambers.

The book records the experience of some of those most deeply concerned with the massive resettlement programme. It also discusses some of the major issues raised, the problems that have had to be faced, and the considerable achievements of the programme.

Your acknowledgement in due course will be appreciated.

Yours faithfully,

E. L. Quartey, CHIEF EXECUTIVE.

Encl:

Va 6 June 10, 1970 Mr. N. J. Wissenbaum Ali N. Hemon GHANA - Implementation of Bank Projects Your Memo dated June 4, 1970 Gradit 118-GH The reason for slippages in disbursements has been slow progress of the construction. This is a result of several factors: (a) delay in design, tendering, and award of substation civil contracts; (b) inability of ECG's workforce to erect 1.1 kV and 11 kV overhead distribution lines on schedule because exceptional weather conditions required the workforce to carry out maintenance; (c) late arrival of materials; (d) difficulties encountered in location of substations and right-of-way negotiations resulting in some rerouting and redesign; and (e) delay in consultant's report on minor centers. The difficulties appear to have been overcome and progress at the time of last supervision mission was satisfactory. Delay of several months in completion of some individual parts of the project are anticipated. However, the disbursements are expected to be completed by the closing date, Merch 31, 1971. Loan 618-GH The reason for slippages in disbursements has been the fact that schedule for award of contracts proved too optimistic. However, several. contracts have now been placed and the disbursements are expected to pick up in the latter part of this year. No delay in completion of the project is auticipated. All Memon's Juca TBRD co: Mr. Tyatt Central Files Department Files

61864 m. minnig



Our Ref. 231/4400

### VOLTA RIVER AUTHORITY

Cables VOLTA, ACCRA
Phone 64941

P.O. BOX M77, ACCRA, GHANA

Date. 8th June, 1970.

Mr. Gavin E. Wyatt,
International Bank for Reconstruction
and Development,
1818 H Street, NW.,
Washington D.C. 20433
U. S. A.

Date Ack'd. July 16, 1970
Assigns to Wyst

Dear Mr. Wyatt,

GH-0- 128

### STUDY OF VOLTA RIVER AUTHORITY'S FUTURE POWER NEEDS

We forward for your approval a draft of an agreement for appointing Kaiser Engineers International of Oakland California as Consultants for Study of Volta River Authority's Future Power needs. With the exception of paragraph two of Section D-1 dealing with taxes on expatriate personnel upon which we have reserved our position, we are prepared to accept the text as it is, read together with Kaiser's letter of 7th May, 1970.

We will appreciate your views please.

Yours sincerely,

E. L. Quartey

EncL:

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COPY

KAISER ENGINEERS INTERNATIONS, INC.

KAISER CENTER. 300 LAKESIDE DRIVE, OAKLAND, CALIFORNIA 94604.

CABLE ADDRESS: KAISENGS

Mr. E. L. Quartey, Chief Executive, Volta River Authority, P. O. Box M-77, Accra, Ghana.

May 7, 1970.

Dear Mr. Quartey,

Reference is made to the draft contract which I handed you on April 22, 1970 covering Kaiser Engineers services for a proposed study of the Authority's future power generation requirements.

Confirming my oral advice of that date, we estimate the total cost including fee of Kaiser Engineers services under the draft contract be \$140,000. This does not include the cost of local travel and subsistence expenses within or between Ghana, Togo, Dahomey, and Nigeria, which is assumed to be provided by the Volta River Authority and is estimated to be approximately \$6,000. Neither does it include cost of services, if any, assisting the VRA in negotiations with representatives of Nigeria, Dahomey, or Togo. Such services, if required by the VRA, could cost on the order of twelve to fifteen thousand dollars plus travel expenses on the basis, for example, of an assumed three man-months of asistance.

As I mentioned, we will make periodic review and reports of recorded, committed, and forecast costs. Should the forecast total of Kaiser Engineers services under the contract at any time exceed \$140,000, we will so advise the VRA, discuss the reasons for the overrun with the VRA, and obtain VRA approval before proceeding further with the work.

In further explanation of the scope of services you desire, which I understand is accurately described in our draft contract, we agree to include in our study the following specific items:

### A. IMPORT OF NIGERIAN POWER

- (1) Quantity of power to be imported whether
  - (a) peaking power
  - (b) transfer
  - (c) firm quantity of power obtainable or from Nigeria.
- (2) Contract period of the agreement.
- (3) Reliability of the Nigerian power supply.

#### B. HYDRO POWER

Prospective sites, based on information contained in the references cited in item "D" below, and other existing data.

- (a) Kpong
- (b) Bui and Others(i) Western Rivers(ii) White Volta etc.
- (c) Additional units requirements at Akosombo to support Kpong Hydro.
- (d) Additional units at Akosombo without Kpong.

### C. THERMAL

(i) Steam plant for system base load.(ii) Gas turbine for peaking purposes or base load.

### D. REFERENCES

Bui report (Russia)
Western Rivers (Checkoslovakai etc.)
Power Planning Committee Summary (1962)
Ingledow & Associates
Nathan Harza Group
KEII's own report and files on Kpong
KEII's own evaluation of Bui
KEII's review of capacity of Akosombo,
following on the Russian report.

I hope that this letter will serve to clarify the points you raised in our April 22, 1970 meeting. We would be most happy to continue serving the VRA by providing these services.

Very truly yours,
KAISER ENGINEERS INTERNATIONAL INC.

DRAFT 7/5/70

### AGREEMENT

THIS AGREEMENT made and entered into as of the day of

ene thousand nine hundred and seventy, by and between the Volta River authority

(hereinafter called "The Authority") and Kaiser Engineers International, Inc.,

a corporation erganized and existing under the laws of Nevada in the United

States of America (hereinafter referred to as "Kaiser Engineers")

#### WITNESSETH:

WHEREAS, the Authority owns and operates a generating station at Akosombo, Ghana, and a high-voltage transmission system and substations in Ghana (hereinafter sometimes called the "Existing System") and now desires to determine the most economic way to meet future load growth after 1977; and

WHEREAS, the Authority desires to appoint Kaiser Engineers as its engineer to provide consulting services for the economic evaluation of alternative means to meet power requirements after completion of the Akosombo Power Plant to its full capacity,

NOW, THEREFORE, in consideration of the mutual covenants hereinafter contained,
The Authority and Kaiser Engineers hereby agree as follows:

### ARTICLE A - SCOPE OF SERVIES

The Authority has determined that the completed power plant at Akosombo will meet power market requirements until 1977. To meet the increase in demand beyond that date, the Authority will require additional power-generating capability. Kaiser Engineers will undertake studies to provide a projection of the amount of additional power-generating capability required, as well as the time stages when such power will be required for use. Additionally, the following three alternatives will be evaluated as potential sources of the required additional power-generating capability:

- The most premising hydroelectric development
- Interconnection with power sources in Nigeria
- A thermal power plant.

### Section A -1 - Electrical Power Generating Requirements

To evaluate the power generating requirements, Kaiser Engineers will:

- a. Review the Authority's load forecast for the period 1970 to 1982.
- b. Re-evaluate the generating capability and annual nergy generation of the Akosombo Project, based on the analysis of updated hydrologic data and operation records furnished by the Authority.
- c. Prepare schedules of power requirements which will define the power demand in terms of time, location, and load characteristics.

### Section A - 2 - Potential Sources of Electrical Power from Hydroelectric Generation (First Alternative Source)

Kaiser Engineers will review existing reports and data on potential hydroelectric projects to assess whether one or more of these projects could be selected as the next step in the development of Ghana's hydroelectric potential. For each of these existing reports Kaiser Engineers will:

- a. Review component data and update with such information as may have become available since preparation of the original report, to confirm power development potential.
- b. Examine layout with reference to the selection of sites and arrangement of the dam and appurtenant structures.
- c. Review the type of dam to be selected on the basis of site characteristics, height requirements, and economic availability of construction
  materials.
- d. Review size, number, type, and installation phasing of generating units and intertie with existing power generating systems.

- e. Review required transmission and substation facilities in relation to existing systems, with particular attention to transmission losses and system stability.
- f. Review and update ancillary benefits as related to regional and national growth.
- h. Update cost estimates.

# Section A-3 - Potential Electric Power from Interconnection with Newer Sources in Nigeria via Togo and Dahomey (Second Alternative Source)

In connection with the possible supply of power to Ghana from
Nigeria, and based on existing information available to them in Ghana and Nigeria,
Kaiser Engineers will review and evaluate the following:

- a. Power load forecast for Nigeria for the period 1970 to 1982 or for such extended period as may be required for study purposes.
- b. Present and future generating capability and annual energy generation and statutal of existing and expandable hydroelectric generating facilities in Nigeria. medudung Jebba, Sherraro Garge and Benne Projects
- c. Nigeria's program of expansion of such facilities and provisions for financing such expansion.
- d. The year-by-year surplus capacity of Nigerian power which would be available to be placed at the disposal of the Authority
- The technical and financial feasibility of such works as may be required to transmit power from the Nigerian power grid to the Authority's system. Within this study, that element of the transmission system now under construction between Ghana, Togo, and Dahomey will be analysed in regard to present designated service and also in regard to the future utilization in the Ghana-Nigeria transmission system linkage.

The capacity of the present 161-KV line as an intertie will be reviewed and its value as standby capacity, and peak capacity will be evaluated. Particular attention will be given to transmission voltages, system stability at various voltages, and demands, and reliability. The capability and reliability of the Nigerian system for this duty will also be considered.

- f. The terms and conditions under which such transfer of power should be made, including the transfer of power across Togo and Dahomey.
- g. The limiting period of such agreement, whereafter additional
  Ghanaian power requirements would have to be met by the development
  of further power generating capability in Ghana.

## Section A-4 - Potential Sources of Electrical Power from a Thermal Power Plant (Third Alternative Source)

An economic evaluation of a thermal power plant will be carried out by Kaiser Engineers as follows:

- a. Consideration will be given to alternative types and sizes of thermal power plants with respect to the initial and ultimate capacity, the most economical size of generating unit, and the relative efficiencies.
- b. An evaluation will be made of the most economical location of thermal power plant with regard to fuel transport cost, base load development, load transmission cost, availability of cooling water, environmental and sociological considerations.
- •• The availability and price of alternative fuels will be studied with particular regard to transportation costs and the possible utilization of resources within West Africa.

? Training of of ration.

d. Capital costs, annual operating costs, annual capital charges, and cost of delivered power will be considered for the alternative type and sizes of thermal power plant.

### Section A-5 - Evaluation of Alternatives

Upon completion of studies outlined in Section A-1 through A-4 above,
Kaiser Engineers will prepare an economic evaluation of the alternative means
of meeting the Authority's power demand after the year 1977.

- a. In preparing the economic evaluation, the discounted cash flow analysis will be used and the equalizing discount rate of the various alternatives will be determined. Economic analysis will be based essentially on the following factors:
  - Capital cost of the work, including additional transmission system capability,
  - ii. Investment drawdown,
- iii. Depreciation and obsolescence costs,
  - iv. Maintenance and replacement costs,
  - v. Operatin, and administration costs,
  - vi. Total generating costs,
  - vii. Transmission costs, and
- viii. Sources of financing and financing terms.
- b. An overall evaluation of the various alternatives will require the consideration of technical matters and other important factors as follows:
  - i. The nature of the power required and available, whether base load, peak load, firm power, or dump energy; the overall reliability of power supplied, and the stability of developed systems.

- ii. The possible reduction of system reserve capacity requirements in the event of a Ghana-Nigeria intertie.
- iii. Socioeconomic effects of the various alternatives.
- iv. Geopolitical aspects insofar as international agreement must be attained and maintained.

### Section A-6 - Negotiation Assistance

Kaiser Engineers will prepare lists of supplementary information and data which would be required by the authority from Nigeria and Togo and Dahomey to provide a basis of technical and financial discussions and negotiations between representatives of the countries involved.

Kaiser Engineers will furnish economic advice and assistance to the authority should such negotiations take place as well as provide technical assistance to the Authority in negotiations with respect to:

- a. Available capacity, if any, that could be placed at the Authority's disposal year by year if the transmission lines currently under construction between Ghana, Togo, and Dahomey were extended to connect with the Nigerian Transmission System.
- b. The terms and conditions under which Nigerian generating capacity should be made available to the Authority.

  Kaiser Engineers will also provide technical assistance to the Authority during negotiations with Togo and Dahomey regarding terms and conditions for the use of transmission facilities within these

two countries.

ARTICLE B - REIMBURSABLE COSTS AND EXPENSES AND FEE

Section B-1 - Fee

For the performance of the services pursuant to article a hereof, the Authority shall reimburse Kaiser Engineers for all costs and expenses incurred by Kaiser Engineers in connection with such services (which may sometimes hereinafter be referred to as the "work") in accordance with Section B-2 plus a fee in U.S. dollars equal to twenty-five percent (25%) of the total of the actual costs and expenses reimbursable under paragraphs a and b of Section B-2 to cover Kaiser Engineers' general corporate expenses and profit. Such costs and expenses and fee shall be paid as provided in Article C hereof.

### Section B-2 - Reimbursable Costs and Expenses

The Authority shall reimburse Kaiser Engineers for all of its costs and expenses, including without limitation, the following:

- a. All salaries and wages of personnel (including personnel on the payrolls of Kaiser Engineers' parent or affiliated companies on loan for the performance of the work, and including corporate officers on the basis of a standard U.S. \$140 per day rate) for corporate officers for time expended in the performance of the Work, together with an allowance in accordance with Kaiser Engineers' standard billing practices to cover payroll taxes, workmen's compensation and employer's liability insurance, group life, hospital and medical insurance, and all sick leave, vacation and holiday benefits for such personnel.
- b. An amount equal to seventy-five percent (75%) of the total amount reimbursable under paragraph a. of this Section B-2 to cover overhead costs at locations to which such personnel are regularly assigned, which overhead costs shall include rent, light, heat, water, furniture and equipment, office supplies and local telephone services, general accounting expense, retirement plans and general insurance.

- c. Transportation, subsistence and other travel expenses of all personnel, including corporate officers and consultants; long distance telephone and telegraph services: incidental purchased labor or services; cost of computer and reproduction services and the usage of electronic composing and related equipment at Kaiser Engineers' standard rates.
- d. All amounts paid or incurred by Kaiser Engineers under or in connection with purchase orders, contracts or subcontracts let or issued for the project.
- e. The cost of insurance placed in connection with the performance of the services.
- f. The cost, including operating, repair and maintenance cost, of purchasing or renting all tools, equipment, motor vehicles, materials, supplies and facilities necessary for the performance of the services. The authority shall have title to and own all purchased tools, equipment, materials, supplies and facilities the cost of which are reimbursable costs under the provisions of this paragraph f.
- g. All amounts paid for transportation of goods including locading, unloading, express demurrage, port charges, packing, crating, custom broker fees and related charges.
- h. Costs incurred, paid or repaid, pursuant to standard employment agreements
  to or for the benefit of personnel not usually resident in the country
  or countries of assignment during the performance of the services
  including without limitation:
  - i. Housing allowances for personnel and their dependents.
  - ii. Schooling allowances for dependents or personnel below university level.
  - iii. Costs of travel, transportation and moving expenses (including expense accounts, medical examinations, inoculations, visas, passports and storage of excess furniture) and relocation subsistence of

personnel and their dependents and household goods to and from the point of employment or transfer.

- i. Fees paid to outside consultants.
- i. All losses, expenses or damages of any kind not compensated to

  Kaiser Engineers by the Authority's or Kaiser Engineers' insurance

  or otherwise, actually sustained by Kaiser Engineers in connection

  with the Work except to the extent caused solely by the negligence of

  Kaiser Engineers' corporate officers having overall direction of and

  responsibility for Kaiser Engineers' services hereunder; provided,

  however, that in no event shall the aggregate of Kaiser Engineers'

  liability exceed the fee paid to Kaiser Engineers hereunder. As used

  herein "corporate officers" shall mean the Chairman of the Board of

  Directors, the President, Vice Presidents, the Secretary and the Treasurer.
- k. All other costs and expenses of every kind reasonably incurred in any place in connection with the performance of the Work. Such other costs and expenses chall include, but not be limited to, the following:
  - i. Taxes and fees, as provided in article D.
  - ii. Amounts paid for legal expenses except those related to dispute or negotiation between Kaiser Engineers and the Authority.
  - iii. Any currency conversion losses.

### ARTICLE C - PAYMENT OF COSTS, EXPENSES AND FEE

### Section C-1 - Accounts

Promptly upon executive of this Agreement, Kaiser Engineers shall open an account in the Main Office of the Bank of America in Oakland, California. Said Account shall be established in the name of Kaiser Engineers in such manner that withdrawals from said account may be made by checks drawn by

Kaiser Engineers. All moneys withdrawn from said account by Kaiser Engineers shall be used in payment or reimbursement of costs and expenses and fee as provided in article B.

#### Section C-2 - Deposit of Funds and Payment

Funds shall be deposited by the authority in said account from time to time and in such amounts as are hereinafter provided. All deposits in said account shall be in U.S. dollars. Within thirty (30) days after execution of this Agreement the authority shall deposit in the account opened in the Bank of America the U.S. dollar costs and expenses which are estimated will be incurred by Kaiser Engineers during the first three (3) months of the project and the amount of the fee applicable thereto.

Beginning on the last business day of the month following the month in which a deposit is made pursuant to the preceding paragraph, and on or before the last business day of each month thereafter during he performance of the Work, Kaiser Engineers shall furnish to the Authority in such detail as may be reasonably requested a statement of all items of cost and expense and fee with respect to which moneys were withdrawn from said account during the calenda month preceding the month in which such statement is issued. Concurrently with such statement, Kaiser Engineers shall furnish to the Authority as to each account an estimate of the amount which, together with any funds then remaining in said account, will be necessary to meet outstanding obligations and to pay costs and expenses and fee anticipated to be incurred or earned and withdrawn from said account

during the next succeeding three (3) calendar months. As soon as practicable, but in no event later than thirty (30) days after receiving such statement and estimates from Kaiser Engineers, the Authority shall deposit in said account an amount equal to the amount stated in the estimate. Upon completion of the Work Kaiser Engineers shall furnish the Authority with an accounting respecting said account and, upon receipt of payment of all reimbursable costs and expenses and fee payable hereunder, shall return to the Authority any unexpended balance. Said accounting and return of unexpended balance shall not limit Kaiser Engineers' right to subsequent reimbursement by the Authority of any unreimbursed costs and expenses and payment by the Authority of fee payable hereunder.

#### ARTICLE D - TAXES

### Section D-1.

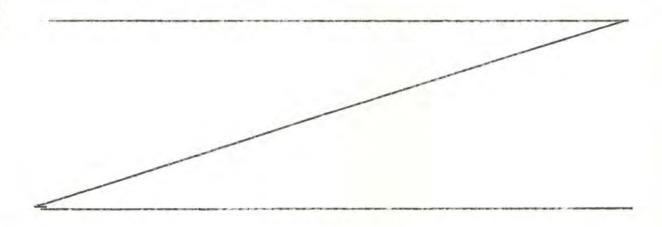
It is agreed that the Authority shall use its best efforts to make appropriate arrangements with the Government of Ghana so that no income or other taxes, or other charges in the nature of taxes, duties, fees, levies, assessments, contributions, compulsory savings, compulsory purchases of bonds, or similar items shall be imposed or withheld by the Republic of Ghana, any governmental body or political subdivision in Ghana on or from any compensation, whether fee or reimbursement of costs and expenses, paid or payable on account of the services performed hereunder or on the remission thereof from Ghana to the United States.

Similarly the Authority shall use its best efforts to make arrangements with the Government of Ghama so that the expatriate employees and consultants of Kaiser Engineers and its consultants shall be exempt from any and all income taxes, social welfare taxes, social welfare and unemployment insurances, compulsory savings, compulsory purchase of bonds, and such other taxes, deductions or withholds measured by or related to the income of any such employee, which are or may be imposed by the Republic of Ghama, by any governmental body or by any political subdivision in Ghama.

The Authority shall pay to Kaiser Engineers as reimbursable costs any amounts imposed or withheld contrary to this Section.

#### ARTICLE E - COMMENCEMENT AND COMPLETION

Kaiser Engineers shall commence performance of the services hereunder immediately upon execution of this agreement and initial deposit of funds as provided in article C thereof and shall be completed as soon as good practice and due diligence will permit.



#### ARTICLE F - TERMINATION

The Authority may, upon thirty days' written notice to Kaiser Engineers terminate this Agreement, in which event Kaiser Engineers shall, as soon as practicable, cease the performance of the services. Upon any such termination Kaiser Engineers shall be paid all its costs and expenses incurred in the performance of the Work, together with all the costs and expenses of demobilization, and the Authority shall pay to Kaiser Engineers that portion of Kaiser Engineers' fee as specified in Article C, which is attibutable to Kaiser Engineers' performance of the services to the effective date of such termination.

#### ARTICLE C - GENERAL PROVISIONS

#### Section G-1 - Assistance by the Authority

The Authority shall assist Kaiser Engineers in the performance of the services hereunder. In particular, the Authority shall arrange that information, data, plans, reports, studies and any other relevant items be made to Kaiser Engineers promptly upon its request. Further, the Authority shall assist Kaiser Engineers in securing such rights of entry, permits, licenses, and authorizations as are required to permit and facilitate Kaiser Engineers' performance of the services within Ghana, Togo Dahomey and Nigeria.

### Section G-2 - Ownership of Documents

All engineering information, including data furnished by the Authority to Kaiser Engineers shall remain the property of the Authority. All plans, specifications, reports and other documents of an engineering or design nature prepared hereunder by Kaiser Engineers, or under its supervision and relating to the services hereunder, shall be and remian the property of Kaiser Engineers;

from here preside such

provided, however, the authority may freely make use of such plans, specifications, reports and other documents in the implementation of any project resulting from this study.

#### Section G-3.

Kaiser Engineers' records and books as to work performed or monies expended on liability incurred under this agreement shall be kept on Kaiser Engineers' regular cost accounting basis and open to the authority at all reasonable times for verification of billing and audit purposes. If requested by the Authority, Kaiser Engineers shall furnish to the authority audited statements in form reasonably satisfactory to the Authority, certified by recognized and professionally qualified independent firms of accountants in respect of all costs incurred for which reimbursement has been claimed. Such accountants shall be appointed by Kaiser Engineers and approved by the authority whose approval shall not be unreasonably be withheld. The cost of such services shall be reimbursable under Section B-2

### Section G-4.

Kaiser Engineers, in the performance of the Work, shall act as an independent contractor and not as an employee or agent of the authority.

#### Section G-5.

All disputes, controversies and claims arising out of or relating to this Agreement, or the breach thereof, shall be finally settled under the Rules of Conciliation and Arbitration of the International Chamber of Commerce by one or more arbitrators appointed in accordance with the Rules, with arbitration to be held in Ghana. Judgment upon the award rendered may be entered in any court having jurisdiction, or application may be made to such court for a judicial acceptance of the award and an order of enforcement, as the case may be.

#### Section G-6

The Authority shall for purposes of this agreement and promptly upon the execution thereof designate and noticy Kaiser Engineers of the person who shall be the Authority's representative and as such authorized to receive communications on behalf of the Authority and to issue on its behalf all instructions, authorizations and approvals hereunder. Kaiser Engineers shall designate and notify the Authority of the person who shall be Kaiser Engineers' representative and shall, among other things, be authorized to receive on behalf of Kaiser Engineers communications relating to the Work. Any party may from time to time by notice hereunder designate another official or person in substitution of its representative designated as herein provided.

#### Section G-7.

In the performance, of The Work hereunder, Kaiser Engineers shall comply with all applicable laws and regulations of any country, and Kaiser Engineers' obligations hereunder are limited to those which are lawful. It is possible that the performance of the Work may be subject to the Export Control Regulations of the U.S. Department of Commerce, and to the extent that it is lawful and proper to do so, the Authority agrees to execute such documents now or hereafter required, including all required assurances, and to provide such assistance as is necessary to assure full and complete compliance at all times by the Authority and Kaiser Engineers with such Export Control Regulations and with any other applicable laws and regulations in the performance of the Works

### Section G-8.

With respect to any or all of the services hereunder, Kaiser Engineers shall have the right with the consent of the Authority, to assign to, or to effect a novation as of the date of this Agreement with, any of its affiliated Kaiser companies.

#### Section G-9

This Agreement shall constitute the entire agreement between the parties hereto and shall supersede all prior agreements and negotiations between the parties whether written or oral relating to the subject matter of this Agreement prior to the effective date of this Agreement.

#### Section G-10.

The laws of Ghana shall govern the interpretation, validity and enforcement of this Agreement.

#### Section G-11.

- As a Kaiser Engineers shall secure and maintain Workmen's Compensation

  Insurance to provide benefits to its employees for work-incurred injuries, illnesses, or disabilities as required by applicable laws, or as normally carried by Kaiser Engineers on comparable projects if in excess of the requirements of such laws. Kaiser Engineers shall also secure and maintain employer's liability insurance to cover liability of Kaiser Engineers for injury, illness or disability of employees. Kaiser Engineers shall also secure and maintain Third Party Liability Insurance and such other insurance as is reasonably necessary in connection with the project.
- b. If the Authority maintains Physical Damage Insurance to cover the equipment required in the performance thereof, or requires third party contractors and/or subcontractors to carry such insurance, Kaiser Engineers shall be named as an additional insured under all such insurance policies.
- c. The cost to Kaiser Engineers of insurance maintained under this Article forms part of the costs reimbursable to Kaiser Engineers under Article B.

d. Kaiser Engineers will furnish Certificates of Insurance maintained under this Article to the Authority. Such Certificates will provide for fifteen (15) days' prior notice to the Authority of any material change in, or cancellation of, the insurance covered thereby.

IN WITNESS WHEREOF, the parties hereto have executed this Agreement in six (6) counterparts, each of which shall be deemed an original, as of the day of , 1970.

Title		
CAISER ENGINEERS	INTERNATIONAL,	INC.
Зу		

DRAFT 2/5/2

61864 mv. Rainen



# **VOLTA RIVER AUTHORITY**

Cables VOLTA, ACCRA

Phone 64941

P. O. BOX M77, ACCRA, GHANA

Our Ref: 231/4050

Your Ref.

A.A. Raizen. Esq. . International Bank for Reconstruction & Development.

1818 H. Street, N.W., Washington, D.C. 20433, U.S.A.

Date Rec'd. June is bogg 8th June, 1970

Date Ack'd. Myself needed gar, 1973

Assigned to Wysell

Refiger)

GH-0-120

Dear Sir,

#### PRESIDENT'S REPORT AND APPRAISAL REPORT ON THE VOLTA EXPANSION PROJECT

This is to acknowledge with thanks, the receipt of the copy of President's Report and the Appraisal Report on the Volta Expansion Project. I believe the copy you sent earlier must have been lost in the mail. I am sorry to have put you to so much trouble.

I hope I will be seeing you soon in Ghana.

Yours faithfully,

- Wall

(E.A.K. Kalitsi) DIRECTOR OF FINANCE



# FORTA RIVER AUTHORITY

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# OFFICE MEMORANI

TO: Mr. G. Wyatt

FROM: H.J. Nissenbaum

SUBJECT: GHANA: Implementation of Bank Projects

DATE: June 4, 1970.

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On June 23rd, we expect to present the proposed Eastern Region cocoa project for Ghana to the Executive Directors. At that time, it is anticipated that we may be asked to explain the limited expenditures on those Bank Group projects in Ghana, authorized some time back.

Could you each please give me a background statement on the rate of disbursements for the following loans/credits under your supervision? I would particularly appreciate your indicating the circumstances accounting for any slippages in scheduled disbursements and future prospects.

Loan/Credit No.	Title	
118	Power Distribution	
618	Power Expansion	
5-7	Highway Engineering	
160	Water Supply and Sewerage	
1.63	Fisheries	

HJN:jc

cc: J. North

R. Picciotto

V. Rajagopalan

June 3, 1970

Mr. E. A. Minnig Ambassador Hotel Accra GHANA

Dear Ted:

I attach copy of a letter dated May 16, 1970 from Mr. Kalitsi of VRA.

If Mr. Kalitsi has not already raised the matter with you, would you kindly take it up with him and try to find the reason for the cost overrums.

I suggest you avoid committing the Bank to any reallocation of costs, though it would be useful for you to discuss the possibilities of alternative financing as suggested by Mr. Kalitsi. However, please be firm on one thing and that is that the cost of the study on future development of VRA's generation must not be deleted from our loan. It is important that we should keep this under our surveillance in order to ensure that it is done properly.

Also attached is a copy of my reply to Mr. Kalitsi.

You will be glad to hear that Ali arrived in good shape and is resting at home on doctor's orders. He says he has all the essential information and has completed a first draft of his part of the report, which will only require minor revision in the light of some later figures you will be collecting. I hope he is right!

Watch those Jujus -

Yours sincerely,

Gavin E. Wyatt
Chief, Power Division II
Public Utilities Projects Department

Attachments GEWyatt:jc IBRD

cc: Mr. Nissenbaum Central Files Department Files(Control No. GH-O-112)

June 3, 1970

Mr. E. A. K. Kalitsi Volta River Authority P.O. Box M77 Accra GHANA

Dear Mr. Kalitsi:

Many thanks for your letter of May 16 from which I note the problem which has arisen due to the unexpectedly high bids for the Bank financed items of your expansion program.

I have asked Mr. Minnig to discuss this matter with you during his present mission, and when he returns and we have had time to consider his findings we will write you again.

We have no objection to your discussing the matter with the Canadian Government and U.S. AID as suggested in the second paragraph of your letter, but suggest you do not enter into any commitments with them until you hear from us again.

Yours sincerely,

Gavin E. Wyatt
Chief, Power Division II
Public Utilities Projects Department

GEWyatt:jc IBRD

cc: Mr. Nissenbaum
Mr. Minnig
Central Files
Department Files(Control No.GH-0-112)

518 A4

May 28, 1970

Mr. E.A.K. Kalitsi Director of Finance Volta River Authority P.O. Box M77 Accra, Ghana

Dear Mr. Kalitsi:

I regret that as reported in your letter of 16 May 1970 you did not receive the copy of the President's Report and of the Appraisal Report on the Volta Expansion Project. Our mailing of last October must have gone astray. I am enclosing another set.

My best regards to you and Mr. Quartey.

Sincerely yours,

A.A. Raizen

cc: Mr. Wyatt
Central Files
Department Files (Control No. GHA-0-105)

AARaizen/jm IBRD

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618 GH Mu-Rainen



# VOLTA RIVER AUTHORITY

Cables VOLTA, ACCRA

Phone 64941

P. O. BOX M77. ACCRA, GHANA

Your Ref.

Date. 16th May, 1970.

Date Rec'd. May He/70

Date Ack'd.

Dear Mr. Raisen,

Mr. A. A. Raisen,

1818 H Street, N.W., Washington D.C. 24033.

I. B. R.D ..

U. S. A.

GHA-0-105

According to your letter of October 7, 1969 you were in the process of sending a copy of the President's Report and of the Appraisal Report on the Volta Expansion Project to me. As I have still not received those reports I am wondering whether they might have got lost in the mail. I will still like to read those reports and I will therefore be pleased to know if you could still let me have them.

Yours sincerely.

E.A.K. Kalitsi



# VOLTA BIVER APPROPRIE

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Yours sincerely,

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1970 MAY 25 PM 2:51



Your Ref.

# VOLTA RIVER AUTHORITY

Cables VOLTA, ACCRA

Phone 64941

P.O. BOX M77, ACCRA, GHANA

Date. 16th May, 1970.

Mr. Gavin E. Wyatt,
I., B. R. D.,
18f8 H Street, N.W.
Washington C.C. 20433,
U. S. A.

Dear Mr. Wyatt,

The last time Mr. Minnig was here, we pointed out to him that the revised estimates of cost of the major items under the Akosombo Expansion Programme, as presented by Kaiser, showed that the financing available from IBRD sources would be inadequate for the items which the Bank had agreed to finance. Now that the tenders for the Akosombo Expansion Project have all been opened, and Mr. John Weston of your Bank has also reviewed the cost estimates for the transformer station expansion projects, it has become clear that the shortage of financing available from IBRD has become even bigger.

Attached table shows the foreign cost component of the various contracts opened plus estimates of the foreign cost of the transformer station expansion project and the ancillary minor items, as compared with the amount of loan funds available from IBRD and CIDA. You will observe that, up to 1972, there is a deficiency in foreign financing of \$1,145,000 on the items financed by IBRD. We intend, when Mr. Minnig comes this month, to have a full review with him of the situation. In the meantime, we have approached the Canadian Government to find out the possibility of their increasing their financing to enable us to purchase 7 No. transformers estimated at N\$\mathbb{Z}\$1.1 million for the transformer station expansion project 1970/72. We have also asked USAID to consider allowing us to purchase 4 No. circuit breakers and spares estimated at N\$\mathbb{Z}\$250,000 out of the unexpended balance of \$400,000 available to VRA under USAID Loan 1962, DLF 187.

If these approaches are successful, we estimate that the deficiency offunds in the IBRD financed items will have been almost cleared. If these approaches are, however, not successful, it may be necessary for us to approach your Bank for additional financing to cover the deficiency.

We will appreciate receiving confirmation from you that your Bank will have no objections to our proceeding along the lines described above.

Yours sincerely,

E.A.K. Kalitsi for: CHIEF EXECUTIVE FORM No. 26 (4-69)

INTERNATIONAL DEVELOPMENT ASSOCIATION RECONSTRUCTION AND DEVELOPMENT

INTERNATIONAL FINANCE CORPORATION

INCOMING CABLE

ROUTING

DATE AND TIME

OF CABLE:

MAY 6, 1970 Date No

LOG NO.:

RC 52/6

FROM:

TO:

ACCRA

ACTION COPY: P. U. POWER II

INFORMATION PUBLIC UTILITIES PROJECTS

DECODED BY:

618 6H

TEXT:

GH-0-97

RE LOAN 618GH WE UNDERSTAND WE HAVE YOUR APPROVAL TO AWARD AKOSOMBO EXPANSION CONTRACT XA - 3M TO SADELMI, XS- 1 AND 2 TO SADELMI AND GRUPPO INDUSTRIE ELETRO, XA - 6 TO NEWTON CHAMBERS IN ACCORDANCE WITH CONSULTANT RECOMMENDIATIONS ALREADY DELIVERED TO YOU PLEASE CONFIRM. XA - 6 SCHEDULED FOR SIGNATURE MAY 8 QUARTEY VOLTA

## MAY 6 II 52 RH 1970 COMMUNICATIONS

FORM No. 26 (4-69)

INTERNATIONAL DEVELOPMENT ASSOCIATION

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT INTERNATIONAL FINANCE MW. Muning

#### INCOMING CABLE

DATE AND TIME

OF CABLE:

MAY 6, 1970

1210

LOG NO.:

RC 52/6

TO:

WYATT INTBAFRAD

FROM:

ACCRA

ROUTING

ACTION COPY: P. U. POWER II

INFORMATION PUBLIC UTILITIES PROJECTS

DECODED BY:

TEXT:

RE LOAN 618GH WE UNDERSTAND WE HAVE YOUR APPROVAL TO AWARD AKOSOMBO EXPANSION CONTRACT XA - 3M TO SADELMI, XS- 1 AND 2 TO SADELMI AND GRUPPO INDUSTRIE ELETRO, XA - 6 TO NEWTON CHAMBERS IN ACCORDANCE WITH CONSULTANT RECOMMENDATIONS ALREADY DELIVERED TO YOU PLEASE CONFIRM. XA - 6 SCHEDULED FOR SIGNATURE MAY 8 QUARTEY VOLTA

BF

MAY 6 11 52 AM 1970 COMMUNICATIONS

TYPED

Form No. 27 (3-70)

INTERNATIONAL DEVELOPMENT
ASSOCIATION

INTERNATIONAL BANK FOR
RECONSTRUCTION AND DEVELOPMENT

INTERNATIONAL FINANCE
CORPORATION

#### OUTGOING WIRE

TO: QUARTEY

VOLTA ACCRA DATE: MAY 6, 1970

CLASS OF

SERVICE: LT

Wa.

COUNTRY:

GHANA

TEXT: Cable No.: REYOURCAB MAY SIX STOP APPROVAL AWARD CONTRACT XA-6 GIVEN WITH OUR CABLE

AND LETTER TO YOU MARCH ELEVEN AND FOR CONTRACTS XA-3M, XS-1 AND XS-2

GIVEN WITH OUR CABLE AND LETTER TO YOU MARCH TWENTYTHREE REGARDS

WYATT INTBAFRAD

#### NOT TO BE TRANSMITTED

AUTHORIZED BY:

NAME

Gavin E. Wyatt

Chief, Power Division II

DEPT.

Public Utilities Projects

SIGNATURE\_

(SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

REFERENCE:

SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE

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For Use By Communications Section

Checked for Dispatch:

DATE INT 6, 1970

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CONT. BTEER

April 29, 1970

Mr. E. L. Quartey Chief Executive Volta River Authority P.O. Box M 77 Accra, Ghana

Dear Mr. Quartey

Re: Loan 618-GH Consultants for Study to review development plans beyond 1977

Thank you for your letter dated April 11, 1970 with which you sent us the terms of reference of the proposed study and advised us that after review of the proposals submitted you have invited Kaiser Engineers to discuss the terms of the proposed study.

To the terms of reference we have no comment to make. We would however appreciate being informed on the result of the negotiations and of the terms agreed upon. The Bank's acceptance of the consulting firm to be employed by you and of the terms and conditions of employment rests essentially on a judgment of the following:

- (i) The firm's experience, background and general organization must evidence its suitability for the work to be done; more importantly, the firm's specific work plan for the study must be adequate and the key personnel to be assigned must have the required experience and capability.
- (ii) The scope of work of the consultant must be in line with what is required.
- (iii) There must be a clear and reasonable definition and allocation of responsibility and authority between the borrower and the consultant.
- (iv) Other terms and provisions of the contract (in particular, payment provisions) must be reasonable and appropriate for the type of work in question.

We look forward to your further communication.

Yours sincerely,

Gavin E. Wyatt
Chief, Power Division II
Public Utilities Projects Department

EAMinnig:dd
IBRD/IDA

cc: Messrs. Wyatt, Raizen, Reitter/Nissenbaum(W.Africa) Central Files; Dept. Files (GH-0-85)

STECIAL DELIVERY 618 64



# VOLTA RIVER AUTHORITY

Our Ref. 231/2939

Cables VOLTA, ACCRA Phone 64941 P.O. BOX M77, ACCRA, GHANA

Date. 23rd April, 1970

Mr. John P. Weston
International Bank for Reconstruction
and Development
1818 H Street N.W.
Washington D.C. 20433
U.S.A.

Dear Mr. Weston,

Thanks for your letter of April 16, 1970. It was when I came back from the seminar at the hotel Continental, that I got to know that rather unfortunately, you could not even get those papers I promised would be ready by the time you left our soil. I am terribly sorry for not being able to meet my promise, however, now all is over, and I am forwarding to you a copy each of the complete set of papers on cost and financing arrangements, load estimates etc. not being unaware of the fact that you have already in your possession some of these papers. But as a note of caution, I would like you to use as your working papers the present ones, as some of these are corrected versions of those which you took away.

Some of the figures have been changed and on sheets 4 and 5 for example, we have tried to limit expenditures to be financed by the World Bank and the Canadians to the level of the loan amounts granted. Any expenditure in excess of the loans secured have been earmarked to be financed by the VRA in theory. This has been done for a number of reasons: (1) to make relatively easier the interest calculation; (2) to forestall any imbalance in sources and application of funds forecast, should the Bank and the Canadians decide not to grant us any further loans for the expansion project; (3) even if these loans were increased there is the likelihood that the terms and conditions will change and therefore make all our working efforts useless; (4) should the VRA secure an alternative source of finance our problem would be reduced to inserting a new item for the new source and reducing only the VRA items.

On the papers themselves we made certain assumptions some of which we have stated as footnotes, other assumptions made are:-

- Sheet 2:- We changed the energy figure for Valco for 1972 from 2,630 GWH to 2,186 GWH. This is because if anything at all Valco will start using 315 MW of power towards the end of the year. Thus we assumed that for the year it will use the same energy as it used in 1971 but then in December 1972 it will use an extra 219 GWH which is 1/12 of 2,630 GWH.
- Sheet 6:- For the calculation of the principal and interest payable on the Italian loan we are attaching a copy of the terms under which the Italian loan is being relent to the VRA by the Ghana Government.
- Sheet 7:- To enable us calculate the depreciation from 1970 upwards we assumed a 2.6% depreciation of the fixed assets in operation.

On the details on staff employed the picture could not come off as nicely as anticipated; we are still working on it and I would have it mailed to you as soon as it is completed.

I hope by now your foot has got or is getting better and that you can walk painlessly. I wish you a speedy recovery. Looking forward to seeing you under more favourable circumstances

Yours sincerely

~ wall

E.A.K. Kalitsi

618 GH m. mining



# VOLTA RIVER AUTHORITY

Cables VOLTA, ACCRA

Our Ref. 231/2753 Phone 64941

Your Ref.

Mr. Gavin E. Wyatt, Chief, Power Division II, Public Utilities Projects Department, International Bank for Reconstruction and Development, 1818 H Street N.W., Washington, D.C. 20433, U.S.A.

Dear Sir,

P.O. BOX M77, ACCRA, GHANA

Date April 14, 1970.

Date Rec'd. Caphil à

Date Ack'd. Afril 2

Assigned to A

CH-0-85

### Loan No. 618-GH

Your letter dated April 2, 1970, on Section 5.01(b)(ii)(B) of the above loan refers.

In accordance with the terms of the agreement we had invited five Consultants to submit proposals for carrying out the studies in accordance with the terms of reference contained in our invitation, a copy of which is herewith attached for your information.

After reviewing the submissions we have invited Kaiser Engineers, one of the firms who submitted the most attractive proposals, to come to Accra on April 22, 1970, for discussions on their terms. Should we however, find ourselves unable to reach a agreement with Kaiser Engineers we have a second Consultant in view to negotiate with.

The above gives a summary of the present situation regarding our efforts under Section 5.01(b)(ii)(B) of the Loan Agreement.

With kindest regards,

Yours truly,

E. L. Quartey CHIEF EXECUTIVE

Encl:



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Unce pret 14, 1970.

Mr. Davin . dyage. Chief, Power Division M. Public Italities Projects Report to 16, International Bent For Reconstruction toungo I svet bas

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Walnington, D.C. 2013,

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Your latter (wheel gril 2, 1970, on acction 5.61(a) (ii)(a) or the .Elele. Heel svoda

Concellents to substit proposels for cerrying out the studies in ecoudence with the terms of reference contained in our invitation a copy of which is herewith attended for your form thou.

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efforts under section 5.01(3)(11)(1) of the Lord treament.

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1970 APR 22 AH 9:07 mareh

Gentlemen:

# INVITATIONS FOR CONSULTANTS PROPOSALS FOR V.R.A. POWER DEVELOPMENTS OF THE AKOSOMBO EXPANSION

You are invited to submit a proposal to provide engineering services for the economic evaluation of VRA's alternative means to meet power requirements after completion of the Akosombo Power Plant to its full capacity of 882 MW. The foreign exchange cost will be financed by the International Bank for Reconstruction and Development out of the proceeds of the current Loan 618-GH.

We attach the terms of reference outlining the activities the consultant would be expected to undertake. In your submission it would be appreciated if the activities under (e) and (f) of the terms of reference be treated separately even though personnel dealing with these would also be engaged on the other activities.

We also attach background information to give an idea of VRA's present status. We consider it important that any firm wishing to submit a proposal should have first-hand knowledge of conditions in Ghana. No proposals submitted will be considered unless the firm already has a good knowledge of the Ghanaian power sector obtained from recent visits of its personnel or visits to Ghana to obtain such knowledge prior to submitting a proposal.

/which

Given the broad nature of the services to be provided and the implications of reaching international agreements, firms/may not have the full range of expertise, personnel and experience required within their own organizations. For this reason, there is no objection to firms submitting proposals on the basis of association with additional firms to provide the appropriate strengths or hiring, for this purpose, specialists.

Since English is the working language in Ghana and Nigeria and French in Tago and Dahomey, it will be most desirable for the members of the consulting team to be fluent in English and French.

In submitting your proposal you should, among other things, provide the following information:

- A. A brief description of the firm (firms) and an outline of experience with assignments of a similar nature.
- B. The composition of the team and of experts which would visit Ghana in connection with specific assignments. Included should be a brief dossier of each individual giving age, education, language in which fluent, history of working assignments, international experience, the chief function

/has or functions responsible for or/dealt with, and the relevance of his experience to undertake these assignments.

You are also invited to make comments or suggestions concerning the terms of reference. The attached terms of reference are preliminary only and the final version will be prepared with the consultants when the contract for the services is being negotiated. Any views you have on the manner the work is to be executed and this assignment undertaken would be wellcome.

The selection of consultants of this project will be primarily made on the basis of capability, that is, past experience, personnel, scope of international experience and home office back-up. We wish to emphasize that in submitting your proposal you should not submit the financial conditions for providing your services. The intention is that after a tentative selection has been made the price will be negotiated on a cost plus fee basis.

We should appreciate confirmation that you have received this invitation together with an indication of whether you plan to submit a proposal. The deadline for submission of proposals is February, 15th 1970. It is expected that final negotiations will be concluded by April 15th, 1970 and studies should be completed by December, 1st 1970.

Very truly yours.

E. L. Quartey Chief Executive VOLTA RIVER AUTHORITY

#### BACKGROUND INFORMATION

### The Volta River Authority (VRA)

- 1. The VRA is an autonomous statutory corporation established in 1961 to develop the Volta River area. Under the Volta River Development Act 1961 VRA is empowered to go well beyond the boundaries of the power sector, making it an integrated regional development agency. The eight-man Board of Directors is appointed for terms of three years by the President of the Republic, who is Chairman ex-officio. The other members are the Chief Executive of VRA, the Managing Directors of the Electricity Corporation of Ghana (ECG) and of the Volta Aluminum Company (VALCO) respectively, and four members, one of whom shall have had experience in financial matters may be appointed as a finance member.
- 2. Two organizations, VRA and ECG are charged with public generation, transmission, and distribution of power. Under the Volta River Development Act. VRA is responsible for bulk supplies to the aluminum smelter, ECG, the mines, and Akosombo Township. ECG is responsible for distribution of VRA power in Southern Ghana and the generation and distribution of diesel power in areas that cannot as yet be economically connected to the VRA transmission system.
- The Volta River Project owned and operated by VRA Akosombo Power Plant has presently four 128/147 MV units installed. Provisions were made for the installation of two additional units, which would complete the power station and raise installed capacity to 882 MV. These two additional units are scheduled for commissioning in 1972. The average annual energy available from the Volta River Scheme is 5,400 GWh.
- 4. VRA also owns and operates a 500 mile 165 kV transmission ring serving the VALCO smelter; ECG systems in the main towns of Accra, Tema, Sekondi-Takoradi, and Kumasi; a number of smaller towns and villages; and gold and diamond mines at Tarkwa, Prestea, Dunkwa, Obuasi and Akwatia.
- The completed power plant at Akosombo is expected to meet power market requirements until 1977. At that time VALCO may exercise a final option, installation of the fifth pot-line and increase its demand from 295 MV to 370 MV. To meet this increase and also the increase from the normal growth of ECG and other consumers, VRA will need to provide additional generating capacity. Various potential hydro developments on the Volta, Pra, and Tano Rivers have been investigated in various degrees of detail in the past. Although indigenous fuel does not exist, it would also be possible to install thermal capacity. A third possibility would be an interconnection with Nigeria thus postponing major investments in Ghana for generating facilities for a number of years.

- 6. Recently an agreement between Ghana, Togo and Dahomey was signed for the sale of VRA power to Togo and Dahomey. The necessary transmission and substation facilities are scheduled to be in operation by late 1971. The 185 miles long 165 kV double circuit transmission line from Akosombo to Lome (Togo) and Cotonou (Dahomey) is estimated to have a transmission capability of about 200 MW. It has also been estimated that by 1982 the combined Togo and Dahomey demand would reach about 50 MW.
- 7. To determine the most economic way to meet future load growth after 1977 VRA has decided to invite consultants to submit a proposal for engineering consulting services for future generation expansion. The foreign exchange cost element of these services will be eligible for disbursement under the current Loan 618-GH from the International Bank for Reconstruction and Development.

#### TERMS OF REFERENCE

- 1. The following are Terms of Reference under which would be provided engineering services for a feasibility study of future generation requirements to meet VRA's demand after 1977. The foreign exchange cost of this study will be financed by the International Bank for Reconstruction and Development from the proceeds of the current Loan 618-GH.
- 2. The consulting firm would provide engineering services as follows:
  - (a) Review VRA's load forecast for the period 1969-1982
  - (b) Determine generating capability and annual energy generation of the Akosombo Project.
  - (c) Review existing feasibility reports of hydro-electric projects to determine whether one or other of these projects could be selected as the next step in the development of Ghana's hydro potential.
  - (d) Review the capability of the transmission line currently under construction between Ghana, Togo and Dahomey.
  - (e) Assist and advise VRA in negotiations with Nigeria to determine
    - i) available capacity, if any that could be placed at VRA's disposal year by year if the transmission line under(d) above were extended to connect with the Nigerian system; and
    - ii) the terms at which Nigerian generating capacity would be made available to VRA.
  - (f) Assist and advise VRA in negotiations with Togo and Dahomey on the use of transmission facilities within these two countries and the terms of such use.
  - (g) Based on the above prepare an economic evaluation of the following alternatives:
    - i) the most promising hydro-electric development;
    - ii) an interconnection with Nigeria; and
    - iii) a thermal power plant.

In the evaluation consideration should also be given to the possible reduction of reserve system capacity to Nigeria and Ghana and to the resultant postponement of major investments in generating facilities in Ghana in the event of interconnection. The discounted cash flow analysis should be used and the equalizing discount rate of the various alternatives determined.

- (h) The various projects should be investigated in sufficient detail to enable a reasonable cost estimate and annual expenditures to be established.
- (i) The consultant's report should end with a recommendation on the alternative to be selected.
- 3. The Terms of Reference outlined above are preliminary only. They would be finalized when the contract for consulting services is negotiated.

April 2, 1970

Mr. E. L. Quartey Chief Executive Volta River Authority P.O. Box M 77 Accra GHANA

### Loan No. 618-GH

Dear

You will recollect that Section 5.01(b)(ii)(B) of the above Loan Agreement requires the VRA to engage consultants acceptable to the Bank and on terms and conditions satisfactory to the Bank, for the purpose of reviewing your future expansion plans and making recommendations not later than December 31, 1971. We have already discussed with you the need for such a study to consider the possibilities of interchanges of power in the future between Ghana and both Nigeria and Ivory Coast, both of which could conceivably have hydro and/or thermal power available for sale to you at lower prices than you could provide from future projects in Ghana.

I raise this with you now not because of any desire to accelerate your plans to put the loan covenant into effect, as there is still plenty of time to carry out the work; but because the question of interconnection with your neighbors has arisen in the general context of Regional Development, and care will be needed to ensure that there is no overlapping of terms of reference in consultants' terms of reference.

I would be most grateful if you could let me know the present situation and the plans you are making for the carrying out of this important study, and if possible an outline of the terms of reference you propose.

Yours sincerely,

Gavin E. Wyatt
Chief, Power Division II
Public Utilities Projects Department

GEWyatt:jc IBRD

cc: Mr. Gue

Mr. Engelmann

Mr. Minnig Mr. Wyatt

Central Files
Department Files

106H March 30, 1970 Mr. E. L. Cuartey Volta River Authority P.O. Box M 77 Acera, Chana Re: Loan No. 310 CH (Volta Project)
Loan No. 618 CH (Volta Expansion Project)

Dear Mr. Quartey:

Thank you for your letter of March 11, 1970 enclosing the text of the draft bill amending Section 3 of the Volta River Development Act, 1961. The World Bank has no objection to the draft bill enclosed with your letter.

With best regards,

Sincerely yours,

Roger Chaufournier Director Vestern Africa Department

Ton Tolydo/Hillsenbaum/bb So: Mossrs. Minnig, Raizen

2106H Cc 6186H Mr. Nissenbaum March 27, 1970 Thomas M. Clyde Loans No. 310 GH and 618 GH: Proposed amendment to Volta River Development Act, 1961 I have reviewed the draft bill amending § 3 of the Volta River Development Act, 1961, enclosed with Mr. Quartey's letter of March 11, 1970. The language of the draft bill is consistent with the principle of the amendment communicated to the Bank at the turn of the year, and I feel that we should approve it. I have spoken to Joseph Gainer at Export-Import Bank and Arthur Fell at AID, the lawyers who work on the Volta River project for those organizations. Export-Import Bank has apparently not received the draft bill, and AID approved the principle of the amendment without requesting a chance to review the text. I have sent copies of the text to them both for their information. I am attaching a draft of a reply to Mr. Quartey's letter to be signed by either Mr. Chaufournier or Mr. Cheek. Attachment cc: Mr. Minnig Mr. Raizen MClyde:ep

March 26, 1970

Mr. Arthur M. Fell
General Counsel, Africa
Agency for International Development
Room 3536
2201 C Street, N.W.
Washington, D.C.

Re: Loan No. 310 GH (Volta Project)
Loan No. 618 GH (Volta Expansion Project)

Dear Mr. Fell:

As we discussed this afternoon I am enclosing a copy of

As we discussed this afternoon I am enclosing a copy of Mr. Quartey's letter to us of March 11, 1970 enclosing the draft bill amending § 3 of the Volta River Development Act, 1961.

The wording of the draft bill is consistent with the principle communicated to us at the turn of the year, and we plan to consent to it.

Sincerely yours,

Thomas M. Clyde Attorney

Enc .

Ti FMClyde:ep

10 6H March 26, 1970 Mr. Joseph Gainer Legal Department Expert-Import Bank of Washington 811 Vermont Avenue, N.W. Washington, D.C. Re: Loan No. 310 GH (Volta Project) Loan No. 618 GH (Volta Expansion Project) Dear Joe: As we discussed this afternoon I am enclosing a copy of Mr. Quartey's letter to us of March 11, 1970 enclosing the draft bill amending 3 3 of the Volta River Development Act, 1961. The wording of the draft bill is consistent with the principle communicated to us at the turn of the year, and we plan to consent to it. Best regards. Sincerely, Thomas M. Clyde Attorney

Form No. 27 (6-69) INTERNATIONAL DEVELOPMENT ASSOCIATION

INTERNATIONAL BANK FOR
RECONSTRUCTION AND DEVELOPMENT

INTERNATIONAL FINANCE

### OUTGOING WIRE

TO: QUARTEY VOLTA ACCRA

DATE:

MARCH 23, 1970

CLASS OF

SERVICE:

LT

WUI

COUNTRY: GHANA

TEXT: Cable No.: EVALUATION REPORTS CONTRACTS XA-3M AND XS-1 AND XS-2 RECEIVED MARCH EIGHTEEN STOP WE HAVE NO OBJECTIONS AWARD AS RECOMMENDED BY YOUR CONSULTANT STOP CONTRACT XA-3M TO SADELMI ESTIMATED VALUE NEW CEDI 2395380 EQUIVALENT OF WHICH LOCAL CURRENCY NEW CEDI 720506 COMMA ITALIAN LIRA NEW CEDI 1323874 EQUIVALENT COMMA US DOLLARS NEW CEDI 351000 EQUIVALENT AND CONTRACTS XS-1 AND XS-2 TO SADELMI AND GEI FOR ESTIMATED VALUE ITALIAN LIRA 372776687.50 AND NEW CEDI 492215 RESPECTIVELY

REGARDS WYATT

#### NOT TO BE TRANSMITTED

AUTHORIZED BY:

NAME

Gavin E. Wyatt

Chief, Power Division II

DEPT.

Public Utilizies Projects

SIGNATURE -

(SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

clearances and copy distribution: cc: Henry J. Kaiser Co. Messrs. Wyatt

Raizen Memon

Nissenbaum (W. Africa) Bennett (Controllers)

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Mr. E. L. Quartey Volta River Authority P.O. Box M 77 Accra, Ghana

Dear Mr. Quartey:

Re: Loan 618-GH Akosombo Expansion

This letter confirms today's cable re award XA-3M, XS-1 and XS-2 contracts as follows:

"EVALUATION REPORTS CONTRACTS XA-3M AND XS-1 AND XS-2 RECEIVED MARCH EIGHTEEN STOP WE HAVE NO OBJECTIONS AWARD AS RECOMMENDED BY YOUR CONSULTANT STOP CONTRACT XA-3M TO SADELMI ESTIMATED VALUE NEW CEDI 2395380 EQUIVALENT OF WHICH LOCAL CURRENCY NEW CEDI 720506 COMMA ITALIAN LIRA NEW CEDI 1323874 EQUIVALENT COMMA US DOLLARS NEW CEDI 351000 EQUIVALENT AND CONTRACTS XS-1 AND XS-2 TO SADELMI AND GEI FOR ESTIMATED VALUE ITALIAN LIRA 372776687.50 AND NEW CEDI 492215 RESPECTIVELY"

We are sending a copy of the above cable and this letter to your Consultants, Henry J. Kaiser Company.

Yours sincerely,

Gavin E. Wyatt Chief, Power Division II Public Utilities Projects Department

EAMinnig:dd IBRD/IDA

cc: Henry J. Kaiser Company
Messrs. Bennett (Controllers)
Nissenbaum (W. Africa)

Wyatt Raizen

Central Files
Department Files

11.19

Mr. E. L. Quertey Volte River Authority P.O. Box M 77 Accre, Chana

Dear Mr. Quartey:

Re: Loan 618-GH Akosombo Expansion

This letter confirms today's cable re award XA-3M, XS-1 and XS-2 contracts as follows:

"HVALUATION REPORTS CONTRACTS XA-3M AND XS-1 AND XS-2 RECEIVED MARCH EIGHTEEN STOP WE HAVE NO OBJECTIONS AWARD AS RECOMMENDED BY YOUR CONSULTANT STOP CONTRACT XA-3M TO SADELMI ESTIMATED VALUE NEW CEDI 2395380 EQUIVALENT OF WHICH LOCAL CURRENCY NEW CEDI 720506 COMMA 2395380 EQUIVALENT OF WHICH LOCAL CURRENCY NEW CEDI 720506 COMMA 2351000 EQUIVALENT AND CONTRACTS XS-1 AND XS-2 TO SADELMI AND GEI FOR ESTIMATED VALUE ITALIAN LIRA 372776687.50 AND NEW CEDI 192215 RESPECTIVELY"

We are sending a copy of the above cable and this letter to your Consultants, Henry J. Kaiser Company.

Yours sincerely,

Gevin E. Watt Chief, Power Division II Public Utilities Projects Department

EAMinnig:dd IBRD/IDA

cc: Henry J. Kaiser Company
Messrs. Bennett (Controllers)

Nissenbaum (W. Africa)

Wyatt Raizen Raizen Raizen

Central Files Department Files

Mr. J. K. Taylor Manager Washington Office Henry J. Kaiser Company 900 17th Street, N.W. Washington, D.C. 20006

Dear Mr. Taylori

Re: Loan 618-GH Volta River Authority Akosombo Expansion

Thank you for your letter of March 16, 1970 which we received on March 18, 1970 in reference to the Evaluation Reports of bids for Contracts XS-1 and XS-2, Supply and Installation of Equipment for Volta and Smelter Substations and Contracts XA-3M and XA-3E, Power Plant, Installation of Mechanical and Electrical Equipment.

Please find enclosed for your information copies of today's cable and letter to the Volta River Authority.

Yours sincerely,

Gavin E. Wyatt
Chief, Power Division II
Public Utilities Projects Department

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Enclosures

1970 HGR 24 PH 5: 04

EAMinnig:dd IBRD/IDA

cc: Messrs. Wyatt
Raizen
Central Files
Department Files (GH-0-61)

Mr. J. K. Taylor Manager Washington Office Henry J. Kaiser Company 900 17th Street, N.W. Washington, D.C. 20006

Dear Mr. Taylori

Re: Loan 618-0H Volta River Authority Akosombo Expansion

Thank you for your letter of March 16, 1970 which we received on March 18, 1970 in reference to the Evaluation Reports of bids for Contracts XS-1 and XS-2, Supply and Enstallation of Equipment for Volta and Smelter Substations and Contracts XA-3M and XA-3E, Power Flant, Installation of Machanical and Electrical Equipment.

Please find enclosed for your information copies of today's cable and letter to the Velta River Authority.

Yours sincerely,

Gavin E. Wyatt Chief, Power Division II Public Utilities Projects Department

Enclosures

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EAMinnig:dd IBRD/IDA

1970 MAR 24 PM 5: 04

cc: Messrs. Wyatt
Raizen
Central Files CHWMTMICALIONS
Department Files (GH-O-61)

61864

### HENRY J. KAISER COMPANY

KAISER CENTER . 300 LAKESIDE DRIVE, OAKLAND, CALIFORNIA 94604

March 16, 1970

Mr. Edward A. Minnig International Bank for Reconstruction and Development Public Utilities Projects Department 1818 H St. N. W. Washington D. C. 20433

Assigned to -

Date Ack'd. \_Mark 23/79

GH-0-61

Dear Mr. Minnig:

Reference is made to our previous correspondence on Akosombo Expansion. DOCNOZ

Enclosed are two copies of Contract No. XS-1 and XS-2, Recommendation for Award as well as two copies of Contract No. XA-3M and XA-3E, Recommendation for Award.

DOCNO3

Sincerely yours,

Jesse K. Taylor

Manager, Washington Office

Enc1.

JKT: kw

900 17th St. N. W. Suite 1000

Washington D. C. 20006

RECEIVED

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Form No. 27 (6-69)

> INTERNATIONAL DEVELOPMENT ASSOCIATION

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT INTERNATIONAL FINANCE CORPORATION

### OUTGOING WIRE

TO:

QUARTEY

VOLTA

ACCRA

DATE:

MARCH 13, 1970

CLASS OF SERVICE: LT

wo1

COUNTRY:

GHANA

TEXT: Cable No.:

REURCAB 13th MARCH CONFIRM 20th CONVENIENT FOR DISCUSSION WESTON

REGARDS

WYATT

### NOT TO BE TRANSMITTED

AUTHORIZED BY:

NAME

Gavin Wyatt COMMINICVIIONS

Chief, Power Division

DEPT.

Public Utilities Project

SIGNATURE\_

(SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

JPWeston:ps

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(IMPORTANT: See Secretaries Guide for preparing form)

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cc: JPWeston Central

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MAR 13 12 56 PM 1970 COMMUNICATIONS

FORM No. 26 (4-69)

> INTERNATIONAL DEVELOPMENT ASSOCIATION

INTERNATIONAL BANK FOR INTERNATIONAL FINANCE RECONSTRUCTION AND DEVELOPMENT CORPORATION

#### INCOMING CABLE

DATE AND TIME MARCH 13, 1970 1050

OF CABLE:

RC 26 / 13

LOG NO.:

WYATT INTBAFRAD

TO:

ACCRA

FROM:

ROUTING

PU - POWER II

ACTION COPY:

PUBLIC UTILITIES PROJECTS

INFORMATION

COPY:

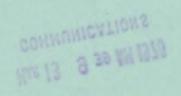
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TEXT:

REURCAB 10TH MARCH. 18TH MARCH UNSUITABLE OWING TO VRA BOARD MEETING. SUGGEST 19TH OR 20TH MARCH FOR DISCUSSION WITH WESTON. ADVISE DATE PREFERABLE

QUARTEY VOLTA ACCRA

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FORM No. 26 (4-69)

INTERNATIONAL DEVELOPMENT ASSOCIATION

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT INTERNATIONAL FINANCE CORPORATION

61864

### INCOMING CABLE

DATE AND TIME MARCH 13, 1970

1050

OF CABLE:

RC 26 / 13

LOG NO.:

WYATT INTBAFRAD

TO:

ACCRA

FROM:

ROUTING

PU - POWER II

ACTION COPY:

PUBLIC UTILITIES PROJECTS

INFORMATION

COPY:

DECODED BY:

TEXT:

REURCAB 10TH MARCH. 18TH MARCH UNSUITABLE OWING TO VRA BOARD MEETING.

SUGGEST 19TH OR 20TH MARCH FOR DISCUSSION WITH WESTON.

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QUARTEY VOLTA ACCRA

Date Rec'd

Date Ack'd.

Assigned to

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MAR 13 9 39 AM 1970 COMMUNICATIONS

MODELE SAMPLEDES ASSOCIATES

# FORM NO. 209.01 INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT

INTERNATIONAL DEVELOPMENT ASSOCIATION

ROUTING SLIP			Date	
INCOMING MAIL				
Agric. Projects	A517		Population Proj.	B408
Mr. Bart	A700		Mr. Povey	C711
Mr. Burney	A1019		Mr. Powell	C911
Mr. Consolo	D1117		Pub. Util. Proj.	A343
Controller's			Mr. Ram	C708
Mr. D. A. de Silva	C611	,	Mr. Reamy	D731
Mr. Dahlberg	D1110	V	Mr. Reitter	C708
Development Serv.			Mr. D. Richardson	B709
Director, Projects			Mr. Roulet	A616
E.D. I.			Mr. Sandberg	C608
Educ. Projects	A637		Secretary's	
Mr. Eschenberg	B600	-	Mr. Sekse	C1221
Mr. Frost	C813		Mr. Skillings	A849
Mr. Gibbs	C616		Mr. Southall	C1203
Mr. Glaessner	C815		Special Proj.	A210
Mr. Gue	C714		Mr. Springuel	A718
Mr. Gustafson	C919		Staff Relations	
. Halbe	B1012		Statistics Div.	
Mr. Hornstein	C508	1	Mr. Thalwitz	C719
Mr. Horsley	B714		Mr. Tolbert	C624
Mr. Husain	A538		Mr. Tolley	B1002
Industrial Proj.	A201		Tourism Proj.	D625
Info. & Pub. Affairs	D900		Trans. Projects	A418
Internal Auditor	A236		Travel Office	C201
Mr. Jentgen	C608		Treasurer's	
Mr. Kirk	A622		Mr. Upper	B704
Mr. Kraske	A614		Mr. Van Wagenen	DIII
Mr. Kruithof	B1007		Mr. Wiehen	B608
Mr. Michaels	DIIII		Mr. Wilkinson	C719
Mr. Mirski	CIOII		Mr. Wyss	A1122
Mr. Mirza	C807		Mr. Zinman	C809
r. Nelson	C802			
Off. Services Div.				
Mr. Paijmans	A735			
Personnel Div.	D1002			
Mr. Pollan	C915			

Remarks

61864



Your Ref.

### VOLTA RIVER AUTHORITY

Cables VOLTA, ACCRA

Phone 64941

P.O. BOX M77, ACCRA, GHANA

Date. 11th March, 1970

International Bank for Reconstruction and Development, 1818 H Street, N.W., Washington 25, D.C.

Dear Sirs,

### AMENDMENT TO VOLTA RIVER DEVELOPMENT ACT

We refer to your cable advising us, in reply to our letter of the 31st December, 1969, that you have no objection in principle to the amendment of the Volta River Development Act, in the manner outlined in our said letter but that you would like to see the text of the proposed amendment before giving your formal consent.

We have now received from the Government the text of the draft Bill for the amendment and we enclose a copy herewith for your consideration and formal consent.

Yours faithfully,

E.L. Quartey

CHIEF EXECUTIVE



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COMMUNICATIONS

### DRAFT OF A BILL ENTITLED

## THE VOLTA RIVER DEVELOPMENT (AMENDMENT) ACT, 1970

AN ACT to amend the Volta River Development Act, 1961 (Act 46).

BE IT ENACTED by the Presidential Commission and the National Assembly in this present Parliament assembled as follows:-

Act 46 amended.

(1) The Volta River Development Act 1961 (Act 46) as amended by the Volta River Development Act, 1961 (Amendment) Decree, 1968 (N.L.C.D.268) is hereby further amended by the substitution for section 3 thereof of the following new section:-

"Constitution of the Authority

- 3. (1) The Authority shall consist of a Chairman, the Chief Executive appointed under section 5 of this Act and six other persons of whom one, who shall have had experience in financial matters may be appointed as Finance Member, and two shall be appointed to represent major consumers of the electrical power to be generated by the Authority.
- (2) Subject to section 5 of this Act, the Chairman and other members of the Authority shall be appointed by the President acting in accordance with the advice of the Prime Minister.
- (3) At every meeting of the Authority at which he is present, the Chairman shall preside and in his absence a member elected by the members present from among themselves shall preside."
- (2) Paragraph 1 of the said Volta River Development Act, 1961 (Amendment) Decree, 1968 (N.L.C.D.268) is hereby repealed.

6864

### HENRY J. KAISER COMPANY

KAISER CENTER . 300 LAKESIDE DRIVE, OAKLAND, CALIFORNIA 94604

March 16, 1970

Mr. Edward A. Minnig
International Bank for Reconstruction
and Development
Public Utilities Projects Department
1818 H St. N. W.
Washington D. C. 20433

DOCNO 3F

Dear Mr. Minnig:

Reference is made to our previous correspondence on Akosombo Expansion.

Enclosed are two copies of Contract No. XS-I and XS-2, Recommendation for Award as well as two copies of Contract No. XA-3M and XA-3E, Recommendation for Award.

Since

Sincerely yours,

Jesse K. Taylor

Manager, Washington Office

Encl.

JKT: kw

900 17th St. N. W. Suite 1000 Washington D. C. 20006 Form No. 27 (6-69)INTERNATIONAL DEVELOPMENT ASSOCIATION

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT INTERNATIONAL FINANCE CORPORATION

### OUTGOING WIRE

QUARTEY TO:

VOLTA ACCRA DATE:

MARCH 11, 1970

CLASS OF

LT SERVICE:

GHANA COUNTRY:

TEXT: Cable No.:

RECEIVED EVALUATION CONTRACT XA-6 HOISTS AND TRASHRACKS MARCH TEN STOP

BANK HAS NO OBJECTION TO AWARD AS PROPOSED BY YOUR CONSULTANTS TO NEWTON

CHAMBERS ENGINEERING LTD FOR POUND STERLING 48689.50 OR POUND STERLING

51471.91 INCLUDING ERECTION SERVICES AND POSSIBLE ESCALATION REGARDS

WYATT INTBAFRAD

### **NOT TO BE TRANSMITTED**

AUTHORIZED BY:

NAME

Gavin E. Wyatt CV110M2

Chief, Power Division II

DEPT.

Public Utilities Projects

SIGNATURE -

(SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

ORIGINAL (File Copy)

(IMPORTANT: See Secretaries Guide for preparing form)

CLEARANCES AND COPY DISTRIBUTION:
cc: Messrs. Bennett (Controllers)
Nissenbaum (W. Africa)
Wyatt

Raizen
Central Files
Department Files
Henry J. Kaiser Co., Washington Office IBRD/IDA

For Use By Communications Section

Checked for Dispatch:

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INTERNATIONAL DEVELOPMENT ASSOCIATION

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT INTERNATIONAL FINANCE CORPORATION

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OUTGOING WIRE

TO:

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VOLTA RIVER AUTHORITY

DATE:

MARCH 10, 1970

CLASS OF

SERVICE:

MIT

LUU/

COUNTRY:

GHANA

TEXT: Cable No.:

WOULD LIKE SEE YOU DISCUSSION ON HOUSING SOCIAL SECTORS WEEK

MARCH 16

REGARDS

KAMRANY

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AUTHORIZED BY:

CLEARANCES AND COPY DISTRIBUTION:

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COMMUNICATIONS

DEPT.

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(SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

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For Use By Communications Section

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INTERNATIONAL PROMICE

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March 11, 1970

Mr. E. L. Quartey Volta River Authority P.O. Box M 77 Accra, Ghana

Dear Mr. Quartey:

Re: Loan 618-GH Volta Expansion Project

This letter confirms today's cable re award XA-6 contract as follows:

"RECEIVED EVALUATION CONTRACT XA-6 HOISTS AND TRASHRACKS MARCH TEN STOP BANK HAS NO OBJECTION TO AWARD AS PROPOSED BY YOUR CONSULTANTS TO NEWTON CHAMBERS ENGINEERING LTD FOR POUND STERLING 48689.50 OR POUND STERLING 51471.91 INCLUDING ERECTION SERVICES AND POSSIBLE ESCALATION"

We are sending a copy of the above cable and this letter to your Consultants, Henry J. Kaiser Company.

Yours sincerely,

Gavin E. Wyatt Chief, Power Division II Public Utilities Projects Department

EAMinnig:dd
IBRD/IDA

cc: Henry J. Kaiser Company

Messrs. Bennett (Controllers)

Nissenbaum (W. Africa) Wyatt

Raizen Central Files Department Files

March 11, 1970

Mr. J. K. Taylor Manager Washington Office Henry J. Kaiser Company 900 17th Street, N.W. Washington, D.C. 20006

Dear Mr. Taylor:

Re: Loan 618-GH Volta River Authority Volta Expansion Project

Thank you for your letter of March 5, 1970 which we received on March 10, 1970 in reference to the Evaluation Report of bids for Contract XA-6, Supply of Intake Gate Hoists and Trashracks.

Please find enclosed for your information copies of today's cable and letter to the Volta River Authority.

Yours sincerely,

Gavin E. Wyatt
Chief, Power Division II
Public Utilities Projects Department

Enclosures

EAMinnig:dd
IBRD/IDA

cc: Messrs. Wyatt
Raizen
Central Files
Department Files (GH-0-46)

HENRY J. KAISER COMPANY KAISER CENTER 300 LAKESIDE DRIVE, OAKLAND, CALIFORNIA 94604 Date Rec'd. Man 10/70 March 5, 1970 Date Ack'd. March 11,70 Assigned to Dyall Mr. Edward A. Minnig International Bank for Reconstruction and Development Public Utilities Projects Department 1818 H St. N. W. Washington D. C. 20433 GHA-0-46 DOCNO 1 Dear Mr. Minnig: Reference is made to our previous correspondence on Akosombo Expansion. Please find enclosed two copies of Contract No. XA-6, Recommendation for Award. Sincerely yours, Jesse K. Taylor KW. Jesse K. Taylor Manager, Washington Office kw Encl. 900 17th St. N. W. Suite 1000 Washington D. C. 20006

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March 4, 1970

Mr. J. K. Taylor Manager Washington Office Henry J. Kaiser Company 900 17th Street, N.W. Washington, D.C. 20006

Dear Mr. Taylor:

Re: Loan 618-GH Volta River Authority (VRA) Akosombo Expansion Project

Thank you for your letter of February 24, 1970 with which you sent us additional information on Contract No. XA-4, Turbines, awarded to Hitachi.

We note that an analysis of the Generator bid, Contract XA-5 has shown that the shaft alignment would be awarded to the Canadian General Electric Company (CGE) and not to Hitachi, since the CGE bid was more favorable. Thus the Contract value for the XA-4 Contract would remain at Yen 711,213,000 or Yen 768,813,000 if estimated erection services and escalation are taken into account.

Yours sincerely,

Gavin E. Wyatt
Chief, Power Division II
Public Utilities Projects Department

EAMinnig:dd IBRD/IDA

cc: Messrs. Bennett (Controllers)
Nissenbaum (W. Africa)
Wyatt
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Central Files
Department Files (GHA=0-40)

Mr. mening 61864

### HENRY J. KAISER COMPANY

KAISER CENTER 300 LAKESIDE DRIVE, OAKLAND, CALIFORNIA 94604

February 24, 1970

Date Rec'd. Jeh 36/7

Mr. Edward A. Minnig International Bank for Reconstruction and Development Public Utilities Projects Department 1818 H St. N. W. Washington D. C. 20433

Date Ack'd. \_chart 4,70
Assigned to 44

Dear Mr. Minnig:

Reference is made to our previous correspondence on Akosombo Expansion.

Attached is additional information on Contract No. XA-4, Recommendation for Award, two copies.

This is also to confirm the delivery in person of two copies of Recommendation for Award, Contract No. XA-4 on Friday, February 20.

Sincerely yours,

Jesse K. Taylor

Manager, Washington Office

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JKT: kw

900 17th St. N. W. Sutie 1000 Washington D. C. 20006

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COMMUNICATIONS

### KAISER ENGINEERS INTERNATIONAL, INC.

KAISER CENTER . 300 LAKESIDE DRIVE, OAKLAND, CALIFORNIA 94604 . CABLE KAISENGS

February 19, 1970

VRA/070/608

Volta River Authority P. O. Box M 77 Accra, Ghana

Attention: Mr. E. L. Quartey

Subject: Akosombo Expansion Project

Contract No. XA-4, Hydraulic Turbines and Governors

Recommendation for Award

1.242

Gentlemen:

Further to our "Recommendation for Award, Supply of Turbines and Governors" and companion letter, we submit herewith the following additional information and recommendation for your consideration:

### 1. General

As noted in the above referenced companion letter, the Bid opening date for Contract No. XA-5 was postponed one week to February 16, 1970 and as a result we could not fully evaluate certain turbine factors that are directly related to the generator. One Bid was received on February 16, namely, The Canadian General Electric Company. We have now had an opportunity to inspect the Bid received and are now in a position to clarify the relevant matters.

### 2. Combined Turbine/Generator Shop Shaft Alignment

We recommend the shop shaft alignment be awarded to the Contract No. XA-5 Supplier on the basis of the lowest acceptable bidder conforming to the Specifications. The Amount of Award for supply of turbines and governors will therefore remain as stated in our Letter No. VRA/070/596 as  $\frac{1}{2}$  711,213,000 (N¢ 2,029,439.46). The cost of performing this portion of the Work under Contract No. XA-5 will be included in the Amount of Award for that Contract.

- A. Quotation for Shop Shaft Alignment:
  - 1) by Hitachi under Contract No. XA-4 = N¢ 24,825.36
  - 2) by CGE under Contract No. XA-5 = N¢ 22,604.23Difference = N¢ 2,221.13
- B. Estimated Cost of Shipping (Hitachi City/Peterborough)
  - Two turbine shafts @ 212,000 Lbs. (Hitachi City, Japan/Peterborough, Ont.) = NØ 7,865.86
  - 2) Two generator shafts @ 190,000 Lbs.

    (Peterborough, Ont./Hitachi City, Japan) = N¢ 7,049.56

    Difference = N¢ 816.30

Total difference in favor of CGE = NC1,404.83

It is also considered that shipping time will be conserved by accepting the recommendation for shaft alignment as the general direction of the shipment of the shafts to be delivered for alignment is toward Ghana and not away from Ghana.

#### 3. Shaft Size (Diameter)

Both Hitachi and CGE are proposing to use 46-inch diameter shafts. As a result there will be no difficulty in matching the couplings.

#### 4. Shaft Lengths

While we had considered that some advantages could be realized (in convenience and possibly financial) by raising the elevation of the coupling faces (now set at El. 57.0 ft.) one or two feet, we note that CGE did not offer a unit price for differential of shaft length (Bid Item 1.04) and we have therefore concluded to abandon our considerations in this respect.

#### 5. Thrust Bearing Capacity

We have noted the rating of generator thrust bearing given by CGE in their Bid for Contract No. XA-5. The aggregate loads required to be carried do not exceed the rating of the bearing.

- A. Rating of Bearing (Part 2, Sect. C, Item A-21) = 2,077,000 Lbs.
- B. Loads 1) Wt. of Gen. Rotating Parts = 912,000 Lbs.
  - 2) Wt. of Turb. Rotating Parts = 271,000 Lbs.
  - 3) Maximum Hydraulic Thrust = 894,000 Lbs.

Total Load = 2,077,000 Lbs.

We trust the above satisfactorily evaluates the pertinant turbine factors that are related to the generator. We believe award of the shop' shaft alignment to the Contract No. XA-5 Supplier will result in a Contract in the best interest of the Authority. While we neglected to provide for segregating the shipping of the two combined shafts from Peterborough, Ontario to Tema in the Bid, we are now communicating with the Canadian General Electric Company in Peterborough to determine the amount allowed for this feature in their quoted price for Bid Item 1.03.

Very truly yours,

KAISER ENGINEERS INTERNATIONAL, INC.

for R. A. Lowell

Project Manager - Akosombo Expansion

ES/mb

cc: J. K. Taylor (2) for transmission to IBRD

(1) for file

bc: Earl G. Peacock L. H. Winters

H. B. Andresen

February 20, 1970

Mr. E. L. Quartey Chief Executive Volta River Authority P.O. Box M.77 Accra, Ghana

Dear Mr. Quartey:

Re: Loan 618-GH Volta Expansion Project

Thank you for your cable dated February 2, 1970. On February 18, 1970 we received the "Bid Evaluation Report on Contract XA-4, Turbines" prepared by your consultants Kaiser Engineers International Inc.

This letter confirms the cable sent to you yesterday as follows:

"EVALUATION REPORT CONTRACT XA-4 TURBINES RECEIVED FEBRUARY EIGHTEEN STOP NO OBJECTION TO AWARD TO HITACHI FOR CONTRACT VALUE YEN 768813000 INCLUDING ESTIMATED ERECTION SERVICES AND ESTIMATED ESCALATION AS RECOMMENDED BY YOUR CONSULTANTS"

The value of the Contract awarded to Hitachi Ltd., Tokyo, Japan for the two turbines tendered for would be:

	Ien	
Turbines & Governors Estimated Erection Services Estimated Escalation	711,213,000 plu 21,600,000 plu 36,000,000	
TOTAL	768,813,000	

The Contract should give a breakdown of foreign and local currency expenditure for erection services. The local currency expenditure would not be eligible for disbursement under Loan 618-GH.

We understand that after analysis of the Generator bid, Contract XA-5, the XA-4 Contract value may be increased by Yen 8,700,000 for combined shop shaft alignment thus increasing the Turbine and Governor Contract value excluding

erection and escalation from Yen 711,213,000 to Yen 719,913,000 or total estimated costs including erection services and escalation to Yen 777,513,000.

A copy of this letter and the cable are being sent to Kaiser Engineers International Inc.

Yours sincerely,

Gavin E. Wyatt Chief, Power Division II Public Utilities Projects Department

Caso

EAMinnig:dd IBRD/IDA

cc: Messrs. Nissenbaum (W. Africa)
Bennett (Controllers)

Wyatt Raizen

Central Files

Department Files (GHA-0-22)

Ghana - Loan 618 GH. Authorization Feb 19,1970

I CERTIFY that the following Resolution was duly passed by the Volta River Authority on the 17th February, 1970 in compliance with Section 5.04 of the General Conditions Applicable to Loan and Guarantee Agreements with the International Bank for Reconstruction and Development.

### "RESOLUTION 52

That any of the following persons namely Mr.

E.L. Quartey, Chief Executive, Dr. E.A. Sackey,
Engineering Adviser, and Mr. E.A.K. Kalitsi,
Director of Finance, whose specimen signatures
are appended below be and is hereby the person
authorised by the Volta River Authority to sign
applications for withdrawals from the Loan Account
under Loan No. GH 618 made to the Authority by the
Bank under the Loan Agreement dated 23rd June, 1969.

E.L. Quartey

Dr. E.A. Sackey

E.A.K. Kalitsi

SECRETARY

VOLTA RIVER AUTHORITY

19th February 1970.

INTERNATIONAL DEVELOPMENT ASSOCIATION

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT INTERNATIONAL FINANCE CORPORATION

#### OUTGOING WIRE

TO: QUARTEY VOLTA

DATE: FEBRUARY 19, 1970

ACCRA

CLASS OF SERVICE: LT

61864

COUNTRY: GHANA

Wa.

TEXT: Cable No.:

EVALUATION REPORT CONTRACT XA-4 TURBINES RECEIVED FEBRUARY EIGHTEEN STOP

NO OBJECTION TO AWARD TO HITACHI FOR CONTRACT VALUE YEN 768813000 INCLUDING

ESTIMATED ERECTION SERVICES AND ESTIMATED ESCALATION AS RECOMMENDED BY YOUR

CONSULTANTS REGARDS

WYATT INTBAFRAD

NOT TO BE TRANSMITTED

COMMUNICATIONS

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AUTHORIZED BY:

NAME

Gavin E. Wyatt

DEPT.

Public Utilities

SIGNATURE.

(SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

ORIGINAL (File Copy)

(IMPORTANT: See Secretaries Guide for preparing form)

CLEARANCES AND COPY DISTRIBUTION:

AMinnig:dd

cc: Messrs. Nissenbaum (W. Africa) Bennett (Controllers)

Wyatt Raizen

Central Files
Department Files (GHA-0-22)
Kaiser Engineers International
Inc. (Washington Office)

For Use By Communications Section

Checked for Dispatch:

DISPATCHED

Cavin E. Watt

COMMUNICATIONS

FEB 19 6 16 PM 1970

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cc: Mesare. Missenbaur (W. Africe)

FORM No. 26 (4-69)

INTERNATIONAL DEVELOPMENT ASSOCIATION

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT

INTERNATIONAL FINANCE

#### INCOMING CABLE

DATE AND TIME

OF CABLE: FEBRUARY 19, 1970 1610

LOG NO .: RC 20 / 20

TO: WYATT INTBAFRAD

FROM: ACCRA

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INFORMATION PUBLIC UTILITIES PROJECTS

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DECODED BY:

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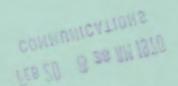
RE GH618. KAISER ENGINEERS HAVE CONFIRMED AWARE RECOMMENDATIONS
RELATING CONTRACT XA-4 COPIED TO YOU AS PER OUR INSTRUCTIONS.

KAISER RECOMMENDATION ACCEPTABLE TO US. PENDING ARRANGEMENTS FOR CONTRACT
SIGNATURE, WE SEEK WORLD BANK CONCURRENCE TO ISSUE LETTER OF INTENT
TO HITACHI ON BASIS KAISER RECOMMENDATIONS TO ENABLE MANUFACTURE
START IMMEDIATELY. PLEASE CABLE REPLY.

QUARTEY

Already reflied by our cable dated Feb 19, 1970 fin

JAO



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FORM No. 26 (4-69)

INTERNATIONAL DEVELOPMENT ASSOCIATION INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT

INTERNATIONAL FINANCE

#### INCOMING CABLE

DATE AND TIME FEBRUARY 19, 1970, 1610

ROUTING

LOG NO .:

RC 20 / 20

Date Ack'd.

ACTION COPY:

TO:

WYATT INTBAFRAD

INFORMATION COPY: PUBLIC UTILITIES PROJECTS

ACCRA FROM:

DECODED BY:

TEXT:

RE GH618. KAISER ENGINEERS HAVE CONFIRMED AWARE RECOMMENDATIONS RELATING CONTRACT XA-4 COPIED TO YOU AS PER OUR INSTRUCTIONS. KAISER RECOMMENDATION ACCEPTABLE TO US. PENDING ARRANGEMENTS FOR CONTRACT SIGNATURE, WE SEEK WORLD BANK CONCURRENCE TO ISSUE LETTER OF INTENT TO HITACHI ON BASIS KAISER RECOMMENDATIONS TO ENABLE MANUFACTURE START IMMEDIATELY. PLEASE CABLE REPLY.

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FORM No. 2 21 (12-69)

### INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT

INTERNATIONAL DEVELOPMENT ASSOCIATION



#### Date ROUTING SLIP FEB 23 1970 INCOMING MAIL Agric. Projects A514 Off, Services Div. Mr. Bart Mr. Paijmans A735 A700 Mr. Burney C522 Personnel Div. D1002 Mr. Consolo Mr. Pollan D1117 C915 Controller's Population Proj. B408 Mr. de la Renaudiere C719 Mr. Povey C711 Development Serv. Mr. Powell C911 Pub. Util. Proj. irector, Projects A343 Mr. Ram C708 E. D. 1. Educ. Projects Mr. Reamy D731 A637 Mr. Eschenberg Mr. Reitter C708 D1102 Mr. D. Richardson Mr. Frost C813 B709 CIOII Mr. Roulet D1104 r. Garcia Rayneri Mr. Gibbs Secretary's C616 Mr. Glaessner Mr. Sekse C815 C1224 Mr. Skillings Mr. Gue C714 A849 Mr. Gustafson Mr. Southall C1203 C919 Special Proj. Mr. Halbe B1012 B401 Mr. Hartwich Mr. Springuel B704 A718 Mr. Hornstein Staff Relations C508 Statistics Div. Mr. Horsley B714 r. Husain Mr. Tolbert C622 A538 Industrial Proi. Mr. Tolley C5 19 Info. & Pub. Affairs Tourism Proj. D625 D900 Internal Auditor Trans. Projects A418 A236 Travel Office Mr. Jentgen C608 C201 Mr. Kirk Treasurer's A622 Mr. Kraske Mr. Van Wagenen D1114 A611 Mr. Kruithof Mr. Wiehen B608 C613 Legal Dept. Mr. Wilkinson C719 Mr. Michaels Mr. Wyss C822 DIIII Mr. Mirski Mr. Zinman C809 C922 Mr. Mirza C807 Mr. Nelson C802 Remarks

Communications Section, Room C219, Extension 2023 From:



### VOLTA RIVER AUTHORITY

Cables VOLTA, ACCRA

Our Ref. 501/001/1293 Phone 64941

P.O. BOX M77, ACCRA, GHANA

Date February 17, 1970

International Bank for Reconstruction and Development, 1818 H Street, N.W., Washington, D.C. 20433, U.S.A.

Dear Sirs,

We thank you for your letter of the 26th ultimo and very much regret the delay in submitting the Authority's progress report for the third quarter of 1969.

The report has now been completed and a copy is being mailed to you under separate cover.

Yours faithfully,

E.L. Quartey CHIEF EXECUTIVE



### VOLUA RIVER AUTHORITY

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RECEIVED

1970 FEB 23 PM 12: 08

NOITO

HENRY J. KAISER COMPANY

KAISER CENTER . 300 LAKESIDE DRIVE, OAKLAND, CALIFORNIA 94604

February 11, 1970

Mr. Edward A. Minnig International Bank for Reconstruction and Development Public Utilities Projects Department 1818 H St. N. W.

Washington D. C. 20433 Date Ack'd. Assigned to Lyall

Dear Mr. Minnig:

Reference is made to our previous correspondence on Akosombo Expansion.

Enclosed are as follows :

Addendum No. Title

3 XA-5, Supply of Generators, Transformers and Major Electrical Equipment

2 XA-3E Power Plant, Installation of Electrical Equipment

> XS-2, Installation of Substation Equipment and Transmission Line

> > Sincerely yours,

Jesse K. Taylor

Henry J. Kaiser Co.

Encl.

3

900 17th St. N. W. Suite 1000 Washington D. C. 20006

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### '70 FEB 12 AM 10: 48

## COMMUNICATIONS

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## THE VOLTA RIVER AUTHORITY AKOSOMBO EXPANSION

SUPPLY OF GENERATORS, TRANSFORMERS

AND

MAJOR ELECTRICAL EQUIPMENT

ADDENDUM NO. 3

RETURN TO CENTRAL FILES

Records & Communications Div.

Enclosed with letter

Dated Feb. 11, 1970

From Henry J. Kriser Co.

2 February 1970

#### ADDENDUM NO. 3

The following addendum is issued under the provisions of clause IB-4 of the Instructions to Bidders pertaining to the above contract.

#### Part 1

1. On Page 1-1, clause IB-1 in the second line delete the date, "February 9," (modified from the original bid opening date of January 19, 1970 by Addendum No. 1) and substitute the date, "Rebruary 16,".

## THE VOLTA RIVER AUTHORITY AKOSOMBO EXPANSION

POWER PLANT
INSTALLATION OF ELECTRICAL EQUIPMENT

ADDENDUM NO. 2

2 FEBRUARY 1970

KAISER ENGINEERS INTERNATIONAL, INC.
OAKLAND, CALIFORNIA

#### ADDENDUM NO. 2

The following addendum is issued under the provisions of clause IB-4 of the Instructions to Bidders pertaining to the above Contract.

#### Part 2

- 1. On Page 2-6, Bid Item 1.37 delete the quantity, "800" and substitute the quantity, "2100".
- 2. On Page 2-6, Bid Item 1.40 delete the quantity, "300" and substitute the quantity, "400".
- 3. On Page 2-6, Bid Item 1.43 delete the quantity, "3000" and substitute the quantity, "2000".
- 4. On Page 2-6, Bid Item 1.44 delete the quantity, "2000" and substitute the quantity, "3500".

# THE VOLTA RIVER AUTHORITY AKOSOMBO EXPANSION

INSTALLATION OF SUBSTATION EQUIPMENT AND

TRANSMISSION LINE

ADDENDUM NO. 3

2 FEBRUARY 1970

KAISER ENGINEERS INTERNATIONAL, INC.
OAKLAND, CALIFORNIA

#### ADDENDUM NO. 3

The following addendum is issued under the provisions of clause IB-4 of the Instructions to Bidders pertaining to the above Contract.

#### Part 2

- 1. On Page 2-5, Bid Item 6.06 delete the quantity, "200" and substitute the quantity, "900".
- 2. On Page 2-6, Bid Item 6.22 delete the quantity, "2000" and substitute the quantity, "4000".

GHA-0-26

### HENRY J. KAISER COMPANY

KAISER CENTER . 300 LAKESIDE DRIVE, OAKLAND, CALIFORNIA 94604

February 9, 1970 ate Rec'd. Tuh 12/70

Date Ack'd.

Assigned

Mr. Edward A. Minnig International Bank for Reconstruction and Development Public Utilities Projects Department 1818 H St. N. W. Washington D. C. 20433

Dear Mr. Minnig:

Reference is made to our previous correspondence on Akosombo Expansion.

Enclosed are as follows :

Addendum No. Contract Title

1 XA-3M, Power Plant, Installation of Mechanical Equipment

1 XA-3E, " " Electrical "

-XS-2, Installation of Substation Equipment and Transmission Line

Sincerely yours,

Jesse K. Taylor Henry J. Kaiser Co.

Enc1.

JKT: kw

900 17th St. N. W. Suite 1000 :

Washington D. C. 20006

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### '70 FEB 11 AM 8: 34

### COMMUNICATIONS SECTION

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## THE VOLTA RIVER AUTHORITY AKOSOMBO EXPANSION

# POWER PLANT INSTALLATION OF MECHANICAL EQUIPMENT

ADDENDUM NO. 1



19 JANUARY 1970

KAISER ENGINEERS INTERNATIONAL, INC.
OAKLAND, CALIFORNIA

#### ADDENDUM NO. 1

The following addendum is issued under the provisions of clause IB-4 of the Instructions to Bidders pertaining to the above Contract.

#### Part 2

- 1. In Bid Item No. 1.1 on Page 2-4 delete the quantity, "200" and substitute the quantity, "600".
- In Bid Item No. 2.7 on Page 2-5 delete the quantity "1000" and substitute the quantity, "3500".

#### Part 4

- 1. In sub-clause GC-17B on Page 4a-9 in the sixth, ninth and twelfth lines delete the word, "Authority" and substitute the word, "Engineer".
- In sub-clause GC-17C on Pages 4a-9 and 4a-10 in the fourth, tenth and twelfth lines delete the word, "Authority" and substitute the word, "Engineer".
- 3. In sub-clause GC-27C on Page 4a-13 in the third line delete the word, "Authority" and substitute the word "Engineer".
- 4. In sub-clause GC-43B on Page 4a-22 in the fourth line delete the words, "fifteen (15)" and substitute the words, "thirty (30)".
- 5. In sub-clause 6-05D on Page 4c-6-2 after the first sentence add the following sentence: "The door shall fit the 8'-0" x 8'-8" high opening already provided in the machine shop wall."

## THE VOLTA RIVER AUTHORITY AKOSOMBO EXPANSION

POWER PLANT

INSTALLATION OF ELECTRICAL EQUIPMENT

ADDENDUM NO. 1

20 JANUARY 1970
KAISER ENGINEERS INTERNATIONAL, INC.
OAKLAND, CALIFORNIA

#### ADDENDUM NO. 1

The following addendum is issued under the provisions of clause IB-4 of the Instructions to Bidders pertaining to the above Contract.

#### Part 1

 On Page 1-1, clause IB-2, following the address for Kaiser Engineers International add,

> "High Commissioner of Ghana (in Canada) The Sandringham 85 Range Road, Suite 810 Ottowa 2, Ontario, Canada"

#### Part 4

- In sub-clause GC-17B on Page 4a-9 in the sixth, ninth and twelfth lines delete the word, "Authority" and substitute the word, "Engineer".
- In sub-clause GC-17C on Pages 4a-9 and 4a-10 in the fourth, tenth and twelfth lines delete the word, "Authority" and substitute the word, "Engineer".
- 3. In sub-clause GC-27C on Page 4a-13 in the third line delete the word, "Authority" and substitute the word "Engineer".
- 4. In sub-clause GC-43B on Page 4a-22 in the fourth line delete the words, "fifteen (15)" and substitute the words, "thirty (30)".

## THE VOLTA RIVER AUTHORITY AKOSOMBO EXPANSION

INSTALLATION OF SUBSTATION EQUIPMENT

AND

TRANSMISSION LINE

ADDENDUM NO. 2

20 JANUARY 1970
KAISER ENGINEERS INTERNATIONAL, INC.
OAKLAND, CALIFORNIA

#### ADDENDUM NO. 2

The following addendum is issued under the provisions of the Instructions to Bidders pertaining to the above Contract.

#### Part 4

1. In sub-clause GC-43B on Page 4a-22 in the fourth line delete the words, "fifteen (15)" and substitute the words, "thirty (30)".

FORM No. 26 (4-69)

INTERNATIONAL DEVELOPMENT ASSOCIATION

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT INTERNATIONAL FINANCE CORPORATION

#### INCOMING CABLE

DATE AND TIME

OF CABLE:

FEBRUARY 2, 1970

1605

ROUTING

LOG NO .:

RC 39/2

TO:

WYATT INTBAFRAD

FROM:

ACCRA

ACTION COPY:

PU - POWER II

INFORMATION

DECODED BY:

COPY:

61864

PUBLIC UTILITIES PROJECTS

TEXT:

RE GH618 OUR CONSULTANTS ADVISE ANALYSIS BIDS XA-4 SHOWS HITACHI ALTERNATE BID FOR FIRM PRICE JAPANESE YEN SEVEN HUNDRED AND FIFTY EIGHT POINT SEVEN MILLION WILL BE RECOMMENDED LESS DEDUCTIONS FOR MODEL TESTS AND TURBINE GOVERNOR SPARE PARTS AND WRENCHES. WE WILLING ACCEPT RECOMMENDATION AND SEEK YOUR APPROVAL FOR VRA ACCEPTANCE OF ALTERNATE BID WITH FIRM PRICE. WE HAVE ASKED KAISER TO SEND YOU DIRECTLY COPY FORMAL RECOMMENDATION AND WOULD REQUEST YOUR EARLY APPROVAL ON STRENGTH OF KAISER COPY

QUARTEY VOLTA

MPB

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FEB 2 1 24 PM 1970 COMMUNICATIONS SECTION

TYPED

FORM No. 26 (4-69)

INTERNATIONAL DEVELOPMENT ASSOCIATION

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT

INTERNATIONAL FINANCE CORPORATION

INCOMING CABLE

DATE AND TIME OF CABLE:

FEBRUARY 2, 1970

1605

ROUTING

LOG NO .:

RC 39/2

ACTION COPY:

PU - POWER II

TO:

WYATT INTBAFRAD

INFORMATION COPY: PUBLIC UTILITIES PROJECTS

FROM:

ACCRA

DECODED BY:

TEXT:

RE GH618 OUR CONSULTANTS ADVISE ANALYSIS BIDS XA-4 SHOWS HITACHI ALTERNATE BID FOR FIRM PRICE JAPANESE YEN SEVEN HUNDRED AND FIFTY EIGHT POINT SEVEN MILLION WILL BE RECOMMENDED LESS DEDUCTIONS FOR MODEL TESTS AND TURBINE GOVERNOR SPARE PARTS AND WRENCHES. WILLING ACCEPT RECOMMENDATION AND SEEK YOUR APPROVAL FOR VRA ACCEPTANCE OF ALTERNATE BID WITH FIRM PRICE. WE HAVE ASKED KAISER TO SEND YOU DIRECTLY COPY FORMAL RECOMMENDATION AND WOULD REQUEST YOUR EARLY APPROVAL ON STRENGTH OF KAISER COPY Date Rec'd.

QUARTEY VOLTA

7HA-0-22 MPB

FEB 2 1 24 PH 1970 COMMUNICATIONS SECTION

STREET, ASSESSED

VOCEN

HENRY INDIVIDUAL

20 33/0

Directors of Malo-

TANDAM TON

PULLE WILLIAMS PROJECT

10 - 1000 12

ROUPLAG

REDWING CABLE

THE CONTRACT OF STREET STREET, STREET,

THE PERSON NAMED IN COLUMN

January 26, 1970

Volta River Authority P.O. Box M 77 Accra, Ghana

#### Re: Loan 618-GH

Gentlemen:

We wish to bring to your attention that we have not received the quarterly progress report for the period ended September 30, 1969.

We would appreciate receiving this report at your earliest convenience.

Thanking you for your kind attention to this matter,

Very truly yours,

Gavin Wyatt

Chief, Power Division II
Public Utilities Projects Department

January 23, 1970

Mr. J. K. Taylor Manager Washington Office Kaiser Engineers 900 17th Street, N.W. Suite 1000 Washington, D.C. 20006

Dear Mr. Taylor:

Re: Loan 618-GH
Volta River Authority (VRA)
Akosombo Expansion
Tender Documents

Thank you for your letter of January 19, 1970 with which you sent us copies of the following:

Addendum		
1	XA-14	Supply of Turbines & Governors;
2	XA-5	Supply of Generators, Transformers, & Major Electrical Equipment;
1	XA-6	Supply of Intake Gate Hoists & Trashracks;
1	XS-1	Supply of Substation Equipment; and
1	XS-2	Installation of Substation Equipment & Transmission Line.

Yours sincerely,

Gavin E. Wyatt
Chief, Power Division II
Public Utilities Projects Department

EAMinnig:dd

cc: Messrs. Wyatt

Reitter (W. Africa)
Nissenbaum (W. Africa)
Raizen
Memon
Central Files
Department Files (GHA-0-15)

January 21, 1970

Dean R. Edstrom, Esq. Davis Polk & Wardwell 1 Chase Manhattan Plaza New York, N. Y. 10005

Re: 618 GH (Volta Expansion Project)

Dear Dean:

Many thanks for your letter of December 30, 1969. The draft index looks fine. My only comment is that, on p. 3, the IBRD sent two cables, one each to the Government and the Authority, regarding satisfaction of the conditions precedent.

Best regards.

Sincerely,

Thomas M. Clyde Attorney

TMC. MClyde:ep

orm No. 27 (6-68) INTERNATIONAL DEVELOPMENT ASSOCIATION

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT INTERNATIONAL FINANCE CORPORATION

### OUTGOING WIRE

TO:

VOLTA

DATE:

January 21, 1970

CLASS OF

ACCRA

SERVICE:

NLT

COUNTRY:

GHANA

TEXT: Cable No .:

> FOR QUARTEY REURLET DECEMBER 31 BANK HAS NO OBJECTION IN PRINCIPLE TO AMENDMENT OF SECTION THREE TWO OF VOLTA RIVER DEVELOPMENT ACT TO ELIMINATE REQUIREMENT THAT HEAD OF STATE OR HEAD OF GOVERNMENT BE VRA CHAIRMAN STOP FORMAL CONSENT OF BANK MUST AWAIT RECEIPT OF ACTUAL WORDING OF THE PROPOSED AMENDMENT REGARDS

> > CHEEK INTBAFRAD

NOT TO BE TRANSMITTED

MESSAGE AUTHORIZED BY:

NAME

Bruce M. Cheek

DEPT.

Western Africa

TMClyde/prc SIGNATURE

(SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

ORIGINAL (File Copy)

(IMPORTANT: See Secretaries Guide for preparing form)

CLEARANCES AND COPY DISTRIBUTION:

Messrs. Clyde

Raizen

Minning

For Use By General Files and Communications Section

Checked for Dispatch: .

Form No. 27 (6-58) INTERNATIONAL DEVELOPMENT ASSOCIATION

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT INTERNATIONAL FINANCE CORPORATION

## OUTGOING WIRE

TO:

MENSAH

MINFINECPLAN

ACCRA

DATE:

January 21, 1970

CLASS OF

SERVICE:

NLT

COUNTRY:

GHANA

TEXT: Cable No.:

> RE YOUR LETTER JANUARY 15 (STOP) WE HAVE CABLED QUARTEY AS FOLLOWS TODAY QUOTE FOR QUARTEY REURLET DECEMBER 31 BANK HAS NO OBJECTION IN PRINCIPLE TO AMENDMENT OF SECTION THREE TWO OF VOLTA RIVER DEVELOPMENT ACT TO ELIMINATE REQUIREMENT THAT HEAD OF STATE OR HEAD OF GOVERNMENT BE VRA CHAIRMAN STOP FORMAL CONSENT OF BANK MUST AWAIT RECEIPT OF ACTUAL WORDING OF THE PROPOSED AMENDMENT UNQUOTE REGARDS

> > REITTER INTBAFRAD

NOT TO BE TRANSMITTED

MESSAGE AUTHORIZED BY:

NAME

Peter Reitter

Western Africa

DEPT.

PReitter/pro

SIGNATURE\_

(SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

ORIGINAL (File Copy)

(IMPORTANT: See Secretaries Guide for preparing form)

CLEARANCES AND COPY DISTRIBUTION:

Messrs. Clyde Raizen Minning

For Use By General Files and Communications Section

Checked for Dispatch: \_

64-618

# KAISER ENGINEERS

DIVISION OF KAISER INDUSTRIES CORPORATION

KAISER CENTER . 300 LAKESIDE DRIVE, OAKLAND, CALIFORNIA 94604 . CABLE KAISENGS

January 19, 1970

Mr. Edward A. Minnig
International Bank for Reconstruction
and Development
Public Utilities Projects Department
1818 H St. N. W.
Washington D. C. 20433

Date Rec'd. San 20/7

Date Ack'd.

Assigned to by att\_\_\_

Dear Mr. Minnig:

Reference is made to your letter of January 12, 1970 and our previous discussions. Enclosed are copies as follows:

GAA-0-15

Addendum No.

1

12

1

1

Contract Title

XA-4, Supply of Turbines and Governors

XA-5, Supply of Generators, Transformers and Major Electrical Equipment

XA-6, Supply of Intake Gate Hoists and Trashracks

XS-1, Supply of Substation Equipment

XS-2, Installation of Substation Equipment and Transmission Line

Sincerely yours,

Jesse K. Taylor

Manager, Washington Office

Kaiser Engineers

Enc1.

JKT:kw

900 17th St. N. W. Suite 1000

KAISER

Washington D. C. 20006

ENGINEERING-CONSTRUCTION CONTRACTING SINCE 1914

RECEIVED

JAN 20 10 58 AM 1970

GENERAL FILES COMMUNICATIONS

2106H PERMANENT MISSION OF GHANA TO THE UNITED NATIONS 144 EAST 44TH STREET NEW YORK, N. Y. 10017 MURRAY HILL 2-1635 15th January, 1970.

IN CASE OF REPLY THE NUMBER AND DATE OF THIS LETTER SHOULD BE QUOTED

OUR REF. NO ..... YOUR REF. No. 1



Dear Sirs,

## PROPOSED AMENDMENT TO THE VOLTA RIVER DEVELOPMENT ACT, 1961

I refer to the letter on the above mentioned subject dated 31st December, 1969 and addressed to you by the Chief Executive of the Volta River Authority. My Government is anxious to have the proposed amendment passed by the present sitting of the National Assembly which will end in the middle of March. This will enable us to re-constitute the Board, the term of office of the present membership having mostly expired since August, 1969.

I should therefore be very grateful for your earliest reply to the above mentioned letter taking into account the time period that would be required for Parliamentary action to be completed. Please send a copy of your reply directly to me at the following address:

Mr. J.H. Mensah, Minister of Finance and Economic Planning, P.O. Box M. 40, Accra, Ghana.

Yours faithfully,

J.H. MENSAH MINISTER OF FINANCE AND ECONOMIC PLANNING

THE PRESIDENT I.B.R.D.

THE ADMINISTRATOR, A. I. D.

CHAIRMAN OF THE BOARD, VOLTA ALUMINIUM CO. LTD.

January 12, 1970

Mr. J. K. Taylor Manager Washington Office Kaiser Engineers 900 17th Street, N.W. Suite 1000 Washington, D.C. 20006

Dear Mr. Taylor:

Re: Loan 618-GH Volta River Authority (VRA) Akosombo Expansion

Thank you for your letter of December 30, 1969 with which you sent in the final tender documents for Contracts XA-6, XS-1, XA-3M (Vol. I and II), and XS-2 as well as documents XA-5 and XA-3E reviewed by the Canadian International Development Agency.

We trust that the question of escalation has now been resolved in accordance with our discussions and we hope that a copy of the addendum issued covering this point will be sent to us in due course.

Yours sincerely,

Gavin E. Wyatt
Chief, Power Division II
Public Utilities Projects Department

-ews

EAMinnig:dd IBRD

cc: Messrs. Wyatt

Reitter (Area, W. Africa) Nissenbaum (Area, W. Africa)

Raizen Memon

Central Files

Department Files (GH-O-1)

INTERNATIONAL DEVELOPMENT
ASSOCIATION

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT

INTERNATIONAL FINANCE
CORPORATION

### OUTGOING WIRE

TO: QUARTEY
VOLTA
ACCRA

DATE: DECEMBER 31, 1969

CLASS OF LT SERVICE:

Whi'

COUNTRY: GHANA

TEXT: REURCAB 29 DECEMBER RE BID DOCUMENT XA-4 WE ARE DISCUSSING PROBLEM WITH Cable No.:

KAISER AND EXPECT AGREEMENT ON REVISED WORDING TO BE SENT BIDDERS BY

JANUARY FIVE WILL ADVISE FURTHER

WYATT INTBAFRAD

#### NOT TO BE TRANSMITTED

AUTHORIZED BY:

NAME

A. E. Bailey for Gavin E. Watt

DEPT.

Public Utilities Projects

SIGNATURE\_

(SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

ORIGINAL (File Copy)

(IMPORTANT: See Secretaries Guide for preparing form)

CLEARANCES AND COPY DISTRIBUTION:

cc: Central Files

Dept. Files(Control No. GH-9-136)

Mr. Wyatt

aak Mr. Minnig

AARaizen:jc

IBRD

For Use By Communications Section

Checked for Dispatch: \_

1369 DEC 3 L. PN 3: 39 A. D. Bailey

1969 DEC 31 PH 4: 12

Dept. Files (Control No. CH-9-136)

JANUARY FIVE WILL ADVISE FURTHER



# VOLTA RIVER AUTHORITY

Our Ref. 248/13

Cables VOLTA, ACCHA Phone 64941 PO BOX MZZ ACCRA, GHANA

Date. 31st Dec., 1969.

International Bank for Reconstruction and Development, 1818 H Street, N.W., Washington 25, D.C.

Dear Sirs:

# PROPOSED AMENDMENT TO THE VOLTA RIVER DEVELOPMENT ACT, 1961

We refer to Section 3(2) of the Volta River Development Act, 1961 (Act 46) of Ghana, which provides that the President of Ghana shall be ex officio the Chairman of the Volta River Authority.

The present Government of Ghana considers it inappropriate that the Head of Government or the Head of State must be ex officio the Chairman of any public corporation and that, therefore, it is intended to amend the above-mentioned section to make it possible for the President (or Presidential Commission) acting on the advice of the Prime Minister to appoint as Chairman of the Authority a person other than the Head of Government or Head of State.

The exact wording of the proposed amendment has not yet been furnished to the Authority, and as soon as this is available to us, we shall communicate it to you.

Meanwhile, we shall be grateful if you would indicate your consent to the proposal to amend the Act in the manner outlined above.

Yours faithfully,

E.L. Quartey

CHIEF EXECUTIVE

mete: 17

to: W Communications

GH-618

## KAISER ENGINEERS

DIVISION OF KAISER INDUSTRIES CORPORATION

KAISER CENTER . 300 LAKESIDE DRIVE, OAKLAND, CALIFORNIA 94604 . CABLE KAISENGS

December 30, 1969

Mr. Edward A. Minnig
International Bank for Reconstruction
and Development

Public Utilities Projects Department

1818 H.St. N. W.

Washington D. C. 20433

Date Rec'd.

Date Ack'd.

Assigned to

64-0-1

Dear Mr. Minnig:

Reference is made to our previous correspondence on Akosombo Expansion.

Enclosed are final copies of contract documents for XA-6, XS-1, XA-3M ( Vol. I & II), and XS-2.

Also enclosed for your information are copies of XA-5 and XA-3E reviewed by C.I.D.A.

Sincerely yours,

Jesse K. Taylor

Manager, Washington Office

Kaiser Engineers

Enc1.

JKT: kw

900 17th St. N. W. Suite 1000 Washington D. C. 20006

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# JAN 5 11 51 AM 1970 GENERAL FILES COMMUNICATIONS

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Anti-carlo at mid to may a and translar whate relitation majorn a nonlegal and a second INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT

INTERNATIONAL FINANCE CORPORATION

INCOMING CABLE

DATE AND TIME

OF CABLE:

DECEMBER 29,1969

1627

ROUTING

61864

LOG NO.:

RC 24/29

TO:

WYATT INTBAFRAD

FROM:

ACCRA

ACTION COPY:

PU - POWER II

INFORMATION COPY:

PUBLIC UTILITIES PROJECTS

DECODED BY:

TEXT:

RE LOAN 618-GH VOLTA EXPANSION PROJECT BID DOCUMENT XA-4
REVISED EDITIONS SC-15 PAGE 4B-14 RE ESCALATION, NOT ACCEPTABLE TO HITACHI. KAISER REQUEST REVERTING TO ORIGINAL XA-4
WORDING. VRA AGREE WITH WORDING AS PROPOSED IN YOUR LETTER
OF OCTOBER 29TH. PLEASE CONTACT KAISER TO WORK OUT DIFFICULTY
AND ADVISE

QUARTEY VOLTA ACCRA

MPB

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FORM No. 26 (4-69)

INTERNATIONAL DEVELOPMENT ASSOCIATION

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT

INTERNATIONAL FINANCE PARTIES DE CORPORATION CONTRACTOR DE CONTRACTOR DE

INCOMING CABLE

DATE AND TIME

OF CABLE: DECEMBER 29,1369

1627

ROUTING

LOG NO.:

RC 24/29

TO:

WYATT INTBAFRAD

FROM:

ACCRA

ACTION COPY:

61864

PU - POWER II

INFORMATION

PUBLIC UTILITIES PROJECTS

COPY:

DECODED BY:

TEXT:

RE LOAN 618-GH VOLTA EXPANSION PROJECT BID DOCUMENT XA-LA
REVISED EDITIONS SC-15 PAGE LB-1LA RE ESCALATION, NOT ACCEPTABLE TO HITACHI. KAISER REQUEST REVERTING TO ORIGINAL XA-LA
WORDING. VRA AGREE WITH WORDING AS PROPOSED IN YOUR LETTER
OF OCTOBER 29TH. PLEASE CONTACT KAISER TO WORK OUT DIFFICULTY
AND ADVISE

QUARTEY VOLTA ACCRA

Date Rec'd.

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Assigned to -

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Mr. Edward A. Minnig
International Bank for Reconstruction
and Development
1818 H St. N.W.

GH-9-135

Washington D. C. 20433

Dear Mr. Minnig,

Please find enclosed a copy of Contract XA-4, Akosombo Expansion, Supply of Turbines and Governors.

Sincerely yours,

Jesse K. Taylor

Manager, Washington Office

Kaiser Engineers

Enc1

JKT: kw

900 17th St. N.W. Suite 1000 Washington D. C. 20006

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Mr. Walter J. Armstrong

December 10, 1969

Gavin E. Wyatt

GHANA - Comments on Nathan Sector Studies
Mr. N. M. Kamrany's memo of Nov. 5 to Files

The statement contained in paragraph 27 of Mr. Kamrany's memo of December 1 to files is incorrect.

Paragraph 3.08 of our Grey Cover report on the extension of Volta River Project (Report No. PU-8a of May 8, 1969) reads as follows:

"The completed power plant at Akosombo is expected to meet market requirements until 1977. At that time VALCO may exercise a final option, install a fifth pot-line and increase its demand from 295 MW to 370 MW. To meet this increase and also the increase from the normal growth of ECG and other consumers, VRA will have to provide additional capacity. Various potential hydro developments on the Volta, Pra and Tano Rivers have been investigated in various degrees of detail in the past and are listed in Annex 9 with their capacities, energy generation and estimated costs."

In fact there are eleven hydro projects listed in the Annex 9 referred to, ranging in size from 26 MW to 260 MW. In view of the probable difficulty of getting agreement between Ghana and Nigeria for an exchange of power over the Dahomey/Togo lines, it is probable that one of the larger projects will be started about 1973. A Bank loan of \$12.5 million towards the cost of the Kpong project is shown in FY 1973 in the current 5-year plan, but this is notional, and intended merely to indicate that Ghana has need for financing of a major hydro-electric project in that year, and we expect them to ask us for financial assistance.

GEWyatt:lp IBRD

cc: Mr. Minnig
Mr. Memon
Central Files
Department Files



# VOLTA RIVER AUTHORITY

Cables VOLTA, ACCRA

Our Ref. P 1622 873 8 Phone 64941

Your Ref.

P.O. BOX M77, ACCRA, GHANA

Date December 9, 1969.

International Bank for Reconstruction & Development, 1818 H. Street N.W., Washington D.C. 20433, U.S.A.

Attention: Mr. R.A. Honstein.

Dear Sir,

### RESUMPTION OF DUTY

I have pleasure to advise that I have returned to Ghana from my overseas trip and resumed duty on Monday, December 8, 1969.

Yours faithfully,

(E. L. Quartey) CHIEF EXECUTIVE RECEIVED

DEC 16 8 32 AM 1969

GENERAL FILES COMMUNICATIONS





INTERNATIONAL BANK FOR RECONSTRUCTION

AND DEVELOPMENT,

1818 H. STREET N.W.,

WASHINGTON D.C.20433,

U.S.A.

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Senders name and address:

AN AIR LETTER SHOULD NOT CONTAIN ANY ENCLOSURE
IF IT DOES IT WILL BE SURCHARGED
OR SENT BY ORDINARY MAIL.

Form approved by the Postmaster General, No. 91.A

AIR LINE

Lust loid 1

December 1, 1969

Mr. J. R. Heller, III Wilmer, Cutler & Pickering Farragut Building 900 17th Street, N. W. Washington, D. C. 20006

> Re: Loan No. 618 GH (Volta Expansion Project)

Dear Rod:

Many thanks for your letter of November 28, 1969 enclosing the copies of the agreements signed in connection with the financing of the Valco expansion.

I noticed that the amendment to the 1962 Exim-Valco Loan Agreement was missing from the stack, but I have found an execution booklet in our files and will use that.

Thanks for arranging for our bound volumes.

Best regards.

Sincerely,

TMC.

Thomas M. Clyde Attorney

CENTRAL FILES

RECORD OF DOCUMENT

Date Received: 2/17/71

TITLE OF DOCUMENT:

INTERNATIONAL DEVELOPMENT ASSOCIATION

DATED: November, 1969

AKOSOMBO EXPANSION -

POWER PLANT - INSTALLATION OF MECHANICAL EQUIPMENT (Vol. I of II)

SUPPLY OF TURBINES AND GOVERNORS

SUPPLY OF INTAKE GATE HOISTS AND TRASH RACKS

BH- 618 BH

INTERNATIONAL DEVELOPMENT ASSOCIATION

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT

INTERNATIONAL FINANCE CORPORATION

CENTRAL FILES

RECORD OF DOCUMENT

Date Received: 3-8-7/

TITLE OF DOCUMENT:

DATED: 400., 1969

VRA - Asombo Exp.

Supply of Equipment for Volta

and

Smelter Substations

3106H VEC 6186H

November 18, 1969

Mr. J. Eurke Knapp

Buch

Bruce M. Check 610

Visit of Mr. B. L. Cuartey

Mr. E. L. Quartey, Chief Executive of the Volta River Authority (VRA) in Chana is meeting you today at 4:00 p.m. Mr. Quartey is well known to the Bank. We do not know of any particular matter he might take up with you. As far as we are aware, this is more in the nature of a courtesy call.

The Bank has made two loans to VRA. The first one was made in 1962 in an amount of US\$ 47 million for the construction of Volta Dam and the second loan of US\$ 6 million in March 1969 for expansion of VRA. As you know, the construction of the dam was completed well ahead of schedule and well within estimated costs. Contracts for the expansion have been let out and work is in progress.

There is only one major insue concerning the power sector in Chana which could come up for discussion in the coming months. During the negotiations for the power expansion lean in Murch 1969, the Covernment of Chana and VRA were receptive to the Bank's suggestion that it would be conducive to efficiency and economy if the two organizations in the power sector, i.e. VRA and Electricity Corporation of Chana (ECG) were merged. The feeling then was, though, this may be desirable, it would be more appropriate to consider this merger by the time expansion works now in progress at VRA and ECG are about to be completed. We do not know what view the new civilian government in Chana would take on this matter. The Bank would be pursuing this question scretime later after the new civilian government settles down.

) OV INCOME

November 12, 1969

Ronald F. Sullivan, Esq. Thelen, Marrin, Johnson and Bridges 111 Sutter Street San Francisco, California 94104

> Re: Loan No. 618 GH (Volta Expansion Project)

Dear Mr. Sullivan:

At Rod Heller's request I am enclosing copies of the "Canadian Loan Arrangements" referred to in the World Bank's Loan Agreement with VRA. I gather these will be included in the bound volume. Incidentally, I am sure the CIDA would appreciate a copy of the bound volume for their records.

I am also enclosing copies of the Agreements and letters signed between the World Bank and the Ghanaians for the second Loan and of the cables dated October 1, 1969 declaring the Loan effective.

Sincerely yours,

Thomas M. Clyde Attorney

Enc.

cc: Mr. Heller

TY CMClyde/ep

CENTRAL FILES.

Date Rec'd. Nov 66/69

Assigned to

## KAISER ENGINEERS INTERNATIONAL, INC.

KAISER CENTER . 300 LAKESIDE DRIVE, OAKLAND, CALIFORNIA 94604 . CABLE KAISENGS

November 6, 1969

Mr. Gavin E. Wyatt Chief, Power Division II Public Utilities Projects Department 1818 H Street, N. W. Washington, D. C. 20433

Subject: Loan 618-GH

Volta River Authority (VRA) Akosombo Expansion Project

Notice of Intent to Invite Tenders

1.240

Dear Mr. Wyatt:

Many thanks for your letter dated October 23, 1969, containing two comments on the draft Notices of Intent to Invite Tenders. Our response is as follows:

- 1. We agree that the January 2nd date can no longer be met. This date was suggested to the VRA in our letter dated September 9, 1969, which transmitted the draft announcements to them. At that time it was believed to be a reasonable date. January 19, 1970 has now been set as the date for the XA-4 bids.
- We brought requirements you mention to the VRA's attention in the same September 9th letter, in which we quoted from the bank's "Guidelines for Procurement" and also from the Canadian International Development Agency publication "Purchasing Procedures".

Very truly yours,

R. A. Lowell Project Manager

RAL om

cc - Volta River Authority w/attachment J. K. Taylor w/attachment

KAISER

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TO :SIMY OI YON EARLY: OT

GENERAL FILES



### INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT

1818 H Street, N. W., Washington, D. C. 20433, U.S.A.

Area Code 202 • Telephone - EXecutive 3-6360 • Cable Address - INTBAFRAD

October 23, 1969

RECEIVED

OCT 28 1969

R. A. LOWELL

Mr. R. A. Lowell
Project Manager
Kaiser Engineers International, Inc.
Kaiser Center
300 Lakeside Drive
Oakland
California 94604

350 8 20 10

Dear Mr. Lowell:

Re: Loan 618-GH
Volta River Authority (VRA)
Akosombo Expansion Project
Notice of Intent to Invite Tenders

Thank you for your letter of October 14, 1969 with which you sent us revised draft Notices of Intent to Invite Tenders. To these invitations we have two comments. They are:

1. Bid Opening Date Contract No. XA-4 Turbines, January 2, 1970.

Allowing the time needed for publication and requests by prospective manufacturers including transmittal time of documents, we consider that the bid opening date proposed would not give manufacturers sufficient time to prepare a tender. We therefore suggest that the proposed bid opening date be reconsidered and extended at least to January 15, 1970.

2. In addition to the publications in the International Press we draw your attention to the Bank's requirements that invitations to bid be transmitted to local official representatives of all appropriate countries of the Bank and Switzerland and advertised in at least one newspaper of general circulation in Ghana. In countries where some of the Bank's members who are potential suppliers have no official representation, invitations to bid should be sent promptly to the Foreign Offices of such countries. We would therefore appreciate it if you would notify VRA of this requirement and make the necessary arrangements for such notification to be made as early as possible but no later than the proposed publication in the International Press.

Sincerely yours,

Gavin E. Wyatt Chief, Power Division II

Public Utilities Projects Department

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT INTERNATIONAL FINANCE CORPORATION

### OUTGOING WIRE

TO: SACKEY

DATE:

NOVEMBER 3, 1969

VOLTA ACCRA

ASSOCIATION

CLASS OF

SERVICE:

NL

618-64

COUNTRY: GHANA

TEXT: Cable No .:

> REURCAB OCTOBER 31 TENDER XA-3M RECEIVED FROM KEII OCTOBER 15 COMMENTS TO YOU OCTOBER 29 WITH COPY TO KEIL STOP WITH EXCEPTION COMMENTS ON TENDER XA-4 COMMA COPIES OUR COMMENTS ON XS-2 COMMA XA-3M COMMA XA-6 COMMA AND XS-1 COMMA SENT TO KEIL

> > WYATT

INTBAFRAD

cc: Kaiser Engineers Washington Office

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AUTHORIZED BY:

NAME for Gavin E. Wyatt

DEPT.

Public Utilities Projects Dept. Power Div. II

TURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

EAMinnig:vta IBRD

ORIGINAL (File Copy)

(IMPORTANT: See Secretaries Guide for preparing form)

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cc: Mr. Nissenbaum (Area, W. Africa) Mr. Raizen, Mr. Wyatt Department Files

Central Files

Control No. GHA-9-116

For Use By Communications Section

Checked for Dispatch:

DORMA AND AB-1 COMMA SENT A MELL TRADER XA-L COMMA COPTES OUR COMMENTS ON X8-2 COMMA XA-3M COMMA XA-6 REURODO OCTOBER 31. TENDER IA-3M RECKLUED FROM DERIL OCTOBER 15 COMMENTS

FOR GAVIN B. M. COMMUNICATIONS

co: Mr. Missenbanm (Area, W. Africa)

Public Utilithis Foiscts Dept. Fower Div. III. CVL 10 Depertment Files

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