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Highway Project (02) - Cameroon - Credit 0429 - Loan 0935 - P000324 - Correspondence - Volume 2

**FORM NO. 635** (7 - 74)

This file is closed as of <u>Dec 31,74</u>.

For further correspondence, please see <u>Vol III</u>.

RECORDS MANAGEMENT SECTION

Country CAMEROON	1 Cledit 11	
mission de s de la route	supervision des crav	n sultant charge de la aux de construction du N, Kam, Douala-Loum, -Figuil, Figuil-Maroua
Document	Prepared By	

From

No Letter-Copy Card for File

Document #

121.318

Date

No. Date none

Transmittal Letter

Cameraon boan 935/0429
adm

le 26 décembre 1974

Son Excellence
Monsieur Paul Tessa
Ministre de l'Equipement de
l'Habitat et des Domaines
Yaoundé
Cameroun

Objet: Prêt 935/Crédit 429-CM Deuxième Projet Routier

Monsieur le Ministre,

Nous tenons à vous remercier de l'accueil et de la coopération que les services de votre Ministère et de votre Gouvernement ont bien voulu réserver à Monsieur Byl durant son court séjour au Cameroun les 12 et 13 novembre dernier.

Monsieur Byl nous a rapporté que Monsieur le Directeur des Routes a notifié les entreprises le 6 novembre de l'attribution de tous les marchés relatifs à l'aménagement des routes Douala-Kekem, Bafoussam-Foumban et Garoua-Mora et qu'il comptait donner l'ordre de commencer les travaux de construction avant la fin du mois de novembre. La plupart des chantiers doivent donc déjà être en pleine activité ou le seront, nous l'espérons, avant la fin de l'année. Il nous apparaît pour cela important que vous procédiez à l'octroi des contrats de contrôle avec les consultants aussi vite que possible. Nous sommes d'accord avec la proposition que l'Administration retienne les services des consultants Gauff, Ingeroute et Lamarre-Valois pour tout sauf le contrôle géotechnique et passe un marché directement avec le Laboratoire des Travaux Publics du Cameroun pour ce contrôle. Toutefois, pour éviter des malentendus éventuels sur les responsabilités, nous suggerons que le personnel du Laboratoire affecté aux chantiers travaille selon les dispositions des consultants. Nous suggerons aussi, pour éviter des conflits d'intérêt, que les entrepreneurs puissent employer le Laboratoire seulement avec l'autorisation de l'Administration.

Les renseignements sur l'effet des augmentations des prix sur les coûts de construction dont nous disposons maintenant, ne nous permettent pas de faire une estimation suffisamment précise concernant le coût du projet. Nous vous serions donc reconnaissants de bien vouloir nous envoyer, chaque fois que des nouveaux borderaux officiels de la Commission de Constatation des Prix seront disponibles, des mises à jour des coûts de construction. Monsieur le Directeur des Routes pourrait instruire les consultants qui lui prépareront ces mises à jour d'appliquer, en ce qui concerne les augmentations futures, la formule de révision de coûts employée par la Banque, ou s'ils ne l'appliquent pas, de nous en indiquer les raisons. Nous

vous remettons ci-joint un exemplaire de cette formule à titre de référence.

En ce qui concerne l'étude d'entretien routier, nous avons envoyé un télégramme à Monsieur le Directeur des Routes le 16 novembre pour lui demander son évaluation détaillée des offres techniques qu'il a reçus et ses recommendations concernant le choix entre ces offres.

Il nous reste à attirer votre attention sur la question de l'assistance technique à votre Direction des Routes, et aux Ministères du Transport et du Plan. Monsieur Byl a transmis à Monsieur le Directeur des Routes des copies supplémentaires des curricula vitae des candidats dont nous avions déjà transmis une copie au Ministre du Plan en juin 1974. Nous espérons qu'il pourra trouver parmi ceux-ci les personnes qui lui conviennent ou qu'il pourra bientôt nous faire parvenir des curricula vitae de candidats de son choix.

Nous vous prions d'agréer, Monsieur le Ministre, l'expression de notre haute considération.

Chef de la Division des Projets Routiers Bureau Régional de l'Afrique de l'Ouest

Pièce Jointe

c/w and cc: Mr. Erim copie: Monsieur René Esso Directeur des Routes Ministère de l'Equipement de l'Habitat et des Domaines

AByl:jh

#### EXCERPT FROM

#### REVISED INTERIM GUIDELINES ON TREATMENT OF PROJECT COST INCREASES

..... Unless a detailed analysis of expected specific price increases for a particular project indicates otherwise [and] in order to maintain reasonable consistency in price estimates used for various purposes, the price increases and contingency allowances [....] should be [....] as follows (annual percentage rates):

		Equipment	Civil Works
1973	*	20	24
1974		14	18
1975		11	15
1976-80	,	7.5	12

[...] the price escalation factors do not cover "special risks" that may be associated with the cost of the project.

At high rates of price increase, such as those indicated above, the total amounts allowed for price contingencies differ significantly depending on whether price increases are assumed, for the purpose of calculating price contingencies, to occur at the beginning of each year, at its end or more gradually, either on an average basis or on the basis of a detailed schedule of expenditures on the project during the year. It is recommended that as a general rule price contingencies for expenditures expected to be made in any particular year be calculated by compounding the estimated rates of price increase in prior years and one half the rate of price increase in the year concerned. For example, suppose that base estimates for equipment relate to the beginning of 1974 and expenditures are expected to be spread over three years, as follows:

	1974			\$30
•	1975			50
	1976			20
Total	base	estimate		\$100

price contingencies would then be calculated as follows (using the guidelines above):

1974 
$$30 \times \left[ \left( 1 \quad \frac{0.14}{2} \right) - 1 \right] = 2.1$$

1975  $50 \times \left[ \left\{ 1.14 \times \left( 1 \quad \frac{0.11}{2} \right) \right\} - 1 \right] = 10.0$ 

1976  $20 \times \left[ \left\{ 1.14 \times 1.11 \times \left( 1 \quad \frac{0.075}{2} \right) \right\} - 1 \right] = 6.2$ 

Total price contingency: 18.3

i.e 18.3% of the basic estimate

This approach should normally provide a reasonable approximation of the effect of expected price increases on the cost of the project.

# OFFICE MEMORANDUM

TO:

FTLES "

M.C. Dick, WAPPR

DATE: December 18, 1974

Cameroan loan 935/c, 429 adm

FROM: SUBJECT:

CAMEROON:

Second Highway Project Loan 935/Credit 429-CM

1. I discussed a number of issues with Mr. Esso, Director of Roads, Ministry of Transport, as noted below. I also obtained an outline of the major items in the road program projected for the next few years, of relevance to the Transport Sector Strategy Paper now in the course of preparation.

#### Issues:-

- (a) A copy of the latest price indices used in contracts was requested. This was obtained (held by Mr. Soges).
  - (b) I advised that the Bank approved of Mr. Esso's proposal to ask for comparative costs to decide which consultants to appoint for the Highway Maintenance Study. This was welcomed by Mr. Esso.
  - (c) Information was requested on the stage reached in appointment of supervision consultants for work already underway. Mr. Esso advised that the final price had not yet been agreed, but the consultants, already on site, had been asked to start work, with finalization of terms to be arrived at later.
  - (d) Mr. Esso was advised that the contractors would require an official letter of authorization to proceed. He realized this.
  - (e) Mr. Esso was advised that the Bank was anxious for the Technical Assistance posts included in the loan to be filled and would have no objection in principal to Mr. Esso's nominating candidates.
    Mr. Esso stated that the posts had not yet been filled, but only the curricula vitae of the proposed candidates were awaited, and when received the procedure previously agreed with Mr. Byl would be undertaken.
  - (f) Mr. Esso was asked what, if any, change had been made in the technical standards for the 2nd project. He replied that it had, in fact, been decided not to make any alterations.

MCDick/jl

cc: Messrs. Brandreth, Soges (with attachment)

Form No. 27 (3-70) INTERNATIONAL DEVELOPMENT ASSOCIATION

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT

Cameroa loan 935/c, 429

INTERNATIONAL FINANCE CORPORATION

#### OUTGOING WIRE

TO: MONSIEUR RENE ESSO
DIRECTEUR DES ROUTES
MINEHDOM
YAOUNDE

DATE: LE 16 DECEMBRE 1974

CLASS OF

SERVICE: LT/(2844

COUNTRY: CAMEROUN

TEXT: Cable No.:

REFERENCE PRET 935-CM CREDIT 429-CM PROJET ROUTIER STOP SERIONS RECONNAISSANTS
RECEVOIR PREMIERE CONVENANCE PRIMO VOTRE EVALUATION DETAILLEE OFFRES
TECHNIQUES ETUDE ENTRETIEN ROUTIER SECUNDO VOTRE RECOMMENDATION SELECTION
CONSULTANTS STOP VEUILLEZ BIEN ENVOYER REPONSE PAR TELEGRAMME SI BESOIN
SUIVI PAR LETTRE STOP CONSIDERATION DISTINGUEE

SOGES

INTBAFRAD

#### **NOT TO BE TRANSMITTED**

AUTHORIZED BY:

F. Soges, Chief, WAPHW

NAME

DEPT.

SIGNATURE\_

SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

REFERENCE:

Ln 935/Cr 429/CM

ORIGINAL (File Copy)

(IMPORTANT: See Secretaries Guide for preparing form)

CLEARANCES AND COPY DISTRIBUTION:

Cleared with and cc: Messrs. Melegari,

Steckhan

cc: Mr. Finne

AByl:mad B

For Use By Communications Section

Checked for Dispatch:

DIRECTION THE ROUTES TO MOMSIEUR RENE RESO

AWOUNDE. HIMEHRON

DATE LE 16 DECEMBRE 1974

CVMENOUM

CONSULTANTS STOP VEHILLEZ BIEN ENVOTER PERPONSE PAR TELEGRAPUS SI BESOIN TECHNIQUES EXUDE ENTHETIEN NOUTIER SECUNDO VOTRE RECORDENDATION SILECTION HECKWOTH PREMIURE CONVERGECE PRIMO VOTRE EVALUATION DETAILLEE OFFICES REFERENCE PRIZE 935-CM CREDIT LEG-CM PROJET ROUTIER STOP SERIONS RECOMMAISSANTS

SUIVI PAR LEPTHE STOP CONSIDERATION DISTINGUIS

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HE. Steckhen Cleared with and co: Messre, Melegari,

(IAMPDRINAL Kee Selfenties Golds for preparing form) - 14

Cameroon laan 935/co. 489 Ada

December 16, 1974

Mr. Roland F. Ehni Dipl.-Ing. Paul Pabst & Partner 6600 Saarbrücken 1 Postfach 710 Federal Republic of Germany

## Your ref. Eh/wie/4295

Dear Sir,

Thank you for your letter dated November 26 concerning the project for repair and maintenance of 950 km roads in rural areas in Cameroon. We have noted your interest and sent your documentation to our competent services.

However, as consultants are selected by the project executing agencies, I wish to refer you to the following authorities for all information regarding employment of consultants.

- (1) Son Excellence Le Docteur Maikano Abdoulaye Ministre du Plan et de l'Aménagement du Territoire Yaoundé, Cameroon
- (2) Monsieur René Esso Directeur des Routes Ministère de l'Equipement, de l'Habitat et des Domaines Yaoundé, Cameroon

Sincerely yours,

Isik Erim Loan Officer Country Programs Division Western Africa Regional Office

JPHalphen:mb

#### OUTGOING WIRE

yellow

TO: MONSIEUR RENE ESSO DIRECTEUR DES ROUTES MINEHTCM YAOUNDE

DATE: LE 16 DECEMBRE 1974

CLASS OF SERVICE: LT (28山山)

ameroon laan 935/E1467.

COUNTRY: CAMEROUN

TEXT: Cable No.:

REFERENCE PRET 935-CM CREDIT 429-CM PROJET ROUTIER STOP SERIONS RECONNAISSANTS RECEVOIR PREMIERE CONVENANCE PRIMO VOTRE EVALUATION DETAILLEE OFFRES

TECHNIQUES ETUDE ENTRETIEN ROUTIER SECUNDO VOTRE RECOMMENDATION SELECTION CONSULTANTS STOP VEUILLEZ BIEN ENVOYER PEPONSE PAR TELEGRAPME SI BESOIN

SURVI PAR LETTRE STOP CONSIDERATION DISTINGUEE

SOGES

INTBAFRAD

NOT TO BE TRANSMITTED

AUTHORIZED BY:

F. Soges, Chief, WAFHW

NAME

DEPT.

SIGNATURE

SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

REFERENCE:

Im 935/Cr 429-CM

ORIGINAL (File Copy)

(IMPORTANT: See Secretaries Guide for preparing form)

CLEARANCES AND COPY DISTRIBUTION:

Cleared with and co: Messrs. Melegari,

Steckhan

cc: Mr. Finne

AByl:mad

For Use By Communications Section

Checked for Dispatch:

# OFFICE MEMORANDUM

TO: Mr. F. Soges, Chief, WAPHW

DATE: December 10,1974

FROM: Adhemar Byl, Economist, WAPHW

SUBJECT: CAMEROON - Loan 935/Credit 429-CM Second Highway Project Short Supervision Mission Back-to-Office and Full Report

Cameroau boan 935/c. 429 aday

As agreed on November 1, 1974, I visited Cameroon on November 12 and 13, 1974 1/ to make a short supervision of the Second Highway Project. Attached is my report which reveals no major unexpected items or issues except that cost estimates have increased further.

Cleared with and cc: Mr. Melegari, WAPHW

cc: Messrs. Thalwitz, Director, WAP Pouliquen, Asst. Director, WAP Rowe, Asst. Director, WAP King, Asst. to Director, WAP van der Tak, Director, VPSVP (3) Jaycox, Director, TRU (2) Bowron, PABP2 Elliott, CTRAC Buhler, LEG Rychener, CTRDD de la Renaudiere, Director, WA2DR Steckhan, Chief, WA2DB Palein, WA2DB Denning, Program Coordinator, WANVP Reitter, Chief, WAFGA Mirza, Chief, WAFNG Wyss, Chief, WAFWA El Maaroufi, Chief, WAFUV Mrs. Saukel, WAPPR

Attachments - Supervision Summary and Annexes I-VII

AByl:mad

<sup>1/</sup> Terms of Reference issued to Mr. Melegari dated October 22, 1974

FORM NO. 590

#### IBRD AND IDA - SUPERVISION SUMMARY

(1-14)	10110 71110 1011	00. 1	****	
Regional Office:   Country: Western Africa Cameroon	Project Name: Second Highwa	ay Project	Project No.: 3CAMTHO2	Loan   Credit   No :     395 / 429 = CM
Projects Dept./Div.: No. Code: Pro	iects Officer:	Loan Officer:	Board Date:	Signing Date:
	M. Melegari	M Palein	7/3/73	9/26/73
SECTION 1: PERFORMANCE RATING	ri. Heregari	1 20202		
SECTION I. PERFORMANCE NATING			Last Summary	This Summary
STATUS: Problem Free - 1; Minor I	Problems - 2; Major Problems	- 3	121	131
TREND: Improving - 1; Stationary -	- 2; Deteriorating - 3		2	7 2 7
TYPES OF PROBLEM: Financial -	1; Managerial - 2; Technical -	3; Political - 4; Other (explain	n) - 5 1	
Designated a "problem	project" in most recent SVP	review: Yes - Y; No - N	N	
	An artist and the second secon	100 may		
SECTION 2: SUMMARY PROJECT DESC	RIPTION			
The project consi	ists of (i) constr	uction of the Garo	ua-Mora, Douala-	Kekem, and Bafous
	oumban roads; (ii)			
	intenance study; (:			
(TIT) III BIIMAY MAI	Intellatice guidy; (.	IV) technical assi	stance to variou	8 Fillistries.
SECTION 3: PROJECT DATA (Do not ad	Ivance FY time Trame until at		and the same of th	
Estimated/Actual Loan/Credit F	Project Loan/Credit	Project 50%Loan/Credit		ursements Through
As of: Effectiveness (Cor	mpletion Closing	Cost Amount	Past FY 74 Curr	ent FY Next FY
(Mo./Day/Yr.) (A	Mo./Yr.) (Mo./Day/Yr.)	(\$xx.xm) $($xx.xm)$	(\$xx.xm) (\$x	x.xm) (\$xx.xm)
ing 12, 27, 73	6 77 6 30 78	70 5 48 0	0 5	8 5 23 5
	12 77 6 30 78	91 5 1,8 0		8 5 23 5
Beginning of FY* 12 20 73	6 78 6 30 78	111 9 48 0	00 -3	2 0 42 0
Latest			0.0 -1	
Legal cl	osing date: 6 30 78		Disbursements to date	te: 0 0
			As of dat	re: 11.15, 74
* Use estimate which is "latest" at beg	ginning of FY. A special beg	inning-of-FY estimate not requi	uired.	
SECTION 4: SUPERVISION SCHEDULE	Next M	sn. Departure 2, 75	Time	Expenditure (Optional)
Msn. Return to HQ Final		mended interval		rojects Programs
		Missions (months) 6		(mw) (mw)
11 18 71. 4 2 10	121 +	22.00	FY Plan	
£ 11 7 = 00	Lind Of	period covered by	TA-1000 CO. CO. CO. CO. CO. CO.	
11cvious		rogress report 11,18,74	FY to date	
* Type of Report: FS = Full Superv				in in Section 5)
SECTION 5: COMMENTS (Explain "other	" in Section 1 and clarify, if	necessary, the data contained	d in Sections 3 and 4.)	
**				
	0 = Short St	pervision		
e total bid price for the	TATUS, TREND, AND MAJO	OR PROBLEMS		1071 hi-h
e total bid price for the	ne construction of	the three roads r	eceived in April	19/4 was nigher
by about 35% than the appr	raisal estimate.	During 1974, price	s continued to i	ncrease
rapidly and although no of	fficial indexes ar	e available yet pa	st March 1974, i	t is clear that
these increases may well a	affect the contract	t prices by as much	h as 25 percent.	On this basis,
and in line with the lates	st Guidelines on T	reatment of Projec	t Cost Increase.	the total proje
cost is now estimated at I	IS\$112 million con	marred to IIS\$70 5	million at appra	isal Mid-Inne
102 th flow estimated at the	reted the Deple to	since a sent of th	a compared appra	in and proposed
1974, the Government reque				
awarding the construction				
contract awarding and agre	eed in principle to	o the financing of	part of the cos	t overrun. The
Government has awarded all	contracts and co	nstruction is expe	cted to start at	the latest in
January 1975. In the abse				
determine exactly how much				
increase further during co				
overrun financing until th			ned more accurat	ely, say in the
second semester of FY1976	(see section 8 pa	ra. 3).		A260028

The Government has not made much progress in drawing up a program for the forest studies, but assured us that it will soon call the first meeting of the interagency task force set up for the purpose. The Government is evaluating technical proposals for the maintenance study from consultants, and is expected to send its recommendations to the Bank shortly. The Government is looking over the curricula vitae of the experts for technical assistance to the Ministries of Planning, Public Works, and Transport and is expected to let us know its view on this subject as soon as possible.

Preparing Officer: Adhemar Byl

Date: 12/10/71

#### SUPERVISION SUMMARY

#### SECTION 7: ACTION TAKEN OR RECOMMENDED

- 1. I have already sent to the Director of Public Works an extra set of copies of the curricula vitae of candidates for technical assistance positions in the Ministries of Transport, Planning and Equipment (Section 8, para. 10).
- 2. The Highway Division should write to the Government stating that it can proceed with:
  - a) renegotiation and awarding of contracts for supervision of construction work (Section 8, para. 2); and
  - b) selection of a consulting firm to do the highway maintenance study (Section 8, para. 9).
- 3. In view of the still uncertain cost situation of the project, the Bank Group should consider postponing a decision on the amount of cost over-run to be financed by a supplementary loan (Section 8, para. 8).

#### SUPERVISION SUMMARY

#### SECTION 8: EXECUTION OF PROJECT

#### Construction Contracts

- 1. All construction contracts were awarded in November 1974 to four firms and all contracts have been signed by the Government \( \frac{1}{2} \). The contractors were asked by the Government on August 20, 1974 to start setting up their camps and prepare to start work and were served official notice of the approval of their contracts on November 6, 1974.
- The contracts with the consultants, selected for construction supervision (Ingeroute for Douala-Kekem (Pont du N'Kam), Gauff for Bafoussam (Pont du Noun)-Foumban, Lammare-Valois for Garoua-Maroua-Mora), have not been signed, because the Government considers that the cost of those contracts is too high. The offers made by the consulting firms amount to US\$5 million equivalent (Annex III). The Government has invited the consultants for negotiations about the contracts as soon as possible. No negotiations have taken place, however. In the meantime, and in view of the high costs for geotechnic services in the consultants' contract offers, the Government has decided to suggest to the Bank Group that this element be taken out of the consultants! contracts and that the Laboratoire National des Travaux Publics take care of that task. The French Centre d'Etudes des Bâtiments et Travaux Publics would put the necessary personnel at the Government's disposition and this solution would be about 30 % less expensive and equally good according to the Director of Public Works. It would have the additional advantage that this way, all the necessary equipment would be permanently at the Government's disposal, and the chances for training of local counterparts would be greater. The Government intends to send the consultants' contracts together with a contract for the Laboratoire National to the Bank Group for approval. We should inform the Government that it can proceed immediately with renegotiating and awarding the contracts to the consultants and the Laboratoire National without awaiting the Bank's approval.

#### Construction Schedules

3. The contractors were not yet officially told to start work; however, most of them are expected to start in December. In fact, some have already started topographic work and have completed or partially completed their camps. I advised the Director to serve notices to start work as soon as possible and was told that this would be done before November 20, 1974.

Copies of the four contracts were given to me by the Director of Public Works. I deposited them in the Division file. Official copies will be sent to the Bank by the Minister of Planning.

- The firm, Ways and Freitag, which has been contracted for the three sections of the Garoua-Maroua-Mora road (260 km, CFAF 5.9 billion), is the most advanced. The firm has a long association with Cameroon. However, the firm is responsible for three sections, two between Garoua and Maroua and one between Maroua and Mora, and intends to start work on December 1, 1974 only on two sections, namely from its camp in Maroua towards Garoua. The first section from Garoua towards Maroua will be started later. The Government extended the time period to complete the contract from 36 to 42 months without requiring that the price revision formula be blocked. This extension of time was given because initially the Government approved the contract only for two sections, as it feared not to have the money for all three. The firm accepted that the contract for the third section could be awarded up to July 1, 1976 and extension of time was apparently promised to make the firm accept this clause. In addition, the originally scheduled 36 months were judged rather short as they included three rainy seasons - the last months of the 36 months being in the rainy season. The period allotted effectively amounted therefore only to some 31 to 32 months.
- The group of firms consisting of Mondelli-Itinera-Exarcos2/was awarded the first section of the Douala-Kekem (Pont du N'Kam) road, namely Douala-Loum (93 km, CFAF 4.4 billion). The camp is ready but no information is available on the construction schedule. The contractual delay of 30 months will be respected and the Government agreed to try to get the group's construction schedule as soon as possible.
- 6. The joint-venture Edok SA-Etersa was awarded the contract for the second section of Douala-Kekem (Pont du N'Kam) namely Loum-Pont du N'Kam (68 km, CFAF 3.3 billion). The firm has put up its base in Nkongsamba and has informed the Government that it intends to start with the Nkongsamba bypass. The construction is expected to be completed well within the 30-month period foreseen in the contract, but no details of the construction schedule were available. The Government agreed to try to get this information as soon as possible.
- 7. The contractor Held and Francke was awarded the contract for Bafoussam (Pont du Noun)-Foumban (50 km, CFAF 1.3 billion). In spite of the fact that this firm is new in the country and has to import all its equipment, which it is presently getting out of customs, the firm has chosen to construct the road in 20 months instead of the 24 months foreseen in the bidding documents.

In the Director of Public Works informed me that the Government had prequalified this group mainly because of the presence of the firm Itinera. Notwithstanding the fact that this firm will do almost 80% of the work, Mondelli operates as the leader and carries the main responsibility. The Director informed me that he had demanded that an engineer of Itinera be the responsible man on the site. He also told me that he would try to have the group make Itinera the leader and main legally responsible firm.

#### Cost Estimates

Revised cost estimates are attached in Annex II. They are based on the contract documents updated for December 31, 1974 by an inflation factor of between 20 and 25 percent in the South and 23 to 28 percent in the North (Garoua-Mora) depending on the category of construction work and from thereon the application of the van der Tak formula for the construction period, which in all cases was assumed to start at the latest on January 1, 1975. I was unable to apply the price adjustment formula 2/ proper for 1974 as the latest price data from the "Commission de Constation des Prix" covered only the month of March. The substitute inflation factor which I used is based on Consultant Gauff's analysis of price increases in the country between January and September 1, 1974. Subject to the abovementioned qualifications, total cost of the project appears to have risen to US\$112 million. In other words, if we were ready to finance all foreign cost, as we accepted to do at appraisal with the then available cost estimates, we would need an additional loan or credit of US\$28 million. A firm decision on this matter can wait until the second half of FY1976 as it will take until the first semester of FY1977 before all of the already allotted US\$48 million loan/credit is disbursed (see Annex IV). By that time, we will also have a much firmer idea of the expected total project cost.

#### Highway Maintenance Study: Technical Proposals

The Director of Public Works informed me that of the three technical proposals submitted (see Annex II para. 4 of Mr. Melegari's Supervision Report dated July 30, 1974) only two were acceptable and that it has proven impossible to select one of the two firms on technical grounds, the offers being judged equally valuable. The Government therefore plans to request that the Bank approve their requesting both firms to price their offer, so that they can then select the lowest bidder. Although it rated the BCEOM-Kampsax proposal slightly higher, the Government feels that BCEOM-Kampsax will form a team from people that are presently dispersed in Africa and around the world, whereas Harris can offer a complete team that will just have completed a similar assignment in Brazil. If our engineers also find both technical proposals acceptable, we should tell the Government to proceed as intended with a request for priced proposals without waiting for a formal reply to the request for approval which it intends to send to the Bank Group.

## Procuring of Technical Assistance Experts

10. The Director of Public Works informed me that none of the experts whose curricula vitae were handed over to the Government by the previous

<sup>3/</sup> See Annex V.
L/ See Annex VI.

supervision mission had so far been contacted by the Government (see Mr. Melegari's Supervision Report of July 30, 1974, Annex II, para. 5.1)5/. He requested that I send him an extra set of copies of those curricula and he informed me that he would send us soon for approval a curriculum vitae of one candidate, outside of those we gave him, whom he would want to select.

Il. The Director of Public Works inquired unofficially if the Bank would agree to letting two instead of one technical assistant work for the Ministry of Equipment's Public Works Directorate and none for the Ministry of Planning. As this was not an official request and as I was unable to discuss this matter with officials in the Ministry of Planning, I suggest that we do not react to this proposal before we have received an official request.

<sup>5/</sup> See Annex VI.

## LIST OF ANNEXES

Annex I Terms of Reference

Annex II Cost Estimates

Annex III Construction Supervision Contracts

Annex IV Schedule of Disbursements

Annex V Price Adjustment Formula

Annex VI Extract of Mr. Melegari's Supervision Report of

July 30, 1974

Annex VII Draft Paragraph for President's Report

# OFFICE MEMORANDUM

Annex I

TO: Mr. M. Melegari, Engineer, WAPHW

DATE: October 22, 1974

FROM:

F. Soges, Chief, WAPHW

SUBJECT:

CAMEROON - Loan 935/Credit 429, Second Highway Project

Short Supervision Mission

Terms of Reference

- 1. On your way back to Washington from Congo, you will stop over in Yaoundé on about November 19 and 20, 1974 to:
  - determine the amount of the awarded contracts for the road construction and the new construction schedule with the Government;
  - briefly review the latest Government cost estimates of all project items, with a view to assessing the expected total cost of the project more precisely;
  - check up on the progress made by the Government in evaluating the consultant's technical proposals for the maintenance study, and in procuring the expert services for technical assistance.
- 2. Upon your return to Washington you will write a brief on your mission.

Cleared with and cc: Mr. Palein

cc: Messrs. Thalwitz, Director, WAP Pouliquen, Asst. Director, WAP Rowe, Asst. Director, WAP King, Asst. to Director, WAP Jaycox, Director, TRP van der Tak, Director, VPSVP Bowron, PABP2 Buhler, LEG Rychener/Elliott, CTRAC de la Renaudiere, Director, WA2DR Steckhan, Chief, WA2DB Denning, Program Coordinator, WANVP Reitter, Ghana Mirza, Nigeria Wyss, RMWA El Maaroufi, Upper Volta Kaden, WAPHW Gyamfi, WAPHW Byl, WAPHW Mrs. Saukel, WAPPR

# CAMEROON - Second Highway Project - Cost Estimates at a raisal and as of December 31,

in US\$ Thousand Equivalent )

		window	THE REAL PROPERTY OF THE PARTY	and the same of th	Million Million Street College				
		APPRAISAL		CONTRACT	Decembe	r 31, 1974	-	APPRA: SAL	Dec. 197
	Local	Foreign	Total	Total	Local	Foreign	Total	Foreign ex in %	change
I. Reconstruction of Roads	Section 100 and the last								
a) Garoua-Mora b) Douala-Pont du N'Kam	6,987	14,711	21,698	24,646	10,364	22,023	31,107		68
(Kekem) c) Pont du Noun-Foumban	7,516 1,594	15,824 3,354	23, 340 4, 948	31,639 5,242	12,540	26,646 4,419	39,186		68 68
Subtotal I1/	16,097	33,889	49,986	61,527	24,984	53,088	76,792	67.8	68
II. Consulting Services									
a) Supervision of construction b) Technical assistance to	1,187	2,768	3,955	5,000	2,000	3,000	5,000	70.0	60
formulate forestry police c) Feasibility study of	cy 25	75	100	n.a.	25	75	100	75.0	75
forestry feeder roads d) Road maintenance study e) Technical assistance and studies on transport pla	87 75	263 225	350 300	n.a.	87 75	263 <b>2</b> 25	350 300	75.0 75.0	75 75
ning and coordination	112	338	450	n.a.	112	338	450	75.0	75
Subtotal II	1,486	3,669	5,155	n.a.	2,299	3,901	6,200	71.0	63
II. Contingencies		1							
<ul> <li>a) Physical overrun on Category I 2/</li> <li>b) Prices variation on Category</li> </ul>	1.987	4,181	6,168	n.a.	3,125	6,642	9,635	67.8	68
gories I, II & III (a) 3/	2,935	6,261	9,196	n.a.	6,282	1 3, 349	19, 311	68.1	68
Subtotal III TOTAL	4,922		15,364 70,505	n.a.	9,407 36,689	19,991 76,281	28, 946 111, 938	68.0 68.1	68 68
(rounded)	23,000		71,000	n.a.	36,000	76,000	112,000		3

<sup>1/</sup> For details see Annex III. The supervision contract price is still a bid price which will be further negociated. 2/ 15% for Douala-Kekem and 10% for the other roads

<sup>3/</sup> Contract prices have been increased by 20 to 28 percent depending on the category and the region of the country for 1974. For 1975 and onwards we applied the van der Tak formula for I and 15% for II and IIIa.

	Total de l'offre hors taxes y compris travaux géotechniques	Offres des travaux géo- techniques hors taxes	Offre des travaux géo- techniques - Laboratoires du Cameroon
	CONSUI	TANTS	LTPC toutes taxes comprises
DOUALA - KEKEM	487.850.782 FCFA * 62% devises	132.000.000 FCFA	106.000.000 FCF 60% devises
GAROUA - MORA	629.960.465 FCFA * 60% devises	167.500.000 FCFA	134.000.000 FCF 60% devises
ONT du NOUN - FOUMBAN (Gauff)	140.484.510 FCFA * 60% devises	39.200.000 FCFA	31.320.000 FCF 60% devises
O TAL	1.258.295.757 FCFA - 338.700.000 919.595.757 = US\$3.9 million	338.700.000 FCFA US\$ 1.423.109	271.320.000 = US\$1.1 million

#### CAMEROON

# IOAN 935/CREDIT 429-CM: SECOND HIGHWAY PROJECT

# SCHEDULE OF DISBURSEMENTS as of November 15, 1974

F	ACC	UMULATED DISE US\$xx.xm EQUI		1	ACTUAL DISBURSEMENTS AS A PERCENTAGE OF APPRAISAL ESTIMATE OR
IBRD FISCAL YEAR AND SEMESTER	ACTUAL TOTAL DISBURSEMENTS	APPRAISAL ESTIMATE	LATEST REVISED ESTIMATE (7/1/74)	NEW DISBURSEMENT ESTIMATE (11/15/74)1/	NEW ESTIMATE OF DISBURSEMENTS AS A PERCENTAGE OF APPRAISAL ESTIMATE
FY74 lst 2nd		0.2 0.5			
FY75 lst 2nd	5 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	3.0 <b>8.</b> 5	3.0 8.5	0 12.0	0 140
FY76 lst 2nd		15.5 23.5	15.5 23.5	33.0 42.0	210 180
FY77 lst 2nd	1	31.5 39.5	31.5 39.5	48.0	150
FY78 lst 2nd	6 1 2 2 3 6 6 6 6 7	144.0 148.0	74°0		
	Closing Date:	6/30/78	6/30/78	6/30/79	

Under the assumption that the Gank Group continues to disburse at the rate of 68% of total project cost, as agreed at appraisal, as long as no definite decision has been made on the amount of cost overruns to be financed from Bank Group funds.

# Cameroon Second Highway Project

# Price Adjustment Formula Extract from Marché no. 026/BIRD-AID 174-75

l°) - Pour les prix relatifs aux ouvrages d'art le coefficient sera le suivant :

$$K I = (0, 15 + 0, 10 S + 0, 10 M + 0, 05 G + 0, 35 A + 0, 15 I + 0, 10 C)$$
  
So Mo Go Ao Io Co

2°) - Pour les autres prix, le coefficient sera le suivant :

$$K2 = (0, 15+0, 20 S + 0, 20 M + 0, 15 G + 0, 10 C + 0, 10 B + 0, 10 I)$$
So
$$Mo$$

$$Go$$

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Les paramètres de référence sont ceux de la Commission de Constatation des Prix de Douala. Ceux affectés de l'indice zéro correspondant à la date définie dans le premier alinéa du présent article. Ceux sans indice correspondent au mois d'exécution des travaux.

La spécification des paramètres est la suivante :

A = prix de la tonne de fer à béton en magasin à Douala

B = prix de la tonne de bitume en magasin à Douala

S = indice chef de chantier Européen 2ème zone.

M = indice "Moyenne F. R. T équipe Route Terrassement"

2ème zone.

G = prix de gros du litre gas-oil 2ème zone.

C = prix de la tonne de ciment en magasin à Douala

I = indice des prix industriels.

Le seuil de révision est fixé à 3 %.

78

La marge neutralisée est fixée à 2 %.

La formule cessera d'être appliquée à la fin du délai contractuel si elle est en hausse, elle continuera à l'être si elle est en baisse.

Les coefficients K seront calculés avec quatre décimales et arrondis à la troisième.

En cas de variation des taxes, il en sera tenu compte lors du règlement des travaux.

Toutes justifications devront être fournies par les entrepreneurs.

Extract of Mr. Melegari's Full Supervision Report of July 30, 1974

CAMEROON

In. 935/Cr. 429-CM: Second Highway Project

### 4. Execution of Item C

The Government had invited five consulting firms for the maintenance study. On June 6, 1974, L. Berger and Setec jointly submitted a common technical proposal, as did BCEOM and Kampsax; Harris, Inc., submitted their own proposal. The Government is evaluating these technical proposals and is expected to send its recommendations to the Bank shortly.

## 5. Execution of Item D

- Since the UNDP representative had confirmed the financing of two experts for the Ministry of Transport, a previous Bank mission had agreed with the Government that, of the three experts provided for under the project, one would be assigned to the Ministry of Planning (MOP), one to the Ministry of Public Works (MPW), and the last to the Ministry of Transport (MOT). During our mission we gave the Government the curricula vitae of the candidates for these positions we had been able to choose with the help of our Personnel Department. We discussed the main points of the Terms of Reference of these experts with the Government, but we could not set any employment schedule because the Government had not yet finished looking over these curricula vitae before we left Cameroon. The Government promised us it would let us know its view about this subject, as well as about the two UNDP experts, by end of August.
- The three Ministries, MOP, MPW, and MOT, have sufficient counterpart and supporting staff for the five experts. However, two of the designated counterparts for the MOT experts will soon leave for one year of overseas training under UNDP fellowships. The third counterpart has already undergone this training and is available in Cameroon. To ensure that the maximum benefit is derived from the experts' services, we agreed with MOT that the arrival of the experts be scheduled to coincide with the availability of their counterparts. Accordingly, the experts' team leader is scheduled to arrive as soon as he can be recruited; the MOT undertook to submit by end August, for the Bank's concurrence, a proposal for the arrival of the remaining two experts. The Bank's letter of July 23, 1974 confirmed the above decisions and requested from the Government its prompt action on the experts, including a proposal on their recruitment schedule.
- 5.3 Given the number of Government departments involved in the selection process and the usual difficulty experienced in recruiting good experts for such services, it is important that the Bank follow this project component closely in order to avoid unnecessary delays.

#### CAMEROON

Ln. 935/Cr. 429-CM: Second Highway Project

#### DRAFT PARAGRAPH FOR PRESIDENT'S REPORT

Because of inflation, bids for the construction of the three roads were 35% higher than the appraisal estimates and because of the price escalation clause, costs are continuing to climb upward. The Government has awarded construction contracts for all roads at the original bid price. On the basis of estimates of actual 1974 inflation rates and of the latest guidelines on Treatment of Project Cost Increases, the total cost of the project is now estimated at US\$112 million with a foreign cost component of US\$76 million. The Bank Group is considering increasing its contribution.

Ferm No. 27 (3-70)INTERNATIONAL DEVELOPMENT ASSOCIATION

I. Coast - Highway

EU. Volta - Poad Mary

INTERNATIONAL BANK FOR Camerage 1000 935 RECONSTRUCTION AND DEVELOPMENT

CORPORATION

#### OUTGOING WIRE

TO: WYSS

INTBAFRAD

ABIDJAN

DATE: December 5, 1974

CLASS OF

SERVICE: LT LX

COUNTRY: IVORY COAST

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Cable No.: REURCAB DECEMBER 2 IVC FIFTH HIGHWAY PROJECT STOP UNDERSTAND FROM THALWITZ

DELAPIERRE SENT ME DETAILED LETTER ON MOVEMBER 11 CONCERNING DESIGN

PROBLEMS ABIDJAN-AGBOVILLE STOP LETTER NOT RECEIVED WABHINGTON WOULD

APPRECIATE YOUR SENDING COPY STOP

REURCAB DECEMBER 3 UPPER VOLTA RURAL ROAD PROJECT STOP PROCEDURE PROPOSED CONVENIENT STOP

REURLET NOVEMBER 26 TO MONSIEUR ESSO YAQUINDE STOP WONDER WHY ECONOMIC ANALYSIS RELATED TO ROAD COMPONENT OUEST BENOUE IS NOT INCLUDED IN ROAD MAINTENANCE AND BETTERMENT STUDY UNDER SECOND HIGHWAY PROJECT STOP WOULD APPRECIATE DELAPIERRE COULD CLARIFY POINT REGARDS

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AUTHORIZED BY:

NAME

F. Soges, Chief

DEPT.

WAPHW

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(SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

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Ln935/ContomACGHa Copy) (Cameroon)

IVC 5th Highway Project

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CONCERNNT FINANCEMENT SUPPLEMENTAIRE DU PROJET ROUTIER BIRD II
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BANQUE ACCORD POU R VISITE DE MR MELAGARI POUR 19 ET 20 NOVEMBRE
STO P HAUTE CONSIDERATION

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INTERNATIONAL FINANCE

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M. MUFTI UNDEVPRO YAOUNDE

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DATE: November 15, 1974

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PAGE 2

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LE MINISTRE DU PLAN ET DE L AMENAGEMENT DU TERRITOIRE

DR. MAIKANO ABDOULA YE

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Cameroon: Loan 935/CR.429 Adm

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INTERNATIONAL FINANCE CORPORATION

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MONSIEUR ESSO

DIRECTEUR DES ROUTES

MINEHDOM YAOUNDE CLASS OF

CLASS OF

SERVICE: LT (2844)

COUNTRY:

DAHOMEY

CAMEROUN

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DATE: NOVEMBER 5, 1974

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SOLUTIONS

ATTENTION MONSIEUR STECKHAN

SUITE VOTREEEE TELEX DU 22, HONNEUR VUEE VOUS INFORMER AVONS REGLE

A CE JOUR 61 320,85 DOLLARS US SOIT DIFFERENCE NOTRE DEBIT A LA BANQUE

DE 90 000 DOLLARS PRET NO935 CM ET LE TROP PERCU DE LA R U C

DE 28 679,15 DOLLARS STOP

BIEN VOULOIR B NOUS AVISER DES RECEPTION STOP

HAUTE CONSIDERATION STOP ET FIN

LE MINISTRE DU PLAN ET DE L AMENAGEMENT DU TERRITOIRE :

DR. MAIKANO ABDOULAYE

127

248423A IBRD UR

MINPAT 8268KN (Telex No.)

Cameroon: Loan 935/CR. 429 Adm.

Form No. 27 (3-70)INTERNATIONAL DEVELOPMENT ASSOCIATION

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT INTERNATIONAL FINANCE CORPORATION

#### OUTGOING WIRE

TO: EXCELLENCE

DR MATKANO ABDOULAYE

MINPAT YAOUNDE DATE: November 1st, 1974

CLASS OF (Ext/ 5296)

SERVICE: LT

COUNTRY: CAMEROUN

TEXT:

REF NOTCAB 25 OCTOBRE STOP ETANT DONNE IMPOSSIBILITE VISITE M MELEGARI Cable No.:

19 NOVEMBRE POUR EXAMINER AVEC MINPAT ET MINEHDOM CALENDRIER CONSTRUCTION

ET PREVISIONS COUT SECOND PROJET ROUTIER PROPOSONS EN LIEU ET PLACE VISITE

M BYL DOUZE AU QUATORZE NOVEMBRE STOP HAUTE CONSIDERATION

PALEIN INTBAFRAD

**NOT TO BE TRANSMITTED** 

BISPATCHE

AUTHORIZED BY:

CLEARANCES AND COPY DISTRIBUTION:

NAME

Michel Palein, Acting Division Chief

Mcleared with and co: Mr. Byl

DEPT

SIGNATURE

(SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

MPalein:ar REFERENCE:

For Use By Communications Section

Checked for Dispatch: .

ORIGINAL (File Copy)

(IMPORTANT: See Secretaries Guide for preparing form)

SERVICE LT

CLASS OF (Ext.)

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## OUTGOING WIRE

DE MAIKANO AMDOULAXE EXCEPTENCE

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CHRESORN

REF MOTORS 25 OCTOBRE STOP FIRMT DOME IMPOSSIBILITE VISITE M MELECARI

ET PREVISIONS COUT SECOND PROJET ROUTIER PROPOSONS EN LIEU MY PLACE VISITE 19 NOVEMBRES POUR EXAMINER AND MINEAR IT MINEARON CALEMERER CONSTRUCTION

M BYL DOUZE AU QUATORIE HOVERERE STOP HAUTE CONSIDERATION

INTRAFRAD BWEIN

DATE: November 1st, 1974

MA S & NOV 1 6 54 PH 1974 co: UL' godes Acting Myleton Chi 25C110N Coared with and co: Mr. Byl

Malera er

DISPATCHED

Form No. 27

INTERNATIONAL DEVELOPMENT **ASSOCIATION** 

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT INTERNATIONAL FINANCE CORPORATION

#### OUTGOING WIRE

TO:

EXCELLENCE

DR MAIKARD ABDOULAYE

MINPAT YAOUNDE DATE: October 25, 1974

CLASS OF TRUSK

Comercon - from 935/G. 429 Ad

SERVICE: 4T (Ext. 5296)

COUNTRY:

CAMELDUN

TEXT:

REF PRET 935-CM CREDIT 429-CM SECOND PROJET ROUTIER STOP SUITE NOS DISCUSSIONS Cable No.:

REUNION ANNUELLE AVONS REEXAMINE NOTRE POSITION ET COMPTE TENU ARGUMENTS AVANCES

PAR VOTRE DELEGATION EN FAVEUR ACHEVEMENT IMMEDIAT ENSEMBLE PROJET AVONS DECIDE

DE SOUMETTRE A NOTRE CONSEIL AUSSI RAPIDEMENT QUE POSSIBLE PROPOSITION DE

FINANCEMENT SUPPLEMENTAIRE PAR PRET BANQUE ET CREDIT ASSOCIATION DE MONTANT TOTAL

SIX MILLIONS DOLLARS COMME PARTICIPATION DEPASSEMENT COUT DANS MESURE OU

GOUVERNEMENT CAMEROUNAIS EST PRET ASSUMER TOTALE RESPONSABILITE POUR FINANCEMENT

RESTE DU DEPASSEMENT XXXX PROPOSONS COURTE VISITE M MELEGARI 19 ET 20 NOVEMBRE

POUR EXAMINER AVEC MINPAT ET MINEHDOM CALENDRIER CONSTRUCTION ET PREVISIONS DE

COUT STOP HAUTE CONSIDERATION

DE LA RENAUDIERE INTBAFRAD

NOT TO BE TRANSMITTED COMMUNICATIONS

1500

AUTHORIZED BY:

X. de la Renaudière

Western Africa

Directeur, Département des Programmes

SIGNATURE.

NAME

DEPT.

(SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

REFERENCE:

MPalein:ar

ORIGINAL (File Copy) (IMPORTANT: See Secretaries Guide for preparing form)

Checked for Dispatch:

CLEARANCES AND COPY DISTRIBUTION:

Cleared with & cc: Mr. Soges, Steckhan

cc: Messrs. Melegari, Gyamfi

cc: Mr. Kochman Embassy

For Use By Communications Section

# OUTGOING WIRE

DE WYERVIO VEDOREVEE BEOFFEE OF

THOUSE WIMLE

October 25, 1974

NAVSERVICE GT ( Each, 5296)

STEP TO AT

COUR STOP HANTE CONSTRUCTION ROOM BENEVINED ATTO MINEAU IN MINISTEDOM CALEMANIEM COMPTENDATON BY PROPERTIES DE HESTE DU PERASSISSEM MINE PROFOSONS COURTE VISITE N NELECANI 19 ET 20 HOVEMBER COUVERDEVET CAN EROUNALS EST FIRST ACCUMENT POTALS RESPONDABILITE FOUR FIRMACEDINT CIN HIPPIONS DOTTURE COMME LANGICE MAINTON DELVES DE VESTE COOL TOUR DEPENDE OF ELEVANORISME SUPPLIENTATION TAN PARTY BANKERS ASSOCIATION DE HONTANT TOTAL DE BOOMERINE À MOTER COMBRAL AUSSI MULTINISTAT GUR POSSIBLE PROPOSITION DE RAM ADDES DEPRESENTON EN EMARGE VOHEAMENT INDIDIVE ENSEMBLE SHOOF VAOUS DECIDE REPAIRS ARRESTS AVOIS REPAIRED NOTICE POSITION OF SOMETE THAN ASSUMENTS AND INCES THE PEDE 935-OF CREDIT 429-IN SECOND PROJET INVELSE STOR SUTIN NOG DISCUSSIONS

THE SPECIFO THE I'V KENTODIESE

Mirecteur, Département de SISEVICHED Mostern Alitica A co la conaudière

OCT 25 11 18 PM 1974 COMMUNICATIONS

Winter.

cc: | L. Hodiman ce: Pessie, Melogari, Oyan'i Meared with a ce: Mr. Soges, Steekhan

TELETINETE TOTAL

Comprosi - Terry of Reference INTERNATIONAL FINANCE CORPORATION COMPROSI - Lon 935/4.429 Ad

# OFFICE MEMORANDUM

لك .

Mr. M. Melegari, Engineer, WAPHW

DATE: October 22, 1974

FROM:

F. Soges, Chief, WAPHW

SUBJECT:

CAMEROON - Loan 935/Credit 429, Second Highway Project Short Supervision Mission

Terms of Reference

1. On your way back to Washington from Congo, you will stop over in Yaoundé on about November 19 and 20, 1974 to:

- determine the amount of the awarded contracts for the road construction and the new construction schedule with the Government;
- briefly review the latest Government cost estimates of all project items, with a view to assessing the expected total cost of the project more precisely;
- check up on the progress made by the Government in evaluating the consultant's technical proposals for the maintenance study, and in procuring the expert services for technical assistance.
- 2. Upon your return to Washington you will write a brief on your mission.

Cleared with and cc: Mr. Palein

Messrs. Thalwitz, Director, WAP Pouliquen, Asst. Director, WAP Rowe, Asst. Director, WAP King, Asst. to Director, WAP Jaycox, Director, TRP van der Tak, Director, VPSVP Bowron, PABP2 Buhler, LEG Rychener/Elliott, CTRAC de la Renaudiere, Director, WA2DR Steckhan, Chief, WA2DB Denning, Program Coordinator, WANVP Reitter, Ghana Mirza, Nigeria Wyss, RMWA El Maaroufi, Upper Volta Kaden, WAPHW Gyamfi, WAPHW Byl, WAPHW Mrs. Saukel, WAPPR

Form %0, 27 (3,7d) INTERNATIONAL DEVELOPMENT re Coureras

INTERNATIONAL FINANCE

RECONSTRUCTION AND DEVELOPMENT

#### OUTGOING WIRE

TO:

MONSIEUR NAAH

SECRETATRE CENERAL

MINIPAT

YAOUNDE

DATE: OCIONER 21, 1974

CLASS OF

SERVICE

NLT (368)

COUNTRY:

CAMEROON

TEXT: Cable No.:

REF VOTCAL 21 HONNEUR VOUS INFORMER VENONS RECEVOIR COMPLEMENT 5.568, 75

DOLLARS AU TUTRE PRET 886 CM STOP A CE JOUR 90.000 DOLLARS DUS 15 OCTOBRE

AU TITRE FEET 935 OF NOW ENCORE RECUS STOP TEMONS ANGIEN TROP PERCU DE

28.679,15 DULLARS A DISPOSITION COUVERNMENT STOP RECOMMAISSANTS INSURFICITIONS

GOLVERNENT STOP HAUTE CONSIDERATION

STECKHAN INTEAFRAD

MOT TO BE TRAISMITTED

AUTHORIZED BY

Cainer B. Steckhan, Chief

Country Trograms Dividion

Welgaro Africa Regional Office

ATURE \_\_\_\_

ments Minlelotti

cet Mr. Kochman

Embassy of Lamercon

CLEARANCES AND GOPY DISTRIBUTION:

Tt: Mr. Bararia (Treas ven's)

For The By Communications Showing

ORIGINAL (File Copy)

Cornerson-Love 935 /a.429 Ad.

INCOMING TELEX

440402 ITTW UI

OCT 21 11 23 AM 1974
COMMUNICATIONS

Distribution:

Mr. Mr. Steckhan

From: Cameroun

TELEX N. 255T DU 21 OCTOBRE 1974

DE MINPAT A INDEVAS WASHINGTON
ATTENTION DE MONSIEUR STECKHAN STOP

CAN-LP

HONNEUR VOUS FAIR CONNAITRE QUE AMBACAM WASHINGTON VIENT DE ME SAISIR AU SUJET PAIEMENT ECHEANCE 90 000 DOLLARS PRET N. 935.

VOUS PRIE BIEN VOULOIR ME DONNER PRECISIONS A CE SUJET POUR QUE LE REGLEMENT SOIT ORDONNE MEILLEURS DELAIS STOP

ATTENDONS VOTRE CABLE STOP HAUTE CONSIDERATION STOP ET FIN POUR LE MINISTRE DU PLAN ET DE L'AMENAGEMENT DU TIERRITOIRE ET PAR DELEGATION LE SECRETAIRE GENERAL:

ROBERT NAAH

440402 ITTW UI
MINPAT 8268KN (Telex Nr.)

INTERNATIONAL DEVELOPMENT INTERNATIONAL BANK FOR INTERNATIONAL FINANCE CORPORATION

ASSOCIATION RECONSTRUCTION AND DEVELOPMENT CORPORATION

LE COMPANY (2)

OFFICE MEMORANDUM

DATE: October 17, 1974 A

TO:

Files

FROM:

Michel Palein

c. Composer - C. 161 Ad

SUBJECT:

ANNUAL MEETING - with Cameroon Delegation on October 2 (in Mr. de la Renaudière's office)

1. On October 2, 1974, members of the Cameroon delegation to the Annual Meeting met representatives of the Bank. Mr. de la Renaudière chaired the meeting and Mr. Bello, alternate Governor of the Bank, headed the Cameroonian group. Other persons present were:

For Cameroon: Mr. Yondo, Alternate IMF Governor

Mr. Tchoungui, Ambassador Mr. Assiga, Ministry of Plan

For the Bank: Mr. Steckhan, Soges, van Gigch,

Wyss, Johnson, Ballesteros, Nespoulous-Neuville, Hubert, Popiel, Bloom and myself.

#### Supplementary financing

- 2. The Bank had received requests from Cameroon for assistance in financing cost overruns.
- 3. The Bank said that the expected cost overrun on the Second Highway project was the largest and asked whether Government would accept to rephase the construction program, in which case the Bank Group would consider some supplementary financing.
- 4. The Cameroon delegation explained that Government wished to see the end of its program of high priority trunk road construction. This served the region as well as Cameroon, and formed a whole from which it made little sense to extract parts for later financing. In the present context of inflation, delaying works could only lead to even higher costs. Government, therefore, had decided against a reduction.
- In reply to the Bank's warning that its offer to consider supplementary financing was tied to such a reduction, Mr. Bello said that Government understood the need for restraint but preferred to defer other investments in the sector. He confirmed that Government accepted Bank's recommendation to scale down the first tranche of Douala Port investments, and agreed to a phased approach for the Douala Yaoundé railway realignment.
- 6. Turning to the cost overrun experienced on the First Highway project (estimated at US\$ 5 million of which about US\$ 2 million were due to currency realignment), the Bank enquired whether this was something the Government could finance. The Cameroon delegates replied that the IBRD should participate in the financing because it had agreed to the changes in design standards that were made. The Bank explained that it feared that frequent overrun financing could gradually lead to loose project administration. It might be easier for us to finance a higher proportion of future project costs than to provide systematic additional financing. In the end, the Bank reserved its position on this question.

- 7. The meeting agreed that the next supervision mission would assess the effects of dollar fluctuations on the financing of the First Education project.
- 8. It was agreed that the Bank would inform the Government of its final position regarding the matter of supplemental financing for the above projects.
- Progress on the preparation of the Douala port and railway realignment projects was discussed. Terms of reference for the determination of a scaled down first-phase project had been proposed by the Bank which hoped the project could be appraised in the first part of next year. Close supervision of the consultants work was necessary if this target was to be met. The delegation said that while Government agreed to the proposed phased approach for the railways it wished that the Bank adopted a more sympathetic approach to the railway problems, and also made its intentions clearer. Since the Bank was preparing terms of reference for supplemental studies, there will be soon an opportunity for clarifying positions or for determining what basic data were lacking.

Cleared with and cc: Messrs. de la Renaudière, Steckhan cc: Messrs. Brandreth, Lethem, Soges

File: Annual Meeting, EDI, RD2, PT2, RW3

MPalein:ar

Form No. 27 (3-70)

INTERNATIONAL DEVELOPMENT
ASSOCIATION

· Lucamercons Loan 935/CR, 429 Adn

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT

INTERNATIONAL FINANCE
CORPORATION

#### OUTGOING WIRE

TO:

EXCELLENCE DR MAIKANO ABDOULAYE

MINPAT YAOUNDE DATE:

October 17, 1974

CLASS

OF 19 - 529

SERVICE:

COUNTRY:

CAMEROON

TEXT:

Cable No.: HONNEUR VOUS INFORMER AVONS RECU AUJOURDHUI 806,25 DOLLARS US AU TITRE PRET

886-CM CEPENDANT N'AVONS PAS RÈCU COMPLEMENT 5.568,75 DOLLARS US AU TITRE

PRET 886-CM ET 90.000 DOLLARS US AU TITRE PRET 935-CM TOUS DEUX NOTIFIES

20 SEPTEMBRE ET ECHUS 15 OCTOBRE STOP RECONNAISSANTS ASSURIEZ VIREMENTS

METLLEURS DELAIS STOP AVONS PRIS NOTE VOTRE CABLE 3 OCTOBRE NOUS DONNANT

ACCORD POUR QUE NOUS UTILISIONS TROP PERCU DE 28.679,15 DOLLARS POUR

REMBOURSER EN PARTIE LES SOMMES PRECEDENTES STOP RECONNAISSANTS NOUS INFORMER

DES QUE POSSIBLE SUITE DONNEE A PROPOSITION OUVERTURE COMPTE SPECIAL A

WASHINGTON STOP HAUTE CONSIDERATION

STECKHAN INTBAFRAD

# Summary Translation - Not to be Transmitted

Payments due October 15 on Loans 886 and 935-CM not fully received. Have taken note your authorization to use surplus on earlier payments to recover part of these amounts. Please inform us soonest steps taken to open Washington Bank account.

#### NOT TO BE TRANSMITTED

AUTHORIZED BY:

NAME

Michel Palein

DEPT. Western

Western Airica - Programs II B

SIGNATURE

(SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

REFERENCE:

MPalein: lmm

886, 935-CM, L. Payments\_

.

CLEARANCES AND COPY DISTRIBUTION:

For Use By Communications Section

Cleared with and co: Mr. Bararia

cc: Messrs, Watanabe, Davies, Davis

ORIGINAL (File Copy)

(IMPORTANT: See Secretaries Guide for preparing form)

Checked for Dispatch: WW

cer Mr. Kochman Embassy Cameroon: Loan 935/CR. 429 Adm.

a Cameroon: Ports II

a Cameroon: Liaison (Railways III)

a Cameroon: Loan 1038 Adm.

Mr. J. Burke Knapp

October 16, 1974

Xavier de la Renaudière Acting Regional Vice President, WA CAMEROON: Second Highway Project - Cost Overruns

- Last July you approved a recommendation that the Bank Group participate in the financing of anticipated cost overruns on the abovementioned project, and that at the appropriate time the Executive Directors be requested to approve supplementary financing amounting to US\$6 million (\$3 million IBRD loan and \$3 million IDA credit) on condition that the project would be scaled down and that the Government would finance the balance of the overruns (based on a reduced project) amounting to approximately another US\$6 million. At that time we reported to you that there were indications that the Government might agree to postpone the reconstruction of a 100 km road section representing about 40 percent of anticipated cost overruns. (For ease of reference, I attach a copy of Mr. Thalwitz's memorandum to you dated August 9, 1974.)
- We advised the Government not to award project contracts until after a review of investment priorities, cost and available external and local resources in the sector. However, during a recent mission to Cameroon it was learnt that the Government had already approved the award of all contracts with minor reductions in the works resulting in savings of CFAF 400 million (US\$1.6 million) and that the successful contractors had been instructed to commence work immediately. This was subsequently confirmed in discussions with the Cameroonian delegation during the Annual Meeting. It appears that the Government is firmly of the view that the project should be implemented in its entirety in view of the priority which it attaches to this project, a substantial portion of which is part of the all-important Transcameroon route, and the fear that further delay in awarding contracts would most likely have led to even higher cost overruns which it would be even more difficult to cover.
- However, the Government agrees with our advice on the need to relate proposed investments in the transportation sector to the availability of local as well as external resources. It has accepted the principle of a review of the two other major projects within the sector, viz. the Second (Douala) Port and the Third Railway Projects (for which the Government is also seeking Bank financing). Thus, following last July's discussions with prospective co-donors, the Government agreed to a reduction in the size of the Port Project so that total investments would be in the region of US\$50 million (excluding price contingencies) which is substantially less than the Government's proposals of US\$75 million which would have been difficult to justify. Similarly, reversing its earlier position, the Government has

agreed to implement the US\$150 million Douala-Yaoundé Railway Realignment Project in phases and World Bank participation in such project will depend on completion of a road/rail study which the Government has agreed to undertake as part of the Second Railway Project.

4. On that basis, we consider that there is a case for Bank Group participation in the financing of the road project's overruns. It certainly makes sense to give priority to the completion of this project over new ones. Moreover, after reviewing possibilities of eliminating some road sections, there is a risk of reducing the economic benefits to be derived from the rest of the investment. Therefore I think that we should agree to provide the \$6 million package of Bank/IDA lending you approved in August with the Government increasing its contribution from US\$6 million to US\$14 million.

CVBMustrali:lmm Cleared with and cc: Mr. Chaufournier, Mr. Thalwitz, Mr. Brandreth, Messrs. Soges/Melegari cc: Messrs. Johnson, Rychener, Ethler, Palein

Cameroon! Ports II a Comercial Loan 687 Adm. Ex Cambroni Loan 663/CR. 180 Achm. a commoon Loan 935/CR. 429 Adm. Hora a Cameroon: Loan 1038 Aday October 11, 1974 Michel Palein CAMEROON - Projects for Kuwait Development Fund The following are Cameroon projects which might be considered for financing with the KDF. Douala Port Project Douals port, at the ocean end of the Transcameroon railway, handles the bulk of Cameroon's import and export traffic. It also handles a good deal of the traffic to and from landlocked Chad. At present, the port handles about 1.8 million tons of timber and general cargo, and is close to saturation. At the same time, the demand for traffic is increasing rapidly. Saturation of the port is a major constraint for Cameroon's development, particularly

The project would be the first phase of a longer term plan for development of Douala port. It would mainly comprise the following:

a) creation of log stacking yard and basin;

 b) construction of new deepwater berths for general cargo;
 c) development of fishing berths and relocation of workshop facilities; d) dredging in the Wouri estuary to extend and deepen the existing entrance channel, and to create basins for timber vessels and

The project is being prepared by French and German consultants under the supervision of the National Ports Authority. Co-donor meetings were held in November 1973 and July 1974. A synthesis of the studies is expected by year's end. Project cost would be of the order of US\$ 50 million at 1974

Apart from the World Bank Group, USAID, Canada, France, Germany, AFDB and EDF/EIB have expressed interest in financing the project. The Bank Group hopes to appraise the project in June 1975 after completion of detailed engi-

# Douala-Yaoundé Reilway Realignment Project

The technical characteristics of the existing Douala-Yaoundé section (about 300 km) of the Transcameroon railway (about 900 km) are inadequate, causing important operating losses to the railways, and delays and other inconveniences to railway users. Saturation of the line is expected within a few years. The project would bring the characteristics of the Douala-Yaoundé section in line with those of the recent extensions of the railway: Yaoundé-Belabo and Belabo-Ngaoundéré. The line would be re-aligned and shortened, and its capacity improved. This would remove a major obstacle to Cameroon's economic expansion as well as cheapen transport costs for landlocked Chad. The cost is estimated at \$110-120 million without con-

- 7. A first feasibility study has been prepared for Regifercam (Cameroon's Failway Anthority) by consultants financed under the Bank's First Railway Loan (1970).
- 8. In July 197h, Government convened a meeting of potential donors including EDF/EIB, several European Common Market countries, Canada, USAID and the World Bank Group. At that meeting certain donors agreed to finance the realignment of a first section (Otélé-Yaoundé) and a modern telecommunication network for the line.

### Highway Projects:

- 9. In 1970, the World Bank Group financed construction of the Tiko-Victoria and Ngacundéré-Garcua roads. In 1974, it financed a second project involving construction of the Garcua-Mora, Douala-Kekem and Bafoussam-Foumban roads.
- 10. In 1973, however, a 60-km section of the Ngaoundéré-Garoua road broke down, and had to be reconstructed. In 1974, analysis of the bids received for the second project indicated that the cost estimates would be largely exceeded. As a result of these events, which occurred beyond Government's control, cost overruns of about US\$6 million on the first project, and about US\$20 million on the second project, are expected.
- 11. The World Bank Group is currently considering whether or not it could provide supplemental financing to cover part of these cost overruns. Regardless of the World Bank's decision, additional external funds may be required to cover the overruns.

MPalein sar

Mr. Rainer B. Steckhan

September 20, 1974

Michel Palein (through C.V.B. Munthali)

CAMEROON - Second Highway Project

During my recent Cameroon visit I had several sessions with Flanning Minister, Dr. Maikano, and his staff, and also with the Vice-Minister of Equipment, his Secretary General and staff.

- 1. Government has approved the award of all the bids, with minor reductions in the characteristics of certain road sections resulting in savings of approximately CFAF 400 million. The successful bidders were notified by letter on August 20, and instructed to commence work immediately. All contracts have been signed by the contractors (but not yet by Government pending action by "Commission des Marchés).
- 2. I told Government that it should have done so in close consultation with the Bank, and only after we had agreed on a revised financing plan. I expressed surprise that Government could have launched the total project without prior discussions with us of its financial implications for the overall public investment program, which was the purpose of my visit.
- I expressed doubts that the new cost estimate prepared by MINEHDOM represented a realistic evaluation of the financial burden for the Government. In fact a discrepancy of the order of over CFAF 5 billion existed between MINEHDOM's estimate and that at my disposal (see Annex I). MINEHDOM granted that in the estimate presented to MINPAT, they had omitted consultants services other than for construction supervision. The other major discrepancy was for physical and price contingencies. For the former, they have assumed a flat 10 percent. They estimate the latter's probable impact at CFAF 800 million, as against CFAF 4.3 million resulting from the application of van der Tak's instructions.
- 4. Although I agreed that we may have somewhat overestimated the play of the price variation clauses, I was not able to reconcile their estimates with ours. Consequently, I took excerpts of the indexation formulaes specified in the contracts for review by our specialists at headquarters (Annex 2).
- 5. I explained that in order to present a request for supplemental financing to our Board, we will need to have both a commitment by Government that it will be able to allocate sufficient funds for its contribution, to be estimated on the basis of agreed cost figures (between CFAF 5 and 9 billion) and a determination that, despite the cost increase, the project remained of first priority in its entirety.
- 6. It was agreed that the matter should be further discussed thiring the Annual Meeting.

Annexes

cc: Messrs. Soges, Kaden, Melegari MPalein:ar

## CAMEROON - Second Highway Project

### New Cost Estimates

(CFAF billions)

ng (*		9 %	MINEHDOM		Bank		Minimax Agreed	
Con	struction Cost			-	* .			
1. 2. 3.	Contracts amount Physical contingencies Price variations		14.7 1.5 <u>1</u> / .8 <u>3</u> /		15.1 1.9 2/ 4.3		14.7 1.5 1.7 4/	
	Sub-Total		17.0 5/		21.3		17.9	
4.	Supervision Other consultant services				1.2	<i>N</i> .	.8 <u>6/</u> 3	
	Total Cost		17.0		22.8		19.0	
Res	sources		-					
	Loan 935/Credit 429 Supplemental Bank Loan Government Contribution		12.0 1.5 3.5		12.0 1.5 9.3		12.0 1.5 5.5	
	Total Resources		17.0		22.8		19.0	

<sup>1/ 10</sup> percent
2/ 15 percent for Douala-Kekem, 10 percent otherwise
3/ 5 percent of 1
1/ 10 percent of 1 + 2 + h
5/ Original estimate presented by MINEHDOM to MINPAT
6/ Calculated on a man-month basis

L'Entrepreneur sera tenu de fournir à l'Administration, une attestation de sa Compagnie d'Assurances, certifiant qu'il a souscrit une police globale de chantier dans les formes précitées. Cette attestation sera jointe au premier décompte.

# Article 16 - REVISION DES PRIX

Les prix du bordereau sont ceux de la soumission et sont basés sur les conditions économiques en vigueur, le premier janvier 1974 pour les deux tranches.

En cas de variation dans les prix homologués, les montants des décomptes seront multipliés par les coefficients cidessous:

 Pour les prix relatifs aux ouvrages d'art le coefficient sera le suivant;

K 1 = 
$$(0,15 + 0,10 \frac{S}{So} + 0,10 \frac{M}{Mo} + 0,05 \frac{G}{Go} + 0,35 \frac{A}{Ao} + 0,15 \frac{X}{Io} + 0,10 \frac{C}{Co})$$

2. Pour les autres prix, le coefficient sera le suivant:

$$K 2 = (0,15 + 0,20 \frac{S}{50} + 0,20 \frac{H}{H0} + 0,15 \frac{G}{G0} + 0,10 \frac{C}{C0} + 0,10 \frac{S}{50} + 0,10 \frac{T}{10})$$

Les paramètres de référence sont ceux de la Commission de .

Constatation des Prix de Douala. Ceux affectés de l'indice
zéro correspondant à la date définie dans le premier alinéa du
présent article. Ceux sans indice correspondent au mois
d'exécution des travaux.

La spécification des paramètres est la suivante:

- A = prix de la tonne de fer à béton en magasin, y compris droits d'entrée, taxe sur chiffre d'affaircs et taxes complémentaires à Douala.
- S = indico chef de chantier Européen 2ême zone
- M = indice "Hoyenne E.R.T. équipe Route Terrassement"
  2ème zone
- G = prix de gros du litre gas-oil Garoua
- C = prix do la tonne de ciment à Douala en magasin,
- I = indice des prix industriels
- B = indice des prix de la tonne de bitume 400/600 au magazin Douala y compris droit d'entrée, taxes de transaction à l'importation

Le seuil de révision est finé à 3 %.

La marge neutralisée est fixée à 2 %.

Le formule cessera d'être appliquée à la fin du délai contractuel si elle est en hausse, elle continuera à l'être si elle est en baisse.

Les coefficients K seront calculés avec quatre décimales et arrondis à la troisième.

En cas de variation des taxes, il en sera tenu compte lors du réglement des travaux.

Toutes justifications devront être fournies par l'es entre-

440098 IBRD UI	ING TELEY	ueropu - Love 93	35/a, 429 Ac	4,
SETECSA 68930F (TELEX NUMBER)			Distribution	
TELEX NO 186	man a	1/24	Mr.Steckhan Mr.Soges	4
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Cameroon: Loan 935/CR. 429 Adm.

Form No. 27
(3-70)
INTERNATIONAL DEVELOPMENT
ASSOCIATION

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT

INTERNATIONAL FINANCE CORPORATION

#### OUTGOING WIRE

TO:

LAFARGE

SETECSA 68930F

PARIS

DATE:

CLASS OF

SERVICE: TLX (2844

Mm

COUNTRY:

FRANCE

TEXT: Cable No.:

REFERENCE VOTRE TELEX NO 186 AVONS RECU UN EXEMPLAIRE EN ANGLAIS ET UN EN
FRANÇAIS VOTRE PROPOSITION INTITULE CAMEROUN ETUDE ENTRETIEN ROUTIER JUIN
1974 STOP CONFIRMONS QUE NOTRE SECTION COMMUNICATION A REXX IE DIX JUIN
1974 NOTRE EXEMPLAIRE FRANÇAIS CONSIDERATION DISTINGUEE

KADEN INTBAFRAD

**NOT TO BE TRANSMITTED** 

AUTHORIZED BY:

NAME

H. Kaden

DEPT.

Acting Division Chief, WAPHW

SIGNATURE.

(SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

REFERENCE:

CAMEROON: Resparation x 3 rol Nighman x Resisest Ln. 935/Cr.429

ORIGINAL (File Copy)

(IMPORTANT: See Secretaries Guide for preparing form)

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cc: Messrs. Erim Melegari

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INCOMING TELEX From Douals. Loan 935/CR. 429 Alm.

Distribution:

REGUFERCAN DOUALA A BIRD WASHINGTON

Mr. Steckhan Mr. Soges Mr. Brandreth

(Telex NO.)

LE 17/7/74 . FOR STECKHAN

ROADS TWO GOVERNMENT COMMITTED FOR ENTIRE PROJECT WITH

ONLY MINOR REDUCTIONS IN CHARACTERISTICS STOP

ARRIVING WASHINGTON WEDNESDAY EIGHTEEN TW 803 REGARDS



PALEIN

TLX0817/140

248423B IBRD UR

colled 9

Distribution:

TELEX NO 231T DU 14 SEPTEMBRE 197

COMMUNICATIO

Mr. Elliott
R. Kaden

DE MINPAT A BANQUE MONDIALE WASHINGTON

or Munth se

ATTENTION MONSIEUR STECKHAN

EN RAISON DIFFERENCE CONSIDERABLE ENTRE NOS ESTIMATIONS ET CELLES
DU GOUVERNEMENT CONCERNANT COUT SECOND PROJET ROUTIER

AI ACCEPTE DEMANDE MINISTRE PROLONGER MON SEJOUR YAOUNDE JUSQU'A

SUR RECOMMANDATION MINISTRE EQUIPEMENT

ADJUDICATAIRES ONT ETE NOTIFIES PAR LETTRE'EE LETTRES 20 AOUT POUR TOTALITE DES LOTS DE L'-E L'APPEL D'OFFRES STOP

SELON GOUVERNEMENT MONTANT TOTAL DES MARCHES 14,7 MILLIARDS IMPREVUS
PHYSIQUES 1,5 VARIATIONS PRIX 0,8 SELON CHIFFRES A MA DISPOSITION
"ONTANTS RESPECTIFS CORRESPONDANTS SONT 15,1 MILLIARDS 1,9 MILLIARDS
4,3 MILLIARDS ET COMPTE TENU SUPERVISION ET ETUDES CONTRIBUTION
TOTALE GOUVERNEMENT S'ELEVERAIT A MINIMUM 8 OU 9 MILLIARDS CONTRE
CINQ MILLIARDS ENVISAGES PAR GOUVERNEMENT STOP

AMITIES PALEIN UNDPROVINCE

BIEN VOULOIR LIRE PREMIER PARAGRAPHE :

EBE EN RAISON DIFFERENCE CONSIDERABLE ENTRE NOS ESTIMATIONS

ET CELLES DU GOUVERNEMENT CONCERNANT COUT SECOND PROJET ROUTIER

NOTAMMENT SUR CLAUSES VARIATION PRIX.

12

248423B IBRD UR

MINPAT 8268KN (Telex NO.)



# **Record Removal Notice**



Document Date September 11, 1974  Correspondents / Participants To: Mr. Rainer R. Buhler, Legal Department From: Jackson D. Elliott, Controller's Department  Subject / Title Loan No. 935 CM	File Title Highway Project (02) - Cameroon - Loan 0935 - Credit 0429 - P000324 - Correspondence - Volu				luma 2	Barcode No.			
September 11, 1974  Correspondents / Participants To: Mr. Rainer R. Buhler, Legal Department From: Jackson D. Elliott, Controller's Department  Subject / Title Loan No. 935 CM  Exception(s) Attorney-Client Privilege  Additional Comments  The item(s) identified above has/have been removed in accordance with The World Bank Policy on Access to Information or other disclosure policies of the World Bank Group.  Withdrawn by Date	riighway i foject (02) - Cameroon - Loan	10933 - Cledit 0429 - 1	r 000324 - Correspo	muence - vo	Turne 2	138	1606	8	
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"Cameroon: Loan 935/CT 429 Adm.
"Cameroon: Loan 983 Febru.
"Cameroon: Loan 983 Febru.
"Cameroon: Liaison September 5, 1974
"Equit Suria: Terms of Ref.
"Equit Suria: CR 1362 Adm.

Mr. Michel Palein

Rainer B. Steckhan

CAMEROON/EQUATORIAL GUINEA - Terms of Reference

- 1. On or about September 5, 1974 you should proceed to Equatorial Guinea and Cameroon. You should return on or about September 18.
- 2. In Equatorial Guinea (September 9-12) you should join Mr. Jovanovic who will be supervising the highway Project and participate in final discussions with the authorities. You should also seek an opportunity to discuss general matters with the Government.
- 3. In Cameroon (September 6-8 and 13-16), you should:
- (i) inquire about the state of readiness of Government proposals for a reduced construction program and a revised financing plan for the Second Highway Project; and advise HQ on arrangements to be made for review of these proposals;
- (ii) discuss steps to be taken by the Government to ensure effectiveness of the Livestock and Second Railway Projects; and
- (iii) discuss other project and general matters with the authorities, including the proposal to set up a special account in the USA to accelerate Cameroon's repayments on Bank loans and IDA credits.

MPalein: lru

Cleared with and cc: Messrs. Brandreth, Kaden, van Gigch cc: Messrs. Johnson, Jovanovic

INCOMING TELEX From Yaounde

Cameroon: Loan 935/CR. 429 Adm.

u Cameroon: Railways (2)

TELEX NO 216T DU 4 SEPTEMBRE 1974 Wameroon: Loan 983 Adm, Distribution:

Mr. Steckhan

Mr. Brandreth

Mr. Van Gigch

DE MINPAT A INTBAFRAD WASHINGTON

ATTENTION MR STECKHAN

REFERENCE VOTRE TELEX DU 30 AOUT ET NOTRE TELEX DU 31 AOUT 1974

A - HONNEUR VOUS MARQUE MON ACCORD POUR VISITE DE MR PALEIN

LE 12 SEPTEMBRE STOP

- DETAIL PROPOSITIONS CONCERNANT PROGRAMME ROUTIER BIRD IT
- C CONCERNANT SECOND PROJET FECROVIAIRE, POUVOIRS DONNES PAR

  GOUVERNEMENT A NOTRE AMBASSADEUR A WASHINGTON POUR SIGNATURE

  ACCORD DE GARANTIE, PRENONS DISPOSITIONS POUR MISE EN VIGUEUR

  RAPIDE DU PRET STOP
  - CONCERNANT PRET ELEVAGE, DOCUMENTS REMIS A NOTRE AMBASSADEUR STOP

HAUTE CONSIDERATION STOP ET FIN

LE MINISTRE DU PLAN ET DE L AMENAGEMENT DU TERRITOIRE

DR. MAIKANO ABDOULEEE ABDOULAYEOOOOOOOO

AS RECEIVED

440098 IBRD UI

MINPAT 8268KN (Telex No.)

T

DISPATCHE

Cameroon: Loon 935/cR. 429 Adm.

Le 3 septembre 1974

Monsieur Yves Beauregard Président Lamarre Valois International Limitée 615 Rue Belmont Montréal Canada

Objet: Votre lettre du 1h août 197h

Monsieur le Président,

Nous avons l'honneur d'accuser réception des exemplaires d'une note sur les priorités de construction de la route Garoua-Harous-More au Cameroun et d'un exemplaire du brouillon de votre rapport finel sur le projet quadriennal d'entretien routier au Tahomey.

Nous vous prions d'agréer, Monsieur le Président, l'expression de notre considération distinguée.

W F. Soges

Chef de la Division des Projets Routiers Bureau Régional de l'Afrique de l'Ouest

Melegari mad

TELEX FROM YAGUNDE LOOM 935 / CR. 429 Adm.

Distribution: Mr. de la Renaudiore Mr. Steckhan

MINISTERE DU PLAN A INTRAFRAD AMBINATOR PRO-

SECTION

ATTENTION MONSIEUR DE LA RENAUDIERE

REFERENCE : VOTRE TELEX DU 20 AOUT 1974 CONCERNANT PRET 935

CREDIT 429 ET VOTRE CASLE DU 27 JUIN, VOTRE LETTRE

DU 23 JUILLET AINSI QU'ESTRETIENS AVEC MOSSIEUR STECKHAN STOP

HOSHEUR VOUS MARQUER MOR ACCORD POUR VISITE MONSIEUR PALEIN AU CAMEROUN DEBUT SEPTEMBRE AFIN DISCUTER DETAIL PROPOSITIONS REDUCTION PROGRAMME CONSTRUCTION RELATIF AU SECN. SECOND PROJET ROUTIER AVEC LES AUTORITES CAMEROUNAISES STOP

HARTE CONSIDERATION STOP ET PIN

POUR LE MINISTRE DU PLAN ET DE L'AMENAGEMENT DU TERRITOIRE ET PAR DELEGATION, LE SECRETAIRE GENERAL :

ROBERT MAAH

#### REPUBLIQUE UNIE DU CAMEROUN

Paix — Travail — Patrie

Ministère du Plan et de l'Aménagement du Territoire A<sup>M</sup>

DIRECTION DE LA PROGRAMMATION put

3814

MINPAT/PROG/F4.

OFFICIAL DOCUMENTS UNITED REPUBLIC OF CAMEROON 1974

Peace — Work — Fatherland

Ministry of Planning and Territorial Development

DIRECTION OF PROGRAMMING

Yaoundé, le 29 AOUT 1974
Yaounde, the 29 AOUT 1974
CAMEROON - LOAN 935 FEM Adm

Le Ministre du Plan et de l'Aménagement du Territoire The Minister of Planning and Territorial Development

Monsieur le Directeur de la Banque Internationale

to pour la Reconstruction et le Développement 1818 H Street N W Washington D C 20433 - U S A -

Subject : au titre du service du Prêt

en monnaies diverses .-

Pret nº 935 CM - Versement

Monsieur.

En accusant réception de votre lettre en date du 15 Juillet 1974 relative à l'objet sus-indiqué.

Soges

Bah

Bonhomme

Byl

- Fellinghauer

. 1

- Gyamfi

- Jevanovic

- Kaden

- Melegari

- Parker

- Staffini

- Spier

J'ai l'honneur de vous tenir ci-joint, après l'avoir daté et signé le deuxième exemplaire de la lettre d'accord modèle.

Veuillez agréer, Monsieur le Directeur, l'assurance de ma considération distinguée./-

MINISTER MIN

Form No. 27 (3-70) INTERNATIONAL DEVELOPMENT

ASSOCIATION

comercon: Loan 935 1429 400.

comercon: Karlways (2)

comercon: Loan 983 Adm.

international Bank for «Camercon: Cocca international finance

RECONSTRUCTION AND DEVELOPMENT

INTERNATIONAL FINANCE
CORPORATION

#### OUTGOING WIRE

TO:

EXCELLENCE

DR MAIKANO ABDOULAYE

MINPAT YAOUNDE DATE:

29 AOUT 1974

CLASS OF

SERVICE:

In when RCA

Ext. 263

COUNTRY:

CAMEROUN

TEXT: Cable No.:

HONNEUR VOUS PROPOSER VISITE M. PALEIN DOUZE SEPTEMBRE POUR

DISCUSSION PROJETS EN COURS STOP CONCERNANT FINANCEMENT SUPPLEMENTAIRE

SECOND PROJET ROUTIER ET NOTCAB 19 AOUT RECONNAISSANT NOUS INDIQUER

REACTION DE PRINCIPE DU GOUVERNEMENT ET QUAND PENSEZ ETRE EN

MESURE PROPOSER PROGRAMME CONSTRUCTION ET PLAN FINANCEMENT REVISES STOP

CONCERNANT SECOND PROJET FERROVIAIRE POURRONS PROCEDER SIGNATURE

ACCORDS ET DOCUMENTS AFFERENTS DES RECEPTION POUVOIRS DONNES PAR

GOUVERNEMENT CONFORMEMENT AIDEMEMOIRE 15 MAI ET POURRONS ENSUITE

NOTIFIER MISE EN VIGUEUR DES RECEPTION DOCUMENTS DECRITS SECTION IV

DUDIT AIDEMEMOIRE STOP ESPERONS POURREZ REMETTRE A AMBASSADEUR

PROJET CACAO A NOTRE CONSEIL PREVUE DEBUT SEPTEMBRE STOP PRESENTATION

PROJET CACAO A NOTRE CONSEIL PREVUE DEBUT SEPTEMBRE STOP HAUTE CONSIDERATION

STECKHAN

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DIE II	16.3	PAR IN	ANDIDA	MILLEL

AUTHORIZED BY:

Rainer B. Steckhan

DEPT.

NAME

Western Africa II

SIGNATURE\_

(SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

REFERENCE:

MPalein:cm

ORIGINAL (File Copy)

(IMPORTANT: See Secretaries Guide for preparing form)

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cleared with and cc: Messrs. Kaden

Bühler

cc: Messrs. Brandreth, Crowe, Melegari, Erim

cc: Mr. Kochman

cc: Embassy

For Use By Communications Section

Checked for Dispatch:

HAC BLIENCE DR MAIKANO ABDOULAYE

TARNERALD

CAMPROUNT

29 AGUT 1974

HOWMEUR VOUS PROPOSER VISITE M. PAISTN DOUGH SEPTEMBRE POUR DISCUSSION PROJETS EN COURS STOP CONCERNANT FINANCIMENT SUPPLIMITATES SECOND PROJET ROUTIER ET NOTCAS 19 AOUT RECCINATESANT NOUS INDIQUER REACTION DE PRINCIPE DU GOUVERNIEURT ET QUAND PENSEZ ETEE EN MESURE PROPOSER PROGRAMME CONSTRUCTION OF PLAN FINANCIARY REVISES STOP CONCERNANT SECOND PROJET PERROVIALES POURTONS PROCESER SIGNATURE ACCORDS BY DOCUMENTS AFFERINGS DES RECEPTION POUVOIRS DOMMES PAR COLUMNIA CONTOUND AND ALDER 15 MAI ET POURAGUS INSUITE NOTIFIER MISE EN VIGUEUR DES HIGGETICH DOCUMENTS DECHITS SECTION IV DUDIT AIDEMEMOTRE STOP ESPERONS POURREZ REMETTER A AMBASSABRUR DOCUMENTS MENTIONNES NOTCAB 13 AGUT POUR MISS EN VIGUEUR PROJET NOTATION OF THE PARTY OF STATE OF STATES OF ST PROJET CACAG A MOTES CONSILL PREVUE DESPREMBES STOP MAUTE CONSIDERATION

COMMUNICATIONS ested with and ec: Messrs. Maden

TO LINE 1 #8 by 1044 Messrs. Brandrein, Crose, Melegeri, Brin

LAL CO: Mr. Kochman

co: Empassy

PICPATCHER Mo: Miela ich

Rainer B. Steckman

estern Artica II

Cameroon: Loan 935/CR. 429 Adm.

DATE: August 19,

Form No. 27
(3-70)
INTERNATIONAL DEVELOPMENT
ASSOCIATION

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT

INTERNATIONAL FINANCE
CORPORATION

#### OUTGOING WIRE

TO:

EXCELLENCE

DR MAIKANO ABDOULAYE

MINPAT YAOUNDE

CLASS OF

SERVICE: LT

Ext. 1762 2661

/

COUNTRY:

CAMEROON

TEXT: Cable No.: M. STECKHAN STOP BANQUE POURRAIT CONSIDERER PARTICIPATION DEPASSEMENT

COUT SECOND PROJET ROUTIER DANS LE CADRE D'UNE REDUCTION DU PROGRAMME

DE CONSTRUCTION STOP CE FINANCEMENT SUPPLEMENTAIRE SERAIT PROPOSE A

NOTRE CONSEIL EN TEMPS OPPORTUN POUR EVITER INTERRUPTION DES TRAVAUX

CORRESPONDANT AU PROJET REMANIE MAIS NE POURRAIT DEPASSER EQUIVALENT DE

SIX MILLIONS DOLLARS STOP CONVIENDRAIT QUE GOUVERNEMENT PREPARE IMMEDIATEMENT

UNE OU PLUSIEURS SUGGESTIONS PERMETTANT DE DEFINIR PROGRAMME REDUIT ET

ESTIMER SON COUT COMPTE COMPLETEMENT TENU JEU PREVISIBLE CLAUSES VARIATION

PRIX SUR OFFRES RECUES ET INDIQUANT COMMENT CAMEROUN FERAIT FACE BESOINS

FINANCEMENT EN SUS FINANCEMENT BANQUE STOP POUR DISCUTER DETAIL CES

PROPOSITIONS AVEC AUTORITES CAMEROUNAISES VOUS PROPOSONS QUE M. PALEIN

SE RENDE CAMEROUN DEBUT SEPTEMBRE STOP HAUTE CONSIDERATION

DE LA RENAUDIERE INTBAFRAD

#### NOT TO BE TRANSMITTED

AUTHORIZED BY:

The second second

X. de la Renaudière

DEPT.

NAME

Western Africa Country Programs II

SIGNATURE

(SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

REFERENCE: MPalein:ar

ORIGINAL (File Copy)

(IMPORTANT: See Secretaries Guide for preparing form)

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Cleared with & cc: Mr. Soges

cc: Messrs. Melegari, Gyamfi, Erim,

Buhler, Moussu-Rizan

cc: Mr. Kochman

Embassy

For Use By Communications Section

Checked for Dispatch

SERVICE AT

DATE August 19, 1971

EDMETTENCE !

DR MAIKANO ABDOULAYE

PARACTORNIA THE MINISTER

CHARLECOM

O(1) N.S. 27

REF FRET 935 CREATE 429 NOTCAB 27 JUIN NOTER 23 JUILLET ET ENTRETTENS

COUT SECOND PROJET ROUTING TANG LE CADRE D'UNE REDUCTION DU PRODECIMENT M. STECKING STOP PANGUE POUREATY COMSTEREN PAULICIPATION DEPASSIONAL

MOTRE CONSELL EN TEMPS OPPORTUN POUR STITER INTERNUPTION DES THANKS. DE COLSTENCTION STOP OF FINANCEMENT SUPPLIMINATARE SERAIT PROPOSE A

CORRESPONDED AU PROJET REMAILS MAIS HE POURDATT DEPASSER EQUIVALENT DE

THE OR PLUSTICES SUCCESSIONS PROBLEM OF DEFINITE PROGRAPHS REDUTE BY

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PROPOSITIONS AVEC AUTORITIES CAMEROUNAISMS TOUS PROPOSONS QUE M. MALETA

SE RENDE CAMEROUN DEBUT SEPTIMENE STOP HAUSE CONSIDERATION

IMERABAND DE BY MENVIOLENCE

VILLHOUSED BALL VILL THE STREET

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X. de la Renaudière

Western Africa Country Irograms 1244LCHED

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Moussu-Elsan

Cameroon: Loan 935/CR. 429 Adm

Form No. 27 (3-70)

> INTERNATIONAL DEVELOPMENT ASSOCIATION

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT INTERNATIONAL FINANCE CORPORATION

BOOK OF TWO

#### OUTGOING WIRE

TO:

EXCELLENCE M. PAUL TESSA

M. RENE ESSO

DATE: August 19, 1974

MINISTRE DE L'EQUIPEMENT MINENDOM

DIRECTEUR DES ROUTES

CLASS OF LT / 177

YAOUNDE

YAOUNDE

SERVICE: EXT. 5702

COUNTRY:

CAMEROUN

CAMEROUN

TEXT: Cable No.:

REF PRET 935 CREDIT 429 SECOND PROJET ROUTIER HONNEUR VOUS INFORMER AVONS CABLE MINISTRE PLAN CITATION REF NOTCAB 27 JUIN NOTLET 23 JUILLET ET ENTRETIENS M. STECKHAN STOP BANQUE POURRAIT CONSIDERER PARTICIPATION DEPASSEMENT COUT SECOND PROJET ROUTIER DANS LE CADRE D'UNE REDUCTION DU PROGRAMME DE CONSTRUCTION STOP CE FINANCEMENT SUPPLEMENTAIRE SERAIT PROPOSE A NOTRE CONSEIL EN TEMPS OPPORTUN POUR EVITER INTERRUPTION DES TRAVAUX CORRES PONDANT AU PROJET REMANIE MAIS NE POURRAIT DEPASSER EQUIVALENT DE SIX MILLIONS DOLLARS STOP CONVIENDRAIT QUE GOUVERNEMENT PREPARE IMMEDIATEMENT UNE OU PLUSIEURS SUGGESTIONS PERMETTANT DE DEFINIR PROGRAMME REDUIT ET ESTIMER SON COUT COMPTE COMPLETEMENT TENU JEU PREVISIBLE CLAUSES VARIATION PRIX SUR OFFRES RECUES ET INDIQUANT COMMENT CAMEROUN FERAIT FACE BESOINS FINANCEMENT EN SUS FINANCEMENT BANQUE STOP POUR DISCUTER DETAIL CES PROPOSITIONS AVEC XMXXXXXXX AUTORITES CAMEROUNAISES VOUS PROPOSONS QUE M. PALEIN SE RENDE CAMEROUN DEBUT SEPTEMBRE FIN CITATION HAUTE CONSIDERATION

> PALEIN INTBAFRAD

NOT TO BE TRANSMITTED

AUTHORIZED BY:

Michel Palein

NAME DEPT.

Western Africa CP II Div. 2 B

SIGNATURE

(SIGNATURE OF (MONIODAL AUTHORIZED TO APPROVE)

REFERENCE.

MPalein:ar

ORIGINAL (File Copy) (IMPORTANT: See Secretaries Guide for preparing form) CLEARANCES AND COPY DISTRIBUTION:

cc: Messrs. Soges, Melegari, Gyamfi

For Use By Communications Section

Checked for Dispatch:

BOOK OF TWO

10 EXCETTENCE

Edinovi Nati CON MINISTRE DE L'EGAINEMEN HOUSEDON M. PAUL THESA

PARTICIANA DES ROSTES M. REHE ESSO

SERVICE EXT. 5702 DATE August 19, 1974

CAMBROUN

OVERENOUS ATTENDED

NO DESIDE

CAMEROUN DEBUT BEPARABLE FIN CPRATICH HAVIE CONSIDERATION AVEC KUNDKIGION AUTORITES CAMEROUMAISES VOUS PROPOSONS QUE N. PALEIN SE REMDE FIRANCEMENT EN SUS FINANCIMIENT RANQUE STOP POUR DISCUTER DEFAIL CES PROPOSITIONS TRIEX SUR OFFRES REGUES EN IMPIGUANT CONTENT CAMEROUN FEMART FACE RESOLMS ESTIMER SOM COUT COMPTE COMPTETEMENT TENU JEU PREVISIBLE CHAUSES VARIATION UNE OU PLUSIEURS SUGGESTIONS PERMENTANT DE DEFINIR PROCRAPIE REDUIT ET PETTIONS DEFINES SLOT COMPLEMENT QUE CONTRACTOR PROFILE DESIGNATIONS CORRES PONDARY AU PROJET REMANIE MAIS HE POUREATY DEFASSER EQUIVALENT DE SIL A NOTRE COMBETT OF TEMPS OPPORTUN FOUR EVITURE INTERRUPTION DISS TRANSMIN PROCRAIMS DE CONSCRICTEN STOP CE FINANCEMENT SUPPLEMENTAIRE SERAIT PROPOSE DEPASSEMENT COURT SECOND PROJET ROUTING DAMS LE CADRE D'UNE REDUCTION DU SMINGFIRMS M. STECKHAN STOP BANGUE POURBAIN CONSIDERER PARTICIPATION CABLE MINISTRE PLAN CLIMITON REP MOREME 27 JUIN HOTER 23 JUILLEY BY REF FREE 935 CREDIT LES SECOND PROJET ROUTLER HONNEUR VOUS IMPORMER AVONS

THE PRESENT BUTTER

Michal Palain

ABSTOJU: SE

Mears, Soges, Helegari, Cyamii

SOCIETE DE RECHERCHE OPERATIONNELLE ET D'ECONOMIE APPLIQUEE S.A. SORCA JUNGLOOM-

LEVARD SAINT MICHEL 109 - 111 - 1040 BRUXELLES - TEL. 02/36.80.50 - TELEX 24.654

MEMBRE DE "RESEARCH AND DEVELOPMENT" A.S.B.L.

in Documents to be filed. Réf. : 00.46 - JW/CB

Bruxelles, le l4 août l974.

Monsieur SOGES Division Chief Highways Projects Regional Operations West Africa Office B 310 I.B.R.D 1818 H Street

USA - N.W., WASHINGTON D.C. 20433.

./..

Cher Monsieur,

A la suite des contacts pris en juillet dernier par la SORCA avec la BIRD. nous vous précisons notre très vif intérêt pour les projets routiers qui sont actuellement en préparation au Cameroun et en Côte d'Ivoire.

Des premiers contacts ont été pris aver les Ambassades de ces deux pays à Bruxelles et un courant de correspondance s'amorce avec les deux gouvernements intéressés ainsi qu'avec les représentants locaux des Nations-Unies et les Ambassades belges.

Nous sommes évidemment prêts à nous rendre sur place pour faire toutes les démarches nécessaires.

TO HRITINNE

Vous trouverez ci-joint la copie d'une lettre que j'envoie à Monsieur BONI, une documentation de base sur la SORCA, quelques articles susceptibles de vous intéresser, les curriculum vitae de certains de nos spécialistes en transports et nos principales références en études routières. Je vous en souhaite bonne réception.

Veuillez agréer, Cher Monsieur, l'expression de nos sentiments distingués.

WANTY, Jacques Président.

10/1

No.

REG. : 00.46 - JW/CB

Bruxelles, le l4 août 1974.

Monsieur BONI, Directeur Général des Routes - DIRECTION DES TRAVAUX PUBLICS -ABIDJAN (Côte d'Ivoire).

Monsieur le Directeur Général,

Nous avons, à l'occasion d'un récent voyage la STO de ishington, pris connaissance des importants rojets de votre pays.

La SURCA. Société belge au sujet de laquelle je vous franciets par le fre courtier quelque documentation, possible une voste expelience des études noutières en Afrique tropicale. Vous frouverez ci-joint nos principales références à ce sujet, ainsi que des curriculum vitae d'experts et quelques documents techniques qu'il nous est déontologiquement possible de diffuser.

La SORCA serait très intéressée à participer à vos études de développement routier et nous pensons pouvoir y rendre de grands services, étant donné notre totale objectivité et notre large connaissance pratique de l'économie de la plupart des pays d'Afrique.

./..

Nous sommes, bien entendu, prêts à envoyer une délégation à Abidjan pour discuter avec vous de ces problèmes.

pe toutes façons un de mes collègues - un français - d'un centre d'études économétriques que je préside à Paris se trouve actuellement en poste à Abidfan, où il enseigne l'informatique, à l'université. Il s'appelle Vincent NETTER et, dès le mois de septembre, il se permettra de prendre contact avec vous.

Dans l'attente de votre réponse je vous prie d'agréer, Monsieur le Directeur, l'expression de mes sentiments distingués.

WANTY, Jacques Président.

Annexes.

ce Wahomey: CR.415 Alm. LAMARRE VALOIS INTERNATIONAL



CONSULTANTS

GROUPE LAVALIN

615, RUE BELMONT, MONTRÉAL, CANADA H3B 2L9 75, RUE ALBERT, OTTAWA, CANADA K1P 5E7 13 BIS, RUE LAFFITTE, PARIS IX, FRANCE B. P. 11043 DAKAR, SÉNÉGAL B. P. 566, BANGKOK, THAÎLAND

CÂBLE: LAVALIN LAVALIN MTL 01-26401

14 août, 1974.

Monsieur Maurizio Melegari, Banque Mondiale, 1818 "H" Street N.W., Washington D.C. 20433

Cher monsieur Melegari,

Tel que convenu ce jour, lors de notre conversation téléphonique, nous vous transmettons officieusement: not att

2 exemplaires d'une note sur les priorités de construction de la route Garoua-Maroya-Mora au Cameroun. not att .

2. 1 exemplaire du brouillon de notre rapport final sur le projet quadriennal d'Entretien Routier au Dahomey. Je vous en souhaite une bonne réception et espère avoir le plaisir de vous voir prochainement.

Sincèrement,

LAMARRE VALOIS (INTERNATIONAL LIMITEE

YVES BEAUREGARD, président

YB/el

pièces jointes.

Soges Gyamfi Kaden Jovanovi

INTERNATIONAL FINANCE

Cameroon: Loan 935 /2.429

DEFICE MEMORANDUM

TO: Mr. J. Burke Kpapp

DATE: August 9, 1974

FROM:

W. Thalwitz

SUBJECT:

CAMEROON - Second Highway Project -Potential Cost Overrun 1 OK for Rank Groups rontretulion of Mars 12 56:30

1. Following our discussion of August 7, I am summarizing the case for Bank participation in the potential cost-overrun on the Second Highway Project - Cameroon.

- The project was appraised in early 1973 and a US\$24 million loan 2. and a US\$24 million credit were approved by the Board in early July 1973. Government undertook to contribute an estimated US\$16 million (excluding taxes of US\$7 million) to the US\$64 million project. The bulk of the project consists of the construction, improvement or rehabilitation of almost 500 km of paved roads. Most of these roads are part of the Transcameroon road/rail/port network which links Chad and the North of Cameroon with the sea. The cost of road construction was estimated at the time of negotiations (May 1973) at about US\$45 million, excluding contingencies, and US\$59 million including contingencies. Government advised us recently that the lowest bids for these roads amount to a total of US\$56 million, which is within the original estimate, including contingencies. However, the contract documents contain a price escalation clause which with the price inflation assumed in the guidelines issued by Mr. van der Tak, may increase the final cost (excluding taxes) of construction to as much as US\$78 million or almost US\$20 million in excess of the amounts available for the second highway project. In the absence of supplementary outside financing, and should these price increases materialize, the Government may have to more than double its net contribution to up to about US\$35 million.
- 3. The bids for these roads expired originally on July 1, and following our discussions with you in late June we advised the Government by cable to award contracts for those road sections which had the highest priority and the cost of which (including future price escalation), did not exceed the loan/credit and available local resources. As far as the remaining sections of the project were concerned we advised the Government to seek an extension of the validity of the bids for a sufficiently long period to allow a review of investment priorities, cost and available external and local resources in this sector.
- 4. In response to our advice, the Government seems to have found an informal way of holding the successful bidders to their bids beyond July 1. Moreover, there is an indication that the Government may postpone reconstruction of a 100 km road section (corresponding to about 40 percent of the foreseeable cost overrun) by a few years thus deleting it from the Second Highway Project. Supplementary external finance will still be

required even after reducing the US\$20 million cost overrun to about US\$12 million in this way. Given Cameroon's tight budgetary and reserve position, even a (reduced) overrun of US\$12 million would present a serious financing problem for the Government and endanger the execution of this project which despite the potential cost increase remains urgent and justified.

- Additional Bank financing for the (reduced) Second Highway Project would not only help overcome the transport bottleneck of the Cameroonian economy but also provide drought stricken landlocked Chad with better access to the sea. Moreover, a supplemental loan would be in line with our stated objective of transferring more resources to Cameroon at a time of tight budgets, increasing balance of payments deficits and low reserves. With this objective in mind our lending program for Cameroon for the next five years totals nearly US\$300 million or US\$60 million a year on average. However, as it stands now, due to delays in project preparation the combined total for FY 75 and FY 76 is not likely to exceed US\$60 million (without a supplemental loan for the Second Highway Project).
- 6. The Government is under mounting pressure to award the contracts. Despite the fact that a delay in the award of what appear to be reasonable bids may possibly lead to further increases, the Government may be reluctant to award the contracts without an indication of Bank support. In these circumstances we would like to tell the Government that we will consider the possibility of supplementary financing, if and when needed, provided the Government takes action to reduce the project.

7. Do you concur?

RBSteckhan:mb

Cleared with and cc: Mr. Brandreth

Mr. Melegari

cc: Messrs. de la Renaudière Palein Erim o.r. Bazin

# Eq. guinea: CR. 362 Adm. OFFICE MEMORANDUMamali: Cr. 384 Adm.

TO: Files

FROM: Donald King (WAPDR)

SUBJECT: Problem Projects Review of July 18, 1974

DATE: August 7, 1974

« Senegal: Loan 835/CR.314 Adm. « Chad: CR.309 Adm.

u Sierra Leone: CR. 253 Adm.

« BA & P:

The following are the main comments made during the review of the Region's problem projects with Messrs. Knapp, Baum and Cargill on July 18, 1974.

# Equatorial Guinea: Credit 362, Highway Project

In response to Mr. Knapp's concern about the lack of progress and of disbursements, Mr. Chaufournier said that the project had been mounted with the realization that this was a very difficult country for the Bank to work in. It had been foreseen that the associated UNDP technical assistance would have to achieve reasonable progress before IDA-financed highway maintenance (and procurement of maintenance equipment) went forward. In fact the Credit's lack of progress was in part a reflection that UNDP had experienced difficulty. Mr. Knapp agreed that we had to proceed realistically. He requested that before the Region took any action, such as the approval of contracts, which would lead to disbursements he should be informed.

## Mali: Credit 384, Second Railway Project

It was noted that while the borrower and the Bank had agreed to reduce the scope of the project to offset the prospective cost overrun, nonetheless, the project items which had been thus removed from the Bank's list of goods were important to the future economic operation of the railroad, and the borrower was looking for finance to reinstate them. Mr. Baum said that reducing the project content of a railroad project might have a worse impact than doing so in a highway project where the deletion of one road might not affect the economics of others in the project. A railway project generally had to be viewed as an entity. Mr. Thalwitz emphasized that the borrower would like to obtain supplementary financing from the Bank, an initiative the Region strongly supports.

# Senegal: Loan/Credit 035/314, Second Railway Project

The serious financial problem of the railway was noted, it being explained that lacking sufficient funds the railroad could not acquire the additional rolling stock and spare parts it needs, and yet without these additional facilities its revenues are reduced. The Region's staff said it may be necessary to restructure the loan to make money available for spare parts. However vital as this was, this course would reduce the money available for other purposes hardly less important. Mr. Knapp referred to the program loan under consideration for Senegal which may help the government provide counterpart finance to the railroad and strengthen the implementation of our project.

#### Chad: Credit 309, Livestock Development Project

Mr. Knapp expressed concern over the statement in the problem project report that funds for physical maintenance of the project might not be available after project completion. Mr. Knapp thought that a sort of amortization fund might be set up by one of the project donors to provide for maintenance over the life of the project. Messrs. Chaufournier and Thalwitz said that Sahelian countries such as Chad are so poor that there can be no certainty that resources will be available for project maintenance purposes following completion of a project unless aid donors earmark funds. Mr. Knapp asked whether a solution might be to ask the French, as the main donor, to give priority to maintenance in the allocation of their funds. Mr. de la Renaudiere said that the strained relationship between Chad and France made this doubtful. Mr. Knapp suggested that in view of the limited time for problem projects discussion, discussion of the Chad problem should be put off to another occasion.

#### Cost Overrun

In the brief discussion of the information concerning cost overruns Mr. Chaufournier emphasized that some of the overruns reported were for projects for which, notwithstanding that bids have not been received, it was considered advisable to take into account the additional costs likely to result from escalation provisions. For this purpose the information on prospective price increases contained in the CPS memorandum of March 29, 1974, had been employed. If in fact price increases of these dimensions did occur some sectors would be particularly hard hit, highways for example. Some borrowers would not have in prospect the funds to meet eventual overruns but nevertheless would have to award contracts within several months. A number of highway projects faced this problem and it was important to do something about this problem. Mr. Knapp mentioned the Cameroon Highway Project as a case in point, where an indicated overrun of \$14 million, compared with the loan/credit amount of \$28 million is foreseen.

Mr. Knapp questioned whether the smallness of some of the overruns warranted supplemental financing, quoting the \$200,000 overrun on the Sierra Leone Cr. 253 Education Project. The Region staff noted this was a matter of degree; that while it was a small amount it loomed large in the current Sierra Leone scene. The pointed out that the project was well on the road to completion and could not be cut back, that it was one of the education projects in which the country concerned was doing a good job--and that the Government did not have the funds to cover the overrun. Therefore despite the small size of the overrun Bank supplemental assistance appeared warranted.

Mr. Thalwitz noted that projects which might face overruns arising from price escalation but on which no action was necessary during the next year were not included in the list of overruns. A large number of agriculture

projects were in this category inasmuch as funds were committed on a year-by-year basis. It would be not until towards the end of the project that an overrun would necessarily have to be faced--by which time project revenues might have increased to compensate for the cost overrun; moreover there would be the possibility that the scope of the project might be reduced.

#### DKing:ev

Cc: Messrs. Knapp, Senior Vice President, Operations
Baum, Vice President, Projects Staff
Cargill, Vice President, Finance
Armstrong, Supervision Adviser
Chaufournier, Vice President, Western Africa Region
Wright, Director, Western Africa Programs I
de la Renaudiere, Director, Western Africa Programs II
Thalwitz, Director, Western Africa Projects
Pouliquen, Assistant Director, WAP
Rowe, Assistant Director, WAP

Cameroon: Loan 687 Adm. a Camereon 1 Loan 935/CR. 429 Adm. Distribution of

Mr. Brandreth

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August 7, 1974

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REGIFERCANDINATION

Licamuoon: Loan 935/CR. 49 Adv

# OFFICE MEMORANDUM

18 /u

Mr. F. Soges, Chief, WAPHW

DATE: July 30, 1974

FROM:

M. Melegari, Engineer and P. Framfi, Economist, WAPHW

SUBJECT:

CAMEROON: Loan 663/Credit 180-CM - First Highway Project

Loan 935/Credit 429-CM - Second Highway Project

Supervision Mission

Full Report

Mrs. Saukel, WAPHW

In accordance with our Terms of Reference dated May 8, 1974 we visited Cameroon from May 20 to 30, 1974 to supervise the above projects. Please find attached our Full Supervision Reports.

Attachments MMelegari/PGyamfi:ds filed July 23, 1974

cc: Messrs.

Thalwitz, Director, WAP Pouliquen, Assistant Director, WAP Rowe, Assistant Director, WAP King, Assistant to Director, WAP van der Tak, Director, VPSVP (3) Jaycox, Director, TRP (2) Bowron, PABP2 Buhler, LEG Moussu-Rizan, CTRDD de la Renaudiere, Director, WA2 Steckhan, Chief, WA2DB Erim, WA2DB J. Elliott, CTRAC Gillette, WANVP Wyss, WAFWA Reitter, WAFGH Mirza, WAFNG Kaden, WAPHW Byl, WAPHW

(5-74)		IBRD	AND IDA -	SUPER	ISION SUMMA	ARY			
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## Section 7: Actions Taken or Recommended

- The Bank has written the Government to confirm the mission's findings.
- Since the project cost has increased, but the amount of the Loan and Credit will not change, the percentage of the Bank Group financing will soon have to be reduced accordingly (see Annex II para 4).
- A mission of one engineer should supervise the project in December 1974.

CAMEROON Ln. 663/Cr. 180-CM: 1st Highway Project

#### List of Annexes

Terms of Reference of the Mission ANNEX I

ANNEX II Execution of the Project

- Project Status and Cost Estimates ANNEX III

- Schedule of Disbursements ANNEX IV

ANNEX V - Draft paragraph for President's Reports

#### ANNEX I Page 1 of 2

# OFFICE MEMORANDUM

TO: Messra. M. Melegari, Engineer, and

DATE:

May 8, 1974

P. Gyfunfi, Economist, WAPHW F. Soges; Chief, WAPHW

ROM:

JECT:

CAMEROON: Loan 663/Credit 180-CM - First Highway Project Loan 935/Credit 429-CM - Second Highway Project

Supervision Mission Terms of Reference

From about May 20 - 30, 1974, you will visit Cameroon to supervise the above projects. You will review with the Government, and if necessary with the consultants, the overall status of the projects, covering in particular the following points:

## First Highway Project - Construction of the N'Gaoundere-Garoua Road

- determine the progress in constructing the road and repairing damaged sections, and how implementation of the understandings reached between the Government, contractors and consultants concerning these repairs is working out (see Annex II - para 2.1);
- assess the performance of contractors and consultants (see Annex II - paras 2.1 and 2.3}
- review the financial situation of the project; estimate cost overruns, and determine their implication on financing (see Annex II - paras 2.2, 2.3 and 3.1 and Annex III);
- investigate the reasons for the delays in Government's making payments to contractors and consultants, in both local and foreign currencies, and discuss means to expedite processing of these payments (see Annex II - para 2.4);
- review the latest progress reports, and reiterate the necessity for their prompt transmission to the Bank (see Annex II para 2.4).

## Second Highway Project

- review the bid evaluation report for the road construction, and in the light of the outcome of bidding assess the project's financial situation;
- revise, if necessary, the project execution schedule;
- review, and if possible approve, the consultants' contract for construction supervision;

- determine the progress in securing consultants' services for the highway maintenance study, and press for an early start of the study with a view to completing it in the first quarter of 1975;
- determine the progress made in organizing the interministerial task force for drawing up a program for the forest studies and determine the likely timing of the studies;
- finalize the terms of reference and employment schedule of the three experts to be assigned to the Departments of Programming, Roads, and Transport, and discuss with the Government the curricula-vitae of the candidates we are suggesting.
- discuss the plans and schedule for UNDP technical assistance to the Ministry of Transport, including the recruitment of counterpart and supporting local staff.

### 2. Sector Work

- discuss the transport investments underway and planned, and the general needs of the sector;
- ascertain the characteristics of the proposed improvement of the Yaounde-Edea road, and the status of plans for construction.
- 3. From Cameroon, Mr. Melegari will proceed to CAR and Mr. Gyamfi to the Ivory Coast under separate Terms of Reference.
- 4. Upon your return to Washington, you will submit a Back-to-Office Report followed by a Full Report.

Cleared with and cc: Mr. Erim, WA2DB

Cc: Messrs. Thalwitz, Director, WAPDR (3)
Pouliquen, Assistant Director, WAPDR
Rowe, Assistant Director, WAPDR
King, Assistant to Director, WAPDR
van der Tak, Director, VPSVP
Jaycox, Director, TRP
Bowron, PABP2
Buhler, LEG
Rychener, CTRDD
de la Renaudiere, Director, WA2DR
Steckhan, Division Chief, WA2DB
Brandreth, Division Chief, WAPPR
Kaden, WAPHW
Wyss, Chief, WAFWA

#### Execution of the Project

#### 1. Main Project Items

- A. Construction of the N'Gaoundere-Garoua (250 km) and Tiko-Victoria (22 km) roads, and supervision of work.
- B. Feasibility studies and detailed engineering for improvement of the Garoua-Mora (254 km) and Douala-Pont du N'Kam (180 km) roads.

#### 2. Execution of Item A

- The Government awarded contracts for the construction of the two roads and for the supervision of work in December 1971. In April 1973, the contractor Razel-Sofra TP completed the work on the Tiko-Victoria road, and in March 1974 the contractor GTE-Citroa completed work on the first section of the N'Gaoundere-Garoua road. Both of these contractors worked correctly and the Government issued a Certificate of Completion for both roads. At the end of May 1974, the contractor Sofra TP-Colas was still working on the two other sections of the N'Gaoundere-Garoua road; it had almost finished repairing the stretches, where failures had occurred during the past rainy season, and had completed the work on about 110 km, out of 178 km. This contractor had greatly improved the quality of his work and is now working correctly. The crucial test however, for the entire road, will be the present rainy season. Since the Government decided to improve the design, following the occurrence of failures, the amount of work has increased. Therefore, the Government is extending the time for completion of the work from 30 to 43 months; the new completion date will be end June, 1975.
- 2.2 On the basis of consultants' data, we estimated an increase in the construction cost of about US\$4.8 million above the appraisal estimate (see Annex III). Of this amount, 40% is for currency realignment, 45% for inflation, and 15% for quantity increase.
- 2.3 In December 1971, the Government awarded a contract for the supervision of the work to the consultants SCET-DIWI. Due to inadequate management the consultants had not properly supervised the work but, after failure occurred on the N'Gaoundere-Garoua road, they replaced their site engineer, and began supervising correctly. Since the work will last longer than planned, the consultants' contract will have to be extended. We estimated an increase in the supervision cost of about US\$385,000, above the appraisal estimate (see Annex III). Of this amount, 37% is for currency realignment, 31% for inflation, and 32% for quantity variation.
- 2.4 The Government has processed payments in both local and foreign currencies to the contractors and consultants very slowly, because the payment documentation has to pass through several Government agencies who do nothing but repeat the same auditing operations. Since all, but the last, certificates of payment are based on provisional bills of quantities, and therefore subject to be revised, we suggested to the Government that the contractors and consultants should be paid, both in local and foreign currencies, soon after the

Highway Department (HWD) has finished auditing these certificates. Other agencies could audit later and report possible errors to HWD, who would make the necessary corrections on the next certificate of payment.

2.5 We looked over the latest progress reports with HWD and the consultants. We also talked over the best way to have these reports transmitted to us promptly. We agreed that HWD would send them to us directly, instead of through the Programming Department.

#### 3. Execution of Item B

3.1 In December 1971, the Government awarded a contract for this study to the consultants Ingeroute-Lamarre Valois. The consultants completed the feasibility studies in August 1972, and the detailed engineering, as well as the bidding documents, in December 1973. The cost of this study was US\$1.28 million, US\$100,000 lower than the appraisal estimate (see Annex III). The engineering served as basis for the appraisal of part of the Second Highway Project.

## 4. Reduction of the Bank-financing percentage

4.1 According to the Government's letter of June 12, 1974, the Government will bear the entire cost overrun of the project. Therefore, since the Bank Group will not increase the amounts of the Loan and Credit, we recommend that the percentage of its financing be reduced accordingly.

CAMEROON In. 663/Cr. 180-CM: 1st Highway Project

		Completion date		Total Cost Estimates (US\$1000)			% Bank	
Project Items	Executed by	Contract	Forecast or Actual	Appraisal 1	Original 2/	Latest 1/	Contri- bution	% of Completion
. Construction of the:								
a) Tiko-Victoria Road (22 km)	RAZEL-SOFRATP- FOUGEROLLE	5-10-73	April 1973	3,500	3,750	4,040	74	100
b) N'Gaoundere-Garoua Road - 1st section(71km)	GTE-CITROA	10-10-73	3-30-74	4,920	5,520	6,800	74	100
- 2nd and 3rd sec- tion (179 km)	SOFRATP-FOUGE = ROLLE-COLAS	5-10-74	6-30-75	12,370	9,560	14,765	74	65
I. Consultants Services for:	-				^			
a) Construction Supervision	SCET-DIWI	6-10-74	7-31-75	1,515	1,190	1,900	74	75
<ul> <li>b) Feasibility Studie and detailed engineering of Douala-</li> </ul>		,						
Pont du Noun and Garoua-Mora Roads	INGEROUTE- LAMARRE-VALOIS			1,380	1,230	1,280	74	100
ILRefunding of Engineer- ing Credit S-3CM	-	-	-	550	550	550	100	100
V.Interest during construction	_	_	-	865	865	865	100	55

<sup>1/</sup> Including contingencies.
2/ Excluding contingencies.
3/ This figure does not include US\$2.0 million, cost of repairing the failures which occurred on sections 2 and 3 of

the N'Gaoundere-Garoua road, because the contractor will bear it entirely.

<sup>4/</sup> Of this overrun, about 40% is due to currency realignment, 45% to inflation, and 15% to quantity increase.

# SCHEDULL OF DISBURGIMENTS us of July 1, 197/

CAMEROON
In. 663/Cr. 180-QM: 1st Highway Project.

	AC	CCUMUIATED DIS US\$xx.xm EQUI	ACTUAL DISBURSEMENTS AS A PERCENTAGE OF APPRAISAL ESTIMATE OR				
IBRD FISCAL YEAR AND SEMESTER	ACTUAL TOTAL DISBURSEMENTS	APPRAISAL ESTIMATE	IATEST REVISED ESTIMATE (on 12-31-73	NEW DISEURSEMENT FSTIMATE ) (7-1-74)	NEW ESTIMATE OF DISBURGEMENTS AS A PERCENTAGE OF APPRAISAL ESTIMATE		
	Credit Loan	Credit Loan			Credit Loan		
1970 1st 2nd	0.0 - 0.0	0.6 - 0.0					
1971 1.st 2nd	0.5 - 0.0 0.5 - 0.1	6.1 - 0.1			8 1.00		
1972 1st 2nd	0.5 - 0.1 2.8 - 0.1	7.0 - 6.0			40 2		
1973 1st 2nd	5.6 - 0.2 7.0 - 3.1	7.0 - 12.0			1.00 26		
1974 1st 2nd		7.0 - 12.0 7.0 - 12.0	7.0 - 9.5		100 57 100 71		
1975 1st 2nd		7.0 - 12.0 7.0 - 12.0	7.0 -32.0	7.0 - 10.0 7.0 - 11.0	100 83 100 92		
1976 1st		7.0 - 12.0		7.0 - 12.0	100 100		
	Closing Date:	12-31-73	12-31-74	12-31-75			

<sup>1.</sup> Disbursements have not been, and are still not being made, according to the appraisal estimat mainly because the Government awarded all contracts almost one year later than expected.

<sup>2.</sup> The new disbursement estimate is based on the assumption that the percentage of the Bank-Group financing will be reduced to reflect the new proportion between the increased total cost of the project and the unchanged amounts of the Loan and Credit.

CAMEROON
Ln. 663/Cr. 180-CM: 1st Highway Project

#### Draft Paragraph for President's Reports

The Tiko-Victoria road was completed satisfactorily in April 1973. The first section of the N'Gaoundere-Garoua road was completed in March 1974, but the other two sections will not be finished before June 1975, i.e., one year behind schedule. At present, the contractor has finished repairing all failures which occurred during the last rainy season, and has completed 110 km out of 178 km. The Government will bear an estimated US\$5.1 million overrun, of which 40% is due to currency realignment, 45% to inflation, and 15% to quantity increase.

(5-74)		IBRL	AND IDA -	- SUPER	VISION SUMMA	RY	
Regional Office:	Country:	F	roject Name:			Project No.:	Loan/Credit No.:
Western Afric			Second	Highway	Project	3 CAMTHO3	In935/Cr429-0
Board Date: 7-3-73	Signing Date:		Dept./Div.:	Code:	Projects Officer:	Loan Offic	
	9-26-73 ORMANCE RATING	WAPH	W	136/32	MMelegari	IEri	m
STATUS: Pr TREND: Imp TYPES OF P	oblem Free - 1; Mino proving - 1; Stationar	or Problems y - 2; Dete - 1; Manag	riorating - 3 erial - 2; Technica	al - 3; Politic	cal - 4; Other <i>(explain)</i> Yes - Y; No - N	Last Summary	This Summary  3 2
The project m Pont du Noun-	study; (iv) te	s of (:	i) construc feasibilit	v study	of 1,00 km of for	ra, Douala-Pont orest roads; (iii es (for more deta	) hi chreer
SECTION 3: PROJ	ECT DATA (Do not	advance F	f time frame unti	il after 3-moi	orth updating cycle whi	ich ends July 31.)	
Signing Beginning of FY* Latest Date of latest:  * Use estimate SECTION 4: SUPE  Msn. Return (Mo./Day) Latest Previous 1, 7  * Type of Repo	Loan/Credit Effectiveness (Mo./Day/Yr.)  12,27,73  12,20,73  7,1,74 Legal  which is "latest" at the rest of the rest of Credit  Effectiveness (Mo./Day/Yr.)  12,27,73  12,20,73  7,1,74 Legal  which is "latest" at the rest of Credit	Project completion (Mo./Yr.)  6,77  12,77  12,77  closing date eginning of E  I Rpt. Date (Mo./Yr.)  2,74 (FS 74)  75 74 (FS 75)  6 77 (FS 75)  6 77 (FS 75)  7 (FS 75)	Loan/Credit Closing (Mo./Day/Yr.)  6 ,30 ,78  6 ,30 ,78  6 ,30 ,78  6 ,30 ,78  8 FY. A special I  Next Reco between  1	Project Cost (\$xx.xi  70  91  91  beginning-of-le Msn. Depart mended interen Missions of period co to progress rep (B-T-O; C = to if necessary 7 and the	Amount  (\$xx.xm)  (\$xx.xm]  (\$xx.xm)  (\$xx.xm]  (\$xx.xm)  (\$xx.xm]  (\$xx.xm]	Cumulative Disburse Past FY 74 Curren (\$xx.xm) (\$xx.x  -	xpenditure (Optional) ects Programs (mw)
Project Cost: appraisal CFA of the expect The Bank appra supplementary the Government explore the bireceived the G	price for the imate. On the Increase, the F 15.5 billioned overrun and oved the propertinancing becaused only pridders' willing the second of the properties	e const is basi total n. Mid d propo osed co fore Ju riority ngness	ruction of s, and in project cos -June 1974, sed awardin ntract awar ly 1, 1974, contracts, to prolong see Anne	the thr line with st was e , the Go ng the c rding, b , the exp , for whi the val	ee roads was he the latest G stimated at CF vernment reque onstruction cout since it ha piration date ich the global idity of their	digher by about 3 duidelines on Tree AF 22.7 billion, asted the Bank to intracts to the 1 d not been able of the bids, it financing was so bids. The Bank and 2.3). The Goies, but it assur	catment of compared to finance part lowest bidders. to decide on suggested that secured, and has not yet r

will soon call the first meeting of the interagency task force set up for the purpose (see Annex II, para 3). The Government is evaluating technical proposals for the maintenance study from three consultants, and is expected to send its recommendations to the Bank shortly (see Annex II, para 4). The Gevernment is looking over the curricula vitae of the experts for technical assistance to the Ministries of Planning, Public Works, and Transport. It is expected to let us know its view on this subject by end of August (see paras 5.1 and 5.2).

### Supervision Summary

### Section 7: Actions Taken or Recommended

- The Bank has already written the Government to confirm the mission's findings.
- A mission of one engineer and one economist should supervise the project in December 1974.

CAMEROON
Loan 935/Credit 429-CM: 2nd Highway Project

### LIST OF ANNEXES

Terms of Reference of the Mission ANNEX I

ANNEX II Execution of the Project

ANNEX III Project Status and Cost Estimates

ANNEX IV Schedule of Disbursements

ANNEX V Transport Sector Investments

ANNEX VI Status of Highway Investments

ANNEX VII Characteristics of the Improvement of the Yaounde-Edea Road (179 km)

ANNEX VIII Draft Paragraph for President's Report

ANNEX I Page 1 of 2

# OFFICE. MEMORANDUM

TO: Messrs. M. Melegari, Engineer, and

DATE:

May 8, 1974

FROM:

P. Gramfi, Economist, WAPHW F. Soges; Chief, WAPHW

SUBJECT: C

CAMEROON: Loan 663/Credit 180-CM - First Highway Project

Loan 935/Credit 429-CM - Second Highway Project

Supervision Mission Terms of Reference

1. From about May 20 - 30, 1974, you will visit Cameroon to supervise the above projects. You will review with the Government, and if necessary with the consultants, the overall status of the projects, covering in particular the following points:

## First Highway Project - Construction of the N'Gaoundere-Garoua Road

- determine the progress in constructing the road and repairing damaged sections, and how implementation of the understandings reached between the Government, contractors and consultants concerning these repairs is working out;
- assess the performance of contractors and consultants;
- review the financial situation of the project; estimate cost overruns, and determine their implication on financing;
- investigate the reasons for the delays in Government's making payments to contractors and consultants, in both local and foreign currencies, and discuss means to expedite processing of these payments;
- review the latest progress reports, and reiterate the necessity for their prompt transmission to the Bank.

## Second Highway Project

- review the bid evaluation report for the road construction, and in the light of the outcome of bidding assess the project's financial situation (see Annex II, paras

- revise, if necessary, the project execution schedule (see Annex I, para 2.4);

- review, and if possible approve, the consultants' contract for construction supervision (see Annex II, para 2.5);

- determine the progress in securing consultants' services for the highway maintenance study, and press for an early start of the study with a view to completing it in the first quarter of 1975 (see Annex II, para 4.1);
- determine the progress made in organizing the interministerial task force for drawing up a program for the forest studies and determine the likely timing of the studies (see Annex II, para 3.1);
- finalize the terms of reference and employment schedule of the three experts to be assigned to the Departments of Programming, Roads, and Transport, and discuss with the Government the curricula-vitae of the candidates we are suggesting (see Annex II, paras 5.1 and 5.2);
- discuss the plans and schedule for UNDP technical assistance to the Ministry of Transport, including the recruitment of counterpart and supporting local staff (see Annex II paras 5.1 and 5.

#### 2. Sector Work

- discuss the transport investments underway and planned, and the general needs of the sector (see Annexes V and VI);
- ascertain the characteristics of the proposed improvement of the Yaounde-Edea road, and the status of plans for construction (see Annex VII).
- 3. From Cameroon, Mr. Melegari will proceed to CAR and Mr. Gyamfi to the Ivory Coast under separate Terms of Reference.
- 4. Upon your return to Washington, you will submit a Back-to-Office Report followed by a Full Report.

Cleared with and cc: Mr. Erim, WA2DB

CC: Messrs. Thalwitz, Director, WAPDR (3)
Pouliquen, Assistant Director, WAPDR
Rowe, Assistant Director, WAPDR
King, Assistant to Director, WAPDR
van der Tak, Director, VPSVP
Jaycox, Director, TRP
Bowron, PABP2
Buhler, LEG
Rychener, CTRDD
de la Renaudiere, Director, WA2DR
Steckhan, Division Chief, WA2DB
Brandreth, Division Chief, WAPPR
Kaden, WAPHW
Wyss, Chief, WAFWA

#### Execution of the Project

#### 1. Main Project Items:

- A. Construction of the Garoua-Mora (260 km), Douala-Pont du N'Kam (161 km), and Pont du Noun-Foumban (50 km) roads, and supervision of the work.
- B. Technical assistance to the Ministry of Agriculture, and feasibility study of about 400 km of forest feeder roads.
- C. Study on highway maintenance and betterment of feeder roads.
- D. Technical assistance to the Ministries of Planning, Public Works, and Transports.

#### 2. Execution of Item A

- 2.1 On April 4, 1974, the Government opened the bids and commissioned their evaluation to the consultants. However, even from just a preliminary examination, the total lowest bid price overran the appraisal estimate by about 30%, as expected because of the emergy crisis, and consequent exceptional inflation. During our mission we reviewed consultants' evaluation reports and agreed with the Government that it would select the contractors, to be proposed for awarding, on the basis of these reports. Since the consultants had confirmed the overrun, and the Government was much concerned about its financing, we also agreed that the Government request Bank contribution.
- 2.2 Therefore, mid-June, after our return to Washington, the Government wrote the Bank 1 requesting to finance part of the expected CFAF 6.0 billion overrun, and proposing to award the contracts to the lowest bidders as follows:
  - a CFAF 6.2 billion 2/ contract for the three sections of the Garoua-Mora road to the contractor Ways and Freytag;
  - a CFAF 4.4 billion 3/ contract for the first section (93 km) of the Douala-Pont du N'Kam road to the joint-venture Mondelli-Itinera-Exarcos;
  - a CFAF 3.2 billion 4 contract for the second section (68 km) of the Douala-Pont du N'Kam road to the joint-venture Edok S.A.-Etersa;
  - a CFAF 1.2 billion 5/ contract for the Pont du Noun-Foumban road to the contractor Held and Francke.

<sup>1/</sup> See the Government's letters of June 12 and 14, 1974 US\$25.3 million

<sup>3/</sup> US\$17.9 million

<sup>4/</sup> US\$13.2 million 5/ US\$5.1 million

The total CFAF amount of these proposed contracts was higher by 35% than the appraisal estimate . The total cost of the project based on contract price, the latest Interim Guidelines on Treatment of Project Cost Increases, and the present rate of exchange, is estimated at CFAF 22.7 billion . of which CFAF 15.4 billion . was the foreign cost, and CFAF 7.3 billion . the local one. Compared to the appraisal estimate, the total overrun was CFAF 7.2 billion . the foreign cost overrun was CFAF 7.2 billion . defined and the local cost overrun CFAF 2.3 billion . defined and the local cost overrun CFAF 2.3 billion . defined and the local cost overrun CFAF 2.3 billion . defined and the local cost overrun CFAF 2.3 billion . defined and the local cost overrun CFAF 2.3 billion . defined and the local cost overrun CFAF 2.3 billion . defined and the local cost overrun CFAF 2.3 billion . defined and the local cost overrun CFAF 2.3 billion . defined and the local cost overrun CFAF 2.3 billion . defined and the local cost overrun CFAF 2.3 billion . defined and the local cost overrun CFAF 2.3 billion . defined and the local cost overrun CFAF 2.3 billion . defined and the local cost overrun CFAF 2.3 billion . defined and the local cost overrun CFAF 2.3 billion . defined and the local cost overrun CFAF 2.3 billion . defined and the local cost overrun CFAF 2.3 billion . defined and the local cost overrun CFAF 2.3 billion . defined and the local cost overrun c

- 2.3 At the end of June, 1974, the Bank cabled the Government 13/ approving the proposed contract awarding, but suggesting that, since the Bank could not decide yet on supplementary financing, the Government should award only priority contracts, within the ceiling of the global financing secured, and should explore the bidders' willingness to prolong the validity of their bids beyond July 1, 1974. The Government has not yet replied.
- Because of this uncertain situation we have not been able to revise the project-execution schedule. If the Government is able to award all the contracts by next October, the Pont du Noun-Foumban road should be finished by December 1976, the Douala-Pont du N'Kam road by June 1977, and the Garoua-Mora road by December 1977, six months later than forecast.
- 2.5 We agreed with the Government that the same consultants who did the feasibility studies and detailed engineering would supervise the works. We also agreed on the final version of the consultants' contract. The Government will defer the awarding of these supervision contracts, until it has decided on the awarding of construction contracts.

#### 3. Execution of Item B

Since many Government agencies were not familiar with the forest aspects of the Second Highway Project, and interagency coordination needed to be improved, the Government had agreed with a previous Bank mission to set up an interagency task force. We learned that, though the Government had set up this force, the representatives of the Government agencies had never met and no progress had been made in drawing up a program for the forest studies. The General Secretary of the Ministry of Planning assured us that his Ministry would take the leadership of this task force, and would soon call the first meeting.

<sup>6/</sup> The same bid price, in US dollar equivalent, was higher by only 23% because the rate of exchange between the two currencies had changed from US\$1 = CFAF 220 at appraisal to the current value of US\$1 = CFAF 245. For the same reasons, the overruns in dollars are smaller than in CFAF.

<sup>7/</sup> US\$92.5 million 8/ US\$63 million

<sup>9/</sup> US\$29.8 million

<sup>10/</sup> US\$22 million

<sup>11/</sup> US\$15 million 12/ US\$7 million

<sup>13/</sup> See the Bank's cables of June 25 and 27, 1974

#### 4. Execution of Item C

The Government had invited five consulting firms for the maintenance study. On June 6, 1974, L. Berger and Setec jointly submitted a common technical proposal, as did BCEOM and Kampsax; Harris, Inc., submitted their own proposal. The Government is evaluating these technical proposals and is expected to send its recommendations to the Bank shortly.

#### 5. Execution of Item D

- Since the UNDP representative had confirmed the financing of two experts for the Ministry of Transport, a previous Bank mission had agreed with the Government that, of the three experts provided for under the project, one would be assigned to the Ministry of Planning (MOP), one to the Ministry of Public Works (MPW), and the last to the Ministry of Transport (MOT). During our mission we gave the Government the curricula vitae of the candidates for these positions we had been able to choose with the help of our Personnel Department. We discussed the main points of the Terms of Reference of these experts with the Government, but we could not set any employment schedule because the Government had not yet finished looking over these curricula vitae before we left Cameroon. The Government promised us it would let us know its view about this subject, as well as about the two UNDP experts, by end of August.
- The three Ministries, MOP, MPW, and MOT, have sufficient counterpart and supporting staff for the five experts. However, two of the designated counterparts for the MOT experts will soon leave for one year of overseas training under UNDP fellowships. The third counterpart has already undergone this training and is available in Cameroon. To ensure that the maximum benefit is derived from the experts' services, we agreed with MOT that the arrival of the experts be scheduled to coincide with the availability of their counterparts. Accordingly, the experts' team leader is scheduled to arrive as soon as he can be recruited; the MOT undertook to submit by end August, for the Bank's concurrence, a proposal for the arrival of the remaining two experts. The Bank's letter of July 23, 1974 confirmed the above decisions and requested from the Government its prompt action on the experts, including a proposal on their recruitment schedule.
- 5.3 Given the number of Government departments involved in the selection process and the usual difficulty experienced in recruiting good experts for such services, it is important that the Bank follow this project component closely in order to avoid unnecessary delays.

#### CAMEROON:

In.935/Cr.429-CM - Second Highway Project

# Project Status and Cost Estimates as of July 1, 1974

		Comple	etion date	Total Cos	t Estimates (	US\$'000)	% Bank	1
Project Items Executed by	Contract	Forecast or Actual	Appraisal 1	Original 2/ Contract	Latest 1/	Contri- bution	% of Completion	
Reconstruction of the following roads:								
) Garoua-Mora (260 km) ) Douala-Pont du Nkam(1 ) Pont du Noun-Foumban	61 km) (50 km)			27,4448 30,867 6,260	25,273 31,102 5,122	35,585 44,350 6,760	68 68 68	0 0
· Consultants! Service	S				1			
Supervision of work Technical Assistance				4:548	- '	4,695	70	0
(forest policy) Feasibility Study of				115		70	75	0
forest roads Road Maintenance Stud Technical Assistance	у .			-40h 345	-	300 340	75 75	0
to various Ministries	5.			518	-	450	75	0
Total	*	and the same	•	70,505		92,550		
Estimated Overrun						70,505		
Including Contingenci	Les							
Excluding Contingenci	.es		*					

# as of July 1, 1974

CAMEROON In. 935/Cr. 429-CM: 2nd Highway Project

	AC	CUMULATED DIST US\$xx.xm EQUI			ACTUAL DISEURSEMENTS AS A PERCENTAGE OF APPRAISAL ESTIMATE OR
IBRD FISCAL YFAR AND SEMESTER	ACTUAL TOTAL DISBURSEMENTS	APPRAISAL ESTIMATE	LATEST REVISED ESTIMATE (on 12-31-73	NEW DISBURSEMENT ESTIMATE ) (7-1-74)	NEW ESTIMATE OF DISBURSEMENTS AS A PERCENTAGE OF APPRAISAL ESTIMATE
C	<u>Credit</u> <u>Loan</u>	Credit Loan	Credit Loan	Credit Loan	Credit Loan
1974 1st 2nd		0.2 - 0.0 0.7 - 0.0			
1975 1st	no disbursement yet	3.0 - 0.0 8.5 - 0.0	3.0 - 0.0 8.5 - 0.0		300 - 140 -
1976 1st 2nd		15.5 - 0.0		15.5 - 0.0	100 - 100 -
977 1st 2nd		24.0 - 7.5 24.0 - 15.5	24.0 - 7.5 24.0 - 15.5	24.0 - 7.5 24.0 - 15.5	100 100 100 100
1978 1st 2nd				24.0 - 20.0 24.0 - 24.0	100 100 100 100
	Closing Date:	6-30-78	,	6-30-78	

#### Transport Sector Investments

Transport sector investments underway and planned for the balance of the 1971-1975 Plan period have been confined to those included in the Plan. Future port and railway development is being presently discussed between the Government and the Bank. There has been considerable slippage in highway investments due mostly to delays in preparing projects and in securing financing for construction works. It is expected that many of the road projects provided for in the current plan (see Annex VI) will be included in the next plan.

The 1976-1980 Five Plan is under preparation. Part of the services to be performed by the technical assistance team to the Ministry of Transport will be to assist the Government in determining the transport investments to be included in the Plan.

CAMEROON
Lean 935/Credit 429-CM: 2nd Highway Project

#### Draft Paragraph for President's Report

Because of inflation, bids for the construction of the three roads were 35% higher than the appraisal estimates. On this basis, and according to the latest Guidelines on Treatment of Project Cost Increase, the cost of the project was estimated at CFAF 22.7 billion, compared to that at appraisal of CFAF 15.5 billion. Since the Bank could not decide on whether to finance the foreign component of this overrun before the expiration of the bids, it cabled the Government suggesting (i) awarding only priority contracts for a total amount within the available funds, (ii) exploring the bidders' willingness to prolong the validity of their bids, (iii) reviewing the priorities of investments. The Government has not yet answered this cable.

## STATUS OF HIGHWAY INVESTMENTS

	Road Section	Total Cost (CFAF billion)	Source of Financing	Status of Implementation
	Magada-Bonghor	-	NSAID	Studies
	Baffous <b>sam-Mbouda-</b> Bameda	2-2.5	FED	Construction
	Bameda-Mamfe	-	BAD .	Studies
	Banga-Kumba	0.70	FED	Construction
	Douala-Edea-Kribi	-	Germany	Studies
	Mdong-Dehang	-	-	_
Not very justifiab in presen	Foumban-Tibati je	-	Germany	Studies
form	CTibati-Ngaoundere	5.0	Italy	Studies
	Bentoua-Batouri	-	-	-
*	Mondou-Gidjiba	-	FED	Studies
	Naza-Maltam (30 km)		Germany	Studies
	Yaoundé-Bafoussam	-	FED will finance 100 km out of 300 km. Project is good but not in	Studies
	Pont du Kam-Pont	-	present form	
	Yaoundé-Edea	6.0	Russian or French Company	Cturke
	Younadé-Kribi	5.0	Prefinanced by Italian Company	Study
	D		- CONTRACTOR TO THE TOTAL OF TH	

Railways Bank Second Railway Project

Ports Nothing being done

#### Characteristics of the Improvement of the Yaounde-Edea Road (179 km)

In January 1974, the Highway Department of the Ministry of Public Works described the work to be done on this road, and wrote the Terms of Reference for its feasibility study and detailed engineering. According to these documents:

- this road carried about 900 vehicles per day, of which 154 were trucks over four tens, in 1972. It was at little above natural surface level, with curb radius often under 500 m, grades up to 11%, exceptionally 14%. The roadway was from six to eight meters wide, unpaved except on steep grades (11 km), and between N'Kolbisson and Yaounde (13 km) where six meter pavements were provided. Average operating speed was lower than 60 km per hour.
- the new road would follow quite closely the existing road, the road bed would systematically be raised from the present ground line, the minimum curb radius would be 500 m, the maximum grade 8%. The roadway would be ten meters wide, paved on seven meters. The road would be designed for a maximum axle load of 13 ton. Culverts and bridges would be rebuilt whenever necessary. The cost of this new road was estimated at CFAF 5.5 billien (US\$22 million).
- During our mission we learned that the Government had not yet decided on whether to start the study of this improvement.

# Cameroon: Loan 663/CR. 180 Adm.

Le 23 juillet 1974.

And the second of the second o

Son Excellence Doteur Maikeno Abdoulage Ministre du Flan et de l'Aménagement du Territoire Yaoundé Comeroun

> Objet: Prêt no 663/Crécit no 180-CM Prêt no 935/Crédit no 429-CM Projets Foutiers

Monsieur le Ministre,

Nous tenons à vous remercier de l'accueil et de la coopération que les services de votre gouvernament ont bien voulu réserver à Mil. Melegari et Cyanii, et à moi-mans lors de notre dernier sejour au Cameroun. Ainsi nous avons pu faire le point de la situation des deux projets cités en référence et nous souhaiterions vous faire part ci-après des conclusions les plus importantes de notre mission.

En ce qui concerne le premier projet routier, nous avons constaté que votre gouvernement a déployé des efforts considérables pour résoudre les problèmes liés à la construction de la route M'Caound re-Caroua. Mous notons avec plaisir les progrès obtenus et la décision du gouvernement, mentionné dans votre lettre du 12 juin 1974, de prendre à sa charge les coûte supplémentaires découlant de la solution de ces problèmes.

En ce qui concerne les dépassements de cost prévus au deuxième projet routier, nous vous confirmons notre télégremme du 27 juin. Nous espérons que depuis vous evez pu procéder à l'attribution de marchés pour la construction des routes et que vous nous tiendres au courant de la situation. La participation éventuelle de la Banque au financement de dépassements est à l'étude.

Nous venons de recevoir copie des offres faites par les consultants pour l'étude de l'entretie routier. Nous espérons recevoir sous peu votre avis sur ces offres sinsi que vos recommendations quant à l'attribution du contrat, de sorte que cette importante étude puisse demarrer sans retard.

En ce qui concerne l'assistance technique, les curricula vites des candidats ont été remis aux services de votre ministère par M. Palein et ensuite par notre mission en vue d'aider votre gouvernement à effectuer son choix. Nous espérons que vos services et ceux des Ministères des Transports et de l'Equipement ont schevé l'examen de ces documents et nous souhaiterions conneître bientôt les noms des experts choisis.

Notre mission n'a pas pu enregistrer ancun progrès dans le démarrage de l'étude sur la politique forestière. Nous croyons comprendre que le groupe de travail interministériel établi par votre gouvernement suite à la suggestion de H. Doyen ne s'est pas encore réumi. Etant donné l'importance que revêt cette étude, nous vous serions recommaissants de faire le nécessaire pour que le groupe de travail soit convoqué en vue de décider d'une part, de l'orientation de l'étude et d'examiner, d'autre part, le mandat des consultants figurant dans la lettre annexe à l'accord de crédit de développement no h29-CM. Nous désirons mentionner ici le lien qui devra exister entre l'étude sur la politique forestière, et celle sur la faisabilité des routes forestières comprises dans le projet.

Nous envoyons copie de la présente à Son Excellence Paul Tessa, Ministre de l'Equipement.

Veuillez agréer, Monsieur le Ministre, l'assurance de notre haute considération.

F. Soges Chef de la Division des Projets Routiers Bureau Régional de l'Afrique de l'Ouest

PGyamfi PSec:mcd

Cleared with and cc: Mr. Munthali

cc: Mr. Steckhan

Form No. 27 (3-70)INTERNATIONAL DEVELOPMENT

ASSOCIATION

/ Cameroon: Loan 935/CR, 429 a cameroon; CR. 161 Adm u Cameroon' CR. 320 Adm.

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT

INTERNATIONAL FINANCE

a Camponson CE. 100 OUTGOING WIRE WEAMENDON

TO:

AKWAPAL DOUALA

BOOK OF TWO

NGANN YONN

DATE:

JULY 22, 1974

DIROPORT

TELEX NO. 5270 CLASS OF

SERVICE: KN II

DOUALA

COUNTRY:

CAMEROUN

TEXT: Cable No.:

POUR MONSIEUR STECKHAN DE LA BANQUE MONDIALE STOP PRIMO RE ROAD PROJECT NO NEW DEVELOPMENT SINCE OUR CABLE TO GOVERNMENT OF JULY 27 STOP SHALL TRY CABLE YOU FURTHER INFORMATION BANK POSITION BEFORE AUGUST 1 SECUNDO OUTSTANDING SERVICE CHARGE PAYMENTS POSITION IS FOLLOWING 21,966 US DOLLARS UNDER CREDIT 161-CM EDUCATION PROJECT 758 US DOLLARS UNDER CREDIT 320-CM SECOND EDUCATION PROJECT PAYABLE SINGE JUNE 15 1974 AND 40,000 US DOLLARS UNDER CREDIT 100-CM CAMDEV PROJECT PAYABLE JULY ONE STOP ON LOAN 687-CM RAILWAY PROJECT OUT OF SERVICE CHARGE OF 168,058 US DOLLARS EQUIVALENT 115,318 US DOLLARS EQUIVALENT HAS BEEN RECEIVED LEAVING UNPAID BALANCE OF 5,010 US DOLLARS EQUIVALENT IN NETHERLANDS GUILDERS, 12,815 US DOLLARS EQUIVALENT IN POUNDS STERLING AND 34,915 US DOLLARS EQUIVALENT IN JAPANESE YEN STOP

DELA RENAUDIERE

Checked for Dispatch:

#### NOT TO BE TRANSMITTED AUTHORIZED BY: CLEARANCES AND COPY DISTRIBUTION: ec n NAME Xavier de la Renaudière cc: Messrs. Bararia Director Gillette DEPT. Western Africa - Country Programs II Bühler Crausway SIGNATURE (Signature of Individual Authorized to Approve) CVBMunthali:aws REFERENCE: For Use By Communications Section ORIGINAL (File Copy)

(IMPORTANT: See Secretaries Guide for preparing form)

DOD FPY

THERE NO. THORONT JULY 22, 1974

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COTE NEX SQUIVALENT IN POUNDS STREETING AND 34,915 US DOLLARD EQUIVALENT IN JAPANESE OF 5,010 OF POLLING ECCLVILLEY IN METHERLANDS COLLEGES, 12,815 OF POLLING LIS, SIG US DOLLARS EQUIFICANT HAS BEEN RECEIVED LEAVING UNPAID BALANGE MATERIA PROJECT OUT OF SELVEDE ORANGE OF 168,058 US DOLLARS EQUIVALENT CHORS CHEDIT FOO-CH CHECKE ENGINEE PREMERS JULY ONE STOP OF LOAM 687-OM SECOND EDUCATION PRODUCT PARABLE SINCE JUNE 15 197% AND 10,000 US DOLLARS OWNER CHECK TO THE ENGLESSION DECORDS 150 OF DOLLARS UNDER CHECK 350-36 CURE TANDENG SENATOR CHARGE PAYMENTS POSITION IS POLICYMEN 21,966 US DOLLARS THE OABLE TOU PERFORM THEORYSTICM BANK POSITION MEDDIE AUGUST I SECURDS NO REAL DEALERSPORTE SINCE OUR CARDS TO QUARTERED OF JULY 27 SECREDARD. POUR NOMBIEUR SCHOOLAN DE DA BANGOR MOMBRING STOP PRINCE DE HOAD PROTECT

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(Telex NO.) 1974 SEP 17 PM 12: 49 LE 17/7/74 . FOR STECKHAN

Distribution:

Mr. Steckhan

Mr. Soges

Mr. Brandreth

ROADS TWO GOVERNMENT COMMITED FOR ENTIRE PROJECT WITH

ONLY MINOR REDUCTIONS IN CHARACTERISTICS STOP

ARRIVING WASHINGTON WEDNESDAY EIGHTEEN TW 803 REGARDS

PALEIN

Cornerson; CK.161 Advis. el Danoney: CR, 415 Polis. /ce Cameroon Loan 935 kR. 429 Adm. " ghana: CE, 438 Admi 21 Ivory Coasti Lean 667 Fidm. a Chad; CR. 489 Adm. u Ivon (bast! Loan 437 Adm. ee Chad! CR, 309 Admi a Ivony coast CE. 406 Fdm. Mr. J. Burke Knapp, Senior Vice President, Ops. Mali. CR. 277 Adva. a Congo! CR. 237 Admi 4 mali; CR. 321 Adm, 4 mali: CR: 383 Adm: 4 Migris 120 120 La Mali: CR: 384 Adm: 4 Senepl: CR: 25 3 Adm Roger Chaufournier, Vice President, WAN Cost Overruns ec Serregilitran 866 Adams Attached is a set of tables of cost overruns on projects in the West Africa Region. Additional requirements for Bank Group finance in the form of supplementary Loans/Credits or by inclusion 45 tone: CR. 176 Poles in new projects would total about US\$12.0 million Bank and US\$35.0 als. Law totals Add million IDA. These are of course tentative figures roughly worked 47090; CR. 450 Fds. out by our project staff during the last week. You will notice that we have in a number of cases tried to

quantify the expected effect of inflation (with rates as per memo by Mr. van der Tak of March 29, 1974) after contract award. This is justified particularly in francophone countries where escalation clauses are widely used.

The attached tables exclude projects that can be reduced in scope if inflation continues during implementation. This applies particularly to agriculture projects that constitute the first phase of an ongoing program with additional Bank Group assistance foreseen after 1975.

Attachments

la 657 (Education)

WPThatwitz/jab

C. 255 (2 mg. 1-1) c.c. Messrs. Baum de la Renaudiere Cr 305 file Wright Pouliquen Rowe King Gillette

#### CAUSES AND TREATMENT OF COST OVER-RUN

Country: Cameroon

Project: Second Highway Project

Orig. Loan

935/429-CM - Amount \$m 24 + 24 = 48

Signing Date: 9-26-73

#### Estimated Project Cost (\$m.)

	. Original	Present	Over-run
Foreign Exchange Local Cirrency	48.0 (68%) 23.0 (32%)	63.0	14.5
Total	71.0	92.0	21.0

### Causes of Over-run 1/

currency adjustments
Price inflation
Physical
Other (specify)

100%

Proposed Solution(s)

Reduction of or economies in project 2/ Contribution by Government External financing (other) Include in new Bank Loan (Credit) Increase original Loan

Amount

by \$m 14.0, to maintain 68% Bank Group share.

Comment (including justification for Bank Group financing if proposed)

The project consists of (a) construction of three roads, (b) preinvestment studies, and (c) technical assistance. The lowest bids for construction exceeded original estimates by about 16%. Since the bidding documents provide for a price-escalation formula, the above overrun has been calculated on the basis of the lowest bids and of the latest guidelines on price contingencies. Assuming that the contracts will be awarded before the end of this year, currently available funds will be exhausted by about the end of 1976. However, an indication of the Bank's willingness to maintain its share in financing the cost overrun would be urgent because the Government may be reluctant to award contracts without some form of assurance of financing. The Government applied to the Bank for supplementary funds to help in financing cost overruns if and when that should arise. The Bank advised the Government th it could not make a decision on this matter immediately and suggested to the Government to aw bids within the existing financial envelope. The validity of the bids expired on July 2 and have no information whether the Government made any awarding. All components of the project high priority in the country's development program and any cutback in the project scope would be economically undesirable and, most likely, politically unacceptable. At the time of very tight budgets, increasing deficits of the balance of payments, and low reserves for the next two years, the Government cannot assume alone the cost overnm of the project and its request to the Bank for support is justified.

1/ If an arount or percentage (of the over-run) can be attributed to a particular cause, please enter.

2/ Includes reduction in time period which Toan (Credit) was expected to cover, e.g. in case of DFC or agricultural credit loans.

CAMBROON LOAN 935 FCM. Adm.

#### INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT

1818 H Street, N.W., Washington, D. C. 20433, U.S.A.

Anna Code 202 · Telephone - EXecutive 3-6360 · Cable Address - INTEAFRAD

OFFICIAL DOCUMENTS

YAR AVION

le 15 juillet 1974

Ministere du Plan et de l'Amenagement du Territoire B. P. 1046 Yaounde, United Republic of Cameroon

Réf: Prêt No

Versements dus en diverses devises au titre du service du prêt

Messieurs,

Conformément aux dispositions de la Section 4.05 des Conditions générales applicables à l'Accord de prêt relatif au prêt sous rubrique, j'ai l'honneur de vous faire savoir que la Banque Internationale pour la Reconstruction et le Développement acceptera, jusqu'à nouvel ordre, que lui soient versés des dollars des Etats-Unis, des francs français et des livres sterling, et qu'elle tâchera de se procurer pour votre compte en sa qualité d'agent les devises effectivement payables à la Banque au titre du prêt.

Au cas où cette proposition vous agréerait pour le prêt mentionné cidessus, nos extraits de compte relatifs aux versements à venir comporteront le montant échu, dans chaque devise, ainsi que la contre-valeur de ces montants en dollars EU, en francs français, ou en livres sterling. Dès réception des dollars, des francs ou des livres, la Banque achètera les devises nécessaires au taux le plus favorable qu'elle pourra obtenir au moment de l'opération. Or, étant donné les fluctuations du taux de change, il ne sera pas possible de déterminer à l'avance les montants exacts en dollars, en francs, ou en livres, nécessaires à l'achat des devises payables à la Banque. En conséquence, les montants en dollars, en francs, ou en livres réclamés par la Banque pourront se révéler supérieurs ou inférieurs au montant nécessaire à l'achat des devises correspondantes. Si la différence est minime, elle sera reportée à la prochaine date d'échéance. Si, par contre, la différence est sensible, la Banque vous remboursera l'excédent sur simple demande de votre part, ou, dans le cas contraire, vous invitera à lui faire parvenir la différence aussitôt que possible.

La réception par la Banque desdites sommes en dollars, en francs ou en livres ne libérera pas pour autant l'emprunteur de ses obligations découlant de l'Accord de prêt. Lesdites obligations ne seront en effet considérées comme remplies qu'une fois que la Banque se sera procuré les devises qui lui sont dues. C'est pourquoi il incombe à tout emprunteur qui désire accepter cette offre de faire parvenir les montants en dollars, en francs ou en livres sterling à la Banque au moins cinq jours ouvrables avant la date normale d'échéance du prêt. Ce dernier point revêt une importance d'autant plus grande que certains montants échus doivent être versés à des tiers auxquels la Banque a cédé des portions de prêt

Au cas où vous désireriez que la Banque agisse pour votre compte en qualité d'agent, conformément aux dispositions ci-dessus, nous vous serions obligés de bien vouloir nous retourner la copie de la présente, que nous vous faisons parvenir ci-joint, après l'avoir dûment signée, en nous indiquant si vous avez l'intention d'utiliser des dollars, des francs ou des livres sterling.

Veuillez agréer, Messieurs, l'expression de nos sentiments distingués.

Vista C. Chan

Victor C. Chang Controleur financier adjoint

#### Pièce jointe

Nous acceptons les dispositions ci-dessus et vous informons que nous fournirons à l'avenir à la Banque Internationale pour la Reconstruction et le Développement des dellers EU/francs français / horres setending\*, afin que celle-ci, agissant pour notre compte en qualité d'agent, essaie de se procurer les devises qui lui sont dues en vertu du prêt ci-dessus, et les affecte au remboursement dudit prêt.

Date: le 29 aout 1974

O' MAKANO ABDOULAYE

Représentant autorisé

\* Nous vous prions de vous assurer que les devises non choisies ont bien été biffées de l'autorisation ci-dessus et que le signataire est dûment autorisée. Les personnes autorisées à signer les demandes de tirages ne sont pas nécessairement autorisées à signer ce type de document.

Form No. 496-F (6-74)

AIR MAIL

July 15, 1974

Ministere du Plan et de l'Amenagement Du Territoire B. P. 1046 Yaounde, United Republic of Cameroon

> Re: Loan No. 935 CM Loan Service Payments Due in Various Currencies

Gentlemen:

In accordance with Section 4.05 of the General Conditions applicable to the Loan Agreement of the above-mentioned Loan the International Bank for Reconstruction and Development will, until further notice, accept U.S. dollars, French francs or Pounds sterling and attempt, as your agent, to acquire the currencies actually payable to the Bank under the Loan.

In case you accept this offer for the above-mentioned Loan, our Summary Statement of Account requesting payments in the future will show the amount due in each currency and the estimated U.S. dollar, French franc or Pound sterling equivalent. Upon receipt of the dollars, francs or sterling, the Bank will purchase the required currencies at the best rate it can obtain at the time of purchase. Consequently, as market rates fluctuate, it will not be possible to determine in advance the exact amount of dollars, francs or sterling required to purchase the currencies due to the Bank. Therefore, the amount of dollars, francs or sterling requested by the Bank may be more or less than the amount necessary to purchase the required currencies. Any minor difference will be carried forward to the next payment date. If the difference is significant the Bank will refund the overage to you upon request or ask you to transmit the shortage to the Bank as soon as possible.

Receipt by the Bank of such dollars, francs or sterling will not constitute fulfillment by the borrower of its payment obligations under the Loan Agreement. Such payment obligations will be fulfilled only when the Bank has acquired the necessary currencies due to the Bank. Therefore, any borrower who wishes to accept this offer must transmit the dollars, francs or sterling to the Bank at least five working days in advance of the regular payment date of the loan. This is particularly important as some of the amounts due must be paid to others who have purchased parts of loans from the Bank.

If you wish the Bank to act as your agent in accordance with the foregoing will you please sign and return to us the enclosed copy of this letter, indicating whether you will use dollars, francs or sterling for that purpose.

Sincerely yours,

Victor E. Chang Deputy Controller

#### Enclosure

We wish to accept the above arrangement and will in the future furnish U.S. dollars/French francs/Pounds sterling\* to the International Bank for Reconstruction and Development so that it may, as our agent, attempt to acquire the currencies due under the above Loan and apply them to the payments thereof.

Date	Ву		
		Authorized	Representative*

\* Please ensure that the currencies <u>not chosen</u> are crossed out from the above authorization and the person signing is duly authorized for this purpose. Those persons authorized for signing withdrawal applications are not necessarily authorized for signing this type of document.



PAR AVION

Ministere du Plan et de l'Amenagement du Territoire B. P. 1046 Yaounde, United Republic of Cameroon

> Réf: Prêt No 935 CM Versements dus en diverses devises au titre du service du prêt

Messieurs,

Conformément aux dispositions de la Section 4.05 des Conditions générales applicables à l'Accord de prêt relatif au prêt sous rubrique, j'ai l'honneur de vous faire savoir que la Banque Internationale pour la Reconstruction et le Développement acceptera, jusqu'à nouvel ordre, que lui soient versés des dollars des Etats-Unis, des francs français et des livres sterling, et qu'elle tâchera de se procurer pour votre compte en sa qualité d'agent les devises effectivement payables à la Banque au titre du prêt.

Au cas où cette proposition vous agréerait pour le prêt mentionné cidessus, nos extraits de compte relatifs aux versements à venir comporteront le montant échu, dans chaque devise, ainsi que la contre-valeur de ces montants en dollars EU, en francs français, ou en livres sterling. Dès réception des dollars, des francs ou des livres, la Banque achètera les devises nécessaires au taux le plus favorable qu'elle pourra obtenir au moment de l'opération. Or, étant donné les fluctuations du taux de change, il ne sera pas possible de déterminer à l'avance les montants exacts en dollars, en francs, ou en livres, nécessaires à l'achat des devises payables à la Banque. En conséquence, les montants en dollars, en francs, ou en livres réclamés par la Banque pourront se révéler supérieurs ou inférieurs au montant nécessaire à l'achat des devises correspondantes. Si la différence est minime, elle sera reportée à la prochaine date d'échéance. Si, par contre, la différence est sensible, la Banque vous remboursera l'excédent sur simple demande de votre part, ou, dans le cas contraire, vous invitera à lui faire parvenir la différence aussitôt que possible.

La réception par la Banque desdites sommes en dollars, en francs ou en livres ne libérera pas pour autant l'emprunteur de ses obligations découlant de l'Accord de prêt. Lesdites obligations ne seront en effet considérées comme remplies qu'une fois que la Banque se sera procuré les devises qui lui sont dues. C'est pourquoi il incombe à tout emprunteur qui désire accepter cette offre de faire parvenir les montants en dollars, en francs ou en livres sterling à la Banque au moins cinq jours ouvrables avant la date normale d'échéance du prêt. Ce dernier point revêt une importance d'autant plus grande que certains montants échus doivent être versés à des tiers auxquels la Banque a cédé des portions de prêts.

Au cas où vous désireriez que la Banque agisse pour votre compte en qualité d'agent, conformément aux dispositions ci-dessus, nous vous serions obligés de bien vouloir nous retourner la copie de la présente, que nous vous faisons parvenir ci-joint, après l'avoir dûment signée, en nous indiquant si vous avez l'intention d'utiliser des dollars, des francs ou des livres sterling.

Veuillez agréer, Messieurs, l'expression de nos sentiments distingués.

Victor C. Chang Controleur financier adjoint

#### Pièce jointe

Nous acceptons les dispositions ci-dessus et vous informons que nous fournirons à l'avenir à la Banque Internationale pour la Reconstruction et le Développement des dollars EU/francs français/livres sterling\*, afin que celle-ci, agissant pour notre compte en qualité d'agent, essaie de se procurer les devises qui lui sont dues en vertu du prêt ci-dessus, et les affecte au remboursement dudit prêt.

Date:	
	Représentant autorisé

\* Nous vous prions de vous assurer que les devises <u>non choisies</u> ont bien été biffées de l'autorisation ci-dessus et que le signataire est dûment autorisé. Les personnes autorisées à signer les demandes de tirages ne sont pas nécessairement autorisées à signer ce type de document.

Form No. 496-F (6-74)

Correrson - Lon 935/9-429 Ad

July 15, 1974

#### AIR MAIL

Ministere du Plan et l'Amenagement du Territoire B. P. 1046 Yaounde, United Republic of Cameroon

> Re: Loan No. 935 CM Loan Service Payments Due in Various Currencies

Gentlemen:

We refer to your letter numbered 2994/MINPAT/PROG/F4 of June 27, 1974 concerning the above-mentioned subject.

Unfortunately you failed either to sign the form letter or to signify
the currency to be used for the purchase of the various currencies due. Please
sign and date the second copy of the enclosed form letter agreement and return
it to us.

Sincerely yours,

P

Victor C. Chang Deputy Controller

Enclosure:

cc: Mr. Davies/Mr. Gray

Mr. Elliott Mr. Kenney

BVogel/enh File - Loan Documents 935 CM Concesson - Loon 935/G. 429 Ad.

Le 12 juillet 1974

Ministère du Plan et de l'aménagement du territoire Boîte postale 1046 Yaoundé, République unie du Cameroun

> Réf: Prêt No 935 CM Versements au titre du service du prêt en monnaies diverses

Messieurs,

Nous nous référons à votre lettre No 299h/MINPAT/PROG/Fl. du 27 juin dernier relative à la question susmentionnée.

Malheureusement, vous avez oublié d'une part, de signer la lettre modèle et, d'autre part, d'indiquer la devise à utiliser pour l'achat des différentes monnaies dues. Nous vous serions obligés de bien vouloir signer et dater le deuxième exemplaire de la lettre d'accord modèle ci-joint et nous le retourner.

Veuillez agréer, Messieurs, l'assurance de notre considération distinguée.

> Victor C. Chang Contrôleur financier adjoint

Pièce jointe

cc: M. Davies/M. Gray

M. Elliott M. Kenney

BVogel/enh File - Loan Documents 935 CM

Comeroon - Loon 935/6.429 Ad. Mr. Xaviel de la Renaudière July 1, 1974 Rainer B. Steckhan CAMEROON - Second Highway Project - the case for a supplementary loan This is to bring you up-to-date on developments regarding this project. Following Mr. Chaufournier's memorandum to Mr. Knapp, dated June 20, and requesting permission to indicate to the Government that the Bank will consider the possibility of supplementary financing if and when needed (copy of which is attached in Annex I), Mr. Knapp met on June 27 with Mr. Chaufournier and myself to explain the present position. This position is reflected in my cable (copy of which is attached in Annex II), dated Jame 27, to the Minister of

Planning.

- 2. Despite the present "neutral" stand of the Bank, I strongly feel that we should pursue further the need for a supplementary loan. The next occasion will be the July 18 Problem Project Review. If you agree, we could make our case for a supplementary loan with the following arguments (which I have cleared in substance with Messrs. Chaufournier and Thalwitz):
  - a) the cost overrun caused by exceptional world-wide inflationary pressure is outside Government control since the economic return is likely to remain high; the project remains urgent, and of higher priority than other highway projects in 5 year program, which could be defined if the shortfall on domestic and foreign assistance actually materializes;
  - b) at a time of very tight budgets, increasing balance of payments deficits (deteriorating terms of trade) and low reserves for the next two years, Government is unable to contribute more to investment projects. Moreover, our contribution would be in line with our stated desire to help in the resource transfer in the meantime;
  - c) A supplemental loan would be fairly quick disbursing and this type of assistance is highly desirable at a time of acute resource constraint in Cameroon;
  - d) transportation is the bottleneck to economic expansion and chunky investments are urgently required to realize the potential(in cocoa, coffee, timber) of Cameroon's slack economy;
  - e) the improvement of the Transcameroon road is also in the interest of drought stricken landlocked Chad since it will provide Chad with faster and more cost efficient access to the sea;

- Cameroon with a present debt service ratio of 8% could absorb further Bank assistance;
- g) to split up the Second Highway project makes neither economic nor political sense and the Government is most reluctant, in a tribally divided country, to postpone one or the other road section of what is a regionally carefully balanced package of road sections;
- h) after a successful FY 74 (Bank Group lending to Gameroon in FY 74 totalled more than US\$76 million) two meager years are ahead (estimated FY 75 Lending = US\$10 million, FY 76 = US\$40 million) due to delay in project preparation, while overall net lending program for next 5 years planned at US\$60 million per year. Thus, a supplemental loan would assure a more even flow of resources:
- i) if Bank objection to cost overrun financing is "laxity in project management" (Mr. Knapp in June 17 meeting with Operational Vice-Presidents) this does not apply here since the reasons for cost overruns are outside Government control. In fact, cost estimates and contingencies were adequate at time of appraisal;
- j) Bank is slowly becoming a minority of one in its rigid attitude against financing of cost overruns. Such rigidity exposes it to increased criticism from recipients and may possibly endanger the support we are getting from African countries in competing with other multilateral aid organisations in replenishing its soft funds, particularly FED which takes a much more liberal attitude in financing cost overruns. While logic and consistency does not always prevail it would be hard for Executive Directors who represent countries supporting FED policy, to take a different line when IBRD is concerned;
- k) while we shall encourage the cameroonian Government to explore possibilities of financing from countries whose nationals were successful bidders, in the case of Cameroon, these countries are also quite extended with their own programs and are facing problems similar to ours.
- 3. In conclusion I feel the case for a supplementary loan is essentially based on the impossibility to cover through "new" project lending, urgent and increased public investment needs, especially in infrastructure at the time of reduced growth of public savings, low reserves and higher plans of payments, current account deficites than anticipated last year.

cc: Pesses: Habite, Soges, Palein de RBSteddom: on May

Cameroa Loa 935/a 429 June/1974

, Country CAMEROON	Loan # 935/L129 Credit # Investment #	Project
	Title and Description onsulting Service from BCEOM/ KAMPS	es for Higway Mainte-
Document June 1974	Prepared By BCEC	DM / KAMPSAX
Transmittal Letter No. Date	From  No Letter-Copy Card for File	Document # 120835

1	NCOMING MAIL	ROUTING S	LIP	DATE: JUL 0	4 1974
	Mr. Adler	E624	N	Ir. Knapp	E1227
	Mr. Aldewereld	E1236	N	Ir. Knox	A813
	Mr. Alter	A908	IV	1r. Lejeune	A1013
	Mr. Bart	F718	N	fr. McNamara	E1227
	Mr. Baum	E1023	N	1r. Muller	N436
	Mr. Bell	A1136	N	1r. Nurick	E915
	Mr. Benjenk	E723	N	Ar. Paijmans	D1032
	Mr. Broches	E923	N	1r. Rayfield	N434
	Mr. Cargill	A513	N	Mr. de la Renaudiere	C302
	Mr. Cauas	N234	S	ir Denis Rickett	E1204
	Mr. Chadenet	E1204	N	1r. Rotberg	E427
	Mr. V. C. Chang	E516	N	Ar. Thalwitz	A210
	Mr. Chaufournier	A313	N	Ar. Tims	D428
	Mr. Chenery	E1239	N	Ar. Twining	N635
	Mr. Wm. Clark	E823	N	/Ir. van der Tak	E1023
1	Mr. Clarke	D1029	٨	/Ir. Votaw	C702
1	Mr. Damry	A1219	N	/Ir. Wapenhans	A712
	Mr. D. A. de Silva	N635	N	/Ir. Weiner	A507
	Mr. Diamond	A613	N	∕Ir. Wiese	A837
	Mr. Fowler	A1219	N	Mr. Willoughby	G 1050
)	Mr. Gabriel	E516	Mr. Wright		A307
	Mr. Goodman	C602	a	Mr. Danies	EGH
	Mr. Goreux	N235			
	Mr. Graves	E1039	-	They dide	-4
	Mr. Gulhati	D530	1	on ho	ether
Ň	Mr. Hittmair	E427	1	Ve are a	cape.
	Mr. Hoffman	E823	0	w after	0'
	Mrs. Hughes	D529		"	2
	Mr. Husain	C1001			
	Mr. Kirmani	A1042			

FROM: Communications Section, Room C-219, Ext. 2023

Comercon - Long 35/G. 429 Ad 7/5

## République Unie du Cameroun Paix - Cravail - Patrie

Ministère du Llan et de l'Aménagement du Cerritoire A"

/MINPAT/PROG

Yaounde, le 27 JUIN 1974

Le Ministre

Objet : Versements dus en diverses devises au titre du service du prêt nº 935 CM .-

Monsieur,

En accusant réception de votre lettre en date du 17 Mai 1974 relative à l'objet sus-indiqué, j'ai l'honneur de vous faire savoir que j'accepte votre proposition selon laquelle la Banque agirait pour le compte du Gouvernement Camerounais en qualité d'Agent pour l'achat des devises nécessaires au service du prêt concerné. En conséquence je vous retourne ci-joint l'acceptation dûment signée.

Toutefois je vous demanderais de bien vouloir reverser automatiquement les excédents de change au montant du prêt et d'y prélever les pertes de change consécutifs aux opérations.

Je vous prie d'agréer, Monsieur, l'expression de mes sentiments distingués

P.J. : 1 .-

Mr. GEORG Gabriel Banque Internationale pour la Reconstruction et le Développement 1818 H STREET N.W. WASHINGTON DC 20433 USA



2994

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circi mo

EL RAGE. du prêt concerné. En proseduence de vous retourne ci-joint l'anceptetion diment Semeromends en qualité d'Agent pour l'achet des devines nécessaires su sorvice a limit and landque, j'al l'account de vous faire savoir que j'accepte votre

consponents and openions. les excénents de change un montiunt du prêt et d'y prélever les pertes de change

Je vous mis d'agréer, no sieur, l'expression de ses sentiments distingués

SAN TRANSPORT

AND E. THERET. I. . .

L-4 PM 5; 4 3 CO MUNICATIONS SECTION

1974

If you wish the Bank to act as your agent in accordance with the foregoing will you please sign and return to us the enclosed copy of this letter, indicating whether you will use dollars, francs or sterling for that purpose.

Sincerely yours,

K. Georg Gabriel Controller

#### Enclosure

We wish to accept the above arrangement and will in the future furnish

U.S. dollars/records French francs/Pounds sterling\* to the International Bank

for Reconstruction and Development so that it may, as our agent, attempt to

acquire the currencies due under the above Loan and apply them to the payments

thereof.

Date	By	
	7.0	Authorized Representative*

<sup>\*</sup> Please ensure that the currencies <u>not chosen</u> are crossed out from the above authorization and the person signing is duly authorized for this purpose. Those persons authorized for signing withdrawal applications are not necessarily authorized for signing this type of document.

Comeroon - Joon 935/G. 429 Ad-

Form No. 27
(3-29)
INTERNATIONAL DEVELOPMENT
ASSOCIATION

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT

INTERNATIONAL FINANCE
CORPORATION

#### OUTGOING WIRE

TO: EXCELLENCE

DR MATKANO ABDOULAYE

MINPAT YAOUNDE DATE:

27 XX JUIN 1974

CLASS OF

SERVICE:

TELEX No. 8268 KN

ON FULL RATE

COUNTRY: CAMEROUN

TEXT: Cable No.:

> REFERENCE PRET 935/CREDIT 429 DEUXIEME PROJET ROUTIER ET VOTIET 2709 DU 12 JUIN HONNEUR VOUS INFORMER AVONS IMMEDIATEMENT SAISI NOTRE DIRECTION DE VOTRE DEMANDE KARTIE PARTICIPATION FINANCEMENT DEPASSEMENT EVENTUEL COUT PROJET STOP INCIDENCE AUCMENTATIONS RECENTES ET FUTURES SUR COUTS D'INVESTISSEMENT ET BESOTNS FINANCEMENTS PAYS EN VOIE DEVELOPPEMENT ACTUELLEMENT EN COURS D'ETUDE A LA BANQUE STOP MAIHEUREUSEMENT PENSONS QU'IL NE SERA PAS POSSIBLE VOUS DONNER INDICATION POSITIVE OU NEGATIVE AVANT DATE EXPIRATION VALIDITE DES OFFRES STOP PAR TELEGRAMME DU 25 JUIN VOUS AVONS COMMUNIQUE N'AVONS AUCUNE OBJECTION ADJUDICATAIRES PROPOSES STOP SUGGERONS QUE VOUS CONSIDERIEZ PASSER MARCHES POUR LES COMPOSANTES DU PROJET AUXQUELLES VOUS ATTACHEZ LA PLUS HAUTE PRIORITE ET DONT IE COUT GLOBAL, COMPTE TENU AUGMENTATIONS PRIX FUTURES, RESTERATT CONTENU DANS LIMITES RESSOURCES DISPONIBLES ACTUELLEMENT Y COMPRIS TOUTE CONTRIBUTION QUE GOUVERNEMENT S'ESTIME EN MESURE DE FAIRE STOP SUGGERONS EGALEMENT QUE GOUVERNEMENT EXPLORE POSSIBILITE OBTENIR PROLONGATION DELAI DE VALIDITE OFFRES RESTANTES POUR UNE PERIODE SUFFISANTE POUR VOUS PERMETTRE REVOIR VOS PRIORITES INVESTISSEMENT, ESTIMATION DE COUTS ET RESSOURCES DOMESTIQUES ET EXTERIEURES -

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AUTHORIZED BY:

NAME

Rainer B. Steckhan

DEPT.

& aire Kith tha

SIGNATURE .

SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE

REFERENCE: RBSteckhan/FSoges/MPalein:cm

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(IMPORTANT: See Secretaries Guide for preparing form)

CLEARANCES AND COPY DISTRIBUTION:

cleared in substance and cc:

Mr. Chaufournier

cleared with and cc: Messrs. Thalwitz,

Pouliquen, Soges

cc: Messrs. Erim, Melegari

cc: Mr. Westebbe

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Checked for Dispatch:

Comment - from 9 35/10 425 AM

INTERNATIONAL BANK FOR

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#### OUTGOING WIRE

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INTERNATIONAL DEVELOPMENT
ASSOCIATION

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT

INTERNATIONAL FINANCE
CORPORATION

#### OUTGOING WIRE

TO: E

EXC. DR.MAIKANO ABDOULAYE
MINPAT - YAOUNDE - CAMEROUN

DATE:

27 JUIN 1974

---PAGE 2 ---

CLASS OF SERVICE:

TELEX No. 8268 KN

COUNTRY:

TEXT: Cable No.:

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AUTHORIZED BY:

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JUNE 26, 1974

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Distribution:

Mr. Soges

Mr. Steckhan

Messrs. Pouliquen/Thalwitz

Mr. de la Renaudiere

FOR SOGES COPY STECKHAN 348

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NO 0386/TO/DIROUTES REFERENCE APPEL D OFFRE DEUXIEME BIRD STOP

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BIRD STOP VOS CONFIRMONS TOUTEFOIS PROPOSITIONS DU GOUVERNEMENT

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Distribution

Mr. Soges
Messrs. Pouliquen/Thalwitz
Mr. de la Renaudiere
Mr. Steckhan

Comercon - Low 935/4.429 Hol.

DATE: LE 25 JUIN 1974

CLASS OF

SERVICE: LT

Form No. 27
(3-70)
INTERNATIONAL DEVELOPMENT
ASSOCIATION

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT

INTERNATIONAL FINANCE
CORPORATION

#### OUTGOING WIRE

TO: SON EXCELLENCE

MATKANO ABDOULAYE

MINPAT

YAOUNDE

COUNTRY: CAMEROUN

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TEXT: Cable No.:

REFERENCE PRET 935/CREDIT 429-CM STOP VOTRE LETTRE NO 2782 DU QUATORZE JUIN

CONCERNANT APPEL DIOFFRES CONSTRUCTION TROIS ROUTES STOP HONNEUR VOUS

COMMUNIQUER N'AVONS AUCUNE OBJECTION ADJUDICATAIRES PROPOSES STOP HAUTE

CONSIDERATION

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AUTHORIZED BY:

F. Soges

NAME

Chief, WAPHW

DEPT.

SIGNATURE

SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

REFERENCE:

Loan 935/Credit 429-CM

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Cleared with and cc: Mr. Erim

MMelegari:mad

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Checked for Dispatch:

Comerson-toon 935/1.429 Ad

Le 24 juin 1974

Lamarre Valois International 615 Rue Belmont Montreal Canada

Objet: Votre lettre du 6 juin 1974

Messieurs,

Nous vous remercions pour la copie du rapport d'analyse de l'appel d'offres pour la construction de la route Garoua-Mora que vous avez bien voulu nous transmettre.

Veuillez agréer, Messieurs, l'expression de nos sentiments très distingués.

F. Soges Chef de la Mivision des Projets Routiers Bureeu Régional de l'Afrique de l'Ouest

cc: Mr. Erim

Comeroon-Loon 935/9.429 Ad.

June 20, 197h

Mr. J. Burke Knapp

Roger Chaufournier

# CAMEROON - Second Highway Project - Potential cost overrun

- 1. This is to alert you to a case of potential cost overrum on the Second Highway Project in Cameroon (Loan No. 935-CH, Gredit No. 129-CM).
- 2. While I appreciate that you wish to have a more comprehensive picture of the effect of the recent dramatic price inflation on our projects, before deciding the Bank's general posture on cost overrums, I feel that the Cameroon case requires early and special attention. This case is urgent since the validity of the bids on this Project will expire on July 1 and I would like to take advantage of the presence in Washington this week of a high level Government delegation from Cameroon, which is negotiating a cocoa project, to give an indication although no commitment of the Bank's attitude in this respect.
- The project was appraised in early 1973, and a US\$2h million loan and a US\$2h million credit were approved by the Board in early July 1978. Government undertook to contribute an estimated US\$22 million (including taxes) to the US\$70 million project. The bulk of the project consists of the construction of almost 500 km of paved roads. The cost of this construction was estimated at the time of negotiations (May 1973) at about \$50 million excluding contingencies, and US\$64 including contingencies. A recent supervision mission which returned to Washington around mid June reports that the lowest bids for these roads amount to a total of \$58 million, which is well within the original estimate including contingencies. However, the contract documents contain a price escalation clause, which with the price inflation assumed in the guidelines issued by Mr. Van der Tak may increase the final cost (including taxes) to as much as \$85 million, or more than \$20 million in excess of the amounts available in the second highway loan/credit. In the absence of supplementary outside financing and should these price increases materialize, the Government may have to almost double its contribution to up to US\$43 million.
  - 4. Given Cameroon's tight budgetary position such an overrum would present a serious financing problem for the Government and endanger the execution of this project which despite the potential cost increase remains urgent and justified. Despite the fact that a delay in the award of what appear to be reasonable bids may possibly lead to further increases, the Government may be reluctant to award the contracts on July 1 (the expiration date) without an indication of Bank support in this situation. As far as the Bank is concerned it raises the more general question

of whether we should encourage our borrowers to award contracts in the face of such financial uncertain ties, if we are unwilling to consider supplemental financing in order to help them overcome these

5. Hence, I would like to tell the Government that we will consider the possibility of supplementary financing, if and when needed.

6. Do you concur?

difficulties.

cleared with and cc: Messrs. Thalwitz
Soges/Melegari
Palein

oc: Messrs. Baun John Adler de la Renaudière o.r.

RBSteckhanecm

Conceson - Love 935/9:429 Ad



INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT

### INTERNATIONAL DEVELOPMENT ASSOCIATION Calls Address - INDEVAS

1818 H Street, N.W., Washington, D. C. 20433, U.S.A.
Area Code 202 • Telephone - EXecutive 3 6360

June 20, 1974

Mr. Michel J. Lipton Senior Vice President Frederic R. Harris, Inc. 300 E. 42nd Street New York, New York 10017

> Ref. United Republic of Cameroon Highway Maintenance Study

Dear Mr. Lipton:

This will acknowledge receipt of two copies, one in French and one in English, of your offer of services for referenced maintenance study.

Yours sincerely,

F. Soges

Chief, Highways Division Western Africa Regional Office

Marine of .

Common - Low 935/G. 429 Ad

Form No. 27 (3-70)INTERNATIONAL DEVELOPMENT ASSOCIATION

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT INTERNATIONAL FINANCE CORPORATION

#### OUTGOING WIRE

BOOK OF TWO CABLES

TO:M. ESSO

DIRECTEUR DES ROUTES MINISTERE DE L'EQUIPEMENT

DE L'HABITAT ET DES DOMAINES MINISTÈRE DU PLAN SERVICE:

YAOUNDE

M. ASSIGA

DATE:

JUNE 19, 1974

DIRECTEUR DE LA

PROGRAMMATION

CLASS OF

LT

COUNTRY: CAMEROUN

CAMEROUN

YAOUNDE

TEXT:

Cable No.:

REFERENCE PRET 935/CREDIT 429 CM APPEL DOOFFRES CONSTRUCTION ROUTES STOP NºAVONS PAS ENCORE RECU RAPPORT ADMINISTRATION EVALUATION OFFRES ET SES PROPOSITIONS ADJUDICATION MARCHES STOP DESIRONS ATTIRER A NOUVEAU VOTRE SUIVANT ATTENTION QUE ARTICLES SUIVANT ONZE DES PRESCRIPTIONS APPLICABLES AUX OFFRES ET DIX MODIFIE RECTIFICATIF SOUMISSIONNAIRES RESTENT ENGAGES PAR LEURS OFFRES SEULEMENT JUSQU'A DIXSEPT HEURES PREMIER JUILLET PROCHAIN STOP RECONNAISSANTS BIEN VOULOIR NOUS TELEGRAPHIER POINT SITUATION STOP CONSIDERATION DISTINGUEE

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AUTHORIZED BY:

NAME

F. Soges, Division Chief

DEPT.

WAPHW

SIGNATURE.

(SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

REFERENCE:

CAMEROON: Loan 935/Credit 429

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Cleared with and cc: Messrs. Steckhan Palein

CC: Mr. Gyamfi

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DIRECTION DES ROUTES MINISTER DE L'INDUIPENANT DE L'HARTERT ET DES DONAINES MINISTÈRE DE PLAN SERVICE

MODITION

COUNTRY: CAMBROUN

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DIRECTOR DE LA PROCEAMILETION

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REFERENCE PRET 935/GREDT 429 ON APPEN DIOMFRES CONSTRUCTION ROUTES STOP WILVOYS PAS PRODES RECUE REPOST ADMINISTRATION EVALUATION OFFRES ET SES PROPOSITIONS AUGUSTOATION WARDIES STOP BESTROWS ATTIRER A WOUVEAU VOTER SULVANT ATTEMTION QUELARTICLES STAMET ONZE DES PRESCRIPTIONS APPLICABLES AUX OFFICE OF DIE ROOTFIE RECTIFICATIF SOUMERES RESTENT RECACES PAR LEGES OFFIEE SMILMENT JUSQU'A REMERT HERRES FREMIER JULLET

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F. Soges, Bivision Chief by By

WAPHW

CANTERCOOK: Loan 935/Crodit 429

bom Puspe CaMM Olegred with and co: Messrs. Stecken

CG: Mr. Gyanfi

Palein

#### **BCEOM**

Mission de Réorganisation de l'Entretien Routier en République Populaire du Congo boîte postale 38 BRAZZAVILLE

Tél. 47-34 - 24-36 poste 37

Nº74/ERC-671 .-

Objet: Relevé des travaux d'entretien routier effectués au cours du 4e Trimestre 1973.- Courerson - Lon 935/429 Ad JUN 27 74

Brazzaville, le 15 Juin 1974

Le Chef de Mission B.C.E.O.M. P/I.

- BRAZZAVILLE -

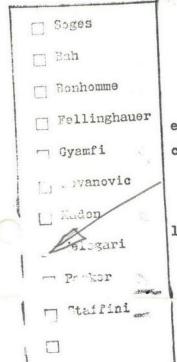
à

Monsieur OURSIN
Chef de la Division Transport
Région de l'Afrique Occidentale
Association Internationale de
Développement
1813 H. Street - N.W.
- WASHINGTON - DC. 20.433

(U. S. A. -

J°ai l°honneur de vous faire parvenir, ci-joint, en double exemplaires, le relevé des travaux d'entretien routier effectués au cours du 4e trimestre 1973.

Veuillez agréer, Monsieur, l'expression de mes sentiments les meilleurs.



Mission Congo Cong

Brazzaville, le 15 Juin 1974

le Chef de Mission B.C.E.O.M. P/I.



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Monsieur OURSIN Chef de la Division Transport Région de l'Afrique Occidentalo association Internationale de Développement

813 H. Street - N.W.

- WASHINGTON - DC. 20.433

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- BRAZZAVILLE -

bjet: melevé des travaux d'entretien routier effectués au cours du de Trimestre 1973.-

J'ai l'honneur de vous faire parvenir, ci-joint, en double exemplaires, le relevé des traveux d'entretien routier effectués au cours du 4e trimestre 1973.

Venilles egréer, Monsieur, l'expression de mes sentiments



SHOOL OS MULATO!

Conversor - Low 935/a. 4.29 AJUN 2 1 1974

### République Unie du Cameroun Laix - Eravail - Latris

Ministère du Llan et de l'Aménagement du Cerritoire p« = 2 7 8 2 N° \_\_\_\_\_/MINPAT/PROG/ F2.=

Yaounde, le 14 JUIN 1974

Le Ministre

Jbjet : Accord de crédit nº 429 CM

Réf. : Appel d'offres pour exécution Ilème programme routier BIRD

☐ Soges Monsieur le Chef du Département, □ Bah J'ai l'honneur de vous proposer, en accord avec le rapport technique ci⇒joint, de la commission de dépouillement des offres ☐ Bonhomme concernant les travaux de construction des Routes Douala-Kekem, Garoua-Mora et Pont du Noun-Foumban, objet du IIème Programme routier BIRD, | Fellinghauer es adjudicataires ci-dessous désignés dont les propositions ont été. jugées les plus intéressantes pour l'Administration. Il s'agit de : ¬ Gyamfi Route Douala Kekem ☐ Jovanovic Let 1 : groupement Mondelli-Itinera-Exarcos Maden Kaden Lot 2 : groupement EDOK-S.A. ETERSA Melegari Route Garoua-Mora Parker Lots A. B - et C. Entreprise WAYSS et FREYTAG ☐ Staffini Route Pont du Noun-Foumban

Lot unique : Entreprise HELD et FRANCKE

Tous les soumissionnaires ont levé leurs réserves conformément à la réglementation de la BIRD à l'exception de l'Entreprise STRABAG qui n'a pas cru devoir lever les siennes, dans le cas où il ne serait pas adjudicataire de deux lots. C'est ainsi que, bien que moins disante pour le lot 1 de la route Douala-Kekem, elle a vu son offre écartée en faveur du groupement MONDELLI-ITINERA-EXARCOS immédiatement moins disant.

Monsieur le Chef du Département des Projets de Transport (IIè Division des Routes) 1818 H Street, N.W., WASHINGTON, D.C. 20433 - U S A -

# République Univ du Cameroun

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et de l'	Ameno	igement
Minist	ere du	Plan

N° /MINPAT/PROG/

Yanunde: 6 14 JUIN 1974

Objet : Accord de crédit nº 429 CM

Réf. : Appel d'offres pour exécution Ilème programme routier EIRD

Monsieur le Chef du Département,

J'ai l'honneur de vous proposer, en accord avec le rapport technique ci-joint, de la commission de dépouillement des offres concernant les travaux de construction des Routes Douala-Kekem, Garoua-Mors et Pont du Noun-Foumban, objet du Llème Programme routier BIRD, les adjudicataires ci-dessous désignés dont les propositions ont été jugées les plus intéressantes pour l'Administration. Il s'agit de :

Route Dougla Kekem

Let 1 : groupement Mondelli-Itinera-Exarcos

Lot 2 : groupement EDOK-S.A. ETERSA

Route Garoua-Mora

Lots A. B - et C. Entreprise WAISS et FREITAG

Route Pont du Noun-Foumban

Lot unique : Entreprise HELD et FRANCKE

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CTION

Monsieur le Chef du Département 648 Proficte 10:82 de Transport (Ilè Division des Routes)
1818 H Street, N.W. WASHINGTON, 3Profil 51 buis: (, , 20435 - U S A -

NOT AND

Vous trouverez ci-annexé, le rapport technique des offres et le compte rendu des réunions tenues avec les soumissionnaires jugés les plus intéressants en vue d'aboutir à un choix objectif et équitable.

Veuillez agréer, Monsieur le Chef du Département, les assurances de ma considération distinguée./-

Ministration of CAMERO CAMERO

INTERNATIONAL FINANCE
CORPORATION

0 935/4-129

## OFFICE MEMORANDUM

TO: Mr. Hans Wyss, Chief, PMWA

DATE:

June 14, 1974

FROM: F. Soges, Chief, WAPHW

SUBJECT: CAMEROON - West Benoue Agricultural Development Project

In your memo of May 22, 1974, you propose entrusting the preparation of the road/bridge component of this project to the consultants who will be assigned to the highway maintenance study under the Cameroon Second Highway Project. For proper coordination, however, I think it would be better to include West Benoué road/bridge component in the broader feeder road study we are planning for northern Cameroon. As agreed with Mr. Schulte and Mr. Delapierre, during my last visit to Abidjan, the latter would have responsibility for identifying and preparing the northern Cameroon feeder road program.

2. Therefore, I propose that for the moment the highway maintenance study proceeds as originally conceived and according to consultants' proposals already received. You probably know that we are currently reviewing the financial situation of the Second Highway Project, and will examine the possibility of financing the feeder road study under it as an extension of the Highway Maintenance Study.

cc: Messrs. Thalwitz
de la Renaudiere
Pouliquen
Steckhan
van Gigch
Schulte
Delapierre
Melegari

FSoges: ds

Contral Jis.
Contral Joan 663/4.180 Achu
Vc. Contratu - Hou 935/4.429 Ach.
Prépublique Unie du Cameroun
Dais - Eravail - Datrie

2709

/MINPAT/PROG ..

Ministère du Îlan et de l'Aménagement du Exercitoire

Yaounde, le 12 JUIN 1974

Le Ministre

DI T: Premier et Deuxième Projets Routiers BIRD-CAMEROUN.

Monsieur le Chef de Division,

J'ai l'honneur de vous faire connaître qu'à la suite de la récente mission effectuée au Cameroun du 22 au 30 Mai 1974 par les experts de la BIRD MM. SOGES, MELEGARI et GIYAMFI, la situation financière des premier et deuxième projets routiers BIRD-CAMEROUN se présente comme suit :

1°/- PREMIER PROJET ROUTIER BIRD-CAMEROUN (Routes Ngaoundéré - Garoua et Tiko - Vic-toria).

La route Tiko - Victoria est terminée ; les réparations sont achevées sur les zones dégradées de la route Ngaoundéré - Garoua ; la responsabilité des dégradations étant revenue à l'Entrepreneur, l'Administration n'a eu à prendre à son compte aucune des dépenses y afférentes.

Cependant, en raison des diverses améliorations (par exemple, l'augmentation du volume des travaux) apportées au projet d'exécution pour se garantir, sur les tronçons non encore exécutés, contre des dégats similaires à ceux survenus sur les tronçons déjà exécutés, l'achèvement du projet entraînera un dépassement estimé actuellement à environ 1,5 à 2 milliards de francs CFA.

.../...

MONSIEUR LE CHEF DE LA DIVISION DES PROGRAMMES POUR LA REGION DE L'AFRIQUE DE L'OUEST

(Attention Mr. STECKHAN)

Le Gouvernement camerounais a déjà pris toutes les dispositions nécessaires pour supporter ce dépassement sur ses ressources propres. En conséquence, aucun concours ne sera demandé à la BIRD, à cet effet.

2°/- DEUXIEME PROJET ROUTIER BIRD-CAMEROUN (route Douals - Kekem,
Pont du Noun-Foumbe et route Garoua pra).

Les appels d'offres ont été reçus, dépouillés et examinés avec la participation active de M. MELEGARI de la BIRD. Les soumissions des Entrepreneurs les moins-disants pour les solutions les moins chères accusent un dépassement d'environ 6 milliards de francs CFA par rapport aux estimations du rapport d'évaluation de la BIRD. Vous constaterez que les raisons de ce dépassement - incidence de la crise de l'énergie, augmentation des prix d'environ 15 à 20 % par an, augmentation des imprévus, etc... - ont été imprévisibles et indépendantes de notre volonté commune.

Les négociations avec les entrepreneurs soummissionnaires pour un éventuel abattement de leurs offres ne donneront certainement aucun résultat appréciable. Par ailleurs, ces offres ne seront plus valables après le 1er Juillet 1974.

En ce qui nous concerne, le choix des adjucataires ne peut pas avoir lieu avant que tout le financement soit as-

En conséquence, je vous serais reconnaissant de bien vouloir soumettre aux hautes autorités de la Banque la requête du Gouvernement camerounais pour le financement, à l'aide d'un complément au prêt initial, du dépassement de 6 milliards de francs CFA constaté.

Je vous prie de bien vouloir me faire connaître par câble la position de la Banque sur cette requête afin de me permettre de vous proposer les adjudicataires retenus dans les délais de validité des offres reçues.

En vous remerciant de toute la compréhension dont vous ferez preuve pour assurer l'aboutissement heureux de ce projet, je vous prie d'agréer, Monsieur le Chef de Division, l'expression de ma haute considération 6-66

Br MAIKANO ABDOULAYE

Comeroon - Love 935/6.429 Ad JUN 1 1 197.

LAMÁRRE VALOIS INTERNATIONAL LIMITÉE



CONSULTANTS

LIN CÂBLE: LAVALIN 2L9 TÉLEX: 5E7 LAVALIN MTL 01-26401

GROUPE LAVALIN
615, RUE BELMONT, MONTRÉAL, CANADA H3B 2L9
75, RUE ALBERT, OTTAWA, CANADA K1P 5E7
13 BIS, RUE LAFFITTE, PARIS IX, FRANCE
B.P. 11043 DAKAR, SÉNÉGAL
B.P. 566, BANGKOK, THAÎLAND

6 juin 1974

Monsieur Maurizio Melegari Banque Mondiale pour la Reconstruction et le Développement 1818 H Street, N.W. Washington, D.C. 20433 U.S.A.

Joc. 51097

Objet: Appel d'offres: route Garoua-Mora

Cher monsieur,

Pour faire suite à la demande que vous avez formulée à M. Bernard Sarvonat, nous vous transmettons sous ce pli un exemplaire de notre rapport sur l'appel d'offres pour la construction de la route Garoua-Mora.

Nous avons, outre la correction de quelques erreurs de dactylographie, apporté deux changements à ce document:

Un paragraphe a été ajouté à l'article 4 du résumé du rapport dans lequel est introduite une comparaison des prix si l'Administration décidait de ne réaliser les travaux que pour les lots "B" et "C". Vous noterez à ce sujet que la différence pour ces deux lots entre COGEFAR et Wayss & Freytag n'est que de 11.3% si la variante graves-ciment est adoptée, ou de 11.7% si le projet de l'Administration est exécuté.

Si l'on tient compte en outre des taux de change pratiqués le jour de l'ouverture des offres, ces différences sont réduites à environ 8.5%.

Vous vous souviendrez que nous avons fait de nombreuses tentatives pour que nous soient confirmés les taux de change stipulés par les entreprises pour la part des

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Monsieur Maurizio Melegari - 6 juin 1974

travaux devant être payés en devises étrangères. N'ayant pas reçu de réponse au moment de la production du rapport, nous nous sommes fiés à la mémoire de notre ingénieur qui avait l'impression que la société Mondelli-Itinera-Exarcos n'avait pas stipulé ses taux de change. Comme nous avons des raisons de croire que tel n'est pas le cas, nous avons enlevé à l'article 5 du résumé la phrase à l'effet que les taux de change n'avaient pas été stipulés par l'entreprise.

Veuillez croire, Cher monsieur, à l'assurance de nos sentiments distingués.

LAMARRE VALOIS INTERNATIONAL LIMITEE

Andre Gagnon, Ing., M.Sc.

AG/fbd

Pièce jointe

INTERNATIONAL FINANCE CORPORATION

Comerone - Love 663 OFFICE MEMOR

TO: Mr. F. Soges, Division Chief, WAPHW

DATE: June 5, 1974

FROM: M. Melegari and P. Gfamfi, WAPHW

SUBJECT: CAMEROON - Loan 663/Credit 180-CM: First Highway Project

Loan 935/Credit 429-CM: Second Highway Project

Supervision Mission Back-to-Office Report

In accordance with our Terms of Reference dated May 8, 1974 we visited Cameroon from May 20 to 30, 1974 to supervise the above projects.

#### Loan 663/Credit 180-CM: First Highway Project

- The project consists of the construction of the Tiko-Victoria and N'Gaoundere-Garoua roads.
- The Tiko-Victoria road was completed in April 1973. The N'Gaoundere-Garoua road is under construction; the contractor will finish repairing the damaged sections (60 km) by June 1974, and is expected to complete all works by June 1975. The performance of both the contractor and consultants has improved since the last supervision mission in December 1973.
- Present estimates indicate that there will be an increase of about CFAF 1.5 billion due to improvements in design and higher than anticipated price escalation.

#### Loan 935/Credit 429-CM: Second Highway Project

- The project consists of the construction of three road sections (485 km), studies in road maintenance and forest road feasibility, and technical assistance.
- Bids for all construction work have been received and analyzed by consultants; on this basis the Government is selecting contractors, and will soon submit to the Bank its recommendations for awards.
- Technical proposals from consultants for the road maintenance study have been invited; the study is expected to start not later than December 1974. The Government is selecting the technical assistance experts on the basis of the list with curricula-vitae provided by the Bank.
- Revised estimates of total project cost, based on bid results and expected price escalation according to the latest Bank guidelines, indicate an increase of about CFAF 6 billion (from CFAF 14 billion at appraisal to CFAF 20 billion).

#### Principal Issue

The total cost increase of about CFAF 7.5 billion  $\frac{1}{2}$  for both 8.

<sup>1/</sup> At current rate of exchange about US\$31.5 million with an approximate foreign exchange component of about US\$21.5 million.

projects, if borne entirely by the Government, would more than double the amount of its contribution to project costs. The Government has therefore indicated its intention to request urgently supplementary financing from the Bank Group. The mission considers that this issue requires immediate attention.

cc: Messrs. Thalwitz, Director, WAP Pouliquen, Assistant Director, WAP Rowe, Assistant Director, WAP King, Assistant to Director, WAP van der Tak, Director, VPSVP (3) Jaycox, Director, TRP (2) Bowron, PABP2 Buhler, LEG Moussu-Rizan, CTRDD de la Renaudiere, Director, WA2 Steckhan, Chief, WA2DB J. Elliott, CTRAC Gillette, WANVP Wyss, WAFWA Reitter, WAFGH Mirza, WAFNG Kaden, WAPHW Jovanovic, WAPHW Mrs. Saukel, WAPHW

JUN 4 1974



Frederic R. Harris, Inc., Consulting Engineers, 300 E. 42nd St., New York, N.Y. 10017 212-986-2700 Cable Harkob Telex 224136

International Bank for Reconstruction and Development, West Africa Regional Office, Transport Division, 1818 H Street N.W., WASHINGTON, D.C. 20043
U.S.A.

May 31, 1974.

Ref.: United Republic of Cameroon Highway Maintenance Study

Gentlemen :

Following the instructions received with the Ministry of Equipment, Housing and Lands letter of March 29, 1974, we are pleased to send you today, under separate cover, one copy in English and one copy in French of our offer of services for the maintenance study to be undertaken in Cameroon under the auspices of IBRD.

	☐ Soges	
	□ Bah	Very Truly yours,
	Bonhomme	
-	_ Fellinghauer	FREDERIC R. HARRIS, INC.
-	☐ Gyamfi	M had
-	Jovanovic	Michel J. LIPTON, Senior Vice President.
	☐ Kaden	
	Melegari	
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	□ Staffini	



Transport Bivision,

COMMUNICATIONS SECTION

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Comeroon - Loon 935/a. 429 Ad.

AIR MAIL

May 17, 1974

Ministere du Plan et de 1º Amenagement du Territoire Yaounde United Republic of Cameroon

Re: Loan No. 935 CM

Loan Service Payments Due in Various Currencies

Gentlemen:

In accordance with Section 4.05 of the General Conditions applicable to the Loan Agreement of the above-mentioned Loan the International Bank for Reconstruction and Development will, until further notice, accept U.S. dollars, Foreign French francs or Pounds sterling and attempt, as your agent, to acquire the currencies actually payable to the Bank under the Loan.

In case you accept this offer for the above-mentioned Loan, our Summary Statement of Account requesting payments in the future will show the amount due in each currency and the estimated U.S. dollar, Foreign French franc or Pound sterling equivalent. Upon receipt of the dollars, francs or sterling, the Bank will purchase the required currencies at the best rate it can obtain at the time of purchase. Consequently, as market rates fluctuate, it will not be possible to determine in advance the exact amount of dollars, francs or sterling required to purchase the currencies due to the Bank. Therefore, the amount of dollars, francs or sterling requested by the Bank may be more or less than the amount necessary to purchase the required currencies. Any minor difference will be carried forward to the next payment date. If the difference is significant the Bank will refund the overage to you upon request or ask you to transmit the shortage to the Bank as soon as possible.

Receipt by the Bank of such dollars, francs or sterling will not constitute fulfillment by the borrower of its payment obligations under the Loan Agreement. Such payment obligations will be fulfilled only when the Bank has acquired the necessary currencies due to the Bank. Therefore, any borrower who wishes to accept this offer must transmit the dollars, francs or sterling to the Bank at least five working days in advance of the regular payment date of the loan. This is particularly important as some of the amounts due must be paid to others who have purchased parts of loans from the Bank.



If you wish the Bank to act as your agent in accordance with the foregoing will you please sign and return to us the enclosed copy of this letter, indicating whether you will use dollars, francs or sterling for that purpose.

Sincerely yours,

K. Georg Gabriel Controller

#### Enclosure

We wish to accept the above arrangement and will in the future furnish U.S. dollars/Foreign French francs/Pounds sterling\* to the International Bank for Reconstruction and Development so that it may, as our agent, attempt to acquire the currencies due under the above Loan and apply them to the payments thereof.

Date	By		
		Authorized Representative*	

<sup>\*</sup> Please ensure that the currencies <u>not chosen</u> are crossed out from the above authorization and the person signing is duly authorized for this purpose. Those persons authorized for signing withdrawal applications are not necessarily authorized for signing this type of document.

PAR AVION

Le 17 mai 1974

Ministere du Plan et de l'Amenagement du Territoire Yaounde United Republic of Cameroon

> Réf: Prêt No 935 CM Versements dus en diverses devises au titre du service du prêt

Messieurs,

Conformément aux dispositions de la Section 4.05 des Conditions générales applicables à l'Accord de prêt relatif au prêt sous rubrique, j'ai l'honneur de vous faire savoir que la Banque Internationale pour la Reconstruction et le Développement acceptera, jusqu'à nouvel ordre, que lui soient versés des dollars des Etats-Unis, des francs français convertibles (étrangers) et des livres sterling, et qu'elle tâchera de se procurer pour votre compte en sa qualité d'agent les devises effectivement payables à la Banque au titre du prêt.

Au cas où cette proposition vous agréerait pour le prêt mentionné cidessus, nos extraits de compte relatifs aux versements à venir comporteront le montant échu, dans chaque devise, ainsi que la contre-valeur de ces montants en dollars EU, en francs français convertibles, ou en livres sterling. Dès réception des dollars, des francs ou des livres, la Banque achètera les devises nécessaires au taux le plus favorable qu'elle pourra obtenir au moment de l'opération. Or, étant donné les fluctuations du taux de change, il ne sera pas possible de déterminer à l'avance les montants exacts en dollars, en francs, ou en livres, nécessaires à l'achat des devises payables à la Banque. En conséquence, les montants en dollars, en francs, ou en livres réclamés par la Banque pourront se révéler supérieurs ou inférieurs au montant nécessaire à l'achat des devises correspondantes. Si la différence est minime, elle sera reportée à la prochaine date d'échéance. Si, par contre, la différence est sensible, la Banque vous remboursera l'excédent sur simple demande de votre part, ou, dans le cas contraire, vous invitera à lui faire parvenir la différence aussitôt que possible.

La réception par la Banque desdites sommes en dollars, en francs ou en livres ne libérera pas pour autant l'emprunteur de ses obligations découlant de l'Accord de prêt. Lesdites obligations ne seront en effet considérées comme remplies qu'une fois que la Banque se sera procuré les devises qui lui sont dues. C'est pourquoi il incombe à tout emprunteur qui désire accepter cette offre de faire parvenir les montants en dollars, en francs ou en livres sterling à la Banque au moins cinq jours ouvrables avant la date normale d'échéance du prêt. Ce dernier point revêt une importance d'autant plus grande que certains montants échus doivent être versés à des tiers auxquels la Banque a cédé des portions de prêts.



Au cas où vous désireriez que la Banque agisse pour votre compte en qualité d'agent, conformément aux dispositions ci-dessus, nous vous serions obligés de bien vouloir nous retourner la copie de la présente, que nous vous faisons parvenir ci-joint, après l'avoir dûment signée, en nous indiquant si vous avez l'intention d'utiliser des dollars, des francs ou des livres sterling.

Veuillez agréer, Messieurs, l'expression de nos sentiments distingués.

K. Georg Gabriel

#### Pièce jointe

Nous acceptons les dispositions ci-dessus et vous informons que nous fournirons à l'avenir à la Banque Internationale pour la Reconstruction et le Développement des dollars EU/francs français convertibles/livres sterling\*, afin que celle-ci, agissant pour notre compte en qualité d'agent, essaie de se procurer les devises qui lui sont dues en vertu du prêt ci-dessus, et les affecte au remboursement dudit prêt.

Date:	
	Représentant autorisé

\* Nous vous prions de vous assurer que les devises non choisies ont bien été biffées de l'autorisation ci-dessus et que le signataire est dûment autorisée. Les personnes autorisées à signer les demandes de tirages ne sont pas nécessairement autorisées à signer ce type de document.

Comerson Term of Reference OFFICE MEM

McCourson - Lam 663/4.180 Adu VecCountrage - Low 935/a 429 Adu.

Messrs. M. Kelegari, Engineer, and

P. Gyfinfi, Economist, WAPHW

FROM: F. Soges; Chief, WAPHW

CAMERCON:

SUBJECT:

Loan 663/Credit 180-C4 - First Highway Project

Loan 935/Credit 429-CM - Second Highway Project

Supervision Mission Terms of Reference

From about May 20 - 30, 1974, you will visit Cameroon to supervise the above projects. You will review with the Government, and if necessary with the consultants, the overall status of the projects, covering in particular the following points:

### First Highway Project - Construction of the N'Gacundere-Garoua Road

- determine the progress in constructing the road and repairing damaged sections, and how implementation of the understandings reached between the Government, contractors and consultants concerning these repairs is working out;
- assess the performance of contractors and consultants;
- review the financial situation of the project; estimate cost overruns, and determine their implication on financing;
- investigate the reasons for the delays in Government's making payments to contractors and consultants, in both local and foreign currencies, and discuss means to expedite processing of these payments;
- review the latest progress reports, and reiterate the necessity for their prompt transmission to the Bank.

#### Second Highway Project

- review the bid evaluation report for the road construction, and in the light of the outcome of bidding assess the project's financial situation;
- revise, if necessary, the project execution schedule;
- review, and if possible approve, the consultants! contract for construction supervision;

- determine the progress in securing consultants' services for the highway maintenance study; and press for an early start of the study with a view to completing it in the first quarter of 1975;
- determine the progress made in organizing the interministerial task force for drawing up a program for the forest studies and determine the likely timing of the studies;
- finalize the terms of reference and employment schedule of the three experts to be assigned to the Departments of Programming, Roads, and Transport, and discuss with the Government the curricula-vitae of the candidates we are suggesting.
- discuss the plans and schedule for UNDP technical assistance to the Ministry of Transport, including the recruitment of counterpart and supporting local staff.

#### 2. Sector Work

- discuss the transport investments underway and planned, and the general needs of the sector;
- ascertain the characteristics of the proposed improvement of the Yaounde-Edea road, and the status of plans for construction.
- 3. From Cameroon, Mr. Melegari will proceed to CAR and Mr. Gyamfi to the Ivory Coast under separate Terms of Reference.
- 4. Upon your return to Washington, you will submit a Back-to-Office Report followed by a Full Report.

Cleared with and cc: Mr. Erim, WA2DB

CC: Messrs. Thalwitz, Director, WAPDR (3)
Pouliquen, Assistant Director, WAPDR
Rowe, Assistant Director, WAPDR
King, Assistant to Director, WAPDR
van der Tak, Director, VPSVP
Jaycox, Director, TRP
Bowron, PABP2
Buhler, LEG
Rychener, CTRDD
de la Renaudiere, Director, WA2DR
Steckhan, Division Chief, WA2DB
Brandreth, Division Chief, WAPPR
Kaden, WAPHW
Wyss, Chief, WAFWA

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TELEX N. 11ST DU 4 MAI 1974

FROM YAGURDS CAMEROON
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Distribution: Mr. Steckhan Mr. De la Renaudiero Mr. Thalwitz

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ROBERT MAAH

SECRETAIRE GENERAL DU MINISTERS DU PLAN ET DE L'AMERAGEMETEREE L'AMENAGEMENT DU TERMITOIRE

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Form No. 27

INTERNATIONAL DEVELOPMENT . ASSOCIATION

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT INTERNATIONAL FINANCE

CORPORATION

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Mr. Steckhan Mr. de la Renaudiere Messrs. Pouliquen/Thalwitz Mr. Soges

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Mr. Soges

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Form No. 27 (3-70)INTERNATIONAL DEVELOPMENT ASSOCIATION

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT INTERNATIONAL FINANCE CORPORATION

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M. ESSO

DIRECTEUR DES ROUTES MINISTERE DE L'EQUIPEMENT

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M. ASSIGA

DIRECTEUR DE LA

PROGRAMMATION CLASS OF DE L'HABITAT ET DES DOMAINES MINISTÈRE DU PLAN SERVICE:

YAOUNDE

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LE 29 MARS 1974

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L'ATTRIBUTION DU MARCHE AU SOUMISSIONNAIRE RETENU GUILLEMETS STOP SUGGERONS VOUS SUIVIEZ CETTE PROCEDURE POUR EVALUER LES OFFRES ET SI VOUS LE JUGEZ NECESSAIRE EN INFORMIEZ LES SOUMISSIONNAIRES STOP SALUTATIONS DISTINGUEES

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INTBAFRAD

NOT TO BE TRANSMITTED

AUTHORIZED BY:

NAME

F. Soges, Chief, WAPHW

DEPT.

SIGNATURE

(SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

REFERENCE: Ln 935/Credit 429-CM

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CC: Mr. Palein

Mr. D. King For Use By Communications Section

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LATERINATION IN MARCHE AU SOUMISSIONNAIRE RETENU QUILLEMETS STOP SUGGERONS VOUS LE SUIVIEZ CETTE PROCEIURE POUR EVALUIR LES OFFRES ET EL VOUS LE JUGEZ NECHTSAIRE EN INFORMIEZ LES SOUMISSIONNAIRES STOF SAINTATIONS DISTINGUEES

SOCIES

CARTACTAL

AUTHORIZED BY:

AUTHORIZED BY:

CLEARANCES AND COPY DISTRIBUTION:

MANE

P. SOGES, Chief, WAFRIN

MANE

P. SOGES, Chief, WAFRIN

OBPT.

SIGNATURE

(C): Mr. Palein

REFLECKE

ARTHORIZED TO ARREVES:

To Use by Chimanication Section

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OBJCHMAR END COMMUNICATION Section

Courses - Lon 665/6.180 Ad-

Le 26 mars 1974

Monsieur Jean-Baptiste Assiga-Ahauda Lirecteur de la Programmation Ministère du Plan et de l'Aménagement du Territoire Yaoundé, République Unie du Cameroun

Monsieur le Mirecteur,

Nous regrettons vivement d'avoir et annuler, en raison de difficultés inattendues, la visite de Monsieur Melegari originellement prévue pour le la mars dernier. Nous pensons actuellement que cette visite pourrait se situer dens le courant de la deuxième moitié de mai si cela vous convient - confirmation de cette date sera faite ultérieurement.

la situation actualle des deux projets routiers. Il nous a en particulier mis au courant des principaux points discutés avec Monsieur Esso, Directeur des Routes, Monsieur Sendse, son adjoint et Monsieur Saugeron, Chef de la Mission de Contrôle des consultants, lors de leur réunion du 7 décembre 1973.

Mous avens appris avec satisfaction, qu'en ce qui concerne le premier projet, les traveux avaient été repris pour la route N'Caoundéré-Garoua. Les décisions prises pour réparer les sections endommagées et améliorer certains aspects du projet d'éxécution nous semblent positives. Tout depend maintenant de la façon dont sevont éxécutés les travaux pir l'entreprise et de leur contrôle par les consultants.

En ce qui concerne le renforcement de la chausée, qui deviendrait nécessaire per l'augmentation du trafic lourd, (ce trafic serait doublé par repport aux prévisions initiales, utilisées pour le calcul de l'épaisseur de la chaussée) il nous semble, que cette question devrait être avant toute chose étudiée par les consultants. Néanmoins, nous aimerions connaître la position de l'Administration Camerounaise en ce qui concerne cette affaire et éventuellement les décisions déjà prises.

le Panque. Monsieur Melegari avait convenu avec M. Esso et les consultants, de simplifier au maximum ces rapports précisement pour que nous puissions en receveir copie, au plus tard avant la fin du mois suivant la période à laquelle îls se rapportent. Malheureusement, îls continuent à nous parvenir avec beaucoup de retard. C'est ainsi que nous venons seulement de recevoir les rapports mensuels d'avancement des travaux sur la route N'Gaoundéré-Garous pour la période juin à décembre 1973. Eans cette situation, vous comprendres que nous ne pouvons pas suivre, comme il le conviendrait, l'éxécution des projets.

En ce qui concerne le deuxième projet routier, après la préselection des cutreprises pour la construction des routes Douala-Font du N'Kam, Garcus-Bafoussam et Pont du Noun Foumban, nous sommes restés sans nouvelle de l'appel d'offre. Il avait été décidé de donner aux soumissionnaires un délai de 90 jours et donc de fixer la date limite de la réception des offres au 2 avril 197h. Nous portons un grand intérêt à cette affaire et tenons donc à suivre son déroulement de près. A ce propos, nous désirons confirmer nouve télégrame du 22 mars 197h concernant la question des taux de change entre le FOFA et les monnaies utilisées pour les paiements hors Cameroun.

D'autre part, durant cas visites d'octobre et décembre dernier, Monsieur Mologari avait discuté, contre autres choses, avec Monsieur Esso et les représentants des consultants, les problèmes soulevés par le contrôle des travaux de construction des trais routes et les principaux articles du contrat relatif à ce contrôle. Nous veus serions reconnaissants de bien vouloir nous envoyer le projet de ce contrat afin que neus puissions l'expainer.

Monsieur Melegari avait sussi discuté avec Monsieur Assiga, Directeur de la Programmation, la question de l'assistance technique. Etant donné que deux experts sont d'ores et dijs assurés par le RAUD pour le Ministère des Transports, il aveit été décidé que des trois experts financés par la Banque, un seul serait affecté à la Direction des Transports; les deux autres l'étant dans les Directions de la Programmation et des Houtes. L'expert auprès du Ministère des Transports sera un ingénieur des transports ou un économiste planificateur des transports ayent de l'expérience dans les travaux de statistiques. Il sera affecté au Service Trafics et Statistiques et il assistera la Direction des Transports (1) pour la mise en place et l'organisation de ce service, (2) pour la préparation et l'éxécution du programme de travail du Service, (3) pour la coordination avec les autres Services et Ministères et (4) pour la formation du personnel du Service. Les deux experts auprès des Ministères du Flan et de l'Equipement seront deux ingénieurs des routes syant une grande expérience technique et administrative. Ils seront affectés aux Directions de la Programmation et des Routes. Comme convenu, nous sommes à la recherche de candidats susceptibles de pourvoir des trois postes, et nous vous téandrons au courant des résultats.

Mous vous prions d'agréer, Monsieur le Directeur, l'expression de notre considération distinguée.

F. Soges Chef de la Division des Projets Routiers Eureau Régional de l'Afrique de l'Ouest

MMelegari:mad

Cleared with and cc: Mr. Frim

cc: Mrs. Stone

Compron - Low 935/4,429 Ad

Form No. 27 (3-70)

> INTERNATIONAL DEVELOPMENT ASSOCIATION

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT INTERNATIONAL FINANCE CORPORATION

OUTGOING WIRE

TO:

BOOK OF TWO CABLES M. ESSO DIRECTEUR DES ROUTES

MINISTERE DE L'EQUIPEMENT DE L'HABITAT ET DES DOMAINES

YAOUNDE

COUNTRY: CAMEROUN

M. ASSIGA

DIRECTEUR DE LA

PROGRAMMATION CLASS OF MINISTERE DU PLANSERVICE:

YAOUNDE

CAMEROUN

DATE: LE MARS 1974

TEXT:

Cable No.: REFERENCE PRET 935 CREDIT 429-CM APPEL D'OFFRES CONSTRUCTION ROUTES STOP FIRME COGEFAR VIENT DE NOUS DEMANDER ECLAIRCISSEMENTS SUR TAUX ECHANGE POUR PATEMENTS HORS CAMEROUN STOP HONNEUR ATTIRER VOTRE ATTENTION SUR NECESSITE SOUMISSIONNAIRES NE SUPPORTENT/EFFET VARIATIONS TAUX ECHANGE COMME INDIQUE DANS ARTICLE TROIS POINT HUIT VIRGULE PAGES SEPT ET HUIT DIRECTIVES CONCERNANT PASSATION MARCHES FINANCES PAR LES PRETS BANQUE MONDIALE ET CREDITS IDA STOP SUGGERONS DONC ADMINISTRATION ADRESSE A TOUS LES SOUMISSIONNAIRES TELEGRAMME PRECISANT ILS DOIVENT INDIQUER DANS LEUR OFFRES PRIMO LE OU LES POURCENTAGES IU MONTANT TOTAL SOUMISSION A PAYER EN MONNAIE AUTRE QUE FRANC CFA SECUNDO LE OU LES TAUX DE CHANGE ENTRE FRANC CFA ET CES MONNATES PRIS COMME BASE DE CALCUL LEUR OFFRE ET LES QUELS TAUX DE CHANGE RESTERONT FIXES ET INVARIABLES PENDANT DUREE CONTRAT STOP SI ADMINISTRATION NºEST PAS SURE TOUS LES SOUMISSIONNAIRES PUISSENT RECEVOIR SUS-DIT TELEGRAMME EN TEMPS UTILE SUGGERONS AUSSI PRECISER DATE LIMITE PRESENTATION OFFRES EST REPORTEE DU DEUX AVRIL AU QUINZE STOP

SALUTATIONS DISTINGUEES

SOGES INTBAFRAD

#### NOT TO BE TRANSMITTED

AUTHORIZED BY:

F. Soges, Chief, WAPHW

NAME DEPT.

SIGNATURE

URE OF INDIVIDUAL AUTHORIZED TO APPROVE

REFERENCE:

Loan 935/Credit 429-CM

ORIGINAL (File Copy)

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CLEARANCES AND COPY DISTRIBUTION:

Cleared with and cc: Mr. Sikorski

MMelegari:mad

cc. Palein

For Use By Communications Section

Checked for Dispatch:

IF 22 MARS 1971

OUTGOING WIRE

DIRECTION DES ROUTES

MENTSTERS IN LARGETERNANT DE L'HARTEAT ET DES DOMAINES

MODITION !

COUNTRY: CAMBINDUN

I also M. ASSIGA

DIESCHEUR DE LA PROGRAMMATION CLASS OF MINISTREE DU PLANSERVICE

HAPMENUE PRINT 935 CENTRE 129-OM APPEL DIOFFEES CONSTRUCTION ROUTES STOP FIRMS COCKEAR VIEW IN NOUS DEMANDES ECLAINCESSEMENTS SUR TAUX ECHANGE POUR PATHERANTS HORS CAMBROUN STOP HOUNEUR ATTIFER VOTER ATTENTION SUR NECESSITS SCHMISSIONHALIES MY SUFFORTENT/MFFET VARIATIONS TAUX ECHANGE COMON INDIQUE DAMES ANTIQUES PROIS POINT HUTT VIRGUILE PAGES SEFT ET HUIT DIRECTIVES CONCERNANT PASSATION MANCHES FINANCIES PAR LES PRETS BANQUE MONDIALE ET CHARTES IDA STOP SUCCERONS DONC ADMINISTRATION ADRESSE A TOUS LES SOURCESTONNATIONS THE MORANCE PRECISANT ILS DOIVENT INDIQUER DAKE LEUR OFFRES PRIMO LE OU LES POURCENTAGES EN MONTANT TOTAL SOUMISSION A PAYER EN MONNAIR AUTHS QUE FRANC CE'A SECUNDO LE OU LES TAUX DE CHANGE ENTRE FRANC OF A TOTA MONNATES PRIS COMME PASS DE CALCUL LINER OFFRE ET LES JUNES TAUX DE CHANCE RESTRUORT FIXES ET INVARIABLES PENDANT INHEE CONTRAT STOP ST AIMINISTRATION N'EST PAS SUBE TOUS LAS SOUMISSTOMMAINES PUISSENT PROBVOIR SUS-DIT TRIBURANCE EN TEMPS UTILL SUUGERONS AUSSI PRECISER DATE

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F. Soues, Chief, WAPHW

SELUTE TOMESELLSTIMENTES

COMMUNICATIONS (Teared Mith and ce:

Mr. Sikorski

PARABSA IBRD UR COGEFAR BESCHE

Mar 21 11 San Allen

FROM TAGUNDS

Distribution: Mr. Brandreth Mesors. Pouliquen/Thalwitz Mr. de la Renaudiere Mr. Steckhan

16 2 35 TELEX 3/21/74

to the kind attention of MR MELEGARI

REFERRING TO TENDER OF APRIL 2 CONCERNING ROADS GAROVA-MORA. DOUALA-KEKEM AND FOUMBAR . PORT OU NOUR DIRECTOR OF ROADS - AMERECING TO QUESTIONS PRESENTED BY FIRMS PARTICIPATING T TENDER - MAS SPECIFIED THAT EXCHANGE BATES IN FOREIGH CORREN-CY WILL BE CHANGEABLE AND FIXED EVERY TIME FOR EACH INVOICE AT THE MOMENT OF PAYMENT STOP THIS IS AGAINST BIRD CONVENTIONS THAT FIX PREVIOUSLY EXCHANGE RATES IN ORDER TO ALLOW DETERMINATION OF PRICES THAT OTHERWISE CANNOT BE DEFINED STOP PLEASE TELEX COSEFAR 6832 AGUNDE CAMEROUN CONFIRMONS PROCEDURE. THANKS AND BEST REGARDS FIGHENTING - COSEFAR

Congo - Term of Reference

a Congo - Licinom

a Compreson - Term of Reference

va Comercia - Losa 935/9, 429 Ad.

c. Africa - Term of Reference

a Africa - Agriculture (Frentry)

Western Africa.

Ms. H.J. Goris

Michel Palein, Acting Chief, Western Africa.

Programs Div. 2B.

CONGO - Special Economic and Education Review Missions CONGO/CAMEROON/CAR - Regional Forestry Mission CAMEROON - Second Highway Project

Terms of Reference.

#### CONGO

- On or about March 22 you will arrive in Brazzaville for a special economic mission of about two weeks. In cooperation with Mr. Mkodo, who will join you from March 25 to April 10, you will gather relevant information to enable you to cable preliminary results to Headquarters on April 4 and to draft in the field the economic sections of the revised Congo Country Program Paper to be reviewed by management on May 10. In conformity with the guidelines issued in Mr. Knapp's memorandum of February 28, 1974, the revised CPP will provide the basis for a management decision on the country's creditworthiness for Bank/IDA or Bank Landing, and the establishment of a revised lending program for FY1975-79.
- 2. Your draft for sections A and B of the CPP will in particular cover actual and projected government budgets, including oil revenue forscasts; the government's development strategy, especially the public investment program for the next five years; projected domestic and foreign financing of public investment; projected exports, imports and debt service burden for the next five years. You will also make suggestions concerning the scope of the Bank Group's technical and financial assistance to the country as a contribution to the revision of the operational sections (C, D and E) of the CPP. Concerning the attachments to the CPP, you will contribute to Attachments 1, 2, 3(b) to the extent possible, and 5.
- On your way to Congo, you will meet with Mr. Steckhan in Frankfurt, Germany on March 20, 1974, to be briefed about those matters resulting from his visit to the Paople's Republic of the Congo which are relevant for your work.
- On arrival in Brazaaville, you will seek the Congolese authorities' agreement, if not obtained by then, on an education review mission 1/ and inform Mr. Lethem of the outcome of your action. In case the authorities' reaction is positive and the timing is appropriate, the mission will arrive in Brazzaville on or about April 4 for a stay of about 3 to 4 weeks. Only if the Easter holidays would be expected to seriously affect the mission's effectiveness will the mission be moved about to April 17 - May 3. The team will consist of Mr. Ralph I. Romain (general educator/planning, WAPED) and a UNESCO cooperative staff member (technical or agricultural educator). During your stay in Congo you will supervise the team's work; during your absence, Mr. Romain will lead the team. At the beginning of their work in the country, you will introduce the team to the Congolese authorities; at the end of their mission, you will discuss the preliminary findings with the team members and review them with the Congolese authorities.

  1 See Mr. Lethem's memorendem to Mr. Romain dated March 19, 1974 which

contains the Education Esview Mission's Terms of Reference.

5. If the Bank's Permanent Mission to Western Africa would confirm its intention to send an agricultural project identification mission to Congo, you will seek the authorities' agreement for the mission visit and inform Mr. Wyss of the outcome. If your and the mission's presence in the Congo coincide, you will introduce the mission to the Congolese authorities and further maintain contacts with the mission to the extent feasible in view of your obligations under the terms of reference of the regional forestry mission (see paragraph 6).

#### CAMEROON/CONGO/CAR/ROME

- from about April 25 to May 2, the Central African Republic (subject to agreement of the authorities) from about May 2 to 12 and Rome from about May 13 to 16 to participate in the Bank's regional forestry mission work in these countries and to participate in the mission's review meeting in Rome. Your duties with regard to this study are defined in Mr. Thalwitz' memorandum to Mr. Cole et alii dated March 13. If the Central African Republic visit does not take place, you will devote the time you gained in priority to speed up the preparation of your contribution to the regional forestry study, unless the later start of the education review mission requires your presence in the People's Republic of Congo.
- 7. While in Cameroon you will: (a) review the progress made in initiating forestry policy formulation, in accordance with the provisions of the Second Highway Project, in particular concerning the establishment of a coordinating committee of government agencies; (b) study with the government how the regional and national studies of the World Bank Group concerning forestry policy can be coordinated; (c) discuss the question of recruitment of experts with the appropriate authorities and the UNDP Resident Representative.
- 8. While in Cameroon you will meet Mr. Martin Mba, proposed candidate for an EDI Transport Policy Seminar, in order to assess his ability to actively participate in English in this seminar. If your impression is favorable you will hand over the EDI invitation letter and inform Miss Elaine Mubert.

HJGoris:aws Cleared with and cc: Messrs. de la Renaudière, Palein, Munthali, Jansen, Nkodo, Lethem, Melegari, Romain

cc: Messrs. de Vries, Payson, Wyss (PMWA).

Form No. 27 (3-70)

INTERNATIONAL DEVELOPMENT ASSOCIATION

INTERNATIONAL BANK FOR

INTERNATIONAL FINANCE CORPORATION

#### OUTGOING WIRE

RECONSTRUCTION AND DEVELOPMENT

TO: EXCELLENCE

DATE: 15 MARS 1974

DR. MAIKANO ABDOULAYE

CLASS OF FULL BATE

MINPAT

YAOUNDE COUNTRY: CAMEROUN

TEXT:

Cable No .:

HONNEUR VOUS INFORMER NOTRE TELEX DU 11 MARS CONCERNANT PAIEMENT DE SOIXANTE

DIX MILLE DOLLARS SE REFERE AU SECOND PROJET ROUTIER PRET NO 935-CM ET NON

AU PROJET REGIFERCAM PRET NO 687-CM STOP TRES HAUTE CONSIDERATION

ERIM INTBAFRAD

NOT TO BE TRANSMITTED

AUTHORIZED BY:

Michel Palein

DEPT.

NAME

Western Africa Regional Office

SIGNATURE

TErim: CS L' AUTHORIZED TO APPROVE

REFERENCE:

ORIGINAL (File Copy)

(IMPORTANT: See Secretaries Guide for preparing form)

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WASHINGTON DC NASA 13 1974

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Distribution: Mr. Stockham Mr. De la Remaudiere Mr. Thelwits

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REGIFERCAM

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Form No. 27 (3-70)INTERNATIONAL DEVELOPMENT ASSOCIATION

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT INTERNATIONAL FINANCE CORPORATION

BOOK OF TWO

OUTGOING WIRE

EXCELLENCE

TO: DR MAIKANO ABDOULAYE

MINPAT

YAOUNDE

M. DESTOPPELEIRE

REGIFERCAM COUNTRY: DOUALA

TEXT:

Cable No .: CAM EROUN

DATE:

11 MARS 1974

CLASS OF SERVICE:

LT

REFERENCE PRET 935-CM PROJET REGIFERCAM STOP HONNEUR VOUS INFORMER QUE PAIEMENT DE SOIXANTE DIX MILLE DOLLARS ETATS UNIS VIENT A ECHEANCE LE 15 AVRIL STOP AFIN EVITER RETARD TRANSFERT VOUS PROPOSONS DE PROCEDER AU VIREMENT DE CE MONTANT A NOTRE COMPTE A FEDERAL RESERVE BANK NEW YORK DES RECEPTION DU PRESENT CABLE STOP TRES HAUTE CONSIDERATION

> ERIM INTBAFRAD

NOT TO BE TRANSMITTED

AUTHORIZED BY:

NAME

Michel Palein

DEPT.

Western Africa Regional Office

SIGNATURE

HORIZED TO APPROVE)

REFERENCE:

(IMPORTANT: See Secretaries Guide for preparing form)

ORIGINAL (File Copy)

CLEARANCES AND COPY DISTRIBUTION:

cc.: Mr. Kochman, Cameroon Embassy

cleared with and cc .: Messrs. Dambski

Topolsky

For Use By Communications Section

Checked for Dispatch:



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ASSOCIATION

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TO CORPORATION

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II MARS 1974

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OUTCOING WIR

EXCELLENCE

DR MATKANO ABDOULATE

AMOUNDE

M. DESTOPPELETRE

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DOUALA

HELDER MED

REFIRENCE PRET 935-CU PROJET REGISENCAN STOP HORNEUR VOUS INFORMER QUE PAIEMENT DE SOIXANTE DIX MILLE DOLLARS EFATS UNIS VIENT À EGHENNCE LE 15 AVRIL STOP AFIN EVITER RETARD TRANSTERT VOUS PROPOSONS DE PROCEDER AU VIRENEUT DE CE MONTANT À MOTRE COMPTE À PEDERAL RESERVE BANK NEW YORK DES RECEPTION DU PRESENT CABLE STOP TRES HAUTE CONSIDERATION

ERIN INTBAFRAD

SHOT TO BE TO A MANUFACTOR

" ASTREMENTED BY

Michel Palein

Western Africa Regional Office

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Billul Falein

disp 3/11

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cleared with and co.: Messrs. Dambaki

cc.: Mr. Kochman, Cameroon Embassy

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Jameroon-en 935/4429

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT

1818 H Street, N.W., Washington, D. C. 20433, U.S.A.

Area Code 202 · Telephone - EXecutive 3-6360 · Cable Address - INTBAFRAD

MINISTERE DU PLAN ET DE L AMENAGEMENT DU TERRITOIRE

UNITED REPUBLIC OF CAMERDON

Re: Loan No. 935

Gentlemen:

YAGUNDE

Enclosed is a Statement of Account of the above-mentioned loan showing transactions since the previous Statement and a Summary Statement of amounts due on the next payment date,

The Summary Statement shows the total amounts due, including any maturing principal installment. the name of our depository bank for each currency concerned and the date or dates when payment is requested. Please arrange for the amounts to be credited to our account on or before the date requested. Our depository bank should be instructed to credit the account of the INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT.

If there are further transactions in your account resulting in significant additional charges on which payment is required, we shall shortly after the payment date advise you of the amount and it will then be necessary for you to arrange an early settlement. Otherwise balances outstanding will be carried forward in your account.

Sincerely yours,

D. W. GRAY DEPUTY CHIEF, ACCOUNTING DIVISION CONTROLLERS DEPARTMENT

Enclosures:

CC:

EMBASSY OF CAMEROON 1705"07 NEW HAMPSHIRE AVENUE, N.W. WASHINGTON. D.C. 20009

MR. MOHAMED N. KOCHMAN EXECUTIVE DIRECTOR

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT

1818 H Street, N.W., Washington, D. C. 20433, U.S.A.

Area Code 202 · Telephone - EXecutive 3-6360 · Cable Address - INTBAFRAD

PAR VION

LE 6 MARS 1974

MINISTERE DU PLAN ET DE L AMENAGEMENT DU TERRITOIRE YAOUNDE UNITED REPUBLIC OF CAMERDON

Référence: Prêt No. 935 CM

Messieurs,

Veuillez trouver ci-joint un relevé de compte relatif au prêt mentionné ci-dessus, et retraçant les opérations intervenues depuis notre précédent relevé, ainsi qu'un relevé récapitulatif des montants dus à la prochaine échéance.

Ce relevé récapitulatif indique le total du montant dû - y compris le cas échéant la ou les tranche(s) de remboursement du principal venant à échéance à cette date - ainsi que le nom de notre Banque dépositaire pour chaque devise, et la ou les date(s) où les versements doivent être effectués.

Nous vous serions reconnaissants de prendre les mesures nécessaires pour que les montants échus soient crédités à notre compte à la date fixée ou antérieurement. Veuillez charger notre Banque dépositaire de créditer le compte de la Banque Internationale pour la Reconstruction et le Développement.

Si votre compte fait l'objet d'autres opérations entraînant des frais supplémentaires importants, qui doivent être remboursés, nous vous indiquerons, peu après l'échéance, le montant dû, et il vous incombera alors de prendre les dispositions nécessaires pour le régler dans les meilleurs délais. Dans le cas contraire, le reliquat à verser sera reporté sur votre compte.

Nous vous prions d'agréer, Messieurs, l'assurance de notre considération distinguée.

D. W. GRAY
ADJOINT-CHEF DE LA DIVISION DE LA
COMPTABILITE, DEPARTEMENT DU CONTROLE

Pièces jointes:

cc:

ENBASSY OF CAMEROON 1705-07 NEW HAMPSHIRE AVENUE, N.W. WASHINGTON, D.C. 20009

MR. MOHAMED N. KOCHMAN EXECUTIVE DIRECTOR GUARANTOR

# SUMMARY STATEMENT OF AMOUNTS DUE

(Expressed in Currency Payable)

APRIL 15, 1974

LOAN NUMBER

935 CM

CURRENCY PAYABLE	C O D E	CURRENCY AMOUNT	N O T DATE PAYABLE E SEE OVER	DEPOSITORY BANK	
INITED STATES DOLLARS	1 *	70,000.00	APRIL 15,1974 ON THE DATE	FEDERAL RESERVE BANK OF NEW YORK 33 LIBERTY ST., NEW YORK, N.Y. 10045 ATT: FOREIGN DEPARTMENT (PAYABLE IN FEDERAL RESERVE FUNDS)	
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			430 LD 6 31		

CODE: 1. COMMITMENT CHARGE DUE BANK
2. INTEREST DUE BANK
3. SERVICE CHARGE

4. PRINCIPAL DUE BANK 5. COMMITMENT CHARGE DUE PARTICIPANTS INTEREST DUE THIRD PARTIES ON PORTION SOLD
 PRINCIPAL DUE THIRD PARTIES
 DUE BANK FOR PURCHASE OF CURRENCY

\* TOTAL

Whenever a payment is made, please instruct the Depository Bank to credit the account of the International Bank for Reconstruction and Development.

302-02

STATEMENT OF ACCOUNT AT

FEBRUARY 14, 1974

Borrower UNITED REPUBLIC OF CAMEROON BANK

ORIGINAL AMOUNT OF LOAN

AMOUNT CREDITED TO LOAN ACCOUNT

24,000,000.00 24,000,000.00 7 1/4% 3/4%

1/2%

INTEREST RATE

COMMITMENT CHARGE

ADDITIONAL CHARGE FOR SPECIAL COMMITMENT

REFER DATE MEMORANDUM												U. S. DOLLAR EQUIVALENT														
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ENTRY CODE

1. WITHDRAWAL (OR REFUND-)

2. PAYMENT BY BORROWER

3. SALE TO THIRD PARTY

4. ADJUSTMENT

5. SEMI-ANNUAL CHARGES

6. SPECIAL COMMITMENT TRANSFER

7. CREDIT TO LOAN ACCOUNT

\* TOTAL

ALL CHARGES ARE COMPUTED TO THE NEXT PAYMENT DATE. AMOUNTS SUBJECT TO ADDITIONAL CHARGE FOR SPECIAL COMMITMENT ARE INDICATED BY SYMBOL X AND ALL OTHER AMOUNTS BY SYMBOL N.

Coureroon - Loon 935/G. 429 Ad.

Le 5 mars 1974

Son Excellence Docteur Maikano Abdoulaye Ministre du Plan et de l'Aménagement du Territoire Yaoundé Cameroun

> Objet: Présélection des Entreprises pour étude entretien routier au Cameroun

Monsieur le Ministre,

J'ai l'honneur d'accuser réception de l'ampliation de votre lettre No 482/Prog F2/ du 28 janvier 1974 addressée à notre bureau d'Abidjan. Le proces verbal de la Commission de Dépouillement des candidatures dont vous faisiez mention dans cette lettre n'y était pas joint et nous vous saurions gré de nous en envoyer une copie.

Je vous prie d'agréer, Monsieur le Ministre, l'expression de ma très haute considération.

Isik Eria Chargé des Prêts Division des Programmes Région Afrique de l'Ouest

co: Mr. Kochman

cc: Mr. Melegari

IErim:mb (E

# MEMORANDUM CORPORATION Lowerson - Low 663/6.180 Adm.

TO: Mr. F. Soges, Division Chief, WAPHW

DATE: February 15, 1974

FROM: M. Relegari, Engineer, WAPHW

SUBJECT: CAMERDON - Loan 663/Credit 180-CM:

First Highway Project Loan 935/Credit 429-CM: Second Highway Project

Supervision Mission

Full Report

In accordance with Terms of Reference dated September 26 and November 28, 1973, I visited Cameroon from October 1 to 11 and from 114 to 18, 1973 and from December 1 to 10 and from 18 to 20, 1973, to supervise the above projects. Mr. Doyen (PMWA) joined me to review the status of the feasibility study of forest roads and the study of highway maintenance, from October 2 to 17, 1973; on November 15, 1973 he reported separately on his mission. On December 2, I met Mr. Steckhan, Division Chief in the Programs Department, in Yaounde and for two days we had meetings with Government officials on the problems affecting the construction of the N'Gaoundere-Garoua road.

#### I. PROJECT DATA

a) Loan 663/Credit 180-CX: First Highway Project

1.1 Amount of Ioan US\$12.00 million Amount of Credit US\$7.00 million Amount disbursed from Loan, as of December 31, 1973 US\$6.82 million Amount disbursed from Credit, as of December 31, 1973 US\$7.00 million Amount in awarded contracts, as of December 31, 1973 US\$16.70 million Date of Effectiveness July 16, 1970 Closing date December 31, 1974 Date of last supervision mission February 1973 Appraisal exchange rate US\$1.00 = CFAF 278 Current exchange rate, as of December 1973 US\$1.00 = CFAF 250

The project consists of (i) construction of the Tiko-Victoria (22km) and N'Gaoundere-Garoua (250km) roads and (ii) consultants services for supervision of the construction work and for feasibility studies and detailed engineering of the Douala-Pont du N'Kam (160km) and Garoua-Mora (260km) roads.

- US\$550,000 for refunding the first Development Credit S-3CM, preparing the bidding documents and evaluating the bids;

<sup>1/</sup> These amounts include:

<sup>-</sup> US\$865,000 for interest and other charges on the Loan, accrued on or before May 31, 1973 (recently postponed to December 31, 1974).

#### b) Loan 935/Credit 429-Cd: Second Highway Project

1.3 Amount of Loan US\$24.00 million Amount of Credit US\$24.00 million Amount disbursed from Loan, as of December 31, 1973 None Amount disbursed from Credit, as of December 31, 1973 None Amount in awarded contracts, as of December 31, 1973 None Effective date December 20, 1973 Closing date June 30, 1973 Date of last supervision mission None Appraisal exchange rate US\$1.00 = CFAF 230 Current exchange rate, as of December 1973 US\$1.00 = CFAF 250

1.4 The project consists of (i) construction of the Douala-Pont du N'Kam (175km), Garoua-Mora (260km) and Pont du Noun-Foumban (50km) roads and (ii) consultants services for supervision of the construction work, technical assistance to formulate forestry policies to the Ministry of Agriculture, feasibility study of about 400 km of forestry feeder roads, study to improve highway maintenance, and technical assistance to the Ministries of Transport and Public Works.

#### II. SUPMARY

#### a) Loan 663/Credit 180-CM: First Highway Project

- 2.1 The contractor completed the construction of the Tiko-Victoria road satisfactorily in April 1973 (para 5.2).
- 2.2 Failures occurred on the second and third sections of the N'Gaoundere-Garoua road during the June-October rainy season. Work was stopped in June 1973 and resumed only in November 1973, when the contractor agreed to repair, at his own expense, failures for which he would be proven responsible. The Government then agreed to modify the road design to avoid further failures. The contractor and supervising consultants have changed most of their staff; their work is expected to improve (paras 5.3 through 5.11).
- 2.3 Counts recently carried out on the N'Gaoundere-Garoua road show heavy traffic has increased more than expected. The Government is expected to write to the Bank, after considering this problem (para 5.12).
- 2.4 The feasibility studies and detailed engineering of the Douala-Pont du N'Kam and Garoua-Mora roads are completed (para 5.13).

2.5 An overrum of US\$1.8 million is forecast. The contractor, supposed responsible for the failures, is expected to pay US\$1 million and the Government the remaining US\$800,000. Disbursement for the Credit is completed and from the Loan amount to US\$6.82 million (paras 5.14-5.15).

#### b) Loan 935/Credit 429-CA: Second Highway Project

- 2.6 The Bank approved the Government's proposal on the prequalification for the construction of the three roads under the project; seventeen firms have been accepted, five invited to enter a joint venture with one of the seventeen, and one was rejected. Bids are expected in April 1974; work and supervision are expected to commence in October 1974 (para 5.16).
- 2.7 Technical assistance to formulate forestry policies and feasibility study of forest roads has been delayed; priority has been given to the study for improving highway maintenance. The Government is setting up a working group of responsible agencies to draw up a program for the forestry and forest road studies; it has submitted a short list of five consulting firms to PAWA for the highway maintenance study.
- 2.8 Since UNDP will finance two experts for the Ministry of Transport, the Government agreed to assign only one expert under the project to this Ministry and the other two to the Ministries of Public Works and of Planning (para 5.19).

#### III. SUMMARY OF PRESIDENT'S REPORT

- 3.1 The First Highway Project (Loan 663/Credit 180-CM, March 27, 1970, US\$19 million) provides for (i) the construction of the Tiko-Victoria (22km) and N'Gaoundere-Garoua (250km) roads, (ii) consulting services for work supervision, and (iii) feasibility studies and detailed engineering of the Douala-Pent du N'Kam (160km) and Garoua-Mora (260km) roads. The construction of the Tiko-Victoria road was completed satisfactorily in April 1973. Failure occurred on the last sections of the N'Gaoundere-Garoua road in June 1973, when work was stopped; it was resumed in November after the contractor had agreed to repair all failures at his own expense and the Government had agreed to improve the design. The consultants estimate the cost of repairing failures and improving design at US\$3 million equivalent.
- 3.2 The Second Highway Project (Loan 935/Credit 429-CM, September 26, 1973, US\$48 million) provides for (i) construction of the Douala-Pont du N'Kam (160km), Pont du Noun-Foumban (50km), and Garoua-Mora (260km) roads, and (ii) consultants services for construction supervision, study of forestry policies, feasibility study of forest roads, highway maintenance study, and technical assistance. The Government, with the Bank's agreement, has just prequalified twenty-two firms, five of which on condition that they enter a joint venture with one of the other seventeen, and has rejected one. It also has submitted a short list of five consulting firms to FMWA for the maintenance study.

#### IV. ACTION TO BE TAKEN OR RECOMMENDED

- 4.1 On November 9, following my Back-to-Office report on my first mission, the Bank wrote to the Government confirming that a solution to the problems of the First Highway Project was urgently needed. It expressed the hope of scon receiving the Government's report and recommendations and proposed sending again a mission to Cameroon in December.
- Now, following this report, the Bank will again write to the Government confirming the findings of my second mission. In particular, it will remind the Government of the problem of strengthening the new stretches of the N'Gaoundere-Garoua road, and will advise it to have the consultants analyze this problem (para 5.12). The Bank will also set out its position on the problems of technical assistance, forestry policies, and forest roads study, under the Second Highway Project (paras 5.18-5.19).

#### V. EXECUTION OF THE PROJECTS

- a) Loan 663/Credit 180-CM: First Highway Project (Annexes I III)
- 5.1 In November 1970 the Government invited prequalified firms to prepare their bids for the construction of the Tiko-Victoria (22km) and N'Gaoundere-Garoua (250km) roads. In March 1971 it received them and in December 1971, it awarded the contracts to these lowest bidders:
  - Razel and Sofra TP for the Tiko-Victoria road (22km), at an estimated amount of CFAF 938 million;
  - GTE and Citroa for the first section of the N'Gaoundere-Garoua road (71km) at an estimated amount of CFAF 1,381 million;
  - Sofra TP and Colas, for the remaining two sections (179km) of the N'Gaoundere-Garoua road, at an estimated amount of CFAF 2,391 million.
- In April 1973 the contractor completed the construction of the Tiko-Victoria road satisfactorily; soon after the Government provisionally accepted the work. In October 1973, I visited the road and found it in good condition, not noticing any stagnant water on the roadway and shoulders. I think that the drainage is adequate but that the pavement surface is somewhat rough because of the soil grading used for the base: the maximum size of 60mm makes it difficult, if not impossible, to finish the base surface properly by grader. I also think that the consultants SCET-DIWI supervised the work adequately.
- 5.3 In June 1973, beginning of the rainy season, the contractors had completed about 120km of the N'Gaoundere-Garoua (250km) road, except

for drainage; 45km on the first section and 75km on the second and third. With the first rains, these last two sections began deteriorating and soon after the contractors stopped working on the whole road, because nobody knew the causes of the deterioration. In October, end of the rainy season, about 60km of these two sections were either cracked, distorted or broken.

- In October, on my first visit to Cameroon, I drew the Government's attention to the urgency of finding the proper technical solution to repair the damaged sections and to resume working on the others, since nothing had been done yet. I then agreed with the Government to return to Cameroon a few days later, but even then, the Government had not yet defined its position. The Minister of Public Works (Ministre de l'Equipement) assured me that the Government would submit its recommendations to the Bank after analyzing reports just received from the consultants, contractor and laboratory.
- 5.5 The Government was experiencing all these difficulties in finding the right solution, because it first wanted to determine who was responsible for the road failure, and would bear the high cost of repairing it. Obviously, all people involved were mainly concerned about defending themselves, rather than looking impartially for the proper solution. The Highway Department (HD Direction des Routes) asserted that deterioration had occurred because of defective execution and inadequate supervision of work, and considered responsible the contractor, and to a lesser extent, the consultants. The contractor maintained that failure was due only to defective design and considered HD and consultants responsible. The consultants denied any defective design and inadequate supervision of work and considered the contractor to be the only one at fault. At this point arbitration seemed to be the only possible solution.
- 5.6 After having analyzed all the different viewpoints and carefully surveyed the road, I was convinced that failure had occurred because of a series of concomitant causes, including both defective construction and design. I thought that:
  - in some cases the contractor had used poor materials and built layers thinner than designed;
  - the consultants had not used their authority, as supervisors, to stop him; and
  - due to the particular design, rain water was able to penetrate the pavement and the road formation, thus softening the various layers, more or less according to the sensitivity to water of the materials used.

- 5.7 These can explain the water penetration. At the beginning, consultants had proposed a base course &m wide for both roads. HD, however, accepted this only for the Tiko-Victoria road and decided to build a base only 6.2m wide, embedded between impermeable laterite shoulders, for economic reasons, on the N'Gaoundere-Garoua road. It also decided to build a double-surface treatment and a priming coat only 6m wide. Therefore two 10cm strips were not protected on both sides of the base course, and water was easily able to penetrate through them. In an attempt to drain the base course, HD decided to construct drains every &m on the shoulders.
- 5.8 Before leaving, I advised the Government to consider carefully all the pros and cons of an arbitration, and invited it to find a solution not only for repairing the distorted stretches, but also for improving the design.
- 5.9 The Government complained to me that the Bank had imposed the awarding of the contract to the contractor, supposed responsible for the failures. In reality, the Government had not raised any objection to this contractor, but to the other working on the first section of the road where no failure has occurred.
- In December, on my second visit to Cameroon, I found that the contractors had recently resumed working on all three sections. The contractor held responsible for the failures had agreed to repair all damages, for which he would be proven responsible, at his own expense, on condition that the design of the road were modified. To clearly determine his responsibilities, the Government had decided that representatives of both the contractors and the supervising consultants would check each section before repairing it and would sign a statement on their findings. Consultants estimate the cost of repairing at US\$1 million equivalent. Obviously, how much of this amount will be charged to the contractor will be known exactly only when repairing is finished.
- I also found out that the head of HD was reluctant to improve the design for fear that the contractor could plesd defective design to avoid part of his responsibility. I discussed this point with him and he reviewed his polition. In fact, at a meeting on December 7, 1973, the head of HD affirmed that he had invited the consultants to be more flexible in adapting the design to the actual conditions of execution, and to make improvements. Such improvements would include:

For the new stretches and the ones to be completely rebuilt:

- raising the roadbed wherever necessary to avoid inundation;

- building a base course 8m wide, instead of 6.2m on the whole roadbed;
- priming the whole 8m base surface instead of only 6m;
- building a soil-cement base instead of a crushed stone one, wherever possible.

For stretches to be repaired only superficially, or not at all:

- checking accurately of all shoulder drains, improving their draining power and increasing their number per km, if necessary;
- priming 20cm more on both sides of the base course to protect the two uncovered strips.

The consultants estimate the cost of these improvements at US\$2 million equivalent. I think these measures are adequate if they are applied integrally, as soon as possible, before the next rainy season. Both the contractor and consultants had not worked properly. They have recently changed most of their staff; if they improve the quality of their work, no other failure will occur.

5.12 Counts, recently carried out, show that heavy traffic has increased on the N'Gaoundere-Garcua road more than forecast in the feasibility study. Present estimates indicate that, in the twenty years, for which the pavement was designed, traffic wear will be almost twice as much as originally estimated; therefore the pavement will have a correspondingly shorter life. To extend it, the pavement of the stretches not yet constructed should either be built stronger immediately or strengthened by an asphalt concrete layer at a later date. Decision on this is urgent since now the contractor is also working on new construction, and more and more stretches are being completed. I discussed this problem with the heads of PD (Programming Department = Direction de la Programmation) and HD; the former said the Minister of Planning would officially write to the Bank, after considering the implications of the problem. So far the Bank has not received any letter. I think that building the new stretches stronger now is better technically and economically but, for financial reasons, the Government might prefer the second solution. In any case the Government should request the consultants to analyse the problem.

5.13 The consultants, Ingeroute-Lamarre Valois completed the feasibility studies of the Douala-Pont du N'Kam and Garcua-Mora roads in August 1972. They completed the detailed engineering in May 1973 and bidding documents in December 1973.

- 5.14 Annex I gives the financial situation of the project. On the basis of the consultants' estimates, I forecast a US\$1.8 million overrun of which the contractor is expected to pay US\$1 million, and the Government US\$800,000. Accordingly, the Bank will adjust the percentage of its contribution to the construction work cost later, when precise figures are available.
- 5.15 Disbursements have not been made in accordance with appraisal forecasts and, as of December 31, 1973, amounted to US\$7 million from the Credit (100% of the appraisal estimates) and to US\$6.82 million from the Loan (57% of the appraisal estimates) (Annex III).

#### b) Loan 935/Credit 429-C4: Second Highway Project (Annex IV)

- The closing date for prequalification of contractors for road construction work had been set at October 1, 1973. Twenty-three firms sought prequalification; the Government proposed accepting seventeen, rejecting one and accepting the other five on condition that they entered a joint venture with one of the seventeen accepted firms. I approved the Governments proposal and also the final bidding documents; then in February, the Bank confirmed this to the Government by caple. The head of HD assured me that it would write to the selected contractors immediately, fixing the last day for receiving bids at April 2, 1974. Consequently, the construction works and supervision are expected to commence in October 1974.
- 5.17 I explained the details of progress reporting to the head of HD. I also discussed the main issues of the construction supervision with him and consultants, but I could not get a copy of the consultant's Terms of Reference before leaving Yaounde.
- 5.18 Mr. Doyen discussed the measures to initiate the studies of forest roads feasibility, and highway maintenance improvement, with the Government and then with me. Good progress was made on the latter. The Government and Mr. Doyen prepared the Terms of Reference and then the Government proposed a short list of five consulting firms to PAWA. On November 15, 1973, Mr. Doyen wrote a separate report on his mission. Since the Government was not familiar with the forestry aspects of the Second Highway Project and needed improving inter-agency coordination, Mr. Doyen recommended, and I agreed, that the Government set up a working group of responsible agencies to draw up a draft program for initiating first the study of forestry development and then that of forest roads. Because of the difficulties with the first highway project, however, he and I thought it was better not to press the Government on these forest studies, but to proceed first with the highway maintenance study.

I discussed the problem of the technical assistance, provided under the project, with the heads of PD and HD. I was convinced that PD and HD had not been managing the first highway project promptly and efficiently. Both had been having too much work and their subordinate staff was not equal to their task; furthermore, they had been showing lack of liaison and coordination between themselves. Since the UNDP representative in Cameroon confirmed that UNDP would finance two experts for the Ministry of Transport, I agreed with the heads of PD and HD that, under the project, only one expert would be assigned to this Ministry, instead of three, and that the other two would be assigned to the PD and HD. At request of the Government, I promised to see if the Bank could help find these three experts, although chances of success are few.

Mr. Spier is now looking into this matter. Annex V gives the main tasks of the three project experts, as well as of the two UNDP experts.

5.20 No disbursements have been made so far, and the appraisal disbursement estimate is still valid (Annex VI).

Attachments: Annexes I through VI

cc: Messrs. Thalwitz, Director, WAP van der Tak, Director, VPSVP (3) Jaycox, Director, TRP de la Renaudiere, Director, WA2 Pouliquen, Asst. Director, WAP Rowe, Asst. Director, WAP King, Asst. to Director, WAP Bowron, PABPII Steckhan, Division Chief, WA2DB (2) Brandreth, Division Chief, WAPPR Gillette, WANVP Elliott, CTRAC Moussu-Rizan, CON Buhler, LDG Wyss/Schulte, PMWA (5) Gyamfi Mrs. Saukel

MMelegari:ds

# Loan 663/Credit 180-CM: First ghway Project Status and Cost Estimates as of December 31, 1973

-			Comp	oletion date		l Cost Estin	75		
Pro	oject Items	Executed by	Contract	Forsonst or Actual	Appraisal	Original     Contrast	Ferecast on Completion	Bank Contrib.	% of Comple
1.	a) Tiko-Victoria road	FOUGEROLLE	5-10-73	April '73	3,500	3,750	3,890	714	100
	- 1st section(71km) - 2nd and 3rd sec- tion (179km)	GTE-CITROA SOFRATP-FOUGE	10-10-73	5-30-74	4,920	5,520	6,180	74	80
		ROLLE-COLAS	5-10-74	12-31-74	12,370	9,560	12,410	74	55
2.	Consultants Services for: a) Construction Supervision b) Feasibility Studies and detailed engineering of	SCET-DIWI	6-10-74	1-31-75	1,515	1,190	1,725	7.4	65
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<sup>1/</sup> This figure, obtained from the consultants' estimates in CFAF, includes:

<sup>-</sup> US\$1.0 million for repairing the failures occurring on sections 2-3 of the N'Gaoundere-Garoua road;

<sup>-</sup> US\$2.0 million for improving the design of the N'Gaoundere-Garoua road;

<sup>-</sup> US\$0.8 million for the dollar devaluations. (Since the Controller's Department had not been able to give me the amount in CFAF corresponding to the amount in US\$ dispursed from the Credit and Loan, I roughly estimated the impact of the dollar devaluations on 1973 dispursements at US\$0.8 million).

<sup>2/</sup> Of this overrun: - The contractor will pay US\$1 million (for repairing the failures, if he is proven responsible for all of them; otherwise he will pay less and the Government will pay the balance).

<sup>-</sup> The Government: USC 800,000

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Projects Officer:	TEEGLY		Signed:	81		n	10/3	1/13		

Signed:

### Loan 663/Credit 180-CM: First Highway Project

#### SCHEDULE OF DISPURSEMENTS

# AS OF DECEMBER 31, 1973

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original activide		0.00	0.00	2.00		, 50	As of
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				***********			Gov't of
							Cameroon
SECTION II: COST ESTIMATES	riginal L	åst Curr	SECTION	II: MAJOR I	DATES FOR PRO	DIECT IMPL	EMENTATION
		mate Estin			Original Estimate	Estim	
*					-		rate Estimate/Actual
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Foreign Currency (Sm) 18	.00		Procurem	ent Completi	on 6/30/71	1	
					AND		
Total Project (\$m) 71	.00		Project Co	ompletion	6/30/7	7	
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					- holder hand		
Problem-free project Minor problems Major problems - under control Major problems - not under con			Improving 1. Stationary 2. Deteriorating 3.		Financial Managem Technical Political Country Other	ant -	1. 2. 3. 4. 5. 6.
SECTION V: MISSION SCHEDULE			. DATES			Last	Last
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between missions (months) 6.	6_	-none	none	.111	ne 71	none	none
					-	Add Addison	
SECTION VI: MANPOWER EXPENI (Manweeks)	DITURE Par Proj. Staff	St FY Prog. Staff	C Proj. Staff	urrent FY 7	Haff	Ner Proj. Staff	xt FY Prog. Staff
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- Other	¢						
		****	Parameter contract against	-			
SECTION VIII. COMMENTS (1-1							
SECTION VII: COMMENTS (Includ	ie where appropria	te comments on's	tatus of project-assoc	ciated technic	al assistance)		
							*
							* ,
			1				

Projects Officer: Melegari

Signed:

A.

10/31/73

Date

#### Technical Assistance

#### 1. To the Ministry of Transport:

Three experts will be placed under the authority of the Director of the Transportation Department of this Ministry.

The first, under Bank financing, will be a transport planning economist. He will be attached to the Division of Transport Studies and Coordination and will assist the Department of Transportation in (1) establishing and organizing the division; (2) preparing and executing the work program of the division; (3) insuring coordination between the other divisions and ministries; (4) formulating and implementing transport policies on the basis of, inter alia, the recommendations of the consultants; (5) training the personnel of the division.

The second, under UNDP financing, will be a transport engineer or a transport planning economist with experience in statistics. He will be assigned to the Division of Traffic and Statistics and will assist the Department of Transportation in (1) establishing and organizing the division; (2) preparing and executing the work program of the division; (3) insuring coordination between other divisions and ministries;

(b) training personnel of the division.

The third, under UNDP financing, will be a highway transport economist. He will be attached to the Division of Road Transport Circulation and will assist the Department of Transportation in (1) establishing and organizing the division; (2) preparing and executing the work program of the division; (3) insuring coordination between other divisions and ministries; (4) revising the existing regulations for vehicle circulation (characteristics, registration, rules of the road, etc.) and transport of persons and goods (qualifications for truckers, licenses, etc.); (5) training of personnel.

#### 2. To the Ministries of Public Works and of Planning:

. Two managing engineers will be assigned: one to the HD and the other to the PD. They will assist the heads of these departments in:

- managing especially the first and second Bank projects;
- maintaining adequate communications between the consultants and contractors on the sites and the HD, and between the HD and the FD to keep these Government agencies always well informed on the construction problems and thus allow them to make rapid decisions.

# Loan 935/Cr h29-CM: Second Highway Project

## SCPEDULE OF DISBURSEMENTS

AS OF DECEMBER 31, 1973

	1	- ACCUMU USS	ACTUAL DESSU SEMENTS (AS A PERCENT OF OF (APP) SOL ESTUANTE (UP TO (LATE OF SUMMERFA) OR NEW		
IDED FISCAL YEAR AUD SMISSIAR	ACYUAL TOTAL DESERVED TENTS			NEW DESEUREEMENT ESTOMATE (if regular)	ESTREATE OF DESERTED PENAS LAS A FERCENYAGE OF LABOURSAL RETMATE FOR FUTULE SENASTERS) (1+2) x 100 or (4+2) x 100
1074 1st 2nd	No disburse-	200 500		200 500	
1975 - 1st		3,000 8,500		3,000 6,500	
197 6 1st 2nd		15,500 23,500		15,500 23,500	
1977 - 1st 2nd		31,500		31,500	
1978 "1st 2nd		1,14,000 1,18,000		1,1,000 1,8,000	
197.9 1st 2nd	*				
	Closing Date:	June 30, 19	78	June 30, 1978	1

Comerson - Loon 935/9.429 Ad. February 6, 1974 Mr. H. J. Kaltoft, Fersonnel F. Soges, Chief, WAPHW

#### CAMERCON - Recruitment

- Three Technical Assistance staff as described below are required for the Cameroons in connection with Loan 935/Credit 429-CM - Cameroon Second Highway Project. Contracts will be for two years each.
- One expert will be placed under the authority of the Director of the Transportation Department of the Ministry of Transportation. He will be a transport engineer or a transport planning economist with experience in statistics. He will be assigned to the Division of Traffic and Statistics and will assist the Department of Transportation in (i) establishing and organizing the division; (ii) preparing and executing the work program of the division; (iii) insuring coordination between other divisions and ministries; and (iv) training personnel of the division.
- Two experts will be placed, one each, under the Minister of Public Works and the Minister of Planning. They will assist in the technical decision making in these ministries and in controlling implementation. They should be qualified engineers with wide administrative experience, expecially in countries having a system of "droit administratif."
- All candidates must be completely fluent in French. Preference should be given to candidates with experience in training, either of formally constituted groups or of counterparts. Experience in similar positions, especially in developing countries, is desirable.
- Would you please assist in finding suitable personnel. Candidates should be interviewed in the Bank before being proposed to the Cameroon Government.
- Project personnel to be contacted are M. Melegari (Rm B-311, Ext. 2342) and P. Gyamfi (rm B-307, Ext. 2843).

GSpier:hw

Cleared with and cc: Messrs. Johnson, Melegari, Gyamfi

#### INCOMING TELEX

Log 65

SCET Z 62305F

FROM: PARIS

SCET INTERNATIONAL PUTEAUX 308 24/1/74 Jun 24 10 property

Distribution:

Mr. Soges

Mr. Pouliquen/Mr. Thalwitz

Mr. do la Renaudiere

Mr. Steckhan .

A L ATTENTION DE MR MELEGARI

A - COMPTAGES CONTRADICTOIRES ONT ETE EFFECTUES SUR N'GAOUNDERE GAROUA EN SEPT-OCT ET NOV 73

Dout see 1

B- RESULTATS DONNENT 40 POIDS LOUR - JOHN MOYEN AVEC DIX POUR CENT D ESSIEUX SUPERIEURS A 13 TONNES.

C- CALCUL SUR 20 ANS DONNERAIT APPROXIMATIVEMENT 500.000 PASSAGES
EQUIVALENTS 13 T AUX CONDITIONS SUIVANTES MAINTIEN STRUCTURE ACTUELLE
DU PARC ET ADOPTION TAUX DE CROISSANCE CINQ POUR CENT

D - UN CALCUL DE COMERENCE ENTRE FLUX MARCHANDISES ET TRAFIC ISSU DES COMPTAGES SERAIT NECESSAIRE A MON AVIS

E- SEULE CONCLUSION SURE ET IMMEDIATE EST QUE LA STRUCTURE ACTUELLE DU PARC DE VEHICULES TRANSITANT SUR LA ROUTE EST NOTABLEMENT DIFFERENTE DE CELLE ENVISAGEE INITIALEMENT.

SALUTATIONS DISTINGUEES

MOULANIER.

Comeron-ton 935/9.429 Adr.

Le 22 Janvier 1974

Monsieur Robert Nach Secrétaire Général Ministère du Plan et de l'Aménagement du Territoire Yaoundé Cameroun

Monsieur le Secrétaire Général,

Par votre telex No OOl du 10 janvier 197h vous avez bien voulu nous confirmer l'entrée en vigueur de l'Accord de Prêt 935 CM ainsi que de l'Accord de Crédit 429 CM. Cependant, le texte du telex que nous avens reçu indique le 21 décembre comme date d'entrée en vigueur. Afin d'éliminer tous malentendus qui pourraient provenir d'un enregistrement erroné du télégramme ou telex, je me permets de vous confirmer que la date du 20 décembre indiquée dans notre télégramme du 20 décembre 1973, est bien la date d'entrée en vigueur de l'Accord de Prêt 935 CM ainsi que de l'Accord de Crédit 429 CM.

Je vous prie d'agréer, Monsieur le Secrétaire Général, l'expression de ma haute considération.

> Isik Erim Chargé des Prêts Division des Programmes Région Afrique de l'Ouest

IErim:mb

Cleared in substance and cc: Mr. Soussan

cc. Mr. Bühler

SCET Z 62305F

Commercial and and and and and

FROM: PARIS

DE SCET INTERNATIONAL PUTEAUX

LE 21/1/74 - TELEX 238 -

ATTENTION MR. MELEGARI -

Distribution:

Mr. Soges Mr. Pouliquen/Mr. Thiwitz Mr. de la Renaudiere

Jun 21 2 2 2 15 miles

SUITE NOTRE CONVERSATION TELEPHONIQUE VOUS APPORTE RECTIFICATIONS ET PRECISIONS SUIVANTES -

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DEBUT TRAVAUX TERRASSEMENTS

: QUINZE NOV 73 -

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BI - CAMEROUN -

VOUS ADRESSERAL SOUS PEU INFORMATIONS SUR COMPTAGES.

SALUTATIONS DISTINGUEES

R. MOULANIER

FIN"

INTFRAD64145

SCET Z 62305F

OFFICIAL LOCUMENTS Cameroon - 02. 429-Ad.

Authorization

/MINPAT/PROG/ F3....

République Unie du Cameroun

Ministère du Îlan et de l'Aménagement du Cerritoire ǻ

Yaoundé, le 15 JANY. 1074

Le Ministre

Réf: Crédit 429 CM .-

Objet: Dépôt de signature.-

Monsieur le Chef de Division,

J'ai l'honneur de vous faire tenir ci-joint les spécimens de signature et paraphes des fonctionnaires habilités à signer les demandes de retrait de fonds relatives au crédit 429 CM intitulé deuxième projet routier.

La signature d'un de ces responsables est suffisante pour chaque opération.

Veuillez agréer, Monsieur le Directeur Général, l'assurance de ma considération distinguée./-

MONSIEUR LE CHEF DE LA DIVISION
DES DEBOURSEMENTS BIRD
1818 H STREET N. W.
WASHINGTON D.C. 20433
U. S. A.



# Fiche de Dépôt des Signatures et Paraphes

des personnes habilitées à engager les dépenses sur le compte n° 1e CREDIT 429 CM

ouvert à L. I. D. A.

NOMS ET PRENOMS	FONCTION	SIGNATURE	PARAPHE '
. MAIKANO ABDOULAY	E Ministre du Plan et de L'A- ménagement du	After	Am
NAAH Robert	Territoire Secrétaire Gé- néral	AMAS C	An
ASSIGA AHANDA	Directeur de	m/A	1,
Jean Baptiste	la Program- mation	Mynhamand'	YA
	Sous-Directeur du Financement et de la Comp- tabilité	Eustine Will	ly.

INTERNATIONAL FINANCE CORPORATION

OFFICE MEMORANDUM -Lon 663/6,180 ali

TO: Mr. F. Soges, Chief, WAPYW

DATE: January 11, 1974

FROM: M. Melegari, Engineer, WAPHW

SUBJECT: CAMEROON - Loan 663/Credit 180-CM - First Highway Project Loan 935/Credit 129-CM - Second Highway Project

Supervision Mission Back-to-Office Report

1. In accordance with Terms of Reference dated November 28, 1973, I visited Cameroon from December 1-10 and 18-20, 1973 to supervise the above projects. On December 2, I met Mr. Steckhan, Division Chief in the Programs Department, in Kaoundé, and for two days we had meetings with Government officials on the problems affecting construction of the N'Gaounderé-Garcua road.

### Loan 663/Credit 180-CM: First Highway Project

- 2. The project consists of (i) improvement of three sections (totalling 250 km.) of the N'Gaounderé-Garoua road, and 22 km. of the Tiko-Victoria road; and (ii) preinvestment studies for the roads Garoua-Mora (260 km.) and Douale-Pont du N'Kam (160 km.).
- 3. Construction of the Tiko-Victoria road and preinvestment studies have been completed satisfactorily. Construction on the M'Gacunderé-Garcua road was well underway when, in mid-1973 following heavy rains, pavement failures occurred over about 60 km, of newly completed sections resulting in heavy domages. Construction work has been practically at a standstill since them, but after discussions between the Government and the Bank/IDA with contractors and consultants, operations have now been resumed on both new work and the repair of damaged sections. The contractor has agreed to repair at his own expense all damages for which he is proven to be responsible; to determine this, representatives of the contractor and the supervising consultants check each section before repair work starts, and sign a statement on their findings. The cost of repairing the damaged sections is estimated at about USA million. In addition to the repair works, the Government has also decided that it will improve the design of the damaged sections at an additional cost of about USA2 million.
- counts recently carried out show that heavy traffic has increased on the N'Oscunderé-Garona road more than forecast in the fessibility study. Present estimates indicate that in the 20 years for which the pavement was designed, traffic load will be almost twice as such as originally estimated, and the pavement will therefore have a correspondingly shorter life span. In order to extend this, the pavement of the sections not yet constructed should either be immediately built stronger, or else strengthened at a later date by an asphilt concrete evenley. This quastion of pavement design should be accided ungently, since the contractor is also now working on new construction, and nore and more sections are being corpleted. The mission is analyzing the problem with a view of making an early proposal for the appropriate course of action.

# Lean 935/Credit L29-CM: Second Highway Project

5. The project consists of construction of the roads Caroua-Mora (260 km.), Duala-Pont du Wikam (175 km.) and Pont du Moun-Pountan (50 km.) and consulting

services for construction supervision of these roads, as well as for technical assistance and feasibility studies.

6. Twenty-three firms sought prequalification for the road construction works. Of these, the Government has proposed to accept 17 and reject 1; prequalification of the other 5 firms is conditioned on them agreeing to enter a joint venture with one of the 17 accepted. The mission approved the Government's proposal and the final bidding documents.

#### Action to be Taken

7. A letter detailing the mission's findings will be sent to the Government as soon as a course of action concerning N'Gaounderé-Garoua has been determined (para. 4).

CC:

Messrs. Thalwitz, Director, WAPDR
Pouliquen, Asst. Director, WAPDR
King, Asst. Director, WAPDR
Rowe, Asst. Director, WAPDR
van der Tak, Director, VPSVP
Fourier, PABP2
Dinler, LEG
Moussu-Rizan, CTRID
de la Benaudiere, Director, WAZDR
Steckhan, Chief, WAZDB
Myss, WAFWA
Reitter, WAFGA
Mirza, WAFWG
Gyamfi, WAPPR

M'elegari:mad

Form No. 27

INTERNATIONAL DEVELOPMENT ASSOCIATION

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT INTERNATIONAL FINANCE CORPORATION

#### OUTGOING WIRE

TO: DR. MAIKANO ABDOULAYE

DATE: LE 11JANVIER 1974

MINISTRE DU PLAN ET DE L'AMENAGEMENT DU

CLASS OF

TERRITOIRE

YAOUNDE

SERVICE: LT

COUNTRY: CAMEROUN

TEXT:

Cable No.: RE: PRET 935/CREDIT 429 SUITE VOTRE LETTRE 5358 DIX DECEMBRE 1973 ET RECENTE

MISSION MELEGARI HONNEUR CONFIRMER NIAVONS AUCUNE OBJECTION VOS PROPOSITIONS

PRESELECTION ENTREPRISES ET RECTIFICATIF DOSSIER APPEL D'OFFRES STOP

HAUTE CONSIDERATION

SOGES

INTBAFRAD

NOT TO BE TRANSMITTED

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AUTHORIZED BY:

NAME

F. Soges

Chief, Highways Division

DEPT

Transportation Projects

West Africa Regional Office

(SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

REFERENCE:

SIGNATURE

Loan 935 Credit 429-CM

ORIGINAL (File Copy)

(IMPORTANT: See Secretaries Guide for preparing form)

CLEARANCES AND COPY DISTRIBUTION:

Cleared with and cc: Mr. Erim

- Va MMelegari:mad

For Use By Communications Section

Checked for Dispatch:



(3-70)
(INTERNATIONAL DEVELOPMENT
(ASSOCIATION

BATTER STATE SERVERNATIONAL BANK FOR

STREET SOUND INSTRUMENTATIONAL FINANCE CORPORATION

#### OUTGOING WIRE

TO: DR. NAIKANO ABBOULAYE

DATE LE 11JANVIER 1974

MINISTRE DU PLAN ET DE L'AMENAGMENT DU TERRITOIRE TAGUNDE

SERVICE IN

COUNTRY, CAMEROUN

Cable No. RE: PRMT 935/GREDIT 1/29 SUITE VOTHE LETTRE 5358 DIX DECEMBRE 1973 ET RECENTE
MISSEON MELEGARI BONNEUR CONFIRMER N'AVONS AUCUNE OBJECTION VOS PROPOSITIONS
PRESELECTION ENTREPRISES ET RECTIFICATET DOSSIER APPEL D'OFFRES STOP
HAUTE CONSIDERATION

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AUTHORIZED BY-

F. Soges Chief, Highways Division Transportation Projects

west Africa Regional Office

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OFFIC.A DOCUMENTS Cameroon-Loan 935/or, 429 Adu.

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Distribution

Mr. de la Mensudiere Mr. Steckhon Mooors. The Maits/Pouliques Mr. Cogos

( -ATTENTION M. XAVIER DE LA PERADDIERE L)

PIRECTEUR PROGRAMMER II BUREAU REGIONAL AFRIQUE DE L'OUEST HORMEUR VOUS CONFIRMER RECEPTION DE VOTRE TELEX MINFORMANT ENTREE EN VIGUEUR À LA DATE DU 11 DECEMBRE 1973 ACCORD LE FRET N.935 CM ET ACCORD DE CREDIT N. 499 CM STOP

HAUTE CORSIDERATION STOP ET FIN.

POUR LE MINISTRE DU PLAN ET DE L'AMENAGEMENT DU TERRITOIRE ET PAS DELEGATION LE SECRETAIRE CEMERAL

NAME ROPERTITY

PARAT BRANKED

Form No. 27 (3-70)INTERNATIONAL DEVELOPMENT ASSOCIATION

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT INTERNATIONAL FINANCE CORPORATION

#### OUTGOING WIRE

TO:

EXCELLENCE

DATE: DECEMBER 27, 1973

DOCTEUR MAIKANO XKKXXXX ABDOULAYE

CLASS OF

SERVICE:

COUNTRY:

YAOUNDE

MINPAT

CAMEROUN

TEXT:

Cable No.:

REFERENCE PRET 935 CM HONNEUR ACCUSER RECEPTION VOTRE LETTRE DU 21 NOVEMBRE NOUS INFORMANT VOTRE INTENTION EFFECTUER AMENAGEMENTS SUR ROUTE YAOUNDE-EDEA STOP AFIN NOUS PERMETTRE DE FORMULER NOS OBSERVATIONS SUR AMENAGEMENTS PROPOSES VOUS SERIONS RECONNAISSANTS NOUS FOURNIR RENSEIGNEMENTS SUR VOLUME INVESTISSE-MENTS ENVISAGES AINSI QUE CARACTERISTIQUES DE BASE ADOPTEES POUR LE PROJET STOP TRES HAUTE CONSIDERATION

> STECKHAN INTBAFRAD

**NOT TO BE TRANSMITTED** 

COMMA

AUTHORIZED BY:

Rainer B. Steckhan

DEPT.

NAME

SIGNATURE

REFERENCE:

SIGNATURE OF

**ORIGINAL** (File Copy)

(IMPORTANT: See Secretaries Guide for preparing form)

CLEARANCES AND COPY DISTRIBUTION:

cleared with and cc. Messrs. Johnson Gyamfi

cc.: Mr. Kochman

Embassy of Cameroon

Checked for Dispatch:

DATE DECEMBER 27, 1973

MOMELIANDE

DOCTAGE MAJKANO MEMMER ANDOUGAYE

MINIMER

YADURDE CAMBROLIN

REFERENCE PRET 935 OM HONNEUR ACCUSER RECEPTION VOTHE LETTRE DU 21 NOVEMBRE NOUS INFORMANT VOTHE INTENTION NEWSCHULL ANGEMINTS SUR BOUTE YAOUNDE-SDEA STOP AFIN HOUS PERMITTEL DE PORMULEE NOS OBSERVATIONS SUR AMENAGEMENTS PROPOSES YOUS SEADONS RECONNAISSANTS NOWS FOURNIR REMISEIGNMENTS SUR VOLUME INVESTIBLE-MENTS SWILLOOKS AINSI QUE CARACTERISTICES DE BASE AIOFTESS FOUR LE PROJET SICP TREE HARFE CONSIDERATION

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INTERNATIONAL DEVELOPMENT ASSOCIATION

OFFICIAL DOCUMENTS

> INTERNATIONAL FINANCE - CORPORATION

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INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT

OUTGOING WIRE

TO: SON EXCELLENCE DOCTEUR MAIKANO ABDOULAYE DATE: LE 20 DECEMBRE 1973

MINISTRE DU PLAN ET DE L'AMENAGEMENT

CLASS OF

SERVICE:

MINPAT YAOUNDE, CAMEROUN

COUNTRY:

CAMEROUN

DU TERRITOIRE

TEXT: Cable No .:

AI L'HONNEUR VOUS INFORMER QUE LA BANQUE ET L'ASSOCIATION ACCEPTENT LES PREUVES FOURNIES POUR SATISFAIRE AUX CONDITIONS PREALABLES A L'ENTREE EN VIGUEUR DE L'ACCORD DE PRET 935 - CM ET DE L'ACCORD DE CREDIT 429 - CM SECOND PROJET ROUTIER EN DATE DU 26 SEPTEMBRE 1973 ENTRE LA REPUBLIQUE UNIE DU CAMEROUN ET D'UNE PART LA BANQUE, D'AUTRE PART L'ASSOCIATION STOP EN CONSEQUENCE L'ACCORD PRET ET L'ACCORD DE CREDIT MENTIONNES ENTRENT EN VIGUEUR AUJOURD HUI STOP VEUILLEZ TELEGRAPHIER CONFIRMATION RECEPTION DU PRESENT TELEGRAMME STOP HAUTE CONSIDERATION

> XAVIER DE LA RENAUDIERE DIRECTEUR PROGRAMMES II BUREAU REGIONAL DE L'AFRIQUE DE L'OUEST

NOT TO BE TRANSMITTED

AUTHORIZED BY:

NAME

M. Xavier De La Renaudiere

DEPT.

Directeur Programmes II, Bureau Regional

de l'Afrique de l'Ouest

SIGNATURE.

(SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

REFERENCE:

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c/c Messrs. Steckhan

Kochman

Erim

Kadan , Moussu-Rizan

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(3-70)
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ASSOCIATION

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT

INTERNATIONAL FINANCE
CORPORATION

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TO: MINPAT

YAOUNDE

DATE: LE 20 DECEMBRE 1973

CLASS OF

SERVICE:

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COUNTRY: CAMEROUN

TEXT: Cable No.:

ATTENTION DIRECTEUR PROGRAMMATION

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STECKHAN INTBAFRAD

**NOT TO BE TRANSMITTED** 

AUTHORIZED BY:

NAME

Rainer B. Steckhan

DEPT.

Western Africa Regional

(SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

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THE INTERNATIONAL PHANCE CORPORATION

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OUTGOING WIRE

ADATE LE 30 DECEMBRE 1973

CLASS OF

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Form No. 27

INTERNATIONAL DEVELOPMENT **ASSOCIATION** 

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT INTERNATIONAL FINANCE CORPORATION

#### OUTGOING WIRE

TO:

WYSS

INTBAFRAD ABIDJAN

DATE:

DECEMBER 6, 1973

CLASS OF

SERVICE:

COUNTRY:

IVORY COAST

TEXT:

Cable No.: 645

> REUR LETTER 465 CAMEROON SECOND HIGHWAY PROJECT PREINVESTMENT STUDIES STOP AGREE WITH DOYENS RECOMMENDATIONS AND SUGGEST YOU DISPATCH LETTER TO MINISTER PIAN YAOUNDE AS PROPOSED DRAFT ANNEX V DOYENS REPORT STOP FOLLOW UP LETTER TO MELEGARIS MISSION WAS SENT BY STECKHAN TO MINISTER PLAN DATED NOVEMBER 9 STOP PLEASE INFORM MR. BORNA UNDP YAOUNDE ABOUT YOUR LETTER TO MINISTER PLAN DOYENS AND XXXXX PROPOSED MISSION APRIL 74 STOP SUGGEST MISSION CHECKS TIMING FORESTRY ROAD FEASIBILITY STUDIES TAKING INTO ACCOUNT WORKLOAD DPW STAFF STOP CANNOT SECURE AT THIS TIME SUPPLEMENTARY COPIES LOAN AND CREDIT AGREEMENTS SUGGEST YOU PRODUCE COPIES AS REQUIRED IN ABIDJAN REGARDS

> > SOGES

NOT TO BE TRANSMITTED

AUTHORIZED BY-

CLEARANCES AND COPY DISTRIBUTION:

FSoges:ms

NAME

F. Soges, Chief, Highways & Aviation Section

Transportation Projects Division

DEPT.

Western Africa Regional Office

Cleared with & cc: Messrs. Brandreth Rowe

Palein

SIGNATURE REFERENCE:

of Individual Authorized to Approve)
N: Second Highway Project CAMEROON:

PMWA

ORIGINAL (File Copy) (IMPORTANT: See Secretaries Guide for preparing form)

Checked for Dispatch:

For Use By Communications Section

DECEMBER 6, 1973

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IVORY COAST

REUR LETTER 465 CAMBROON SECOND HIGHWAY PROJECT PREINVESTMENT STUDIES STOP AGREE WITH DOVING RECOMMENDATIONS AND SUGGEST YOU DISTATCH LETTER TO MINISTER PIAN YAOUNDE AS PROPOSED DRAFT ANNEX V DOYUNG REPORT STOP FOLLOW UP LETTER TO MINISTER PLANTS MISSION WAS SENT BY STECKHAN TO MINISTER PLAN LATED NOVEMBER 9 STOP FIELS INFORM MR. BORNA UNER YAGUNDE ABOUT YOUR LETTER TO MINISTER FILM AND TOTAL PROPOSED MISSION AFRIL 74 STOP SUGGEST MISSION OFFICES TIMING FORESTRY ROAD FEASIBILITY STUDIES TAKING INTO ACCOUNT WORKLOAD DEW STAFF STOP CAMNOT SHOURE AT THIS TIME SUPPLEMENTARY CORIES LOAN AND CREDIT AGREEMENTS SUGGEST YOU PRODUCE COPIES AS REQUIRED IN ARIDIAN ENGARDS

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F. Soges, Chief, Highways KA de Gogo Section FBoges:ms of Parenet with & ce: Messrs. Brandreth Transportation Projects Division

Western Africa Regional Office

LAMEROON: Second Highway Froject

Rowe

Coverson - Loon 935/a 429 Adv.

Form No. 27 (3-70) INTERNATIONAL DEVELOPMENT ASSOCIATION

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT

INTERNATIONAL FINANCE
CORPORATION

#### OUTGOING WIRE

TO:

M. NAAH

MINPAT

YAOUNDE

COUNTRY:

CAMEROUN

TEXT: Cable No.: Dec. 3 DATE: NOVEMBRE 30, 1973

CLASS OF

SERVICE: LT

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AUTHORIZED BY:

Michel Palein

DEPT.

NAME

Western Africa II-B

SIGNATURE

(SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

REFERENCE: IErim:cm

ORIGINAL (File Copy)
(IMPORTANT: See Secretaries Guide for preparing form)

CLEARANCES AND COPY DISTRIBUTION:

cleared with and cc: Mr. Buhler

cc: Mr. Melegari

For Use By Communications Section

Checked for Dispatch:

OUTGOING WIRE

EN VIGUEUR STOP A SAVOIR

MINPAT M. HAAH

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SECTION

COMMUNICATIONS AND COPY DISTRIBUTIONS

Michel Palein

Western Africa

TELTE: ON

DISPATCHED

DEC 3 8 26 WM 1813th and co: Mr. Buhler

co: Mr. Melegari

Conversor - Low 935/9, 429 Achu.
November 29, 1973

Son Excellence Fonsieur le Ministre du Plen et de l'Aménagement du Territoire Yaounde United Republic of Cameroon

RE: Credit L29 ON/Loan 935 ON

Dear Mr. Minister:

Now that the Losn Agreement and the Development Credit Agreement have been signed, we are writing to you concerning the procedures to be used to withdraw funds from itse Loan Account and the Credit Account.

We are enclosing a copy of our booklet entitled "Cuidelines for Withdrawal of Proceeds of World Bank Loans and IDA Credits" and a set of our Procedures which should be used in accordance with the Cetails given in the Armex to this letter.

Section 5.0h of the General Conditions Applicable to Losn Agreements and to Development Credit Agreements require that before withdrawals can commence the Bank and the Association must receive evidence of the authority of the person or persons authorized to sign withdrawal applications under the Loan and the Credit together with authenticated specimen signature of each such person. To avoid possible delay in disbursement after the Loan becomes offentive, it is requested that this evidence be furnished to the Bank and the Association as soon as possible.

If you should have any questions relating to our disbursement procedures, please do not hest ale to write to us.

Very truly yours,

Jan G. Demboki Distansements Division

ec: Messra. Steckhan, Sopes, Schler, de Buck Operational Filet

Files: Gredit 129 CM - Cvedit Agreement Loon 935 CM - Loon Agreement

Litoussu-Fanan/1th

### Credit L29 CM and Loan 935 CM (1)

Instructions for Withdrawal of Proceeds under the Credit and the Loan (See also Schedule I of the Credit Agreement)

Cetesory	Description	% of expenditures to be financed (2)	Procedure to be used (3)
Ι	Civil Works included in Fart A(1) of the Project	68% of total expenditures (representing the foreign exchange component	Procedure I Forms I and IB or Procedure III Forms 2 and 2B
II	Consultants services included in Part A(2), B, C, D and E of the Project	100% of foreign expenditures	Procedure I Forms I and IA or Procedure III Forms 2 and 2A

<sup>(1)</sup> Until all amounts of the Credit shall have been withdrawn or committed, no withdrawals shall be made from the Loan Account (See Schedule 1, paragraph 3(b)).

<sup>(2)</sup> All withdrawal applications to be submitted in the currency or currencies claimed by the supplier, contractor or in CFA francs.

des Etats

The CFA francs will be acquired from the Banque Centrale de l'Afrique Equatoriale et du Cameroun with a currency or currencies available to the IDA or the Bank at the time of disbursement.

<sup>(3)</sup> Procedure I - Ipplication for Reimbursement Procedure III - Application for Direct Payment.

#### le 29 novembre 1973

Son Excellence Monsieur le Ministre du Plan et de l'Aménagement du Territoire Yeoundé République Unie du Cameroun

> Objet: Crédit 4290M/Prêt 935 0M Deuxième projet routier

Monsieur le Ministre,

Les Accords de Prêt et de Crédit de Développement ayant été signés, nous avons l'honneur de vous exposer la marche à suivre pour effectuer des retraits sur les Comptes de Prêt et de Crédit.

Nous vous faisons parvenir ci-joint un exemplaire de notre brochure intitulée "Directives concernant le retrait de fonds provenant des Prêts de la Banque mondiale et des Crédits de l'IDA", expliquant nos modalités usuelles de versement, ainsi que des formulaires correspondants qu'il conviendra d'utiliser conformément aux détails figurant à l'annexe ci-jointe.

Avent de pouvoir procéder aux retraits, une fois l'Accord entré en vigueur, et conformément à la Section 5.0h des Conditions Générales applicables aux Accords de Prêt de la Banque mondiale et de Crédit de Développement de l'Association, il conviendrait de nous fournir, pour chacun d'eux, la justification des pouvoirs de la cu des personnes habilitées à signer les demandes de retrait de fonds ainsi qu'un spécimen légalisé de la signature de chacune d'elles. Nous vous serions très obligés de bien vouloir nous communiquer ces documents dans les meilleurs délais.

Nous restons à votre entière disposition pour vous communiquer toutes les précisions dont vous pourries avoir besoin sur ces modalités de retrait.

Veuilles agréer, Monsieur le Ministre, l'expression de notre haute considération.

Jan G. Dambski Division des paiements

Pièces jointes

## Crádit 429 CM et Prêt 935 CM (1)

Instructions pour retirer les fonds du Crédit et du Prêt (Voir ensei l'Ammere I de l'Accord de Crédit)

Catégorie	Description	% des dépenses à financer (2)	Procédure à utiliser (3)
I	Travaux de génie civil compris dans la Partie A (1) du Projet	68% des dépenses totales (représentant le montant estimatif des dépenses en devises)	Procédure I Formulaires I et IB ou Procédure III Formulaires 2 et 2B
II	Services de consultants pour les parties A (2), B, C, D et E du Projet	100% des dépenses en devises	Procédure I Formulaires I et IA ou Procédure III Formulaires 2 et 2A

<sup>(1)</sup> Tant que tous les montants du Crédit n'aurent pas été retirés ou engagés, aucun retrait ne sera effectué du Compte de Prêt (Voir Annexe I, paragraph 3(b).

<sup>(2)</sup> Les demendes de retrait de fonds doivent être établies dans la ou les monnaies demandées par le fournisseur ou l'entrepreneur ou en france CFA.

Nous nous procurerons les francs CFA suprès de la Banque Centrale des Ftats de l'Afrique Equatoriale et du Cameroun avec la ou les monmaies convertibles dont la Banque on l'Association disposera lors du paiement.

<sup>(3)</sup> Procédure I - Demande de Remboursement. Procédure III - Demande de Palement Direct.

INTERNATIONAL FINANCELLOW CORPORATION Comeron - Term of te ference

UM Comeron - Lan 663/9 180 Adu. Vi Comeron - Isan 935/6, 429 Adus. OFFICE MEMORAN

TO: Mr. M. Melegari, Engineer, WAPTR

DATE: November 28, 1973

FROM: F. Soges, Section Chief, WAPTR

UBJECT: CAMEROON - Loan 663/Credit 180-CM: First Highway Project Loan 935/Credit 429-CM: Second Highway Project Supervision Mission Terms of Reference

- 1. On or about December 1, 1973, you will join Mr. Steckhan, Chief, WA2DB, to discuss with the Government, the situation of the First Highway Project and the decisions it intends to make concerning the continuation of work. If necessary, you may extend your visit for about a week.
- Furthermore you will do the following: 2.
- a) Loan 663/Credit 180-CM: First Highway Project Construction of the N'Gaoundere-Garous road
- assess if all data are available to estimate the cost of repairing the damaged sections and to modify the design of the other portions of the road, if necessary;
- review the financial situation of the project, that the Government should have prepared by now;
- review the Government's procedures for processing payments (in both local and foreign currencies) to contractors and consultants and agree with the Government on how best to expedite these procedures;
- discuss with the Government the steps needed to expedite submission to the Bank of monthly progress reports and other relevant information; and
- discuss with the Government the steps needed to eliminate the lack of communication and of coordination between the interested ministries and to expedite decisions.
- b) Loan 935/Credit h29-CM: Second Highway Project
- review the status of prequalification of contractors and, if it is available, the list of pregualified firms submitted by the Government; if there are no major problems, you may approve this list;
  - review and, if necessary, update the proposed time-schedule for invitation to bid;
  - review the bidding documents with the Government;
  - review with the Government the Terms of Reference and the draft contract for supervision of the construction work;

November 28, 1973

- discuss with the Government the detailed scope and Terms of Reference for technical assistance to the Ministry of Transport and determine whether one of the three experts, provided under the project, can be assigned to the Ministry of either Planning or of Public Works (Ministère de l'Equipement) to help improve the management of both Highway Projects; and
- agree with the Government on the details of progress reporting.
- 3. From Cameroon, you will proceed to the Congo; separate Terms of Reference are issued for that mission. Upon your return to Washington, you will submit a Back-to-Office report to be followed by a Full Report.

cc: Messrs. Thalwitz, Dir., WAPDR
Pouliquen, Asst. to Dir., WAPDR
King, Asst. to Dir., WAPDR
van der Tak, Dir., VPSVP
Jaycox, Dir., TRPDR
Bowron, PABP2
Bühler, LEG
Petretti, CTRDD
de la Renaudiere, Dir., WA2DR
Steckhan, Chief, WA2DR
Brandreth, Chief, WAPTR
Wyss, WAFWA
Saukel, WAPTR

Cleared with and co: Mr. Erim, WA2DB

MMelegari:mad

MINISTERE DU PLAN ET DE L'AMENAGEMENT DU TERRITOIRE

MINISTRY OF PLANNING AND TERRITORIAL DEVELOPMENT

DIRECTION DE LA PROGRAMMATION DIRECTION OF PROGRAMMING

REPUBLIQUE UNIE DU CAMEROUN

Paix — Travail — Patrie

UNITED REPUBLIC OF CAMEROON Peace — Work — Fatherland

> Yaoundé, le Yaounde, the

Nº 1923/MINPAT/PROG/F2.-

File Compl. 2. Le Directeur de la Programmation

The Director of Programming

to Mr.

à M. onsieur le Chef de la Division des Programmes pour l'Afrique de l'Ouest (Attention de M. STECKHAN) I.B.R.D.

Cornerson Low 93579 429 Hole

26 NOV. 1973

1818 H. Street N.W. 20433

U. S. A.

Objet : Accords de Crédit et de Prêt IIè Projet Routier .-

Legal Opinion Original version Sent to Delaume 12/10. (see memo)

Monsieur le Chef de Division,

J'ai l'honneur de vous faire parvenir ci-joint quatre exemplaires de l'Avis Juridique relatif aux Accords de Crédit et de Prêt visés en objet.

En espérant que ce document complète toutes les conditions préalables au décaissement du crédit ouvert pour ce projet,

Veuillez agréer, Monsieur le Chef de Division, l'assurance de ma considération distinguée./-

> P: Le Directeur de la Programmation Le Sous Directeur qui

mentlet de la Compi

REPUBLIQUE UNIE DU CAMEROUN

4- le Compa.2

Le Directeur de la Programmation

à M. onsieur le Shef de la Division des Programmes pour l'Afrique de l'Ouest

(Attention de M. STECKHAN) I.B.R.D. 1818 H. Street M.W. 20433

U. B. A.

Objet : Accords de Crédit et de - reituos fetori ell târi

- D /MINPAT/PHOG/FE.-

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Log. Dec. 4/1973

République Unie du Cameroun

Paix - Eravail - Patrio

Ministère du Plan et de l'Aménagement du Cerritoire

N° - 2 3 9 /CE/MINPAT

Yaounde; le 23 NOV. 1973

Le Ministre

à Monsieur Roger CHAUFOURNIER Vice-Président - Directeur Afrique de l'Ouest Banque Internationale pour la Reconstruction et le Développement - 1818 H Street N.W.

WASHINGTON D.C. 20433 (U.S.A.)

t : Deuxième projet routier BIRD.

Monsieur le Vice-Président,

J'ai l'honneur de vous prier de bien vouloir vous référer à la Section 4.08 de l'Accord de Prêt relatif au Deuxième Projet Routier conclu le 28 Mai 1973, entre la République Unie du Cameroun et la Banque Internationale pour la Reconstruction et le Développement.

Je vous confirme qu'avant d'entreprendre tout investissement susceptible de changer les caractéristiques actuelles de la route EDEA-YAOUNDE, le Gouvernement camerounais consultera la Banque.

En ce qui concerne le Chemin de Fer DOUALA-NKONGSAMBA le Gouvernement camerounais consultera la Banque avant d'entreprendre tout investissement de capital, à l'exception du renouvellement de la voie et du matériel roulant.

Veuillez agréer, Monsieur le Vice-Président, l'assurance de ma haute considération./-

D' MAIKANO ABDOULAYE

République Unic du

- Conserver -

linistère du Plan

du Consilaire

de l'Aminagement

Nº - 229 (cF/MINPAT

à Monsieur Roger CHAUFOURNIER Vice-Président - Directem Afrique de l'Ouest Banque Internationale pour la Reconstruction et le Développement - 1818 H Street N.W.

WASHINGTON D.C. 20433 (U.S.A.)

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Veuillez agréer, Monsieur le Vice-Président, l'assurance de ma haute considération./-



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République Unie du Cameroun

Paix - Eravail - Patrio

Ministère du Plan et de l'Aménagement du Cerritoire  $N^{\circ} = 236$  MINPAT

Yaoundé, le 21 NOV. 1973

Le Ministre

à Monsieur le Président de la Banque Internationale pour la Reconstruction et le Développement 1818 H Street N.W.

- WASHINGTON D.C. 20433 - (U.S.A.)

Attention M. De La RENAUDIERE D'ecteur du Département Afrique de l'Ouest.

Monsieur le Président,

Me référant à la Section 4.08 de l'Accord de Prêt (Deuxième Projet Routier) conclu entre la République Unie du Cameroun et la Banque Mondiale et relatif à la coordination des investissements routiers et ferroviaires sur les deux principaux axes de transport (Transcamerounais et Douala-Nkongsamba),

j'ai l'honneur de vous faire connaître que le Gouvernement de la République Unie du Cameroun envisage d'effectuer des aménagements sur l'axe routier YAOUNDE-EDEA en vue de faire face au trafic qu'impose l'exploitation forestière en République Unie du Cameroun et en République Centrafricaine.

En effet, le tonnage susceptible d'être transporté par la voie ferrée, malgré le renforcement des équipements de la Régifercam et l'amélioration envisageable de la rotation des wagons affectés à ce service, ne peut dépasser 900 000 tonnes par an.

Or, les prévisions de trafic des forestiers camero unais pour la période 1973/1979 sont de l'ordre de 1 000 000 tonnes par an.

Si l'on ajoute à ce trafic national les tonnages centrafricains, une solution intermédiaire ne peut être trouvée qu'en faisant passer une part importante des tonnages par la route YAOUNDE-DOUALA.

C'est pour ces raisons que le Gouvernement envisage de réaliser certains travaux d'aménagement sur la route YAOUNDE-DOUALA d'un montant raisonnable avec le concours des forestiers.

Veuillez agréer, Monsieur le Président, l'assurance de ma considération distinguée./-



DE MAIKANO ABDOULAYE

SPN Dojan Cameron h.935/4425

Mr. Wyss

- 6 -

November 15, 1973

# IV. FORESTRY DEVELOPMENT AND TIMBER ROADS

# Forestry Development and Current Transport Investment Plan

- with good logging potential. According to recent estimates made by a PMWA mission in 1972, production in fiscal year 1971/72 reached roughly 810,000 m³ of logs of which about 420,000 m³ were exported and 390,000 m³ processed in Cameroon, yielding about 140,000 m³ of sawn timber and railway sleepers and 60,000 m³ of veneer and plywood. Total exports of logs and wood products amounted to roughly 520,000 m³ for that year. Timber production statistics are sketchy and estimates of total production are uncertain, especially with respect to volume of felled timber. It is clear however that the present level of exploitation is relatively modest in view of the large untapped potential of existing forest areas. The development of forestry is one of the major objectives of the current five-year development plan. Steady increase in the demand for tropical timber on European markets as well as limitations to the production from some West African countries have spurred interest in Cameroon's timber reserves. This has resulted in the issuance, over the last few years, of a large number of logging concessions covering more than 4 million ha. mostly in the Center South and the Southeast (see Map).
- At present forestry exploitation is limited mainly to the coastal region, to the area served by the Trans-Cameroon railway (extended from Yaoundé to Belabo since 1969) and to the Southeastern end of the forest zone which evacuates through the Trans-Equatorial route (by river to Brazzaville and CFCO railway to the port of Pointe-Noire). The transport chain for timber production from the eastern part of the forest zone comprises roads to Belabo and the railway from Belabo to the port of Douala. Timber products from the Center South are evacuated by roads to the railway stations of Yaoundé and Mbalmayo. The Government has yet to define a program for the opening up of new forest areas. The several road construction projects now under way or planned in the Southern part of Cameroon do not appear to proceed from any coordinated transport investment plan. The drawing of an overall plan for forestry development and related trunk roads is made difficult because of the lack of firm information concerning the contents of the forest (exploitable species, density, etc.) and because of the uncertainties concerning the ability of the railway and of the Douala port to handle future increases in timber traffic discussed in the following paragraphs.
- 4.3 The future development of timber exports depends largely on expanding the capacity of the railway and of the Douala port, and providing high-standard penetration roads to link new forest areas in the South and Southeast with existing transport infrastructure and with the coast. The Government plans to undertake large investments to expand railway and port capacity. The Bank Group has been associated with the preparation of these projects and expects to participate in their financing, notably through the

<sup>1/</sup> See PMWA report by Messrs. Delapierre and Salvaire and Baillon (consultants): "Les problèmes de transport dans la région du Sud-Est", September 1972.

<sup>2/</sup> Bank experience in Gabon, Ivory Coast and Congo shows that roads for the evacuation of timber should be built to high standards at a cost likely to be over CFAF 20 million/km. We should therefore avoid calling these roads feeder roads, since the term 'feeder road' suggests a minimum standard road linking agricultural areas with secondary and trunk roads.

November 15, 1973

recently appraised Second Railway Project.— This project would include the reconstruction of a bridge together with track relaying on the Douala-Yaoundé section and procurement of motive power and rolling stock. This so-called interim investment program is aimed at providing sufficient capacity until the early 80's, i.e. when the re-alignment of the Douala-capacity until the early 80's, i.e. when the re-alignment of the Douala-capacity until the early 80's, i.e. when the re-alignment of the Douala-capacity until the early 80's, i.e. when the re-alignment of the Douala-capacity until the early 80's, i.e. when the re-alignment of the Douala-capacity until the early 80's, i.e. when the re-alignment of the Douala-capacity until the early 80's, i.e. when the re-alignment of the Douala-capacity until the early 80's, i.e. when the re-alignment of the Douala-capacity until the early 80's, i.e. when the re-alignment of the Douala-capacity until the early 80's, i.e. when the re-alignment of the Douala-capacity until the early 80's, i.e. when the re-alignment of the Douala-capacity until the early 80's, i.e. when the re-alignment of the Douala-capacity until the early 80's, i.e. when the re-alignment of the Douala-capacity until the early 80's, i.e. when the re-alignment of the Douala-capacity until the early 80's, i.e. when the re-alignment of the Douala-capacity until the early 80's, i.e. when the re-alignment of the Douala-capacity until the early 80's, i.e. when the re-alignment of the Douala-capacity until the early 80's, i.e. when the re-alignment of the Douala-capacity until the early 80's, i.e. when the re-alignment of the Douala-capacity until the early 80's, i.e. when the re-alignment of the Douala-capacity until the early 80's, i.e. when the re-alignment of the Douala-capacity until the early 80's, i.e. when the re-alignment of the Douala-capacity until the early 80's, i.e. when the re-alignment of the Douala-capacity 90's and 10's and 10's

- with the introduction of measures to increase productivity, would reach saturation point roughly two years before new expanded facilities could be completed, i.e. by the end of 1978. The proposed expansion (which would provide the basis for the Bank Group's Second Douala Port Project\_/) would provide extensive dredging of the access channel, construction of would include extensive dredging of the access channel, construction of four general cargo berths, a log stocking area with road and rail access, a log basin with moorings, fishing berths, and the relocation and improve-a log basin with moorings, fishing berths, and the project cost is roughly ment of workshops. The order of magnitude of the project is scheduled estimated around US\$60 million. Appraisal of this project is scheduled to take place by mid-1974. Although increased log handling capacity will be required at Douala in the future, one can expect that the present bottlemecks will be somewhat alleviated by recent measures to improve the management of existing facilities.3/
  - The problems encountered with the railway and the port have prompted investigations for the development of alternate export outlets for logs and timber products. A private company, the SEPBC (Société des Parcs à Bois du Cameroun) set up by shipping firms is planning to develop a scheme to by-pass the Douala port by unloading timber products from the railway on the Dibamba river at Japona and shipping them to the coast by rafts or by barges. Another possibility would consist of the development of an East-West road to channel timber production from the Center South to the small ports of Kribi and Campo respectively at 150 km and 230 km south of Douala on the Atlantic Coast. French consultants CTFT (Centre Technique Forestier Tropical) have recently completed (with FAC financing) a preliminary study of the possibility of evacuating timber products from the Center South region (Ebolowa, Sangmelima, Djoum and Mintom) through Kribi and Campo. Considering the view-point of logging companies only the consultants showed that if a high-standard road were built from Sangmelima to Mengong, Ebolowa and Kribi, transport to the coast on this road would be less expensive than sending the logs to the railhead at

<sup>1/</sup> Report dated September 26, 1973 prepared by Messrs. Brechot, De Gryse and du Parc: "Appraisal of a Second Railway Project" (Yellow Cover).

<sup>2/</sup> Full report by Messrs. de Gryse, Grant, Duff and du Parc: "Pre-appraisal of Second Douala Port Project" - January 15, 1973.

<sup>3/</sup> Mr. Delapierre's memorandum to Mr. de la Renaudière, PMWA letter No. 289 dated July 26, 1973.

L/ CTFT study: "Etude des Transports du Bois dans le Sud Cameroun" - May 1973.

November 15, 1973

- 8 -

Mr. Wyss -

Mbalmayo and on to Douala Port. Estimated differences in transportation costs vary between 2% and 12% of total transport costs (depending on timber density) from Sangmelima to Douala. However, CTFT has not considered the crucial question whether the large investments necessary to build the proposed East-West road and related port facilities at Campo and Kribi are justified in the light of the investment programs now under way and planned for the railway and the Douala port.

# Forestry and Road Feasibility Studies under the Second Highway Project

The Second Highway Project (see Annex I) provides for consul-4.6 tants' services (about 16 man-months) to assist in the formulation of a rational policy for the development of forestry exploitation including notably the taxation aspects. The project also provides for the feasibility study of 400 km of timber roads to be selected on the basis of the above study of forestry policy. In order to allow an early start of the feasibility studies, the supplementary letter to the Loan/Credit Agreements (see Annex IV) provides that the consultants retained for the proposed forestry policy study will have to produce recommendations for the selection of forestry roads within four months after the beginning of their work. My assignment was initially limited to the road feasibility studies while Mr. Melegari intended to review the measures envisaged to initiate the forestry policy study. As Mr. Melegari had to devote more time than anticipated to the supervision of the First Highway Project, we agreed during the mission that I would cover both the forestry policy study and the road feasibility studies.

Forestry and transport planning in Cameroon suffer from a lack of clearly defined objectives and from poor coordination between interested Government agencies. The problem of inter-agency coordination, which seems to be rather widespread in the Cameroon administration, is particularly acute in forestry matters because of the active interference of logging firms. If the proposed study is to lead effectively to the definition of a broad forestry development plan and to a revision of present forestry policies and regulations, the consultants will have to work very closely with interested Government agencies, notably the Direction de la Planification et Direction de la Programmation of the Ministry of Planning, the Direction des Eaux et Forêts of the Ministry of Agriculture, and the Direction des Transports of the Ministry of Transportation. I found the heads of these agencies unaware of the forestry aspects of the Second Highway Project. Once briefed they expressed support and recognized the need for coordinated planning of forestry development and transport investments. In view of the lack of familiarity with the proposed forestry study, I suggested that, as a first step, the Government should put together a working group with representatives of Plan, Transport and Water and Forestry to draw up a draft program for the proposed studies to be reviewed during the next preparation mission. It is important that the responsibility for initiating this part of the project rest clearly with the Government otherwise there is a risk that the proposed forestry study might be carried out as an external exercise and end up on the shelf (with other previous, similar studies). PMWA should send a letter(see (draft Annex V) to the Government on these points stressing the need for improved inter-agency coordination. In advising the Government on the study itself, we should emphasize the following points.

November 15, 1973 Mr. Wyss The forestry study and the road feasibility study should be carried out under one contract by one consultant (possibly a joint venture involving a transportation consultant and a firm specialized in economic and fiscal studies). This would avoid duplication and ensure that the impact of possible revisions in forestry policy are taken into account in the evaluation of proposed road investments. A broadly-based consultant would be in a better position than individually recruited experts to gather the expertise in the fields of forestry, administration, fiscal matters, industrialization and transport, etc., which would be required for the proposed forestry policy study. A team of experts from a consulting firm would also have better logistical support than individually recruited experts who would have to rely entirely on the administration. In order to ensure close cooperation with Government agencies the consultant could be requested to maintain a resident team in Gameroon throughout the duration of the study. The consultant's assignment would comprise three parts: a) The aim of Part I would be: i. to draw up, within the guidelines of the objectives set forth in Cameroon's development plan, a broad forestry development plan defining production targets and timing for the exploitation of various species and zones; ii. to determine evacuation routes, considering the present and proposed future capacity of the railway and of the Douala port, and recommend trunk roads for feasibility study; and, iii. to identify the need to revise existing forestry legislation (concerning notably taxation) and recommend a program of investigations to be carried out in the next phase of the study. Part I would be carried out in about four months and would be followed by a period of consultations (about two months) between the Government, the Bank and the consultants to 4 ench 2 months define the scope of the next phases of the study. Part I would require the intervention of about four experts for periods of two to four months. b) Part II would include detailed investigations to draw up proposals to revise existing forestry regulations including taxation in accordance with objectives agreed upon on the Eery 12 milter basis of Part I. Part II would be carried out by two experts residing in Cameroon for about twelve months. c) Part III would consist in feasibility studies and preliminary engineering of trunk roads linking selected forest areas with existing transport infrastructure or with the coast. Part III would be carried out simultaneously with To/60 montes Part II over a twelve-month period. Manpower requirements for Part III would depend on the mileage and existing condition of roads selected for studies; one can roughly estimate that the feasibility study of 400 km of timber

road would require roughly 50 to 60 man-months of engineers and economists plus the specialized services of surveying and geotechnical teams. Under this approach, upon completion of the study, i.e. after roughly eighteen months, the Government and the Bank would have detailed proposals for defining a rational forestry policy as well as feasibility studies of selected roads providing the basis for the preparation of detailed engineering.

- 4.10 In the course of Part I, the consultants would have to determine if existing information on the content of Cameroon's southern forest reserves is sufficient for the purpose of the study, and the possible need for additional, more detailed information. Existing information consists mainly of:
  - i. a relatively detailed inventory (1/100) of the Deng Deng forest reserve (275,000 ha) ;
  - ii. light sampling (less than 5/1,000) of 1,875,000 ha in the regions of Haut Nyong and of Boumbo-Ngoko;
  - iii. scattered investigations conducted by logging firms in view of the exploration of conceded areas.

In addition, several forest inventories are in the planning stage. The CTFT, with financing from FAC, will undertake an inventory of the Bakundu forest reserve in Western Cameroon. The Government has initiated contacts with CIDA to obtain financial assistance to carry out inventory of the large forest zone around Yokadouma.

The Government has not yet reached a clear position as to which forest zone (or zones) should be opened up first through which evacuation route. Identification work carried out so far by PMWA concerning forestry roads focussed on the access to the Southeastern forest zone. In June 1972, a PMWA mission conducted a comprehensive identification survey of the roads needed to open ap this zone. The PMWA mission (report by Messrs. Delapierre, Salvaire and Baillon, dated September 1972) recommended a road program in two phases, covering a total of about 800 km, with the highest priority attached to 335 km of roads linking the Southeastern forest zone with the railway at Belabo. During the negotiations of the Second Highway Project (see para. 13 of Appraisal Report dated June 11, 1973) the Government confirmed that priority would be given to the Southeastern forest zone (extending to the south of Bertoua). As already mentioned (see para. 4.5) it now seems that the Government, on the basis of a recent CTFT study, also considers the construction of an East-West roal from Sangmelima to the Atlantic Coast to open up the Center South region. The proposed evacuation scheme which seems to be favoured by logging firms would by-pass the railway and the Douala port, but would necessitate large investments for roads as well as for port infrastructure at Kribi and at Campo. One of the objectives of Part I of the proposed study would be to sort out priorities between various forest regions and to compare possible evacuation routes.

<sup>1/</sup> This inventory was the basis for preparing a comprehensive development plan for the Deng Deng forest (UNDP project, FAO Executing Agency).

M2 NEYER head of the ECA/FAO Fred Sudultives Advisory grap for Marica

DRAFT Filed NOVIS, 1973

POSSIBILITIES OF DEVELOPMENT OF THE FOREST INDUSTRIES IN CAMEROON

### RECOMMENDATIONS

Based on the conclusions reached during the mission, which indicated the tremendous and valuable forest resources available in Cameroon, especially in the South-East, which can be conservatively estimated at an export product value of more than US \$ 10 billions (F CFA 2,200 milliards), and the great potential for the development of forest industries that exists over the next 30 years based on these resources, and the important contribution that these forest resources and future forest industries will be able to make towards the overall economy of Cameroon, the following main recommendations are presented for consideration by the Government and for early appropriate follow-up action :

Establish an inter-ministerial committee on forest industries development, including industry representatives, to advise the Government on forest industries matters.

- 2. Adopt the forest industries development plan which has been proposed for the next ten years, to increase total log production from the present 1.8 million m3 (1974) to 4 million m3 by 1980 (not more than 40% for log export) and 9 million m3 by 1985 (not more than 20% for log export). The balance of logs would be utilized by local forest industries, mainly by newly established integrated woodworking complexes, that maximize the forest potential.
- 3. Carry out a soil and land-use survey for the whole South of Cameroon, which is covered by forests at present, especially the South-East, and establish a land-use policy.
- 4. Increase the official gazetted forest reserves as soon as possible to a total of about 9 million hectares (20% of total land surface).
- 5. Provide adequate funds and personnel for early demarcation and control of all the forest reserves, that have been established, to prevent encroachment by agriculture or others.
- 6. Carry out light intensity (0.3%) forest inventories during the next five year period (1976-1980) of ten to fifteen selected blocks of 250,000 to 300,000 hectares each of forests in the central and western part of the southern region, that are already partially accessible or will be accessible first.

These inventories would form the basis for the establishment of a corresponding number of large integrated woodworking complexes, similar to Deng-Deng.

- 7. Accord highest priority to the establishment and financing of the necessary infrastructure requirements, to make the South-East forest area accessible, consisting of:
  - a new West-East logging highway (about 650 kilometers).

    This project is already under study.
  - adequate harbour facilities for the export shipment of forest products (1.8 million m3 of export logs plus 3.3 million m3 of plywood and sawnwood by 1985).
    - A detailed survey of the three potential harbours KRIBI, CAMPO, or the improvement and expansion of DOUALA are urgently required for this purpose and should be undertaken as soon as possible.
- 8. As the new West-East highway will automatically open up not only the South-East region, but also the whole South of Cameroon, for agriculture as well as for forest industries development, the setting up of a semi-autonomous regional development authority should be seriously considered (similar to ARSO in the Ivory Coast for the development of the South-West with San Pedro as its harbour).

Such an integrated development programme would also facilitate the justification and financing of the infrasture requirements (road, harbour, etc) which will require heavy capital expenditures.

- 9. Strengthen the forestry department, which is seriously understaffed and under-budgeted at present, to cope with the additional responsibilities created by the proposed forest industries development programme. The temporary assistance of two or three expert advisers may be desirable during the next three to five years in order to assist the department in coping with their workload (e.g. inventories, concessions, forest industries).
- 10. High priority should be given to the following aspects of the training and education of Cameroonian personnel for forest industries:
  - prepare a survey of the present and future manpower requirements for forest industries and of the corresponding training and educational facilities, at all levels, including management.
  - establish a special inter-ministerial committee on training and education for forest industries, including representatives from industry, to advise the Government in this important matter.

- in the meantime, and on an urgent basis, arrange for the post-graduate training abroad of at least three to six university graduates in each of the following four categories:
  - mechanical forest industries (mechanical engineers),
  - pulp and paper industries (chemical or mechanical engineers),
  - marketing of forest products (forest economists).
  - management of forest industries (business administration or economics graduates),

This can probably easily be arranged through bilateral aid (France, Belgium, Canada - all of which are French speaking countries).

enterpreneurs in forest industries, especially in logging (which is already being planned for Deng-Deng) and secondary forest industries, by providing a special fund of say US \$ 10 million, with the assistance of the World Bank or other financing sources for such investments. This fund should be administered through BCD and include the provision of one or two technical expert advisers in forest industries, who should be attached to BCD for a period of three to five years.

The experts would assist in the identification and evaluation of projects, the preparation of loan applications, the selection of equipment and layout, and provide any other technical advise to the Cameroonian enterpreneurs during the establishment period.

12. In view of the importance and the amount of work and special problems involved in the proposed forest industries development programme, consider the establishment of a separate semi-autonomous "Bureau for the Development of Forest Industries", which would be staffed jointly by forest department and industry department personnel and operate on its own budget. This would give it more flexibility and effectiveness and enable it to attract the most qualified and capable Cameroonian personnel.

One of the first major tasks of the Bureau would be the preparation of more detailed long-term forest industries development plan with the assistance of outside experts and consultants on the basis of the results of the forest inventories.

Another task would be the standardization of forest products (grades, the establishment of grading rules etc.) - again initially with the assistance of outside experts and consultants.

This Bureau could also be charged with the greater utilization and promotion of lesser-used species, which is now being attempted by the Centre de Promotion du Bois, and the CPB could eventually be taken over and be incorporated in the new Bureau.

- 13. Furthermore, it is felt that, in view of the great importance of forestry to the economy of Cameroon, the establishment of a separate Ministry of "Eaux et Forets" should be seriously considered. A separate Ministry would be able to concentrate better on, and be more effective in its efforts to look after and service this important sector of the economy. This is rather difficult at present, where it is a junior department (as far as budget and personnel is concerned) in the large and very important Ministry of Agriculture.
- 14. In connection with the pulp and paper project CELLUCAM, which is now in its implementation phase, it would be very desirable in our opinion to appoint an independent internationally experienced and specialized consulting engineering organization to supervise the main contract with the equipment suppliers, in order to protect the interests of the Government of Cameroon which is the largest share holder (70%) but does not have sufficient technical expertise in this industry (with the exception perhaps of one individual). This type of arrangement is usually followed by Governments in other similar projects.

The consultants' task would be to supervise and approve, on behalf of the Government, the mill and equipment layouts and design, equipment and building specifications, the construction of the buildings and erection of equipment, and certify that equipment selections and prices and those of other sub-contracts are reasonable, and that the performance guarantees after mill start-up have been met.

The consultants would act as the technical advisers to the Government.



# **Record Removal Notice**



File Title Highway Project (02) - Cameroon - Loan	1 0935 - Credit 0429 - P000324 - Co	orrespondence - Volume 2	Barcode No.	
			138	31606
Document Date	Document Type		10	
November 13, 1973	Telex			
Correspondents / Participants				7
To: Monsieur Antoine Maffei				
From: Robert Naah, Yaounde				
Subject / Title	(8)			
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Mr. Isik Erim

Rainer B. Steckhan

Comeron - Term of Reference a Comeron - Cacoa 935/429 Adam. Movember 1, 1773 (Comerons - Cr. 320 Holm,

### Terms of reference for your visits to CAMEROON and GABON

On or about November 1 you will go to Yaoundé and participate in the final stages of the Cocoa appraisal work. In addition you will review a number of operational matters with the Ministry of Plan. In particular:

a) you will try to obtain the effectiveness documents for Roads II project.

 b) you will find out whether the Government is ready to take action on the Ngaoundere-Garoua road and cable back your findings;

c) discuss with the responsible plan staff possibilities of improving implementation of the education projects.

On or about November 17 you will continue to Libreville and participate in the final stages of the education appraisal work.

HANGALALANNA MENGRADAN PENGLAMBAKAN KAMPANAN PENGLAMBAN PENGLAMBAN PENGLAMBAN PENGLAMBAN PENGLAMBAN PENGLAMBAN

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You will return to Washington on December 2 or earlier depending on the conclusion of the appraisal work.

IEvin: cm

cleared with and cc: Messrs. Hubert

Melegari

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INTERNATIONAL FINANCE CORPORATION

# OFFICE MEMORANDUM Comercia. Lose 935/6, 429 Adu

TO: Mr. F. Soges, Section Chief, WAPTR

DATE: October 30, 1973

FROM: M. Melegari, Engineer, WAPTR

SUBJECT:

CAMEROON - Loan 663/Credit 180-CM: First Highway Project Loan 935/Credit 429-CM: Second Highway Project

Supervision Mission Back to Office Report

1. In accordance with Terms of Reference dated September 26, 1973 and Mr. Soges's cable of October 12, 1973, I visited Cameroon from October 1 - 11 and 14 - 18, to supervise the above projects. Mr. Doyen (PMWA) joined the mission from October 2 - 17, 1973, and will be reporting separately on project pre-investment studies.

## Loan 663/Credit 180-CM - First Highway Project

- 2. Construction of the Tiko-Victoria road (22 km) was completed in April 1973, and the one-year warranty period is therefore still in effect. The quality of work appears to be satisfactory.
- 3. Construction work on the Ngaounderé-Garoua road (250 km) has been practically at a standstill since last June, i.e. during the rainy season, when failures started to occur on the surface and base courses. At that time, work, except drainage, was completed on four sections, totalling 120 km. At present there are many large areas, over about 60 km, which are broken and distorted.
- 4. The mission discovered on its arrival in Yaounde that neither the Highway Department (Direction des Routes), consultants nor the contractor, had done much to find out the causes of the abovementioned failures and the measures to be taken to correct them. The mission drew the Government's attention to the urgency of finding the proper technical solutions to repair the damaged sections and to resume work on the others. The mission then agreed with the Government that it would make a return visit to Cameroon a few days later to discuss remedial action to be taken.
- Even on the return visit, however, the Government's position on this serious matter was not yet defined. The Minister of Public Works (Ministre de l'Equipement) reported that, as soon as the Government was through analysing reports just received from consultants and the contractor, it would submit its recommendations to the Bank.
- 6. Since the causes of failure and the proper technical solutions have not so far been determined, it is impossible for the time being to estimate the full impact that these occurrences will have on the project. Furthermore, the Government was unable to provide the updated financial situation of the project requested since January 1973. The mission can therefore only estimate that the minimum cost of repairing the present

damaged sections would be about US\$1 million. However, if the design of the road needs to be modified, the additional cost to complete the road satisfactorily might be as high as several million US dollars.

Apart from possible faults and responsibilities which may be attributed to contractors and consultants, the Highway Department has not shown itself capable of managing the project satisfactorily. The Department has too many projects to manage, in addition to which there has been an evident lack of liaison and coordination with other Government agencies. To help solve these problems, the mission recommends that some technical assistance be provided to the Ministries of Public Works and of Planning as soon as possible. This can most feasibly be done under the Second Highway Project now underway (see para. 9).

### Loan 935/Credit 429-CM: Second Highway Project

- 8. The closing date for prequalification of contractors for road construction works was set at October 1, 1973. Twenty-five firms sought prequalification, but the Government was unable to make the list available to the mission before its departure. The Minister of Public Works promised to send it shortly.
- Because of its findings concerning the First Highway Project, the mission decided to postpone its discussions with the Government on technical assistance to the Ministry of Transport. In fact, the mission feels that the First Highway Project was so poorly handled by the Ministries concerned that consideration should now be given to providing part of the technical assistance to the Ministry of Public Works.
- 10. Mr. Doyen discussed with the Government measures required to initiate the pre-investment studies. Good progress was being made on the highway maintenance study.

#### Action to be Taken

11. A letter should be sent to the Government emphasizing the urgency of finding a technical solution to the problems of the First Highway Project, and of assessing its cost. Also, in light of the experience under the first project, the letter should also draw the Government's attention to the need for reviewing the design of the Garoua-Mora road to be constructed under the second project.

cc: Messrs. Thalwitz, Director, WAP
Pouliquen, Assistant to Director, WAP
King, Assistant to Director, WAP
Steckhan, Chief, WA2DB
Brandreth, Chief, WAPTR
Davis, WAPDR
Forcum, WAPTR

Form No. 27 (3-70)

INTERNATIONAL DEVELOPMENT
ASSOCIATION

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT

INTERNATIONAL FINANCE
CORPORATION

30 OCTOBRE 1973

### OUTGOING WIRE

TO: MONS IEUR ROBERT NAAH

MINPAT

YAOUNDE

COUNTRY: CAMEROON

TEXT:

Cable No.:

REFERENCE VOTELEX DU 19 OCTOBRE STOP ENVOYONS CE JOUR 10 COPIES ACCORDS

PRET ET CREDIT SECOND PROJET ROUTIER DANS LES DEUX LANGUES STOP HAUTE

CONSIDERATION

STECKHAN INTBAFRAD

DATE:

CLASS OF LT SERVICE:

AUTHORIZED BY:

NAME Rainer B. Steckhan

DEPT. Western Africa Regional Office

SIGNATURE

(SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE

REFERENCE:

IErim:cs

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(IMPORTANT: See Secretaries Guide for preparing form)

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Checked for Dispatch: \_\_\_

ALCOIT PURCH

30 OCTOBRE 1973

OUTGOING WIRE

TO: MONS JEUR HOBERT MAAH

COUNTRY: GAMEROON

REFERENCE VOTELEX DU 19 OCTOBRE STOP ENVOYONS CE JOUR 10 COPIES ACCORDS

PRET WI CREDIT SECOND PROJET ROUTLER DANS LES DEUX LANGUES STOP HAUTE

COMSIDERATION

CLASS OF

Rainer B. Steckhan

Western Africa Regiona

OCT 30 10 45 PM 1973

DISPATCHED

COMMUNICATIONS

FORM No. 26 (4-69)

INTERNATIONAL DEVELOPMENT ASSOCIATION

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT INTERNATIONAL FINANCE CORPORATION

Cornerson - Low 935 K. 429 Aden.

#### INCOMING CABLE

DATE AND TIME OF CABLE:

OCTOBER 19, 1973

34/19/TEEEX

LOG NO.:

INTBAFRAD

TO:

YAUUNDE

FROM:

ROUTING

MR. STECKHAN

ACTION COPY: MR. DE LA RENAUDIERE MIL. THALWITZ

INFORMATION

COPY:

MI. BRANDRETH

DECODED BY:

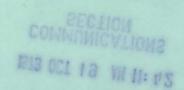
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ATTENTION MONSIBUR STECKHAN

HONNEUR VOUS FAIRE CONNAITRE QUE AI RECU TELEX AMBACAM WASHINGTON M INFORMANT SIGNATURE ACCORD PROJET ROUTIER II AVEC BIRD. PRIERE ME FAIRE PARVENIR DIX EXEMPLAIRES DUDIT ACCORD. HAUTE CONSIDERATION.

ROBERT NAAH POUR LE MINISTRE DU PLAN ET DE L'AMENAGEMENT DU TERRITOIRE LE SECRETAIRE GENERAL

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BODIENC

TREOMING, CABLI

Couverson-town 935/a.429 Adm.

Le 15 octobre 1973

Monsieur Robert Naah Secrétaire Général Ministère du Plan et de l'Aménagement du Territoire Yaoundé Cameroun

> Objet: Entrée en vigueur du Crédit 429-CM et du Prêt 935-CM (Second Projet Routier)

Monsieur le Secrétaire Général,

Comme vous le savez, les accords de crédit No.479 CM et de Prêt No.935-CM (Second Projet Routier), signés le 26 septembre 1973, doivent entrer en vigueur au paus tard le 27 décembre 1973. Cette opération est la plus importante entreprise à ce jour au Cameroun par le Groupe de la Banque Mondiale et nous sommes extrêmement désireux de pouvoir conclure toutes les formalités restantes selon le calendrier prévu.

La mise en vigueur du prêt/crédit constitue la prochaine étape.

Nous vous avons soumis un aide-mémore (daté du 31 mai 1973) qui indique les mesures à prendre pour cette formalité ainsi que deux lettres (datées des 27 septembre et 11 octobre 1973, copies ci-jointes) énumérant les documents requis.

J'aimerais ajouter à cet aide-mémoire et à ces lettres une liste sommaire de tout les documents requis pour l'entrée en vigueur qui, je l'espère, vous sera utule comme liste de contrôle. Je me permets enfin d'insister sur l'importance de procéder d'ores et déjà à la préparation de ce ces documents pour éviter tout retard ésentuel.

Nous sommes à votre disposition pour toute assistance que vous jugerez nécessaire.

Je vous prie de croire, Monsieur le Secrétaire Général, à l'expression de ma haute considération.

IERIM: Md

Cleared with and cc: Mrc Maffei Mr. Soges Isik Arim Chargé des Prêts Division des Programmes Région Afrique de l'Ouest

Annex: 3

Comeroon - Lean 935/a /139 Agree Baden M. Melegan

République Unie du Cameroun

Paix - Eravail - Patrie

Ministère du Llan et de l'Aménagement du Cerritoire pr

7-4444 /MINPAT /PROG/

Yaounde, lo 12 OCT. 1973

La Ministre

REFERENCE: V/Télex nº 355 du 28/9/73.

O B J E T : Accords de Crédit et de Prêt IIe Projet Routier.

py to: Loan officer (Mr Polein)

OCT 26 1978

TRANSPORTATION DIVISION

HANDLED BY:

DATE ANSWERED:

Driginal to C. files.

Monsieur le Directeur,

J'ai l'honneur d'accuser réception de votre télex visé en référence concernant la signature des Accords de Crédit et de Prêt pour le financement du Second Projet Routier au Cameroun.

Je vous remercie grandement de la diligence que vous avez reservée à l'aboutissement de ces Accords et vous signale que les dispositions nécessaires sont en train d'être prises à mon niveau pour permettre le démarrage des travaux dans les prochains jours.

Veuillez agréer, Monsieur le Directeur l'assurance de ma considération distinguée.

à Monsieur le Directeur du Département de L'AFRIQUE de l'OUEST

1818 H.N.W. WASHINGTON D.C. 20 433

USA

D' MAIKANO ABDOULAYE

République Unie du Cameroun

Dave - Eramil - Latin

Ministère du Llan et de l'Amenagement

No. 7 4 4 4 A AMINPAT / PROG/

Francis in 12 OCT 1973

Le Minister.

RKFERENCE : V/ Pélex nº 355 du 28/9/73.

O B J Z I : Accords de Crédit et de Prêt Ile Frojet Boutier.

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Vewillez agréer, Monsieur le Directeur l'assurance de ma considération distinguée./ 1. 4

a Monsieur le Directeur du Département de L'AFRIQUE de l'OUEST 1818 H.N.W. WASHIMGTON D.C. 20 453

USA



1973 OCT 23 PM 4: 58
COMMUNICATIONS
SECTION

Form No. 27 (3-70)

> INTERNATIONAL DEVELOPMENT ASSOCIATION

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT INTERNATIONAL FINANCE CORPORATION

#### OUTGOING WIRE

TO:

EXCELLENCE

DR. MAIKANO ABDOULAYE

MINPAT YAOUNDE

DATE: LE 12 OCTOBRE 1973

CLASS OF

SERVICE: IT elex

Comeroon - Lan 935/5, 429 Adm.

COUNTRY:

CAMEROUN

TEXT: Cable No.:

> REFERENCE SECOND PROJET ROUTIER SOMMES GRAVEMENT KKKMMNKKKX PREOCUPPES PAR DEGRADATION DE PLUSIEURS KILOMETRES ROUTE NGAOUNDERE-GAROUA POUVANT COMPROMETTRE TENUE DE ROUTE ET RETARDER SERIEUSEMENT TRAVAUX STOP AVONS DEMANDE M. MELEGARI SE RENDRE CAMEROUN 14 OCTOBRE POUR DISCUTER AVEC VOS SERVICES MESURES NECESSAIRES POUR REMEDIER A SITUATION STOP TRES RECONNAISSANT LUI ASSURER COOPERATION HABITUELLE STOP TRES HAUTE CONSIDERATION

> > **NOT TO BE TRANSMITTED**

ERIM INTBAFRAD

CLEARANCES AND COPY DISTRIBUTION:

cc: Mr. Kaden

Checked for Dispatch: \_

AUTHORIZED	BY:	
NAME	Michel Palein	
DEPT.	Western Africa II-B	
SIGNATURE	(SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPR	OVE.
REFERENCE:	IErim:cm	OVE)

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(IMPORTANT: See Secretaries Guide for preparing form)

cleared in substance and cc: Mr. Soges



LE LE OCTOBRE 1973

DR. MATKARO ABDOULAYE MINPAT

REFERENCE SECOND PROJET POUTLER SOMMES GRAVEMENT MEMMERSKE PRECOUPPES PAR UEGRADATION DE PLUSIEURS KILOMETRES ROUTE NGAOUNDERE-GAROUA POUVANT COMPROMETER TENUE DE ROUTE ET HETARDER SERIEUSEMINT TRAVAUX STOP AVONS DEMANDE M. MELEKARI SE RENDRE CAMBROUN 11 OCTOBRE FOUR DISCUTER AVEC VOS SERVICES MESURES NECESSAIRES FOUR REMEMBER A SITUATION STOP TRES RECOMMAISSANT LUI ASSURER COOFFRATION HARITUELLE STOF TRES HAUTE CONSIDIERATION

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in your reply refer to:

No. 3290 ING

October 3, 1973

Mr. Francis C. Soges Chief, Highways Section Projects Department, West Africa International Bank for Reconstruction and Development 1818 H Street, N.W. (Room B-311) Washington, D.C. 20433

Re:

Douala Kekem and Garoua Mora Studies

Dear Mr. Soges:

We are forwarding you herewith, on behalf of INGEROUTE, the following documents prepared for the above studies:

Dossier d'Appel d'Offres des routes Douala Kekem et Garoua Mora:

1)	DOUALA KEKEM	2)	GAROUA MORA	
	Plans: Tronçon 1 et 1 bis Tronçon 2 Tronçon 3 Tronçon 4 Tronçon 5 et 5 bis Rapport géotechnique Rapport géotechnique annexes Etude hydrologique Cubatures I Cubatures II (1)		Plans: Tronçon A Tronçon B Tronçon C Rapport géotechnique Rapport géotechnique annexes Etude hydrologique Cubatures I Cubatures II Cubatures III	(2) (2) (2) (2) (2) (1) (1)
	3) Pièces o	communes		

Pièces écrites Données confidentielles Soges OCT 12 1973 Very truly/yours, Bonhomme Gyamfi

VESTERN AFRICA REGION

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DATE ANSWERED:

D.C. LEFEBVRE INGEROUTE

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Projects Department, West Africa Chiaf, Wighways Section

following documents prepared for the above studies:

3) Pièces co	
Rapport geotechnique (2) Rapport géotechnique annexes (2) Finde hadrologique (2) Calebrare ; (1) Calebrares II (1)	Etude hydrologique (1) Cuabtures I Cubatures II (1) Cubatures III (1)
Plane: Trongen 1 et 1 bis (2) Trongen 2 (2) Trongen 3 (2) Trongen 4 (2) Trongen 5 et 5 bis (2)	Flans: Troncon A  Troncon B  Troncon C  Troncon C  Mapport geotechnique  Rapport geotechnique annexes
OMATO KEKIN	2) GAROUA KORA

Places Scrites

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